V3 – 19 July 2019

STRATEGIC PARTNERSHIP AGREEMENT

between

SOUTH EAST LOCAL ENTERPRISE PARTNERSHIP (SELEP)

and

CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY (CPCA)

1 Background to the Agreement

1.1 Since their establishment in 2010, Local Enterprise Partnerships have been integral to economic growth across England. Following the publication of our modern Industrial Strategy, that sets out an approach to ensuring prosperous communities throughout the country, The Ministry of Housing, Communities & Local Government have reviewed policy towards Local Enterprise Partnerships to ensure that they continue to support Government in meeting this ambition. In the Industrial Strategy, Government committed to work with Local Enterprise Partnerships to bring forward reforms to, amongst other things, the geographical boundaries between LEPs.

1.2 As a result, the overlaps between LEPs have been removed, with the geography of the former Greater Cambridge and Greater Peterborough LEP becoming co-terminus with that of the Cambridgeshire & Peterborough Combined Authority, removing the previous overlap of Uttlesford.

1.3 However, the CPCA and SELEP recognise the strong linkages between their two areas and the need to continue and enhance strategic joint working into the future, irrespective of the future configuration of the Local Enterprise Partnerships.

2 Overall Commitment

2.1 Both parties share a commitment to do more to develop the productivity of firms, raise skill levels, make home ownership affordable, address health and educational inequalities, and generate revenue to pay for public services in the future. Partnership is essential to delivery and the public sector, in particular needs, to work more closely to leverage all its resources.

2.2 Together, we are committed to coordinate our resources and build a consensus that gives our communities, businesses and central government the confidence that when they make decisions to live, grow and invest in our region they do so knowing there's not a better area in the country to do it.

2.3 In this regard, we are aligned to the objective of working together to bring about inclusive growth across our region to support growth and create healthy and prosperous communities and places. In particular, we will collaborate on future strategic planning beyond the previous overlap area and around;

2.3.1 Joint opportunities to enable growth in infrastructure or skills development;

2.3.2 Joint investment that contribute to inclusive growth;

2.3.3 Joint projects of mutual benefit that improve the lives of residents and workers;

2.3.4 Partnership working, across the region, to increase housing supply and improve housing choice and quality;

2.3.5 Aligning and coordinating the Local Growth Fund on projects of mutual benefit;

2.3.6 Share information, data and evidence that informs the development of the region.

3 In practice, this will mean:

3.1 Proposals or decisions agreed between the organisations will continue to be taken in line with their own decision-making processes.

3.2 ***Meetings;*** Representatives of the two organisations shall:

3.2.1 Meet every six months to review joint working, identify opportunities for collective working, and agree future priorities.

3.3 ***Funding:*** Both organisations will work together to:

3.3.1 Identify potential opportunities for HMG investment into the region, supporting the development of business cases and identification of funding streams.

3.3.2 Where appropriate to do so, and subject to respective decision-making processes, provide investment funds to support mutually beneficial proposals;

3.4 **Under our normal duty to cooperate** we will consult one another during the development of strategic documents and in coordinating services:

3.5 Both parties commit to regularly reviewing the partnership relationship and its focus, including data driven analysis of what is being achieved achieving. This review process will be carried out through the six-monthly meetings, as well as through ongoing dialogue.

STRATEGIC PARTNERSHIP AGREEMENT

between

SOUTH EAST LOCAL ENTERPRISE PARTNERSHIP (SELEP)

and

CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY (CPCA)

Signed on behalf of Cambridgeshire & Peterborough Combined Authority:

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Name: ……

Position: ……

Date: ……..

Signed on behalf of South East LEP:

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Name: ……

Position: ……

Date: ……..

V6 19 July 2019

STRATEGIC PARTNERSHIP AGREEMENT

between

NEW ANGLIA LOCAL ENTERPRISE PARTNERSHIP (NALEP)

and

CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY (CPCA)

1 Background to the Agreement

1.1 Since their establishment in 2010, Local Enterprise Partnerships have been integral to economic growth across England. Following the publication of our modern Industrial Strategy, that sets out an approach to ensuring prosperous communities throughout the country, The Ministry of Housing, Communities & Local Government have reviewed policy towards Local Enterprise Partnerships to ensure that they continue to support Government in meeting this ambition. In the Industrial Strategy, Government committed to work with Local Enterprise Partnerships to bring forward reforms to, amongst other things, the geographical boundaries between LEPs.

1.2 As a result, the overlaps between LEPs have been removed, with the geography of the former Greater Cambridge and Greater Peterborough LEP becoming co-terminus with that of the Cambridgeshire & Peterborough Combined Authority, removing the previous overlap of West Norfolk and Suffolk.

1.3 However, the CPCA and NALEP recognise the strong linkages between their two areas and the need to continue and enhance strategic joint working into the future, irrespective of the future configuration of the Local Enterprise Partnerships.

2 Overall Commitment

2.1 Both parties share a commitment to do more to develop the productivity of firms, raise skill levels, make home ownership affordable, address health and educational inequalities, and generate revenue to pay for public services in the future. Partnership is essential to delivery and the public sector, in particular needs, to work more closely to leverage all its resources.

2.2 Together, we are committed to coordinate our resources and build a consensus that gives our communities, businesses and central government the confidence that when they make decisions to live, grow and invest in our region they do so knowing there's not a better area in the country to do it.

2.3 In this regard, we are aligned to the objective of working together to bring about inclusive growth across our region to support growth and create healthy and prosperous communities and places. In particular, we will collaborate on future strategic planning beyond the previous overlap area and around;

2.3.1 Joint opportunities to enable growth in infrastructure or skills development;

2.3.2 Joint investment that contribute to inclusive growth;

2.3.3 Joint projects of mutual benefit that improve the lives of residents and workers;

2.3.4 Partnership working, across the region, to increase housing supply and improve housing choice and quality;

2.3.5 Aligning and coordinating the Local Growth Fund on projects of mutual benefit;

2.3.6 Share information, data and evidence that informs the development of the region.

3 **In practice, this will mean**:

3.1 Proposals or decisions agreed between the organisations will continue to be taken by the CPCA and NALEP Boards, in line with their own decision-making processes.

3.2 **Meetings**; Representatives of the two organisations shall meet every six months to review joint working, identify opportunities for collective working, and agree future priorities.

3.3 **Funding**: Both organisations will, subject to each other's decision-making processes, and priorities, work together to:

3.3.1 Identify potential opportunities for HMG investment into the region, supporting the development of business cases and identification of funding streams; including approaches to HMG around Agri-Tech, Life Sciences and the Cambridge-Norwich Tech Corridor.

3.3.2 Provide investment funds to support mutually beneficial proposals, such as the coordinated use of our respective Local Growth Funds, such as on Enterprise Zones in Kings Lynn and Haverhill or support for the Eastern Institute of Technology's "hub and spoke" model of delivery in both CPCA and NALEP areas.

3.4 Under our normal duty to cooperate we will consult one another during the development of strategic documents and in coordinating services, including but not exclusively:

3.4.1 Growth Hub delivery model enhancement, development, sharing best-practice.

3.4.2 Careers Enterprise Company learning from delivery experiences.

3.4.3 Collaboration with Accelerate East

3.5 Both parties commit to regularly reviewing the partnership relationship and its focus.

STRATEGIC PARTNERSHIP AGREEMENT

between

NEW ANGLIA LOCAL ENTERPRISE PARTNERSHIP (NALEP)

and

CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY (CPCA)

Signed on behalf of Cambridgeshire & Peterborough Combined Authority:

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Name: .....

Position: .....

Date: .....

Signed on behalf of New Anglia LEP:

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Name: .....

Position: .....

Date: .....

STRATEGIC PARTNERSHIP AGREEMENT

between

WEST SUFFOLK COUNCIL (WSC)

and

CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY (CPCA)

1 Background to the Agreement

1.1 Since their establishment in 2010, Local Enterprise Partnerships have been integral to economic growth across England. Following the publication of our modern Industrial Strategy, that sets out an approach to ensuring prosperous communities throughout the country, The Ministry of Housing, Communities & Local Government have reviewed policy towards Local Enterprise Partnerships to ensure that they continue to support Government in meeting this ambition. In the Industrial Strategy, Government committed to work with Local Enterprise Partnerships to bring forward reforms to, amongst other things, the geographical boundaries between LEPs.

1.2 As a result, the overlaps between LEPs have been removed, with the geography of the former Greater Cambridge and Greater Peterborough LEP becoming co-terminus with that of the Cambridgeshire & Peterborough Combined Authority, removing the previous overlap of West Suffolk.

1.3 However, both parties recognise the strong linkages between their two areas and the need to continue and enhance strategic joint working into the future, irrespective of the future configuration of the Local Enterprise Partnerships.

2 Overall Commitment

2.1 Both parties share a commitment to do more to develop the productivity of firms, raise skill levels, make home ownership affordable, address health and educational inequalities, and generate revenue to pay for public services in the future. Partnership is essential to delivery and the public sector, in particular needs, to work more closely to leverage all its resources.

2.2 Together, we are committed to coordinate our resources and build a consensus that gives our communities, businesses and central government the confidence that when they make decisions to live, grow and invest in our region they do so knowing there's not a better area in the country to do it.

2.3 In this regard, we are aligned to the objective of working together to bring about inclusive growth across our region to support growth and create healthy and prosperous communities and places. In particular, we will collaborate on future strategic planning beyond the previous overlap area and around;

2.3.1 Joint opportunities to enable growth in infrastructure or skills development;

2.3.2 Joint investment that contribute to inclusive growth;

2.3.3 Joint projects of mutual benefit that improve the lives of residents and workers;

2.3.4 Partnership working, across the region, to increase housing supply and improve housing choice and quality;

2.3.5 Aligning and coordinating the Local Growth Fund on projects of mutual benefit;

2.3.6 Share information, data and evidence that informs the development of the region.

3 In practice, this will mean:

3.1 Proposals or decisions agreed between the organisations will continue to be taken in line with their own decision-making processes.

3.2 Meetings; Representatives of the two organisations shall:

3.2.1 Meet every six months to review joint working, identify opportunities for collective working, and agree future priorities.

3.3 Funding: Both organisations will work together to:

3.3.1 Identify potential opportunities for HMG investment into the region, supporting the development of business cases and identification of funding streams, including approaching HMG around investment into the sub-region's leadership in Agri-tech.

3.3.2 Where appropriate to do so, and subject to respective decision-making processes, provide investment funds to support mutually beneficial proposals, such as the use of CPCA's current allocation of Local Growth Funds for the development of the Haverhill Research Park;

3.4 Under our normal duty to cooperate we will consult one another during the development of strategic documents and in coordinating services:

3.5 Both parties commit to regularly reviewing the partnership relationship and its focus, including data driven analysis of what is being achieved achieving. This review process will be carried out through the six-monthly meetings, as well as through ongoing dialogue.

STRATEGIC PARTNERSHIP AGREEMENT

between

WEST SUFFOLK COUNCIL (WSC)

and

CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY (CPCA)

Signed on behalf of Cambridgeshire & Peterborough Combined Authority:

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Name: .....

Position: .....

Date: .....

Signed on behalf of West Suffolk Council:

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Name: .....

Position: .....

Date: .....

V6 – 24-07 2019

STRATEGIC PARTNERSHIP AGREEMENT

between

RUTLAND COUNTY COUNCIL (RCC)

and

CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY (CPCA)

1 Background to the Agreement

1.1 The CPCA and RCC recognise the strong linkages between their two areas and the need to continue and enhance joint working, irrespective of the future configuration of the Local Enterprise Partnerships, and the Mayoral Combined Authority's requirement to ensure coterminosity of services.

2 Overall Commitment

2.1 Both parties share a commitment to do more to develop the productivity of firms, raise skill levels, make home ownership affordable, address health and educational inequalities, and generate revenue to pay for public services in the future. Partnership is essential to delivery and the public sector, in particular needs, to work more closely to leverage all its resources.

2.2 Together, we are committed to coordinate our resources and build a consensus that gives our communities, businesses and central government the confidence that when they make decisions to live, grow and invest in our sub-region they do so knowing there's not a better area in the country to do it.

2.3 In this regard, we are aligned to the objective of **working together to bring about inclusive growth across our sub-region to support growth and create healthy and prosperous communities and places.** In particular, we will:

2.3.1 Collaborate on the proposals for **future strategic planning**

2.3.2 **Explore joint opportunities** for investment to enable growth, particularly in infrastructure or skills development;

2.3.3 **Provide joint investment** for initiatives that contribute to inclusive growth, including through new funding models;

2.3.4 **Deliver joint projects** of mutual benefit that improve the lives of residents and workers in the sub-region;

2.3.5 **Build on the existing partnership working,** across the sub-region

2.3.6 **Develop a coordinated approach** to the Local Growth Fund, agreeing which of the CPCA and GLLEP pots are most appropriate for specific projects; and

2.3.7 **Share information, data and evidence** that informs the future development of the sub-region.

3 In practice, this will mean:

3.1 **Political Sovereignty**: proposals or decisions agreed between the organisations will continue to be taken by the CPCA Board and RCC, in line with their own decision-making processes.

3.2 ***Meetings;*** Representatives of the two organisations shall:

3.2.1 Meet three times a year to review joint working, identify opportunities for collective working, and agree future priorities.

3.3 ***Funding:*** Both organisations will work together to:

3.3.1 Subject to each other's decision making processes, and priorities, identify potential opportunities for HMG investment into the sub-region, supporting the development of business cases and identification of funding streams; including approaches to HMG around the Housing Infrastructure Fund recognising that Rutland provides significant housing for high value employees involved in growing Peterborough's economy; and increasing the capacity and safety of the A1 between the Orton Interchange and the A606 exit, which provides a key flow of both goods and people into the north of the CPCA economy; and

3.3.2 Where appropriate to do so, and subject to respective decision-making processes, provide investment funds to support mutually beneficial proposals, such as the use of CPCA's current allocation of Local Growth Funds for the development of St Georges Barrack site.

3.4 **Under our normal duty to cooperate** we will consult one another during the development of strategic documents, including:

3.4.1 Local development plans (both statutory and non-statutory); and

3.4.2 Local transport, skills and industrial strategy plans and other strategic plans which promote growth, housing and infrastructure strategies.

3.5 **Review;** both parties commit to regularly reviewing the partnership relationship and its focus, including data driven analysis of what is being achieved achieving. This review process will be carried out through the meetings three times a year, as well as through ongoing dialogue.

STRATEGIC PARTNERSHIP AGREEMENT

between

RUTLAND COUNTY COUNCIL (RCC)

and

CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY (CPCA)

Signed on behalf of Cambridgeshire & Peterborough Combined Authority:

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Name: .....

Position: .....

Date: .....

Signed on behalf of Rutland County Council:

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Name: .....

Position: .....

Date: .....

V2 – 25:06:2019

STRATEGIC PARTNERSHIP AGREEMENT

between

BOROUGH COUNCIL OF KING'S LYNN AND WEST NORFOLK (BKLWN)

and

CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY (CPCA)

1 Background to the Agreement

1.1 The Cambridgeshire and Peterborough Combined Authority has an ambition, set out in our devolution deal, to double GVA over 25 years. The Combined Authority recognises that to meet that growth it needs to do more to develop the productivity of firms, raise skill levels, make home ownership affordable, address health and educational inequalities, and generate revenue to pay for public services in the future.

1.2 Borough Council of King's Lynn & West Norfolk has an ambition to support and invest in our communities and businesses to encourage and manage ambitious growth in prosperity and quality of life for all. In particular, we will use our investments, assets, leadership and influence to maximise the benefits for West Norfolk and UK plc, to support services and generate economic, social and financial return.

1.3 The CPCA and BKLWN recognise the strong linkages between their two areas and the need to continue and enhance joint working, irrespective of the future configuration of the Local Enterprise Partnerships, and the Mayoral Combined Authority's requirement to ensure coterminosity of services

2 Overall Commitment

2.1 Partnership is essential to delivery. The public sector in particular needs to work more closely to leverage all its resources, human and financial and build a consensus. This will enable us to take forward our shared aim of giving our communities, businesses and central government the confidence that when they make decisions to live, grow and invest in our region they do so knowing it has a great future. The right partnerships respect geographic boundaries but break down arbitrary barriers that often delay common sense approaches to driving economic, housing or trade benefits.

2.2 Borough Council of King's Lynn & West Norfolk and the Cambridge and Peterborough Combined Authority are aligned to these objectives and are committed to working together to bring about inclusive growth across Cambridgeshire and West Suffolk, to support growth and create healthy and prosperous communities and places. Both parties share a commitment to do more to develop the productivity of firms, raise skill levels, make home ownership affordable, address health and educational inequalities, and generate revenue to pay for public services in the future. Partnership is essential to delivery and the public sector, in particular needs, to work more closely to leverage all its resources.

2.3 Together, we are committed to coordinate our resources and build a consensus that gives our communities, businesses and central government the confidence that when they make decisions to live, grow and invest in our sub-region they do so knowing there's not a better area in the country to do it.

2.4 In this regard, we are aligned to the objective of working together to bring about inclusive growth across our sub-region to support growth and create healthy and prosperous communities and places. In particular, we will:

2.4.1 Collaborate on the proposals for **future strategic planning**

2.4.2 **Explore joint opportunities** for investment to enable growth, particularly in infrastructure relating to the Ely area Capacity enhancement, the A10 and the A47; and also in the area of skills development;

2.4.3 **Provide joint investment** for initiatives that contribute to inclusive growth, including through new funding models;

2.4.4 **Deliver joint projects** of mutual benefit that improve the lives of residents and workers in the sub-region;

2.4.5 **Build on the existing partnership working,** across the sub-region, to increase housing supply and improve housing choice and quality relating to Wisbech Garden Town where both partners have commitments to deliver housing in their respective catchment areas;

2.4.6 **Develop a coordinated approach** to the Local Growth Fund, agreeing which of the CPCA and NALEP pots are most appropriate for specific projects;

2.4.7 **Share information, data and evidence** that informs the future development of the sub-region.

3 In practice, this will mean:

3.1 **Political Sovereignty**: proposals or decisions agreed between the organisations will continue to be taken by the CPCA Board and BKLWN, in line with their own decision-making processes.

3.2 ***Meetings;*** Representatives of the two organisations shall:

3.2.1 Meet every six months to review joint working, identify opportunities for collective working, and agree future priorities.

3.3 ***Funding:*** Both organisations will work together to:

3.3.1 Subject to each other's decision-making processes and priorities, identify potential opportunities for growth and investment that are of mutual benefit, supporting the development of business cases and identification of funding streams;

3.3.2 Where appropriate to do so, and subject to respective decision-making processes, provide investment funds to support mutually beneficial proposals;

3.3.3 Support initiatives to encourage government and other funding sources to invest in the sub-region;

3.4 Under our normal duty to cooperate we will consult one another during the development of strategic documents, including:

3.4.1 Local development plans (both statutory and non-statutory)

3.4.2 Local transport, skills and industrial strategy plans and other strategic plans which promote growth, housing and infrastructure strategies.

3.5 **Review;** Both parties commit to regularly reviewing the partnership relationship and its focus, including data driven analysis of what is being achieved achieving. This review process will be carried out through the six-monthly meetings, as well as through ongoing dialogue.

STRATEGIC PARTNERSHIP AGREEMENT

between

BOROUGH COUNCIL OF KING'S LYNN AND WEST NORFOLK (BKLWN)

and

CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY (CPCA)

Signed on behalf of Cambridgeshire & Peterborough Combined Authority:

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Name: ……

Position: ……

Date: ……

Signed on behalf of Borough Council of King's Lynn And West Norfolk:

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Name: ……

Position: ……

Date: ……