

HORIZON SCANNING: KEY ISSUES FOR DELIVERY AND STRATEGY

The CPCA **Business Plan 2020-21** sets out the Combined Authority's delivery plans for the financial year. Our core focus over the next four months will be on delivering the project outcomes set out in that plan.

The CPCA Business Plan can be found here: [CPCA Business Plan 2020-21](#).

In addition to the milestones in that plan, we are expecting an initial report from the independent **Commission on Climate Change** early in 2021. This is likely to contain recommendations that will require addressing.

The most significant external influences on the programme that are likely to arise over the next six months are:

- Covid's impact on travel behaviours, in particular a dramatic reduction in public transport use and the further phase of activity by the Highways Authorities in delivering active travel measures funded by the Combined Authority; it will be necessary to understand how this affects the LTP policy objective of encouraging modal shift towards sustainable travel modes and whether further action is needed;
- Uncertainty about the medium-term funding outlook caused by the government's decision not to hold a three-year spending review, and preparations for submitting bids to a three-year SR in the second half of 2021; and potential opportunities such as the new Levelling-up Fund;
- Developments in the context of the OxCam Arc, including the government's aim of developing an Arc Spatial Strategy and the forthcoming statutory consultation on East West Rail route options;
- Government policy developments including next steps on planning reform, the promised Devolution White Paper, and the proposed National Bus Strategy.