



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

Agenda Item No: 4

Improvement Framework

To:	Audit & Governance Committee
Meeting Date:	27 January 2023
Public report:	Yes
Lead Member:	Deputy Mayor Councillor Anna Smith
From:	Angela Probert, Interim Director of Transformation Programme
Key decision:	No
Forward Plan ref:	N/A
Recommendations:	<p>The Audit & Governance Committee is recommended to:</p> <p>Consider the Improvement Framework report to the Combined Authority Board on 25 January 2023.</p>
Voting arrangements:	A simple majority of all Members present and voting

1. Purpose

- 1.1 The purpose of the agenda item is to provide the Audit and Governance Committee with an opportunity to review the Improvement Framework report going to Board on the 25 January 2023.
- 1.2 The purpose of the improvement report going to the Board is to provide an update on the progress made against identified actions set out in the Improvement Plan agreed by Board in October 2022.
- 1.3 The report to Board will update Committee on the development of arrangements for the Independent Improvement Board agreed in October 2022.

- 1.4 Finally, the report to Board sets out the proposals to meet the commitment of the Chief Executive, in his report in October 2022 to carry out a three-month review of progress against the agreed outcomes from this phase of the Improvement journey.

2. Background

- 2.1 The Board in October agreed the Improvement Plan to address the Chief Executive's diagnosis assessment of the Cambridgeshire and Peterborough Combined Authority.
- 2.2 The Chief Executive's assessment set out key deliverables over a three month period and what might be different as a result of the proposed activity.

3. 27 January – Audit and Governance Committee meeting

- 3.1 The Audit & Governance Committee has an opportunity to review the Improvement Framework report considered by the Board on 25 January 2023 to:
- assure itself (and the Board) that improvement framework will satisfy DLUHC and the External Auditors concerns
 - assure itself (and the Board) that improvement is on track
- 3.3 In order to undertake the role identified above an Improvement Highlight report will be presented to the Committee that sets out high level view on performance, risk and issues.
- 3.4 The Improvement Framework report to Board was published on the 17 January, it is appended to this report and also accessible via this link: [CMIS > Meetings](#)
- 3.5 The report to Board includes the Improvement Highlight Report referred to above, Committee Members are asked to review this in undertaking their Committee role.
- 3.6 The Committee will have an opportunity to question the Improvement Programme Lead on the Improvement Framework report at its meeting on 27 January 2023.

Improvement Highlight Report

- 3.7 The Committee is asked to provide specific comment on the Improvement Highlight Report in order to ensure that it is fit for purpose. Key lines of enquiry such as those below would provide useful feedback to the Improvement Group:
- does it provide the required programme level oversight of performance?
 - does it provide the required programme level oversight of key risks?
 - does it provide the required programme level oversight of next steps?
- 3.8 The Committee is asked to provide feedback on whether the Highlight Report provides the required information to enable the Committee to undertake its role effectively.

5. Financial Implications

- 5.1 At the Combined Authority Board in July £750,000 was approved to support the scope, development and delivery of work relating to improvement activity.

6. Legal Implications

- 6.1 There is a legal requirement to have a fully functioning Audit and Governance Committee within the CA framework.

7. Public Health implications

- 7.1 No Public Health implications are directly identified within this report at this stage.

8. Environmental and Climate Change Implications

- 8.1 No Environmental and Climate Change implications are identified within this report at this stage.

9. Other Significant Implications

- 9.1 The External Auditor and DLUHC have set out clearly the expected focus for improvement. It is important that the CA can demonstrate its commitment to improve and also the progress it is making on this journey so more formal interventions are not put in place; the unfreezing of future funding is dependent on this.

10. Appendices

- 10.1 Appendix A – Report to Combined Authority Board: [CMIS > Meetings](#)
- 10.2 Appendix B – Programme Highlight report to Combined Authority Board [CMIS > Meetings](#)

11. Background Papers

- October CA Board Report – Improvement Framework
- July CA Board Report - Improvement Assessment
- Governance review
- External Auditors letter