



AUDIT AND GOVERNANCE COMMITTEE	AGENDA ITEM No: 8
2 OCTOBER 2020	PUBLIC REPORT

REVIEW OF CORPORATE RISK REGISTER

1.0 PURPOSE

- 1.1 The Audit and Governance Committee's terms of reference include monitoring the Combined Authority's risk management arrangements including the risk register.
- 1.2 In the interests of good governance, the Committee is requested to review the Combined Authority Corporate Risk Register and approve any changes they would like to put forward as a recommendation to the Combined Authority Board.

<u>RECOMMENDATIONS</u>
Lead Officer: Robert Parkin, Chief Legal Officer and Monitoring Officer
<p>The Audit and Governance Committee are recommended to:</p> <p>(a) Review the Combined Authority's Corporate Risk register [Appendix 1]; and</p> <p>(b) Recommend any proposed changes to the Corporate Risk Register to be reported to the next Combined Authority Board meeting for approval.</p>

2.0 BACKGROUND

- 2.1. The Corporate Risk Register is populated by reference to individual project risk assessments and over-arching corporate risks.
- 2.2. The Corporate Risk Register is reviewed by the Corporate Management Team, any risks which arise, or which become more significant between their meetings are escalated to the next Director's meeting.
- 2.3. The same risk register template and terminology are used by all Project Managers during the reporting process for each project. Any risks that score

over the agreed threshold on an individual project register will then also appear on the main risk register so that it can be monitored accordingly.

- 2.4. A risk has been added to the Register this year to cover the Covid-19 pandemic. This risk has been split into two elements. The first is the risk to the operation of the Combined Authority and the second is the risk arising from the economic impact of the pandemic to the delivery of the Combined Authority's objectives.
- 2.5. A further risk has been added in relation to unplanned increases in budget for highways and transport schemes funded by the Combined Authority and delivered by partner agencies. The unplanned increases in budget prejudice the Combined Authority's ability to manage its finances and could ultimately prejudice delivery of the Combined Authority's Business Plan and a balanced budget.
- 2.6. The Committee's attention is drawn to the following:
 - Risk ID 16 – Mitigation plan and actions updated due to additional recent lockdown measures
 - Risk ID 17 – Mitigation action updated due to upcoming report related to upcoming report on Lancaster Way.
 - Risk ID 10 – Residual likelihood decreased. Overall residual score changed from Amber to Green. Due to identifying project and partners at risk and re-evaluated and the spend is therefore recycled.
 - Risk ID 14 – Residual impact increased. Overall residual score has stayed Green. This has increased due to lean staffing at CPCA and the long term covid-19 requirement at working from home.
 - Risk ID 18 – Climate change added as per A&G request.

3.0 FINANCIAL IMPLICATIONS

- 3.1. All of the work has been carried out in-house, therefore there are no significant financial implications to this activity.

4.0 LEGAL IMPLICATIONS

- 4.1 The keeping of a corporate risk register is part of the process of appropriately identifying and managing risk within the Combined Authority. The keeping of a Corporate Risk Register is a requirement of the Assurance Framework.

5.0 APPENDICES

- 5.1. Appendix 1 - The Corporate Risk Register (including Scoring Matrix)

<u>Background Documents</u>	<u>Location</u>
None	