



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

Agenda Item No: 14

Audit and Governance Committee - Work Programming Report

To: Audit and Governance Committee

Meeting Date: 17th December 2021

Public report: Public Report

From: Robert Parkin
Chief Legal Officer and Monitoring Officer

Recommendations: The Audit and Governance Committee is recommended to:

- a) Note the current work programme for the Audit and Governance Committee for the 2021/22 municipal year attached at Appendix 1
- b) Discuss the list of topics submitted by members following the Horizon Scanning Session and approve any items to be added to the future work programme.
- c) Review the top five risks from the risk register and approve any items to be added to the future work programme.

Voting arrangements: A simple majority of all Members

1. Purpose

- 1.1 The report provides the Committee with the draft work programme for Audit and Governance Committee to note at Appendix 1.
- 1.2 At their meeting on the 30 July 2021 the Committee agreed they would like their work programme report to include the Top Five Risks from the Corporate Risk Register. This report outlines these risks for consideration.
- 1.3 The Committee held a Horizon Scanning session on the 12th November 2021 and received information from the Directors for the Combined Authority. Following this session, the

members were requested to provide their top three areas of interest to be considered for inclusion on the work programme going forward. This report outlines the topics provided by members.

2. Background

- 2.1 At the Audit and Governance Committee meeting of 25 June 2021 the Committee agreed that the Monitoring Officer would work with the Chair to develop ideas around how the Committee would develop their work programme.
- 2.2 The Committee requested that the top five risks from the Corporate Risk Register were included in the work programme report. This is to enable the Committee to consider whether these needed any further review.

Top Five Risks – CPCA

| Risk ID | Cause | Effect | Likelihood | Impact | Residual Score |
|---------|---|--|------------|--------|----------------|
| 32 | DLUHC confirming no future funding for a bespoke CPCA Housing Programme | Uncertainty about the future role of the housing team and associated resourcing requirements beyond seeing out the completion over the next 24 months of the affordable housing programme to March 2022. for which officer resources are required. | 5 | 4 | 20 |
| 1 | External delivery partners unable to deliver on agreed commitments to CPCA projects | Projects are not delivered on time, budget, or to the required standard. | 3 | 4 | 12 |
| 14 | Covid-19 Pandemic (A) | Potential absence of significant numbers of Combined Authority staff undermining the ability to transact the operational business of the Combined Authority | 3 | 4 | 12 |
| 16 | Covid-19 Pandemic (B) | Economic impact of lockdown in response to Covid-19, may have implications for future government funding and for economic activity within the Combined Authority area in the short term. | 3 | 4 | 12 |
| 19 | Covid -19 Pandemic (C) | Economic impact of lockdown in response to Covid-19, may have implications for future government funding and for economic activity within the Combined Authority area in the long term. | 5 | 2 | 10 |

- 2.3 The Committee members attended a Horizon Scanning session with Directors on the 12th November, following this session the members were requested to provide their top three areas of interest to be considered for inclusion on the work programme going forward.

The table below lists the risks and topics submitted by members for consideration.

| Risks | Potential Topics |
|--|---|
| Changing nature of the Combined Authority such as the Energy Hub where it takes on a role for a much wider geographic area | Future role of CPCA – operations vs strategy vs influencing – what does government expect and is that realistic |
| Major change of business model with bus enhanced partnership and franchising where it will be commissioning and contracting for bus services | Implementing the Mayor's 3Cs – is there an action plan? |
| Effective influencing. | CPCA's role in mitigation and adaptation for climate change |
| Bidding capabilities | Affordable Housing; |
| Clarity of CPCA's role and purpose' | Staffing, particularly at senior levels; |
| Lack of Corporate Plan for the next four years – risk of conflict and wasted effort and money. | Skills agenda, with particular reference as to where responsibility lies between CPCA and the Business Board. |
| | Combined Authority as a leader / influencer for the area |

- 2.4 The current work programme is attached at Appendix 1 for members to note. Members are asked to note that the reserve meeting in January has now been scheduled to take place.

3. Financial Implications

- 3.1 None

4. Legal Implications

- 4.1 None

6. Appendices

- 6.1 Appendix 1 – A&G Work programme

7. Background Papers

- 7.1 None