



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

OVERVIEW & SCRUTINY COMMITTEE

Date: Monday, 26 July 2021

Democratic Services

Robert Parkin Dip. LG.
Chief Legal Officer and Monitoring Officer

11:00 AM

72 Market Street
Ely
Cambridgeshire
CB7 4LS

**Drama Studio, Burgess Events & Conference Centre, One
Leisure, Westwood Road, St Ives, PE27 6WU
[Venue Address]**

AGENDA

Open to Public and Press

1 Apologies for Absence

2 Declarations of Interest

At this point Members must declare whether they have a disclosable pecuniary interest, or other interest, in any of the items on the agenda, unless it is already entered in the register of members' interests.

3 Minutes of the Previous Meeting

To approve the minutes of the meeting held on 28th June 2021

O&S Draft Minutes 28th June 2021

4 - 9

4 Public Questions

Arrangements for public questions can be viewed in Chapter 5, Paragraphs 18 to 18.16 of the Constitution which can be viewed here - [Constitution](#)

5 Centre for Governance and Scrutiny (CfGS) update

To receive and note an update from the CfGS.

Item 5 CfGS Review

10 - 20

6 Combined Authority Board Agenda

7 Combined Authority Forward Plan

Members allocated to monitor the activities of the Combined Authority to provide a verbal update to the committee on any areas of interest.

Forward Plan - 15 July 2021

21 - 80

8 Date of next meeting:

Monday, 23rd August 2021 at 11.00 a.m (reserve date) - Venue TBC
Monday, 27th September 2021 at 11.00 a.m - Venue TBC

The Overview & Scrutiny Committee comprises the following members:

For more information about this meeting, including access arrangements and facilities for people with disabilities, please contact

The Combined Authority is committed to open government and members of the public are welcome to attend Committee meetings. It supports the principle of transparency and encourages filming, recording and taking photographs at meetings that are open to the public. It also welcomes the use of social networking and micro-blogging websites (such as Twitter and Facebook) to communicate with people about what is happening, as it happens.

Councillor Dave Baigent

Councillor Andy Coles

Councillor Stephen Corney

Councillor Mike Davey

Councillor Doug Dew

Councillor Lorna Dupre

Councillor Mark Goldsack

Councillor Anne Hay

Councillor Alex Miscandlon

Councillor Edna Murphy

Councillor Shaz Nawaz

Councillor Judith Rippeth

Councillor Alan Sharp

Councillor Aidan Van de Weyer

Clerk Name:	Anne Gardiner
Clerk Telephone:	
Clerk Email:	anne.gardiner@cambridgeshirepeterborough-ca.gov.uk



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

CAMBRIDGESHIRE & PETERBOROUGH COMBINED AUTHORITY – OVERVIEW AND SCRUTINY COMMITTEE

DRAFT MINUTES

Date: Monday, 28 June 2021

Time: 11.00 a.m.

Location: Main Hall, Burgess Events and Conference Centre, One Leisure, Westwood Road, St Ives PE27 6WU

Present:

Cllr D Dew	Huntingdonshire District Council
Cllr S Corney	Huntingdonshire District Council
Cllr L Dupre (Chair)	East Cambridgeshire District Council
Cllr A Sharp	East Cambridgeshire District Council
Cllr D Baigent	Cambridge City Council
Cllr M Davey	Cambridge City Council
Cllr M Goldsack	Cambridgeshire County Council
Cllr P Coutts	Cambridgeshire County Council
Cllr A Coles	Peterborough City Council
Cllr S Nawaz	Peterborough City Council
Cllr A Miscandlon	Fenland District Council
Cllr A Hay	Fenland District Council
Cllr J Rippeth	South Cambridgeshire District Council
Cllr A Van de Weyer	South Cambridgeshire District Council

Officers:

Rochelle Tapping	Deputy Monitoring Officer, Combined Authority
Anne Gardiner	Scrutiny Officer

1. Apologies for Absence

- 1.1 Apologies were received from Cllr Murphy substituted by Cllr Coutts.

2. Election of Chair

- 2.1 Councillor Dupre was nominated by Councillor Van De Weyer and seconded by Councillor Baigent for the position of Chair.

Councillor Sharp was nominated by Councillor Hay and seconded by Councillor Coles for the position of Chair.

- 2.2 Following a vote the both nominees received 7 votes. To resolve the deadlock a coin toss was carried out.

Following the coin toss Cllr Dupre was elected the Chair of the Committee for the municipal year 2021/22.

3. Election of Vice Chair

- 3.1 Councillor Sharp was nominated by Councillor Corney and seconded by Councillor Hay for the position of Vice Chairman.
- 3.2 The Committee resolved to appoint Councillor Sharp as Vice Chairman for the municipal year 2021/22.

4. Declarations of Interest

- 4.1 No declarations of interest were made.

5. Minutes of the Previous Meeting

- 5.1 The minutes of the previous meeting held on Monday 22nd March 2021 were agreed as an accurate record.

6. Public Questions

- 6.1 There were no public questions.

7. Appointment of Lead Members

- 7.1 The Committee received the report from the Deputy Monitoring Officer which requested the Committee nominate and appoint members to the roles of Lead Members for the Housing, Skills and the Transport & Infrastructure Committees and the Business Board.
- 7.2 The Chair suggested that this item be deferred to a later meeting in light of the recommendations in the report from Centre for Governance and Scrutiny (CfGS) which the Committee would consider later in the agenda.

One of the recommendations within the CfGS report referenced the creation of a rapporteur role and referenced how to conduct T&F groups going forward and it was felt that there may be crossover between these roles and the Lead Member roles.

- 7.3 The Committee RESOLVED to defer this item to a later meeting once the recommendations from the CfGS had been fully considered.

8. Co-Opted Independent Member

- 8.1 The Committee received the report from the Deputy Monitoring Officer which asked the Committee to consider the co-option of an independent member (and substitute) from a Constituent Council.

- 8.2 The Committee debated the need for a co-opted member from a constituent council and also whether there was a necessity for a co-opted member to fill a gap in skill or capacity on the committee.
- 8.3 The Committee considered the co-option of an independent member (and substitute) from a Constituent Council and RESOLVED not to co-opt a member from a constituent council.

9. Centre for Governance and Scrutiny Update

- 9.1 The Committee received the report from the Scrutiny Officer which provided the Overview and Scrutiny Committee with the report and recommendations from the Centre for Governance and Scrutiny who had carried out a review of the current scrutiny arrangements at the CPCA.
- 9.2 Ed Hammond, Deputy Director for Centre for Governance and Scrutiny attended the meeting via zoom to present his report and answer questions from the committee members.

The following points were discussed:

- The recommendations had been worded to allow the committee the freedom of choice when it comes to how they should wish to design their working arrangements.
- The Committee could choose to meet less often and allow meetings to be done informally at other times.
- Other Combined Authorities do meet less often than the CPCA but it would be important to consider the transition.
- Rapporteurs would take the lead on a policy area or an individual project for a short period whereas Lead Members Shadow work and agendas of the executive committees.
- The idea of the rapporteur role would be to reduce the number of items being reported to the committee and would free up time for the committee to consider other items however, it would be important for the process of the reporting back from the rapporteur to the committee to be clearly defined.
- In response to a question about the monitoring of the CA Board agenda and Forward Plan the Committee were advised that the recommendations outlined a way of working which would move away from the close monitoring of the CA Board agenda and would focus more on specific issues and getting scrutiny involved in the decision-making process earlier.
- In response to a question around the implementation of a Mayor's Question Time the Committee were advised that practical examples of how arrangements might work would be provided.

The Committee thanked Ed Hammond for attending to answer their questions and proceeded to debate the recommendations with the following points being raised.

- There would need to be collaboration from the CA Board and the Mayor for this to work.
- There needed to be more movement in terms of access to documents and draft papers.
- More clarity around the difference between the role of a rapporteurs and a Lead Member was required.

9.3 The Committee noted the report from Centre for Governance & Scrutiny and AGREED that the proposals within the report should be actioned with an informal meeting being arranged for the Committee to meet and discuss a revised operating model before the July meeting.

10. Combined Authority Board Agenda

10.1 The Committee reviewed the Combined Authority Board agenda and agreed that the Chair should ask the following questions on behalf of the committee at the CA Board meeting on 30th June 2021.

10.2 Item 1.5: Forward Plan

Q: We note item 29 on the Combined Authority's Forward Plan – a decision on CAM - scheduled for the 14th July meeting of the Transport and Infrastructure Committee. What is the Combined Authority's envisaged programme of work on CAM or its replacement and what future interactions with and involvement of the Overview and Scrutiny Committee do you foresee within this programme?

Item 4.1: East West Rail Consultation

Q: The Committee notes the consultation response from East West Rail and asks whether the Combined Authority will consider co-ordinating its consultation responses on such schemes with its constituent Councils in future?

Item 4.3: Climate change

Q: In light of the findings in the first interim report of the Combined Authority's Commission on Climate Change, will the Mayor be declaring a climate emergency?

11. Combined Authority Forward Plan

11.1 The Committee received and noted the Combined Authority Forward Plan.

12. Overview & Scrutiny Committee Work Programme

12.1 The Committee received the report which outlined the work programme for the committee.

12.2 The Committee requested that the actions from the CfGS report be fed into the work programme for consideration at the July meeting.

12.3 The Committee requested that the Mayor be invited to attend the September meeting.

13. Date of Next Meeting

13.1 26th July 2021, venue to be confirmed.

The meeting closed at: 12:13pm



Overview and Scrutiny Committee Action Log

Purpose: The action log records actions recorded in the minutes of Overview and Scrutiny Committee meetings and provides an update on officer responses.

Minutes of the meeting 28th June 2021

Minute	Report title	Lead officer	Action	Response	Status
9.3	CfGS Report	Anne Gardiner/Rochelle Tapping	Proposals within the report should be actioned with an informal meeting being arranged for the Committee to meet and discuss a revised operating model before the July meeting.	Informal meeting held 12 th July. Other proposals being actioned.	Open
12.2	Work Programme	Anne Gardiner	The Committee requested that the actions from the CfGS report be fed into the work programme for consideration at the July meeting.	Work plan for the proposals to be included within the report from CfGS at July's meeting.	Closed.
12.3	Work Programme	Anne Gardiner	The Committee requested that the Mayor be invited to attend the September meeting.	First Mayor's Question Time to be held in September.	Open

Report title: Review of Overview and Scrutiny Arrangements – Centre for Governance and Scrutiny's Findings & Recommendations

To: Overview and Scrutiny Committee

Meeting Date: 26 July 2021

Public report: Yes

From: Anne Gardiner
Governance Manager

The Overview and Scrutiny Committee is recommended to:

Recommendations: a) Note the scrutiny improvement review action plan and timetable from Centre for Governance & Scrutiny

Voting arrangements: Simple majority of all members

1. Purpose

- 1.1 To provide the Overview and Scrutiny Committee with the action plan from the Centre for Governance and Scrutiny who carried out a review of the current scrutiny arrangements at the CPCA.

2. Background

- 2.1 The Centre for Governance and Scrutiny published their second edition on guidance to overview and scrutiny in Combined Authorities. This second edition reflects upon the past three years of practice since the introduction of CA's. It provides guidance around how scrutiny can best operate in practice.

The guidance may be found here: [Revised guidance: Overview and Scrutiny in Combined Authorities - Centre For Governance and Scrutiny \(cfgs.org.uk\)](https://www.cfgs.org.uk/revised-guidance-overview-and-scrutiny-in-combined-authorities)

- 2.2 Following this guidance being published the CPCA Overview and Scrutiny Committee held an informal workshop with CfGS to discuss some of the points raised within the guidance and requested that a proposal be brought forward from CfGS to carry out a review of the current scrutiny arrangements at the CPCA.
- 2.3 The Committee received the recommendations at their meeting on the 28th June 2021 and requested that a further report detailing the work programme for implementing the changes be brought to this meeting.
- 2.4 The report from Centre for Governance and Scrutiny detailing the action plan is attached at Appendix 1. The timetable in Appendix 1 should align with the arrival of the Combined Authority's new Chief Executive Officer therefore adjustment is recommended.
- 2.5 In relation to meetings, proposed within the action plan, between the Mayor and the Chair of the Committee, the attendance of Vice-Chair of the Committee is also recommended.
- 2.6 The Committee will continue to work with CfGS to embed the new operating model, as applicable.

3. Financial Implications

- 3.1 None

4. Legal Implications

- 4.1 None.

5. Appendices

- 5.1 Appendix 1 – CfGS Report of 15 July 2021.

6. Background Papers

- 6.1 [O&S March Report](#)
- 6.2 [O&S March Appendix](#)
- 6.3 [CA Board Report - March](#)
- 6.4 [O&S Report – 28th June 2021](#)

Cambridgeshire and Peterborough Combined Authority

Scrutiny improvement review (SIR): action plan

16 July 2021

Contact: Ed Hammond / ed.hammond@cfgs.org.uk

This action plan relates to a scrutiny improvement review (SIR) carried out by CfGS in the early summer of 2021. This was put to members of the Overview and Scrutiny Committee on 28 June and agreed. Members met subsequently remotely on 12 July to discuss in more detail how to take forward this commitment to change. This action plan is based on the outcomes of that discussion.

This paper sets out the agreed actions and then sets out a possible timetable for their implementation. The detail of the timetable (which sets out possible actions week by week until September, and thereafter monthly) is subject to review but in the broadest sense, it envisages the agreement of basic systems for information sharing and work programming over the summer, initial dialogue with the new Mayor running parallel, and the design of a set-piece Mayor's Question Time session over the same period. The plan assumes that the first MQT session will occur in late September and that this will assist members in clarifying their work programming priorities for the rest of the year.

The plan does not, for the moment, set out detailed proposals for engagement with the wider CA Board or with other CA partners. However such communication is likely to be necessary, probably after the committee meeting in September.

Agreed actions

Action 1: The Chair to convene an informal session for the committee to explore and decide on a renewed and more explicit focus for their work.

This focus will need to be based on:

- An understanding of the new Mayor's priorities and where opportunities to influence action on those priorities might exist;
- An awareness of the responsibilities and work programmes of other member forums – in particular, the audit committee and executive committees, and the scrutiny functions of constituent authorities;
- The need for the committee to continue to robustly hold the Mayor to account, and for the profile of this work to be enhanced.

Following this session the results should be fed informally to the Mayor and CA Board and senior officers to ensure that they have an opportunity to contribute to the recasting of the function. It should be stressed that how scrutiny chooses to change is a matter for scrutiny members themselves.

Action 2: The Chair, the Mayor and the CA Monitoring Officer to begin meeting regularly to ensure that the strategic purpose of scrutiny is understood and acted on (see also Action 8).

Action 3: When a clear role and purpose for scrutiny can be clearly articulated, work on internal communications to be carried out to ensure that this is understood by the wider CA (including CA Board members and officers).

In due course it may be that relationships would be assisted through the agreement of a protocol between the scrutiny function and the Mayor/CA, although time should be taken for new arrangements to bed time before action is taken here.

The approach described here should feed directly into the approach we suggest below on work programming.

Action 4: CA officers, in support of the Chair, to engage with constituent councils to better understand

- **how their nominated members can be better supported, and**
- **how the business of CA scrutiny can be administered to support members to attend and engage with the work of the function**

This will inform decisions on work programming, below.

Action 5: a role profile setting out mutual expectations for scrutiny members – including around information access, support arrangements and requirements around commitment – to be agreed and circulated.

While this will provide a useful part of an induction process for new members it could also form part of a wider guide to scrutiny at the CA which would be of use to members more generally.

Action 6: a new approach to the sharing of information with scrutiny members which involves:

- **an end to the regular sharing, and scrutiny of, Mayoral decisions at committee, with information being shared on an ongoing basis outside of committee to inform the appropriate escalation of issues to committee based on need;**
- **more clarity to members in the management of items and reports deemed to be exempt from publication**
- **the assignment of individual councillors to act as “rapporteurs”, to develop a subject expertise in specified areas of policy, to highlight issues of importance to the chair for escalation to committee and potentially to lead on questioning on such matters.**

Work programming discussions should lead to the use of information to identify one or two substantive items per committee agenda, consideration of which could benefit from external witnesses or the consideration of evidence wider than just officer reports. Scrutiny would discuss matters of strategic concern to the CA and the wider area – linked to Mayoral priorities and decision-making but not directly to the run of decisions in the forward plan.

We set out below how the agendas for these meetings would be put together. The subject matter for such agendas would still need to be informed by evidence.

Action 7: use of shared information, the forward plan and frequent Chair/Mayor/MO conversations to identify forthcoming decisions, and to discuss the developing work programme.

The parties to this conversation would be able to bring together an awareness of the ongoing business of the audit committee, Mayoral committees and the Business Board. There may be cause to engage in separate bilateral conversations with the chair of the audit committee has time continues. Based on these conversations the Chair and others would agree how and where information on Mayoral / CA activity would be shared with the committee for information, and to inform their judgements on the content of the work programme¹.

¹ In local authorities it is generally recommended that a regular “information digest” be prepared containing management information about the authority about its services, allowing members to keep a watching business over such matters. In a combined authority context there is less logic in the preparation of such a document / suite of documents – a bespoke approach to the proportionate sharing of information is likely to be needed, particularly if some is subject to circulation restrictions. Generally speaking though where a clear, defined role exists for the scrutiny function it should be easier to determine what information scrutiny requires to support that role.

Action 8: in the short term, the scheduling of regular, short, informal sessions for the committee to discuss and agree work programming priorities.

These meetings would be informed by the chair/MO/Mayor discussions mentioned above, and be scheduled so as to allow officer reports to be prepared in good time for committee which better meet members' needs.

Our expectation would be that once people are comfortable with the new arrangements these meetings could become e-mails.

Action 9: move forward with a proportionate approach to targeted task and finish working in the medium term

Capacity and resource to take forward on work programming is limited. For this reason we suggest a temporary delay in the establishment of separate task and finish working. Using September and October to clarify arrangements in committee, providing the opportunity for them to bed in, will ensure that the use of task and finish working can be taken forward from November onwards – based on a clear understanding from members about the commitment required to make such arrangements work. When it does begin, task and finish working should be focused, delivering short and sharp pieces of work which report back to committee quickly.

Action 10: the programming of a regular and general Mayor's Question Time to allow high profile, direct holding to account of the Mayor to continue

An MQT process would need to be modelled in a way that provides members with support to ask high quality questions at what would be a set piece event. Officer support on questioning would be needed to support these sessions – including the possibility of a committee pre-meeting immediately before the session.

Depending on the success in designing this approach (and resting on how the Mayor chooses to make decisions alongside the Board) the scrutiny of CA Board members might also follow this model.

Action 11: work by the MO and others to consider how scrutiny can productively be engaged in the ongoing governance of SPVs

This is contingent on the new Mayor making clear how he wishes to take service delivery forwards, and whether SPVs as currently organised provide his preferred mechanism for doing so.

Proposed timescale

Timescale (weeks commencing)	Action
12/7/21	<p>Information meeting (Action 1) to discuss way forward. This action plan developed and sent to members. Initial communication with the Mayor about scrutiny improvement plans.</p>
19/7/21	<p>Meeting between the Chair, Vice-Chair and Mayor (and involving officers) to discuss mutual expectations, and scrutiny's plans for improvement. The outcomes of this meeting will be sent to councillors and will be used where necessary to refine this plan. This begins to fulfil commitments under Action 2, and would be followed up with the schedule of subsequent regular meetings.</p> <p>Following this meeting the Mayor to be engaged in the early planning for the Mayor's Question Time session in September.</p>
26/7/21	<p>Communication with scrutiny members setting out</p> <ul style="list-style-type: none"> • possible arrangements for first MQT session in September (Action 10). The MQT session will need to be focused, and following discussions with councillors on 12/7, this focus could be on better understanding the new Mayor's priorities and objectives and mechanisms by which his success can be judged. This communication would set out possible approaches for co-ordinating and managing questions on the day in order to maximise the impact of the session; • possible arrangements for the sharing of information on an ongoing basis (Action 6). Part of the justification for stopping regular review of Mayoral decision-making is the expectation that from now on information on key matters should be shared with councillors earlier. This process will need to be consistent, transparent and comprehensive. This communication can set out a possible way forward on these issues before detailed plans are developed.

2/8/21	
9/8/21	Conversations with Mayor, Board and senior officers continue (Action 2). By this point we would expect an emerging picture of the kind of information on Mayoral / CA activity which would be shared regularly, and on the likely content and timescale for forthcoming Mayoral plans.
16/8/21	Communication with constituent councils. This communication should be directed at council's Monitoring Officers and/or Democratic Services Managers, copying in the Chair of Scrutiny at the council in question and the council's nominated scrutiny councillor on the CA. It would highlight the changes to scrutiny being made at the CA and invite early reflections on how members can be supported, particularly on attendance at meetings. The expectation should be that thoughts on these matters would be gathered and considered in the early autumn. This relates to Action 4 .
23/8/21	Agenda despatch for first informal work programming session (in w/c 30/8)
30/8/21	<p>Late August Bank Holiday</p> <p>First informal session for committee members to discuss and agree work programming priorities. By this point councillors should be able to get a good sense of emerging Mayoral priorities and objectives, plans for the strategies and systems which will deliver those priorities, and the information about Mayoral decision-making which they can expect to see on a regular basis.</p> <p>Our assumption is that these priorities will rest around transport, housing and growth, and these might be used to frame discussions.</p> <p>This meeting would also be used to plan for the first MQT session as well as to think ahead on possible work programme priorities beyond September. This relates to Actions 7 and 8. A work programme based on this discussion would be submitted to committee on 27/9.</p>

6/9/21	Chair meets with Mayor (Action 2). At the discretion of the committee the Chair might share headline information about the overall themes that members will want to tackle in the MQT session at the end of the month.
13/9/21	<p>Final agreement on information sharing arrangements. This might be the point at which a broad suite of information, the terms of which are agreed to over the summer, begins to be shared with members. This first tranche of information would help members to clarify their areas of focus for MQT.</p> <p>Agenda despatch for meeting on 27/9</p>
20/9/21	(At members' discretion) Informal remote meeting to discuss tactics and approach for MQT session.
27/9/21	<p>Committee meeting. This will involve:</p> <ul style="list-style-type: none"> • The first Mayor's Question Time (Action 10). The terms of engagement for this session will have been set over the summer as set out above. This will constitute the bulk of the meeting; • Formal agreement of new information sharing arrangements. This would also include formal advice on the management of exempt information (Action 6) • Agreement of a work programme which takes account of the above and which takes account of an agreed focus for scrutiny reflecting CfGS's work and members' agreement (Action 1 and 7)
October	<p>Washup / debrief from 27/9 session</p> <ul style="list-style-type: none"> • Informal session for members (incorporating work programming discussions for November's meeting, Action 7); • Discussions between Chair and Mayor; • Reflections on whether the MQT format requires refinement. <p>Communications within the CA on scrutiny's new focus and the systems which support that focus, as agreed on 27/9 (Action 3)</p>

	<p>Communication with other external stakeholders on scrutiny's activities.</p> <p>Continued conversations with constituent authorities on councillor support arrangements. This will include, over the course of this month:</p> <ul style="list-style-type: none"> • First draft of a general member role profile, for circulation; • First draft of a possible approach on rapporteurs / lead members.
November	<p>Committee meeting (22/11)</p> <ul style="list-style-type: none"> • Substantive debate and scrutiny on Mayoral priorities / plans / other matters identified by members in November; • Work programme further refined to identify possible task and finish topic(s) for late winter/early spring (Action 9) • Advice from the MO (possibly provided at committee) on possible approaches to ongoing scrutiny of SPVs, if relevant, followed by discussion and agreement (Action 11). • Agreement of member role profile and individuals to act as rapporteurs / lead members (Action 6).
December	<p>Regular information sharing (Action 6)</p> <p>Informal work programming session with councillors (Actions 7 and 8)</p>
January	<p>Committee meeting (24/1)</p> <ul style="list-style-type: none"> • Possible reporting back of findings of task and finish group, depending on topic and scope.
February	<p>Regular information sharing (Action 6)</p> <p>Informal work programming session with councillors (Actions 7 and 8)</p>

March	Committee meeting (22/3) <ul style="list-style-type: none"> • Possible time for second MQT
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Cambridgeshire and Peterborough Combined Authority Forward Plan of Executive Decisions

Published 15 July 2021

The Forward Plan is an indication of future decisions. Please note that it is subject to continual review and may be changed in line with any revisions to the priorities and plans of the CPCA. It is re-published on a monthly basis to reflect such changes.

Purpose

The Forward Plan sets out all of the decisions which the Combined Authority Board and Executive Committees will be taking in the coming months. This makes sure that local residents and organisations know what decisions are due to be taken and when.

The Forward Plan is a live document which is updated regularly and published on the [Combined Authority website](#) (click the Forward Plan' button to view). At least 28 clear days' notice will be given of any key decisions to be taken.

What is a key decision?

A key decision is one which, in the view of the Overview and Scrutiny Committee, is likely to:

- i. result in the Combined Authority spending or saving a significant amount, compared with the budget for the service or function the decision relates to (usually £500,000 or more); or
- ii. have a significant effect on communities living or working in an area made up of two or more wards or electoral divisions in the area.

Non-key decisions and update reports

For transparency, the Forward Plan also includes all non-key decisions and update reports to be considered by the Combined Authority Board and Executive Committees.

Access to reports

A report will be available to view online one week before a decision is taken. You are entitled to view any documents listed on the Forward Plan after publication, or obtain extracts from any documents listed, subject to any restrictions on disclosure. There is no charge for viewing the documents, although charges may be made for photocopying or postage. Documents listed on this notice can be requested from Robert Parkin, Chief Legal Officer and Monitoring Officer for the Combined Authority at Robert.Parkin@cambridgeshirepeterborough-ca.gov.uk.

The Forward Plan will state if any reports or appendices are likely to be exempt from publication or confidential and may be discussed in private. If you want to make representations that a decision which it is proposed will be taken in private should instead be taken in public please contact Robert Parkin, Chief Legal Officer and Monitoring Officer at Robert.Parkin@cambridgeshirepeterborough-ca.gov.uk at least five working days before the decision is due to be made.

Notice of decisions

Notice of the Combined Authority Board's decisions and Executive Committee decisions will be published online within three days of a public meeting taking place.

Standing items at Executive Committee meetings

The following reports are standing items and will be considered by at each meeting of the relevant committee. The most recently published Forward Plan will also be included on the agenda for each Executive Committee meeting:

Housing and Communities Committee

1. Affordable Housing Programme Update
2. Community Housing Update

Skills Committee

1. Budget and Performance Report
2. Employment and Skills Board Update

Transport and Infrastructure Committee

1. Budget Monitor Update
2. Performance Report

Combined Authority Board – 28 July 2021

Governance items

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
1.	Minutes of the meeting on 30 June 2021	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Decision	To approve the minutes of the previous meeting.	Relevant internal and external stakeholders	Richenda Greenhill, Democratic Services Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
2.	Forward Plan	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Decision	To approve the latest version of the forward plan.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
3.	Lead Member Responsibilities	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Decision	To comment on and approve the Lead Member Responsibilities.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
4.	Appointment Process for Two Independent Persons	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Decision	To approve the recommendation from the Audit and Governance Committee to undertake an advertisement and appointment process for two independent persons in regard to Member Conduct.	Relevant internal and external stakeholders including the Audit and Governance Committee	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
5.	Appointment of Independent Remuneration Panel to review Members Allowance Scheme	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Decision	To invite the Combined Authority Board to agree that an Independent Remuneration Panel be requested to review the Members' Allowances Scheme in relation to the Mayor's allowance.	Relevant internal and external stakeholders, including the Audit and Governance Committee	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
6.	Budget Monitor Update	Cambridgeshire and Peterborough Combined Authority Board	28 July 2031	Decision	To provide an update on the revenue and capital budgets for the year to date and seek approval to amend the budget for Local Growth Fund management costs for 2021/22 and 2022/23.	Relevant internal and external stakeholders	Jon Alsop Section 73 Chief Finance Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
7.	Performance Report and Devolution Deal Update	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Decision	To note the latest Performance Dashboard and an updated progress report on Devolution Deal commitments.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Combined Authority Decisions

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
8.	Future Transport Strategy/ One CAM Limited	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Key Decision 2021/044 [General Exception]	To consider the future of One CAM Limited, take consequential decisions, and set a framework for future work on transport strategy.	Relevant internal and external stakeholders	Kim Sawyer Chief Executive	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
9.	Phase 3 University of Peterborough Masterplan and Short-Term Financing	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Decision	To approve £100,00 grant to Peterborough City Council for Master plan works and allow Prop Co 1 to consider short term financing for the University of Peterborough Phase 3.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
10.	Market Towns Programme	Cambridgeshire and Peterborough	28 July 2021	Key Decision KD2021/017	To approve change requests from	Relevant internal and	John T Hill	Mayor Dr Nik Johnson	It is not anticipated that there

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
	Investment Prospectus – Approval of Change Requests for Huntingdonshire and East Cambridgeshire to extend funding expenditure timelines	Combined Authority Board			Huntingdonshire and East Cambridgeshire to extend project funding timelines under the Market Towns Programme.	external stakeholders	Director of Business and Skills		will be any documents other than the report and relevant appendices.
11.	March – Future High Streets Funding Bid: Additional Combined Authority Match Funding	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Key Decision KD2021/037	To consider an application received from Fenland District Council to request Combined Authority match funding towards the Government approved March Future High Street Fund scheme.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
12.	Zero Emission Bus Regional Areas Phase 2	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Decision	To seek the Board's approval to submit the Zero Emission Bus Regional Areas (ZEBRA) Phase 2 application	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
13.	Digital Bootcamps	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Key Decision 2021/043 [General Exception]	To accept the contract and associated funding from the Department for Education for delivery of Digital Bootcamps in the East of England and award contracts and associated funding	Relevant internal and external stakeholders	John T Hill, Director of Business & Skills	Councillor Lucy Nethsingha Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					to consortia partners.				
14.	Angle Holdings: Directorship	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Decision	To seek approval to make amendments to the directorship of the Combined Authority's trading company Angle Holdings Limited.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
15.	Active Travel Management	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Decision	To note and approve the submission of a bid for future Active Travel Management funding.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published

By recommendation to the Combined Authority Board

Recommendations from the Business Board

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
16	Strategic Funding Management Review – July 2021	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Key Decision 2021/041	To note programme updates and make a recommendation in relation to the Wisbech Access Strategy Project, following the Business Board's consideration of a Project Change Request from Cambridgeshire County Council.	Relevant internal and external stakeholders	John T Hill, Director of Business & Skills	Austen Adams Chair of the Business Board	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
17.	Business Board Annual Report and Delivery Plan	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Decision	To approve the Business Board Annual Report for 2020-21 and	Relevant internal and external stakeholders	John T Hill, Director of Business & Skills	Austen Adams Chair of the Business Board	It is not anticipated that there will be any document

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					Annual Delivery Plan for 2021-22.				Documents other than the report and relevant appendices to be published
18.	Business Board Expenses and Allowances Scheme	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Decision	To approve the updated Business Board Member Allowance Scheme.	Relevant internal and external stakeholders	John T Hill, Director of Business & Skills	Austen Adams Chair of the Business Board	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
19.	High Performance Computing Study and Roadmap	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Decision	To approve Enterprise Zone Reserve funding to develop a feasibility study	Relevant internal and external stakeholders	John T Hill, Director of Business & Skills	Austen Adams Chair of the Business Board	It is not anticipated that there will be any document

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					for the High Performance Computing and Artificial Intelligence capability to support the Digital cluster development across Greater Cambridge and wider Combined Authority area.				Documents other than the report and relevant appendices to be published
20.	Business Board Performance Assessment Framework and Recruitment Process	Cambridgeshire and Peterborough Combined Authority Board	28 July 2021	Decision	To approve the budget and source of funds for the evaluation of the Business Board.	Relevant internal and external stakeholders	John T Hill, Director of Business & Skills	Austen Adams Chair of the Business Board	It is not anticipated that there will be any documents other than the report and relevant appendices

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
									s to be published

Housing and Communities Committee – 6 September 2021

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
21.	Affordable Housing Programme Scheme Approvals – September 2021	Housing and Communities Committee	6 September 2021	Key Decision 2021/012	To consider and approve allocations to new schemes within the Affordable House Programme.	Relevant internal and external stakeholders	Roger Thompson Director of Housing and Development	Councillor Lewis Herbert Lead Member for Housing	It is not anticipated that there will be any documents other than the report and relevant appendices

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
									to be published.
22.	Affordable Housing Principles	Housing and Communities Committee	6 September 2021	Decision	To consider adopting principles to underpin an affordable housing strategy for the period from 2022 – 2025	Relevant internal and external stakeholders	Roger Thompson Director of Housing and Development	Councillor Lewis Herbert Lead Member for Housing	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
23.	Connecting Cambridgeshire Strategy Review	Housing and Communities Committee	6 September 2021	Decision	To provide an update on to targets and future direction of the Cambridgeshire and Peterborough Digital Connectivity Infrastructure	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Councillor Lewis Herbert Lead Member for Housing	It is not anticipated that there will be any documents other than the report and relevant appendices

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					strategy for 2021-2025.				to be published
24.	Houghton and Wyton Community Land Trust's Start-up Grant Application	Housing and Communities Committee	6 September 2021	Decision	To approve Houghton and Wyton Community Land Trust's application for grant funding.	Relevant internal and external stakeholders	Emma Grima Commercial Director	Councillor Lewis Herbert Lead Member for Housing	It is not anticipated that there will be any documents other than the report and relevant appendices to be published

Transport and Infrastructure Committee – 8 September 2021

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
25.	Local Transport Plan Update	Transport and Infrastructure Committee	8 September 2021	Decision	To provide an update on the Local Transport Plan refresh.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
26.	Development of Key Route Network	Transport and Infrastructure Committee	8 September 2021	Decision	To consider proposals for funding the development of a Key Route Network and make recommendations	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and

					to the Combined Authority Board.				relevant appendices to be published
27.	E-Scooter and E-Bike Update	Transport and Infrastructure Committee	8 September 2021	Decision	To provide an update on the scheme and Department for Transport survey outcomes.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
28.	Bus Strategy	Transport and Infrastructure Committee	8 September 2021	Decision	To provide an update on National Bus Strategy work.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

29.	Transforming Cities Fund Annual Report	Transport and Infrastructure Committee	8 September 2021	Decision	To note the Transforming Cities Annual Report.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
30.	A505	Transport and Infrastructure Committee	8 September 2021	Decision	To receive the Pre-Strategic Outline Business case and make recommendations to the Combined Authority Board on next steps.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
31.	Segregated Cycling Study Holme to Sawtry	Transport and Infrastructure Committee	8 September 2021	Decision	To consider proposals for funding a Segregated Cycling Study for Holme to Sawtry and make recommendations	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and

					to the Combined Authority Board.				relevant appendices to be published
32.	Harston Capacity Study	Transport and Infrastructure Committee	8 September 2021	Decision	To consider proposals for funding a Harston Capacity Study and make recommendations to the Combined Authority Board.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
33.	A142 Chatteris to Snailwell Study	Transport and Infrastructure Committee	8 September 2021	Decision	To consider proposals for funding an A142 to Snailwell study and make recommendations to the Combined Authority Board.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published

34.	Sawston Station Study	Transport and Infrastructure Committee	8 September 2021	Decision	To consider proposals for funding a Sawston Station Study and make recommendations to the Combined Authority Board.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
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Skills Committee – 13 September 2021

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
35.	Opportunities to develop the Greater South East Energy Hub	Skills Committee	13 September 2021	Decision	To note the accountable body and Business Plan for the Greater South East Energy Hub, including opportunities for a green supply	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor Lucy Nethsingha Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					chain and skills requirements.				appendices to be published.
36.	Growth Works Management Review September 2021	Skills Committee	13 September 2021	Decision	To monitor and review programme delivery and performance.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor Lucy Nethsingha Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
37.	Digital Bootcamps Update	Skills Committee	13 September 2021	Decision	To note the successful bid to the Department for Education for delivery of Digital	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor Lucy Nethsingha Lead Member for Skills	It is not anticipated that there will be any documents other than

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					Bootcamps in the East of England.				the report and relevant appendices to be published.
38.	Employment and Skills Strategy	Skills Committee	13 September 2021	Decision	To consider the draft Employment and Skills Strategy.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor Lucy Nethsingha Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
39.	Careers Hub	Skills Committee	13 September 2021	Decision	To note the Combined Authority Board's	Relevant internal and	John T Hill	Councillor Lucy Nethsingha	It is not anticipated that there

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					decision in relation to the recommendation to approve additional future funding to the Careers Hub.	external stakeholders	Director of Business and Skills	Lead Member for Skills	will be any documents other than the report and relevant appendices to be published.
40.	Implications of the Skills Bills	Skills Committee	13 September 2021	Decision	To update the Skills Committee on the passage of the Skills Bill and highlight the implications for the Combined Authority.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor Lucy Nethsingha Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
41.	Adult Education Budget: Lifetime Skills Guarantee Marketing Campaign	Skills Committee	13 September 2021	Decision	To update the Skills Committee about the Unlock with Level 3 marketing campaign.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor Lucy Nethsingha Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
42.	Adult Education Budget Commissioning Statement 2021 – 2025	Skills Committee	13 September 2021	Decision	To approve the refreshed Adult Education Budget Commissioning Statement 2021 – 2025.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor Lucy Nethsingha Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
43.	Adult Education Budget: Reserve Fund and Innovation Fund for 2021/22	Skills Committee	13 September 2021	Decision	To consider proposals to allocate and contract funds from the Adult Education Budget Reserve Fund and allocate, launch and contract funds from an Innovation Fund for 2021/22 and make recommendations to the Combined Authority Board.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor Lucy Nethsingha Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
44.	Levelling Up Fund and Community Renewal Fund Bids Update	Skills Committee	13 September 2021	Decision	To provide and update on the outcome of the submission of bids to the Levelling Up	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor Lucy Nethsingha Lead Member for Skills	It is not anticipated that there will be any documents other than

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					Fund and Community Renewal Fund.				the report and relevant appendices to be published.

Combined Authority Board – 29 September 2021

Governance items

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
45.	Minutes of the meeting on 28 July 2021	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Decision	To approve the minutes of the previous meeting.	Relevant internal and external stakeholders	Richenda Greenhill, Democratic Services Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
46.	Forward Plan	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Decision	To approve the latest version of the forward plan.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
47.	Corporate Risk Management Strategy and Risk Register	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Decision	To review and approve the Corporate Risk Management Strategy and Risk Register.	Relevant internal and external stakeholders, including the Audit and Governance Committee	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
48.	Budget Monitor Update	Cambridgeshire and Peterborough Combined Authority Board	29 September 2031	Decision	To provide an update on the revenue and capital budgets for the year to date.	Relevant internal and external stakeholders	Jon Alsop Section 73 Chief Finance Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Combined Authority Decisions

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
49.	CAM Shareholder Report	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Decision	To consider the CAM Shareholder report	Relevant internal and external stakeholders	Chief Executive	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
50.	County of Culture	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Decision	Proposal for funding for a Full Business Case for a 2024 County of Culture.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
51.	Combined Authority and Cambridgeshire and Peterborough Business Growth Company Limited (Growth Co) Intra-Company Agreement	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Decision	To approve an intra-company agreement between the Combined Authority and the Cambridgeshire and Peterborough Business Growth Company Ltd (Growth Co)	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

By recommendation to the Combined Authority

Recommendations from the Transport and Infrastructure Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision
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									submitted to the decision maker
52.	Bus Strategy	Transport and Infrastructure Committee	29 September 2021	Key Decision 2021/034	To provide an update on National Bus Strategy work.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
53.	Development of Key Route Network	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Decision	To consider proposals for funding the development of a Key Route Network.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published

54.	A505	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Decision	To receive the Pre-Strategic Outline Business case decide next steps.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
55.	Segregated Cycling Study Holme to Sawtry	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Decision	To consider proposals for funding a Segregated Cycling Study for Holme to Sawtry.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
56.	Harston Capacity Study	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Decision	To seek approval of funding for Harston Capacity Study.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices

									to be published
57.	A142 Chatteris to Snailwell Study	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Decision	To consider proposals for funding an A142 to Snailwell study.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
58.	Sawston Station Study	Transport and Infrastructure Committee	29 September 2021	Decision	To consider proposals for funding a Sawston Station Study.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published

Recommendations from the Skills Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
59.	Adult Education Budget: Reserve Fund and Innovation Fund for 2021/22	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Key Decision 2021/042	To seek approval and authority to allocate and contract funds from the Adult Education Budget Reserve Fund and allocate, launch and contract funds from an Innovation Fund for 2021/22.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor Lucy Nethsingha Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Recommendations from the Business Board

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
60.	Combined Authority Implications of the Local Enterprise Partnership Review	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Decision	To note the outcomes of Government's national Local Enterprise Partnership (LEP) Review.	Relevant internal and external stakeholders	John T Hill, Director of Business & Skills	Austen Adams Chair of the Business Board	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
61.	Enterprise Zones Programme Update	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Decision	To update the Board on the Enterprise Zones Programme.	Relevant internal and external stakeholders	John T Hill, Director of Business & Skills	Austen Adams Chair of the Business Board	It is not anticipated that there will be any documents other than the report and relevant

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
									appendices to be published
62.	Levelling Up Fund and Community Renewal Fund Bids Update	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Decision	To provide and update on the outcome of the submission of bids to the Levelling Up Fund and Community Renewal Fund.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Austen Adams Chair of the Business Board	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
63.	Opportunities to develop the Greater South East Energy Hub	Cambridgeshire and Peterborough Combined Authority Board	29 September 2021	Decision	To note the opportunities for a green supply chain and skills requirements in	Relevant internal and external stakeholders	John T Hill, Director of Business & Skills	Austen Adams Chair of the Business Board	It is not anticipated that there will be any documents

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					the Cambridgeshire and Peterborough area.				other than the report and relevant appendices to be published

Housing and Communities Committee – 3 November 2021

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
64.	Affordable Housing Programme Scheme Approvals: November 2021	Housing and Communities Committee	3 November 2021	Key Decision 2021/013	To consider and approve allocations to new schemes within the Affordable House Programme.	Relevant internal and external stakeholders	Roger Thompson Director of Housing and Development	Councillor Lewis Herbert Lead Member for Housing	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Transport and Infrastructure Committee – 8 November 2021

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
65.	March Area Transport Study Outline Business Case	Transport and Infrastructure Committee	8 November 2021	Decision	To consider the Outline Business Case and make recommendations to the Combined Authority Board on the next stage of the project.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
66.	Local Transport Plan Update	Transport and Infrastructure Committee	8 November 2021	Decision	To provide an update on the Local Transport Plan refresh.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
67.	Wisbech Rail Update	Transport and Infrastructure Committee	8 November 2021	Decision	To provide an update on the project and outline next steps.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
68.	A1260 Nene Parkway Junction 15	Transport and Infrastructure Committee	8 November 2021	Decision	To consider the Full Business Case and a request to approve the drawdown construction funds and make recommendations to the Combined Authority Board.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
69.	St Ives Strategic Outline Business Case	Transport and Infrastructure Committee	8 November 2021	Decision	To review outcomes from the Strategic Outline Business Case and next steps and make recommendations to the Combined Authority Board.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
70.	A141 Strategic Outline Business Case	Transport and Infrastructure Committee	8 November 2021	Decision	To review outcomes from the Strategic Outline Business Case and make recommendations of next steps to the Combined Authority Board.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Combined Authority Board – 24 November 2021

Governance Items

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
71.	Minutes of the meeting on 29 September 2021	Cambridgeshire and Peterborough Combined Authority Board	24 November 2021	Decision	To approve the minutes of the previous meeting.	Relevant internal and external stakeholders	Richenda Greenhill, Democratic Services Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
72.	Forward Plan	Cambridgeshire and Peterborough Combined Authority Board	24 November 2021	Decision	To approve the latest version of the forward plan.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
73.	Budget Monitor Update	Cambridgeshire and Peterborough	24 November 2021	Decision	To provide an update on the revenue and capital	Relevant internal and external stakeholders	Jon Alsop Section 73 Chief	Mayor Dr Nik Johnson	It is not anticipated that there will be any

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
		Combined Authority Board			budgets for the year to date.		Finance Officer		documents other than the report and relevant appendices to be published.
74.	Performance Report	Cambridgeshire and Peterborough Combined Authority Board	24 November 2021	Decision	To note the Combined Authority performance reporting Dashboard	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Combined Authority Decisions

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
75.	CAM Shareholder Report	Cambridgeshire and Peterborough Combined Authority Board	24 November 2021	Decision	To consider the CAM Shareholder report	Relevant internal and external stakeholders	Chief Executive	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
76.	Response to the Independent Commission on Climate Change	Cambridgeshire and Peterborough Combined Authority Board	24 November 2021	Key Decision 2021/025	To approve a response to the Independent Commission on Climate Change's full recommendations.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

By recommendation to the Combined Authority

Recommendations from the Transport and Infrastructure Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
77.	March Area Transport Study Outline Business Case	Cambridgeshire and Peterborough Combined Authority Board	24 November 2021	Key Decision 2021/026	To receive the Outline Business Case and decide on the next stage of the project.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
78.	Wisbech Rail Update	Cambridgeshire and Peterborough Combined Authority Board	24 November 2021	Decision	To provide an update on the project and outline next steps.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
79.	St Ives Strategic Outline Business Case	Cambridgeshire and Peterborough Combined Authority Board	24 November 2021	Decision	To review outcomes from the Strategic Outline Business Case and recommended next steps.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
80.	A1260 Nene Parkway Junction 15	Cambridgeshire and Peterborough Combined Authority Board	24 November 2021	Key Decision 2021/032	To consider the Full Business Case and a request to approve the drawdown construction.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
81.	A141 Strategic Outline Business Case	Cambridgeshire and Peterborough Combined Authority Board	24 November 2021	Decision	To review outcomes from the Strategic Outline Business Case and recommendations on next steps.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Housing and Communities Committee – 10 January 2022

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
82.	Affordable Housing Programme Scheme	Housing and Communities Committee	10 January 2022	Key Decision 2021/038	To consider and approve allocations to new schemes	Relevant internal and external stakeholders	Roger Thompson	Councillor Lewis Herbert	It is not anticipated that there will be any

	Approvals January 2022				within the Affordable House Programme.		Director of Housing and Development	Lead Member for Housing	documents other than the report and relevant appendices.
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Transport and Infrastructure Committee – 12 January 2022

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
83.	Local Transport Plan Update	Transport and Infrastructure Committee	12 January 2022	Decision	To provide an update on the Local Transport Plan refresh following consultation.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
84.	University Access Study	Transport and Infrastructure Committee	12 January 2022	Decision	To consider recommendations on the Outline Business Case	Relevant internal and external stakeholders	Paul Raynes Director of Delivery	Mayor Dr Nik Johnson	It is not anticipated that there will be any

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					Phase 1 and outline next steps and make recommendations to the Combined Authority Board.		and Strategy		documents other than the report and relevant appendices.
85.	A47 Dualling	Transport and Infrastructure Committee	12 January 2022	Decision	To summarise outcome of the Highways England Review and outline next steps.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
86.	Fenland Stations Regeneration	Transport and Infrastructure Committee	12 January 2022	Decision	To give an update on construction completion of March and Manea stations as part of the Fenland Stations	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					Regeneration programme.				relevant appendices.

Combined Authority Board – 26 January 2022

Governance Items

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
87.	Minutes of the meeting on 24 November 2021	Cambridgeshire and Peterborough Combined Authority Board	26 January 2022	Decision	To approve the minutes of the previous meeting.	Relevant internal and external stakeholders	Richenda Greenhill, Democratic Services Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
88.	Forward Plan	Cambridgeshire and Peterborough Combined Authority Board	26 January 2022	Decision	To approve the latest version of the forward plan.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
89.	Budget Monitor Update	Cambridgeshire and Peterborough Combined Authority Board	26 January 2022	Decision	To provide an update on the revenue and capital budgets for the year to date.	Relevant internal and external stakeholders	Jon Alsop Section 73 Chief Finance Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
90.	Performance Report	Cambridgeshire and Peterborough Combined Authority Board	26 January 2022	Decision	To note the Combined Authority performance	Relevant internal and external stakeholders	Paul Raynes Director of Delivery	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					reporting Dashboard		and Strategy		other than the report and relevant appendices to be published.

Combined Authority Decisions

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
91.	CAM Shareholder Report	Cambridgeshire and Peterborough Combined Authority Board	26 January 2022	Decision	To consider the CAM Shareholder report.	Relevant internal and external stakeholders	Chief Executive	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

By recommendation to the Combined Authority Board

Recommendations from the Transport and Infrastructure Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
92.	University Access Study	Transport and Infrastructure Committee	26 January 2022	Key Decision 2021/031	To consider recommendations on the Outline Business Case Phase 1 and outline next steps.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
93.	A47 Dualling	Transport and Infrastructure Committee	26 January 2022	Decision	To summarise outcome of the Highways England Review and outline next steps.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

Housing and Communities Committee – 9 March 2022

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
94.	Affordable Housing Programme Scheme Approvals March 2022	Housing and Communities Committee	9 March 2022	Key Decision 2021/039	To consider and approve allocations to new schemes within the Affordable House Programme.	Relevant internal and external stakeholders	Roger Thompson Director of Housing and Development	Councillor Lewis Herbert Lead Member for Housing	It is not anticipated that there will be any documents other than the report and relevant appendices.
95.	Northern Fringe Progress Report	Housing and Communities Committee	9 March 2022	Decision	To receive a progress report on the Northern Fringe.	Relevant internal and external stakeholders	Roger Thompson Director of Housing and Development	Councillor Lewis Herbert Lead Member for Housing	It is not anticipated that there will be any documents other than the report and relevant appendices.

Transport and Infrastructure Committee – 14 March 2022

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
96.	Local Transport Plan 2022	Transport and Infrastructure Committee	14 March 2022	Decision	To consider the Local Transport Plan refreshed document and make recommendations to the Combined Authority Board.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

Combined Authority Board – 30 March 2022

Governance Items

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
97.	Minutes of the meeting on	Cambridgeshire and Peterborough	30 March 2022	Decision	To approve the minutes of the previous meeting.	Relevant internal and external stakeholders	Richenda Greenhill, Democratic	Mayor Dr Nik Johnson	It is not anticipated that there will be any

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
	26 January 2022	Combined Authority Board					Services Officer		documents other than the report and relevant appendices.
98.	Forward Plan	Cambridgeshire and Peterborough Combined Authority Board	30 March 2022	Decision	To approve the latest version of the forward plan.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
99.	Budget Monitor Update	Cambridgeshire and Peterborough Combined Authority Board	30 March 2022	Decision	To provide an update on the revenue and capital budgets for the year to date.	Relevant internal and external stakeholders	Jon Alsop Section 73 Chief Finance Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

By recommendation to the Combined Authority Board

Recommendations from the Transport and Infrastructure Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
100.	Local Transport Plan 2022	Cambridgeshire and Peterborough Combined Authority Board	30 March 2022	Key Decision 2021/033	To approve the Local Transport Plan refreshed document.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

FP/07/2021

Comments or queries about the Forward Plan to Cambridgeshire and Peterborough Combined Authority

Please send your comments or queries to Robert Parkin, Chief Legal Officer and Monitoring Officer, at Robert.Parkin@cambridgeshirepeterborough-ca.gov.uk . We need to know:

1. Your comment or query:
2. How can we contact you with a response (please include your name, a telephone number and your email address).
3. Who you would like to respond to your query.