



Combined Authority Governance (decision making) structures

September 2019
Overview and Scrutiny Committee

Contents of discussion



Strategic role of Combined Authority Board



Executive role for Committees



Relationship between Board and

executive Committees
Business Board



Lead member role



Role of co-optees

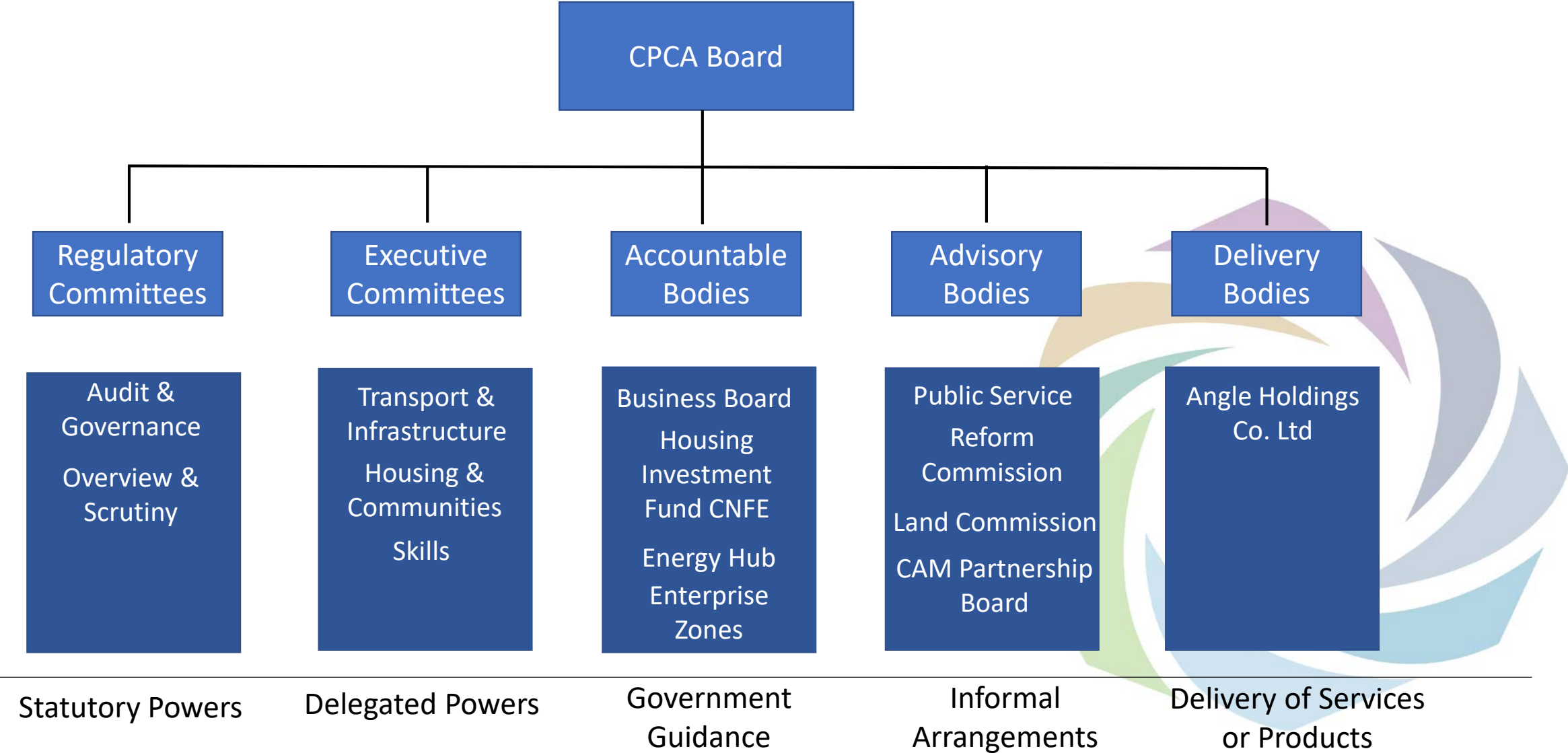


Ancillary



Delegations to officers

Strategic Role of Combined Authority Board





Key decision
making
responsibilities

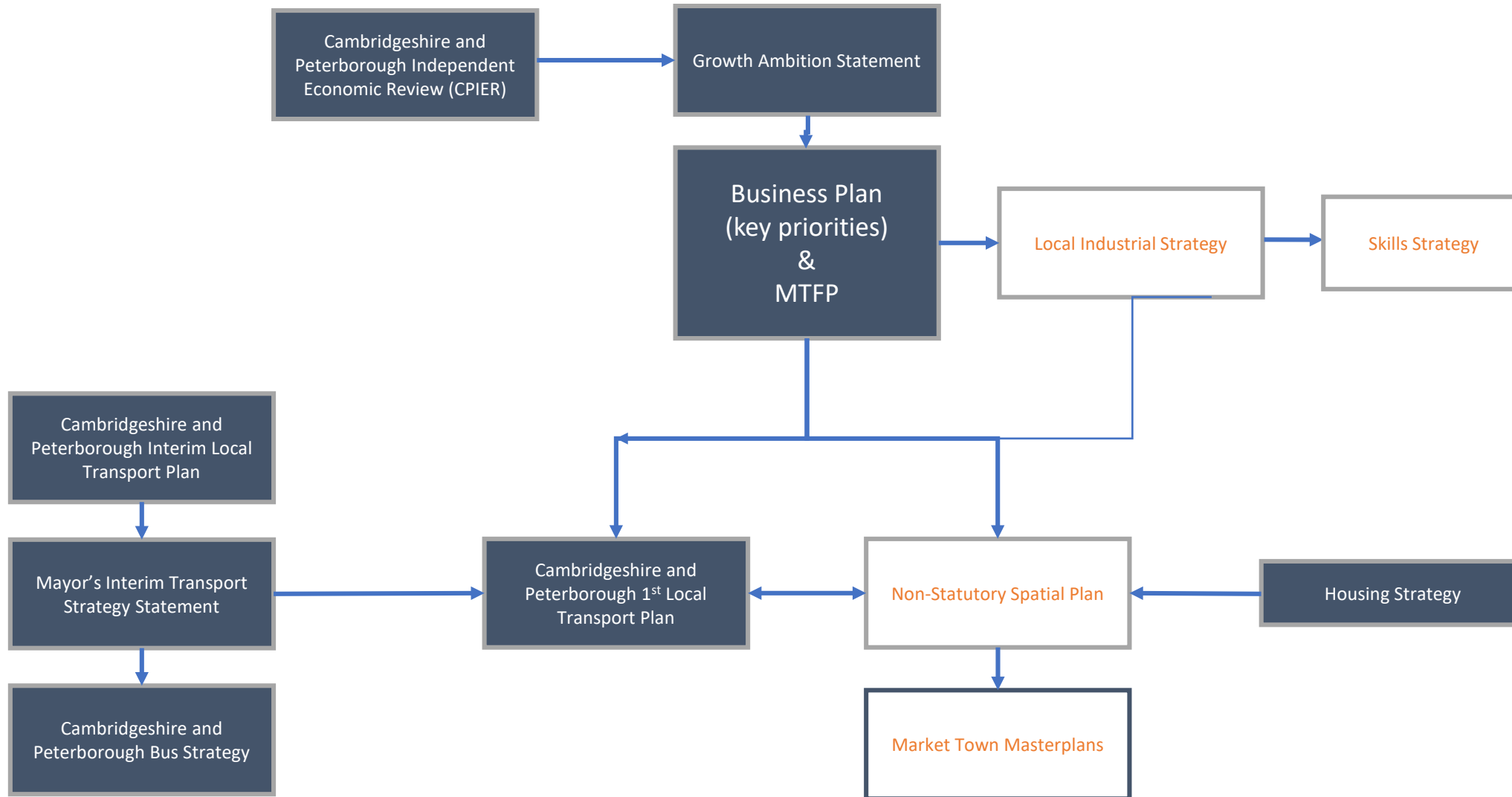
Constitution

Budget & key priorities

Policy framework

Referral decisions

Strategies and policies



Advantages of Committees



Sharing volume of work
for Leaders



Allowing Leaders to have
strategic focus



Increasing profile of
CPCA amongst
constituent councils



Increasing understanding
of CPCA amongst
constituent councils



Sharing of knowledge
and regional issues



Improving cross
boundary co-operation



Bringing in additional
member expertise to
CPCA in key areas



Decreasing frequency of
Board meetings

Proposals for committees & lead members

Three executive committees:

- Transport & Infrastructure
- Housing & Communities
- Skills

Chair of each committee to act as lead member

Lead member roles

- Governance & policy
- Finance
- Spatial planning
- Economic growth

Committees: key delegated powers



Responsible for projects identified within the business plan & budget framework



Approve commissioning of delivery partners



Approve staged release of budget (within Board approved allocation)



Monitor budget, performance and compliance with the Assurance Framework



Develop and implement key strategies (policy framework) for Board to approve



Approve all other policies

Transport & Infrastructure Committee

Recommend

- Local Transport Plan (policy framework) for approval by Board

Recommend

- OBC's within key priorities for Board approval e.g CAM, Soham station, Kings Dyke

Approve

- feasibility studies within the Business Plan e.g. A505 study, regeneration of Fenland Stations

Appoint

- consultants to carry out feasibility studies

Approve

- release of funding for consultants to conduct feasibility studies

Monitor

- delivery of projects approved by the Board or Committee

Monitor

- use of transport levy by CCC and PCC

Decide

- bus subsidies

Approve

- climate change policies



Housing & Communities

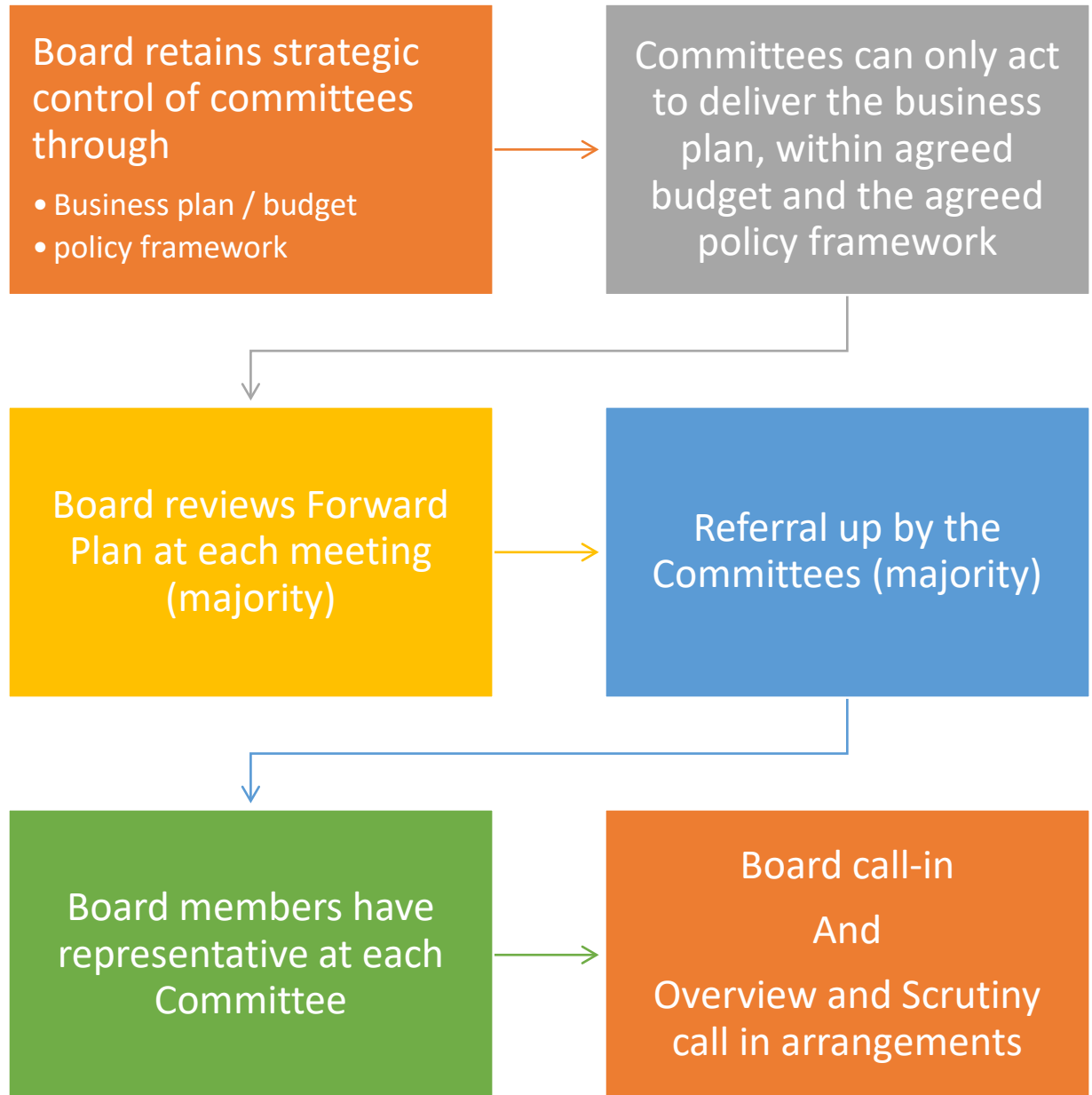
Recommend	changes to Housing Strategy to Board
Approve	grants for affordable housing providers
Monitor	delivery of £70M affordable housing funding by Cambridge City Council
Act	Accountable Body for the release of Housing Infrastructure Funding (CNFE)
Approve	policies within their remit e.g. community land trusts, £100K home, land value capture, garden village development
Appoint	consultants, monitor delivery and release funding in accordance with the budget approved by the Board
Monitor	delivery of the Connecting Cambridgeshire Project
Consider	opportunities to enhance culture and tourism

Skills

Recommend	Skills Strategy (policy framework) for approval by Board
Recommend	OBC's within key priorities for Board approval e.g Peterborough University
Approve	appointment, budget and monitor delivery of the Adult Education programme
Appoint	consultants and approve release of funding within approved budget
Monitor	delivery of Peterborough University
Oversee	work of the Employment and Skills Board
Monitor	delivery of the Health & Care Sector Work Academy, the Work and Health Programme and the Opportunity Area Programme



Relationship between Board & Committees



Relationship between CPCA and Business Board

Accountable Body

- Audits the financial affairs of the Business Board (LGF)
- Audits the governance of the Business Board (including the annual delivery plan)

Delegates

- responsibility for development of the Local Industrial Strategy and Market Town Masterplans

Works in partnership

- To deliver growth through single strategic framework
- To develop the Skills strategy and skills advisory programme
- To agree local area agreements with neighbouring LEPs
- Under a joint Assurance Framework

Lead members



CPCA is not a Cabinet, no executive portfolio holders, no individual decision making



Always act in the best interests of the CPCA i.e whole area, NOT as a representative of individual council



Lead member for their subject areas



Works with the Mayor to develop the strategies and policies for their subject area



Presents recommendations to Board



Chairs Committee or Commission where relevant



Provides guidance to officers in policy development



At the request of the Mayor, represents the CPCA at local or regional events

Lead members & lead officers

- Lead officers are the Chief Executives and Directors of CPCA and Business Board
- Lead officers are responsible to a lead member for development of reports and recommendations
- Advise lead members on development of proposals within budget, business plan and key strategies
- Attend Leaders Strategy meetings to present developing proposals
- Attend Board to answer questions of technical merit, not policy

Role of co-optees



ADVISORS IN KEY PUBLIC
SECTORS ACROSS
GEOGRAPHY OF CPCA



ATTEND BOARD AS NON-
VOTING MEMBERS



OPEN INVITE TO
COMMITTEE MEETINGS AS
NON-VOTING MEMBERS



PART OF THE LEADERS
STRATEGY GROUP MEETINGS



CONSULTEES FOR PUBLIC
SECTOR REFORM
COMMISSION

? Ancillary issues

Public questions

- Rules to prevent duplication of questions to Committees and Board
- Questions are directed to the decision making body
- Streamlining questions from Overview and Scrutiny to CPCA Board

Appointments to Committees

- Appointments to Board are by constituent councils
- Appointments to Committees are by Board (or delegation to MO)

❓ Ancillary (2)

Committees

- Membership: 7 (plus additional seat where Mayor or Deputy is chair)
- Deputy has weighted voting right of Mayor (veto)
- Other members carry their weighted voting rights
- Meetings: bi-monthly for Board and Committee meetings
- Committees to occur 2-3 weeks before Board (referral up)
- Provisions for deadlock (referral to CA Board)
- Co-optees – open invitation



Delegations to officers



Officer decisions are limited to

Individual delegations from Board
Constitutional rules



Member led authority: limited officer decision making



All officer decisions are recorded in an open register



Contract Rules and Financial Regulations apply



Limited CEX delegations



Directors as authorised signatories