



<b>TRANSPORT AND INFRASTRUCTURE COMMITTEE</b>	<b>AGENDA ITEM No: 2.3</b>
<b>07 NOVEMBER 2019</b>	<b>PUBLIC REPORT</b>

## **CAM PROGRAMME OUTLINE BUSINESS CASE UPDATE**

### **1.0 PURPOSE**

- 1.1. The purpose of this paper is to provide the Transport and Infrastructure Committee with an update on the CAM Outline Business Case stage tasks that have been completed and to provide a forward look at the activities to be undertaken up to January. No decisions are needed at this stage.

<b><u>DECISION REQUIRED</u></b>	
<b>Lead Member:</b>	<b>James Palmer, Mayor</b>
<b>Lead Officer:</b>	<b>Paul Raynes, Director of Delivery and Strategy</b>
<b>Forward Plan Ref:</b>	<b>Key Decision: No</b>
The Combined Authority Transport and Infrastructure Committee is recommended to:  (a) Note the update. (b) Provide officers with any comments members may have on the update.	<b>Voting arrangements</b>  Simple majority of all Members

### **2.0 BACKGROUND**

- 2.1. Since the commencement of the OBC stage in August 2019 the following activities have been undertaken:
- The CPCA CAM Programme Director has been appointed;
  - The following contract lots have been awarded:
    - Lot 1: CPCA-side project management
    - Lot 2: engineering and technology

- Lot 3: transport planning and demand modelling
- Lot 4: environment and planning
- Lot 5: OBC advancement and funding;
- Contract discussions are ongoing with:
  - Legal consultants
  - Property and land referencing;
- A tender has been released for the engagement and communications consultancy services;
- The Alternatives Report (to support to OBC strategic case) workshop has been held and the draft Alternatives Report issued to the CAM Officer Programme Board for comment;
- The CPCA CAM team has been actively engaging with:
  - GCP Better Journeys team (Cambridge to Cambourne (C2C) and Cambridge South East Transport (CSET))
  - Smart Cambridge team (AV trials)
  - Cambridge Guided Busway team
  - CCC Transport Modelling team
  - CCC Spatial planning team
  - Cambridge Connect
  - Cambridge Ahead;
- CAM OBC sub-committees have been held for Finance and Technology;
- Commenced the production of an overall CAM Programme Level 2 programme;
- Held initial RAIDIC workshop (Risk, Assumptions, Issues, Dependences, Interfaces, Constraints).

2.2. During the next three months, the CAM Programme OBC team will:

- Review / update the finding of the SOBC;
- Finalise the Alternatives Report which supports the OBC strategic case;
- Undertake optioneering / option sifting for core route, station, portal and shaft locations;
- Prepare CAPEX and whole life costs for preferred option(s);

- Review / update the transport planning / demand modelling assumptions using the updated Greater Cambridge transport model;
- Undertake full engagement with GCP on their current and planned “Better Public Transport Projects” for the C2C and CSET projects via dedicated transport modelling, technology / engineering, special planning, planning consents and system safety / system certification workshops;
- Appoint and mobilise the Engagement and Communications consultant;
- Commence legal, land and property and engagement and communications activities for OBC and TWAO pre-submission activities;
- Develop a consultation strategy as per OBC / TWAO requirements;
- Develop funding / financing strategies;
- Continue focused engagement with DfT, HMT, ORR etc.

### **3.0 FINANCIAL IMPLICATIONS**

3.1. None. The OBC project is currently within budget.

### **4.0 LEGAL IMPLICATIONS**

4.1. All appointments and procedures as set out in paragraph 2 have been and will be conducted in accordance with CPCA Contract Procedure rules and EU Public Contract Regulations 2015 as applicable.

### **5.0 OTHER SIGNIFICANT IMPLICATIONS**

5.1. None

### **6.0 APPENDICES**

6.1. None

<b><u>Source Documents</u></b>	<b><u>Location</u></b>
1. CAM SOBC	<a href="https://cambridgeshirepeterborough-ca.gov.uk/assets/Uploads/CAM-SOBC-v2.1.pdf">https://cambridgeshirepeterborough-ca.gov.uk/assets/Uploads/CAM-SOBC-v2.1.pdf</a>
2. SOBC Board Paper	<a href="#">Pages 86-272</a>