



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

OVERVIEW & SCRUTINY COMMITTEE

Date: Monday, 25 July 2022

Democratic Services

Robert Parkin Dip. LG.
Chief Legal Officer and Monitoring Officer

11:00 AM

72 Market Street
Ely
Cambridgeshire
CB7 4LS

**Huntingdonshire District Council
Civic Suite Room A, Pathfinder House, St Mary's Street,
Huntingdon, PE29 3TN**

AGENDA

Open to Public and Press

1 Apologies for Absence

2 Declarations of Interest

At this point Members must declare whether they have a disclosable pecuniary interest, or other interest, in any of the items on the agenda, unless it is already entered in the register of members' interests.

3 Public Questions

Arrangements for asking a public question can be viewed here

- [Public Questions - Cambridgeshire & Peterborough Combined Authority \(cambridgeshirepeterborough-ca.gov.uk\)](https://cambridgeshirepeterborough-ca.gov.uk/public-questions)

- 4 Minutes of the Previous Meeting**
To approve the minutes of the meeting held on 13 June 2022.
O&S Draft Minutes 130622 **5 - 16**
- 5 Improvement Report**
This report will be published with the Combined Authority Board agenda for its meeting on 27 July 2022. A link will be forwarded to Members and subsequently published on this meetings agenda page.
[CA Board Agenda -4.1 Improvement Framework](#)
- 6 Business & Skills Update**
To receive an update from the Business & Skills Directorate
Business & Skills **17 - 32**
- 7 Budget Scrutiny Proposal**
To receive a proposal for the scrutiny of the Combined Authority's budget setting processes.
Budget Setting Process **33 - 36**
- 8 Combined Authority Forward Plan**
Members allocated to monitor the activities of the Combined Authority to provide a verbal update to the committee on any areas of interest.
Forward Plan - 19 July 2022 **37 - 76**
- 9 Overview and Scrutiny Work Programme**
1. To receive work programme recommendations from the Lead Members
2. To comment on the status of the current Work Programme
3. To approve Housing Scoping Document
Work Programme Report **77 - 86**
- 10 Combined Authority Board Agenda: 27 July 2022**
To consider questions to the Combined Authority Board for its meeting on Wednesday, 27 July 2022
- 11 Date of next meeting:**
Monday, 19th September 2022 at 11.00 a.m.

The Overview & Scrutiny Committee comprises the following members:

For more information about this meeting, including access arrangements and facilities for people with disabilities, please contact

The Combined Authority is committed to open government and members of the public are welcome to attend Committee meetings. It supports the principle of transparency and encourages filming, recording and taking photographs at meetings that are open to the public. It also welcomes the use of social networking and micro-blogging websites (such as Twitter and Facebook) to communicate with people about what is happening, as it happens.

Councillor Michael Atkins

Councillor Dave Baigent

Councillor Andy Coles

Councillor Doug Dew

Councillor Lorna Dupre

Councillor Mark Goldsack

Cllr Geoff Harvey

Councillor Martin Hassall

Councillor Anne Hay

Councillor Amjad Iqbal

Councillor Alex Miscandlon

Councillor Richard Robertson

Councillor Alan Sharp

Councillor Aidan Van de Weyer

Clerk Name:	Anne Gardiner
Clerk Telephone:	
Clerk Email:	anne.gardiner@cambridgeshirepeterborough-ca.gov.uk



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

CAMBRIDGESHIRE & PETERBOROUGH COMBINED AUTHORITY – OVERVIEW AND SCRUTINY COMMITTEE

DRAFT MINUTES

Date: Monday, 13 June 2022

Time: 11:00

Location: Pathfinder House, Huntingdon

Members:

Cllr D Dew	Huntingdonshire District Council
Cllr M Hassall	Huntingdonshire District Council
Cllr L Dupre	East Cambridgeshire District Council
Cllr A Sharp	East Cambridgeshire District Council
Cllr M Atkins	Cambridgeshire County Council
Cllr D Baigent	Cambridge City Council
Cllr S Smith	Cambridge City Council
Cllr A Coles	Peterborough City Council
Cllr A Miscandlon	Fenland District Council
Cllr A Hay	Fenland District Council
Cllr G Harvey	South Cambridgeshire District Council
Cllr A Van de Weyer	South Cambridgeshire District Council

Officers:

Roger Thompson	Director of Housing and Development
Jodie Townsend	Interim Head of Democratic Services
Reena Roojam	Lawyer, Combined Authority
Anne Gardiner	Governance Manager (Statutory Scrutiny Officer) Combined Authority
Joanna Morley	Interim Governance Officer, Combined Authority

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The Governance Manager opened the meeting and took the Chair for the first two items on the agenda.

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1. Apologies for absence and declarations of interest

- 1.1 Apologies were received from Cllr Goldsack and his substitute Cllr Count, and also from Cllr Robertson. Cllr Simon Smith attended as substitute for Cllr Robertson.

No declarations of interest were made.

1.2

Election of Chair of the Committee

2.

- 2.1 Nominations were invited for the position of Chair of the Committee. Councillor Dupre was proposed by Cllr Baigent and seconded by Cllr Smith, and Cllr Sharp was proposed by Cllr Miscandlon and seconded by Cllr Dew. Cllr Dupre and Cllr Sharp both gave a short speech to members outlining their suitability for the role.

A vote was taken with 7 votes cast for Cllr Dupre and 5 votes cast for Cllr Sharp.

2.2

RESOLVED:

That Cllr Dupre be elected Chair of the Overview and Scrutiny Committee for the municipal year 2022-23.

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Cllr Dupre took the Chair and thanked Members for choosing to re-elect her

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Election of Vice-Chair of the Committee

3.

- 3.1 Nominations were invited for the position of Vice-Chair of the Committee. It was proposed by Cllr Van de Weyer and seconded by Cllr Miscandlon that Cllr Sharp be elected as Vice-Chair. There were no other nominations and upon being put to the vote the motion was carried.

RESOLVED:

That Cllr Sharp be elected Vice-Chair of the Overview and Scrutiny Committee for the municipal year 2022-23.

4 Minutes of the Previous Meeting and Action Log

- 4.1 The minutes of the meeting held on the 28 March 2022 were approved as a correct record.

- 4.2 There were several outstanding actions in the Action Log which the Chair hoped would be resolved by the time of the next meeting. The Governance Manager assured members that these would be followed up with officers and answers supplied.

5. Public Questions

- 6.1 No public questions were received.

6. Appointment of Lead Members

- 6.1 Councillor Dupre asked those members who had been Lead members last year whether they would like to continue in post and all agreed to do so. The Committee unanimously approved their appointment.
- 6.2 Cllr Hay agreed to continue as Rapporteur for the Bus Reform Review and, in place of Cllr Davey who was no longer a member of the Committee, Cllr Sharp agreed to take on the rapporteur role for One Cam. This was unanimously agreed.

RESOLVED:

That the Committee confirm the following appointments:

Lead Member for Transport:	Cllr Baigent
Lead Members for Skills:	Cllr Coles and Cllr Miscandlon
Lead Member for Housing:	Cllr Van de Weyer
Lead Member for Climate Change & Environment:	Cllr Atkins
Lead Member for Business Board:	Cllr Doug Dew
Rapporteur for the Bus Reform Review	Cllr Hay
Rapporteur for One Cam	Cllr Sharp

7. Overview and Scrutiny Work Programme

- 7.1 The Committee received the report which requested that members discuss and agree items that they would like to be added to the work programme for the municipal year 2022-23.
- 7.2 Given that the CPCA was very much in the public eye at present, Cllr Dupre requested that the Committee closely scrutinise the upcoming Governance Review as well as various other issues about the functioning of the CA not covered by the review, over the next six months. This would be alongside the work of the Audit and Governance Committee in overseeing this matter.
- 7.3 Although the Committee would be receiving a Housing update at item 10 of the agenda, Cllr Dupre felt there would be a need for further and more in-depth scrutiny of this issue as for the first four years the CA had a significant budget for Housing but going forward would have no new money and therefore would have no financial contributions to make towards the building of new homes.
- 7.4 Other recommendations put forward by Members included the Local Transport and Connectivity Plan, scrutiny of the budget on a quarterly basis, and the scheduling of the Mayoral Question Times both for scrutiny and the public, as well as regular invites to the Mayor to attend scrutiny committee meetings.
- 7.6 Jodie Townsend, Interim Head of Governance, suggested to members that, as part of reviewing their work programme, they might like to consider some of the key provisional findings of the Governance review, and also the work being done on combined authority scrutiny by the Centre for Governance and Scrutiny (CfGS). Suggestions to strengthen the scrutiny function and therefore the overall governance of the CA, had been raised at the induction session and included:

- Identifying the potential role that scrutiny could play in the strategic context of the CA. ie how Scrutiny could play an active role in the development of big plans and policies and the way the CA prioritised its work.
- How to deliver CA accountability for the region
- How to provide proportionate and constructive challenge to the Mayor and the wider CA on their activities and their performance. All Combined Authorities scrutiny functions were currently looking at the most effective way to do this. The Committee had already identified and put in place Mayoral Question Time sessions and these could be developed further to increase public engagement.
- Identifying the key scrutiny themes in a combined authority context. For example, the West Midlands CA had clearly adopted, as one of their key scrutiny themes, ensuring that their transport decision-making was integrated and took into account wider elements such as housing and health.

7.7

At the end of the discussion, the Chair welcomed the new members to the Committee; Cllr Hassall and Cllr Harvey, and also Cllr Smith who was substituting for another new member, Cllr Robertson.

RESOLVED:

That the following items be added to the work programme:

- The Governance Review and the functioning of the CA. This to be a standing item for meetings over the next six months.
- CA Housing Purpose and Function
- Local Transport and Connectivity Plan. This to be an agenda item for the September meeting. An informal briefing beforehand may be needed to inform and influence the report before it is issued.
- Climate Change and a report on the delivery of the Action Plan. This had been provisionally scheduled for September, but it was agreed that this should move to the November meeting.
- Mayoral Question Time, both public and scrutiny sessions.
- Scrutiny of the Budget and a review of quarterly accounts.

8. Co-Opted Independent Member

8.1 The co-option of an independent member from one of the constituent councils was considered by the Committee. Cllr Dupre commented that it seemed particularly unfair that independent members were not included in the political proportionality calculation but was not convinced about the merits of co-opting someone who could not vote. Rather than it being the Committee's role to address this problem Cllr Dupre would have preferred to see Government tackle the legislation and accord independent members full rights for the purpose of calculating membership of the Committee.

8.2 Cllr Hay agreed with Cllr Dupre and proposed that the Committee did not appoint a co-opted member. The motion was seconded and upon being put to the vote, unanimously carried.

RESOLVED:

That the Overview and Scrutiny Committee do **not** appoint a co-opted member for the municipal year 2022-23.

9. One Cam Closure

- 9.1 The officer who had been due to present on this item was unable to attend so Jodie Townsend, Interim Head of Governance, updated the Committee with the following brief statement:
“All the necessary paperwork to close the One CAM Limited company has been completed internally at the CPCA, in terms of the company accounts at closure and statements of compliance. Final closure is now in the hands of the company legal advisors and the formalities are taking place. It is anticipated that the final strike-off from Companies House will occur before the end of July”.
- 9.2 Cllr Sharp commented that the Committee should discuss in public the costs involved in the closure of One Cam and that he would take this up with officers and bring back a report to the Committee in his role as Rapporteur for One Cam

10. Housing Update

- 10.1 Roger Thompson, Director of Housing presented a housing update to the Committee, speaking to the Board paper – Future Combined Authority Housing Purpose and Function.
- 10.2 During his introduction, Mr Thompson highlighted that the paper had been prepared through a collaborative process and workshops had been held with delivery partners, and the officers and leaders of the constituent councils.
- 10.3 Under the Affordable Housing Programme, an additional 1449 affordable units, had been started on site by 31 March 2022. The work associated with the programme however had not come to an end as the CPCA needed to continue to monitor the building out of these units, the monitoring of grant monies and the return of loan monies. The paper posed the question as to what the housing purpose and function aspired to be beyond that, bearing in mind that there was no capital revenue support outside of the CPCA's existing resources.
- 10.4 The suggested recommendations in the paper were; to retain existing housing officer skills and capability to enable a response to future government housing initiatives and opportunities, recognising the CPCA collaborative and convening powers with the constituent councils' housing teams and Homes England, and also, to continue to support community led housing throughout the CPCA area in line with the policy approved by the Housing Committee at its meeting in January 2022.

During the subsequent discussion the following points were noted:

- 10.5 Cllr Van de Weyer commented that whilst it was important that the CPCA was ready to take on opportunities as they arose, any retained skills and capacity should be fully exploited and not underutilised for any length of time. Mr Thompson clarified that retaining capability did not mean retaining a whole directorate but that the capacity would perhaps form part of a different directorate, for example, Place, where there would be integration with transport and the business communities. This integration could also offer possibilities for the CA to provide strategic support for example, to major employers in the area who had pressure around housing for their staff and were considering their own intervention.

- 10.6 In response to questions from Cllr Coles and Cllr Miscandlon on available skills, Mr Thompson acknowledged the pressures in the construction industry and that there were linkages to be enhanced within the area of skills and economic growth, including supporting modern methods of construction, which were key to evolving the Even Better Transformation programme.
- 10.7 Cllr Atkins queried whether the cap on the grant rate that DHLUC had applied and the subsequent restriction on the geographical area in which the CPCA could effectively function, meant that the programme had not operated in the areas where there had been the greatest need for affordable housing. Mr Thompson agreed that they had been severely restricted by the conditions applied by DHLUC between March 2021 and March 2022 and that schemes had operated largely in the north and centre of the area as that was where they had the ability to intervene. Considering that there had only been 6 months from DHLUC approval to getting started on site, the Team had done a remarkable job with these schemes.
- 10.8 The recommendation to support community led housing was challenged by Cllr Dupre who felt that this should not be a principle that the CPCA adopted as Community Land Trusts (CLTs) were primarily an East Cambridgeshire pre-occupation and there had been little enthusiasm for them from the other constituent authorities expressed in Appendix 6 of the report to the Board. Cllr Dupre also felt that CLTs were not always 'community led' and that the East Cambs CLT, having the leader of the Council as trustee and claiming to cover the whole of the district council area, did not look like 'community led' development.
- 10.9 Mr Thompson responded that the issue of CLTs had been debated at the Housing Committee and members, not just those from East Cambs, had been supportive of the principle. East Cambridgeshire had their own dedicated CLT and the CPCA was not directly engaging with them in terms of their delivery processes. An outside supplier called Eastern Community Homes had been appointed to supply expertise to nurture smaller CLTs appearing outside of East Cambs.
- 10.10 Cllr Dupre suggested that the report should refer to the CA welcoming expressions of interest in CLTs, which was rather different to the proposition that the CA, as a body, focus on supporting community led housing.
- 10.11 Cllr Smith's observation was that an insufficiently strong business case had been made to justify the recommendations; he was in agreement with Cllr Dupre with regard to the CLTs and also felt that retaining capacity could be a duplication of effort because all of the constituent councils were housing authorities in their own right.
- 10.12 In conclusion, Members discussed how best to present Scrutiny's views and comments on this issue to the CA Board.

RESOLVED:

That the draft minutes for the Housing Update item be sent to the CA Board for consideration at the next CA Board meeting when the report, Future Combined Authority Housing Purpose and Function, would be discussed.

11. Date of next meeting

11.1 Monday 25th July 2021 at 11am. Venue: Pathfinder House, Huntingdon.

Meeting Closed: 12:32pm.



Overview and Scrutiny Committee Action Log

Purpose: The action log records actions recorded in the minutes of Overview and Scrutiny Committee meetings and provides an update on officer responses.

Minutes of the meeting 13 June 2022

Minute	Report title	Lead officer	Action	Response	Status
11.2	Overview & Scrutiny Work Programme	Anne Gardiner	<p>That the following items be added to the work programme:</p> <ol style="list-style-type: none">1. The Governance Review and the functioning of the CA. This to be a standing item for meetings over the next six months.2. CA Housing Purpose and Function3. Local Transport and Connectivity Plan. This to be an agenda item for the September meeting. An informal briefing beforehand may be needed to inform and influence the report before it is issued.4. Climate Change and a report on the delivery of the Action Plan. This had been provisionally scheduled for September, but it was agreed that this should move to the November meeting.5. Mayoral Question Time, both public and scrutiny sessions.6. Scrutiny of the Budget and a review of quarterly accounts.	These have all been added to the work programme and published with the agenda for the July meeting	Closed

Minutes of the meeting 28 March 2022

Minute	Report title	Lead officer	Action	Response	Status
6.23	CPCA Climate Change Plans	Adrian Cannard	The Strategic Planning Manager to provide the Committee with further information on the Warmer Homes Scheme	Completed – circulated to the Committee on 13.07	Closed
6.23	CPCA Climate Change Plans	Adrian Cannard	The Committee be provided with further information on the progress made against the Action Plan and its alignment with the original 58 recommendations, once the mapping of this process has been completed	The June CPCA Board agreed Business Cases for delivery of specific actions under the Climate Action Plan, with additional Business Cases going to the July and September Board meetings. Monitoring of progress is scheduled to be reported to the Climate Working Group being arranged to meet in October, which will include a report on progress against the Commission's recommendations	Closed
11.2	Overview & Scrutiny Work Programme	Anne Gardiner	The following items were suggested for the workplan: 1. The Energy Hub be invited to a meeting in June to have further discussion about insulation and the retrofitting of homes 2. A further report on the Climate Action Plan be scheduled for the September meeting of the Committee and that the Independent Climate Commission be invited to attend. 3. The future of the CA Housing Purpose and Function 4. The Skills agenda	1. Briefing session took place on 05.07 2. Climate Action Plan now scheduled for November 3. CA Housing item went to meeting in June. 4. Skills Update on July agenda.	Closed

Minutes of the meeting 24 January 2022

Minute	Report title	Lead officer	Action	Response	Status
6.5	Draft Sustainable Growth Ambition Statement and 2022/23 Draft Budget and MTFP 2022 to 2026	Jon Alsop	In response to a question on the 500k housing team and its current reduced role; officers advised this was being looked at and a response including a timeframe would be provided to the Committee.	A paper on the future of the Housing Purpose and Function was presented to the CPCA Board at the AGM – see link below CPCA AGM Future of Housing Item	Closed

Minute	Report title	Lead officer	Action	Response	Status
				Roger Thompson, Director of Housing then provided an update to this paper at the 13 June O & S Committee meeting.	
6.6	2022/23 Draft Budget (as above)	Jon Alsop Legal	The Chair requested some clarity on whether there would be a second consultation on the MTFP given the lack of detail provided and officers agreed to check with the legal team and provide a response, but it would likely be for the CA Board to decide whether a further consultation was required.	The Board did not require a second consultation on the MTFP to be undertaken.	Closed

Minutes of the meeting 13th December 2021

6.4	Devolution Deal	Anne Gardiner	Committee to reconsider the Devolution Deal at the Committee on a six-monthly basis commencing in June 2022 so that the Committee might make recommendations to inform development.	To be discussed further under the work programme item and possible review in the context of a budget scrutiny session.	Open
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Minutes of the meeting 22 November 2021

Minute	Report title	Lead officer	Action	Response	Status
5	Questions to the Mayor from members of the Committee	Mayor Dr Nik Johnson	How will the Mayor work with the planning authorities on any future developments?	<p>The Mayor stated he would request the Lead Member for Housing and Communities and the Director of Housing to provide a more comprehensive answer.</p> <p>Update on the future of the Housing function provided to the Committee at their June meeting.</p>	Closed

Minutes of the Meeting – 25th October 2021

5	Transport Update	Mayor Johnson/ Mehmet Ahmet	Mayor to provide more information on the Bus Review, including the 905 service and the DRT service.	Information requested again and awaiting response from officers.	Open
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Report title: Strategy Overview of Business and Skills Directorate

To: Overview and Scrutiny Committee

Meeting Date: 27 July 2022

Public Report: Yes

Lead Member: Councillor Lucy Nethsingha, Lead Member for Skills

From: Fliss Miller, Interim Associate Director for Skills
Alan Downtown,

Key decision: No

Forward Plan ref: n/a

Recommendations: The Overview and Scrutiny Committee is recommended to:

a) Note the contents of the report.

Voting arrangements: A simple majority of all Members present and voting

1. Purpose

- 1.1 To update members of the Overview and Scrutiny Committee on the strategic direction and performance of existing contracts within Business and Skills at the Combined Authority.
- 1.2 The paper updates the Committee from the last paper received in October 2020.

2. Background

- 2.1 The devolution deal and the creation of the Combined Authority gave Cambridgeshire and Peterborough the opportunity to take greater control of the skills system which is central to achieving our vision of making Cambridgeshire and Peterborough the leading place in the world to live, work and learn.
- 2.2 The Overview and Scrutiny Committee have requested an update on the paper received in October 2020 outlining the progress the Business & Skills Directorate have made towards the outputs and outcomes they identified in the paper

3. Business

- 3.1 The Business Board and the Business & Skills Team have continued to work towards the priorities of:
 - Doubling the GVA of the area by 2042
 - Increasing the productivity of the area – as measured by GVA/Hour Worked (target to be confirmed)
 - Creation of new jobs (target to be confirmed)
 - Increasing Apprenticeships by 1,800 additional Apprenticeships over 3 year 2020 – 2023
 - Increase in the number of individuals retraining and companies creating jobs to attract new talent into sectors
- 3.2 The priorities had been identified in the following documents:
 - The Local Industrial Strategy (LIS)
 - The COVID 19 Local Economic Recovery Strategy (LERS)
- 3.3 The LIS was updated through the LERS following the COVID pandemic. These two strategies have been combined and further updated into the recently approved new Employment and Skills Strategy, approved in January and the Economic Growth Strategy approved at the June Combined Authority Board meeting
- 3.4 In addition, four sector strategies were commissioned by the Business Board (BB) to focus on the sectors identified as key within the region, they continue to inform current and emerging strategic and policy documents:
 - ICT/Digital Strategy
 - Advanced Materials & Manufacturing (AM&M)
 - Life Science & Healthcare
 - AgriTech

- 3.5 The four strategies were developed, published and adopted by the Combined Authority on behalf of the Business Board.
- 3.6 Each of the strategies contained recommendations prioritised after consultation with a broad range of sector representatives. Delivery of the recommendations was determined either short-term, medium-term and longer term with delivery assigned to either Combined Authority and its partners / contractors, Sector organisations and companies, industry or national Government.
- 3.7 The strategies are currently being reviewed independently to ascertain the impact they have had and how far the recommendations identified have been acted upon.
- 3.8 The Business Board have recently commissioned a specialist piece of work looking at the opportunities around High-Performance Computing (HPC) for the region, this links to the ICT/Digital strategy but is focused on HPC and potential partnerships and funding prospects for the CPCA.
- 3.9 The Market Town Masterplans for Growth
- In July 2018, the Combined Authority committed to the future prosperity and success of market towns and invested in making this a reality through working closely with Town Councils, District Councils' and local partners across Huntingdonshire, Fenland and East Cambridgeshire to deliver eleven Masterplans for key towns.
 - In July 2020, the CPCA is proved capital investment to mobilise each town masterplan and to act as a funding catalyst to securing additional investment. An Investment Prospectus was launched to allocate £13.1m of CPCA funding in a consistent approach to oversee delivery of the Market Towns Programme and each approved Masterplan.
 - To date, there have been eight funding calls under the Programme resulting in 47 projects being approved by the CA Board, awarding a total of £11,297,850 in grant funding (and bringing in over £12m of match investment). All projects in delivery, and despite delays due to Covid-19 and the availability of materials/contractors, the majority will complete by March 2023. The total grant administered to date is over £2.4m.
 - Remaining budget for East Cambridgeshire (£1m for Littleport) and Huntingdonshire (£802,150 for Huntingdon and St Ives) project proposals expected by before March 2023 for CA Board approval.
 - Initiation documents currently being developed for Market Towns phase 2 and further £2.5m investment over the next 2 years. The PID will be reviewed at the CPCA PARC meeting in July and the business case will follow in September for CA Board endorsement.
- 3.10 Two key interventions on business support and investment were designed to deliver the outcomes identified by the BB and the Economic Growth Team in 3.1:

- **The Local Growth Fund** – all funds have been allocated and progress to meeting the outputs and outcomes identified by each project are being monitored and independently evaluated.

The overall performance by target area to 01 June 2022 are:

LGF Investement	Forecast jobs	Actual jobs				
Accelerating Start-Ups, Scale-Ups & Set-Ups – Through Start-up & Growth Finance & Advice						
£27,096,363	14604	2655				
Accelerating Hi-Tech Jobs Growth – Through Innovation & Incubation Centres						
£23,073,882	7930	620				
Accelerating Recovery in Construction - Through Transport Infrastructure Improvements						
£63,115,000	2693	3380				
Retraining & Upskilling for New Jobs – Through Improved Education Capacity						
£30,822,048	15061	439				

The Business Board have begun the process of allocating Recycled Local Growth Funds which have been created by repatriated project funds and returned loan repayments. This pot of money £8m has enabled the BB to offer funding to support organisations and Local Authorities in attracting significant match funding to the region.

- **The Business Growth Service (Growth Works)** will generate over 1,000 jobs per annum, incorporating the Growth Hub. This is the Business Board's flagship programme and most productive job generating investment. It will account for 1 in 3 jobs generated by the business board over the next 6 years.

The overall performance by Service Line to 31 May 2022 are:

Service Line	Year 1 Target	Year 2 Target	Year 3 Target	Total Programme Target	Year 1 Actual	Year 2 (01-Jan to 31-May)	Programme Actual (15-Feb-2021 to 31-May-2022)
Coaching	46	1,454	1,723	3,223	139	531	670
Inward Investment	75	175	350	600	319	184	503
Skills: Apprenticeships	51	449	900	1,400	66	132	198
Skills: Jobs	20	130	200	350	4	10	14
Grants & Equity	397	474	584	1,455	439	212	651
Total	589	2,682	3,757	7,028	967	1,069	2,036

Programme outcomes and leading indicators to 31 May 2022 are:

Dashboard Summary – Programme Outcome and Top Leading Indicators							
Service Line / Whole of Programme View	Target Indicator	Year 1 Target	Year 1 Actual	Year 2 Target	Year 2 Actual (to 31-May)	Current Quarter: Q6 – Target (01-Apr to 30-Jun)	Current Quarter: Q6 – Actual (01-Apr to 31-May)
All Service Lines – Outcome	Jobs committed (inc. Apprenticeships)	589	967	2,682	1,069	729	751
Top Leading Indicators - Growth Coaching	Businesses provided with (i.e. undertaken) a Growth Diagnostic	832	737	1,558	914	350	333
	Businesses starting coaching assignments (Growth support following diagnostic)	193	216	481	127	114	39
Top Leading Indicators - Inward Investment	Inward investors receiving information, diagnostics, and brokerage support)	18	153	62	77	15	23
	Inward investor commitments to expand or for new investments	6	15	15	6	4	4
Top Outcome and Leading Indicator – Skills	Additional training / learning outcomes (excludes apprenticeships)	209	257	748	246	198	80
	CO23s / SME Engagement	11	34	114	34	26	9
Top Leading Indicators - Grants & Equity	Companies receiving grants	18	43	26	18	6	7
	Small Business Capital Growth Investment Equity (£000)	1,000	1,500	8,000	0	1,500	0

4. There are several additional funds that have been coordinated, managed or supported by the Business and Skills team, those are:

- Getting Building Fund (GBF)
- Community Renewal Fund (CRF)
- Levelling Up Fund (LUF)

and the Combined Authority is currently developing the Local Investment Plan on the UK Shared Prosperity Fund (UKSPF).

4.1 The Getting Building Fund was announced on 10 June 2020 and the BB submitted a bid for funding of £14.6m to create a Research & Development building linked to ARU Peterborough, Phase 2 Innovation Ecosystem Project, on the 9th July 2020 the funding was accepted by the BB.

4.1 The Phase 2 building has been built by a joint venture property company (The Peterborough RD& Company Ltd), where the CPCA hold the majority shares in this company in partnership with Peterborough City Council & Photocentric Ltd all of whom made additional investment into the building and surrounding infrastructure. The main structure of the building will be completed in December 2022 and space within the building is being advertised by a specialist agent. The anchor tenant, Photocentric, will move into the second floor in spring 2023.

4.2 The Community Renewal Fund awarded £3.3m to the Combined Authority and was mobilised at the start of the financial year 2022/23, there are 2 projects being funded through this award and delivered through the Growth Works consortia. The two projects are piloting new approach and have enabled the BB and the Business & Skills Directorate to trial innovative work across the region:

- 4.2.1 Start & Grow – targeting entrepreneurs and micro businesses with specialist business support and grants

4.2.2 Turning Point – an internship programme with financial support to businesses

The contract for delivery of CRF projects has recently been extended to the 31st December 2022 which will enable the work to continue across both projects.

- 4.3 Independent live evaluation is being undertaken by Metro Dynamics on both CRF projects and the final report will be completed January 2023 although emerging results are being provided during August 2022.
- 4.4 The Levelling Up Fund was launched by Central Government in 2021 the first round of LUF was supported by the BB with a match grant from the LGF to build Phase 3 (second teaching building) of ARU Peterborough. The round 2 prospectus was released on the 23rd March 2022, which invites applications to be submitted by 6th July 2022 from Tier 2 Local Authorities for Regeneration projects up to £20million and Combined Authorities with Transport powers up to £50million for Transport projects.
- 4.5 Combined Authority Officers have supported applications for LUF round 2 regeneration projects submission from Fenland District Council, plus anticipated applications from East Cambridgeshire District Council and Huntingdonshire District Council.
- 4.6 The UK Shared Prosperity Fund pre-launch guidance was published in parallel to the Levelling Up White Paper with full launch of the new fund and its criteria due in spring 2022.
- 4.7 The SPF is proposed to be a mixture of revenue (89%) and capital (11%) and it can be used to complement devolved funds, Towns fund & LUF but will require an evidence based strategy to be used in this way.
- 4.8 The Combined Authority is the Lead Authority on UKSPF for Cambridgeshire and Peterborough, with an indicative allocation announced at launch that requires a Local Investment Plan to be submitted and approved by Government in the summer to confirm the actual final allocation of funding to the Combined Authority.

CPCA's SPF Indicative Allocation	2022-23	2023-24	2024-25
£9,872,624	£1,480,893	£2,665,608	£4,738,859

- 4.9 Officers have engaged first through the Strategic Growth Ambition Board on 4th March 2022 and then subsequently through the Cambridgeshire Public Service Board on 30th March 2022 to engage the key group of stakeholders, especially the Local Authorities, to support the strategic development of the Local Investment Plan collaboratively and collectively across the three main priorities for the new fund which are:
- Communities and place
 - Local business
 - People and skills (but only from 2024 onwards)

- 4.10 The Business Advisory Panel has also been proposed to support the development of the Local Investment Plan, with the BB and Skills Committee to also provide input and recommendation to Combined Authority for final Governance approval of the Investment Plan prior to submission to Government.
- 4.11 The Economic Growth Strategy and the Employment and Skills Strategy will also support the development of many of the key objectives, priorities, interventions which will help to underpin the Cambridgeshire and Peterborough SPF Local Investment Plan.

5. Skills

- 5.1 The skills team at the Combined Authority continues to grow as they secure new funding to develop and deliver skills provision across the combined authority. Within the last 18 months an additional c£11m has been secured in new funding to deliver skills programmes.
- 5.2 All delivery is aligned to the new Employment and Skills Strategy which was approved by the Combined Authority Board in January 2022.
- 5.3 The new strategy builds on the work of the CPCA's previous Skills Strategy Developing Talent: Connecting the Disconnect was published in 2019 with an overarching imperative to deliver 'an inclusive, world-class local skills eco-system that matches the needs of our employers, learners and communities'. The intervening years have seen significant changes in the national and global context. As we move through the Respond phase of the LERS and further into Recovery, it has been essential to review and update the skills strategy, to reflect the changing skills needs and challenges in the current and predicted future economic context.
- 5.4 There are four core themes that the Strategy identifies for employment and skills in Cambridgeshire and Peterborough:
- Pre-work learning and formal education
 - Employer access to talent
 - Life-wide and lifelong learning
 - Support into and between work
- 5.5 For each of these themes long-term outcomes have been identified, underpinned by a sub-set of core short-term priorities and objectives that will move forward the process of delivering the long-term outcomes. Five-year delivery plans will accompany the strategy.
- 5.6 It is recognised that to level-up the Combined Authority, a different approach is required, and significant work is being undertaken to work collaboratively with partners and stakeholders to work together as a system.
- 5.7 The next sections outline the performance of the main skills contracts currently being delivered.

6. Adult Education Budget

6.1 The Adult Education budget (AEB) was devolved to the Combined Authority from 2019/20 academic year. A recurrent budget of c£12m per year provides a ring-fenced funding that aims to:

- engage adults (19+) and provide the skills and learning they need to progress into, or within, work; or equip them for an apprenticeship or other learning and/or progress into higher education
- engage adults and families in community-based learning, which could be formal or informal, leading to wider outcomes such as personal development, self-esteem, improved health and wellbeing, social and community cohesion and cultural enrichment.
- provide full funding for legal entitlements to education for adults aged 19+
 - English and maths for any adult who has not achieved level 2 (equivalent to grade 4 or C at GCSE)
 - Essential Digital Skills (at entry level 3 or level 1) for any adult who requires this
 - 19–24-year-olds who have not achieved level 3 (A level equivalent) have a legal entitlement to fully level 2 and level 3

6.2 Based on the learner's economic situation their course may be fully funded or partially funded. Devolution of the budget, allows Combined Authorities to set their own funding rules and rates, based on their local Employment and Skills Strategies and plans. In Cambridgeshire and Peterborough, over the past three years of devolved AEB, the Skills Committee have approved the following headline flexibilities and policy changes – deviating from the national system in order to widen participation in adult learning and target specific groups of learners and geographies. These significant enhancements are summarised below:

- Fully funding first full level 2 courses for all (irrespective of age)
- Fully funding a wider range of first level 3 courses for all and a fully funded second level 3 offer for those who require upskilling for employment, in-work progression or career change
- Raising the low-wage threshold to £21,000 before fees become payable by individuals. Nationally it is £18,525
- Fully funding English for Speakers of Other Languages (ESOL) and allowing delivery in the workplace
- Additional 'top-up' funding for 19–24-year-olds to support progression
- Additional 'top-up' funding for learners from the relatively most deprived postcodes across the sub-region
- Funding for certain level 4 and 5 qualifications
- Funding for licences to practice - such as HGV driver and CSCS Cards for construction workers
- A £1200 Bursary, travel offer and 'independent living', learning offer for Care Leavers
- Full funding for armed forces communities and their families.

Discretionary funding for capacity building, capital, and piloting new approaches through our Innovation Fund.

- 6.3 AEB is a ringfenced and devolved budget and therefore unspent funds are carried forward. Note that in September 2021, the CA Board approved the creation of a Reserve Fund for AEB, following underspends being accrued. This is a result of college closure during the national lockdowns and, the Combined Authority, recovering underspends due to provider under-performance or closure of contracts. One of the benefits of devolution is that these funds are recycled back into the reserve fund to be used for our citizens, rather than back into the national budget.
- 6.4 TABLE A below summarises the full academic year position for AEB. Note: this includes additional funding received in 2020/21 for the Plan for Jobs and Level 3 Courses.

Academic Year	DfE Allocation	Programme Management	Programme Delivery	TOTAL SPEND reported	AEB Reserve/ carry forward
2019/20	£11,513,052	£381,170	£10,786,082	£11,167,252	£345,800
2020/21	£13,288,322*	£377,037	£9,914,412	£10,292,079	£3,342,043

*Includes core AEB plus Level 3 Free Courses for Jobs, Sector Based Work Academies and High Value Courses

- 6.5 TABLE B below summarises the 2021/22 academic year budget. Final academic year spend will be finalised in December 2022. Note that total budgeted and contracted exceeds the allocation, due to c£1.2m of carry forward from the reserve being budgeted in 2021/22.

Academic Year	DfE Allocation	Programme Management Budgeted	AEB Programme Delivery Allocated/contracted	Innovation (and capacity funds) allocated	Total budgeted and contracted
2021/22	£12,793,417*	£406,633	£12,696,263	£942,822	£14,045,718

** Includes £11,959,794 core AEB plus £833,623 for Level 3

- 6.6 TABLE C below shows the participation of residents from the sub-region, who enrolled onto AEB funded courses for the first two years since devolution. There has been a year-on-year increase in the participation of adults in learning. This trend is continuing in 2021/22.

TABLE C: Status of Learners	2019/20		2020/21 (Active Enrolments Only)	
	Number and status of Learners	% of Learners	Number and status of Learners	% of Learners
Employed	4,277	51%	4,192	46%
Unemployed	2,332	28%	3,051	34%
Unemployed, Not Looking for Work	1,017	12%	1,429	16%
Not Collected	998	12%	593	7%
Total	8,421	100%	9,030	100%
As learners can appear against multiple categories, a sum of the categories will not result in the overall total number of learners				
TABLE B: Source – Individualised Learner Record 2019/20 (R14) and 2020/21 (R14), Education and Skills Funding Agency				

- 6.7 CPCA Local Destination Data. TABLE D below shows the number of learners with a recorded destinations and the category. As there is no published bench-marking data for destinations, it is difficult to make a comparative judgement about the data, but it provides an overall survey of destinations and can be analysed for individual providers. Work is underway to implement a consistent destination tracking system for the sub-region.

Table D: Destinations Recorded for Learners CPCA funded learners:

Destination Category	2019/20	2020/21
Education	1,012	899
Employment	3,058	2,890
Gap Year	-	-
Not in Paid Employment	1,955	2,652
Social Destinations	-	
Voluntary Work	50	63
Other	2,017	2,182
Total Learners with Outcome	7,340	8,053
Total Learners	8,421	9,030

Individual learners can appear across multiple destinations. They have only been counted once for the totals

Values marked as '-' have been suppressed as they fall within the 0 - 10 range

Source - Individualised Learner Record, 2019/20 (R14) and 2020/21 (R14), Education and Skills Funding Agency

7.0 Careers And Enterprise Company (CEC) Contract

- 7.1 Good Careers Education is not only vital to the lives of young people, but also vital to our local economy. It is imperative that businesses have access to talent and that the aspirations of young people are attuned to the local labour market. Careers Hubs are a key feature in the Skills for Jobs White Paper.
- 7.2 Funded by the Careers and Enterprise Company, relationships between business and education are brokered to support the development of Careers Strategies and expand the availability of opportunity to young people. Schools in a Careers Hub have stronger performance against the attainment of Gatsby Benchmarks thanks to the innovation and support offered to schools and colleges within a Hub.
- 7.3 The Combined Authority secured the first Careers Hub for the region in 2021 which contained 30 schools. This is being expanded during the academic year of 2022/23, allowing all schools and colleges in the region the opportunity to join a Careers Hub.
- 7.4 The Employment and Skills Strategy has a number of actions and outcomes aligned to Careers Education and the Careers Hub is the vehicle that will drive delivery of this. Expansion of funding to support careers has been secured to further develop our Labour Market Information (LMI) provision for SEND schools and STEM activities, supported by local employers has been funded in Fenland. Further funding has been identified and competitive tenders will be submitted through 2022/23.

- 7.5 Through competitive bids the Combined Authority has secured additional funding in both the 2021-22 and 22-23 academic years as outlined below.

2020/21	2021/22	2022/23
£194,000	£286,700	£285,400*

*Competitive tenders to be submitted focusing on technical and vocational education and primary careers with further funding to be identified

Amount of spend

2020/21	2021/22 – to date	2022/23
£169,000	£242,700	TBC

- 7.6 The Careers Hub is performing well. Schools within the Hub are averaging 6 Gatsby Benchmarks against an average of 5, an indication of the quality of Careers provision available.
- 7.7 Continued development of our Labour Market Information (LMI) portal, enables parents, children and teachers to access real time information to support decision making. Through additional funding further enhancements are being made to develop a SEND LMI platform, recognising the need to provide information in a more accessible and relatable way for the target audience.
- 7.8 Currently 42% of Careers Leaders have access to funded Careers Leader training to support their development.
- 7.9 80% of schools are matched with an Enterprise Advisor, a business volunteer who supports the school in developing their careers offer.
- 7.10 The Combined Authority continues to pursue additional funding to enhance the careers provision in the region. Additional funding has enabled additional activities including primary and secondary children within Fenland given the opportunity to attend STEM related Careers Days ran by Form the Future and local businesses to explore local careers within the STEM space and SEND Virtual Work Experience facilitated with the Cornerstone employers, removing the barriers that are in existence for SEND students accessing the workplace.

8.0 Skills Bootcamps

- 8.1 The Department for Education (DfE) via the National Skills Fund has invested in the delivery of Skills Bootcamps across the country to meet the skills needs of local areas. Skills Bootcamps form part of the Lifetime Skills Guarantee announced by the Prime Minister in September 2020.
- 8.2 Skills Bootcamps are intensive, Level 3-5 or equivalent flexible training courses up to 16 weeks, with a guaranteed job interview (in the case of a new job), which equip adults with technical skills that enable them to access in demand jobs, apprenticeships, new opportunities and an increased level of income over time (including for the self-employed).
- 8.3 The Combined Authority have been delivering Digital Skills Bootcamps since September 2021 following a successful competitive bid to the DfE for delivery

across the East of England. The Combined Authority secured £1,826,500.00 in funding from the DfE through the NSF for Digital Bootcamps provision across the East of England for a total of 805 learners. The contract award by DfE was significantly delayed which shortened the time to mobilise and deliver on the contract.

- 8.4 Level 3 Digital Bootcamps provision included Digital Marketing, Data Analysis, IT User Tech Sales, DevOps and Cloud Engineering.
- 8.5 Initially all Bootcamp course delivery was required to complete by 31st March 2022. DfE introduced Wave 2 Flex which allowed delivery to extend passed 31st March 2022 providing at least 20% of the guided learning hours was delivered by the 20th March 2022.
- 8.6 Of the 612 learner starts, to date, 389 learners have completed their Bootcamp. Final learner course completion data is expected by CPCA from The Skills Network and Purple Beard at the end of July 2022. Of this number, 143 learners have secured a job interview to date and from this, 32 learners have either secured a job offer, progressed their career with their existing employer, or progressed their business in their self-employment. Work is ongoing by The Skills Network and Purple Beard up until December 2023 to achieve job interview and job offer opportunities for learners which are linked to the knowledge and skills they have acquired through the respective Skills Bootcamp.
- 8.7 The Combined Authority secured an additional £4,891,985 in grant funding from DfE via the National Skills Fund for the Cambridgeshire and Peterborough Combined Authority area to deliver Wave 3 Skills Bootcamps, of which £342,439 is in relation to management costs, for the period from 1st April 2022 to 31st March 2023.
- 8.8 This will provide 1,780 prospective learners with the opportunity to enrol on to flexible courses with a duration of up to 16 weeks where Training Providers will also work with learners to access job interviews or career progression on completion of training.
- 8.9 The funding will provide Skills Bootcamp provision across various sectors including Digital, Construction and Green and the Combined Authority aspires to further expand this to Logistics, Technical and Pathways to Accelerated Apprenticeships.
- 8.10 To date, 7 Training Providers are due to be issued contracts in July following the standstill period due to their successful bid in our Skills Bootcamp competitive tender process. Further provision is being made available through Direct Awards and Grant Funding.

9. European Social Fund (ESF) Funded Starhub Contract – Delivered By Growth Works With Skills

- 9.1 Growth Works continue to perform well against the ESF STARHub contract.
- 9.2 To date 50 micro or small and medium sized enterprises (including co-operative enterprises and enterprises of the social economy) have been supported against a target of 60. Additionally, 20 small and medium sized enterprises have

completed projects which increases employer engagement and/or the number of people progressing into or within skills provision towards a target of 23, each up to the end of Q1 2022. The Team is confident in achieving targets during the next Quarter following recruitment of new staff.

- 9.3 Across wider work, there have been 202 apprenticeships starts committed to date which includes Level 2 through to Level 7 provision, for example a Level 2 Customer Service, a Level 5 HR Consultant and a Level 7 Accounting Taxation Professional. Alongside this, a total pledge of £3,815,350.00 in Apprenticeship Levy has been committed.
- 9.4 Key areas of focus are currently SME engagement, CRF Turning Point, Apprenticeships, Training and resources available on the Digital Portal Platform.
- 9.5 Growth Works with Skills is also commissioned to deliver the Community Renewal Fund project – Turning Point. This £865,000 bid was for funds to extend the current delivery of skills support through GrowthWorks. The extra resource and activities target transitional points within the labour market to catalyse and smooth these for individuals and employers. The project consists of four activities, delivered as a rapid intensive response in a time critical period for the region but also testing the potential for wider delivery in the future.
- 9.6 The project supports both individuals and employers in Peterborough and Fenland by funding short course training and internships up to £5,000. In addition, personal needs analysis is provided for individuals with employers being able to access training needs analysis.
- 9.7 To date all internships have been allocated and training vouchers are still in the process of being allocated. The funding finishes in December 2022.

10. Health And Care Sector Work Academy

- 10.1 In February 2018 the Department for Work and Pensions (DWP) Peterborough City Council and the Combined Authority entered into a Memorandum of Understanding (MoU) to design and deliver an innovative employment pilot, focused on recruitment and progression in the Health & Care Sector.
- 10.2 The HCSWA, launched in March 2018 however in March 2021 an underspend of £3m was forecast. The Combined Authority subsequently requested an extension of the pilot to March 2023. This extension has been agreed and an addendum to the original MoU has been issued.
- 10.3 Performance to date is still behind profile however a new approach has been developed to increase delivery, working with a number of sub contracted providers.
- 10.4 A steering group meets monthly to monitor performance.
- 10.5 The table below shows performance to the end of June 2022.

	Total Agreed Targets	Total achieved to date against target	Percentage of outputs achieved
Number of participants enrolled and starting activity	2100	1,047	50%
Out of sector	1200	896	75%
In Sector	300	36	12%
Further training (level 2)	600	112	19%
Apprentices	50	3	6%
Number of participants completing activity (pre- level 2, level 2 and/ or apprenticeship).	1680	633	38%
Number of participants securing employment (after completing pre-level 2, level 2 and /or apprenticeship).	500	229	46%
Number of participants securing promotion (after completing pre-level 2, level 2 and /or apprenticeship).	251	6	2%

11. The University Of Peterborough

- 11.1 There are three phases that have been commissioned for the new University of Peterborough. For phase one construction works are due for completion on the first teaching building in early August and ARU Peterborough University will welcome its first students from September 2022. From September Art and Design, Creative and Digital, Environment Management, Engineering, Health & Social Care, Education and Management and Finance courses will begin in the new facility.
- 11.2 The proposed third phase and second teaching building of the University is a Living Lab which will house STEM (science, technology, engineering and mathematics) based teaching activities. The Living Lab received funding approval from the Department of Levelling Up and Communities in October 2021. Investment for the new building will come in the form £20m Levelling Up Funding, £4m from Anglia Ruskin University and £2m from the combined authority.
- 11.3 The design of the second teaching building is well under way, with the preferred site being located on the existing Wirrina Car Park. Based on the current programme, building works will commence in Spring 2023, with a proposed completion and occupation for students in early Autumn 2024.

- 11.4 The University Partners (Anglia Ruskin University, Combined Authority, Peterborough City Council) are working together to prepare an outline planning application to cover the wider expansion of the University in line with the proposals being prepared by PCC to regenerate the Embankment site. Approval of outline planning will enable further phases to be more deliverable and attract future funding and investment. However, to meet the LUF deadlines for the second teaching building it has been agreed that a full planning application will be submitted in advance of the outline planning application in early 2023.

12. Financial Implications

- 12.1 As no decision is being made, there are no direct financial implications associated with this paper. Financial information on the wider activities of the Business and Skills Directorate is however provided in the main body of the report.

13. Legal Implications

- 13.1 There are no significant legal implications at this point of the report.

14. Appendices

- 14.1 None

15. Background Papers

- 15.1 None.



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

Agenda Item No: 7

Report Title: Budget Scrutiny Process

To: Overview and Scrutiny Committee

Meeting Date: 25 July 2022

Public report: Yes

Lead Member: N/A

From: Interim Head of Governance

Key decision: No

Forward Plan ref: N/A

Recommendations: The Overview and Scrutiny Committee is recommended to:

- a) Agree budget scrutiny process for 2022/23 as set out in paragraph 3.3

Voting arrangements: A simple majority of all Members present and voting

1. Purpose

- 1.1 The Overview and Scrutiny Committee indicated that they would like to be more involved in the budget setting process moving forward and requested that officers bring forward a proposal for undertaking the budget scrutiny function in 2022/23.
- 1.2 This report sets out that proposal for consideration by the Overview and Scrutiny Committee.

2. Background

- 2.1 The Overview and Scrutiny Committee indicated that they would like to be more involved in the budget setting process moving forward, it is also clear that the scrutiny function can seek to add more value to its involvement in budget scrutiny by perhaps focusing on:

- ☐ The Strategic Objectives – will the budget allocation enable the Combined Authority to deliver its priorities?
- ☐ Review resource allocation, monitoring their use and impact
- ☐ Review the integration between financial and service planning
- ☐ Be strategic rather than line-by-line
- ☐ Test how resources meet priorities, achieving value for money, equity etc
- ☐ Provide public scrutiny of the management of the Combined Authority finances
- ☐ Scrutinise risks and resilience

- 2.2 Normally the goal moving forward would be to develop 2 clear types of budget scrutiny at the Combined Authority:

- ☐ **Budget scrutiny** - this is review and consideration of the development of the Combined Authority budget for the next financial year. A lot of this will look and feel informal – particularly in the early months – but its formality will develop as the time for signoff approaches. As this happens the opportunity may be available to engage with local people, to understand their needs and to use this understanding to feed back into conversations about priority. The focus here is to ensure budget proposals are fit for purpose and able to deliver the Combined Authority priorities.
- ☐ **In-year performance scrutiny** – this is the continual process of review of financial information as it is produced over the course of the year – checking the delivery of the budget against plans and identifying discrepancies.

- 2.3 The Centre for Governance & Scrutiny has identified four key areas where scrutiny can add value to the authority's financial management arrangements:

- ☐ Challenging whether processes are effective and accessible and ensuring that there is a level of integration between corporate and service planning and performance and financial management.
- ☐ Challenging how resources are allocated and used and examining their impact.
- ☐ Testing whether the authority is directing its resources effectively to meet its priorities and is achieving value for money.
- ☐ Providing an additional and transparent challenge to the executive's management of the authority's finances.

- 2.4 Given the significant concerns raised by the External Auditor that the Authority has insufficient capacity, capability and an inappropriate culture to support the effective governance and operation of the organisation and how it discharges its statutory services and the improvement plan being developed in response, the Overview and Scrutiny function may want to focus its budget scrutiny process on ensuring delivery of any improvement actions is achievable.

3. Proposal

- 3.1 The proposal is for the Combined Authority to accept that budget scrutiny is a corporate endeavour that is a critical part of the governance and assurance framework of the Combined Authority, central to the regulatory and control environment. This requires an acceptance by Board and the Officer structure to support the budget scrutiny process through provision of information and the sharing of ideas in order to ensure the optimum value can be delivered through the process.
- 3.2 The Committee may wish to seek that acceptance by Board and the Interim Chief Executive.
- 3.3 It is propose that the Budget Scrutiny function be delivered through the following timetable:

Meeting	Action
September 2022	<ul style="list-style-type: none"> <input type="checkbox"/> Review of the MTFP as overall themes and constraints for next year's budget begin to emerge <input type="checkbox"/> Review of end of year performance against devolution deal and strategic objectives <input type="checkbox"/> Seek to identify principal challenges and risks for year ahead and beyond <input type="checkbox"/> Review improvement plans and budget implications <input type="checkbox"/> Review of planned consultation
October	<ul style="list-style-type: none"> <input type="checkbox"/> Mayoral Question Time – Budget Element: Focus on emerging proposals and ability to deliver strategic and mayoral objectives
Additional October meeting	<ul style="list-style-type: none"> <input type="checkbox"/> Review of underlying risks and opportunities associated with developing budget, review of previous years' spends and in-year monitoring to evaluate the strength of predictions, proposals and control systems <input type="checkbox"/> Tease out major expected spending pressures in the context of in-year performance, finance and risk issues <input type="checkbox"/> Review of planned consultation
November (possibility additional meeting may be required dependent upon focus of review)	<ul style="list-style-type: none"> <input type="checkbox"/> Pre-Scrutiny of Budget Proposals going to Board <input type="checkbox"/> Budget refinement/ savings and growth proposals/ definition of outcomes – what is the anticipated impact of budget pressures on ability to deliver priorities and improvement plan

	<input type="checkbox"/> Review of budget proposals set out under Priorities, focus on whether the proposals will be able to deliver priority areas, achieve value for money, address key challenges and pressures and ensure equity. Comments/ Recommendations made to Board
January 2023	<input type="checkbox"/> Review of final Budget Proposals <input type="checkbox"/> Pre-scrutiny of final budget proposals going to Board <input type="checkbox"/> Review of finances applied to improvement plan
March	<input type="checkbox"/> Review of budget scrutiny process, how to improve and draw out process for 2023/24

4. Financial Implications

4.1 No significant financial implications have been identified.

5. Legal Implications

5.1 No significant legal implications have been identified.

6. Appendices

6.1 None

7. Background Papers

7.1 None

Cambridgeshire and Peterborough Combined Authority Forward Plan of Executive Decisions

Published 19 July 2022

The Forward Plan is an indication of future decisions. It is subject to continual review and may be changed in line with any revisions to the priorities and plans of the CPCA. It is re-published on a monthly basis to reflect such changes.

Purpose

The Forward Plan sets out all of the decisions to be taken by the Combined Authority Board, Executive Committees or by way of a Mayoral Decision Notice in the coming months. This makes sure that local residents and organisations know what decisions are due to be taken and when.

The Forward Plan is a live document which is updated regularly and published on the [Combined Authority website](#) (click the Forward Plan' button to view). At least 28 clear days' notice will be given of any key decisions to be taken.

What is a key decision?

A key decision is one which, in the view of the Overview and Scrutiny Committee, is likely to:

- i. result in the Combined Authority spending or saving a significant amount, compared with the budget for the service or function the decision relates to (usually £500,000 or more); or
- ii. have a significant effect on communities living or working in an area made up of two or more wards or electoral divisions in the area.

Non-key decisions and update reports

For transparency, the Forward Plan also includes all non-key decisions and update reports to be considered by the Combined Authority Board and Executive Committees.

Access to reports

A report will be available to view online one week before a decision is taken. You are entitled to view any documents listed on the Forward Plan after publication, or obtain extracts from any documents listed, subject to any restrictions on disclosure. There is no charge for viewing the documents, although charges may be made for photocopying or postage. Documents listed on this notice can be requested from [Robert Parkin](#), Chief Legal Officer and Monitoring Officer for the Combined Authority.

The Forward Plan will state if any reports or appendices are likely to be exempt from publication or confidential and may be discussed in private. If you want to make representations that a decision which it is proposed will be taken in private should instead be taken in public please contact [Robert Parkin](#), Chief Legal Officer and Monitoring Officer at least five working days before the decision is due to be made.

An accessible version of the Forward Plan is available on request from [Democratic Services](#).

Notice of decisions

Notice of the Combined Authority Board's decisions and Executive Committee decisions will be published online within three days of a public meeting taking place.

Standing items at Executive Committee meetings

The following reports are standing items and will be considered by at each meeting of the relevant committee. The most recently published Forward Plan will also be included on the agenda for each Executive Committee meeting:

Housing and Communities Committee

1. Affordable Housing Programme Loans Update
2. Affordable Housing Programme – Update on Implementation

Skills Committee

1. Budget and Performance Report
2. Employment and Skills Board Update

Transport and Infrastructure Committee

1. Performance and Finance Report

Combined Authority Board 27 July 2022

Governance items

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
1.	Minutes of the Extraordinary meeting on 20 May 2022, the Annual Meeting on 1 June 2022 and the Action Log	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Decision	To approve the minutes of the previous meeting and review the action log.	Relevant internal and external stakeholders	Richenda Greenhill, Democratic Services Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
2.	Annotated Forward Plan	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Decision	To approve the latest version of the forward plan.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
3.	Membership of the Combined Authority 2022-23: Update	Cambridgeshire and Peterborough	27 July 2022	Decision	To appoint the non-voting co-opted member of the Board	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and	Mayor Dr Nik Johnson	It is not anticipated that there will be any

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
		Combined Authority Board			nominated by the Fire Authority and any other appointments required.	including the Audit and Governance Committee	Monitoring Officer		documents other than the report and relevant appendices.
4.	Draft Member/ Officer Protocol	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Decision	To approve the draft Member/ Officer Protocol.	Relevant internal and external stakeholders including the Audit and Governance Committee	Jodie Townsend Interim Head of Governance	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
5.	Budget Monitor Report July 2022	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Key Decision 2022/017	To provide an update on the revenue and capital budgets for the year to date and approve the carry forward of budget underspends to	Relevant internal and external stakeholders	Jon Alsop Section 73 Chief Finance Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					increase the 2022/23 budget.				appendices to be published.
6.	OneCAM Ltd Audit Report	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Decision	To present the OneCAM Ltd audit report.	Relevant internal and external stakeholders, including the Audit and Governance Committee	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
7.	Performance Report New item	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Decision	To note the latest quarterly performance report.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

Mayoral Decision

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
8.	Recycled Local Growth Fund Project Funding Awards: MDN 38-2022 [May contain exempt appendices]	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Decision	To report the award by way of Mayoral Key Decision 2022/026, the award of recycled Local Growth Funds (LGF) to projects recommended by the Business Board.	Relevant internal and external stakeholders including	Alan Downton Deputy Chief Officer Business Board and Senior Responsible Officer for the Business Growth Service/ Energy	Professor Andy Neely Acting Chair of the Business Board	It is not anticipated that there will be any documents other than the report and relevant appendices to be published

Combined Authority Decisions

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
9.	Improvement Framework New item	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Key Decision 2022/041 [General Exception]	Recommendations to the Combined Authority Board from the Audit and Governance Committee and Interim CEO on future Improvement activity for the organisation.	Relevant internal and external stakeholders	Jodie Townsend Interim Head of Governance	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
10.	Climate and Strategy Business Cases July 2022 New item	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Key Decision 2022/030 [General Exception]	To approve Business Cases and funding from the Medium-Term Financial Plan for Huntingdon Biodiversity for All and Community Land Trust Pre-Development Grant; Rewilding Programme and Fenland SOIL.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
	Sustainable Warmth Programme 22/23 Incorporated into Key Decision 2022/039: Green Home Grant LAD2 and Sustainable Warmth, to be considered on 31 August 2022	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Key Decision 2022/019	To approve the delivery plan for the Sustainable Warmth programme 22/23 and approve repayment of the forecast unspent grant funds to BEIS.	Relevant internal and external stakeholders	Alan Downton Deputy Chief Officer Business Board and Senior Responsible Officer for the Business Growth Service/ Energy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
11.	Shared Prosperity Fund Investment Plan	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Key Decision 2022/010	To consider and approve the Cambridgeshire and Peterborough Shared Prosperity Fund Investment Plan. which includes the Multiply Adult Basic Skills Programme.	Relevant internal and external stakeholders including the Skills Committee	Alan Downton Deputy Chief Officer Business Board and Senior Responsible Officer for the	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
							Business Growth Service/ Energy		to be published
12.	North Cambridgeshire Training Centre Infrastructure Funding New item	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Decision	To approve funding for the access infrastructure to enable opening of the North Cambridgeshire Training Centre.	Relevant internal and external stakeholders	Steve Cox Associate Director	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices .
13.	Cambridgeshire Peterborough Growth Company Limited (Growth Co) Allotment of New Shares to the Combined Authority New item	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Decision	To approve the Cambridgeshire Peterborough Business Growth Company Limited (Growth Co) issuing 400,000 additional shares to the Combined Authority in return for	Relevant internal and external stakeholders including the Skills Committee	Alan Downton Deputy Chief Officer Business Board and Senior Responsible Officer for the	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					investment of the £400,000 of Recycled Local Growth Fund .		Business Growth Service/ Energy		to be published

Recommendations from the Transport and Infrastructure Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
14.	Active Travel (Cambridgeshire)	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Key Decision 2022/023	To consider proposals for the development of Active Travel Schemes in Cambridgeshire and make recommendations to the Combined Authority Board. To	Relevant internal and external stakeholders	Steve Cox Associate Director and Tim Bellamy Interim Head of Transport	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					include the A10/A142 BP Roundabout footbridge, Ely				
15.	Transport Model Replacement	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Key Decision 2022/021	To develop a transport model to cover the entire Cambridgeshire and Peterborough Combined Authority.	Relevant internal and external stakeholders	Steve Cox Associate Director and Tim Bellamy Interim Head of Transport	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
16.	Peterborough Electric Bus Depot	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Decision	To approve release of funding to develop the options appraisal report and business case for bus depot locations and zero emission vehicle conversion.	Relevant internal and external stakeholders	Steve Cox Associate Director and Tim Bellamy Interim Head of Transport	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
17.	A141 St Ives Outline Business Case	Cambridgeshire and Peterborough	27 July 2022	Key Decision 2022/027	To consider proposals to approve funds to	Relevant internal and	Steve Cox Associate Director	Mayor Dr Nik Johnson	It is not anticipated that there

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
	New item	Combined Authority Board			start work on the A141 and St Ives Outline Business Case.	external stakeholders	and Tim Bellamy Interim Head of Transport		will be any documents other than the report and relevant appendices to be published
18.	East Anglian Alternative Fuel Strategy New item	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Decision	To consider proposals for a six-week public consultation on the East Anglian Alternative Fuels Strategy (EAAFS).	Relevant internal and external stakeholders	Steve Cox Associate Director and Tim Bellamy Interim Head of Transport	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published

Recommendations from the Business Board

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
19.	Growth Works Management Review – July 2022	Cambridgeshire and Peterborough Combined Authority Board	27 July 2022	Decision	To monitor and review programme delivery and performance.	Relevant internal and external stakeholders including Skills Committee	Alan Downton Deputy Chief Officer Business Board and Senior Responsible Officer for the Business Growth Service/ Energy	Professor Andy Neely Acting Chair of the Business Board	It is not anticipated that there will be any documents other than the report and relevant appendices to be published

Combined Authority Board – 31 August 2022

Governance items

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
20.	Minutes of the meeting on 27 July 2022 and action log	Cambridgeshire and Peterborough Combined Authority Board	31 August 2022	Decision	To approve the minutes of the previous meeting and review the action log.	Relevant internal and external stakeholders	Richenda Greenhill, Democratic Services Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
21.	Annotated Forward Plan	Cambridgeshire and Peterborough Combined Authority Board	31 August 2022	Decision	To approve the latest version of the forward plan.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

Combined Authority Decisions

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
22.	<p>Growth Works Combined Authority Gainshare - Equity Fund</p> <p>New item</p>	Cambridgeshire and Peterborough Combined Authority Board	31 August 2022	Decision	To approve the Strategic Outline Business Case for the Growth Works Equity Fund project and outline next steps.	Relevant internal and external stakeholders	Alan Downton Deputy Chief Officer Business Board and Senior Responsible Officer for the Business Growth Service/ Energy	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
23.	<p>Green Home Grant LAD2 and Sustainable Warmth</p> <p>New item</p>	Cambridgeshire and Peterborough Combined Authority Board	31 August 2022	Key Decision 2022/039	To receive an update on the delivery of the programmes and approve repayment of the forecast unspent grant funds to BEIS and to agree	Relevant internal and external stakeholders	Alan Downton Deputy Chief Officer Business Board and Senior Responsible Officer for	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					to the establishment of a Retrofit Programme Board with delegated powers that is recognised within the CPCA governance structure.		the Business Growth Service/ Energy		

Recommendations from the Transport and Infrastructure Committee meeting on 13 July 2022

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
24.	Local Bus Service Assessment Framework	Cambridgeshire and Peterborough Combined Authority Board	31 August 2022	Key Decision 2022/036	To consider and approve the Local Bus Service Assessment Framework for the	Relevant internal and external stakeholders	Steve Cox Associate Director and	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
	New item				allocation of bus subsidy following the removal of the Bus Recovery Grant.		Tim Bellamy Interim Head of Transport		other than the report and relevant appendices.
25.	Transforming Cities Fund New item	Cambridgeshire and Peterborough Combined Authority Board	31 August 2022	Key Decision 2022/035	To consider and approve the recommended capital swaps to ensure the Transforming Cities Fund is spent in a timely manner.	Relevant internal and external stakeholders	Steve Cox Associate Director and Tim Bellamy Interim Head of Transport	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

Skills Committee – 5 September 2022

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
26.	Adult Education Budget	Skills Committee	5 September 2022	Decision	To consider recommendations to approve Adult	Relevant internal and	Fliss Miller Interim Associate	Councillor Lucy Nethsingha	It is not anticipated that there

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
	Contract Awards for 2022-23 and Multi-year Funding allocations for Grant-holders Deferred from July				Education Budget Contract Awards for 2022-23 and Multi-year Funding allocations for Grant-holders and make recommendations to the Combined Authority Board.	external stakeholders	Skills Director	Lead Member for Skills	will be any documents other than the report and relevant appendices to be published

Housing and Communities Committee – 12 September 2022

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
27.	Devolved funding to support community housing initiatives	Housing and Communities Committee	12 September 2022	Decision	To consider bids for devolved funding to support community housing schemes.	Relevant internal and external stakeholders	Roger Thompson Director of Housing and Development	Councillor Lewis Herbert Lead Member for Housing	It is not anticipated that there will be any documents other than

	New item								the report and relevant appendices.
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Transport and Infrastructure Committee – 14 September 2022

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
28.	Kings Dyke: Request to draw down Subject to Approval Funding Deferred from July	Transport and Infrastructure Committee	14 September 2022	Decision	To receive an update on the progress of the Kings Dyke project, consider recommendations to approve the draw down of subject to approval funding and make recommendations to the Combined Authority Board.	Relevant internal and external stakeholders	Steve Cox Associate Director and Tim Bellamy Interim Head of Transport	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
29.	Snailwell Loop (Newmarket Curve) Deferred from September	Transport and Infrastructure Committee	14 September 2022	Decision	To consider proposals for the release of funds to develop a business case for options to re-open Snailwell Loop (Newmarket Curve) and make recommendations to	Relevant internal and external stakeholders	Steve Cox Associate Director and Tim Bellamy Interim Head of Transport	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					the Combined Authority Board.				relevant appendices.
30.	Wisbech Rail Next Steps Deferred from July	Transport and Infrastructure Committee	14 September July 2022	Decision	To consider an update on the progress on Wisbech Rail and a funding request for next steps and make recommendations to the Combined Authority Board.	Relevant internal and external stakeholders	Steve Cox Associate Director and Tim Bellamy Interim Head of Transport	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
31.	Active Travel Grant Funding New item	Transport and Infrastructure Committee	14 September July 2022	Decision	To note the Active Travel Grant Funding award by government and the recommendation to approve the drawdown of the funding and make recommendations to the CA Board	Relevant internal and external stakeholders	Steve Cox Associate Director and Tim Bellamy Interim Head of Transport	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

Combined Authority Board – 21 September 2022

Governance items

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
32.	Minutes of the meeting on 27 July 2022 and Action Log	Cambridgeshire and Peterborough Combined Authority Board	21 September 2022	Decision	To approve the minutes of the previous meeting and review the action log.	Relevant internal and external stakeholders	Richenda Greenhill, Democratic Services Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
33.	Annotated Forward Plan	Cambridgeshire and Peterborough Combined Authority Board	21 September 2022	Decision	To approve the latest version of the forward plan.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
34.	Budget Monitor Update	Cambridgeshire and Peterborough Combined Authority Board	21 September 2022	Decision	To provide an update on the revenue and capital budgets for the year to date.	Relevant internal and external stakeholders	Jon Alsop Section 73 Chief Finance Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
35.	Cambridgeshire and Peterborough Combined Authority Constitution Deferred from July	Cambridgeshire and Peterborough Combined Authority Board	21 September 2022	Decision	To review and approve a series of proposed changes to the Constitution.	Relevant internal and external stakeholders including the Audit and Governance Committee	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
36.	Independent Remuneration Panel Report Deferred from June	Cambridgeshire and Peterborough Combined Authority Board	21 September 2022	Decision	To consider the recommendations of the Independent Remuneration Panel in relation to the Mayor's allowance.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

Combined Authority Board Decisions

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
37.	Climate Commission	Cambridgeshire and Peterborough	21 September 2022	Key Decision 2022/033	To approve the Business Case for revenue	Relevant internal and	Paul Raynes	Councillor Bridget Smith	It is not anticipated that there

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
	New item	Combined Authority Board			support to the Independent Commission on Climate and approve £50k per annum from Climate Commission subject to approval line in the MTFP.	external stakeholders	Director of Delivery and Strategy	Lead Member for the Environment and Climate Change	will be any documents other than the report and relevant appendices to be published.
38.	Climate and Strategy Business Cases September 2022 New item	Cambridgeshire and Peterborough Combined Authority Board	21 September 2022	Key Decision 2022/038	To approve climate and strategy business cases and funding from the subject to approval line in the medium term financial plan.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Councillor Bridget Smith Lead Member for the Environment and Climate Change	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
39.	Chalk Streams Business Case	Cambridgeshire and Peterborough Combined Authority Board	21 September 2022	Key Decision 2022/034	Approve the Business Case for the Chalk Streams Programme and approve £420k per annum from Chalk Streams subject to approval line in the Medium-Term Financial Plan.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Councillor Bridget Smith Lead Member for the Environment and Climate Change	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
40.	Changing Futures New item	Cambridgeshire and Peterborough Combined Authority Board	21 September 2022	Decision	To approve the virement of funds to facilitate a contract with South Cambridgeshire District Council in support of the Changing Futures project.	Relevant internal and external stakeholders	Fliss Miller Interim Associate Skills Director	Mayor Dr Nick Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
41.	Growth Co Business Plan 2022/23 New item	Cambridgeshire and Peterborough Combined Authority Board	21 September 2022	Decision	To approve the Cambridgeshire Peterborough Business Growth Company Limited (Growth Co) Business Plan 2022/23.	Relevant internal and external stakeholders	Alan Downton Deputy Chief Officer Business Board and Senior Responsible Officer for the Business Growth Service/ Energy	Professor Andy Neely, Acting Chair of the Business Board	It is not anticipated that there will be any documents other than the report and relevant appendices to be published

Recommendations from the Transport and Infrastructure Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
42.	Kings Dyke: Request to draw down Subject to Approval Funding Deferred from July	Cambridgeshire and Peterborough Combined Authority Board	21 September 2022	Decision	To receive an update on the progress of the Kings Dyke project and consider recommendations to approve the draw down of subject to approval funding.	Relevant internal and external stakeholders	Steve Cox Associate Director and Tim Bellamy Interim Head of Transport	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
43.	Wisbech Rail Next Steps Deferred from July	Cambridgeshire and Peterborough Combined Authority Board	21 September 2022	Key Decision 2022/014	To provide an update on the progress of Wisbech Rail and seek funding approval for next steps.	Relevant internal and external stakeholders	Steve Cox Associate Director and Tim Bellamy Interim Head of Transport	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
44.	Snailwell Loop	Cambridgeshire and Peterborough	21 September 2022	Decision	To approve the release of funds to develop a	Relevant internal and	Steve Cox Associate Director	Mayor Dr Nik Johnson	It is not anticipated that there

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
	(Newmarket Curve) Deferred from July	Combined Authority Board			business case for options to re-open Snailwell Loop (Newmarket Curve).	external stakeholders	and Tim Bellamy Interim Head of Transport		will be any documents other than the report and relevant appendices.
45.	Active Travel Grant Funding New item	Combined Authority Board	21 September July 2022	Key Decision 2022/040	To note the Active Travel Grant Funding award by government and consider a recommendation to approve the drawdown of the funding.	Relevant internal and external stakeholders	Steve Cox Associate Director and Tim Bellamy Interim Head of Transport	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

Recommendations from Skills Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
46.	Adult Education Budget Contract Awards for 2022-23 and Multi-year Funding allocations for Grant-holders Deferred from July	Cambridgeshire and Peterborough Combined Authority Board	21 September 2022	Key Decision 2022/013	To approve Adult Education Budget Contract Awards for 2022-23 and Multi-year Funding allocations for Grant-holders.	Relevant internal and external stakeholders	Fliss Miller Interim Associate Skills Director	Councillor Lucy Nethsingha Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published

Recommendations from the Business Board

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
47.	Recycled Local Growth Fund (LGF) Project Proposals – Category 2 Call: Produce Hub Deferred from July	Cambridgeshire and Peterborough Combined Authority Board	21 September 2022	Key Decision 2022/022	To approve LGF Recycled Funding Proposals received under the Category 2 funding call: Produce Hub	Relevant internal and external stakeholders including Skills Committee	Alan Downton Deputy Chief Officer Business Board and Senior Responsible Officer for the Business Growth Service/ Energy	Professor Andy Neely Acting Chair of the Business Board	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
48.	Local Enterprise Partnership (LEP) Review and LEP Integration Plan Deferred from July	Cambridgeshire and Peterborough Combined Authority Board	21 September 2022	Decision	To consider the outcomes of the LEP Review and the Combined Authority's LEP Integration Plan as required for submission to Government.	Relevant internal and external stakeholders including Skills Committee	Alan Downton Deputy Chief Officer Business Board and Senior Responsible Officer for	Professor Andy Neely Acting Chair of the Business Board	It is not anticipated that there will be any documents other than the report and relevant appendices

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
							the Business Growth Service/ Energy		to be published
49.	Profile of Investments Deferred from July	Cambridgeshire and Peterborough Combined Authority Board	21 September 2022	Decision	To note the profile of investments made by the Business Board.	Relevant internal and external stakeholders including Skills Committee	Alan Downton Deputy Chief Officer Business Board and Senior Responsible Officer for the Business Growth Service/ Energy	Professor Andy Neely Acting Chair of the Business Board	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
50.	Enterprise Zones - Cambourne Business	Cambridgeshire and Peterborough	21 September 2022	Decision	To approve proposed changes to the boundary of Cambourne	Relevant internal and external stakeholders	Alan Downton Deputy Chief	Professor Andy Neely Acting Chair of the	It is not anticipated that there will be any

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
	Park Boundary Change & Programme Update Deferred from July	Combined Authority Board			Business Park Enterprise Zone site, and to update members on the Enterprise Zones Programme evaluation review.	including Skills Committee	Officer Business Board and Senior Responsible Officer for the Business Growth Service/ Energy	Business Board	documents other than the report and relevant appendices to be published

Skills Committee 7 November 2022

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
51.	University of Peterborough, Delivery Update	Skills Committee	7 November 2022	Decision	To note the progress of the development of the University of	Relevant internal and external stakeholders,	Floss Miller Interim Associate	Councillor Lucy Nethsingha	It is not anticipated that there will be any

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
	and Future CPCA Role New item				Peterborough, its initial and potential performance against the original business plan objectives and to consider the future role of the CPCA in the further evolution and development of the University and make recommendations to the Combined Authority Board.	including the Business Board	Skills Director	Lead Member for Skills	documents other than the report and relevant appendices to be published.
52.	University of Peterborough Programme Business Case Deferred from September	Skills Committee	7 November 2022	Decision	To consider the Programme Business Case for the University of Peterborough and make recommendations	Relevant internal and external stakeholders	Fliss Miller Interim Associate Skills Director	Councillor Lucy Nethsingha Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					to the Combined Authority Board.				to be published

Combined Authority Board 30 November 2022

Governance items

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
53.	Minutes of the meeting on 28 September 2022 and Action Log	Cambridgeshire and Peterborough Combined Authority Board	30 November 2022	Decision	To approve the minutes of the previous meeting and review the action log.	Relevant internal and external stakeholders	Richenda Greenhill, Democratic Services Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
54.	Annotated Forward Plan	Cambridgeshire and Peterborough Combined Authority Board	30 November 2022	Decision	To approve the latest version of the forward plan.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices.
55.	Budget Monitor Update	Cambridgeshire and Peterborough Combined Authority Board	30 November 2022	Decision	To provide an update on the revenue and capital budgets for the year to date.	Relevant internal and external stakeholders	Jon Alsop Section 73 Chief Finance Officer	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
56.	Approval of Procurement Policy Deferred from July	Cambridgeshire and Peterborough Combined Authority Board	30 November 2022	Decision	To approve the Combined Authority's procurement policy	Relevant internal and external stakeholders including the Audit and	Robert Parkin Chief Legal Officer and	Mayor Dr Nik Johnson	It is not anticipated that there will be any documents other than

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
						Governance Committee	Monitoring Officer		the report and relevant appendices.

Recommendations from the Skills Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
57.	University of Peterborough, Delivery Update and Future CPCA Role New item	Cambridgeshire and Peterborough Combined Authority Board	30 November 2022	Key Decision 2022/029	To note the progress of the development of the University of Peterborough, its initial and potential performance against the original business plan objectives	Relevant internal and external stakeholders, including the Business Board	Roger Thompson Director of Housing and Development	Councillor Lucy Nethsingha Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					and to consider the future role of the CPCA in the further evolution and development of the University.				
58.	University of Peterborough – Programme Business Case Deferred from September	Cambridgeshire and Peterborough Combined Authority Board	30 November 2022	Decision	To approve the Programme Business Case for the University for Peterborough.	Relevant internal and external stakeholders	Fliss Miller Interim Associate Skills Director	Councillor Lucy Nethsingha Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

FP/07/22

Comments or queries about the Cambridgeshire and Peterborough Combined Authority Forward Plan

Please send any comments or queries about the Forward Plan to [Robert Parkin, Chief Legal Officer and Monitoring Officer](#). We need to know:

1. Your comment or query.
2. How we can contact you with a response (please include your name, a telephone number and your email address).
3. Who you would like to respond to your query. If you aren't sure just leave this blank and we will find the person best able to reply.



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

Agenda Item No: 9

Report title: Overview and Scrutiny Work Programme

To: Overview and Scrutiny Committee

Meeting Date: 25 July 2022

Public report: Yes

From: Anne Gardiner
Scrutiny Officer

Recommendations: The Overview and Scrutiny Committee is recommended to:

- a. discuss and agree items for the work programme and their prioritisation, and to comment as appropriate on what resources may be required.
- b. Consider the scoping document received from the Lead Member for Housing for addition to the work programme

1. Purpose

- 1.1 To request that the Committee discuss and make suggestions on the suggested work programme at Appendix 1 and review any scoping reviews that have been received by the Scrutiny Officer. (attached at Appendix 2)

2. Background

- 2.1 In accordance with the Constitution, the Overview & Scrutiny Committee is responsible for setting its own work programme.
- 2.2 In considering items for their work programme the Committee are requested to take into account the guidance published by the Centre for Governance and Scrutiny (CfGS) 'Overview and scrutiny in combined authorities: a plain English guide' (Second Edition) which states:

“That where the Committee takes a rigorous approach to prioritising its work, and only placing items on the work programme where they will clearly add value, and where they relate to scrutiny’s role, the work programme will reflect that exercise.”

2.3 That guidance continues with a section on approaches to shortlisting topics which states when shortlisting topics these “should reflect scrutiny’s overall role in the authority. This will require the development of bespoke, local solutions, however when considering whether an item should be included in the work programme”. The kind of questions a scrutiny committee should consider, therefore, might include:

- Do we understand the benefits scrutiny would bring to this issue?
- How could we best carry out work on this subject?
- What would be the best outcome of this work?
- How would this work engage with the activity of the executive and other decision-makers, including partners?

2.4 Given the guidance in paragraphs 2.5 and 2.6 it is clear that the Committee should plan and manage their activities more effectively in order to ensure that there is ongoing development of the overview and scrutiny function. A key tenet of making improvements is to focus upon topic selection and produce more robust work programmes to underpin improved ways of working taking a realistic account of the resources available. Ultimately, Overview and Scrutiny Members will want to be in the position of exerting a proactive and positive influence upon what the Combined Authority does in practice.

2.5 While an agreed work programme will assist in managing committee activity, it should be recognised that unforeseen matters will arise from time to time that will affect Members’ ability to achieve the goals within an overall work programme.

3. Financial Implications

3.1 No financial implications

4. Legal Implications

4.1 No legal implications.

5. Appendices

5.1 Appendix 1 – Overview and Scrutiny Committee Draft Work Programme

5.2 Appendix 2 – Housing – Scoping Document

OVERVIEW & SCRUTINY COMMITTEE REVIEW SCOPING DOCUMENT

REVIEW TOPIC: Governance of the CPCA's Housing Programme

Relevant Links/Decisions/Forward Plan Reference	
Terms of Reference for the Review	<ul style="list-style-type: none"> To review the management of the housing fund To consider governance recommendations
Lead O&S Member	Aidan Van de Weyer
Task and Finish Group Membership (if applicable)	
Review Type (T&F Group/Full Committee etc.)	Rapporteur investigation
Key Officer(s)	Roger Thompson
Combined Authority Portfolio Holder(s)/Executive Committee Chair (where appropriate)	Lewis Herbert, Lead Member for Housing
Rationale for the Review	In addition to the concerns about the CPCA's governance arrangements that have been recently raised, a number of specific issues relating to the governance of the CPCA's housing fund have been raised in the past, including in ministerial letters, and these have not been fully scrutinised. An examination of these issues has the potential to provide lessons for the wider governance improvements being undertaken, as well as re-establish public trust that the CPCA is being held to account.
Timescales and Milestones	<ul style="list-style-type: none"> Monday 25 July 2022: scoping document to Overview & Scrutiny Committee Monday 19 September 2022: initial report to Overview & Scrutiny Committee
Scope of the Review (reference what is inside and outside the scope of the review)	<p>In scope:</p> <ul style="list-style-type: none"> Governance of the CPCA housing fund Lessons for the governance of the CPCA <p>Outside scope:</p> <ul style="list-style-type: none"> The future role of the CPCA in housing
Key Lines of Enquiry:	Key lines:
What primary/new evidence is needed for the scrutiny review? (Identify what information is	<ul style="list-style-type: none"> The overall governance processes of the CPCA housing fund

<p>required to take the review forward, and what information is not already available)</p> <p>What secondary/existing information will be needed? (Identify background information, performance indicators, complaints, existing reports, legislation, central government information and reports etc.)</p>	<ul style="list-style-type: none"> • The process for establishing the partnership with Laragh Homes and the contractual arrangements put in place • The decision to establish a loan fund with part of the housing funding, including communications with central government • The governance of the approval of the loans to ECDC, ECTC and Laragh Homes • In particular, the decision to approve a loan after the start of the Covid pandemic • The governance around the decision to support Community Land Trusts • The issuing of a statement of community benefit in relation to the Stretham and Wilburton Community Land Trust <p>Evidence needed:</p> <ul style="list-style-type: none"> • Correspondence between CPCA and partners • Correspondence between CPCA and government • Correspondence between officers • Procurement and contract documents
What briefings and site visits will be relevant for the review?	Briefings from officers
Which witnesses should be invited to provide evidence for the review?	<p>Lewis Herbert</p> <p>Roger Thompson</p> <p>Other relevant officers</p> <p>Laragh Homes</p> <p>Stretham & Wilburton CLT</p> <p>Save Wilburton from Over Development</p>
<p>Implications of reviewing this topic. Have the following been taken into consideration in the planning for this review?</p> <p>Legal implications</p> <p>Financial implications</p> <p>Equality and Diversity</p>	<p>Yes</p> <p>Yes</p> <p>Yes</p>
What resources are required for the review?	Officer time
<p>Indicators of success:</p> <p>What overview and scrutiny role are the committee performing in this case?</p> <p>What factors would tell you what a good review should look like in this case?</p>	<p>This review would be successful if it:</p> <ol style="list-style-type: none"> a) provides the public with greater clarity relating to historic governance questions b) draws lessons for governance arrangements that can inform the current wider governance improvement process

What are the potential outcomes of the review
e.g., service improvements, policy
review/change, etc?

What value is being added by undertaking the
review?

Overview and Scrutiny Work Programme 2022/2023

Meeting Date & Venue	Item	Comments
25th July 2022 Venue: Huntingdonshire DC		
	Minutes	
	Public Questions	
	CPCA Governance Update	
	Business & Skills Update	Fliss Miller/Alan Downton
	Budget Scrutiny Proposal	Jodie Townsend
	Housing Review – Scoping Document	Cllr Van de Weyer
	Work Programme	
Meeting Date	Item	Comments
26th August 2022 (RESERVE)		
Meeting Date	Item	Comments
Date TBC	Budget Scrutiny Briefing and Training Session	Virtual Session with Jon Alsop & Jodie Townsend.
19th September 2022 Venue: Huntingdonshire DC	Minutes	
	Public Questions	
	CPCA Governance Update	

Overview and Scrutiny Work Programme 2022/2023

	Budget Scrutiny	
	Work Programme	
Meeting Date	Item	Comments
17th October 2022 (RESERVE)	Mayor's Question Time	
Meeting Date	Item	Comments
28th November 2022 Venue: Huntingdonshire DC	Minutes	
	Public Questions	
	Work Programme	
	Budget	
	LTCP	
	Climate Change	Review of delivery of the Action Plan
Meeting Date	Item	Comments
23rd January 2023 Venue: Huntingdonshire DC	Minutes	
	Public Questions	
	Work Programme	
	Budget	

Overview and Scrutiny Work Programme 2022/2023

Meeting Date	Item	Comments
20th February 2023 (RESERVE)		
Meeting Date	Item	Comments
20th March 2023 Venue: Huntingdonshire DC	Minutes	
	Public Questions	
	Work Programme	
Meeting Date	Item	Comments
24th April 2023 (RESERVE)		
Meeting Date	Item	Comments
12th June 2023 Venue: Huntingdonshire DC	Minutes	
	Public Questions	
	Work Programme	

