

Review of Devolution Deal initiatives July 2021

No.	Action	Owner	Status				Comment
			Completed	In progress	Decision taken to vary /postpone	Not yet implemented	
Section A – Key Priorities and outcomes							
1	Double GVA over 25 years (£22bn to over £40bn)	Combined Authority		In progress			UK economic growth for 2019 (pre-covid) was weak. The latest ONS figures (published May 2021) show a decline in GVA for 2019 compared to 2018. Pushing the CPCA below target. The main reason for this was poor performance of the insurance and finance sector across the UK. As Peterborough is a significant service base for this sector then it is shown as losing significant value in ONS figures.
2	Develop key sectors for life sciences, IT technologies, creative and digital industries, clean tech, high-value engineering agri-business	Combined Authority	Completed				The Local Industrial Strategy targets growth in key sectors and the Local Growth Fund has targeted funding to key sectors, including life sciences, advanced manufacturing, business growth and agri-tech. The new Local Economic Recovery Strategy expands the Combined Authority's focus to also include sectors scarred by the COVID-19 economic shock. Four new Sector Strategies have been approved by the Business and CA Boards and a strategy is being developed to fund identified interventions in those strategies through the Shared Prosperity fund between 2022 and 2024. Since the Combined Authority's launch, it has invested over £69,719,384 into its key sectors, which is forecast to create 49,833 jobs.
3	Deliver 72,000 homes over 15 years	Constituent Authorities		In progress			Housing delivery was circa 3,800 a year when the Devolution Deal was signed and had risen to 5,000 a year, which is consistent with delivering this target. Local plans have allocated enough sites to meet this target. However, early figures suggests delivery dropped by circa 20% in 2020. Combined Authority's analysis shows that much more rapid housing delivery will be needed to support the aim of doubling GVA over 25 years. The Combined Authority is going to review

							its Housing Strategy late 2021/early 2022, to seek to support policies to meet the target.
4	Transform Public Sector delivery in health and social care, community safety and employment	Combined Authority, Central Government, Local Public Sector		In progress			Independent Commission on Public Sector Reform established, and report awaited. Discussions on a number on public service reform issues ongoing with local and national partners.
5	Match Skills need to the Business need	Combined Authority		In progress			<p>Working with a variety of partners to implement our Skills Strategy, interventions include the University of Peterborough, Skills Brokerage and Apprenticeship Levy Pooling. In addition, the devolved Adult Education Budget continues to be localised and allocated based on analysis of local skills needs. Devolution of the Adult Education Budget has enabled greater transparency and local accountability over delivery and a step-change towards better serving local skills needs. This is evidenced in the impact of the first year of devolution, 2019/20:</p> <ul style="list-style-type: none"> • Sustaining participation – (14,000 enrolments by 8,400 learners) • Rebalancing - a shift in the type of provision delivered between pre-devolution in 2018/19 and 2019/20 • Improved targeting of AEB - an increase in the proportion of enrolments to learners who reside in areas of deprivation in the top 20% deprived nationally, from 22% to 34% <p>The development of the new Employment and Skills Strategy and AEB Commissioning Statement will help to support providers to better align courses to address local skills gaps to stimulate economic growth and community prosperity. The Skills Brokerage will link learners and those retraining for new jobs, to employers and skills providers to improve the supply of skills to our growth sectors.</p>

							<p>The university phase 1 teaching building will deliver 2,000 students by September 2022 and 10,000 new learners assisted (Levels 5 and 6 over five years). Significant consultation with industry is informing the course portfolio and design and delivery of the curriculum. Phase 2 will house established and start-up companies developing cutting edge technologies linked to net zero carbon products and equipment development, as well as advanced manufacturing processes to produce them. This will also link academia and industry to establish skills and learning in the very heart of Peterborough.</p> <p>At the centre of Phase 3 is a new landmark cultural asset called The Living Lab. This innovative university-managed space would combine learning with an interactive public science facility and would form the heart of a new University Quarter Cultural Hub, helping the city centre become a more attractive destination for residents, businesses, and visitors.</p>
6	Provide world class connectivity to connect passengers	Combined Authority		In progress			<p>The Combined Authority are developing a range of projects to provide world class connectivity including the Bus Reform project, the new station that is under construction at Soham, a Business Case to restore the Wisbech/Cambridge link that has been submitted and the Combined Authority has now taken direct responsibility for public transport. There are a total of 25 ambitious transport projects under way.</p>
Section B – Responsibilities devolved to the Mayor							
7	Transport budget	Combined Authority	Completed				<p>Developed annually and presented to the Transport Committee regularly within the Medium-Term Financial Plan (MTFP) and to the Combined Authority Board for sign off every 6 months.</p>
8	Single Asset Management Plan for maintenance of key route network and local authority highways	Combined Authority/ Cambridgeshire County Council / Peterborough City Council		In progress			<p>Whilst the 2021/22 financial year maintenance funding will be passported to the Highways Authorities, the Combined Authority is commissioning a study to consider defining the Key Route Network, the financial and legal implications. It will also consider the options for operating a Key Route Network.</p>
9	Deliver Local Transport Plan	Combined Authority	Completed				<p>First delivered in January 2020, with a refresh due March 2022.</p>

10	Deliver Smart ticketing scheme	Combined Authority		In progress			In preparation for a possible move to franchising, commercial discussions with technology providers are underway; we are also considering whether the latest generation of ticket machines could deliver a partial solution in a quicker, cheaper form.
11	Create Transport Delivery body (Transport for Cambridgeshire and Peterborough)	Combined Authority / Cambridgeshire County Council Peterborough City Council / Greater Cambridge Partnership			Decision taken to postpone		Leader discussions during 2018-19 based on reports commissioned from external consultants did not lead to consensus on a way forward.
12	Non-Statutory Strategic Framework	Combined Authority		In progress			Phase 1 of the Non-Statutory Strategic Framework was approved in 2018. Phase 2 was paused to take account of the timetable of government's OxCam Arc Spatial Policy, and the Cambridgeshire & Peterborough Independent Commission on Climate Change.
13	Develop a Land Commission with Government	Combined Authority / local partners / central government		In progress			The Combined Authority contributes towards the operating costs of the One Public Estate Cambridgeshire Board, that brings together public sector property managers in the area to identify opportunities for rationalisation/development opportunities. The Land Commission responsibilities have been subsumed into the work of the Combined Authority's Board (such as funding of transport improvements to open up development sites). Government has not advanced any proposals for the Combined Authority Land Commission.
14	Establish and chair a Joint Assets Board for economic assets to review all land and property held by the public sector	Mayor / Combined Authority				Not yet implemented	The Joint Assets Board has not been established. This is a subset of the Land Commission and was intended to provide an opportunity for local authorities and the private sector to pool assets to realise land/buildings for other development purposes. Councils have established their own arm's length development companies to maximise their assets. Opportunities for joint promotion of sites is picked up by One Public Estate Cambridgeshire Board (such as Princess of Wales Hospital, Ely).

Section B - Additional legislative powers given to the Mayor

15	Mayor may place a supplement on business rates	Mayor / Combined Authority				Not yet implemented	
16	Explore use of bus franchising (Bus Services Act (2017))	Combined Authority		In progress			The Combined Authority made substantial progress on the Business Case for bus franchising and was close to commencing Independent Audit as its next stage, when it was delayed by COVID-19. The ending of CBSSG and start of transition funding announced by DfT means this work is restating and we are aiming to go to Audit in September 2021.
Section C – Specific responsibilities of the Combined Authority							
17	£20 million per year to be invested into a Single Investment Fund	Combined Authority / central government	Completed				This is the Combined Authority's Gainshare Funding. First Gateway was successfully achieved in March 2021.
18	£100 million housing fund	Combined Authority		In progress			The Housing programme, in its previous form was determined by MHCLG to have ended on 31st March 2021. MHCLG has offered a new programme for the period April 2021 to March 2022, subject to a series of financial and project conditions that CPCA has accepted. CPCA has put a proposal to MHCLG for the 2021/22 programme that comprises the start of a further 1723 units that require an additional £42.85million of grant support over and above the £55million already recieved for the previous programme. CPCA awaits to hear of the formal outcome of its proposal.
19	Adult education (19+) budget and provision	Combined Authority / Department for Education	Completed				The Adult Education Budget has been devolved to the Combined Authority as per the Devolution Deal and a commissioning strategy developed by the Combined Authority that targets funding into specific places, sectors and types of learners that will better meet the needs of the economy and specifically inclusive growth. The Combined Authority administration of the Adult Education Budget will transform the destination of the learners, their progress and knowledge and skills development.
20	Apprenticeship Grant for Employers	Combined Authority			Decision taken to vary		This scheme was brought forward and replaced in favour of a more powerful programme to create an Apprenticeship Levy Marketplace.

21	In collaboration with a Government initiative, develop a Business Case for an innovative pilot to support career and pay progression for those claiming Universal Credit	Combined Authority		In progress				The Cambridgeshire and Peterborough Combined Authority's Innovation Pilot Business Case was accepted by the Minister of State for Employment in 2017 and grant funding was received for the design, implementation, and delivery. This project is now referred to as the Health & Care Sector Work Academy project. The HCSWA pilot aims to reduce dependence on in-work and out-of-work benefits by recruiting unemployed or low skilled people into the H&C sector and supporting existing employees to progress to higher skilled and better paid roles. It tackles barriers to progression or those that deter people from a career in health and care. Due To the pandemic the project is behind on its KPIs and is currently seeking an extension to extend the timescales to deliver.
22	Develop an Assurance Framework in line with HM Treasury Green Book to ensure the gateway reviews are delivered successfully	Combined Authority	Completed					The updated and improved version of the Assurance Framework was approved by Government in May 2021.
Section D (A) – Specific commitments agreed by partners for the Mayor								
23	The Combined Authority will recognise the significance of; Ely Bypass, the A14/A142 Junction, upgrades to the A10, the A47 for east-west connectivity, key road junctions in Fenland, March railway station, March key road junctions	Combined Authority	Completed					All are included within the Local Transport Plan that was published in February 2020
24	The Mayor will be a member of the LEP	Combined Authority	Completed					
Section D (B) – Specific commitments agreed by partners for the Local Enterprise Partnership (Business Board)								
25	Pool resources with Combined Authority to deliver a Strategic, Economic and Activity Plan	Combined Authority / Local Enterprise Partnership	Completed					Local Industrial Strategy and Skills Strategy Implementation are being utilised in partnership with Business Board and Combined Authority Board direction which has created a strong portfolio of investment activity. This has now been

							further adapted through the Combined Authority's Local Economic Recovery Strategy and four key sector strategies
26	Develop a fiscal plan - develop new models of public/private infrastructure funding to provide a firm basis for delivery of major and priority schemes	Combined Authority / Constituent Councils / Local Enterprise Partnership		In progress			The Local Growth Fund has been targeted through a Local Growth Prospectus and its criteria to leverage both private sector investment plus other streams of public funding including Careers Enterprise Company, Business Economy and Industrial Strategy (BEIS), European Regional Development Fund (ERDF), European Social Fund (ESF), Combined Authority staffing and Gainshare funding.
27	Arrangements with other areas that represent the recognised economic growth opportunities, including Bedfordshire, Hertfordshire, Lincolnshire, Northamptonshire, Rutland and Essex	Combined Authority/ Local Enterprise Partnership		In progress			The Combined Authority has been an active contributor to the OxCam Arc (including Bedford and Northamptonshire) strategy and has led in the development of the Arc Investment Prospectus. Strategic Partnering Agreements on funding and priorities have been entered into with Rutland, Lincolnshire, and Hertfordshire councils. We are observer members of England's Economic Heartland, and we engage regularly with Midlands Connect and Transport for the East. Business Board partnering strategy is also underway.
28	Deliver the Enterprise Zones	Local Enterprise Partnership	Completed				Alconbury and Cambridge Compass Enterprise Zones have been set up. EZ business rate discount incentives ended on 31 March 2021, so work continues in reviewing future incentives with delivery partners. This is also dependant on future government funding streams and any continuation of EZ support incentives. In the meantime, we continue to sign post enquiries on to Growth Works, and the availability of targeted business support and inward investment service.

29	Deliver a strong Growth Hub (Signpost 2 Grow)	Local Enterprise Partnership		In progress			<p>Meeting the strategic growth ambition set out in the Local Industrial Strategy (LIS) has led us to look at our existing Growth Hub Service, its future potential and how we best align it to deliver on the intent of the LIS. Our new Growth Works Service (otherwise known as the Business Growth Service) started on 12th February 2021, which leverages new funding to give an increase in resources and jobs growth outcomes. The Growth Works Coaching Service will engage and support 3305 of our highest potential firms to speed their growth, build their capacity for growth, sustain their period of growth, or all three, and this will create 3,223 new jobs. The Growth Works Equity and grant service that complements the growth coaching that firms are provided with, will offer an integrated range of grants, loans and equity products unavailable commercially, to create a further 1,455 new jobs. The Growth works Inward Investment Service will commit 40 new inward investor commitments to the region to create 600 new jobs and Growth Works for skills service, will create 1400 new apprenticeships and 1705 learning & training outcomes. The Growth Hub has recently increased its resource to 4 x FTE, up from 2.</p>
30	Develop a Joint Export Plan with UKTI	Central Government			Decision taken to vary		<p>Government policy for delivering trade promotion changed. The Department for International Trade published a new Export Strategy in September 2020 and the Combined Authority are negotiating a local delivery plan for it with Officials. Already, the Combined Authority has launched a new Inward Investment Service to better connect us into global markets, to engage and persuade firms to locate into our economy or invest in our strategic projects; this will create 1,328 jobs.</p>
31	Work with Government to deliver the Better Business For All (BBFA) programme	Local Enterprise Partnership / Central Government		In progress			<p>BBFA has been put on hold during COVID-19, however, cross referrals have still been happening between us, and best practice is shared between the departments and local authorities on a weekly basis. The Growth Hub is seen as a</p>

							leader on this programme due to our networking and visibility within the region.
32	Revise local skills strategies to deliver the 16+ Area Reviews	Combined Authority	Completed				<p>A review of 16+ provision was included within the Combined Authority's 2018 Skills Strategy, written in consultation with 300 individuals and organisations. The strategy is a blueprint for designing and applying skills policies that makes the most of the region's workforce and for maximising the skills of its residents to drive up productivity, enable economic growth and support social inclusion.</p> <p>The Combined Authority's new Skills Brokerage includes Careers Advice for all school leavers through its partnership with the Careers Enterprise Company (CEC). The Mayor met the CEO of the CEC in October to align local Combined Authority delivery strategy with national CEC strategy.</p>
Section D (C) – Specific commitments agreed by partners for Constituent Councils							
33	£70 million for 5 years to be invested in Cambridge housing market	Cambridge City Council	Completed				Delivery of the £70m housing fund completed, and as of 31st March 2021, over 500 units have started on site.
34	Local authorities to bring forward non-statutory strategic infrastructure delivery plans to support the Combined Authority housing and transport delivery plans with funding proposals	Constituent Authorities				Not yet implemented	
35	Proposals for a second Devolution Deal for Cambridgeshire and Peterborough – Identifying additional areas for transfer of powers and funding that will further unlock economic growth	Local partners				Not yet implemented	The proposals in the Devolution White Paper (currently unknown) are expected to propose further powers and functions for Mayoral Combined Authorities.

36	All Local Plans to be published by 2017 and reflect housing need	Constituent Authorities	Completed				All Districts had Local Plans in place in 2017, with a number of reviews in progress. Work has now begun on the Combined Authority's second Local Transport Plan. The Combined Authority continue to work with the Greater Cambridge Shared Planning to help the delivery of the Local Plan
37	Local authorities, the Clinical Commissioning Group, service providers, with support from Government, NHS England and other national partners as appropriate, will support Sustainability and Transformation Planning for moving progressively towards integration of health and social care	Local and national partners	Completed				Non-Combined Authority partners have worked together in the Sustainability and Transformation Partnership (STP). The Combined Authority has worked with the STP on public service reform issues.
38	GPS pilot participation	Cambridgeshire County Council	Completed				Cambridgeshire was chosen as one of the pilot areas in a study that was published in 2019.
Section D (D) – Specific commitments agreed by partners for the Government							
39	Government to work with the Combined Authorities to influence design of Local government Finance System including Localisation of business rates	Central government				Not yet implemented by Government	Central government's proposals on business rate reform have not progressed
40	Government to co-invest in housing and infrastructure to unlock growth	Central government	Completed				Combined Authority's programmes include central government funding for housing and infrastructure. Further collaborations are continually under discussion.
41	The Mayor will exercise strategic planning powers to support and accelerate these ambitions to create Mayoral Development Corporations with planning and land assembly powers to deliver strategic sites	Central government / Combined Authority				Not yet implemented by Government	Government have yet to devolve strategic planning powers to the Mayor.

42	Government commits to work with the Combined Authority to upgrade the digital network	Central government / Combined Authority	Completed				Department for Digital, Culture, Media and Sport a co-funder of elements of the digital infrastructure programme.
43	With Government, form an Education Committee with the Regional Schools Commissioner and other key local education stakeholders	Central government / Combined Authority / Local partners				Not yet implemented	
44	Combined Authority to work with Government to deliver Ely North Junction scheme area capacity improvements with a commitment for Network Rail to commence work 2019-2024	Combined Authority / Network Rail		In progress			We have been one of three funding organisations with a contribution of the Strategic Outline Business Case. This activity is now being superseded by development of an Outline Business Case funded solely by Department for Transport. We have and continue to be members of the Ely Area Capacity Enhancement Task Force group and the Project Board.
45	Propose improvements to the Thameslink Great Northern Franchise, and improvements to create a parkway station for Peterborough at Whittlesea as part of the Government's proposals to upgrade the network	-		In progress			Thameslink Great Northern are not the franchise tenant for Whittlesea. Greater Anglia (GA) are the franchise tenant for Whittlesea, and we have worked closely with them and Fenland District Council (FDC) to bring station improvements in the form of shelters, lighting and ticket machines which have been delivered. We are also engaging with FDC and GA in relation to carparking improvements which are in design currently. In addition, there are ongoing discussions around improved stopping services at Whittlesea with Cross Country Trains.
46	Working with government, to explore a more integrated pathway of service delivery for the causes of offending behaviour early to reduce the use of courts and prisons	Combined Authority / central government				Not yet implemented	
47	Work with Department for Work and Pensions to co-design new National Work and Health Programme and integrated employment service	Central government				Not yet implemented by Government	Department for Work and Pensions did not develop this programme

48	Work with Government and Greater Cambridge partners to support delivery of the existing Greater Cambridge City Deal	Combined Authority / Greater Cambridge Partnership		In progress			Continued engagement with Greater Cambridge Partnership (GCP) on the Greater Cambridge City Deal. The Mayor attends the GCP Board, and two members of the Business Board have joined the GCP Board. Officers are collaborating with the GCP on a range of projects.
49	Joint responsibility with government and the single Employment and Skills Board covering the Cambridgeshire and Peterborough Combined Authority and the Norfolk and Suffolk Combined Authority to co-design the new National Work and Health Programme	Central government / Combined Authority				Not yet implemented by Government	There is no Norfolk and Suffolk Combined Authority.
Section D (E) – Specific commitments agreed by partners for the Combined Authority							
50	Housing business plan agreed with Government for the delivery of 29,000 homes 2016-2021 and 72,000 homes over the period of Local Plans	Combined Authority	Completed				Housing business plan for affordable homes agreed in March 2017 at first meeting of the Combined Authority. The Housing business plan was prepared and agreed with government in early 2018 to support the delivery of additional new homes. This sits alongside the Local Transport Plan to set the context for enabling transport delivery. The Combined Authority Housing Strategy was approved by its board in September 2018.
51	Support for the regeneration of Peterborough City Centre	Combined Authority		In progress			Peterborough University, Phase 1 in construction, Phase 2 secured planning and Phase 3 £20m bid for funding submitted to Levelling Up Fund with commitments for £2m match funding from CPCA/£2m land value match from PCC/£4m match from ARU. Station Quarter is on-going with collaboration agreement being drawn up between PCC/Network Rail/LNER/CPCA, several Transport projects enabling greater connectivity the focus of a possible Round 2 Levelling Up Fund bid. In September 2020 LGF of £800k was awarded by BB to PCC for Covid adaption and enabling works in Cathedral Square as part

							of a Cafe Culture project to enable Hospitality and Retail businesses to bounce back during 2021.
52	Develop and fund plans for University Centre Peterborough to attain Taught Degree Awarding Powers by 2019	Combined Authority	Completed				The university phase 1 teaching building will deliver 2,000 students by September 2022 and 10,000 new learners assisted (Levels 5 and 6 over five years). The academic delivery partner for the university, Anglican Ruskin University are able to provide Taught Degree Awarding Powers immediately and are contracted to develop independent Taught Degree Awarding Powers by 2029.
53	Work with local partners to consider how best to establish a Sub-national Transport Body (STB)	Combined Authority / Local partners	Completed				The Combined Authority continue to liaise with England's Economic Heartland, through the development of connectivity studies, the transport strategy and through attendance at the Strategic Forums.
54	Reopen Soham Railway Station	Combined Authority		In progress			Construction commenced in September 2020. The construction contractor has now relocated the railway track and installed the new station platform. The construction of the new footbridge will commence in summer. The station remains on plan to open in December 2021.
55	Soham double tracking - Reinstating the loop known as the Newmarket Curve (in the context of a potential bid of Local Growth Funds)	Combined Authority		In progress			Discussions have led to the establishment of the Soham Area Capacity Enhancements project with Network Rail, who have undertaken an initial review of the original Strategic Outline Business Case.
56	Propose transport links to Wyton Airfield	Combined Authority	Completed				The A141 Huntingdon Capacity project and Strategic Outline Business Case included in the scope proposals for transport links to Wyton Airfield.
57	Propose economic growth for St. Neots market town	Combined Authority	Completed				Proposals were included within the St Neots Market Town Masterplan and £4.1m has been allocated for a range of projects within the Masterplan
58	Develop proposals for ambitious reforms in planning services that can streamline the process and accelerate decision making	Combined Authority / Local partners				Not yet implemented	

59	Explore the introduction of an Apprenticeship Training Agency	Combined Authority			Decision taken to vary		Pursued through Levy Pooling. The Skills Brokerage and Apprenticeship Levy Pooling marketplace will combine to deliver the same impact as an Apprenticeship Training Agency (ATA) but in a leaner and more employer-led manner. The new capability will harness £10 million per annum of apprenticeship funding to create 1,400 additional apprenticeships over the next 3 years. Central Government has recently consulted on the removal of ATA's which will be replaced by Flexi-Job Apprenticeships. We are also expecting a new central portal developed by the EFSA to manage levy transfer. This is anticipated in the summer. Both of which could impact on the implementation of this action.
60	Support Youth Obligation through links with businesses, and work with Government in supporting Jobcentre Plus in the delivery of the Youth Obligation from April 2017	Combined Authority			In progress		THE DWP's Youth Obligation Initiative has now been replaced by The Youth Offer. The Youth offer includes the Youth Employment Programme, Youth Hubs and Youth Employability Coaches. We are actively working in partnership with DWP to support their work. The Combined Authority's new Skills Brokerage - Growth Works with Skills - will further promote this offer which also includes Careers Advice for all school leavers through its partnership with the Careers Enterprise Company (CEC). Skills Brokers link with Job Centre Plus to identify unemployed talent to match people to employer skills needs and further education and training.
61	Work on proposals for a potential new garden town settlement in Fenland, based on garden town principles	Combined Authority / Fenland District Council			In progress		Combined Authority funding provided for the development of Wisbech Garden Town proposals. Combined Authority supported Fenland's work on the Garden Town and developed associated transport infrastructure to support the proposal, including A47 Dualling and Wisbech Rail. The Combined Authority has purchased data from the land registry and commissioned Cambridgeshire County colleagues to produce plans and schedule land interests within the area proposed to accommodate the garden town. This work is a fundamental aspect of understanding land ownership and potential delivery constraints to enable project planning.

62	Work on proposals for improved A47 road for East-West connectivity	Combined Authority	Completed				A47 Dualling project SOBC and PCF0 are complete. Highways England RIS 2 and Delivery Plan did not include the A47 Dualling, however, engagement with Highways England has been constructive. As a result, Highways England have agreed to take forward renewed work on the A47 with a view to reconsidering its inclusion in the Road Investment Strategy programme.
63	Work on proposals for a potential railway (Wisbech to Cambridge line)	Combined Authority	Completed				Since completing the GRIP 3b and Business Case DfT committed to considering Wisbech Rail for funding following the conclusion of the Outline Business Case for the Ely Area Capacity Enhancements. In preparation for this decision point, the Combined Authority commissioned Network Rail to undertake a formal review of the work delivered so far.
64	Work on proposals for a new Community Land Trust Scheme in East Cambridgeshire (Kennett 500 – 1,000 new homes)	Combined Authority	Completed				Outline planning permission has been secured for 500 homes (decision issued 15 April 2020). The Combined Authority is continuing to work with both Kennett Community Land Trust and the developers (Palace Green Homes) to prepare for construction, including possibly assisting with a funding solution.
65	Work on proposals for a third river crossing	Combined Authority	Completed				This proposal was included within the scope of the A141 Huntingdon Capacity Enhancement Strategic Outline Business Case.
66	Work on proposals for a western road link and new south access road for Wisbech	Combined Authority		In progress			The Wisbech Access Strategy scheme is being delivered. Detailed design is underway, land acquisition negotiations are taking place, and the Combined Authority are working closely with Highways England to deliver the sites affecting their network.
67	Work with Community Land Trusts to deliver new schemes	Combined Authority		In progress			A Community Housing team has been established within the Combined Authority to provide technical support to community-led housing groups, including Community Land Trusts, Cooperatives, and Almshouses. A Community Housing Business Plan has been approved by the Combined Authority Board and a start-up grant fund of £5,000 per group has been launched. There are currently over 20 community-led housing groups in Cambridgeshire. 255 community-led homes have been completed or are on-site (of which 129 are affordable)

							and 660 homes are in the planning process or have planning secured.
68	Stronger partnership and strategic decision-making arrangements with Homes England	Combined Authority		In progress			Partnership discussions with Homes England continue at a number of levels, both strategically and at the level of individual projects.
69	Work with the Regional School Commissioner and relevant local authorities to consider specific issues arising from the Area Reviews, for sixth form provision	Regional School Commissioner / Peterborough City Council / Cambridgeshire County Council / Combined Authority				Not yet implemented by Government	Department for Education did not engage the Combined Authority in Area Reviews, as the process was considerably advanced by the time the Combined Authority was established in March 2017. The last of the Area Reviews were concluded in August 2017.
70	Cambridgeshire, Norfolk, Peterborough and Suffolk Joint Committee	Combined Authority / Norfolk and Suffolk				Not yet implemented by Government	A joint committee was proposed to link the two Combined Authorities of Cambridgeshire & Peterborough and Norfolk & Suffolk. As the Norfolk & Suffolk Combined Authority did not proceed, this obligation fell away.
71	Work with Government to investigate the potential for Social Investment, in particularly Social Impact Bonds	Central government / local partners				Not yet implemented by Government	Social investment is no longer a government policy priority.

Table analysis

	Nov 2020	July 2021
Total initiatives	71	71
Total in progress /completed by the Combined Authority	51	53
Not yet implemented by Government	7	7
Not yet implemented by the Combined Authority / Partners	8	7
Decision taken to vary / postpone	5	4