



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

Agenda Item No: 2.3

Cambridgeshire and Peterborough Combined Authority Corporate Strategy and Business Plan 2023-2025

To:	Cambridgeshire and Peterborough Combined Authority Board
Meeting Date:	25 th January 2023
Public report:	Yes
Lead Member:	Councillor Anna Smith, Statutory Deputy Mayor
From:	Gordon Mitchell, Chief Executive and Fliss Miller, Interim Associate Director of Skills
Key decision:	No
Recommendations:	<p>The Combined Authority Board is recommended to:</p> <p>Approve the Cambridgeshire and Peterborough Combined Authority Corporate Strategy and Business Plan 2023-2025</p>
Voting arrangements:	<p>A simple majority of all Members present and voting.</p> <p>To be carried, the vote must include the vote of the Mayor, or the Deputy Mayor when acting in place of the Mayor.</p>

1. Purpose

- 1.1 The purpose of this report is to seek approval for the revised Cambridgeshire and Peterborough Combined Authority Corporate Strategy 2023-2025.

2. Background

- 2.1 The revised corporate strategy has been developed in conjunction with the Combined Authority's Improvement Plan, the draft Medium-Term Financial Plan 2023-2027, and the detailed sub strategies.
- 2.2 This strategy builds upon the sustainable growth ambition for Cambridgeshire and Peterborough along with the powers and funding afforded by devolution.
- 2.3 The Mayor's Mayoral Ambition Statement for the remainder of his term, until the next Mayoral election has been developed concurrently but independently. The Mayoral Ambition has been reviewed to ensure coherence with this strategy, however, the two documents and visions are separate. The Mayoral Ambition is appended to this paper (Appendix 2).

3. The Combined Authority Corporate Strategy

- 3.1 The strategy proposes an updated vision for Cambridgeshire and Peterborough: A prosperous and sustainable Cambridgeshire and Peterborough. Driven by our values and using our collective voice and strengths, we seek inclusive good growth for an equitable, resilient, healthier and connected region.
- 3.2 The Cambridgeshire and Peterborough Combined Authority Corporate Strategy focuses on four strategic priority areas:
- Achieving Good Growth
 - Increasing Connectivity
 - Ambitious Skills and Employment Opportunities
 - Enabling Resilient Communities
- 3.3 The strategic priorities clarify the areas of focus to 2025. Fundamentally these priorities are supported by a robust strategic framework that ensures all delivery is assessed by its impact and contribution to climate and nature, health, infrastructure, innovation and reducing inequalities.
- 3.4 Strong partnership working and delivery is a key component to enabling this strategy to be successfully delivered. The Combined Authority seeks to celebrate and confirm its own role, principles and values as well as the role and contribution of our key partners. Collectively we will achieve the strategic priority areas and outcomes through coordination, delivery and influence of the key deliverables.
- 3.5 Each Strategic Priority Area has outcomes, outputs and specific key deliverables identified. The deliverables are included in the draft Medium-Term Financial Plan with financial

estimates and profiles of spend.

- 3.6 To ensure this strategy delivers on its ambition, clear links and coherence to sub strategies have been mapped. Implementation and delivery plans are developed within each sub strategy – for example, Employment and Skills Strategy, Economic Growth Strategy and the emerging Local Transport Connectivity Plan.
- 3.7 Targeted outputs and outcomes will form part of our performance management framework with effective monitoring and trajectory forecasts.
- 3.8 Key stakeholders have been engaged including Constituent Councils' Leaders and Chief Executives, and organisation officers. The Combined Authority wishes to acknowledge the useful feedback to date and the approach has reflected the continued desire by all parties to work together.
- 3.9 This strategy enables a focus to 2025, building on the 2022 Improvement Plan and allowing for shorter term delivery to address key priority areas, such as bus travel.
- 3.10 During 2023/24 the Combined Authority will work with partners across the area to undertake a 'State of the Region' review; this review will enable the next evidence-based strategy to be formed that embraces innovation, seeks opportunities and identifies future desired devolution. This will build upon the outcomes achieved as a result of this strategy and further achieve a prosperous and sustainable Cambridgeshire and Peterborough.
- 3.11 The Cambridgeshire and Peterborough Combined Authority Corporate Strategy and Business Plan 2023-2025 is at Appendix 1. Once approved the Corporate Strategy will enter into a design process to ensure the document is accessible to all.
- 3.12 Following agreement of the Corporate Strategy detailed business plans will be developed for each of the four strategic priority areas, including key deliverables for the next 12 months.

Significant Implications

4. Financial Implications

- 4.1 Whilst there are no direct financial implications contained within this paper, there will be financial implications arising from the strategy's key deliverables. The key deliverables have been included within the draft Medium-Term Financial Plan 2023-2027.

5. Legal Implications

- 5.1 There are no legal implications at this stage

6. Public Health Implications

- 6.1 The strategy seeks to improve health across the region with some outcomes detailed in each priority area. Health is also a key assessment criteria as part of the supporting strategic framework. As a result of the delivery of this strategy, health outcomes are expected to improve.

7. Environmental and Climate Change Implications

- 7.1 The strategy seeks to address climate impact and enable further resilience across the region. Each priority area is expected to be sustainable and seek positive environmental contributions; specifically the Enabling Resilient Communities priority area will drive key deliverables to address climate related impact. Climate and Nature is also a key assessment criteria as part of the supporting strategic framework. As a result of the delivery of this strategy, impact on climate outcomes are expected to improve.

8. Other Significant Implications

- 8.1 There are no other significant implications.

9. Appendices

- 9.1 Appendix 1: Cambridgeshire and Peterborough Combined Authority Corporate Strategy and Business Plan
- 9.2 Appendix 2: Mayoral Ambition and Pledges

10. Background papers

- 10.1 None.