



CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY BOARD	AGENDA ITEM No: 1.6
DATE OF MEETING 27 NOVEMBER 2019	PUBLIC REPORT

PERFORMANCE REPORTING

1.0 PURPOSE

- 1.1. This report proposes an amendment to the performance reporting update that is received by the Combined Authority Board.

<u>DECISION REQUIRED</u>	
Lead Member:	Mayor James Palmer
Lead Officer:	Paul Raynes, Director of Delivery and Strategy
Forward Plan Ref: N/A	Key Decision: No
To note and approve proposed changes to the Performance Reporting process.	Voting arrangements Simple majority of all Members

2.0 BACKGROUND

- 2.1. At the November 2018 Combined Authority Board meeting, an updated performance reporting process was presented and approved by Members.
- 2.2. Members have subsequently asked officers to consider further improvements to the Board performance dashboard.

3.0 Reporting arrangements

- 3.1. The original Performance Dashboard included a range of metrics, along with a report of the status of the Combined Authority's key projects on a Red/Amber/Green (RAG) scale, and detail on the movement, and number of red rated projects across the remainder of the project portfolio.

- 3.2. In response to member feedback, it is now proposed that performance reporting should focus on the three key metrics at the heart of the Devolution Deal, by looking at the performance of the Combined Authority's projects in the context of growth in:
- Prosperity (measured by Gross Value Added or GVA)
 - Housing
 - Jobs.
- 3.3. Members challenged the relevance of the original six-headline metrics used in performance reports over the last year and it is therefore proposed that the Combined Authority Board no longer receive updates on delivery against these metrics, which included number of apprenticeships and the average commute to work. This new proposal is that the performance reports should be based on the key growth outcomes at the heart of the Devolution Deal, where outcomes are embodied in the business cases which the Board and Committees consider when deciding to progress projects. There will therefore be a "golden thread" directly identifying the contribution each CA project subject to a business case is making to the outcomes the Board is monitoring.
- 3.4. It is proposed that the Board continue to receive RAG rating data on the key projects as identified in the half-year business plan refresh; an overview of RAG rating movement across the remainder of the portfolio; and the total number of projects rated red.
- 3.5. Board Members will also continue to receive a confidential exception report (which provides a break-down of the projects rated Red or Amber). The format of this will reflect improvements being made to the monthly highlight report template.
- 3.6. Project performance will continue to be monitored by officers using monthly highlight reports which are scrutinised monthly at a meeting of Directors.
- 3.7. Each project has its own monitoring and evaluation arrangements which tend to involve project specific outcomes. It is proposed that more granular and detailed performance information suited to each Committee portfolio should be reported to the Committees in line with requirements set by the Committees themselves.
- 3.8. The Board asked for quarterly performance reporting. The move to bi-monthly Board meetings notwithstanding, the municipal calendar for the coming year allows us to bring performance reports in the same months as last, apart from replacing last year's February report date with January and we would propose to retain those dates over the next year.

4.0 FINANCIAL IMPLICATIONS

4.1. None

5.0 LEGAL IMPLICATIONS

4.1 It is a condition of the Devolution Deal that we have proportionate performance monitoring arrangements in place.

6.0 SIGNIFICANT IMPLICATIONS

5.1 None not mentioned above.

7.0 APPENDICES

7.1. Appendix 1 – Performance Dashboard example

<u>Source Documents</u>	<u>Location</u>
Cambridgeshire & Peterborough Independent Economic Review	https://www.cpier.org.uk/final-report/
Combined Authority Board	CA Board 28 November 2018