

## EGS Implementation Plan - Project Progress Report - Business





Project No.	Project Name	Lead Officer/Partner	Project start date	Project end date	Percentage completed	Project Update Notes - including any key milestones, outcomes or outputs
1	<b>UK Shared Prosperity Fund Implementation</b> Deliver the UK Shared Prosperity Fund programme of activities across C&P relating to supporting business	Alexa Hamilton, CPCA	27 July 2022	31 March 2025	60%	UKSPF/REPF - New Dashboard created for REPF/UKSPF, easier to monitor progress and milestones, districts have been asked to submit milestones for each quarter till project end this will allow us to keep a tighter monitoring focus and the ability to have early oversight in case funds need to be redistributed. UKSPF/REPF - Paper been taken to 4th March Business Board to update members and the mayor on progress. UKSPF - Report Submitted to DLUHC on new power app UKSPF - Several new claims submitted which have increased the percentage spent for year 1 and 2 to over 30%.
2	<b>UK Rural England Prosperity Fund Implementation</b> Deliver the capital grants from DHLUC which are an extension to the UK SPF for rural districts	Alexa Hamilton, CPCA	27 July 2022	31 March 2025	60%	REPF - regular meetings held with Districts to ensure we are aware of latest developments, and potential issues moving forward. REPF - Huntingdon DC have launched the Grant Scheme through publicity and attaining EOIs, receiving positive feedback. Grant committees will be held in the next period. REPF - FDC have held their first grant committee, CPCA also in attendance, grants handed out to the total Value of £100k, with a private match funding of £300k. If the grants awarded perform to profile, the scheme will outperform all target outputs and outcomes. Papers have been submitted for their next grant scheme. REPF - ECDC achieved approval from Finance and Investments Committees in their grant committees.
3	<b>CPCA Local Growth Fund Programme (recycled funds)</b> Deliver the package of capital projects funded through the LGF which help overcome strategic barriers to growth across C&P	Louisa Simpson, CPCA	31 March 2020	Once funds are spent	60%	£155 million of investment into Cambridgeshire and Peterborough has come through the Local Growth Fund since 2015. Transport schemes, new skills facilities, business incubator space and business growth and innovation projects have all been supported. Economic benefits now stand - 4249 jobs and 1587 apprenticeships created.
4	<b>Business Equity Investment Fund</b> Establish a £10m fund to provide flexible business finance to support sustainable and inclusive growth in firms, particularly focused on SMEs. The fund includes a £2.3m component for investment in social enterprises and the third sector	Grace Crawford, CPCA	01 November 2022	01 December 2033	90%	The Fund Managers have been appointed. Contracts are being agreed and mobilisation is anticipated by April.
5	<b>Business Growth Services</b> Enterprise support services currently provided by Growth Works, including growth coaching, an inward investment service, a skills brokerage service, a capital growth investment fund for SMEs and the Growth Hub. Programme to be reviewed in 2023	Domenico Cirillo, CPCA	01 January 2020	01 December 2023	100%	CPCA have successfully completed Exit Planning with GEG and sub-contractors. The programme is now officially closed and all assets transferred to CPCA. Final end of programme management reporting pack received. End of programme impact evaluation underway with external consultants and final report expected by 8th March, which will be disseminated and shared with the end of programme performance report. Future role of Growth Co being considered by the CPCA.
6	<b>Securing an Investment Zone for C&amp;P</b> Working with central government to secure at least one Investment Zone in C&P, a dedicated geographic area with specific tax and regulatory rules intended to drive economic growth	Domenico Cirillo, CPCA	01 December 2022	01 December 2024	10%	No further update
7	<b>Cambridge BID Activity</b> Support the ongoing activities of Cambridge Business Improvement District – a business led organisation 'Creating a world-class experience for all who visit, live and work in Cambridge, a global city	Jemma Little, Cambridge CC	TBC	TBC	N/A	A new Chief Executive started in July. The BID is now implementing its third term 5 year business plan Cambridge BID Term 3 – Cambridge BID – with key objectives 1. To encourage more visitors to extend their stay in the city and to stay overnight. If 10% more visitors to Cambridge were to stay overnight, that would mean an extra £34million available to BID businesses. 2. To encourage more employees, students, and residents to make more of their city. If 10% more employees, students and residents in Cambridge spent an extra hour a week in the city, that would mean an extra £5million available to BID businesses.
8	<b>Business Incentives for Alconbury Enterprise Zone</b> Package of financial, skills, training and marketing incentives to attract businesses to Alconbury Enterprise Zone	Domenico Cirillo, CPCA	TBC	TBC	N/A	No further update
9	<b>Peterborough BID Activity</b> Support the ongoing activities of Peterborough Business Improvement District – a business led organisation delivering services to local businesses	Tom Hennessy, PCC	2020	ongoing	ongoing	Providing support and collaboration on a number of operational issues including levy collection, visitor economy, footfall monitoring, and the securing of a dedicated police officer.
10	<b>Opportunity Peterborough Bondholder Network</b> Long-running network for Peterborough-based businesses to support collaboration and growth	Tom Hennessy, PCC	2005	ongoing	ongoing	8 business breakfasts being delivered over the course of the year, as well as the Bondholder Dinner organised for 19th October.
11	<b>Prop Tech Fund</b> A digital platform to engage with business and promote Northstowe Enterprise Zone as a commercially welcoming place in which to launch and scale businesses	Tracey Brockman, SCDC	TBC	TBC	N/A	A digital platform was launched in September 2021 and ran for 8 weeks to gather interest and consult on proposed plans for the Enterprise Zone and to gather feedback and expressions of interest.
12	<b>Business Incentives for Cambridge Enterprise Zones</b> Package of financial, skills, training and marketing incentives to attract businesses to South Cambridgeshire's 3 CPCA Cambridge Compass Enterprise Sites: Cambridge Research Park, Cambourne Business Park and the Phase 1 Employment area at Northstowe	Tracey Brockman, SCDC	TBC	TBC	N/A	No update currently available

Project No.	Project Name	Lead Officer/Partner	Project start date	Project end date	Percentage completed	Project Update Notes - including any key milestones, outcomes or outputs
13	<b>Digital Sector Strategy Implementation</b> A programme of activities contained within the C&P Digital Sector Strategy to support the sector's growth	Steve Clarke, CPCA	01 December 2020	01 December 2025	20%	Recruitment of new resource Sector champion underway but currently no successful appointment made. The recruitment is now targetted to complete before end of second quarter of FY 2024/25. Limited progress has been made on the existing recommendations in strategy mainly through other programmes of delivery such as Growth works (now closed) and other CPCA funded projects. The High Performance Computing feasibility study also limited delivery and requires embedding into new Digital sector implementation plan. High level consultation/refresh of this strategy will be led by new sector champion once recruited and a new implementation plan developed.
14	<b>Advanced Manufacturing and Materials Strategy Implementation</b> A programme of activities contained within the C&P Advanced Manufacturing and Materials Strategy to support the sector's growth	Steve Clarke, CPCA	01 December 2021	01 December 2026	20%	Recruitment of new resource Sector champion underway and appointment hopefully imminent. The recruitment is now targetted to complete before end of first quarter of FY 2024/25. Limited progress made mainly through other programmes of delivery such as Local Growth fund investments in projects such as ARU Peterborough phase 2 R&D centre, Smart Manufacturing Alliance, Growth works and other CPCA funded projects. High level consultation/refresh of this strategy will be led by new sector champion and a new implementation plan developed.
15	<b>Life Sciences Strategy Implementation</b> A programme of activities contained within the C&P Life Sciences Strategy to support the sector's growth	Steve Clarke, CPCA	01 December 2021	01 December 2026	20%	Recruitment of new resource Sector champion completed and appointment made. The New Sector Champion starts on 29th April 2024. Limited progress made mainly through other programmes of delivery such as several LGF investments in projects and programmes such as 1000 Discovery Drive Biomedical campus, Start Codon, Illumina Genomics Accelerator, Living Cell therapy facility, Growth works and other CPCA funded projects. Life Sciences Place forum continues to meet and is funded by CPCA. High level consultation/refresh of this strategy will be led by new sector champion and a new implementation plan developed during first half of 2024. Also joint alignment of objectives with the CUHP Life Sciences strategy completed and discussions now taking place regards more formalised partnership between CPCA and CUHP.
16	<b>Agri-Tech Strategy Action Plan Implementation</b> A programme of activities contained within the C&P Agri-Tech Strategy Action Plan to support the sector's growth	Steve Clarke, CPCA	01 December 2022	01 December 2027	20%	Recruitment of new resource Sector champion underway but currently no successful appointment made. The recruitment is now targetted to complete before end of second quarter of FY 2024/25. Limited progress made mainly through other programmes of delivery such as Local Growth Fund investments in Agri-gate facility, NIAB Barn 4 and incubation facilities, Growth works and other CPCA funded projects. Joint Agri-tech innovation launchpad was successfully launched with £7.5m available in grants from Innovate UK - first awards just being completed from first call for projects. Further rounds of calls for projects coming during 2024/25. High level consultation/refresh of this strategy will be led by new sector champion once recruited and a new implementation plan developed during first half of 2024/25.
17	<b>Smart Manufacturing Alliance</b> JV between Opportunity Peterborough and CPCA designed to support the manufacturing sector across Cambridgeshire and Peterborough with a focus on productivity, innovation, and sustainability	Tom Hennessy, Opportunity Peterborough	2020	Ongoing	ongoing	Membership increasing. Calendar of events planned across the region. Consultancy opportunities being pursued
18	<b>ACMI 4.0</b> ERDF-backed project to support manufacturing companies to understand and leverage Industry 4.0 technologies	Tom Hennessy, Opportunity Peterborough	01 June 2021	01 September 2023	95%	The project has come to an end with no further support or grant funding available. Currently in admin wrap-up stage.
19	<b>Allia Future Business and Guildhall</b> Partner with Allia to return ground floor of the Guildhall for business and community uses and support city centre recovery and growth of the social impact sector	Martin Clarke, Allia	01 October 2022	01 October 2024	30%	Space is now 100% occupied by SMEs including social impact ventures. 11 co-workers. Regular use of meeting rooms. Discussions about more underused space.
20	<b>E-Space North and Cycle Links</b> Business incubator space on flexible terms for small local businesses, combined with active travel links to connect communities to the site	Nick Lancaster, ECDC	Autumn 2023	Spring 2025	30%	Cycleway has been designed and added to Cambridgeshire County Council list of long-term projects. E-Space North expansion project has secured Architect, Quantity Surveyor and Project Management. Draft design, costs and risk register completed March 2024. Moving to RIBA Stage 2-3, with the appointment of Modular Build construction firm.
21	<b>Spencer Mill</b> Convert part of site into business space. Future phases would see collaboration with an FE college to develop this into an adult education site	Dan Schumann, Viva Arts	01 August 2022	01 February 2024	100%	Additional commercial space of 140 sqm Additional foot/cycle path of 125m 3 Jobs/Apprenticeships created Construction of an additional second floor space (26msq) which joins with 61sqm of ph1 space to create a flexible business suite (87sqm). This is an important upgrade that makes this area possible to utilise, in a number of configurations for business community use (and also wider community). Construction of Ground floor Conservatory style community space connecting to the 80+ seat auditorium. Multi-functional space that connects with theatre/ catering area. Theatre becomes a functional business community destination for conferences, training, seminars or events. Construction of External work space suited to hybrid use for commuters and for example, local work from home users or organisations. Contribution towards the upgrade of approximately 125sqm of pedestrian/cycle and road connection to the station Capital funding has allowed Viva to progress as a community hub linked to outreach training facilities within East Cambs.
22	<b>Future Business Parks</b> Expansion of existing med-tech site in Fordham to provide additional flexible business space	Nick Lancaster, ECDC	N/A	N/A	10%	Currently working on a 5 case business model
23	<b>Ely Commercial Site</b> Develop a large, multi-modal industrial site with good access (including train), suitable for businesses with major logistics	Nick Lancaster, ECDC	2022	TBC	15%	Have consulted with partners and pre-app with District Planning department Currently working on a 5 case business model with partner.
24	<b>Huntingdonshire co-working / incubation facility</b> Provision of dedicated entrepreneurial space for start-ups and business incubation on flexible terms	Nykki Rodgers, HDC	TBC	TBC	N/A	Research scoped. Economic analysis complete. To discuss funding routes with CPCA.

Project No.	Project Name	Lead Officer/Partner	Project start date	Project end date	Percentage completed	Project Update Notes - including any key milestones, outcomes or outputs
25	<b>Medical device and technology rapid prototyping facility</b> Creation of new facility to support SMEs producing devices and diagnostics to ISO13485 standards within UK, reducing costs and on-shoring activity	Nykki Rodgers, HDC & Rebecca Britten, U & C	TBC	TBC	N/A	Previously approved and supported project by Office for Life Sciences; Academic Health Science Network and CPCA but withdrawn owing to change in direction from OLS. Need demand still present. Awaiting CPCA feedback on collaborative funding routes.
26	<b>Wintringham Park</b> Provision of mixed use commercial space to support business growth in St Neots	Nykki Rodgers, HDC	TBC	TBC	N/A	Input to external consultant's research brief complete. Project delivered externally to HDC.
27	<b>South Cambridgeshire Hall Conversion</b> Convert ground floor of South Cambridgeshire Hall into a multifunctional workspace for small local businesses	Tracey Brockman, SCDC	01 January 2023	01 March 2024	40%	The Project Implementation Plan has been developed and is currently being implemented. The Ground Floor Space needs clearing and redecorating. Clearing process in underway and we expect to be completed end of Sep. Redecorating will be undertaken Oct-Dec. Aim to have the space open Jan-March 2024

# EGS Implementation Plan - Project Progress Report - People






Project No.	Project Name	Lead Officer/Partner	Project start date	Project end date	Percentage completed	Project Update Notes - including any key milestones, outcomes or outputs
1	<b>C&amp;P Employment and Skills Strategy Implementation</b> Implement the activities and recommendations of the C&P Employment and Skills Strategy Implementation Plan, which includes delivery of the devolved Adult Education Budget (AEB). Interventions deliver better outcomes for pre-work learning and formal education, employer access to talent, life-wide and life-long learning, and support into and between work	Claire Paul, CPCA	01 September 2022	N/A	Ongoing	Considerable progress has been made in relation to development of the short-term priorities identified within the employment and skills strategy. Work to achieve the longer term change projects has also started. A review of the metrics identified in the Employment and Skills Strategy will be reviewed on an annual basis when the latest datasets are available.
2	<b>Multiply</b> A flexible adult numeracy programme funded through the UK Shared Prosperity Fund and DfE, providing additionality to AEB funded courses	Jaki Bradley, CPCA	01 October 2022	31 March 2025	30%	Provider returns will be collated and analysed. Confirmation from DfE of Year 3 allocation and delivery plan Provider provisional delivery plans submitted in line with new template and more detail cost breakdown Provider spend tracking in place to ensure full year 2 allocation is utilised Quality visits to Providers to continue Numeracy Champion Training being revisited to ensure all Providers are represented Investigating ILR discrepancies around reported Substantive Learning delivery from Providers
3	<b>Skills Bootcamps Wave 3</b> Skills Bootcamps aim to secure benefits for adults by giving them access to in-demand skills training and an interview (depending on employment status) for a more sustainable, higher-skilled job and higher wages over time. The benefits for employers include helping them fill specific skills shortage vacancies, enabling them to become more productive, more quickly.	Melissa Gresswell, CPCA	01 April 2022	31st March 2024	100%	CPCA has been performing 7th out of the 21 DfE grant funded local areas (this includes MCA's and LEP areas) based on the % of positive job outcomes secured for learners who completed a Wave 3 Skills Bootcamp course. CPCA await final data outcomes from the DfE.
4	<b>Skills Bootcamps Wave 4</b> Skills Bootcamps aim to secure benefits for adults by giving them access to in-demand skills training and an interview (depending on employment status) for a more sustainable, higher-skilled job and higher wages over time. The benefits for employers include helping them fill specific skills shortage vacancies, enabling them to become more productive, more quickly.	Melissa Gresswell, CPCA	01 April 2023	31st March 2025	50%	- Following challenges experienced by training providers in learner recruitment and employer engagement, CPCA undertook a 4-week social media campaign via Facebook to attract further expressions of interest (EOI) for final Wave 4 Skills Bootcamp course start dates taking place across February and March 2024. 140+ EOIs were received and relevant referrals made to the training providers to assess eligibility and course suitability. Additionally, the Cambridgeshire Chamber of Commerce provided marketing support to CPCA to promote the Skills Bootcamp course opportunities across Feb/March. DWP also helped to promote the offer. Work ongoing to implement a Skills Bootcamp data management dashboard Requested year end financial information from training providers to support accrual information and 2024-25 FY forecasting Monthly contract management calls with DfE Contract Manager - DfE have expressed they are happy with CPCA's progress on Wave 4 so far DfE confirmed CPCA Wave 5 allocation - preparations now underway to procure for Wave 5 contracts with training providers
5	<b>Health and Care Sector Work Academy</b> A pilot model to deliver skills training and pathways to address the local labour and skills shortage in health and care	Laura Guymer, CPCA	01 February 2018	01 March 2023	100%	All activity and financial information closed part from final evaluation.
6	<b>Region of Learning XP Digital Platform</b> Digital platform and support for career development and digital badging of skills and qualifications linked directly to employer needs	Jemma Little, Cambridge CC	TBC	TBC	N/A	Ongoing delivery of ESF supported programme and development of SPF funded project legacy underway.
7	<b>North-East Cambridge Core Site Meanwhile Uses</b> Programme to promote sustainable job creation as part of meanwhile uses at Core Site including Sustainable Food hub and MMC training facility linked to social inclusion	Jemma Little, Cambridge CC	TBC	TBC	N/A	Subject to NEC planning timetable
8	<b>FE Cold Spots – St Neots &amp; East Cambs</b> Review of current provision taking into account housing growth at Wintringham and current attainment levels	Jaki Bradley, CPCA	01 January 2024	Phase 1 feasibility June 2024	25% phase 1	Grant Thornton conducting feasibility report - concludes in June 2024 when the findings will be presented to Skills Committee
9	<b>Community based Employment &amp; Skills Project</b> Address economic inactivity by engaging residents via key community nodes, such as community groups, emergency food hubs, local jobs clubs, and via housing associations, providing tailored and targeted support	Nykki Rodgers, HDC	01 July 2023	01 March 2024	N/A	The Grant Funding Agreement for Shared Prosperity is now signed. Project has commenced research and design and supplier engagement subject to procurement

10	<b>ARU Peterborough Programme</b> Support the growth of ARU Peterborough, a new university for Peterborough, through future phases of expansion	Jim Cunningham, CPCA	24 January 2022	31 October 2024	 65%	<b>Phase 3</b> - Clerk of works visits continue CLT frame erection is complete Building watertight end of January 2024 Cladding work continues External door and window installation complete Water connection completed Social value local school visits took place 1 Feb
11	<b>Centre for Green Technology</b> Develop new courses for students in green technology motor vehicle/construction industries, with close links to ARU Peterborough	Tom Hennessey, PCC	01 January 2021	01 September 2024	 40%	Cost increases and funding have delayed construction start. Completion date retained.
12	<b>Community Grants Programme</b> A grant investment fund to support projects in the city which address social and economic inequalities	Jemma Little, Cambridge CC	TBC	TBC	N/A	The Council has just launched its call for the next round of grants.
13	<b>Good Employment</b> Promotion of Equality and Diversity Charters and the Real Living wage to local businesses to improve employment conditions	Jemma Little, Cambridge CC	TBC	TBC	N/A	Ongoing.
14	<b>Place-based Social Impact Investment Fund</b> Establish a place-based social impact investment fund to address local inequalities	Jemma Little, Cambridge CC	TBC	TBC	N/A	Feasibility phase complete. Development Board in place and work now underway to establish governance, secure funds/investment and develop project pipeline, following approval by Cambridge City Council for seed funding.
15	<b>Support to Help Ukrainians into Work</b> Cambridge and South Cambridgeshire have welcomed a high number of Ukrainian refugees. The Business Team are providing support by working closely with the DWP to help signpost people in getting support	Jemma Little, Cambridge CC & Tracey Brockman, SCDC	TBC	TBC	N/A	Ongoing and new employment support provision is also planned as part of the SPF programme.
16	<b>Community Grant Schemes</b> Renewed funding for a Grant Scheme to support community led projects (Community Chest, Mobile Warden, Zero Carbon Communities) that support social, economic inequalities and the green transition	Tracey Brockman, SCDC	Ongoing	Ongoing	Ongoing	Zero Carbon Communities Grant: In the 2023 round of the ZCC grant, £125,900 was awarded in July to 10 community projects that will deliver measurable reductions in carbon emissions and will engage the wider community on climate change issues. Overall the ZCC Grant has now funded over £500,000 towards community climate change projects over the last 5 years
17	<b>C&amp;P Work and Health Strategy</b> Finalise and implement the Cambridgeshire and Peterborough Work and Health Strategy	Val Thomas, CCC	01 March 2022	01 March 2023	 100%	Strategy developed and implementation and delivery ongoing.
18	<b>Active Lifestyles and Sports Strategy</b> Develop a new strategy to engage more with Integrated Care Systems, public health and key partner organisations focusing on raising activity levels	Tom Hennessey, PCC	01 April 2023	01 March 2029	 10%	Work has started now to develop a steering group, collate data and setting out aims and objectives meeting Sports England's Moving Communities strateg

## EGS Implementation Plan - Project Progress Report - Place

Project No.	Project Name	Lead	Project start date	Project end date	Percentage completed	Project Update Notes - including any key milestones, outcomes or outputs
2	<b>CPCA Market Towns Masterplans Programme (Phase 2)</b> Deliver a Masterplan for eleven market towns across C&P, each with the aim of bringing jobs, infrastructure and growth. Phase 2 of this programme includes a targeted focus on supporting social enterprises	Domenico Cirillo, CPCA	01 May 2023	01 March 2025	30%	Stream 1 (Community Owned Businesses) - 5 community groups being supported with grants awarded to 3 of the groups and a further applications under consideration from the other groups. Media release being arranged to promote outreach following Mayor's visit in March 2024 (3 Tons, Guiden Morden) and with plans underway for a business networking and engagement event in June 2024. Stream 2 (Social Enterprise Hubs Fund) – a total of £1,175,800 grant was successfully awarded in support of 3 Social Enterprise Hubs and all on schedule for completion by March 2025. 1. Allia Printworks (Papworth) - initial shell and fit-out works underway. Expected to open late 2024. 2. CCORRN (March) – sale agreement for the purchase has been agreed and contracts exchanged in January 2024, and contractor tendered and appointed for the fit out works. Completion expected early 2025. 3. People & Animals Community Farm (Wisbech) - the tendering and contract agreement is underway with construction of the building due to start in March with completion at the end of 2024. Stream 3 (STEM Roadshows) - fifth STEM roadshow underway in Wisbech and will run until May 2024 (within the former Argos retail unit on the High Street) following the previous one held in March (Fenland). CSC have engaged with over 10,000 participants and visitors so far as part of the pop-up initiative. 📍
3	<b>Affordable Housing Programme</b> A programme to deliver 1,457 affordable homes across C&P	Azma Ahmad-Pearce, CPCA	01 April 2017	01 March 2022	73%	All units started on site by March 2022, and there is a tail end of the project, which is being monitored by CPCA to completion, half the project is complete with 734 units left to complete.
5	<b>Community infrastructure in East Barnwell</b> Capital investment in additional community infrastructure in East Barnwell	Jemma Little, Cambridge CC	TBC	TBC	N/A	No update
6	<b>Peterborough Station Gateway</b> A new entrance and footbridge for Peterborough train station, creating a new gateway to unlock the vibrant city centre for local people, commuters and visitors, and also incorporating additional commercial space	Karen Lockwood, CPCA	01 July 2022	01 December 2023	N/A	Multidisciplinary consultant has continued to work with LNER and Network Rail, as well as other key stakeholders (bus, active travel, inclusive design) in the development of the masterplan framework and identification of Phase 1 components (including high level costings). Draft Masterplan Framework presented at Steering Group meeting/workshop on 19th July. LUF Monitoring Forms completed and returned
7	<b>Peterborough bus depot relocation</b> Funding to facilitate relocation of the existing Peterborough bus depot	Tom Hennessey, PCC	TBC	TBC	0%	This project is currently not in delivery stage.
8	<b>Implement Peterborough Towns Fund programme</b> Deliver the infrastructure projects funded through the Peterborough Towns Fund Deal	Tom Hennessey, PCC	01 December 2020	01 March 2026	40%	8 projects – 2 complete, 6 live. All on track to be completed in programme timeframe.
9	<b>The Vine</b> A new library, culture and community hub for Peterborough, supporting city centre vitality	Tom Hennessey, PCC	01 December 2020	01 March 2026	30%	Public consult expected early 2024.
10	<b>Peterborough Activity Centre</b> Develop a family fitness and sports facility with specialist Olympic standard climbing wall	Tom Hennessey, PCC	01 January 2021	01 April 2024	30%	New funding strategy to be agreed in response to cost and budget pressures.
11	<b>Visit Cambridge</b> Organisation development to support the visitor economy and Cambridge city centre recovery	Jemma Little, Cambridge CC	TBC	TBC	N/A	Visit Cambridge has been established as a Community Interest Company, has a website and destination marketing is being carried out in partnership with the Cambridge BID. A key piece of work for this year is the development of a Destination Management Plan which is being delivered as part of the SPF programme.
12	<b>Cambridge Cultural Development</b> Enhancement of the Guildhall and Exchange	Jemma Little, Cambridge CC	TBC	TBC	N/A	
13	<b>Peterborough City Centre events programme</b> Promoting space available to use for events and supporting pop-up markets	Tom Hennessey, PCC	April 2023	Ongoing	Ongoing	Promotion of Peterborough for events, linking with Visit Peterborough and BID.
14	<b>Peterborough City Centre Markets</b> Promote and expand the city centre market in Bridge Street through use of pop ups and wooden kiosks	Tom Hennessey, PCC	April 2023	Ongoing	Ongoing	Continue to promote pop-ups to traders.

15	<p><b>Supporting local markets</b> Work with CambsAcre to identify Village Halls and Community Buildings that can establish small local community markets. A Markets Toolkit and Traders Directory have been created to help support the project</p>	Tracey Brockman, SCDC	01 April 2022	Ongoing	Ongoing	<p>Market Toolkit, Directory and Stallholder Directory created and currently holds 105 listings. Over the last year each webpage has been engaged with about 1500 times.</p> <p>The team have provided hands on support to 22 different markets and events over the last year and has included supporting 7 new markets to set up. We estimate that this has created 450 additional trading opportunities for our small businesses.</p> <p>We also hosted a Christmas Market with over 70 traders. We estimated that this generated £20-£25k for our traders overall. We plan to host another Christmas Market this year as the feedback we received was overwhelmingly positive from both businesses and the community.</p> <p>We are continuing the project as we are supporting other potential new &amp; growing markets that have come to us asking for support. We are also exploring alternative pop-up trading opportunities across the district to include South Cambs Hall, and our Sheltered Housing Schemes as venues for trading opportunities. We are also partnering with Cambridge City Council to develop a Greater Cambridge Visitor Economy and Markets Development programme as part of the Shared Prosperity Fund- to assess the socioeconomic impacts our local markets have on businesses and communities. The project will also support a Youth Enterprise Programme for disadvantaged groups to develop future market traders.</p>
16	<p><b>Visit South Cambs</b> Develop a digital platform to promote the visitor economy within South Cambridgeshire</p>	Tracey Brockman, SCDC	01 May 2021	01 September 2021	N/A	<p>www.visitsouthcambs.co.uk was launched in September 2021.</p> <p>Over 250 listings for venues are included from across South Cambs, and at peak, over 100 local events are listed.</p> <p>Next phase of development is to work closer with colleagues in Cambridge city to enhance the itinerary offering with the view to increase the length of stay for overnight accommodation which will add to visitor economy spend.</p>
17	<p><b>Digital Connectivity Infrastructure Programme</b> Implementation of the C&amp;P Digital Connectivity Infrastructure Strategy, delivering improved connectivity outcomes for businesses and residents</p>	Judith Barker, CPCA	01 December 2020	01 December 2025	80%	<p><b>Broadband:</b> Project Gigabit Drawdown 1 survey and design is now complete and entering build. Drawdown 2 is in design. Gigabit broadband coverage across Cambridgeshire and Peterborough is now over 85%, exceeding the government's target a year yearly and ensuring that our region remains among the best connected in the country.</p> <p><b>Mobile:</b> The draft Small Cell Licence Agreement is the contractual mechanism for telecoms operators to deploy small cells on street lighting assets, CCC and Ontix are working towards a 29th February deadline to reach the signed agreement. Balfour Beatty have engaged with a number of Smart Pole providers as part of the SIPP project and are now collating the technical information and viable options. The CORE project has successfully passed the first quarterly review by DSIT and submitted the first grant claim, works to install physical infrastructure and undertake procurements is continuing.</p> <p><b>Smart:</b> SCDC have confirmed that installation of a LoRa Antenna on South Cambs Hall cannot go ahead as the roof works still haven't been completed. We're investigating other options including Eddington. A smarter towns meeting was held with HDC. We agreed that ownership of the flood sensors will move to CCC Flood Risk Team and the supplier will provide a quote for ongoing support/replacements as needed - there is currently ongoing maintenance, so the new agreement won't be needed until later. A session has been held with EarthSense ensuring that FDC and the CCC Research Team have been trained on the dashboard and provision of data for the AQ sensors in March and Wisbech.</p> <p><b>Access &amp; Inclusion:</b> DIGITAL INCLUSION: Daniel Zeichner MP visited Cambridge Central Library to discuss digital inclusion and the work of Connecting Cambridgeshire, Cambridgeshire Libraries, and Cambs Skills. A press release has been completed. Engagements with St Neots Initiative and the Sutton Timebank covering multiple topics including; Discussions on digital inclusion (and digital switchover), awareness of available support, and understanding local issues. Engagement with place-based commissioners from CCC to discuss proposed digital inclusion strategy and collaborative work for place-based delivery, potential partnership delivery of digital hubs in Fenland under discussion. An MOU has been signed with Cambridge Council for Voluntary Service to ratify partnership delivery of Cambridgeshire Digital Partnership for a trial year Apr 2024-Mar 2025.</p> <p><b>PUBLIC ACCESS WIFI:</b> The area of coverage proposed for CambWiFi in Cambourne has been increased slightly and new mapping images will be provided to the supplier this week to allow them to update their final design asap. Once confirmed we will then place an order. A slower response time from the supplier is putting a March delivery date at risk. While we continue to work with them to deliver as soon as possible, there is a chance that the full deployment may slip into early April. Completion of Public Access Wifi delivery to Northstowe is underway but is dependent on the technical networking solution selected by SCDC. Technical discussions are in progress but we do not yet have an agreed completion date. Therefore we may need to carry forward the budget to 2024-25.</p>
18	<p><b>C&amp;P Climate Action Plan 2022-25 Implementation</b> Implement the package of activities contained within the C&amp;P Climate Action Plan</p>	Adrian Cannard, CPCA	01 March 2022	31st March 2025	50%	<p>The Climate Action Plan 2022-2025 was updated at Environment and Sustainable Communities Committee on 11th March 2024. The Committee also agreed to consider a four year climate programme budget at its June 2024 meeting. The Climate Action Plan will undergo a full review during 2024 to extend it for another three years, based on updated evidence.</p>
19	<p><b>Greater South East Net Zero Programme</b> A programme in partnership with BEIS, comprising: local energy capacity support, a rural community energy fund, public sector decarbonisation, social housing decarbonisation and an in-person consumer advice competition pilot</p>	Maxine Narburgh, CPCA	01 September 2018	01 September 2025	83%	<p>Pipeline projects continue to be supported via feasibility studies, business case development, critical friend activities.</p> <p>Recruitment - ongoing NZ 16 posts appointed, 6 NZ &amp; 7 LNZA posts to new recruitment agency (Climate 17)</p> <p>Hub Board - Regional Advisory Boards approved at 5 March 24 Board</p> <p>Community Energy Fund - Hub Board 5 March (25 projects approved, £900k)</p> <p>Local Energy Advice Demonstrator Competition - projects in delivery</p> <p>Regional Skills Pilots - projects in delivery, implementation funding approved by DESNZ and extended to May/June</p> <p>Local Net Zero Accelerator - TLT procured for legal/procurement advice, relationship development with places (CAs), GFAs drafted</p> <p>Commenced Hub Communications and Stakeholder strategy - Head of Operations, forward planning and mapping underway</p> <p>Commenced work on project assessment framework with Local Partnerships</p> <p>Futurebuild pavillion (retrofit skills) 5-7 March</p> <p>Presentation to Committee on Fuel Poverty 25/03/2024</p>

20	<b>Nature and Environment Investment Fund</b> Attract additional investment into nature-based projects, building local capacity in green investment, and deliver projects on the ground across the CPCA area	Adrian Cannard, CPCA	01 March 2022	Ongoing	 30%	The Fund steering group has selected two applications to proceed. Currently finalising legal agreements.
21	<b>Care Home Retrofit Programme</b> Retrofitting up to 40 care homes across C&P to ensure heating and cooling systems are sustainable and cost efficient	Martin Lutman, CPCA	01 November 2022	31 March 2024	 70%	No new applications have been received. So far there have been a total of 4 applications. . Of these, 2 have been appraised and approved. 1 application remains on hold as the care home owner is engaging the services of an energy advisor to ensure the items requested were appropriate. The Programme Manager continues to contact each care home that has yet to submit an application to discuss their project proposals and answer any questions about our scheme. Environment & Sustainable Communities Committee agreed to cap the scheme at £400k and incorporate any unused funding into the climate programme review in June.
22	<b>Cambridge City Centre District Heating Feasibility Study</b> A study to explore the feasibility of developing a Cambridge City Centre Heat Network	Jemma Little, Cambridge City Council	TBC	TBC	N/A	
23	<b>Ely Smart City Vision</b> Build on our successful 5G test bed to connect Ely as a 'Smart City', integrating digital technology into the city and using big data to support services	Nick Lancaster, ECDC	N/A	N/A	45%	Access Points for free Public Wi-Fi extended. Digital Signage and App project completed. Working with Connecting Cambridgeshire - "Mobile", and "Smart" have moved from design to implementation phase.
24	<b>Peterborough Integrated Renewable Infrastructure (PIRI)</b> A scheme to focus on the enabling infrastructure required to support low-carbon energy schemes (e.g. heating, power, mobility) for commercial, industrial and Council buildings, bringing schemes forward simultaneously to achieve complimentary benefits and economies of scale	Tom Hennessey, PCC	2019	2026	 15%	OBC complete currently working on FBC as part of the commercialisation phase
25	<b>Peterborough Decarbonisation</b> Supporting Peterborough to become a net zero carbon city via a Local Area Energy Plan	Tom Hennessey, PCC	2019	TBC	 5%	Currently in the process of developing a citywide action planning building on the LAEP already completed.
26	<b>EV Charging</b> Roll out EV charging facilities across Cambridgeshire and Peterborough to support electric vehicle take up	Emma White, CPCA	01 March 2023	01 March 2030	5%	LEVI Capability funding = £492,000 approved EV strategy drafted - going to June TIC for approval LEVI Business case TRANCHE 2 due Summer / Autumn 2024 - bidding for £5,437,000 Capital Fund Working in collaboration with all stakeholders Public Engagement Survey is live till end of March 24 - <a href="https://cambridgeshirepeterborough-ca.gov.uk/ev-charging/">https://cambridgeshirepeterborough-ca.gov.uk/ev-charging/</a>
27	<b>C&amp;P Local Transport and Connectivity Plan implementation</b> Implement the C&P LTCP, the region's plan for delivering strategic transport, public transport and active travel projects. The Plan includes longer-term strategic initiatives to support improved rail connectivity	Tim Bellamy, CPCA	01 July 2021	01 September 2023	 95%	List of strategies and workstreams are going to TIC on 13/03/2024 for approval as the next steps for the LTCP - <a href="https://cambridgeshirepeterboroughcagov.cmsis.uk.com/Meetings/tabid/70/ctl/ViewMeetingPublic/mid/397/Meeting/2175/Committee/67/SelectedTab/Documents/Default.aspx">https://cambridgeshirepeterboroughcagov.cmsis.uk.com/Meetings/tabid/70/ctl/ViewMeetingPublic/mid/397/Meeting/2175/Committee/67/SelectedTab/Documents/Default.aspx</a> Transport Summit 7th June - launch LTCP