OVERVIEW & SCRUTINY COMMITTEE

Date: Monday, 25 January 2021 Democratic Services

Robert Parkin Dip. LG. Chief Legal Officer and Monitoring Officer

11:00 AM

72 Market Street Ely Cambridgeshire CB7 4LS

Virtual Meeting [Venue Address]

AGENDA

Open to Public and Press

- 1 Apologies for Absence
- 2 Declarations of Interest

At this point Members must declare whether they have a disclosable pecuniary interest, or other interest, in any of the items on the agenda, unless it is already entered in the register of members' interests.

3 Minutes of the Previous Meeting

To approve the minutes of the meeting held on 14th December 2020.

Draft OS Minutes 141220

5 - 12

4 Public Questions

_	Arrangements for public questions can be viewed in Chapter 5, Paragraphs 18 to 18.16 of the Constitution which can be viewed here - Constitution	40.00
5	JanO&S - Budget 2021-22 and Medium Term Financial Plan 2021-	13 - 20
	2025	
6	Director for Housing - Combined Authority	
	£170m Affordable Housing Programme Summary Report	21 - 52
7	Chair of Housing Communities Committee in attendance	
8	Combined Authority Board Agenda	
	To consider the agenda for the meeting of the CA Board to be held on Wednesday, 27 January and raise questions from the Committee to the Board	
9	Combined Authority Forward Plan	
	Members allocated to monitor the activities of the Combined Authority to provide a verbal update to the committee on any areas of interest.	
	Forward Plan - 14 January 2021	53 - 92
10	Lead Members Report	93 - 98
11	Work Programme Report	99 - 106
12	Date of next meeting:	
	Monday, 22nd February 2021 at 11.00 a.m. via the Zoom platform	

The Overview & Scrutiny Committee comprises the following members:

For more information about this meeting, including access arrangements and facilities for people with disabilities, please contact

The Combined Authority is committed to open government and members of the public are welcome to attend Committee meetings. It supports the principle of transparency and

encourages filming, recording and taking photographs at meetings that are open to the public. It also welcomes the use of social networking and micro-blogging websites (such as Twitter and Facebook) to communicate with people about what is happening, as it happens.

Councillor Grenville Chamberlain

Councillor Andy Coles

Councillor David Connor

Councillor Stephen Corney

Councillor Mike Davey

Councillor Lorna Dupre

Councillor Peter Fane

Councillor Markus Gehring

Councillor Anne Hay

Councillor Patricia Ann Jordan

Cllr David Mason

Councillor Ed Murphy

Councillor Jocelynne Scutt

Councillor Alan Sharp

Clerk Name:	Anne Gardiner
Clerk Telephone:	
Clerk Email:	anne.gardiner@cambridgeshirepeterborough-ca.gov.uk



CAMBRIDGESHIRE & PETERBOROUGH COMBINED AUTHORITY – OVERVIEW AND SCRUTINY COMMITTEE

DRAFT MINUTES

Date: Monday, 14 December 2020

Time: 11.00 a.m.

Location: Virtual Meeting via the Zoom Platform

Present:

Cllr P Jordan Huntingdonshire District Council
Cllr L Dupre (Chair) East Cambridgeshire District Council
Cllr A Sharp East Cambridgeshire District Council

Cllr M Gehring Cambridge City Council Cllr M Davey Cambridge City Council

Cllr J Scutt
Cllr A Coles
Cllr E Murphy
Cllr D Mason
Cllr A Hay
Cambridgeshire County Council
Peterborough City Council
Fenland District Council
Fenland District Council

Cllr P Fane South Cambridgeshire District Council
Cllr G Chamberlain South Cambridgeshire District Council

Officers:

Robert Parkin Chief Legal and Monitoring Officer, Combined Authority

Jon Alsop Chief Finance Officer (S73 Officer)
Robert Emery Deputy Chief Finance Officer

Roberta Fulton Programme Manager, Combined Authority
Anne Gardiner Scrutiny Officer, Combined Authority

Robert Fox Interim Scrutiny Officer, Combined Authority

Also in attendance: Mayor James Palmer

1. Apologies for Absence

- 1.1 Apologies were received from: Cllr S Corney
- 1.2 The Scrutiny Officer conducted the roll-call of Committee attendees.

2. Declarations of Interest

2.1 No declarations of interest were made.

3. Minutes of the Previous Meeting

3.1 The minutes of the previous meeting held on Monday 23rd November were agreed as an accurate record.

4. Public Questions

4.1 There were no public questions.

5. Mayor for the Combined Authority

- 5.1 The Mayor was attending in his role as Mayor for the Combined Authority and also as the Chair of the Transport and Infrastructure Committee.
- The Chair welcomed the Mayor and thanked him for attending to answer the Committee's questions.
- 5.3 The Chair read through the questions received from members prior to the meeting and the responses received (Appendix A) which referred to the role of the Mayor of the Combined Authority
- The Chair asked if the Mayor would like to expand on any of the responses and the following points were made:-

In reference to the question on the Chief Executive Officer post at One CAM Ltd the Mayor advised that there had been high level applicants for this role and they were in discussion with other applicants; the role was not being advertised again.

In reference to the question on the resignation of the Finance Portfolio Holder the Mayor stated that the finance role was a much bigger job than at the beginning of the Combined Authority. The organisation was in a good financial position — and it was sensible for the Mayor to take over the role for the remainder of the year and the organisation would look at creating a similar role in the committees to manage this portfolio in future. The Mayor wanted to thank Cllr Count for his hard work over the years managing this portfolio.

In reference to the question on the release of the £45M housing money being held back by the Minister, the Mayor advised that they were still waiting and that the delay was due to the Covid 19 Pandemic and the additional workload ministers had in Whitehall. The Mayor added that the Combined Authority was creating innovation through the housing fund so the money should be forthcoming soon.

In reference to the question on whether clarity had been received for the closing date for the £100M housing programme; the Mayor advised that the closing date was definitely 2022 and there had been an error made by civil servants in London; the issue should be rectified soon.

In reference to the question on the new role of the CAM delivery vehicle in negotiating land options for garden villages along the proposed CAM Metro network avoid conflicting with the right of local authorities to set their own Local Plans, the Mayor added that he had been trying to work with the GCP for 3.5 years and it was important to work closely together as it was the only way that the area could plan appropriately for the future.

The Mayor added that his role was strategic – to put forward options and it was clear that the area needed to accept that as more jobs were being created

especially in South Cambridgeshire then more housing was going to be required but this had to be managed appropriately to ensure that local people would stay in control of where new housing was developed.

It was a difficult path as the district councils were being constricted by local plan systems which were only a five year process and this limited the ability to put in place strategic planning for the whole area.

5.3 The Chair opened up the questioning to the rest of the Committee and the following points were discussed:-

In response to a question on the Mayor's budget; the Mayor advised that he had promised that he would run the Combined Authority for less than £1m and that for the first year of operation this was the case; the Combined Authority then took on the LEP which meant that the budget increased as the organisation grew exponentially. The staffing was then restructured in the last year and significant savings had been made.

- 5.4 The Chair read through the questions received from members prior to the meeting and the responses received (Appendix A) which referred to the Mayor's role as the Chair for the Transport and Infrastructure Committee
- The Chair asked if the Mayor would like to expand on any of the responses and the following points were made:-
 - In reference to the question about the public transport connection to Alconbury Weald which had been claimed would be in place by 2021 the Mayor advised this was a question for Urban and Civic and Homes England as the funding was coming from them.
 - The Mayor advised that this project had been part of the Devolution Deal and the understanding was that the finance would come forward and work would begin, unfortunately the ambition to have a railway station at Alconbury was not supported by Network Rail and as a result an alternative solution of expanding the CAM Metro and the Guided Busway out to Alconbury was put forward but no funding had yet to come forward at this time and the Mayor asked the O&S Committee if they would consider taking this up with Urban and Civic and Homes England.
 - In reference to the question about the cost of the report into the alternative C2C route and what the next steps would be the Mayor advised that it was clear that there had been a lack of proper consultation with local residents.
 - The Mayor would continue to explore why this had been the case and why
 the options for a Northern route had not been fully considered, the Mayor
 would be meeting with the Chair of the Liaison Forum later that day to
 discuss this.
 - Basic early work had been done and it was clear that the Northern route would cost more, however the long term impact for residents if the current route was pushed through could be quite negative.
 - The correlation between East West rail and the Cambourne to Cambridge route hadn't been properly explored. If the route was to the north with East West Rail the growth of Cambourne would be much easier to deliver in the future whereas if changes were made to C2C in the future the costs would be huge. There was no easy solution but it was vitally important that residents views were considered.

 The Mayor advised that he would not have voted for the current C2C route and was concerned by the lack of democracy within the GCP and how little local residents views were taken into account.

In response to a question about the establishment of a Sub National Transport Body the Mayor advised that there would need to be consultation with the Combined Authority. Economic Heartland had stated that they would like to become a Sub National Transport Body but the Combined Authority had not been consulted on this yet, any decision to set up a body like this would be a discussion for the CA Board and they would need to ensure it was in the best interests for the Cambridgeshire and Peterborough area.

5.6 The Chair opened up the questioning to the rest of the Committee and the following points were discussed:-

In response to a question on the GCP CSET proposals for Park and Ride and whether the Mayor could offer any assurances that alternative options had been considered on this matter, the Mayor advised that he did have concerns about the proposals put forward as they seem to only consider Park and Ride options rather than looking at the wider public transport issues.

In response to a question on whether the Mayor could continue to push the GCP on the northern route for the C2C project the Mayor advised that it was very challenging having conflicting organisations working on transport projects. The GCP was an organisation that was controlled by the civil service without consultation with public and was about to go ahead on a project that would need to be redone in 5 years. It was taking a lot of officer time to try and manage the situation with the GCP.

In response to a question on the amount of money that had been spent on the C2C the Mayor advised that currently this was covered by in house staffing costs, as these were early stages. If an actual budget was to be allocated then this would be taken through the Transport and Infrastructure Committee.

In response to a question on Bus franchising the Mayor advised that the Combined Authority had been working closely with Bus Companies during the Covid -19 Pandemic. A Special Task force had been created and was headed up by Baroness Vere and new routes had been created, however the goal posts have changed due to the current situation. The Combined Authority were working closely with the Department for Transport.

5.7 The Committee thanked the Mayor for attending the Committee.

6. CPCA Budget 2021/22 and Medium-Term Financial Plan

6.1 The Committee received the report from the Chief Finance Officer which set out the proposed Combined Authority draft Budget for 2021/22 and the Medium-Term Financial Plan (MTFP) and Capital Programme for the period 2021/22 to 2024/25, as approved by the Board for consultation purposes on 25th November 2020.

The Overview and Scrutiny Committee was specifically designated as a consultee on the Combined Authority's draft budget in the Constitution and the report gave the Committee the chance to query Finance officers regarding the budget and

agree if they wished to provide a response to the consultation as a whole Committee.

The Committee were informed that this was the second of three papers coming to the committee to deal with development of budget.

The consultation was underway and the communications team had been working very hard to promote the consultation with 3700 emails sent out; over 1,000 of these had been opened and 125 clicks through to the budget document. There had also been a series of social media posts which were updated every other day during the consultation period.

So far there had been 7 responses which was higher than last year.

- 6.3 At the previous O&S Committee meeting the members had asked about environmental considerations within the budget and the Chief Finance Officer advised that environmental consideration formed part of Assurance Framework and that the Combined Authority used the Treasury Five Case model for the development of projects; all projects would need to demonstrate and align to the strategic goals of the organisation and these included environmental goals as they were set out in the Local Industrial Strategy and the Local Transport Plan. A report from the Commission on Climate Change would be forthcoming in the new year and the outcomes from this would be fed into the Combined Authorities Assurance Framework in the future.
- In response to a question about the timescales for the draft strategy capital programme 21/22 the committee were advised that many of the items were a continuation of existing programmes and therefore they would be part of an existing timetable. All items within the draft strategy capital programme would be subject to approval by the CA Board as would any changes to the budget currently forecast.
- In response to a question about the amount of £7m subject to approval for the CAM Special Purpose Vehicle Programme and whether this funding would be spent before CAM had been approved by the Department for Transport the Chief Finance Officer advised that £2m would be spent on setting up the One CAM Ltd and would include staffing costs. £5m would be allocated for developing the delivery strategy and business cases. This would include developing funding and financing strategies which would help to inform future funding options and financing that the CAM may require due to timing difference between costs incurred and funding received.

Work on the CAM was currently being undertaken by Deloitte and this was provided for in the existing Combined Authority budget.

The Chair of the Task and Finish Group requested that some greater clarity be provided around the work being done by the numerous consultants for the CAM and where the funding for these sat within the existing budget and the budget for next year.

The Chief Finance Officer AGREED to have a conversation with the Chair for the Task and Finish Group and that a note would be provided for members.

6.6 In response to a question about the possible savings from accommodation for the Combined Authority the members were advised that the total amount of savings was as yet unknown as although there was work being done around

- accommodation it was unclear how much of a saving it would be as it would depend on working conditions for staff going forward.
- The Committee were advised that the budget assumed that from May 2021 there would be one Chief Executive Officer in post for the Combined Authority.
- In response to a question about what would happen to the funding of £13m when the Combined Authority takes on the role of Transport Authority in April the committee were advised that the funding was currently used for 15 staff members and concessionary fares.
- The Committee noted the report and that the Chief Finance Officer would return to the Committee meeting in January 2021with a further budget update.

7. CAM Metro Task and Finish Group

- 7.1 The Committee received the report from the Chair of the Task and Finish Group which updated the Committee on subsequent work that had been undertaken in the six months following the May 2020 report and asked members for comments on the work undertaken and going forward.
- 7.2 The Task and Finish Group Chair advised that he would like to add budgets and financing of the CAM to the future work programme and also that the group consider the decision-making process going forward.
- 7.3 Committee noted the report.

8. CPCA Project Register

- 8.1 The Committee received the report from the Programme Manager which provided the Committee with an overview of the Combined Authority projects.
- 8.2 The Chair queried why the RAG rating and milestones which were requested at the previous meeting were not included within the report.
 - The Committee felt that these were needed to enable members to choose which projects were in need of further scrutiny, without the information requested it would be difficult for the committee to be involved.
- The Committee requested that changes in the RAG rating of projects be included in the report to highlight how projects are faring.
 - The Committee Agreed that the Monitoring Officer would work with the relevant Director and the Chair on how the Project Register was reported to the Committee in future.
- 8.4 Cllr Sharp requested that some clarity around how the project register linked up to items on the budget and in particular the Ely Capacity Enhancements project which was not included within the budget. The Programme manager agreed to provide the information to Cllr Sharp.
 - Cllr Sharp requested that a meeting be arranged between himself as the Transport Lead Member and the Project Officer in the new year.

8.5 The Committee noted the report.

9. Horizon Scanning

- 9.1 The Committee received the report from the Scrutiny Officer which asked the Committee to consider the items for review to commence within the next twelve months taking into account the current Forward Plan of the Combined Authority and the work programme of the committee.
- 9.2 The Committee requested that an update on how the Combined Authority was managing Brexit be included in the report from the Director for Business and Skills in the new year.
- 9.3 The Committee thanked officers for the briefing notes included in the report which they had found helpful.
- 9.4 The Committee noted the report.

10. Combined Authority Forward Plan

10.1 The Committee noted the Combined Authority Forward Plan.

11. Work Programme Report

- 11.1 The Committee received the report which asked the Committee to discuss and agree items that they would like to be added to the work programme for the Overview & Scrutiny Committee for the 2020/21 municipal year.
- 11.2 The Committee Agreed:
 - i) that the Director for Business and Skills include an update on Brexit in his report due to come to the Committee in January
 - ii) that the Chairman and Chief Executive of One CAM Limited be invited to attend a meeting of the Committee in March.

12. Date of Next Meeting

12.1 The next meeting will be held on Monday, 25th January 2021 at 11.00 a.m. with a pre-meeting for Members at 10.00 a.m.

The meeting closed at 12:35pm.

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Agenda Item No: 5

Report title: 2021/22 budget and medium-term financial plan 2021 to 2025

To: Overview and Scrutiny Committee

Meeting Date: 25th January 2021

From: Jon Alsop

Chief Finance Officer

Recommendations: The Overview and Scrutiny Committee is recommended to

a) Note the consultation responses and updates to the Combined Authority's 2021-22 Budget, Medium Term Financial Plan and Capital

Programme.

1. Purpose

1.1 This paper provides an update to the preparation and approval of the Combined Authority and Mayoral budgets for 2021/22 and of the Medium-Term Financial Plan (MTFP) for the period 2021/22 to 2024/25.

2. Background

- 2.1 According to the Constitution, functions reserved to the Combined Authority Board include the adoption of the non-mayoral Combined Authority budgets, the Medium-Term Financial Plan and the Capital Programme.
- 2.2 The process of the approval of the Mayoral budget is set out in the 'The Combined Authorities (Finance) Order 2017'

Budget Development Timetable

2.3 According to the Constitution, "The draft Budget shall be submitted to the Combined Authority Board for consideration and approval for consultation purposes only, before the end of December each year. The Combined Authority Board will also agree the timetable for consultation and those to be consulted. The consultation period shall not be less than four weeks, and the consultees shall include Constituent Authorities, the Local Enterprise Partnership and the Overview and Scrutiny Committee."

The approved budget setting timetable for the draft budget and MTFP is as follows:

Proposed Budget Setting Timetable 2021/22 Budget and MTFP	Day	Date
Overview and Scrutiny Committee Meeting	Mon	23/11/20
CPCA Board Meeting (to review and approve Draft 2021/22 Budget and MTFP)	Wed	25/11/20
Budget Consultation Period Starts	Thu	26/11/20
Overview and Scrutiny Committee Meeting (Consultation)	Mon	14/12/20
Budget Consultation Ends	Thu	31/12/20
Overview and Scrutiny Committee Meeting	Mon	25/01/21
CPCA Board Meeting to Approve 2021/22 Budget and MTFP	Wed	27/01/21

Key Dates and Statutory Deadlines

Date	Activity
31st December 2020	Deadline for Draft CA budget to the CA for consideration and approval for consultation (Budget Framework).
Not less than 4 weeks Duration	Consultation period (Budget Framework)
31 st January 2021	Deadline for the Mayor to notify the CA of the Mayor's draft budget for 2020/21 (Finance Order)
31 st January 2021	Deadline for proposed CA budget to be submitted to the CA Board, including consultation responses and the Mayor's budget (Budget Framework)
Within five working days of above	CA Board shall meet to consider the budget and may agree a report (Budget Framework)
At least five working days of report published if amendments to the Mayor's Budget are proposed	CA Board shall meet to re-consider the budget (Budget Framework)
6 th February 2021	Deadline for CA to report on the Mayor's draft budget (Finance Order)
At least five days from receipt of report	Deadline for the Mayor to respond to the CA report (Finance Order)
5 Days after end of deadline period above	Deadline CA to veto or approve Mayor's draft budget (Finance Order)
14 th February 2021	Deadline for the issue of the Transport Levy to Local Highways authorities in accordance with the Local Government Finance Act 1992
28 th February 2021	Deadline for the issue of any precept to a billing authority in accordance with s40 of the Local Government Finance Act 1992

Consultation

2.4 Following the approval of the draft budget and MTFP for consultation purposes by the Board on 25th November 2020, the Combined Authority contacted the agreed list of consultees seeking views on the consultation document. The Communications team posted the consultation document on the Combined Authority's website (link below), directly contacted almost 4,000 businesses and other local stakeholders, and invited feedback and comments from members of the public through social media which was seen by 11,000 users across Twitter, Facebook, Instagram and Linkedin.

The direct e-mail campaign resulted in 2,057 opened e-mails and 193 click throughs to the draft budget consultation. The social media campaign resulted in 47 clicks through to the draft budget consultation.

Consultation document

- 2.5 The draft budget and MTFP were discussed at the Overview and Scrutiny Committee meeting held on 14th December 2020 as part of the consultation process, several questions were asked of Officers at the meeting, but no formal consultation response was submitted.
- 2.6 The Combined Authority received 9 responses to the consultation from both public sector entities and private individuals by the deadline date. These and the draft responses provided by Combined Authority officers are summarised below:

Consultation Response	Combined Authority Officer Response
Request for confirmation that the Combined Authority will not be issuing a Council Tax precept in 2021-22.	As set out in the budget papers the Combined Authority will not be issuing a Council Tax precept in 2021-22 and no precept is included in later years.
Requested confirmation and assurance that subsidised bus services will continue once the Combined Authority takes on direct delivery of services from April 2021.	From 1 st April 2021 the Combined Authority will take direct responsibility for the delivery of bus passenger transport, including all the existing subsidised contracts in force at that point.
Expressing disappointment at the lack of financial support for the A47 improvements.	As was set out in the paper to the Transport and Infrastructure Committee on the 4 th November, the Combined Authority, and the Mayor, are committed to seeing the A47 dualled between Peterborough and Walton Highway and this is reflected by its inclusion in the 2021-22 Business Plan. We currently expect that next stage of work to be funded by Highways England and thus no provision is required from the Combined Authority budget.
Commented that the Mayor's budget is high, and questioned whether the budget for the	Noted the response, although the Mayor's budget is not a formal part of the Combined

Mayor's expenses, including attendance at conferences, could be reduced due to COVID.	Authority's budget consultation and was included only for completeness.
Expressing support for dualling the A10 between Cambridge and Ely as well as affordable housing and highlighted local issues in improving walking and cycling options due to narrow adopted highways and whether funding is available for this.	Noted the feedback.
Expressed general appreciation and support for the Combined Authority's work and particularly for improvements to the A141.	Noted the feedback.
Objection to the length of the consultation documentation.	Noted the feedback

- 2.7 Two further responses were received, one offering an individual's services and the other asking several detailed queries not directly related to the budget consultation. The details of the former have been passed to the relevant directorate, and the latter was passed to the Legal and Governance team who have been in contact with the respondent and they are submitting an FOI outside of the consultation process.
- 2.8 A further response from a senior officer of one of the constituent councils was received on 11th January 2021. A summary of the consultation comments received and the proposed CPCA response to the points made is shown in the table below...

Reference	Summary of consultation comment	Proposed CPCA response
2.6 and 6.4	What are your base assumptions	The majority of staffing costs are funded
Overheads	here? There are £5.4m of total	from revenue gainshare. Only some are
And revenue	revenue staffing costs but only £2m	charged directly to other dedicated
costs in	is recharged to either projects or	funding streams e.g. to the Local Growth
Appendix 3	externally - what are the other costs	Fund top slice, to the Adult Education
	for?	Budget, the Housing Fund, the Growth
		Service, or recharged to subsidiaries.
6.1	I assume staffing costs will go up	The majority of our Constituent Councils
	from 2.0% to 2.75%	are proposing cost of living inflation of
		between 2% and 2.5% in their own
		budgets. Police and Fire will be affected by
		the pay freeze so are expecting to budget
		for zero %. Whilst there may be pressure
		to budget at 0%, we believe 2% to be
		prudent.
6.10	Are the Alconbury Weald receipts	There is an agreement for 30% of the LEP
	forecast deliverable - as they are	(Business Board)'s share of Enterprise
	required to support other projects?	Zone receipts from Alconbury Weald to
		contribute to A14 upgrade works (DfT).
		We are currently expecting to generate
		the forecast income, but CPCA only pay

		30% of what we actually get in so there is no exposure if the funds do not materialise.
8.3	Climate change will be a big issue. I assume part of the climate change commission's function is also to generate additional funding to help support these additional requirements?	The terms of reference of the Commission require it to consider both risks and opportunities, including opportunities for economic sectors with a strength in the Cambridgeshire and Peterborough area. It is also examining how existing inequalities can be reduced, and assessing whether its recommendations would have differential impacts. Its work is likely therefore to inform future decisions on spending for a wide range of public and private organisations, including the Combined Authority. Having an authoritative evidence base will also assist in making the case for additional investment in the Cambridgeshire and Peterborough area to mitigate and adapt to climate change impacts
9.1/9.2 and Table 4	How is the recycling of Housing Grant working (or is remit outside the 4 years shown in the tables?)	The revolving fund is expected to continue beyond the lifetime of the MTFP. The MTFP shows the latest expected cashflows, then for the fund to keep revolving.
Section 12	Corporate Services - are there any TUPE implications of starting up these new systems (From PCC/CCC)?	Yes – the process of delivering Transport functions in-house will include the TUPE of staff from CCC and PCC.
Section 14	Is it possible to increase detail on what these schemes are and mean (there is more detail for example in Section 13)	Greater detail on these projects will be included within the Business Plan, which is due to go to the Board for review in January.
General Revenue	Given issues with revenue budgets in the past couple of years, is there enough funding for delivery of the revenue portion of your activities (in 10.1 you are left with £3m at the end of the time-period)?	Revenue balances are increasing over the lifetime of the MTFP. In addition, we are expecting £1m of mayoral capacity fund for 21/22, which has been recently announced. All budgets, revenue and capital will be monitored closely, to ensure expenditure is controlled.
Appendix 3 – Debt charges	You have £750k of ongoing debt charges - does this take account of lower borrowing costs and also slippage and cost overruns?	Yes, the borrowing provision has been updated to reflect changes in PWLB rates. This is still a 'provision' as there is no current borrowing requirement.
General	What are your COVID implications (will there be additional slippage/costs)?	Potentially some minor slippage on LGF projects anticipated. Capital budgets will be looked at on a 'case by case basis' and monitored closely.

Schemes and Studies – not currently in the MTFP	£100k p.a. has been requested from 2021/22 until 2024/25. The funding would be used to undertake a number of studies to identify future schemes for delivery that would benefit all road users. The funding will also ensure that there is a future pipeline of schemes to support Peterborough's growth agenda and thus ensures both the Council and the CPCA are able to successfully secure future additional funding i.e. DfT grants.	Noted. Proposals have been received for consideration and further discussion.
Sustainable travel - not currently in the MTFP	£150k p.a has been requested from 2021/22 until 2024/25. Funding will be used to target interventions in schools, businesses and neighbourhoods as well as to develop our Local Cycling and Walking Infrastructure Plan, ensuring it is LTN 1/20 compliant, so that we	Proposals have been received for consideration and further discussion. The transport team have since requested a framework for evaluating the overall effectiveness of the sustainable transport interventions.
A1260 Nene Parkway Junction 15	can bid for further Govt funding. The £5m budget is unlikely to cover the funding needed to complete the scheme. Detailed cost information will be updated as part of the current detailed design / full business case process	A1260 schemes are funded for the current stage. Work is being done to develop the design and create greater cost certainty. At the end of the stage, design proposals and cost estimates for delivery can be considered.
A1260 Nene Parkway Junction 32- 3	The £2.5m budget is unlikely to cover the funding needed to complete the scheme. Detailed cost information will be updated as part of the current detailed design / full business case process.	The MTFP doesn't show the 'approved' and £4m 'subject to approval' balances in 20/21. Any unspent in 20/21 would be available to carry forward to support completion of the scheme.
Fengate Access Studies Phase 2 (University Access).	The £1.98m budget will not cover the funding needed to complete the scheme. Cost information will be provided as part of the business case process	The construction figure in the MTFP reflects the intention to seek funding from DfT through the Major Roads Network application. There is already an application with DfT which was submitted prior to the SOBC. The SOBC will be shared with DfT once it has been reviewed.

Updates since the draft Budget

2.9 Since the draft Budget and MTFP were approved for consultation in November, a number of changes are required to be made to reflect subsequent Board decisions made, and recommendations made by the Transport and Infrastructure Committee. These are:

- 1. Approving £1.2m of 'subject to approval' budget, and reprofiling £815k of this from 2020-21 to 2021-22 for the Fenland Stations Regeneration Outline Business Case
- 2. Approving £2m of 'subject to approval' budget, and reprofiling £500k from 2020-21 into 2021-22 for the next stage of the A10 project.
- 3. Approving £630k of 'subject to approval' budget, and reprofiling £320k from 2020-21 into 2021-22 for the A16 Norwood project.
- 2.10 As all the affected projects were already included in the CPCA's total budget, the effect is only to increase the opening capital balances, and correspondingly increase expenditure in 2021 by the reprofiled amounts.
- 2.11 As presented in the Transport Levy paper elsewhere on the January Combined Authority Board's agenda, the forecast expenditure on public transport functions is now based on a more accurate, whole-service, costing exercise carried out since November. This is reflected in an updated "Transport CPCA Bus Operations" expenditure line, and a correspondingly adjusted "Transport Levy" income, thus having a net nil effect on balances across years.
- 2.12 The responses to the consultation were presented to the Mayor and Leaders of the constituent Councils at the Leaders Strategy meeting on 13th January. The Leaders concluded that the comments did not include any suggestions that were specific or relevant enough to justify making any amendments to the budget or MTFP in advance of them being presented to the Board for approval on 27th January 2021.

Significant Implications

- 3. Financial Implications
- 3.1 The budget, MTFP, and capital programme form the CPCA's financial planning for delivery of projects and programmes over the next 4 years.
- Legal Implications
- 4.1 The budget setting process is as set out in the CPCA Constitution.
- 5. Other Significant Implications
- 5.1 The budget, MTFP and capital programme will support the delivery of projects and programmes over the next 4 years and will therefore have significant implications for the community of the area and beyond.
- 6. Appendices
- 6.1 None

Source Documents	Location
CPCA Constitution	https://cambridgeshirepeterborough- ca.gov.uk/assets/Uploads/Constitution-Final- 2020-12-21.pdf
Consultation document	https://cambridgeshirepeterborough- ca.gov.uk/news/consultation-on-the-draft- 2021-22-budget/



Agenda Item No: 6

Report title: £170million Affordable Housing Programme Update

To: Overview and Scrutiny

Meeting Date: 25 January 2021

Public report: Yes

From: Roger Thompson

CPCA Director of Housing and Development

1.0 PURPOSE

1.1. This report provides an update on the £170 million Affordable Housing Programme being led by the Combined Authority.

2.0 PROGRAMME BACKGROUND

2.1. The CPCA £170m Affordable Housing programme runs for five years from 1 April 2017 to 31 March 2022 with the ambition to deliver a minimum of 2,500 new affordable homes, with the objective of achieving 2,500 units started on site by 31st March 2022.

3.0 PROGRAMME DELIVERY

- 3.1. The programme is divided into two sub programmes, The £70m Cambridge city programme to deliver 500 affordable houses and the CPCA £100m programme to deliver 2,000 affordable houses. Separate reports for the progress of each programme are attached in Appendix A & B.
- 3.2. It is anticipated that over its lifetime, the programme will support a mixed portfolio of schemes including Cambridge City's own portfolio of sites and projects brought forward by housing associations, developers and Community Land Trusts (CLTs) throughout the CPCA area. It includes the intended use of grant and from within the £100m programme, a revolving investment fund. This is helping to unlock sites and deliver additional affordable housing in a more innovative manner at zero cost to the taxpayer, alongside other tools to support and enable housing delivery.
- 3.3. As at 12 January 2021 the programme has approval for 2,336 (1794+542) additional affordable homes, with 1,103 (794+308) new homes started on site and 328 (239+89) new homes already completed.

3.4. We anticipate more starts on site as more schemes progress through reserved matters and contractor procurement in both programmes. We expect that number to rise to 1,500 units started on site by end March 2021 with 12 months of the programme to go and to hit 2,500 by March 2022.

Forward Programme

3.5. We are confident that the programme target of a minimum of 2,500 new affordable homes will be delivered as starts on site by 31st March 2022. We are expecting an acceleration in starts on site from both programmes into the first half of 2021/22.

£100k Homes Initiative

- 3.6. The Mayoral £100k Homes home ownership initiative has been launched and the Combined Authority housing team is supporting this through housing toolbox activities as referred in the Sept 2018 Housing Strategy. Further info is available at www.100khomes.co.uk. The first 8 £100k homes are completing at Fordham.
- 3.7. Just over 2500 people have signed up to the £100K Homes register. There have been 115 eligible applications for the £100K Homes in Fordham. Subsequent £100K Home completions are likely to be in the second half of 2021and more are being negotiated.

4.0 APPENDICES

- 4.1. Appendix A £70m Cambridge City Programme report
- 4.2. Appendix B £100m CPCA Housing Programme report



Item

Update on the Programme to Build New Council Homes Funded through the Combined Authority

To:

Councillor Richard Johnson, Executive Councillor for Housing Housing Scrutiny Committee 19/01/2020

Report by:

Claire Flowers, Head of Housing Development Agency Tel: 01223 - 457928 Email: claire.flowers@cambridge.gov.uk

Wards affected:

All

Key Decision

1. Executive Summary

- 1.1 This report provides an update on the programme to deliver 500 Council homes with funding from the Combined Authority.
- 1.2 89 Homes have now been completed across 10 sites under the City Council programme. 27 of these have replaced homes demolished to accommodate redevelopment, with the further 62 being net new Council homes.
- 1.3 The Council currently has 308 new Council rented homes being built on site, with a further 142 starts expected by the 2020/21 financial year end.
- 1.4 Renewed COVID-related restrictions have had limited effect on programme delivery, related to delays in decanting and resident involvement. Social distancing and outbreak response procedures on active sites are now well-established and remain in place.

1.5 The modular housing programme is progressing well, with the first occupations having taken place in December 2020.

2. Recommendations

The Executive Councillor is recommended to:

- 2.1 Note the continued progress on the delivery of the Combined Authority programme.
- 2.2 Note the revised budget related to the Kingsway refurbishment scheme as detailed in 7.4.2, approval of which is being sought under the HRA Budget Setting Report (HSC Item 8, Section 5).
- 2.3 Note the revised budget related to the Tedder Way and Kendal Way schemes as detailed in Part 7.4.2, approval of which is being sought under the HRA Budget Setting Report (HSC Item 8, Section 5).
- 2.4 Approve the revisions to the proposed Scheme at Tedder Way as outlined in Part 7.4.2 and Appendix 3.
- 2.5 Approve the revisions to the proposed Scheme at Kendal Way as outlined in Part 7.4.2 and Appendix 3.

3. Background

3.1 This is a quarterly report showing progress against the Combined Authority target of 500 Council rented homes.

4. Combined Authority

- 4.1 The Council's housing programme is part funded by a £70million grant to date this has been paid via the Cambridgeshire & Peterborough Combined Authority in arrears.
- 4.2 Quarterly grant claims are made in arrears against the Devolution funding to the Combined Authority. There is £53,000,000 to be claimed from the Combined Authority with £31,867,733 claimed to date. A

- further £17,000,000 was paid directly to the City Council from MHCLG for 2020/21, with £2,390,073 of this invested to date. Cambridge City Council anticipates drawing down / utilizing a further £9,822,869 by the end of the current financial year.
- 4.3 To date Cambridge City Council has drawn down / utilized a total of £34,257,806 of Devolution funding, with the remaining £35,742,194 due to be drawn down / utilized by financial year end 2023/24.
- 4.4 MHCLG and the Combined Authority remain in discussion around the target date for the starts on site for this programme along with their own £100m housing programme. We have been working to the March 2022 date not the March 2021 which has been suggested by MHCLG.

5. Delivery Programme

- 5.1 The delivery programme provided in June 2020 confirmed that the devolution programme consisted of 546 Council Homes.

 There have been two revisions of this delivery figure:
 - 1) The September HSC Approval of the Colville Road Phase 3 Scheme has required the reduction of 2 Units at Colville Phase 2. This is toward enabling an improved design interface between the phases
 - 2) Revised developments are detailed within this reporting for both Tedder Way and Kendal Way, proposing delivery of these schemes as bespoke accessible units. This will require a reduction of 1 unit per scheme.
- 5.2 A further three schemes were approved by the Housing Scrutiny Committee in September on the basis of reducing the risks on the 500 programme/providing early sites under a new programme. The potential exists to consider rationalizing the split of schemes across the new programme and current 500 programme if necessary. It is always important to be overprogrammed to allow for slippage and manage risk.
- 5.3 Appendix 1 shows the current programme, indicating total market housing provided as well as the net gain of Council homes. Appendix 2

shows the approved budgets per scheme and the net cost to the Council's Housing Revenue account.

6. Profile of Start on Sites

- 6.1 The start on site profile for the 500 devolution programme is shown in table 1. This is based on all the named schemes being delivered.
- 6.2 The total starts on site currently stand at 370, or 74% of the total programme target of 500 Homes.
- 6.3 For the current 2020/21 financial year, the further starts on site are currently scheduled for January and March 2021 (142 new Council rented dwellings over three schemes), with which we will have exceeded the target 500 Starts on Site for the programme (512 new Council rented homes).
- 6.4 The programme currently targets working to Start on Site by 31 March 2022. There are continuing discussions with MHCLG to clarify programme expectations related completion dates. Further update on this matter will be reported in the next Update report to the Committee.
- 6.5 As below, the overall programme currently shows an outturn of 542 new homes commencing construction by March 2022.

Table 1: Start on Site Forecast Profile

Progress to 500 starts on site	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Starts by year	2	132	189	187	30	0
Cumulative total	2	134	323	510	542	542

7. Scheme details

7.1 Schemes Completed: Net gain 62 homes.

Scheme	Ward	Net Affordable	Total Homes	Delivery	Completion Date
Uphall Road	Romsey	2	2	E & F	Jan-18
Nuns Way & Wiles Close	Kings Hedges	10	10	Tender	Aug-19
Ditchburn Place Community Rooms	Petersfield	2	2	Tender	Sep-19
Queens Meadow	Cherry Hinton	2	2	CIP	Jun-20
Anstey Way	Trumpington	29	56	CIP	Jun-20
Colville Garages	Cherry Hinton	3	3	CIP	Jul-20
Gunhild Way	Queen Ediths	2	2	CIP	Jul-20
Wulfstan Way	Queen Ediths	3	3	CIP	Sep-20
Markham Close	Kings Hedges	5	5	CIP	Sep-20
Mill Rd (Partial)	Petersfield	4	23	CIP	Dec-21

7.2 Schemes on Site: Net gain 308 homes

7.2.1 Project updates

- Mill Road: This is a mixed tenure scheme formerly on the Council's Mill Road Depot site. The second phase of the scheme received planning permission in June 2019 and the total scheme will deliver 118 new build Council homes. Current completion is envisioned to be December 2021. Handover of the first 4 completed affordable homes as well as 19 market sale homes have been completed. Further handovers are scheduled to commence from March 2021 onwards.
- Cromwell Road: This scheme will provide 295 homes on the former Ridgeons site on Cromwell Road. 118 of these will be new Council rented homes, with the other properties being sold on the open market. New public open space and an early years facility/community room will be provided. Construction started in December 2019 after demolition of the current buildings on site. Current completion is envisioned to be December 2022.



Cromwell Road, Nov 2020

- Ventress Close: This estate regeneration scheme replaces two
 existing Council homes and will deliver 15 new Council rented homes,
 for a net gain of 13. Scheduled completion has been brough forward
 from May 2021 to early 2021. The HDA is currently compiling onlineviewing videos to promote tenant interest in the properties. The
 objective is to use this as a pilot for future tenant engagement
 covering viewing as well as use-instruction videos.
- Akeman Street: This estate regeneration scheme will replace two
 existing Council homes, commercial units and community centre with
 a new Council rented development of 14 homes, community centre
 and replacement shops for a net gain of 12 council homes.
 Construction commenced in October 2019, with the existing
 community centre relocated to a temporary replacement facility on the
 same street. Current completion is envisioned to be July 2021.
- Colville Road phase 2: this regeneration scheme received planning permission in November 2019 and replaces 20 existing homes and will deliver a gain of 47 Council rented homes. Start on site commenced in December 2020, following COVID-related delays in obtaining vacant possession.



Colville Phase 2, Nov 2020; Primary School involvement and new temporary car park

7.3 Approved schemes; Nett gain 142 new homes

7.3.1 Schemes target to Start on site in 2020/21 with planning permission:

- Campkin Road: This scheme will replace an existing Council block at Campkin Road with a modern scheme, increasing the Council's housing stock by 50 homes. Enabling works started in December 2020 with the aim for the contract to be un-conditional once the 2 remaining residents move out. Both have agreed to move and have homes to go to, however there is a risk on vacant possession until they actually move.
- Clerk Maxwell Road: This is a private scheme being brought forward by Hill Residential. Committee approval was secured in January 2019 to acquire the 14 S106 affordable homes included in this scheme. Planning committee approval for this scheme was granted in July 2020, and a current Start on Site is scheduled for January 2021, however this is dependent on finalisation of land transfer.
- Meadows & Buchan: These schemes, which comprise the development of a new community centre as well as improvements to open space, were approved by HSC in January 2019 and are expected to deliver 106 Council rented homes. The Resolution to grant planning was approved for The Meadows site on August 4th 2020 and Buchan Street August 5th 2020.

The Meadows site will provide 78 new one- and two-bedroom apartments for council rent and the Buchan Street site will see 28 one- and two-bedroom council rented flats built. Five of the flats across these schemes will be adapted for wheelchair users. The

Section 106 agreement has now been signed for the Meadows Centre and Start on Site is now forecast for March 2021. Signing of the Section 106 agreement for Buchan street is still awaited.

7.4 Revisions to Approved Schemes

7.4.1 Kingsway Medical Centre

7.4.1.1 Background

This scheme was being delivered by the City Council's Housing Maintenance & Assets team, providing four new Council rented homes through the conversion of a former surgery. Work on site commenced in November 2019, but has however been subject to significant delays due to issues raised with UK Power Network.

Following significant internal discussions and guidance from external consultants, it has now been agreed that this scheme be taken forward through the Housing Development Agency. Completion of the scheme is currently rescheduled for September 2021 but remains under review.

7.4.1.2 Budget Implications

Approval for the revised budget to bring forward this accessible refurbishment scheme is being sought in the separate Budget Setting Report to this Committee (HSC Item 8, Section 5).

The current Revised Budget for Kingsway stands at £554,000.00 (increased from the previously approved budget of £410,00.00).

7.4.2 Tedder and Kendal Way

7.4.2.1 Background

Kendal Way was approved by the HSC in March 2015 and received Planning Permission in February 2017 for the delivery of two new council homes. Following an unresolved boundary dispute with an adjacent landowner, Planning Permission has now lapsed.

Tedder Way was approved by the HSC in March 2015, with a planning application lodged in March 2017 for the development of two new council homes. It has since been subject to delay following an unresolved boundary issue.

Both of these schemes have been subject to internal review regarding avenues for proceeding with developments which will best utilise the respective sites.

7.4.2.2 Accessible housing need

An acute need has been identified for large family homes suitable for households on the housing register which include household members with disabilities who need wheelchair accessible homes. The need is set out at Appendix 3.

There is a limited number of homes suitable for adaptation for wheelchair users in existing Council stock.

Ward Members have been consulted and are supportive of the proposals.

7.4.2.3 Revised schemes

To respond to this need it is proposed to develop the sites at Kendal Way and Tedder Way to provide a single large family wheelchair accessible home on each site.

The reduced footprint compared to the previous schemes can be delivered within the area of land that is not affected by the boundary issues which have arisen. Discussions will take place with neighbours on this basis.

The properties are proposed as 3-bedroom, 5 person / 4-bedroom, 6 person units. Discussion is continuing with Housing Needs officers, Accessible Housing officers, and Occupational Therapists to agree a process through which allocations can be made, to determine the level of adaptation and the extent of tailoring to individual needs that will be achievable within the construction programme.

7.4.2.4 Budget Implications

Approval for the revised budgets to bring forward these accessible homes is being sought in the separate Budget Setting Report to this Committee (HSC Item 8, Section 5).

The current Revised Budget for Tedder Way stands at £506,000.00 (increased from the previously approved budget of £389,000.00)

The current Revised Budget for Tedder Way stands at £524,000.00 (increased from the previously approved budget of £374,0000.00)

7.5 Reserve Schemes

The following schemes have been Approved by the Housing Scrutiny Committee, and while they remain in principle earmarked for delivery under the new housing programme currently being developed by the Housing Development Agency, the potential exists to consider rationalising the split of schemes across the new programme and current 500 programme if necessary, to ensure successful delivery of the target 500 homes started on site by March 2022.

7.5.1 The Mews, Histon Road

This scheme of 27 units is being delivered by Laragh homes, with the Council purchase 7 of the 10 Affordable housing units approved by the HSC in September 2020. The scheme has planning approval and start on site anticipated by March 2021.

7.5.2 Colville Road Phase 3

This Scheme was approved by the HSC in September 2020 and is under development through CIP. It will provide and a total of 47 new units (replacing 16 existing homes and providing 31 net new council rented homes). The detailed Scheme proposal is currently being finalised for planning submission, expected to be lodged by March 2021.

7.5.3 L2 Orchard Park

This Scheme was approved by the HSC in September 2020 and is under development through CIP. It will provide and a total of 76 new units (30 new council rented homes and 46 Market sale homes). A planning application was submitted in August 2020 to S Cambs DC and Approval is awaited.

8 Update on the Modular Housing project

- 8.1 In January 2020 the Housing Scrutiny Committee delegated authority to the Strategic Director, in consultation with the Executive Councillor, to approve sites to develop as "pod" schemes in support of Hill's Foundation200 modular housing project. Three small sites in Council ownership will be developed as housing for applicants on the housing register with a history of homelessness.
- 8.2 The first phase of the project will deliver 16 one-bedroom modular homes on Council land. All three sites have been selected on existing City Council garage blocks:

Northfield Avenue Garages – will deliver 6 modular homes. Planning permission was achieved in September 2020, however delays in gaining the discharge of planning conditions have delayed start on site here. This site will now likely complete in February 2021.

Dundee Close Garages – will deliver 4 modular homes. Planning permission was achieved in October 2020. The modular units have now been delivered to site and completion is forecast for December 2020.

Barnes Close Garages – will deliver 6 modular homes. Alterations have been made to the planning application in line with planners' requirements and it is hoped planning permission will be achieved in January 2021, with completion before the close of March 2021.



Modular Homes at Dundee Close, Nov 2020

- 8.3 The Council has appointed Jimmy's Cambridge as the charity partner who will take on the housing management and ownership of the modular homes and work with the Housing Advice team to jointly allocate suitable residents to each scheme.
- 8.4 The HDA is continuing work with the Estate Regeneration Scheme (EIS) to ensure reprovision of parking facilities for communal use by residents in the vicinity of the modular homes.

9 Delivering Accessible Housing

9.1 Cambridge City Council is committed to providing a range of housing options for residents with limited mobility. The Council adheres to the accessibility standards laid out in the Local Plan 2018. This requires 100% of new build Council homes to be M4(2) (accessible and adaptable dwellings), and 5% of new build affordable homes to be M4(3) (wheelchair user dwellings).

9.2 There are currently 27 fully adapted wheelchair user dwellings planned in the programme (see table below). This along with meeting the local plan of delivering all homes to be accessible and adaptable will mean the requirement to provide 5% wheelchair user homes will be met.

9.3 Table 2: Wheelchair user homes

	Total Council	Total M4 (3)	Total 1 bed	Total 2 bed
	rented homes	wheelchair	M4 (3)	M4(3)
	(100% M4 (2)	user homes		
	wheelchair			
	adaptable)			
Mill Road phases	118	5	5	0
1 & 2				
Anstey Way	56	3	3	0
Cromwell Road	118	6	4	2
Colville Road Ph 2	69	4	0	4
Campkin Road	75	4	1	3
Meadows &	106	5	2	3
Buchan				

- 9.4 A new M4(2) home at Queen's Meadow is in the process of being adapted to receive an accessible ground floor shower to suit the needs of the new tenant.
- 9.5 Approval for the delivery of bespoke accessible homes is currently being sought herein as a departure from the formerly approved housing schemes at Tedder Way and Kendal Way. This will provide an additional 2 accessible units to the programme, with these units being developed for use by families in need of larger accommodation.

10. Sustainability

10.1 The Council's commitment is for all developments that are part of the Council's Housing Programme to adhere to the 2017 Sustainable Housing Design Guide. This covers a number of areas including: energy and water; space standards and biodiversity. The Sustainable Housing Design Guide targets are now part of the 2018 Cambridge Local Plan. Currently out for consultation is the draft Greater Cambridge

- Sustainable Design and Construction Supplementary Planning Document (SPD).
- 10.2 The table below highlights the Council's forthcoming schemes and how they are meeting or exceeding the Sustainable Housing Design Guide (part of the 2018 Cambridge Local Plan) and the draft Greater Cambridge Sustainable Design and Construction SPD.

Scheme	Mandatory Sustainability Standard	Actual Sustainability Standard (reduction from 2013 building regulations)	Key Sustainability components	
Mill Rd Phase 1 Anstey Way Garage Sites Ventress Cromwell Rd Akeman	10% on-site renewable energy	19% reduction in carbon emissions	Fabric FirstMVHRSolar PVBattery Storage	
Mill Rd Phase 2	19% reduction in carbon emissions	35%-40% reduction in emissions	Fabric FirstMVHRSolar PVCombined Heat and Power	
Colville Road Campkin Road (proposed) Meadows & Buchan (proposed)	19% reduction in carbon emissions	35%-40% reduction in emissions	 Fabric First MVHR Detailed assessments in progress 	

10.3 Detailed sustainability assessments have taken place in relation to Colville Road and Campkin Road where the following technologies will be employed: Communal Air Source Heat Pumps (ASHP), Solar PV and Thermal and waste water heat recovery. This should result in lower energy, carbon emissions and heating bills to a level comparable to a Passivhaus dwelling.

It is expected that the Meadows & Buchan development will attain a similar standard to Campkin and Colville using a similar range of

technologies. This will bring the three developments into close alignment with the proposed sustainability standards and roadmap in the updated Sustainable Housing Design Guide which is expected to be approved in this committee meeting.

11. Risks

Risk	Likelihood	Impact	Mitigation
Not achieving the 500 homes target	Low- current programme has 542 homes identified, with 74% of the target 500 homes having started on site. Furthermore, approval has been gained for additional schemes which remain in reserve should delays or disruption threaten successful delivery	Med- impact would be delivery of a lower number of much needed homes and reputational risk in the Councils ability to deliver and therefore attract future grant funding.	Programme level monitoring of delivery in place. Strategy is to exceed target. All schemes have now secured a capital budget for delivery and updated in MTFS as required. In addition, the approved schemes at L2 Orchard Park and Colville Road Phase 3 will deliver further affordable homes as a contingency.
MHCLG – outcomes on agreement in respect of programme end date	Low – Current forecasts indicate exceeding the target of 500 New homes on site by March 2021	Med- impact would be delivery of a lower number of much needed homes and reputational risk in the Councils ability to deliver and therefore attract future grant funding	The programme currently targets working to Start on Site by 31 March 2022. There are continuing discussions with MHCLG to clarify programme completion date.
Cost increases on approved projects	High – Requested budget increases for respective schemes are sought in this reporting as outlined. Furthermore, risk remains of increased budget requirements due to COVID-related delays/ rescheduling.	Medium - depending on the extent of the additional cost this may be managed within scheme level contingencies approved in Budget Setting Report.	Cost plans are regularly reviewed and updated. Latest budgets reviewed as part of BSR. Regular updated risk management budgeting completed as part of Covid-19 risk work across the Council.

Planning	Low – two schemes of a combined 2 homes remain which require renewed planning applications and approvals.	Low - While planning needs to be achieved for schemes to be delivered, the 500-target has already been reached with a total of 540 now having obtained planning.	Review required on remaining 2 small sites requiring new planning applications.
Sales risk – exposing Council cash flow forecast	Medium – Housing market fluctuations are beyond Council control but do occur over long periods and affect the entire economy. Current circumstances may exacerbate such fluctuations or delay buyer activities in the short-medium term.	Medium – new homes are expensive but retain considerable inherent value and have uses other than market sale.	Mill road sales have launched regular reporting through CIP processes on sales. Strategy for Cromwell road in development. Regular updates received in the market for sales of these sites.
Decanting residents / leaseholders	Low– 2 remaining residents at Campkin have homes to move to and have agreed to move.	High – regeneration schemes will not be progressed if residents are not decanted.	Decant and rehousing officer regularly liaising with remaining residents to ensure vacant possession

12. Implications

(A) Financial Implications

The Devolution Housing Grant and Right to Buy Receipts are the main source of funding for schemes in the current 500 Programme that progress into development. However, the sources of funding for each new housing scheme are laid out when a detailed report for that scheme is brought to the HSC.

Currently the 500 Programme has a total cost to date, or approved HRA budget going forward, of £140,570,014, including some re-provision of existing dwellings.

This is funded through four avenues:

- Funding provided by the Combined Authority Devolution grant
- Funding provided from Section 106 agreements
- Funding provided by Right to Buy receipts
- Funding provided direct from HRA

The general fund has also supported the delivery of the programme through it's investments through the Cambridge Investment partnership at Mill Road and Cromwell Road.

(B) Staffing Implications

The scheme on the Rolling Programme will be project managed by the Cambridge City Council Housing Development Agency in liaison with City Homes; Housing Maintenance & Assets; and the Council's corporate support teams. Some of the schemes are being delivered through the Cambridge Investment Partnership.

(C) Equality and Poverty Implications

The development framework for new housing by the Council, approved at the March 2017 Housing Scrutiny Committee was informed by an EQIA. Each scheme specific approval is informed by an EQIA if current residents are required to move.

(D) Environmental Implications

There are no environmental implications of this report. Each scheme specific approval will cover any environmental implications.

(E) Procurement Implications

Advice specific to each project.

(F) Consultation and communication

There are no consultation and communication implications of this report. The development framework for new housing by the Council approved at the March 2017 Housing Scrutiny Committee sets out the Council's commitment to involve residents in new housing schemes.

(G)Community Safety

There are no community safety implications for this report. Each scheme specific approval will cover any community safety implications.

13. Background papers

Background papers used in the preparation of this report:

a) 24/09/2020 HSC Programme report

14. Appendices

- (a) Appendix 1: Programme milestone summary
- (b) Appendix 2: Programme finance summary
- (c) Appendix 3: Development Need Tedder Way and Kendal Way

15. Inspection of papers

To inspect the background papers or if you have a query on the report please contact Claire Flowers, Head of Housing Development Agency, tel: 01223 - 457928, email: claire.flowers@cambridge.gov.uk.



Agenda Item No: 6

Report title: £100million Affordable Housing Update

To: Overview and Scrutiny

Meeting Date: 25 January 2021

Public report: Yes

From: Roger Thompson

Director of Housing and Development

1.0 PURPOSE

1.1. This report provides an update on the £100 million Affordable Housing Programme being led by the Combined Authority.

1.2. The Housing and Communities Committee Currently receives performance updates on expenditure and delivery of outputs (new homes) relating to the £100 million Affordable Housing Programme at every Committee meeting.

2.0 PROGRAMME BACKGROUND

- 2.1. The Combined Authority's Affordable Housing programme runs for five years from 1 April 2017 to 31 March 2022 with the ambition to deliver a minimum of 2,000 new affordable homes.
- 2.2. It is anticipated that over its lifetime, the programme will support a mixed portfolio of schemes including strategic sites and projects brought forward by housing associations, developers and Community Land Trusts (CLTs). It includes the intended use of grant and a revolving fund to help unlock sites and deliver additional affordable housing, alongside other tools to support and enable housing delivery.
- 2.3. The Affordable Housing Programme currently has 49 live schemes with allocated funding, of which 29 are in contract.
- 2.4. The programme pipeline has further schemes at various stages of development and due diligence which will be brought to Committee or Board when ready. This includes opportunities for CA investment into sites across Cambridgeshire and Peterborough.

3.0 MONITORING UNDER THE DEVOLUTION DEAL

- 3.1. As part of the monitoring arrangements for the Devolution Deal, government undertakes an annual review of progress with representatives from the Combined Authority, Ministry of Housing, Communities and Local Government (MHCLG) and Department for Business, Energy and Industrial Strategy (BEIS). The first meeting for the yr. 2020/21 Annual Review took place on 8th September 2020, following which additional information has been provided. We have been chasing for a response about the release of future funding and confirmation of the programme completion date being as 31st March 2022, but at the time of writing this report despite numerous requests, BEIS have been unable to confirm the timing of the completion of the review.
- 3.2. £15m of the monies due for the £100m programme for the year 2019/20 was deferred following earlier review meetings in September 2019 and February 2020. A payment of £17m of devolution deal monies was made direct to Cambridge City Council for their £70m programme. As referred in 3.1 we await written confirmation of the payment of the £15m from last year and the anticipated £30m to be received by the Combined Authority in this financial year.
- 3.3. At the 8th September 2020 meeting, MHCLG and BEIS confirmed that there was no disagreement over the decision to create the £40m revolving fund as this was clearly permitted by the original business case.

4.0 FINANCIAL PERFORMANCE

- 4.1. Grant investment approved for Affordable Housing schemes to date is £60 million of which a proportion is conditional upon receipt of the full £100m, with a further £51.1 million approved from the revolving fund, although when that is 'cash flowed' the total drawdown should not exceed £40m at any one time. A total of £100 million (£40m revolving plus £60m grant) has been allocated to schemes to date. A list of the 49 live schemes with CPCA Board or Committee approval including the revolving fund loans is attached as Appendix 1.
- 4.2. £62 million has been contractually committed, comprising £22 million in grants and the full revolving £40 million in loan funding. £38 million is in the process of being contracted.
- 4.3. £45.8m (8.4 million in grant and £37.4 million in loan) has been paid to date. As the Combined Authority is its own accountable body for the purposes of its funding from Treasury, every payment made to schemes must be capable of being scrutinised by independent auditors. We have set up as simple a process as we can for providers to supply supporting evidence of project expenditure and delivery milestones having been met to enable prompt payments.

5.0 £100m PROGRAMME DELIVERY

5.1. The Affordable Housing Programme currently has 49 schemes with allocated funding, of which 29 are in contract. 793 housing units have started on site to date and 239 homes completed.

- 5.2. We have been giving a greater focus into checking that those schemes that have already been approved will start on site by March 2022. This has identified some schemes that either in part or wholly will not in all likelihood start on site before March 2022. These have therefore been withdrawn from the programme.
- 5.3. In total current live schemes comprising 1,794 units have been approved by Committee or Board. We are chasing those schemes and providers to deal with pre-construction issues as quickly as possible, to commence starts on site.
- 5.4. The graphs in Appendix 3 show the progress of the programme over time.

Affordable Housing tenancy profile

5.5. The profile of current portfolio of 1,794 units is as follows:

Social rented units – 69
Affordable rented units – 1,059
Shared ownership units – 666
(£100k homes counted in shared ownership total)

Starts on Site

- 5.6. There have been 793Starts on Site to date in total.
- 5.7. We anticipate more starts on site as more schemes progress through reserved matters and contractor procurement and expect that number to rise to just over 1,000 units by end March 2021 with 12 months of the programme to go.
- 5.8. The already approved schemes will deliver approximately 800 starts on site in Yr 2021/22. We will need to secure and approve an additional 200 units which we need to convert from our future pipeline to complete the programme delivery for March 2022.

Completions

5.9. The programme has so far delivered is 239 completed units. 12 schemes have completed in some form, with another 2 schemes due to complete in the next few months.

Forward Programme and Pipeline Development

- 5.10. There are approximately 2,800 affordable units in the Cambridgeshire and Peterborough Affordable Housing programme pipeline which is updated by local authority housing officers. With a discount applied for risk for up to 85% of those units not actually getting to the point of coming into the Combined Authority programme before March 2022, around a further 420 units could potentially be delivered from this pipeline. We will need a minimum of 200 units to come forward from this pipeline to deliver the programme target of 2,000 units.
- 5.11. In order to ensure delivery of the minimum 2,000 unit start on site target, we aspire to secure approval for in excess of this number in order to allow for the possibility of further approved schemes potentially not starting on site by 31st March 2022, building 'insurance' for the potential future loss of units into the programme.

- 5.12. We are still confident that the programme target of a minimum of 2,000 new affordable homes will be delivered as starts on site by 31st March 2022. We are expecting an acceleration in starts on site into the first half of 2021/22. If a national or significant regional Covid-19 lockdown is re-applied to the construction industry due to a spike in cases, there will be an impact that will need to be further assessed.
- 5.13. In addition to identified schemes, there may be opportunities for CA investment into schemes or phases on sites' across Cambridgeshire and Peterborough. The Combined Authority is engaged in early-stage dialogue with a range of organisations, for example the CLT scheme at Kennett in East Cambs.
- 5.14. Further opportunities will be identified during the programme across the range of development toolbox methodologies. We monitor housing sites that are currently on the market and upon which we review if any housing toolbox action, specifically through potential future joint ventures might be appropriate using the CPCA development company Angle Developments (East) Ltd if the market might be considered as failing to deliver.

Communicating the Opportunity & £100k Homes

- 5.15. The mayoral £100k Homes home ownership initiative has been launched and the Combined Authority housing team is supporting this through housing toolbox activities as referred in the Sept 2018 Housing Strategy. Further info is available at www.100khomes.co.uk. The first 8 £100k homes are completing at Fordham.
- 5.16. Just over 2,500 people have signed up to the £100K Homes register. There have been 115 eligible applications for the £100K Homes in Fordham. Subsequent £100K Home completions are likely to be in the second half of 2021and more are being negotiated.
- 5.17. The Combined Authority actively promotes the opportunities presented by the Affordable Housing Programme across sector networks including the Housing Board, Homes for Cambridgeshire and Peterborough and local National Housing Federation meetings.
- 5.18. The Housing and Development Team communicates and meets with landowners, housebuilders, private developers and other stakeholders on a regular basis to encourage proposals to come forward for investment from the Affordable Housing Programme.

Risks and Issues

- 5.19. Outstanding receipt of £45m of monies from BEIS/MHCLG and confirmation of the programme end date as being 31st March 2022. This includes continued inclusion of the now 243 affordable units that are still in the programme at Mere Fen, Northstowe, subject to the BEIS/MHCLG review outcome.
- 5.20. Covid-19 disruption and economic impact currently represents a significant risk. Short and medium-term materials and construction programme impacts are being felt. Wider economic and any structural issues for the housing market will be identified as the general economic impacts are recorded and assessed, specifically unemployment and income levels.
- 5.21. The CPCA programme faces pressure from Providers' ability to seek funding from other sources primarily Homes England. The current Homes England Shared Ownership and Affordable Homes Programme ends in March 2021 and providers are keen to take up

national allocations and deliver on their full obligations within that programme, as their performance will impact on future funding allocations. Officers from the Housing and Development Team meet Homes England staff regularly to share intelligence and monitor the impacts of the respective programmes.

6.0 PERFORMANCE OF THE £40m REVOLVING FUND LOAN BOOK

- 6.1. The 5 loans under the revolving fund are proceeding in line with the revised Covid-19 impact delivery programmes as advised and approved by the board on 5th August 2020. (the loans are listed on the bottom table in Appendix 1).
- 6.2. The loan extensions have been completed on the schemes with ECTC at Haddenham and MOD Ely and on the 3 schemes with Laragh Homes. We do not anticipate any further requests.
- 6.3. The MOD Ely scheme made a £635,000 payment on 31st March 2020 following the sale of 2 units. Currently we understand several units are under offer/reserved where sales are progressing. A further re-payment of £829,484 has been received in December 2020 and more receipts from sales are expected shortly.
- 6.4. The scheme at Haddenham was not expected to make repayments before May 2021, but we have been notified that at least 2 units sales and repayments can be expected before the end March 2021. This is encouraging.
- 6.5. All other schemes are not yet at a stage where units are completing so that unit sales and loan repayments can be made. We understand that several units on the Laragh schemes at Great Abingdon and Forehill Ely have been 'reserved' prior to practical completion so this is a further positive sign in giving confidence to the anticipated repayment profile.

7.0 FINANCIAL IMPLICATIONS

7.1. There are no financial implications other than those covered in the body of the report.

Appendix 1 shows the amount of money committed to the programme and alongside it the amount of money actually paid to date.

8.0 LEGAL IMPLICATIONS

- 8.1. There are no new implications. The obligations within the devolution deal require the Combined Authority to ensure the funds are spent in line with its Assurance and Monitoring and Evaluation Frameworks.
- 8.2. The Combined Authority has authority under section 1 Localism Act 2011 to exercise a general power of competence. The Combined Authority can exercise this power by virtue of the Cambridgeshire and Peterborough Combined Authority Order 2017. This power permits the Combined Authority to make grants to providers in order to deliver the terms of the Devolution Deal signed with Government.

9.0 APPENDICES

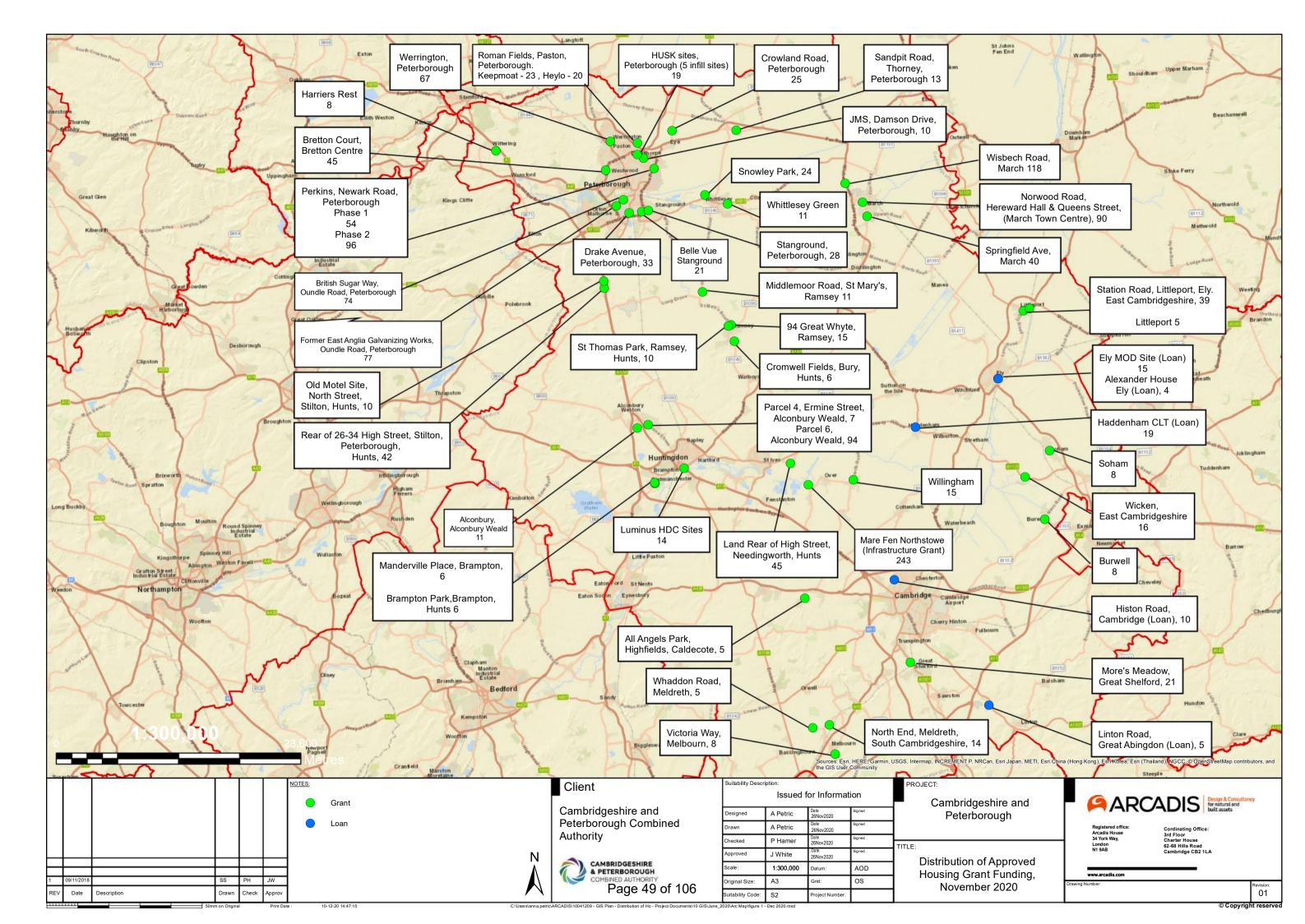
- 9.1. Appendix 1 Combined Authority Affordable Housing Programme Approved Schemes January 2021
- 9.2. Appendix 2 Distribution of £100m Housing Programme schemes
- 9.3. Appendix 3 £100m Programme bar charts

10.0 Background Papers

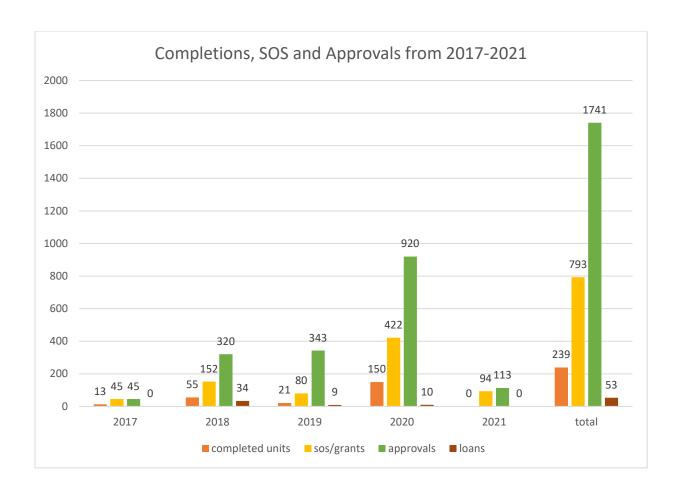
Source Documents	Location
DCLG Approved Business Case Devolution Deal 2016 Assurance Framework Social Housing Rents (Exceptions and Miscellaneous Provisions) (Amendment) Regulations 2019	Cambridgeshire and Peterborough Combined Authority,72 Market Street, Ely CB7 4LS http://cambridgeshirepeterborough-ca.gov.uk/

Affordable Housing Grants			No. of Units	W					8	1			RAG &				
Scheme Name	Provider / Lead Partner	Local Authority	Enabled (Whole Scheme)	No. of units funded	Funding Approved Date	Start on Site Date	Start on Site - Units Claimed	First Handover Date (if known)	Final Completion Date	Actual Completions to Date	CPCA Funding	Paid to Date	Contracted (C)	Notes:	SOCIAL RENTED	RENTED	SHARED OWNERSHIP
Soham	PGH	East Cambs	8	8	26/07/2017	01/09/2017	8	31/08/2018	31/08/2018	8	£ 120,000	£ 120,000	С	Completed		8	3
Littleport Victoria Way, Melbourn	CHS	East Cambs South Cambs	16 24	5 8	26/07/2017 26/07/2017	01/08/2017 01/08/2017	5 8	31/10/2018 01/05/2019	18/11/2018 30/06/2019	5 8	£ 97,500 £ 133,000	£ 97,500 £ 133,000	C	Completed Completed		3	5 8
Willingham Burwell	CKH Hastoe	South Cambs East Cambs	22 8	15 8	26/07/2017 26/07/2017	31/03/2018 15/02/2018	15 8	01/05/2019 30/09/2019	15/07/2019 19/12/2019		£ 525,000 £ 330,000	£ 525,000 £ 330,000	C	Completed Completed		15	3 8
Perkins, Phase 1, Newark Road, Peterborough	скн	Peterborough	104	54	26/07/2017	31/10/2018	54	01/02/2020	30/06/2020	54	£ 1,700,000	£ 1,700,000	С	Completed		54	4
Snowley Park Belle Vue Stanground	CKH Medesham	Fenland Peterborough	37 30	24	26/07/2017 29/05/2019	01/10/2017 31/05/2019	24	31/05/2019 30/11/2019	09/12/2019 14/02/2020	24 21	£ 150,000 £ 735,000	£ 150,000 £ 735,000	C	Completed Completed		24 21	
					55	1								Funding agreement completed on 1st Feb and started on site, first claim 6/3/2020 for half of			
Luminus HDC Sites	Chorus (Luminus)	Huntingdonshire	14	14	26/06/2019	27/01/2020	14	31/12/2020	31/05/2021	3	£ 618,800	£ 309,400	С	grant. Oak St, Stilton complete September 2020. Grant Agreement completed 24/05/19; SoS for	14		
														infrastructure & 243 AH units confirmed contracted Jan 2020, using MMC, balance most			
Mare Fen Northstowe (Infrastructure Grant)	Homes England	South Cambs	3500	243	28/03/2018	31/01/2020	243	TBA	30/01/2024		£ 760,152	£ -	С	likely by March 2022. Reduced overall 540 to 243 - 30/11/20.		120	0 123
														As grant was for 88 units, was £3,845,600, prorata to 67 units at £2,927,900 - £43,7k per			
														unit. Changes - Planning application submitted, Date for committee expected in Jan 21, GFA			
Staniland Court, Werrington,	Funding Affordable													prepared but waiting for a positive planning officer recommendation before returning it. If successful, Exchange contracts Feb 21, SOS June 21, PC			
Peterborough Crowland Road, Peterborough	Homes HA Medesham	Peterborough Peterborough	67 35	67 25	01/07/2019 31/07/2019	01/06/2021 31/07/2019	25	TBA 01/06/2020	31/12/2022 19/06/2020	25	£ 2,927,900 £ 875,000	£ - 875,000	С	Dec 22. 23/11/20 Completed Jun 2020		67 25	
														Planning delayed due to dealing with car parking issues, Draft grant agreement issued and			
														encouraged to sign, but waiting on outcome of planning. Reserved Matters completed GFA to be			
Drake Avenue, Peterborough Whaddon Road, Meldreth	CKH Settle (NHH)	Peterborough South Cambs	33	33	31/07/2019 09/10/2019	31/03/2021 23/11/2020	5	01/09/2022	01/09/2022 30/09/2021		£ 1,430,154	£ -	С	agreed. Start On Site projected Mar 21. First grant draw down made 1/12/2020. Paid 1st drawdown 23/12/20.		33	
94 Great Whyte, Ramsey	Platform Housing	Huntingdonshire	32	15	11/11/2019	17/03/2020	15	30/09/2021	30/09/2021		£ 215,000 £ 600,000	£ 107,500 £ 300,000	С	SOS 17th March 2020. £300,000 paid in grant draw down		15	5
														Potential option for demolition & new devt being considered. Asbestos work & strip out			
Bretton Court, Bretton Centre	Medesham	Peterborough	45	45	11/11/2019	16/09/2020	45	30/09/2022	30/09/2022		£ 1,687,500	£ -		commenced 16/9/20, with the purpose of refurb or demolition. GFA awaiting final devt route/product.		45	5
76														GFA completed 31/7/20. Contracts exchanged,			
Wisbech Road, March	Funding Affordable Homes HA	Fenland	118	118	11/11/2019	30/06/2021		31/10/2022	31/06/2023		£ 4,542,000	£ -		Planning application before end of Dec, Approval May 2021, Start on site June 2021, PC June 2023, change of dates updated. 23/11/20.		98	8 20
	Places For People							0111012022			1,012,000			GFA pending. Project onhold currently with			
Middlemoor Road, St Mary's, Ramsey	(ex-Chorus) (Luminus)	Huntingdonshire	11	11	13/01/2020	31/01/2021		31/01/2022	31/01/2022	K	£ 509,000	£ -		Chorus re-organising. S106 signed, and scheme getting sign off internally. Start on site end Jan 21	8	8	3
Rear of 26-34 High Street, Stilton, Hunts	скн	Huntingdonshire	70	42	13/01/2020	30/06/2021		30/09/2022	30/09/2022		£ 1,570,000	£-		GFA to be finalised GFA signed 14/5/20. Units partially completed. 18		10	32
														units from Alconbury Weald and 4 from Manderville Place. 22 units in total. 4 Manderville			
Alconbury, Alconbury Weald/ Manderville Place, Brampton	Heylo	Huntingdonshire	22	22	13/01/2020	31/01/2018	22	20/06/2020	31/12/2020	15	£ 819,800	£ 819,800	С	sold, 11 from A/W 7/10/2020. Paid invoice 22/12/20.			22
Alconbury Weald, Parcel 4, Ermine Street, Alconbury Weald.	скн	Huntingdonshire	13	7	09/03/2020	01/02/2020	7	30/09/2020	31/10/2020	7	£ 245,000	£ 245,000	С	Units completed 28th of September 2020. Claim form recd 19/10/2020.			7
Brampton Park, Brampton, Hunts	1	Huntingdonshire	39	6	27/04/2020	01/02/2020	6	30/09/2020	30/09/2020	6	£ 270,002	£ 270,002	С	Completed			6
St Thomas Park, Ramsey, Hunts. (Linden Homes) Whittlesey Green, Fenland/	Heylo/Linden Homes	Huntingdonshire	94	10	27/04/2020	01/01/2020	10	31/08/2020	30/03/2021	10	£ 476,997		С	GFA completed. Completion docs to follow, 9 sold or STC, 1 reserved. All build complete. 7/10/20.			10
Harriers Rest & Sandpit Road, Thorney, Peterborough &		Fenland/												SOS on all sites, waiting on Larkfleet for info to complete GFA. 3 STC at Sandpit road 7/10/20.			
Cromwell Fields, Bury, Hunts	Heylo/Larkfleet	Peterborough/Hunts	430	32	27/04/2020	01/02/2020	32	01/01/2021	01/04/2022	3	£ 1,367,766		С	GFA signed and dated 19/11/2020. GFA completed 10/8/2020 Grant draw down			32
Roman Fields, Paston, Peterborough. JMS, Damson Drive,	Keepmoat	Peterborough	457	23	27/04/2020	01/01/2018	23	01/03/2022	01/06/2022		£ 1,000,500	£ 750,375	С	recd, for 75% of the grant.Paid 1st claim 17/9/20 GFA completed 10/8/2020. Grant draw down for			23
Peterborough, PE1 Roman Fields, Paston,	Keepmoat	Peterborough	116	10	27/04/2020	09/02/2018	10	01/04/2021	30/06/2021		£ 430,500	£ 322,875		75% recd. Paid 1st claim 17/9/20			10
Peterborough. Alconbury Weald, Parcel 6, Alconbury.	Heylo MAN GPM	Peterborough Huntingdonshire	457 94	20 94	22/06/2020	01/01/2018	94	01/07/2020	01/08/2020 30/06/2022	20	£ 645,000	£ 645,000	С	Completed Signed GFA 7/1/21, units started on site. Awaiting grant claim		65	20
Alcondury.	MAN GFM	nunungaonsnire	94	94	22/06/2020	07/01/2021	94	30/06/2021	30/06/2022	9	£ 4,425,000			GFA issued. Engineering problems with this site.		- 65	29
33 a) Norwood Road, (March Town Centre)	Funding Affordable Homes HA	Fenlands DC	50	50	22/06/2020	28/02/2021		31/10/2022	31/12/2022		£ 1,920,000			£3,520,000 divided by 3 sites. 30 affordable rented and 20 shared ownership homes		30	20
33 b) Hereward Hall, March Town Centre	Funding Affordable Homes HA	Fenlands DC	19	19	22/06/2020	28/02/2021		31/10/2022	31/12/2022		£ 760,000			GFA issued. This site has planning. 19 units for affordable rent. Engineering problems with this site.		19	a
	Funding Affordable													GFA issued. This site has planning. 21 units for			
RAF Upwood, Ramsey Road,	Homes HA Evera	Fenland DC Hunts	106	64	22/06/2020	28/02/2021 30/06/2021		31/10/2022	31/12/2022	3 0	£ 840,000			affordable rent. Grant now unlikley to be taken up, Evera taking funding from elsewhere	32	21	0
Bury	Cross Keys	nunts	106	04	22/06/2020	30/06/2021		31/12/2021	31/12/2024		£ 2,720,000			GFA issued, potential planning sensitivities. Full planning application to be submitted. Anticipating	32		32
Stanground, Peterborough	Homes Cambridge	Peterborough	28	28	22/06/2020	30/06/2021		31/12/2022	31/12/2022	,	£ 1,260,000			SOS June 21.		28	
Wicken, East Cambridgeshire More's Meadow, Great Shelford,	Housing Society CLT/Parochial Charity	East Cambs South Cambs	16	16	09/11/2020	31/03/2020 28/02/2021	16	31/12/2021	31/12/2021		£ 640,000 £ 1,008,000		С	GFA issued & progressing, units started on site GFA Completed, start on site end Feb	9	21	1
All Angels Park, Highfields, Caldecote.	Heylo	South Cambs	5	5	09/11/2020	01/04/2020	5	01/03/2021	01/03/2021		£ 247,999			GFA issued and close to agreeing 6/1/21. Units already started on site.			5
84				7	N. 10									Currently undergoing due diligence again, as first contractor failed. GFA issued. £440,000 Previously + £1,560,000 grant approval on			
Springfield Ave, March	Clarion Housing	Fenland	40	40	27/2/19 and 09/11/2020	31/03/2021		31/03/2023	31/03/2023		£ 2,000,000			9/11/20. GFA returned with amendments and signing. 16/12/20.		40	ا
Sandpit Road, Thorney,									0.1/05/0004					New GFA issued, for additional units and agreed to be signed imminently. Unis already started on			
Peterborough British Sugar Way, Oundle Road, Peterborough	Heylo/Larkfleet CKH	Peterborough Peterborough	74	74	09/11/2020	01/02/2020 31/07/2021	5	01/05/2021	01/05/2021		£ 237,804 £ 3,040,000			site. GFA to be issued and agreed. Reserved Matters Logged, SOS July 21.		45	5 29
HUSK sites, Peterborough (5 infill				66	3 88				8					GFA issued. Appointing contractor and SOS Jan.			
sites)	СКН	Peterborough	19	19	09/11/2020	31/01/2021		31/03/2022	31/03/2022		£ 665,000			GFA to be sent over soon to be agreed. 5/1/21. GFA to be issued and agreed. Full PC on site due		19	1
Perkins, Phase 2, Newark Road, Peterborough	скн	Peterborough	96	96	09/11/2020	01/03/2021		01/01/2023	31/03/2023		£ 3,740,000			shortly, and original contractor Vistry will develop out scheme. Expected SOS Feb- Mar 21.	5) s	38	3 58
Old Motel Site, North Street, Stilton, Hunts.	скн	Huntingdonshire	10	10	09/11/2020	30/06/2021		31/03/2022	31/03/2022		£ 420,000			GFA to be issued and agreed. Received full planning, but Reserved Matters. SOS Jun21.		5	5
Station Road, Littleport, Ely. East Cambridgeshire	скн	East Cambs	39	39	09/11/2020	01/06/2021		01/07/2023	30/09/2023		£ 1,448,000			GFA to be issued and agreed. Legals for acquisition of site and formalising Reserved matters application, SOS Jun 21.		20) 19
Former East Anglia Galvanizing Works, Oundle Road,														GFA to be issued and agreed. To pre-app for			
Peterborough North End, Meldreth, South Cambridgeshire	Colliers/? Paradigm Housing	Peterborough South Cambs	77 14	77	09/11/2020 09/11/2020	31/12/2021 01/01/2022		30/09/2023	31/12/2023		£ 3,830,725			planning. GFA issued. Paradigm indicating unlikely to be proceeding with project now 6/1/21.		54	7 7
Land Rear of High Street, Needingworth, Hunts	скн	Huntingdonshire	45	45	09/11/2020	01/06/2021		31/01/2023	31/01/2023		£ 1,775,000			GFA to be issued and agreed. Formal Reserved matters in Jan 21, SOS Jun 21.		20	25
Wisbech Road, Littleport	Funding Affordable Homes HA	Elv	38	38	11/01/2021	31/07/2021		31/10/2022	31/10/2022		£ 1,576,000			Gfa to be agreed and signed.		28	8 10
Luminus HDC Sites, Phase 2		-	15	15	11/01/2021	31/03/2021		31/10/2022	30/04/2022		£ 749,000			Brownfield site ready to start soon, GFA to be agreed and signed.	15		
Great Haddon, London Road,			347	60	3									Phase 1 of a big surburban development. Tenure conversion from market to affordable. PC of final	9		,
Yaxley, Perterborough	СКН	Peterborough	347 6986	60 1741	11/01/2021	01/07/2021	740	01/02/2022	01/02/2026	232	£ 2,270,000 £ 60,999,099	£ 8,435,452		units will be in 2026.	69	17 1035	7 43 5 637
Loan or other Toolbox Investme	ents											Net Drawdown		Variation to facility completed, ongoing monthly			
Haddenham CLT (Loan)	ECTC/PGH	East Cambs	54	19	27/06/2018	05/09/2019	19	30/06/2020	31/03/2023		£ 6,500,000	£ 4,691,955	С	drawdowns, many units reserved, first 2 market unit sales going through shortly.		17	/ 2
Ely MOD Site (Loan)	ECTC/PGH	East Cambs	92	15	28/11/2018	31/07/2019	15	30/11/2019	31/03/2023	7	£ 24,400,000	£ 23,489,138	С	Variation to facility completed. ongoing monthly drawdowns, repayments from 5 unit sales received , 7 units reserved			15
36	Laragh				***						8			First drawdown made 07/1/20, ongoing monthly drawdowns. Variation to facility completed. Units	ed ,	8	
Alexander House Ely (Loan)	Developments	East Cambs	25	4	26/06/2019	07/01/2020	4	31/01/2021	31/03/2021		£ 4,840,000	£ 2,843,902	С	being reserved off plan Ongoing monthly drawdowns, variation to facility	,		4
0	Laragh																
Linton Road, Great Abingdon (Loan)	Laragh Developments Laragh	South Cambs	15	5	27/11/2019	28/02/2020	5	31/03/2021	31/05/2021	-	£ 5,780,000	£ 2,813,082		completed. Units being reserved off plan. Ongoing monthly drawdowns, variation to facility			5
Linton Road, Great Abingdon	Developments	South Cambs Cambridge City	15 27 213	5 10 53	27/11/2019 25/03/2020	28/02/2020 08/04/2020	5 10 53	31/03/2021 31/08/2021	31/05/2021		£ 5,780,000 £ 9,647,000 £ 51,167,000	£ 2,813,082 £ 3,541,268 £ 37,379,345		completed. Units being reserved off plan.	0	7 24 1059	

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Cambridgeshire and Peterborough Combined Authority Forward Plan of Executive Decisions

Published 14 January 2021

Purpose

The Forward Plan sets out all of the decisions which the Combined Authority Board and Executive Committees will be taking in the coming months. This makes sure that local residents and organisations know what decisions are due to be taken and when.

The Forward Plan is a live document which is updated regularly and published on the <u>Combined Authority website</u> (click the Forward Plan' button to view). At least 28 clear days' notice will be given of any key decisions to be taken.

What is a key decision?

A key decision is one which, in the view of the Overview and Scrutiny Committee, is likely to:

- i. result in the Combined Authority spending or saving a significant amount, compared with the budget for the service or function the decision relates to (usually £500,000 or more); or
- ii. have a significant effect on communities living or working in an area made up of two or more wards or electoral divisions in the area.

Non-key decisions and update reports

For transparency, the Forward Plan also includes all non-key decisions and update reports to be considered by the Combined Authority Board and Executive Committees.

Access to reports

A report will be available to view online one week before a decision is taken. You are entitled to view any documents listed on the Forward Plan after publication, or obtain extracts from any documents listed, subject to any restrictions on disclosure. There is no charge for viewing the documents, although charges may be made for photocopying or postage. Documents listed on this notice can be requested from Robert Parkin, Chief Legal Officer and Monitoring Officer for the Combined Authority at Robert.Parkin@cambridgeshirepeterborough-ca.gov.uk.

The Forward Plan will state if any reports or appendices are likely to be exempt from publication or confidential and may be discussed in private. If you want to make representations that a decision which it is proposed will be taken in private should instead be taken in public please contact Robert Parkin, Chief Legal Officer and Monitoring Officer at Robert.Parkin@cambridgeshirepeterborough-ca.gov.uk at least five working days before the decision is due to be made.

Notice of decisions

Notice of the Combined Authority Board's decisions and Executive Committee decisions will be published online within three days of a public meeting taking place.

Standing items at Executive Committee meetings

The following reports are standing items and will be considered by at each meeting of the relevant committee. The most recently published Forward Plan will also be included on the agenda for each Executive Committee meeting:

Housing and Communities Committee

- 1. £100m Affordable Housing Programme Update
- 2. £70m Cambridge City Council Affordable Housing Programme: Update
- 3. £100k Homes and Community Land Trusts Update

Skills Committee

- 1. Budget and Performance Report
- 2. Employment and Skills Board Update

Transport and Infrastructure Committee

- 1. Budget Monitor Update
- 2. Performance Report

Combined Authority Board – 27 January 2021 Governance items

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
1.	Minutes of the meeting on 27 November 2020	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Decision	To approve the minutes of the previous meeting.	Relevant internal and external stakeholders	Richenda Greenhill, Democratic Services Officer	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices.
2	Forward Plan	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Decision	To approve the latest version of the forward plan.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
3.	Change in Membership: Transport and Infrastructure Committee	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Decision	To ratify the change in Cambridgeshire County Council's member and substitute on the Transport and Infrastructure Committee.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices.
4.	Appointment of Combined Authority Returning Officer	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Decision	To recommend the appointment of John Hill as the Combined Authority Returning Officer for the purposes of Article 6 of the Combined Authorities (Mayoral Elections) Order 2017.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
5.	Budget Monitoring Report January 2021	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Key Decision 2020/093	To provide an update on the revenue and capital budgets for the year to date and approve the movement of £900k from Subject to Approval to Approved budget for the Digital Connectivity Infrastructure Programme.	Relevant internal and external stakeholders	Jon Alsop Section 73 Chief Finance Officer	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
6.	Performance Report	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Decision	To provide performance reporting updates.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
7.	Mayor's Budget 2021/22	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Key Decision 2020/070	To request the Combined Authority approve the Mayor's draft budget for 2021-22.	Relevant internal and external stakeholders	Jon Alsop Section 73 Chief Finance Officer	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
8.	2021-22 Budget and Medium Term Financial Plan to 2024- 25	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Key Decision 2020/071	To approve the revenue budget for 2021/22 and the Medium-Term Financial Plan to 2024/25	Relevant internal and external stakeholders	Jon Alsop Section 73 Chief Finance Officer	Mayor James Palmer	It is not anticipated that there will be any documents other than the

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					and approve the capital programme 2021/22 to 2024/25				report and relevant appendices to be published.
9.	Combined Authority Business Plan and Annual Report 2021/22	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Decision	To secure Board agreement to the 2021/22 Combined Authority Business Plan.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
10.	Monitoring and Evaluation Framework	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Decision	To seek the Board's approval of the refreshed Monitoring and Evaluation Framework.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
11.	Review of relationship between Risk and Change Control [May contain exempt appendices]	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Decision	To consider a recommendation from the Audit & Governance Committee that the Combined Authority Board adopt the proposed Relationship between Risk and Change Control document.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
12.	Transport Levy for 2021/22	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Key Decision 2020/089	To set the level of the 2021-22 Transport Levy on local highways authorities.	Relevant internal and external stakeholders	Jon Alsop Section 73 Chief Finance Officer	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Combined Authority Decisions

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
13.	CAM Update January 2021	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Key Decision 2020/091	Procurement and CAM Update from One CAM Ltd	Relevant internal and external stakeholders	Kim Sawyer Chief Executive	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
14.	Market Towns Programme Investment Prospectus – Approval of Third Tranche of Recommended Projects [May contain exempt appendices]	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Key Decision 2020/084	To approve the second tranche of recommended projects under the Market Towns Programme Investment Prospectus.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
15.	Business Growth Service – Growth Company Board [May contain exempt appendices]	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Decision	To approve actions from the inaugural Business Growth Service Growth Company Board meeting held on 4 December 2020.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

By recommendation to the Combined Authority

Recommendations from the Transport and Infrastructure Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
16.	A16 Norwood Improvements	Cambridgeshire and Peterborough	27 January 2021	Key Decision 2020/091	To provide a summary of the outcomes of the Strategic Outline	Relevant internal and external stakeholders	Paul Raynes Director of Delivery	Mayor James Palmer	It is not anticipated that there will be any

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
		Combined Authority Board			Business Case and seek approval to proceed to Outline Business Case.		and Strategy		documents other than the report and relevant appendices to be published.
17.	London Luton Airport Arrivals Consultation	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Decision	To agree the Authority's response to the changes to the flight arrivals at London Luton Airport (stacking over South Cambridgeshire and Huntingdonshire).	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
18.	Greater Cambridge Partnership (GCP) Consultations:	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Decision	To update the Board on the comments made by the Combined Authority in relation to the	Relevant internal and external stakeholders	Paul Raynes Director of Delivery	Mayor James Palmer	It is not anticipated that there will be any documents

Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
Waterbeach to Cambridge and Eastern Access				GCP's consultations (Waterbeach to Cambridge and Eastern Access)		and Strategy		other than the report and relevant appendices to be published.

Recommendations from the Housing and Communities Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
19.	Community Land Trust Business Case	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Decision	To approve the business plan which sets out the benefit, process and interventions that enable Community Led Development across	Relevant internal and external stakeholders	Kim Sawyer Chief Executive	Councillor Chris Boden Lead Member for Housing	It is not anticipated that there will be any documents other than the report and relevant appendices

Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
				Cambridgeshire and Peterborough as per the commitment in the Devolution Deal.				to be published.

Recommendations from the Business Board

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
20.	Local Growth Fund Programme Management Review January 2021	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Key Decision 2020/077	To review the Local Growth Fund Programme delivery including spend against budget and amend as required	Relevant internal and external stakeholders including Skills Committee	John T Hill, Director of Business & Skills	Austen Adams, Chair of the Business Board Councillor John Holdich Lead Member for	It is not anticipated that there will be any documents other than the report and relevant appendices

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
								Economic Growth	to be published
21.	University of Peterborough Phase 2 Manufacturing and Materials Research & Development Centre Project	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Key Decision 2020/086	To approve an increase in investment funding from the joint venture partner for the Peterborough University Phase 2 Manufacturing and Materials Research & Development Centre Project.	Relevant internal and external stakeholders	John T Hill, Director of Business & Skills	Austen Adams, Chair of the Business Board Councillor John Holdich Lead Member for Economic Growth	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
22.	Local Enterprise Partnership Partnering Strategy	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Decision	To approve the Local Enterprise Partnership Partnering Strategy	Relevant internal and external stakeholders	John T Hill, Director of Business & Skills	Austen Adams, Chair of the Business Board Councillor John Holdich Lead Member for	It is not anticipated that there will be any documents other than the report and relevant appendices

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
								Economic Growth	to be published
23.	University of Peterborough Phase 2: Incorporation of PropCo2	Cambridgeshire and Peterborough Combined Authority Board	27 January 2021	Key Decision 2020/076	To note the incorporation of PropCo2 for the University of Peterborough and approve the business plan and approach to the commercial operator.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor John Holdich Lead Member for Economic Growth & Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Employment Committee – 27 January 2021

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
24.	Process for the appointment of the permanent Chief Executive	Employment Committee	27 January 2021	Decision	To seek approval of the job description, to note the timetable for the process and to delegate authority to the Human Resources Manager to manage the process.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Transport and Infrastructure Committee – 10 March 2021

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
25.	Local Transport Plan and Low Emission Vehicles Strategy	Transport and Infrastructure Committee	10 March 2021	Decision	To advise the Committee about a refresh of the Local Transport Plan including sub- strategies and provide an update on the Low Emission Vehicles Strategy	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
26.	Fenland Stations Regeneration: Whittlesey Station	Transport and Infrastructure Committee	10 March 2021	KD2021/004	To consider the outcomes of the business case for Whittlesey Station and a proposal to approve the drawdown of budget to proceed to construction.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
27.	March Area Transport Study: March 2021	Transport and Infrastructure Committee	10 March 2021	Decision	The provide an update on the March Area Transport Study Quick Win Programme to date and a proposal to approve the drawdown of budget to proceed to detailed design on the Walking and Cycling Strategy programme.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
28.	St Ives	Transport and Infrastructure Committee	10 March 2021	Decision	To update the Committee on the next stage for development of the Strategic Outline Business Case for St Ives and the programme to develop St Ives Town Centre measures.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
29.	Fengate Phase 2 University Access	Transport and Infrastructure Committee	10 March 2021	Decision	To provide a summary of the outcome of the Fengate Phase 2 University Access Strategic Outline Business Case and make recommendations to the Combined Authority Board in initiating the Outline Business Case.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
30.	Wisbech Rail	Transport and Infrastructure Committee	10 March 2021	Decision	To outline proposals for further progressing Wisbech Rail and make recommendations to the Combined Authority Board.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
31.	A47 Dualling	Transport and Infrastructure Committee	10 March 2021	Decision	To provide an update on the progress of the A47 dualling Project.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
32.	Year End Report	Transport and Infrastructure Committee	10 March 2021	Decision	To provide an update at the end of the financial year on delivery progress against transport projects across the Cambridgeshire and Peterborough Combined Authority region.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Skills Committee - 15 March 2021

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
33.	Sector-Based Work Academies and High Value Courses Update	Skills Committee	15 March 2021	Decision	To update Members on Sector-Based Work Academies and High Value Courses.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor John Holdich Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
34.	National Retraining Scheme Pilot	Skills Committee	15 March 2021	Decision	To update Members on progress with the National Retraining Scheme Pilot.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor John Holdich Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
									to be published.
35.	University of Peterborough Update	Skills Committee	15 March 2021	Decision	To provide an update on progress on the University of Peterborough.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor John Holdich Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
36.	Business Growth Service - Skills Brokerage Mobilisation Update	Skills Committee	15 March 2021	Decision	To update Members on progress made with mobilising the Business Growth Service.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor John Holdich Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
37.	Local Economic Recovery Strategy: Updated refresh	Skills Committee	15 March 2021	Decision	To update Members on the latest version of the Local Economic Recovery Strategy following further evidence-based insight.	Relevant internal and external stakeholders	John T Hill, Director of Business & Skills	Austen Adams, Chair of the Business Board Councillor John Holdich Lead Member for Economic Growth	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
38.	Adult Education Budget Annual Review (Academic Year 2019/20) Update	Skills Committee	15 March 2021	Decision	To update Members following the first year of local delivery of the Adult Education Budget.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor John Holdich Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Housing and Communities Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
39.	Cambridge Northern Fringe East – Progress Report	Housing and Communities Committee	15 March 2021	Decision	To note progress on the Cambridge Northern Fringe East development.	Relevant internal and external stakeholders	Roger Thompson Director of Housing and Development	Councillor Chris Boden Lead Member for Housing	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Combined Authority Board - 24 March 2020

Governance items

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
40.	Minutes of the meeting on 27 January 2020	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Decision	To approve the minutes of the previous meeting.	Relevant internal and external stakeholders	Richenda Greenhill, Democratic Services Officer	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices.
41.	Forward Plan	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Decision	To approve the latest version of the forward plan.	Relevant internal and external stakeholders	Robert Parkin Chief Legal Officer and Monitoring Officer	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
42.	Appointment of Chief Executive of OneCAM Ltd	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Decision	To appoint the Chief Executive of OneCAM Ltd	Relevant internal and external stakeholders	John Hill Chief Executive	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices.
43.	Budget Monitor Update	Cambridgeshire and Peterborough Combined Authority Board	24 March 2031	Decision	To provide an update on the revenue and capital budgets for the year to date	Relevant internal and external stakeholders	Jon Alsop Section 73 Chief Finance Officer	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
44.	Mayoral Election 2021	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Decision	Update on the budget for the May 2021 Mayoral Elections	Relevant internal and external stakeholders	John Hill Chief Executive	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Combined Authority Decisions

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
45.	£100m Affordable Housing Programme (Non-grant) March 2020	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Key Decision 2020/087	To request Board approval of scheme/s that form a part of and will require an investment from the £40m revolving fund.	Relevant internal and external stakeholders	Roger Thompson Director of Housing and Delivery	Councillor Chris Boden Lead Member for Housing	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
46.	Proposed Loan	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Key Decision 2020/072	To consider granting a loan of up to £10M.	Relevant internal and external stakeholders	Roger Thompson Director of Housing and Delivery	Councillor Chris Boden Lead Member for Housing	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
47.	CAM Update March 2021	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Key Decision 2020/092	Procurement and CAM Update from One CAM Ltd	Relevant internal and external stakeholders	Kim Sawyer Chief Executive	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
48.	Market Towns Programme Investment Prospectus – Approval of Final Tranche of Recommended Projects	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Key Decision 2020/088	To approve the final tranche of recommended projects to under the Market Towns Programme Investment Prospectus	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
49.	Greater South East Energy Hub	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Key Decision 2021/001	To agree the Accountable Body status for the Greater South East Energy Hub.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
50.	Independent Commission on Climate Change	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Key Decision 2021/005	To consider a response to the initial recommendations of the Independent Commission on Climate Change.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Recommendations from the Transport and Infrastructure Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
51.	Fengate Phase 2 University Access	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Key Decision 2021/002	To receive a summary of the outcome of the Fengate Phase 2 University Access Strategic Outline Business Case and give approval to initiate the Outline Business Case.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
52.	A47 Dualling	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Decision	To provide an update on the progress of the A47 dualling Project.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
53.	Wisbech Rail	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Key Decision 2021/003	To consider proposals for further progressing Wisbech.	Relevant internal and external stakeholders	Paul Raynes Director of Delivery and Strategy	Mayor James Palmer	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Recommendations from the Skills Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
54.	University of Peterborough Update	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Decision	To provide an update on progress on the University of Peterborough.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor John Holdich Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
55.	Sector-Based Work Academies and High Value Courses Update	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Decision	To update Members on Sector-Based Work Academies and High Value Courses.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor John Holdich Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
56.	National Retraining Scheme Pilot	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Decision	To update Members on progress with the National Retraining Scheme Pilot.	Relevant internal and external stakeholders	John T Hill Director of Business and Skills	Councillor John Holdich Lead Member for Skills	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

Recommendations from the Business Board

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
57.	Local Growth Fund Programme Management Review March 2021	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Key Decision 2020/0085	To review the Local Growth Fund Programme delivery including spend against budget and amend as required	Relevant internal and external stakeholders including Skills Committee	John T Hill, Director of Business & Skills	Austen Adams, Chair of the Business Board Councillor John Holdich Lead Member for Economic Growth	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
58.	Local Economic Recovery Strategy: Updated refresh	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Decision	To approve the updated refresh of the Local Economic Recovery Strategy for Cambridgeshire and Peterborough.	Relevant internal and external stakeholders including Skills Committee	John T Hill, Director of Business & Skills	Austen Adams, Chair of the Business Board Councillor John Holdich Lead Member for	It is not anticipated that there will be any documents other than the report and relevant appendices

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
								Economic Growth	to be published
59.	Coterminous and Strategic Partnership Agreements Update	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Decision	To approve Memorandums of Understanding with the remaining seven neighbouring Local Enterprise Partnerships.	Relevant internal and external stakeholders	John T Hill, Director of Business & Skills	Austen Adams, Chair of the Business Board Councillor John Holdich Lead Member for Economic Growth	It is not anticipated that there will be any documents other than the report and relevant appendices to be published
60.	Annual Performance Review Update	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Decision	To update the Board on the end of year Annual Performance Review (2020/21) with the Department for Business, Energy	Relevant internal and external stakeholders	John T Hill, Director of Business & Skills	Austen Adams, Chair of the Business Board Councillor John Holdich	It is not anticipated that there will be any documents other than the report and relevant

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					and Industrial Strategy (BEIS)			Lead Member for Economic Growth	appendices to be published
61.	Local Assurance Framework Annual Review	Cambridgeshire and Peterborough Combined Authority Board	24 March 2021	Decision	To approve updates to the Local Assurance Framework.	Relevant internal and external stakeholders including Skills Committee and Audit and Governance Committee	John T Hill, Director of Business & Skills	Austen Adams, Chair of the Business Board Councillor John Holdich Lead Member for Economic Growth	It is not anticipated that there will be any documents other than the report and relevant appendices to be published

FP/01/2021

Comments or queries about the Forward Plan to Cambridgeshire and Peterborough Combined Authority

Please send your comments or queries to Robert Parkin, Chief Legal Officer and Monitoring Officer, at Robert.Parkin@cambridgeshirepeterborough-ca.gov.uk. We need to know:

- 1. Your comment or query:
- 2. How can we contact you with a response (please include your name, a telephone number and your email address).
- 3. Who you would like to respond to your query.

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Agenda Item No: 10

Report title: Overview and Scrutiny Lead Members Questions

To: Overview and Scrutiny Committee

Meeting Date: 25th January 2021

Public report: Yes

Lead Member: Chair - Cllr Lorna Dupre

From: Anne Gardiner

Scrutiny Officer

Recommendations: Note the questions and responses received from the Executive

Committees.

Voting arrangements: N/A

1. Purpose

1.1 To provide the Committee with a copy of the questions that the Lead members submitted to the Combined Authority Executive Committees and the responses provided.

2. Background

- 2.1 Under the new governance arrangements, effective from 1 November 2019, decision making is now distributed between the Combined Authority Board and the Executive Committees. There are three Executive Committees, Skills, Housing & Communities and Transport & Infrastructure. The single Forward Plan sets out both key and non key decisions and allocates the decision making between the Combined Authority Board and the Executive Committees.
- 2.2 With significant decisions being taken by the Executive Committees, the Overview and Scrutiny Committee (O&S) has a role in scrutinising the work of those Committees. In order to do so, the committee have appointed members of O&S to lead in respect of the work of each Executive Committee.
- 2.3 The current Lead Member's from the Overview and Scrutiny Committee are:-Skills Committee - Cllr Andy Coles Housing Committee - Cllr Jocelynne Scutt

Transport and Infrastructure Committee – Cllr Alan Sharp

2.4 This month the Executive Committees met on the:

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6<sup>th</sup> January – Transport and Infrastructure Committee
11<sup>th</sup> January – Skills Committee
11<sup>th</sup> January – Housing and Communities Committee
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2.5 In agreement with the Chair for the Overview and Scrutiny Committee the Lead Members submitted questions to Transport and Infrastructure Committee and Housing and Communities Committee.

The questions asked and the responses provided can be found at Appendix A and Appendix B.

- 3. Financial Implications
- 3.1 No financial implications
- 4. Legal Implications
- 4.1 No legal implications.
- 5. Appendices
- 5.1 Appendix A Questions and responses Transport and Infrastructure Committee
- 5.2 Appendix B Questions and responses Housing and Communities Committee

Appendix A

QUESTIONS FROM OVERVIEW & SCRUTINY COMMITTEE TO THE TRANSPORT AND INFRASTRUCTURE COMMITTEE 06/01/21

Item 2.1 Performance and Finance Report

The budget report under the Budget and Performance Update shows that £2,924.4k has been transferred to the Highways authorities under the Capital Budget 3.5 for the Active Travel Grant payments to Highways Authorities.

- 1) What was the split of the money between Cambridgeshire County Council and Peterborough City Council?
- 2) Is it the CPCA's responsibility to report the detail of this spend to Central Government?
- 3) What updates have been received from CCC and PCC about the details of the spend to date?

RESPONSE

- 1) The split of the grant is PCC £800k, CCC £2,142.4k
- 2) Yes- As the Combined Authority received the funding, it will be up to us to submit the required reporting per the Monitoring and Evaluation requirements and the grant funding requirements back to DfT.
- 3) PCC and CCC are currently undertaking feasibility of the schemes proposed in the original bid and we await final viability, buildability and affordability in due course.

Item 2.9 Buses Strategy Update

Given the COVID pandemic and the subsequent reduction in bus usage, how will the CPCA measure the outcome from the DRT trial?

Paragraph 2.9 of the report states that negotiations with a range of DRT providers is ongoing and a briefing of the DRT plan will be provided at Committee.

Could a copy of that plan be provided to the O & S committee?

RESPONSE

Work has been taking place to procure a trial state of the art Demand Responsive Transport (DRT) service in west Huntingdonshire.

The work needed to do this is proceeding well but clearly we need to understand the Tier restrictions brought on by Covid-19 in order to select the optimum time to commence delivery.

In this trial we will be looking carefully at the passenger numbers for the DRT service compared to the existing bus services in the area which will continue as a benchmark. We have the data for passengers on these services in 2019 and 2020, and also have county-wide data for each period and this will enable us to extrapolate the impact of DRT on the underlying bus network. In addition we wish to do some on-bus survey work of passengers to establish qualitative views of the new service.

The data gathered within the trial will be comparable with data currently provided for existing bus services and the comparison can be made against pre covid and covid passenger numbers. We have details of how many passengers travelled on buses in west Hunts in 2019 and 2020; and for all services in the CPCA area. Hence we will be able to calculate the expected downturn in passengers due to Covid and whether numbers are improved by the DRT service's greater availability and connectivity.

However there are genuine concerns about the messaging from central Government. The messaging in relation to the safety of bus transport will be critical in determining the optimum time to commence the trial and dedicated PR and marketing will be in place. Very clearly this is not a moment when we can say that the trial can be safely launched.

In terms of the plan being shared with the Overview & Scrutiny Committee officers will work with Democratic Services.

At present the plan remains to deploy 4 to 6 small buses and minibuses on a network running 6 days a week, serving west Huntingdonshire within an area defined by the county boundary west of St Neots: the A428 from St Neots to Caxton Gibbet: the A1198 from there towards the new A14/A1(M) up to Sawtry; and then round the county boundary to near Thrapston. Maps have been prepared for this entire area; all roads have been driven and their suitability assessed, and all the DRT pick up zones have been recorded in line with Traffic Commissioner requirements. The tender is ready to send out and we await a significant downturn in the virulence of the virus to allow tendering to formally commence.

The budget for this trial will carry forward with the service to commence as soon as possible.

HOUSING AND COMMUNITIES COMMITTEE – 11 January 2021

PUBLIC QUESTIONS

No.	Question from:	Question to:	Question
1.	Cllr Scutt– Overview and Scrutiny Lead for Housing and Communities	Housing and Communities Committee	Agenda Item 3.2 £100 Million Affordable Housing Programme The £100m Affordable Housing Update item on the agenda references the outstanding receipt of £45m of monies from BEIS/MHCLG and confirmation of the programme end date as being 31st March 2022 as potential risk. Please could an update on these two points be provided?
	Response from:	Response to:	Response
	Cllr Chris Boden – Chairman of Housing and Communities Committee	Cllr Scutt – Overview and Scrutiny Lead for Housing and Communities	Although we have been chasing for a response from MHCLG as part of their review process, we have still not heard about the answer on these points, so they remain a risk.
No.	Question from:	Question to:	Question
2.	Cllr Scutt– Overview and Scrutiny Lead for Housing and Communities	Housing and Communities Committee	Agenda Item 3.2 £100 Million Affordable Housing Programme The potential loss of units at Mere Fen as a result of the outstanding review from MHCLG is stated as having financial implications for the 60/40 split of the £100m programme – could more detail be provided on what these financial implications are and advise what modelling has been done on this?
	Response from:	Response to:	Response
	Cllr Chris Boden – Chairman of Housing and Communities Committee	Cllr Scutt – Overview and Scrutiny Lead for Housing and Communities	We are looking at the potential implications. A key issue will be the opportunities for additional affordable housing units to be started on site before March 2022 through re-investment of the £40m revolving fund monies as money is returned from the existing loan book during 2021, as units delivered in that way require no grant subsidy.

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Agenda Item No: 11

Report title: Overview and Scrutiny Work Programme

To: Overview and Scrutiny Committee

Meeting Date: 25th January 2021

Public report: Yes

Lead Member: Chair - Cllr Lorna Dupre

From: Anne Gardiner

Scrutiny Officer

Recommendations: Discuss and agree items that they would like to be added to the work

programme for the Overview & Scrutiny Committee for the 2020/21

municipal year.

Voting arrangements: N/A

1. Purpose

1.1 To provide the Committee with the draft work programme for the Overview & Scrutiny Committee for 2020/21 municipal year and to ask the committee to comment and make suggestions.

2. Background

- 2.1 In accordance with the Constitution, the Overview & Scrutiny Committee is responsible for setting its own work programme.
- 2.2 A draft work programme which shows the items to be considered over the forthcoming year is attached at Appendix 1.
- 2.3 Members of the Committee are asked to discuss and agree the items for the work programme for the next municipal year, and their prioritisation, and to comment as appropriate on what resources may be required.

3. Financial Implications

3.1 No financial implications

- 4. Legal Implications
- 4.1 No legal implications.
- 5. Appendices
- 6.1 Appendix 1 Overview and Scrutiny Work Programme



Meeting Date	Item	Comments
29 May 2020, Remote Meeting	Minutes Committee to approve the minutes for accuracy from the last meeting.	
	Public Questions Committee to receive any questions received from members of the public in line with the public question scheme set out in the Combined Authority constitution.	
	Project Register	
	CAM Metro T&F Group Final Report To receive the final report and recommendations of the T&F Group	
	Horizon Scanning - Strategic Forward View	Brought forward to first meeting of the
	Request made at December 2019 Chair's briefing meeting for this to be a standing item twice a year on O & S Committee Agenda (in June and December).	Municipal year
	Combined Authority Board Agenda	
Meeting Date	Item	Comments
22 June 2020, Remote Meeting	Minutes Committee to approve the minutes for accuracy from the last meeting.	
	Public Questions	
	Committee to receive any questions received from members of the public in line with the public question scheme set out in the Combined Authority constitution.	
	Work Programming	
	Co-option of an Independent Member	
	Lead Member to Shadow the Business Board	



	CPCA Project Register Update	
Meeting Date	Item	Comments
29 July 2020,	Minutes	
Remote Meeting	Committee to approve the minutes for accuracy from the last meeting.	
	Responses to O & S Questions to CA Board	
	Committee to receive responses by the Combined Authority Board.	
	Public Questions	
	Committee to receive any questions received from members of the public in line with the public question scheme set out in the Combined Authority constitution.	
	Mayor of the Combined Authority	
	University of Peterborough and the Full Business Case	
	At O&S meeting in January 2020 it was agreed that this item is put on the work programme.	
	Lead Member to Shadow the Business Board	
	Combined Authority Board Agenda	
Meeting Date	Item	Comments
28 September 2020, Remote Meeting	Chair of the Independent Commission on Climate Change	Baroness Brown will be in attendance
	CAM Metro T&F Group Quarterly Update	
	Wisbech Rail Project Update	
	Combined Authority Board Agenda	
	CPCA Project Register Update	
	Work Programming	



Meeting Date	Item	Comments
26 October 2020, Virtual Meeting		
FALLOW MONTH	Digital Connectivity Report	
	Combined Authority Director of Business & Skills	
	Community Land Trusts Presentation	
	CAM Task & Finish Group Update	
Meeting Date	Item	Comments
23 November 2020, Virtual Meeting		
	Draft 2021-22 Budget and Medium Term Financial Plan	Standing item for November, December and January Committee meetings.
	Chair of the Business Board	
	A10 Dualling	
	Ely Capacity Enhancements	
	CAM SPV Scrutiny Engagement	
Meeting Date	Item	Comments
14 December 2020, Virtual Meeting	Horizon Scanning - Strategic Forward View Request made at December 2019 Chair's briefing meeting for this to be a standing item twice a year on O & S Committee Agenda (in June and December).	
	Draft 2021-22 Budget and Medium Term Financial Plan consultation	Standing item for November, December and January Committee meetings.
	CAM Metro T&F Group Quarterly Update	



	Mayor of the Combined Authority	
	Chair of the Transport & Infrastructure Executive Committee	
	CPCA Project Register Update	
Meeting Date	Item	Comments
25 January 2021, Venue TBA	2021-22 Budget and Medium term Financial Plan Update	Standing item for November, December and January Committee meetings.
	Combined Authority Director of Housing	
	Chair of the Housing and Communities Executive Committee	
Meeting Date	Item	Comments
22 February 2021, Venue TBA	Bus Review Task & Finish Group (2019/20) Response to the FBC of the Bus Review for the CA; and six-month review of recommendations	
	Chair of the Independent Commission on Climate Change	
	Combined Authority Director Delivery and Strategy	
	Brexit Update – Update from Director for Business and Skills	
Meeting Date	Item	Comments
29 March 2021 Venue TBA	CAM Metro T&F Group Quarterly Update	



	Chair and Chief Executive of the One CAM SPV	
	University of Peterborough Update	
Meeting Date	Item	Comments
26 April 2021 Venue TBA FALLOW MONTH		

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