Table 1: Outcomes and Leading Indicators Overview – Four Service Lines

Service Line	Target/Indicator	Contract Deliverables
Growth	Businesses provided with a Growth Diagnostic	3,305
Coaching	Businesses provided with Growth Coaching	1,005
	Business profiles matched (S/M/L in %)	500/400/100
	Businesses starting a coaching journey	1,005
	Businesses completing a coaching journey	1,005
	GVA generated	£103.0m
	Jobs created	3,223
	GVA increase per employee (Year 1, Year 2, Year 3)	TBD
Inward	Inward investors receiving information, diagnostics,	160
Investment	and brokerage support)	
	Inward investor commitments to expand or for new	40
	investments	
	GVA generated	£15.0m
	Jobs created	600
	Strategic capital investment	£0 (B/E)
	New enterprises supported	25
	Enterprises supported to introduce new to the market	15
	products	

Service Line	Target/Indicator	Contract Deliverables
Skills	Apprenticeship Levy Pledge	£15.0m
	Apprenticeship Levy Utilisation	£9.45m
	Apprenticeship Levy Transfer	£12.48m
	Apprenticeships	1,400
	Learning Outcomes	1,705
	Jobs via Learning Outcomes	=
	GVA generated	£6.0m
Grants & Equity	Companies receiving grants	58
	Grants & Investments (Small Business	48
	Capital Growth Investment Fund)	
	Innovation & Relocation Grants	10
	Small Business Capital Growth	£18.0m
	Investment equity	
	GVA generated	£45.0m
	Jobs created	1,164 – 1,455

Table 2: Growth Coaching 2021/22 - Contracted versus actual

0 0 0% / 0% / 0%	3,305 1,005 500/400/100	Businesses provided with a Growth Diagnostic Businesses provided with Growth Coaching	Growth Coaching
0% / 0% / 0%			
0% / 0% / 0%	500/400/100		
	300/400/100	Business profiles matched (S/M/L in %)	
0	1,005	Businesses starting a coaching journey	
0	1,005	Businesses completing a coaching journey	
0	£103.0m	GVA generated	
75 (Year 1 Total)	3,223	Jobs created	
0	TBD	GVA increase per employee (Year 1, Year 2, Year 3)	
75 (Year 1 Total) 0	3,223	Jobs created	

Table 3: Inward Investment 2021/22 - Contracted versus actual

Service Line	Target/Indicator	Contracted Deliverables	Y1-Q1 Forecast	Y1-Q1 Actual
Inward Investment	Inward investors receiving information, diagnostics, and brokerage support)	160	2	11
	Inward investor commitments to expand or for new investments	40	2	4
	GVA generated	£15.0m	0	TBD
	Jobs created	600	75 (Year 1 Total)	25
	Strategic capital investment	£0 (B/E)	0	£0
	New enterprises supported	25	0	1
	Enterprises supported to introduce new to the market products	15	0	1

Table 4: Skills 2021/22 - Contracted versus actual

Service Line	Target/Indicator	Contract Deliverables	Y1-Q1 Forecast	Y1-Q1 Actual
Skills	Apprenticeship Levy Pledge	£15.0m	0	£0
	Apprenticeship Levy Utilisation	£9.45m	0	£0
	Apprenticeship Levy Transfer	£12.48m	0	£0
	Apprenticeships	1,400	0	1
	Learning Outcomes	1,705	300 (Year 1 Total)	0
	Jobs (via Learning Outcomes)	350	0	0
	GVA generated	£6.0m	0	0

Table 5: Grants & equity 2021/22 – Contracted versus actual

Service Line	Target/Indicator	Contract Deliverables	Y1-Q1 Forecast	Y1-Q1 Actual
Grants & Equity	Companies receiving grants	58	0	32
	Grants & Investments (Small Business Capital Growth Investment Fund)	48	0	32
	Innovation & Relocation Grants	10	0	0
	Small Business Capital Growth Investment equity	£18.0m	0	0
	GVA generated	£45.0m	0	0
	Jobs created	1,164 – 1,455	397 (Year 1 Total)	321 (Year 1 Total at Q1 close)