



**CAMBRIDGESHIRE  
& PETERBOROUGH**  
COMBINED AUTHORITY

## Cambridgeshire and Peterborough Combined Authority - Overview and Scrutiny Committee

DATE: 25<sup>th</sup> June 2018  
TIME: 11:30am  
LOCATION: Council Chamber, East Cambs District Council, The Grange,  
Nutholt Lane, Ely CB7 4EE

### Membership

Council	Member	Substitute
Huntingdonshire District Council	Cllr Doug Dew Cllr Tom Sanderson	Cllr Jon Neish Cllr Barry Chapman
East Cambridgeshire District Council	Cllr Mike Bradley Cllr Alan Sharp	Cllr Julia Huffer Cllr Chris Morris
South Cambridgeshire District Council	Cllr Philip Allen Cllr Grenville Chamberlain	Cllr Pippa Heylings Cllr Peter Topping
Fenland District Council	Cllr Chris Boden Cllr David Hodgson	Cllr Maureen Davis Cllr Sam Clark
Cambridge City Council	Cllr Mike Sargeant Cllr Markus Gehring	Cllr Katie Thornburrow Cllr Valerie Holt
Cambridgeshire County Council	Cllr Lucy Nethsingha Cllr David Connor	Cllr Lina Joseph Cllr David Jenkins
Peterborough City Council	Cllr David Over Cllr Ed Murphy	Cllr Irene Walsh Cllr Alan Dowson

# AGENDA

Item no:		LEAD	PAGE
1.	<b>Apologies</b> To receive apologies and details of any substitute members attending.	Chair	Verbal
2.	<b>Declaration of Interests</b> At this point Members must declare whether they have a disclosable pecuniary interest, or other interest, in any of the items on the agenda, unless it is already entered in the register of members' interests.	Chair	Verbal
3.	<b>Minutes</b> <b>(a) Minutes of the meeting held on the 1<sup>st</sup> June 2018 and matters arising</b> <b>(b) Minutes of the Call-In meeting held on the 15<sup>th</sup> June 2018 and matters arising</b>	Chair	Page 4  To be tabled
4.	<b>Mayor in attendance</b>  Questions to the Mayor agreed at the last meeting - Progress on proposals for a committee system	Chair	Verbal
5.	<b>Cambridgeshire and Peterborough 2030 Prospectus</b>	Mayor	Page 10
6.	<b>Cambridgeshire and Peterborough Four Year Plan 2018-19 -2021-22</b>	Mayor	Page 34
7.	<b>Affordable Housing</b>	Mayor/ Director of Housing and Development	Page 86
8.	<b>Review of Combined Authority Board Agenda</b>  Members to review the Combined Authority Board agenda which was published on the 19 <sup>th</sup> June 2018 and can be found <a href="#">here</a> .	Chair	Verbal
9.	<b>Combined Authority Forward Plan</b>  Members to review the items on the Forward Plan and raise any items they may wish to be added to the work programme.  The CA Forward Plan is regularly updated – the most recent version can be found <a href="#">here</a> .	Chair	Verbal

<b>10.</b>	<b>Overview and Scrutiny Work Programme</b>	Chair	Page 88
<b>11.</b>	<b>Date of next meeting: 23<sup>rd</sup> July 2018 at 11am.</b>	Scrutiny Officer	Verbal

The Combined Authority is committed to open government and members of the public are welcome to attend Overview and Scrutiny Committee meetings. It supports the principle of transparency and encourages filming, recording and taking photographs at meetings that are open to the public. It also welcomes the use of social networking and micro-blogging websites (such as Twitter and Facebook) to communicate with people about what is happening, as it happens.

For more information about this meeting, please contact Anne Gardiner at [anne.gardiner@cambridgeshirepeterborough-ca.gov.uk](mailto:anne.gardiner@cambridgeshirepeterborough-ca.gov.uk)

# **CAMBRIDGESHIRE & PETERBOROUGH COMBINED AUTHORITY – OVERVIEW AND SCRUTINY COMMITTEE**

## **DRAFT MINUTES**

**Date:** 1<sup>st</sup> June 2018

**Time:** 11am

**Location:** Fenland District Council

**Present:**

Cllr Doug Dew  
Cllr Tom Sanderson  
Cllr Alan Sharp  
Cllr Mike Bradley  
Cllr Grenville Chamberlain  
Cllr Philip Allen  
Cllr Mike Sargeant  
Cllr Valerie Holt  
Cllr David Over  
Cllr Ed Murphy  
Cllr Chris Boden  
Cllr David Hodgson  
Cllr Lucy Nethsingha

Huntingdonshire District Council  
Huntingdonshire District Council  
East Cambs District Council  
East Cambs District Council  
South Cambs District Council  
South Cambs District Council  
Cambridge City Council  
Cambridge City Council  
Peterborough City Council  
Peterborough City Council  
Fenland District Council  
Fenland District Council  
Cambridgeshire County Council

**Officers:**

Debbie Forde  
Anne Gardiner

Governance Advisor  
Scrutiny Officer



## **1. Appointment of Chair & Vice Chair**

- 1.1 Councillor Nethsingha was nominated by Councillor Allen and seconded by Councillor Sanderson for the position of Chair.

Councillor Sargeant was nominated by Councillor Murphy and seconded by Councillor Over for the position of Chair.

The Committee resolved to appoint Councillor Nethsingha as Chair for the municipal year 2018/19.

- 1.2 Councillor Sargeant was nominated by Councillor Murphy and seconded by Councillor Over for the position of Vice Chairman.

The Committee resolved to appoint Councillor Sargeant as Vice Chairman for the municipal year 2018/19.

## **2. Apologies**

- 2.1 Apologies received from Cllr Gehring, substituted by Cllr Holt.

## **3. Declaration of Interests**

- 3.1 No declarations of interests were made.

## **4. Minutes**

- 4.1 The minutes of the meeting held on Monday 26<sup>th</sup> March 2018 were agreed as a correct record subject to the following amendments:-

Cllr Boden requested that in future the minutes more clearly reflected the questions raised by committee members as well as the responses provided.

Cllr Boden requested that the following point be added to the East Cambridgeshire Strategic Community Land Trust Programme item that was discussed –

‘(a) Arrangement for security had not been clarified but was being worked on and  
(b) the Committee requested a report on how the loan agreement was to be amended.’

- 4.2 Members raised a concern that feedback had not been received following the last committee meeting on a question regarding the Loans on Land Trust and officers advised they would look into this and get a response provided.
- 4.3 The Committee discussed the proposed committee system that had been mentioned at the last Overview and Scrutiny Committee meeting by the Mayor. The Governance Advisor reported that this was still under discussion by the Board.
- 4.4 The Committee requested that they be involved in the discussions and that an item be placed on the agenda at the next meeting. The committee were advised that the Mayor was scheduled to attend and members could request an update at the meeting.

## **5. Key Priorities Themes - Allocation**

5.1 The Committee received the report which asked members to consider whether they would like to continue to cover key priority themes to monitor the work of the Combined Authority and agree which members of the Committee will be assigned to each theme.

5.2 The following points were raised during the discussion:-

- Members discussed whether they should wait until the Mayor had confirmed the new committee system before assigning members to themes and it was decided that the committee should go ahead with the existing theme allocation and adapt it as and when the Mayor announced the new committee system.
- The benefits of a committee system over portfolio arrangements were discussed. Some members felt that a committee system could lead to closer working relationships with the Board.
- There was discussion on whether the themes were too broad or should be more specific.
- Members discussed adding Finance as a theme and whether this would impede the work of the Audit and Governance Committee. Most members felt that there was a role for the Overview and Scrutiny Committee to consider financial implications and that it should be added as a theme.
- Members felt that the Finance should be included within the existing theme of covering the work of the Mayor and Deputy Mayor. Discussion took place on the differing roles of the Audit and Governance Committee and the Overview and Scrutiny Committee; the former was about compliance rather than strategy. This Committee was concerned with the transparency and the allocation and prioritisation of funding which impinged across all portfolio areas.

5.3 The Committee agreed to

- (a) continue to have a system where members would cover key priority themes to monitor the work of Combined Authority Board.
- (b) include Finance to the Mayor and Deputy Mayor's theme.
- (c) add the work of the Business Board to the Strategy and Planning theme.

The Committee agreed the following allocation of members to the key priority themes:

Activities of Mayor, Deputy Mayor's and Finance  
Cllr Boden, Cllr Over, Cllr Gehring

Transport and Infrastructure  
Cllr Sargeant, Cllr Sanderson, Cllr Chamberlain

Skills and Employment  
Cllr Nethsingha and Cllr Dew

### Housing

Cllr Allen, Cllr Murphy, Cllr Connor

### Strategy & Planning and Business Board

Cllr Bradley and Cllr Sharp.

## **6. Appointments to Task and Finish Group – Mass Rapid Transport**

6.1 The committee received the report which asked members to appoint the membership to the working group for Mass Rapid Transport and to appoint a chair.

6.2 The Committee resolved to appoint the following members to the task and finish group:

Cllr Sargeant  
Cllr Sanderson  
Cllr Chamberlain  
Cllr Allen  
Cllr Bradley

The Committee agreed that the task and finish group should appoint their Chair at the first meeting.

## **7. Constitution Review – Overview and Scrutiny Committee – Governance arrangements**

7.1 The Committee received the report which requested members to review its constitutional arrangements and to suggest any changes they would like to put forward for recommendation to the Board. The Committee were advised that the ability to scrutinise the work of the local enterprise partnership in relation to the Combined Authority's role as the accountable body.

7.2 Cllr Boden raised a query around the Committee's ability to scrutinise any functions as stated in the constitution as the committee had been previously advised that they would not be able to scrutinise the funding that had been passed to Cambridge City Council for housing.

The Committee were advised that advice would be sought from the Monitoring Officer to clarify the position on their ability of the committee to scrutinise projects that had been delegated to constituent councils.

7.3 The Committee endorsed the Overview and Scrutiny constitutional arrangements as set out in Chapter 8 of the constitution.

## **8. Combined Authority Forward Plan**

8.1 The Committee agreed they would discuss items from the Combined Authority Board meeting which had been held on Wednesday 30<sup>th</sup> May 2018.

### 2030 Prospectus

It was noted that as the Mayor was attending the next meeting to discuss the Prospectus, this would not be discussed at this meeting.

#### 4 Year Plan

Members discussed the budget and made the following points:

- All the projects seem to be grouped together in 2020-2022 and they would like to have seen the overall budget. It assumes all spend will be in the next 4 years.
- Committed spend should be included.

#### £100M Affordable Housing Programme:

- Members felt that how the ringfenced money for affordable housing was allocated was quite confusing and was not very strategic.
- Members felt that the committee should get some clarity on where affordable housing would be spread out across the county. The Committee requested legal advice on what was in original order.
- Members were supportive of the idea of having a formula to work out where housing was needed around the county. It would need to take into account the needs of each area and take into account terminology and differences between affordable housing definitions in the different areas. Any formula should be fair and transparent. Discussion took place on the meaning of fairness.
- Members felt that stalled sights needed to be considered and ways to help developers get developments off the ground.
- A member reported that some of the funding seemed to be used for homeless accommodation and for sites already built.

Members requested that a report on Affordable Housing be brought to the next Overview and Scrutiny meeting giving detail on how funding would be allocated across the area, what the future plans were in regard to affordable housing and what the priorities were and legal advice on what was in the original order. Also, what had been agreed so far, how decisions were being made and who was making them.

The Committee requested that the Mayor as the Portfolio for Housing answer questions from the committee regarding this topic at the next meeting.

The Committee agreed that following the next meeting the Committee may like to seek expert external advice on this topic as there seemed to be good and bad models.

#### Cambridgeshire and Peterborough Independent Economic Review

Members felt that they should monitor the assumptions that were being made by the Mayor on growth in the region.

Cllr Allen felt that there should be more in the report to describe the impact of climate change on the area.

### Mayoral Interim Transport Strategy Statement

- Members queried what plans were being put on hold as it was not clear within the report.
- Local Transport Plan to be produced in one year was an unrealistic timeframe.
- Members raised the point that as the Mayor was intending to finance certain transport plans such as the metro through Cambridge with the income gained from the new garden towns proposals which would release the land value that this could potentially cause a lot of conflict between the Mayor's plans and the existing local plans.
- Cllr Bradley advised that the necessity for a short delay was an attempt to prevent current plans having an impact on future long term projects; the statement needed to be viewed as a whole rather than from individual areas.
- Some members felt that the short term plans proposed were still important and should not be delayed.
- Members felt that the potential delay to schemes that were already far advanced would be detrimental and that some of the schemes were urgently needed.

The Committee discussed whether they wished to call in the report and were advised that this was not a key decision. However, some members felt that as it could have an impact on a large proportion of the population for the Combined Authority area that it should have been a key decision.

Six members of the Committee indicated they would be interested in calling in this item and agreed to meet after the committee had closed to discuss this further.

- 8.2 The Committee agreed that a discussion on the Combined Authority Forward Plan should wait until after the O&S workshop due to be held on the 25<sup>th</sup> June 2018.

### **9. Overview and Scrutiny Work Programme Report**

- 9.1 The Committee received the report which provided the Committee with the draft work programme for the Overview & Scrutiny Committee for the 2018/19 municipal year and asked them for comments and suggestions.
- 9.2 Members requested that an item be added to the July agenda for members from the themes to report back to the committee.
- 9.3 The Committee noted that there would be a Work Programme workshop before the Overview and Scrutiny meeting on the 25<sup>th</sup> June 2018.

### **10. Date of Next Meeting**

- 10.1 The next meeting would be held on the 25<sup>th</sup> June 2018 at East Cambs District Council at 11:30am.

Meeting Closed: 13:10pm



<b>OVERVIEW AND SCRUTINY COMMITTEE</b>	<b>AGENDA ITEM No: 5</b>
<b>25 JUNE 2018</b>	<b>PUBLIC REPORT</b>

## **CAMBRIDGESHIRE AND PETERBOROUGH 2030 PROSPECTUS**

### **1.0 PURPOSE**

- 1.1 The committee will receive a presentation from the Mayor of the Combined Authority on the Cambridgeshire and Peterborough 2030 prospectus which was approved by the Board at the May meeting.

<b><u>RECOMMENDATION</u></b>	
<b>Lead Officer:</b>	<b>Kim Sawyer, Legal Counsel and Monitoring Officer</b>
That the committee receive and comment on the Cambridgeshire and Peterborough 2030 prospectus.	

### **2.0 BACKGROUND**

- 2.1 The Combined Authority at its AGM on 30th May approved the Cambridgeshire and Peterborough 2030 Prospectus.
- 2.2 The prospectus set out a powerful and exciting picture of Cambridgeshire and Peterborough in 2030. It outlined the ambition and aspirations for the sustainable growth and development of Cambridgeshire and Peterborough as a vibrant and dynamic region with a well-established place on the world stage.

The Combined Authority Board resolved to:

- (a) agree the overarching ambition and five core ambitions.
- (b) note the intention to commence a programme of engagement with stakeholders across the area.

(c) note the Combined Authority's Four Year Plan (Item 2.2) setting out the actions that would be taken to progress the 2030 ambitions in the period 2018/19 to 2021/22.

(d) agree a budget of up to £40k in 2018/19 from the revenue gainshare allocation to support the launch, promotion and conversation with residents across the region.

2.3 The report that was taken to the Board is attached at Appendix A.

### **3.0 APPENDICES**

3.1 Appendix A – Cambridgeshire and Peterborough 2030 Prospectus Board report.

<b>CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY BOARD</b>	<b>AGENDA ITEM No: 2.1</b>
<b>30 MAY 2018</b>	<b>PUBLIC REPORT</b>

## **CAMBRIDGESHIRE & PETERBOROUGH 2030 PROSPECTUS**

### **1.0 PURPOSE**

- 1.1. The prospectus sets out a powerful and exciting picture of Cambridgeshire and Peterborough in 2030. It outlines the ambition and aspirations for the sustainable growth and development of Cambridgeshire and Peterborough as a vibrant and dynamic region with a well-established place on the world stage.

<b><u>DECISION REQUIRED</u></b>	
<b>Lead Member:</b>	<b>Mayor James Palmer</b>
<b>Lead Officer:</b>	<b>Martin Whiteley, Chief Executive</b>
<b>Forward Plan Ref: 2018/007</b>	<b>Key Decision: Yes</b>
<p>The Combined Authority Board is recommended to:</p> <p>(a) Agree the overarching ambition and five core ambitions.</p> <p>(b) Note the intention to commence a programme of engagement with stakeholders across the area.</p> <p>(c) Note the Combined Authority's Four Year Plan (Item 2.2) setting out the actions that will be taken to progress the 2030 ambitions in the period 2018/19 to 2021/22.</p> <p>(d) Agree a budget of up to £40k in 2018/19 from the revenue gainshare allocation to support the launch, promotion and conversation with residents across the region.</p>	<p><b>Voting arrangements</b></p> <p>Simple majority of all Members</p>

### **2.0 BACKGROUND AND CONTEXT**

- 2.1. Combined authorities are a key component of the Government's devolution of powers, funding and responsibility for delivering public policy. They span local



authority boundaries and functional economic areas and afford new opportunities for coordinated intervention and added value in key policy areas, tailored to local need, such as economic development, transport and infrastructure, housing, planning and land use and skills.

2.2. The Cambridgeshire and Peterborough Combined Authority was formed in March 2017 and the first Mayor elected in May 2017.

2.3. Through the devolution deal the Combined Authority committed to:

- Double the size of the local economy
- Accelerate house building rates to meet local and UK need
- Deliver outstanding and much needed connectivity in terms of transport and digital
- Provide the UK's most technically skilled workforce
- Transform public service delivery to be much more seamless and responsive to local need
- Grow international recognition for the area's knowledge-based economy
- Improve the quality of life by tackling areas suffering from deprivation.

2.4. Following his election in May 2017, the Mayor published 100-day plan outlining the actions to deliver on this agenda. The 100-day plan kick-started the work to progress the devolution deal commitments. Work is underway to develop core strategies including for example, the local industrial strategy, housing strategy, skills strategy, local transport plan, strategic spatial planning framework and market towns masterplans. The Combined Authority has progressed key investment decisions in a range of transport and infrastructure, skills, housing and economic development initiatives. These include for example:

- The establishment of the Economic Commission which will bring forward independent advice and evidence on the local economy which will enable political and business leaders to agree on economic priorities and to come together more effectively in pursuing them;
- Investment in core transport and infrastructure work such as the Cambridge Automated Metro, A10, M11, A47;
- Investment in specific local interventions across the Combined Authority geography as illustrated in Appendix A;
- Securing additional government funding for a Skills and Innovation Pay and Progression Pilot to up-skill 2000 people on universal credit into higher skilled health and care jobs;
- Attracting additional government investment into the region, for example the Chancellor's Autumn budget, saw an additional £81m invested in the future prosperity of the region and the area has been successful in bidding for National Productivity Improvement Funds, Housing Infrastructure Funds and Local Full Fibre Network funds.

Appendix A summarises some of the key achievements and the investment the Combined Authority is making in Cambridgeshire and Peterborough.

### **3.0 CAMBRIDGESHIRE AND PETERBOROUGH 2030**

- 3.1. Looking forward to 2030, the overarching ambition is to establish Cambridgeshire and Peterborough as **a leading place in the world to live, learn and work**. This is underpinned by five core ambitions for the area's future development:

Cambridgeshire & Peterborough 2030 Ambition

**A leading place in the world to live,  
learn and work**



- 3.2. The Combined Authority has been working to articulate its longer term ambition and aspirations for Cambridgeshire and Peterborough. These are described in the 2030 prospectus attached at Appendix B. This written prospectus will also be supported by a short digital version showcasing the imagined life and experience of five residents in 2030.
- 3.3. The prospectus describes some of the characteristics and outcomes for the people and place of Cambridgeshire and Peterborough in the future. It sets out what the region will be like, how it wants to be known and how it will be experienced by residents, communities, business people and visitors. The prospectus is also illustrated by examples of the projects and initiatives that will bring the ambition into fruition.
- 3.4. The Mayor and Combined Authority want the bold and stimulating ambition set out in the prospectus to inspire leaders and communities right across the area to participate in and use their experience, expertise and energy to assist in developing the future Cambridgeshire and Peterborough.
- 3.5. It is proposed that a programme of engagement with stakeholders across the area, including member local authorities and partners, communities, businesses, schools and universities and others alongside a media strategy will launch and promote the 2030 ambition. This will include a conversation with a representative sample of residents across the region to translate the 2030 ambitions into the four year plan and understand the different priorities between areas. The Combined Authority is working with each partner Local Authority on the launch and engagement plans.



- 3.6. The Combined Authority's Four Year business plan, set out at Item 2.2 describes the key challenges, the priority programmes and associated milestones and the target outcomes in 2030.

## 4.0 FINANCIAL IMPLICATIONS

- 4.1. The Board is asked to approve a budget of up to £40,000 in 2018/19 from the revenue gainshare allocation to support the launch, promotion and conversation with residents across the region.

## 5.0 LEGAL IMPLICATIONS

- 5.1. The Combined Authority committed to achieving a bold vision for Cambridgeshire and Peterborough in the devolution deal signed in June 2016. The Authority has a general power of competence under Article 11 of the Cambridgeshire and Peterborough Combined Authority Order 2017 which enables it to undertake actions in furtherance of its ambitions.

## 6.0 SIGNIFICANT IMPLICATIONS

- 6.1. There are no specific implications for this report.








## 7.0 APPENDICES




- 7.1. Appendix A: Investment in Cambridgeshire and Peterborough 2017-18  
7.2. Appendix B: Cambridgeshire and Peterborough 2030 Prospectus






<u>Source Documents</u>	<u>Location</u>
List background papers:	
Mayor's 100 day plan	
Cambridgeshire and Peterborough Devolution Deal	<a href="http://cambridgeshirepeterborough-ca.gov.uk/assets/Uploads/Cambridgeshire-and-Peterborough-Devolution-Deal.pdf">http://cambridgeshirepeterborough-ca.gov.uk/assets/Uploads/Cambridgeshire-and-Peterborough-Devolution-Deal.pdf</a>
The Autumn Budget:	<a href="https://www.gov.uk/government/publications/autumn-">https://www.gov.uk/government/publications/autumn-</a>

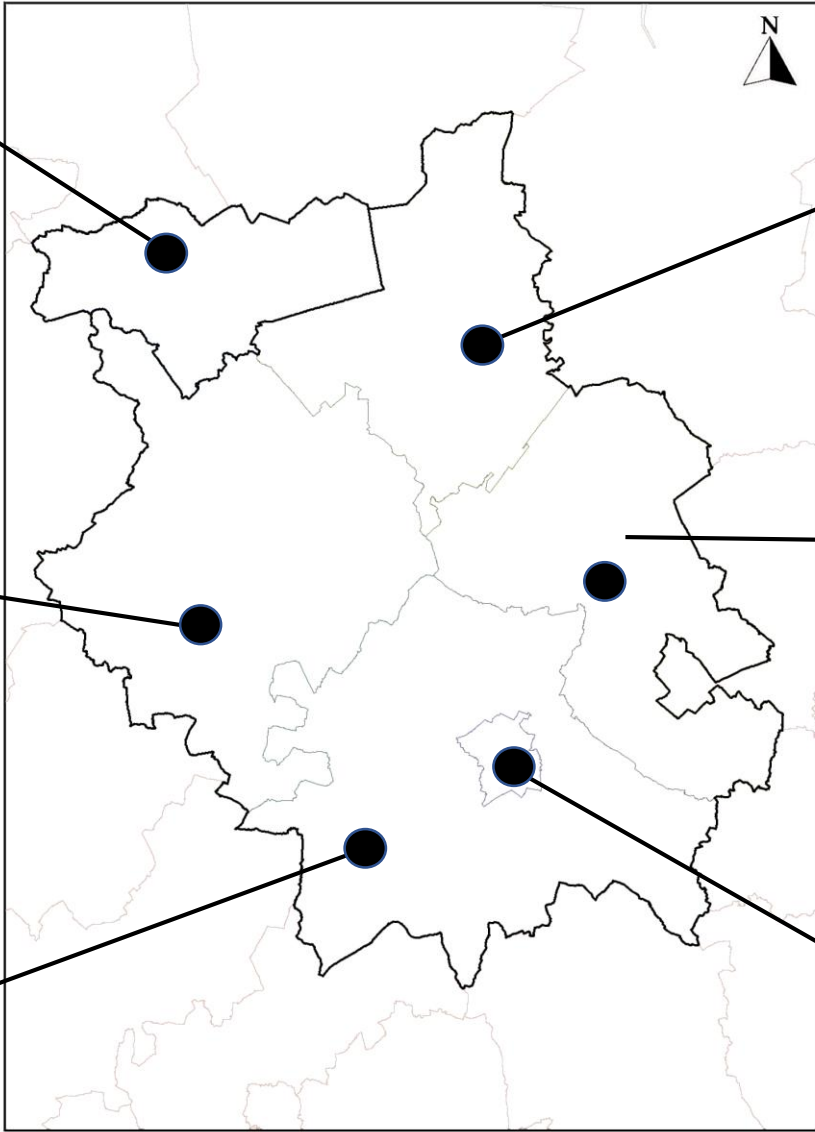
<p>2017</p> <p>Combined Authority Board Papers (May 2017 – March 2018)</p>	<p><a href="#">budget-2017-documents/autumn-budget-2017</a></p> <p><a href="http://cambridgeshirepeterborough-ca.gov.uk/meetings">http://cambridgeshirepeterborough-ca.gov.uk/meetings</a></p> <p>Cambridgeshire and Peterborough Combined Authority, , Unit 3, The Incubator, Alconbury Weald Enterprise Campus, Alconbury Weald, Huntingdon, PE28 4WX</p>
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# Key Achievements 2017-18 – a summary of investment and actions by the Combined Authority in Cambridgeshire and Peterborough







Peterborough		£m
	Opportunity Peterborough	£0.65
	Affordable homes	£1.85
	Infrastructure improvements A1260, A16, A47 (Pipeline)	tbd
	University of Peterborough Project & Interim Accommodation at Embankment	£6.53 £9.0
	NPIF Investment A605, A15	£6.5
	Skills and Innovation Pay and Progression Pilot (Peterborough & Cambridgeshire)	£5.0
	HIF Marginal Viability – Yaxley Loop Road to unlock 5,350 homes	£4.57





Huntingdonshire		
	Infrastructure improvements A141, strategic river crossing (pipeline)	£9.5
	St Neots Masterplan	£5.8
	Affordable homes	£0.66

South Cambridgeshire		
	Infrastructure improvements A10 level crossing, A505 corridor (pipeline)	£3.5
	Upgrading A10 business case	£0.5
	Cambridge South Station programme	£1.75
	Affordable homes	£0.83
	East-West Expressway / Rail	



Fenland		
	Regeneration Fenland railway stations	£9.0
	Regeneration and growth in Wisbech	£10.5
	Infrastructure improvements March junction	£3.65
	Wisbech Garden Town feasibility study	£6.5
	Affordable homes	£0.3
	Dualling A47 Business Case; M11 Feasibility Study	£1.75

East Cambridgeshire		
	Soham station programme	£5.0
	Infrastructure improvements A14, A142	£0.3
	Upgrading A10- Business Case	£0.5m
	Affordable homes	£0.93
	HIF Marginal Viability – Soham Eastern Gateway Scheme to unlock 553 homes	£6.3
	ECTC Haddenham CLT Loan	£6.5

Cambridge		
	Cambridge Fringe North East 7,600 new homes programme HIF Forward Funding	Business Case
	Infrastructure improvements Coldhams Lane roundabout	£1.75
	Cambridge South Station programme	£1.75
	Cambridge Rapid Mass Transit study	£0.1



**CAMBRIDGESHIRE  
& PETERBOROUGH**  
COMBINED AUTHORITY

# **2030 AMBITION**

## **CAMBRIDGESHIRE & PETERBOROUGH**

# A BETTER FUTURE

## A LEADING PLACE IN THE WORLD TO LIVE, LEARN & WORK

**This document is a glimpse into the future. A window on what life could be like in Cambridgeshire and Peterborough in 2030. Our ambition is to firmly establish our area as the leading place in the world to live, learn and work.**

The following five core ambitions build on some of the big ideas that inspired the Cambridgeshire and Peterborough devolution deal. We committed to doubling the size of the local economy and ensuring that all residents contribute to and benefit from the area's growth and success. These ambitions will make this commitment a reality.



Delivering these ambitions will take a number of years. Building roads, new homes, a University, public transport and inspiring workplaces does not happen overnight. That is why we are taking a long-term view.

Delivering on this vision will need teamwork. Everyone will need to play their part if we are to successfully fulfil these challenging ambitions. We want residents, businesses, communities and partners right across the area to commit to the ambition and contribute their knowledge, skills and experience.

Progress has already been made on house building with a £170m fund set to deliver affordable homes. Investment is earmarked for upgrades to key transport routes, including public transport.

The development of The University of Peterborough is underway alongside an overhaul of skills and training provision to develop the skills base of our workforce to match business and individual's needs both now and in the future.

# THE MAYOR'S PERSPECTIVE

Our ambition is to create the leading place in the world to live, learn and work.

This document sets out a powerful picture of what it will be like to live in Cambridgeshire and Peterborough in 2030. We're lucky to live in one of the most economically prosperous parts of the country, but we must not rest on our laurels. We have great ambitions for the future.

However, it is clear that decisive action is needed to ensure that the growth that we witness in Cambridgeshire and Peterborough is truly sustainable and spread evenly across the entirety of the area, creating a place where all members of our community contribute to, and benefit from, our area's growth and success.

Cambridgeshire and Peterborough has a significant role to play on both the national and international stage and we are set to strengthen and consolidate our global reputation. To realise this great potential, we know that it is vital to address our productivity challenge at a local level. Much of this ambition statement touches upon precisely this challenge.

Ensuring that young people have the opportunity to purchase their own home and access affordable housing, whilst at the same time attracting the investment we need to transform our transport infrastructure is critical. It's also imperative that we ensure that businesses can access the skilled workforce that they require, to thrive and position Cambridgeshire and Peterborough as a leading place in the world to live, learn and work.

The aim for everyone to have the offer of a job within half an hour of where they live is the right ambition and one that touches upon our desire to boost the quality of life across Cambridgeshire and Peterborough and establish healthy and sustainable communities.

Cambridgeshire and Peterborough is a fantastic place to live and I'm incredibly honoured to serve as its first elected Mayor. This 2030 ambition is a roadmap for an even brighter future for all of us.



**James Palmer**  
Mayor of Cambridgeshire and Peterborough





# A BLUEPRINT FOR MODERN TRANSPORT

Cambridgeshire and Peterborough is a fast-moving area with a choice of different transport options.

## BETTER ROADS

Improvements to our road network, including the A14, M11, A10, A47, A1 and A428, not only make it easier to get around by car, but provide strategically important infrastructure giving access and connectivity to key national arterial routes to Europe and the rest of the world.

## REDUCED CONGESTION

Commuting around Cambridge has never been easier thanks to the Autonomous Metro and integrated public transport system. It connects our rural areas and market towns, and is helping to reduce congestion.

## IMPROVED PUBLIC TRANSPORT

Cambridgeshire and Peterborough offers a wide range of public transport options, reducing congestion and pollution across the whole of the county.

The area is a champion for celebrating and nurturing cycling and walking. These forms of active travel and public transport are the natural choice for the majority of people.

Our train network boasts new stations at Cambridge South, Wisbech and Soham, as well as improved lines to Whittlesey and March.



“INNOVATION IS DRIVING GROWTH AND  
CHANGING THE WAY WE LIVE OUR LIVES.”



**NAME: JANNAT**  
**AGE IN 2030: 31**  
**OCCUPATION: SCRIPTWRITER**  
**LOCATION: PETERBOROUGH**

**Jannat works from home in Peterborough as a scriptwriter for television shows, and volunteers at her local radio station at weekends.**

Jannat didn't need to move away and leave her family and friends behind to study, her degree was gained at The University of Peterborough.

She believes that equal access to clean, green public transport, high quality housing and super-fast broadband has helped create a happier, healthier, more inclusive society.

Many of Jannat's University friends have stayed in the area to pursue their careers since completing their degrees, expanding the pool of skilled workers available to local employers.



# LIVE

## FLOURISHING COMMUNITIES

Cambridgeshire and Peterborough is home to a wide range of prosperous and thriving communities, such as Northstowe and Great Haddon, and the Garden Town development in Wisbech. These developments are providing affordable, good quality homes and community amenities for thousands of people.

Revitalised market towns are home to blooming economies and popular facilities. Communities are proud of the places where they live and work.

More affordable homes for sale and rent have been built across the area in places like Camborne, Northstowe, and St Ives. The increased offering has been successful in reversing the challenging housing market conditions in and around Cambridge, broadening the supply of homes across the area and improving affordability.

Residents enjoy ready access to high quality public services, school places, and digital connectivity with 99% superfast broadband coverage and growing full fibre networks.

## GLOBAL APPEAL

The attractiveness of our area is appealing to people from national and international destinations, who see Cambridge and Peterborough as a great place to Live, Learn and Work.



# LEARN

## BROAD CHOICE OF EDUCATION

The area offers a broad range of education and training programmes that support people into higher skilled and better paid jobs. Students have the choice of exploring both academic and vocational learning, which are equally valued by the business community.

Young people have the best possible education choices. Our area is home to the world leading University of Cambridge, the new University of Peterborough, Anglia Ruskin University, plus further education colleges and the advanced technical skills training facility, iMET.

## DIVERSE EDUCATION OPTIONS

These institutions, alongside our schools, allow students the opportunity to tailor their learning to their chosen career path. The area's skills base matches businesses' needs and a wide range of education and training programmes are at the foundation of the area's thriving job market.

No matter whether a young person chooses to go to college or University, or chooses a traineeship or apprenticeship, they are supported to pursue their career ambitions, which in turn is helping the economy to grow.

**“INVESTMENTS IN EDUCATION, FROM THE FIRST YEARS OF SCHOOL TO RESEARCH AT A HIGH ACADEMIC LEVEL, HAVE PROVIDED THE REGION WITH A SKILLED LABOUR FORCE THAT FEW OTHERS CAN MATCH.”**

# WORK

## ENTREPRENEURIAL GROWTH

Cambridge is one of the most enterprising and entrepreneurial cities in the world. More than 60,000 people are currently employed in the 'Cambridge cluster' of companies, and in excess of £12 billion in turnover is currently generated annually by the 5,000 or so knowledge-intensive firms in and around the city; which we expect to grow. The innovation that underpins the cluster is impressive – the city publishes more patents per 100,000 residents than the next four cities in the UK combined.

## TECHNOLOGY DEVELOPMENT

Peterborough is also thriving, with a wealth of advanced manufacturing and engineering businesses leading the way in new technology development and usage.

The city also features in the top ten cities to register patents, with their development of Smart City and Clean Tech related technology delivering impressive results.

**“THE REGION’S INTERNATIONAL COMPETITIVENESS IS STRONG. IT FEATURES A DYNAMIC, INNOVATIVE BUSINESS COMMUNITY THAT SUCCESSFULLY COMPETES IN THE GLOBAL MARKET AND IS CHARACTERISED BY KNOWLEDGE-BASED ACTIVITIES, INNOVATIVE POWER AND COOPERATION WITH EDUCATION AND RESEARCH INSTITUTES.”**

## HIGH QUALITY WORKSPACES

The network of Innovation, Incubator, Grow-on and satellite centres alongside Enterprise and Job Zones at Peterborough, Alconbury, Cambridge Compass, St Neots and Waterbeach has created a network of high quality collaborative work spaces. These spaces support high growth start-up businesses at the same time as nurturing and scaling up existing businesses.

## MARKET TOWN FOCUS

Our programme of Market Town Masterplans has reaped huge dividends, attracting inward investment and regenerating the area's Market Towns.



**“OUR AREA HAS MORE HIGH VALUE JOBS THAN EVER BEFORE, AND PRODUCTIVITY HAS DOUBLED.”**

# GREEN LIVING

New technologies have created new ways for us to live and work that are reducing the carbon footprint of the area. Low carbon power, heat and transport options are accessible to the local community, supporting clean growth and protecting our environment.

Affordable, ultra-low impact homes have been built connected to locally produced energy resources. Investment in infrastructure and public transport means reduced congestion and pollution, and greater choice for local people.

There are a wealth of green spaces and parks where families can interact with nature, education and cultural programmes.



# THRIVING TOURISM



Millions of people visit our area every year to experience its heritage, culture and diverse environment. There are first class museums, vibrant theatres with packed schedules and sporting institutions that attract thousands of spectators.

The Fens is now one of the most visited tourist attractions in the country thanks to its UNESCO world biosphere status and fascinating insights into the Bronze Age.

Plus, each town and city has its own vibrant night life, music scene and collection of public art.



**NAME: GARY**  
**AGE IN 2030: 75**  
**OCCUPATION: RETIRED**  
**LOCATION: WISBECH**

Gary lives in a bungalow in the Wisbech Garden Town development. His daughter has recently bought her own home just down the road, something that was made possible thanks to the investment by the Combined Authority into a range of affordable homes.

His daughter catches the train to Cambridge every morning where she works at the Cambridge Biomedical Campus, researching cures for cancer. It only takes her half an hour from Wisbech station.

On Tuesday nights, Gary works with teenagers at the Garden Town Skills Hub. He teaches them team working and time management skills to help prepare them for the world of work.



**NAME: LYDIA**  
**AGE IN 2030: 18**  
**OCCUPATION: APPRENTICE**  
**LOCATION: PETERBOROUGH**

Lydia is a Graduate Apprentice studying Advanced Engineering and Artificial Intelligence at The University of Peterborough. She knows that her skills are in demand by local, national and international employers, and has a bright future ahead of her.

When she doesn't choose to cycle, she travels to University on public transport, from a new, affordable eco-house where she lives with her family. Their home is environmentally and energy efficient; it also incorporates smart technology which helps her Dad manage his medical condition more effectively and makes it easy to get in touch with his community team if he needs help.

# BUSINESS, INNOVATION & GROWTH

**A network of thriving Enterprise & Job Zones supports our area’s economic growth, giving local companies space they need to grow, at the same time as attracting national and international businesses to move into our area.**

A range of innovative companies have chosen to relocate to our area, taking advantage of our highly skilled local workforce, excellent quality of life and strong transport links.

Creating these Enterprise & Job Zones for business growth, close to good transport links and housing, has helped to generate a wide range of new job opportunities including a number of Life Sciences, Agri-Tech, Digital and Creative and Advanced Manufacturing and Engineering roles.

**“OUR AREA HAS BECOME  
A PIONEER FOR LIFE-  
CHANGING INNOVATION,  
MAKING CAMBRIDGE  
AND PETERBOROUGH AN  
INTERNATIONAL ROLE  
MODEL.”**







**NAME: ANDREW**  
**AGE IN 2030: 56**  
**OCCUPATION: BUSINESS OWNER**  
**LOCATION: ELY**

**Andrew runs a successful business in Ely, a place which is thriving thanks to the Market Town Masterplan and associated investment.**

The success of Andrew's business has allowed him to invest in the future and he now employs many young local people on apprenticeships and traineeships. Their new skills and fresh ideas help Andrew's business to grow.

All of Andrew's staff can get to work in under half an hour, thanks to the vast improvements in the local road, rail and public transport, including cycling and walking routes.

His online business is booming, with high speed internet across the county fuelling a significant increase in web orders. As a result of this increased demand, Andrew, will soon be looking for larger premises to expand his team.



# WORLD CLASS BUSINESS CLIMATE

Cambridgeshire and Peterborough is a magnet for the World's leading companies who thrive by choosing to invest and grow in the area.

A huge range of international companies, from bio-medical and Agri-Tech to advanced manufacturing and creative digital, have been attracted to the area due to the favourable conditions that we have created for development, innovation and growth.

Cambridge is the Life Sciences capital of the world, driving forward life changing innovation.

Our areas reputation for producing high-tech companies has overtaken that of Silicon Valley. Alconbury and Peterborough lead the way in Technology, Manufacturing and Engineering, while Fenland and the surrounding areas continue to pioneer in the Agri-Tech sector.

## CREATIVITY

Across the area, creative businesses in the service industry, culture, entertainment and sport are creating jobs, exports and growth.

## INNOVATION

The area is a national leader for innovation and growth, with start-up businesses adding significant growth to the local economy. As a result, thousands of new jobs have been created in the past decade.

Improved transport networks, IT infrastructure and a home-grown skilled workforce makes the area an attractive destination for business.

**“ALL OF THE REGION’S PLACES FEATURE A MIX OF HOUSING, BUSINESSES, CULTURE AND SERVICES.”**





**NAME: POLLY**  
**AGE IN 2030: 37**  
**OCCUPATION: NURSE**  
**LOCATION: CAMBRIDGE**

**Thanks to the new Autonomous Metro, congestion in Cambridge has been virtually eradicated and Polly can now get to work at Addenbrooke's Hospital, quickly and comfortably.**

This transformation of public transport in Cambridge has improved the lives of staff and patients alike at Addenbrooke's and turned the city into a clean, greener area which is increasingly car-free.

Polly lives in one of the many eco-friendly, affordable houses that have been built in Cambridge, and she enjoys the cultural activities on offer across the city.

Investment in transport infrastructure and housing has allowed employers like Addenbrooke's to attract and retain staff in key disciplines.



# TAKE A LOOK INTO THE FUTURE

The year is 2030. Come with us on a tour of some of the most significant projects that are being implemented as part of Cambridgeshire and Peterborough’s 2030 ambition – a leading place in the world to learn, live and work.

**1 East-West Expressway and East-West Rail:** Investment in the high-speed rail line and expressway between Cambridge, Milton Keynes and Oxford is supporting economic growth, connecting some of the brightest talent and hi-tech businesses in the UK.

**2 Wisbech Rail:** The Wisbech to Cambridge line has opened and is benefiting the local community hugely. Easy access to and from Cambridge has helped to make Wisbech Garden Town even more popular.

**3 A10 Upgrade:** A dedicated public transport route between Waterbeach and Cambridge, plus new cycling and walking routes, has eased congestion and enabled the delivery of thousands of new jobs and new homes.

**4 M11 Extension:** Taking the M11 north from Cambridge to join the A47 has created a dynamic Peterborough-Cambridge-London corridor. North-south journey times and congestion on other A roads has dramatically reduced, and the extension has enabled new housing delivery.

**A47 Dualling:** The A47 is dualled between Peterborough and Walton Highway, improving connectivity between Norfolk, Fenland and the A1. Journey times are not only more reliable, but reduced, and it has helped boost economic prosperity.

**6 Cambridge Autonomous Metro:** Work on the Metro is well underway to seamlessly connect Cambridge city centre with key development sites around the city and the wider area, simplifying transport for residents, tourists, businesses and academics.

**7 Stansted Airport:** Improved road and rail links mean passengers reach the airport in 30 minutes, providing easy access to key national and international business destinations, including the US, Shanghai, Singapore and Japan.

**8 Cambridge Fringe North East:** Work to develop a new community on the last major brownfield regeneration site in Cambridge, including 7,600 new homes, business space and associated infrastructure, is well underway.

**9 Wisbech Garden Town:** The regeneration of Wisbech through the growth of housing and the economy is underway. Investment to create a new Garden Town has been secured, and construction on the first phase of 12,000 homes has started.

**10 Northstowe:** 10,000 new homes and workplaces have extended the new town of Northstowe to provide affordable housing for key workers, including those at Addenbrooke’s who can easily get to work using the Guided Busway and new Metro.

**11 University of Peterborough:** 7,000 students now attend The University of Peterborough, with numbers expected to rise to 12,500 by 2035. Young people can now get the skills they need locally, boosting the local economy.

**12 Fenlands UNESCO World Biosphere Site:** Residents enjoy easy access to a variety of parks and open spaces across the area, including the globally recognised Fenlands UNESCO World Biosphere.

**13 New Cambridge Stations:** Cambridge South is now open, and Cambridge North serves 3,000 commuters a day. Together, they make journeys for visitors, workers, students and visitors to our life sciences cluster easier.

**14 Soham Railway Station:** The new railway Station in Soham is making it easier for businesses and local people to travel across the area, reducing congestion on local roads and encouraging companies to relocate to Soham.



UNITED KINGDOM  
GEOGRAPHICAL LOCATION

## MAP LEGEND



Road improvements



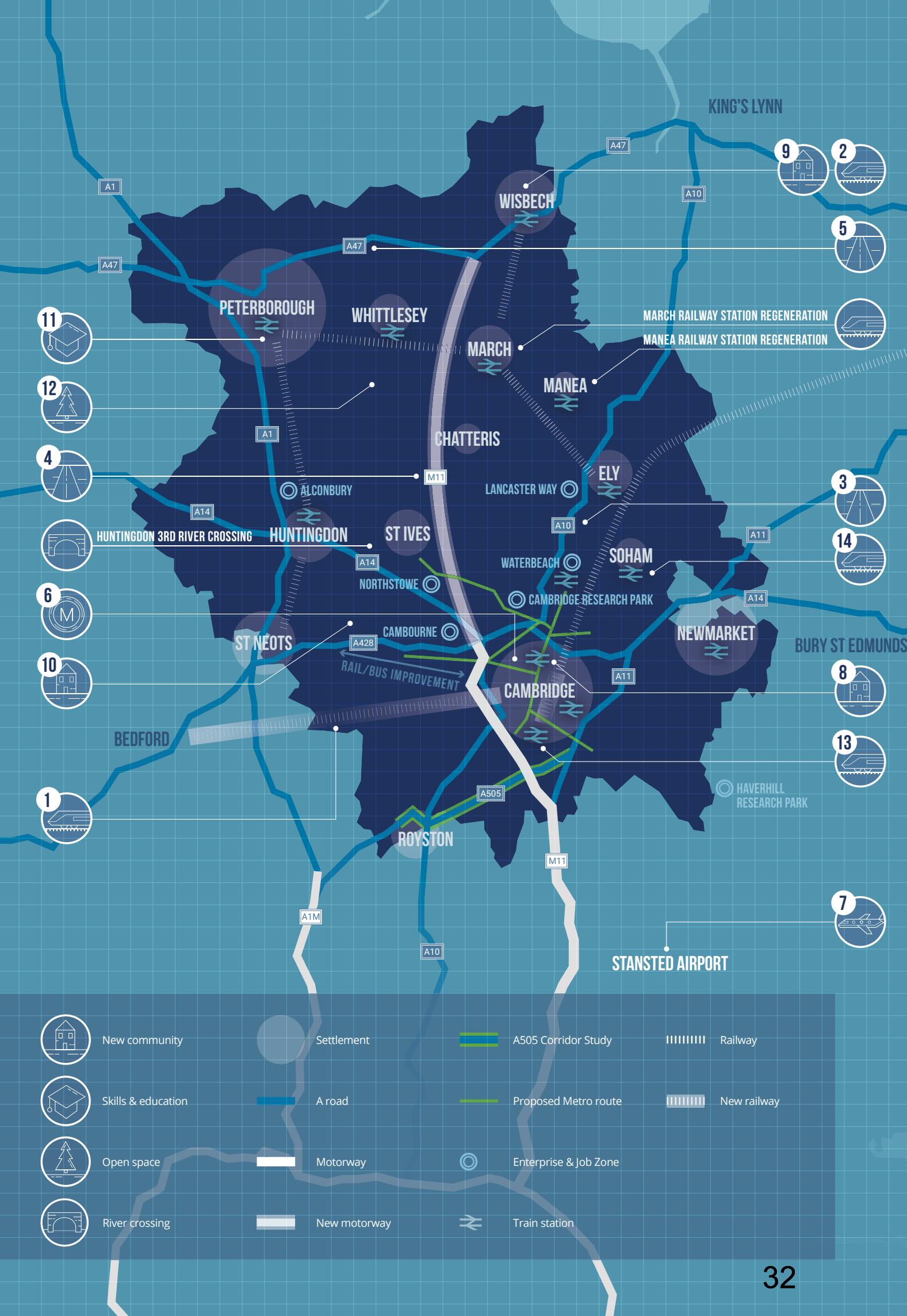
Rail improvements



Airport accessibility



Cambridge  
Autonomous Metro





**CAMBRIDGESHIRE  
& PETERBOROUGH**  
COMBINED AUTHORITY

[www.cambridgeshirepeterborough-ca.gov.uk](http://www.cambridgeshirepeterborough-ca.gov.uk)

 @CambsPboroCA



<b>OVERVIEW AND SCRUTINY COMMITTEE</b>	<b>AGENDA ITEM No: 6</b>
<b>25 JUNE 2018</b>	<b>PUBLIC REPORT</b>

## **CAMBRIDGESHIRE AND PETERBOROUGH FOUR YEAR PLAN 2018-19 – 2021-22**

### **1.0 PURPOSE**

- 1.1 The committee will receive a presentation from the Mayor of the Combined Authority on the Cambridgeshire and Peterborough Four Year Plan from 2018/19 – 2021/22 which was approved by the Board at the May meeting.

<b><u>RECOMMENDATION</u></b>	
<b>Lead Officer:</b>	<b>Kim Sawyer, Legal Counsel and Monitoring Officer</b>
That the committee receive and comment on the Cambridgeshire and Peterborough Four Year Plan.	

### **2.0 BACKGROUND**

- 2.1 The Combined Authority at its AGM on 30th May approved the Cambridgeshire and Peterborough Four Year Plan 2018-19 – 2021-22.
- 2.2 The Cambridgeshire and Peterborough Four Year Plan set out how the Combined Authority plans to deliver its strategic growth ambitions and priority programmes in the period 2018/19 –2021/22. It brought together the plans to support delivery of the 2030 ambitions (as set out at Item 2.1) for the benefit of all our communities.

The economic success that had been achieved to date has been facilitated by a long tradition of collaborative working and a strong track record of delivery. The Four Year Plan signalled that the Cambridgeshire and Peterborough authorities and partners will continue to work together collaboratively and strategically in delivering the plan.

The Combined Authority Board resolved to:

(a) approve this first Four Year Plan.

(b) note the intention to keep the Four Year Plan under review and to refresh it on an annual basis.

(c) approve the draft Medium Term Financial Plan.

(d) note the intention to present an updated draft of the Medium Term Financial Plan to the September Board meeting.

2.3 The report that was taken to the Board is attached at Appendix A.

### **3.0 APPENDICES**

3.1 Appendix A – Cambridgeshire and Peterborough Cambridgeshire and Peterborough Four Year Plan 2018-19 – 2021-22 Board report.

<b>CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY BOARD</b>	<b>AGENDA ITEM No: 2.2</b>
<b>30 MAY 2018</b>	<b>PUBLIC REPORT</b>

## **CAMBRIDGESHIRE & PETERBOROUGH FOUR YEAR PLAN 2018/19 – 2021/22**

### **1.0 PURPOSE**

- 1.1. The Cambridgeshire and Peterborough Four Year Plan sets out how the Combined Authority plans to deliver its strategic growth ambitions and priority programmes in the period 2018/19 – 2021/22. It brings together the plans to support delivery of the 2030 ambitions (as set out at Item 2.1) for the benefit of all our communities.
- 1.2. The economic success that has been achieved to date has been facilitated by a long tradition of collaborative working and a strong track record of delivery. The Four Year Plan signals that the Cambridgeshire and Peterborough authorities and partners will continue to work together collaboratively and strategically in delivering the plan.

<b><u>DECISION REQUIRED</u></b>	
<b>Lead Member:</b>	<b>Mayor James Palmer</b>
<b>Lead Officer:</b>	<b>Martin Whiteley, Chief Executive Pearl Roberts, Strategy &amp; Planning PM</b>
<b>Forward Plan Ref: 2018/017</b>	<b>Key Decision: Yes</b>
<p>The Combined Authority Board is recommended to:</p> <p>(a) Approve this first Four Year Plan.</p> <p>(b) Note the intention to keep the Four Year Plan under review and to refresh it on an annual basis.</p> <p>(c) Approve the draft Medium Term Financial Plan</p> <p>(d) Note the intention to present an updated draft of the Medium Term Financial Plan to the September Board meeting</p>	<p><b>Voting arrangements</b></p> <p>Simple majority of all Members</p>



## 2.0 BACKGROUND AND CONTEXT

- 2.1. Through the devolution deal the Combined Authority committed to:
- Double the size of the local economy
  - Accelerate house building rates to meet local and UK need
  - Deliver outstanding and much needed connectivity in terms of transport and digital
  - Provide the UK's most technically skilled workforce
  - Transform public service delivery to be much more seamless and responsive to local need
  - Grow international recognition for the area's knowledge-based economy
  - Improve the quality of life by tackling areas suffering from deprivation.
- 2.2. Following his election in May 2017, the Mayor published 100-day plan outlining the actions to deliver on this agenda. The 100-day plan kick-started the work to progress the devolution deal commitments. It included initiating work to develop the area's core strategies (e.g. local industrial strategy, housing strategy, skills strategy, local transport plan, strategic spatial framework etc) alongside projects to advance key transport and infrastructure, housing, skills and economic development projects (e.g. Cambridge Automated Metro options appraisal, Wisbech Garden Town Feasibility Study, Dualling A47 Business Case, University of Peterborough Business Case).
- 2.3. The Four Year Plan brings together the plans across the full scope of the Combined Authority's activity to support delivery of the 2030 ambitions and our devolution deal commitments.

## 3.0 CAMBRIDGESHIRE AND PETERBOROUGH 2030 AMBITION & FOUR YEAR PLAN

- 3.1. Our overarching ambition is to establish Cambridgeshire and Peterborough as **a leading place in the world to live, learn and work**. This is underpinned by five core ambitions for the area's future development:

Cambridgeshire & Peterborough 2030 Ambition

**A leading place in the world to live,  
learn and work**



6

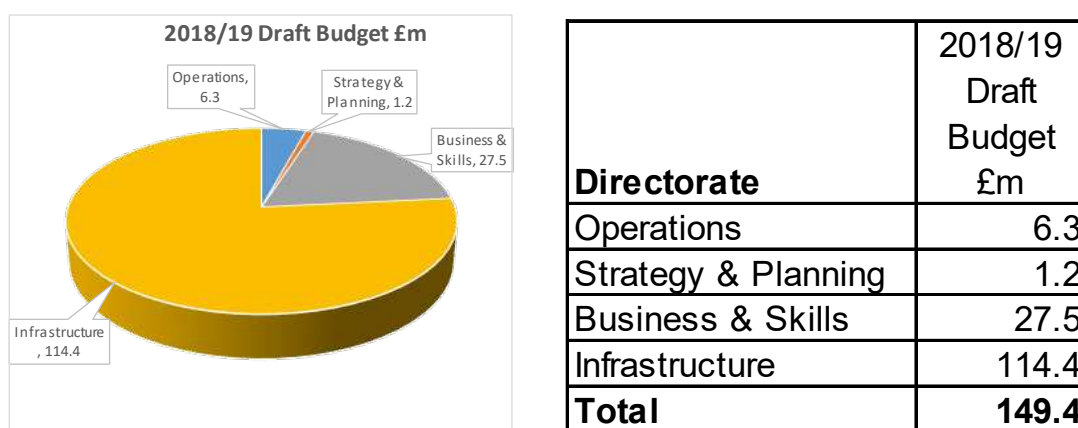
- 3.2. The 2030 prospectus (Item 2.1) describes the longer term ambition and aspirations for Cambridgeshire and Peterborough.
- 3.3. The Cambridgeshire and Peterborough Four Year Plan sets out how the Combined Authority will support the development and implementation of our strategic growth ambitions and priority programmes in the four year period 2018/19 – 2021/22. It brings together the plans to support delivery of the longer term 2030 ambitions for the benefit of all our communities.
- 3.4. In developing this Four Year Plan, the Mayor and Chief Executive were mindful that the economic success that has been achieved to date has been facilitated by a long tradition of collaborative working and a strong track record of delivery. The Four Year Plan has been developed through working closely with Leaders, Chief Officers and partners. A number of forums have also contributed including the Cambridgeshire and Peterborough Public Service Board (CPSB), the Cambridgeshire and Peterborough STP Board, Public Health England and wider stakeholders and partners. There have been a significant range of useful contributions and input from this engagement. The overarching themes have been that:
- The Four Year Plan articulates simply and clearly the Combined Authority's core strategic priorities and its plans to deliver – these are set out in Appendix A; and
  - The Cambridgeshire and Peterborough authorities and partners will continue to work together collaboratively and strategically in delivering the plan.
- 3.5. As the Combined Authority's first Four Year Plan it is proposed that it will be kept under informal review throughout the year with a formal review and refresh in a year's time.

#### **4.0 Medium Term Financial Plan**

- 4.1. The draft Medium Term Financial Plan (MTFP) provides an initial view of the anticipated costs associated with delivering the four-year plan. This document represents a key step in articulating the anticipated profile of costs and funding over the next four years, enabling resource allocation, monitoring and transparency which is essential for success.
- 4.2. Recognising that the Combined Authority (CA) took on the service responsibilities of the Local Enterprise Partnership (LEP) from April 2018, there is a requirement to create an overarching MTFP for the entirety of the ongoing CA operations. At this stage, the draft MTFP presents separate plans for the CA and legacy LEP, together with views of the integrated CA position reflecting total funding sources and plans. This draft also includes the draft MTFP for the Mayoral Budget, which will require development.
- 4.3. The MTFP is presented as a draft at this stage as further work is required to clarify and confirm the assumptions and financial implications of the planned

programmes of work. Appendices B and C provide a detailed draft view of the MTFP for the two organisational parts (CA and legacy LEP) and the assumptions that support its creation. The intention is to create a single detailed view of CA and legacy LEP funding sources for the unified organisation. Appendix D includes the draft MTFP for the Mayoral Budget, building on the budget agreed at the February 2018 Board.

- 4.4. The diagram and table below present a high-level draft view of the 2018/19 Draft plan for the Combined Authority budgets, showing the indicative size of each Directorate's budget (£m). This shows that circa 76% of planned spending rests with the Infrastructure Directorate.



- 4.5. The key assumptions that underpin the preparation of the draft MTFP are:

- (a) **Organisational Structure costs** – The new CA organisational structure was released in the last week of April 2018 and is subject to a formal consultation process and evaluation of roles. An initial draft cost of the new structure has been assessed based on known information; this will be refined as roles are evaluated and filled. The initial draft costing has been used to produce the MTFP. Appendix B illustrates at this interim stage that LEP staff costs have been held constant with the additional costs of the entire new structure included within the CA MTFP, pending confirmation of the costs, roles and appointments over the next phase.

Draft costings indicate the full year cost for the new structure is higher than the previous combined structures, funded by new and existing funding streams as a more intensive delivery phase is now engaged. The bullet-points below present set out draft funding sources which exceed the draft £2.3m organisational structure additional costs. It should be noted that the exact funding source for many posts in the new structure will be confirmed as the structure is finalised and populated:

- Mayoral Capacity Fund (after costs of additional mayoral team posts) £0.90m
- Adult Education Budget Implementation Funding £0.15m
- Energy Hub Funding £0.60m

- Workstream and Programme Funding, assuming 50% of additional Programme Manager costs are chargeable to delivery programmes and so will be incorporated into that funding £1.16m
- **Draft Total Use of Funding** **£2.81m**

These draft assumptions indicate that increases in CA staff costs are fully funded by new and existing funding sources combined with programme funded delivery activity.

The Mayoral Budget also includes additional £95k for posts in the Mayoral team, which are funded from the Mayoral Capacity Fund.

- (b) **Large Programme Completion Costs and Timing** – In preparing the MTFP, the assessment of costs, timing and funding sources for the large infrastructure programmes and the University programme is challenging at this early feasibility stage. An assessment of the costs to complete these major programmes is included in 2021/22 draft budgets, but should be considered as indicative only at this stage. These draft cost assessments include circa £5bn for transport related schemes and £90m for the University of Peterborough and will be subject to the CA securing additional funding streams to enable them to progress.

- 4.6. Appendix B presents the detailed draft MTFP for the CA over the period 2018/19 to 2021/22, alongside supporting notes and assumptions. The table below presents a summary of the draft MTFP presented in Appendix B, illustrating the anticipated draft budget plans associated with each of the workstreams to deliver the four-year plan, along with key assumptions, and further details provided in section 4.5 above.

### Combined Authority Draft MTFP by Workstream

	2018/19	2019/20	2020/21	2021/22
	Total Draft Budget CPCA £k	Draft Budget Plan £k	Draft Budget Plan £k	Draft Budget Plan £k
Total Operational Budget	4,580.1	4,902.7	4,902.7	4,902.4
Total Rural Areas, Culture, Parks and Open Spaces	681.0	690.0	-	-
Total Economic Strategy	800.0	300.0	100.0	100.0
Total Transport and Infrastructure	63,257.0	71,402.0	81,422.0	4,821,280.0
Total New Homes & Communities	50,468.5	37,507.2	37,507.2	37,507.2
Total Employment & Skills	11,652.8	24,293.2	15,984.4	104,799.0
Total Strategic Planning	280.0	-	-	-
Total Public Sector Reform	877.6	-	-	-
<b>Total CPCA Budget</b>	<b>132,597.0</b>	<b>139,095.1</b>	<b>139,916.3</b>	<b>4,968,588.7</b>
Indicative inflation Based on 2.3% Annual CPI		3,199.2	6,510.2	350,778.2
<b>Total CPCA Budget After Indicative Inflation</b>	<b>132,597.0</b>	<b>142,294.3</b>	<b>146,426.5</b>	<b>5,319,366.9</b>

- 4.7. Appendix C presents the detailed draft MTFP for legacy LEP funding and programmes over the period 2018/19 to 2021/22, alongside supporting notes and assumptions. The table below presents a summary of the draft detail

presented in Appendix C, noting that a prospectus issued during 2018 will settle the next round of supported projects and programmes. Appendix C also presents a range of assumptions, and further details provided in section 4.5 above.

#### Legacy LEP Draft MTFP by Workstream

	2018/19	2019/20	2020/21	2021/22
	Indicative Budget Plan £k	Indicative Budget Plan £k	Indicative Budget Plan £k	Indicative Budget Plan £k
Total Operational Budget	1,758.4	1,758.4	1,758.4	1,758.4
<u>Growth Deal Fund Programmes</u>				
Total Committed Programmes	17,408.6	-	(184.0)	(184.0)
Total Uncommitted Programmes - Planned	-	-	-	22,800.0
Total Growth Funding Programmes	17,408.6	-	(184.0)	22,616.0
<u>Growing Places Fund (GPF)</u>				
Total Growth Places Funding	(2,377.4)	157.8	-	-
<b>Total Legacy LEP Budget</b>	<b>16,789.6</b>	<b>1,916.3</b>	<b>1,574.4</b>	<b>24,374.4</b>
Indicative inflation Based on 2.3% Annual CPI	-	44.1	73.3	1,720.8
<b>Total CPCA Budget After Indicative Inflation</b>	<b>16,789.6</b>	<b>1,960.3</b>	<b>1,647.7</b>	<b>26,095.2</b>

- 4.8. Appendix D presents the detailed draft MTFP for the Mayoral Budget over the period 2018/19 to 2021/22, building on the 2018/19 budget agreed at the February 2018 CA Board. The change since this point in time relates to the release of the revised organisation structure, with additional costs funded from the mayoral capacity fund. In addition, the 2018/19 MTFP includes anticipated costs of refit and occupation at the new Ely office.

#### Mayoral Budget Draft MTFP

	2018/19	2019/20	2020/21	2021/22
	Total Draft Budget CPCA £k	Draft Budget Plan £k	Draft Budget Plan £k	Draft Budget Plan £k
<b>Total Mayoral Budget</b>	<b>338.0</b>	<b>331.0</b>	<b>331.0</b>	<b>331.0</b>
Indicative inflation Based on 2.3% Annual CPI		7.6	15.4	23.4
<b>Total CPCA Budget After Indicative Inflation</b>	<b>338.0</b>	<b>338.6</b>	<b>346.4</b>	<b>354.4</b>

- 4.9. Maximising sources of funding available to the CA and balancing these against spending plans provides a key challenge in managing affordability to achieve the objectives set out in the four-year plan. The table below presents currently agreed and anticipated funding sources (which will change over time) available to the CA (including legacy LEP funding) over the four-year period of this MTFP, compared to the draft budgeted costs presented in the MTFP. The draft MTFP has been split into capital and revenue budgets, enabling the total draw on revenue and capital funding to be included at the foot of the table below. As outlined in section 4.5 above, inclusion of large completion costs in the MTFP for infrastructure and university programmes (noting that the exact timings and value requires further work to confirm) results in a position where capital funding sources will be substantially overdrawn in 2021/22. This

position will be addressed by securing additional funding sources, but it is important to illustrate the size of the challenge.

## Combined Authority Draft MTFP – Source and Use of Funds

Funding Source	2018/19		2019/20		2020/21		2021/22	
	Capital	Revenue	Capital	Revenue	Capital	Revenue	Capital	Revenue
	£m	£m	£m	£m	£m	£m	£m	£m
Growth Deal Capital Funds	37.6		15.9		35.7			
Growth Deal Capital Repayments					0.2		0.2	
Growing Places Capital Funds	7.7							
Growing Places Capital Repayments	3.0							
LEP - Operational Funding		2.0		2.0		2.0		2.0
Gainshare Revenue		14.4		8.0		8.0		8.0
Gainshare Capital	35.0		12.0		12.0		12.0	
Housing General	52.4		15.0		30.0		-	
Housing - Cambridge	38.0		17.0		15.0		-	
Local Transport Plan		13.5		13.5		13.5		
LTP Capital Grant	55.3		27.7		27.7			
Transforming Cities Fund	5.0		17.0		22.0		30.0	
Mayoral Capacity Building Funds		1.0		1.0				
Cambridge South Station (timing tbc)			5.0					
AEB Implementation funding		0.2						
AEB Education & Skills Funding Agency				12.1		12.1		12.1
Drought Damaged Roads (passed to CCC & PCC)	1.8							
PCC A47 Junction 18 improvements	3.9							
PCC A605 Whittlesey access Phase 2	2.8							
PCC Yaxley Loop Road	4.6							
ECDC Soham Eastern Gateway	6.3							
Energy Hub		1.3						
Career & Progression Innovation fund pilot for Health & Care work sector				5.2				
Potential Cambridge NE fringe Housing Infrastructure Fund			193.0					
<b>Total In-Year Funding Sources</b>	<b>253.4</b>	<b>32.3</b>	<b>302.5</b>	<b>41.8</b>	<b>142.6</b>	<b>35.6</b>	<b>42.2</b>	<b>22.1</b>
<b>Plus - Funding Carried Forward from Last Year</b>			<b>134.5</b>	<b>1.4</b>	<b>330.1</b>	<b>5.5</b>	<b>358.9</b>	<b>6.3</b>
<b>Less - Total CA Draft Budget incl Mayoral Budget</b>	<b>(118.9)</b>	<b>(30.9)</b>	<b>(106.9)</b>	<b>(37.7)</b>	<b>(113.8)</b>	<b>(34.7)</b>	<b>(5,325.0)</b>	<b>(20.9)</b>
<b>Funding Carried Forward to Next Year</b>	<b>134.5</b>	<b>1.4</b>	<b>330.1</b>	<b>5.5</b>	<b>358.9</b>	<b>6.3</b>	<b>(4,923.9)</b>	<b>7.5</b>

4.10. Refinement of the MTFP will be based on confirmation of organisational and programme costs aligned to the agreed four-year plan, with a revised version planned to be reported to the CA Board in September 2018.

## 5.0 FINANCIAL IMPLICATIONS

There are no further financial implications beyond those outlined in the body of this report.

## 6.0 LEGAL IMPLICATIONS

6.1. The Combined Authority committed to achieving a bold vision for Cambridgeshire and Peterborough in the devolution deal signed in June 2016. The Authority has a general power of competence under Article 11 of the Cambridgeshire and Peterborough Combined Authority Order 2017 which enables it to undertake actions in furtherance of its ambitions.

## 7.0 SIGNIFICANT IMPLICATIONS

7.1. There are no specific implications for this report.

## 8.0 APPENDICES

- 8.1. Appendix A: Cambridgeshire and Peterborough 2030 Four Year Plan
- 8.2. Appendix B: Draft Cambridgeshire and Peterborough Combined Authority Medium Term Financial Plan
- 8.3. Appendix C: Draft Cambridgeshire and Peterborough LEP Medium Term Financial Plan
- 8.4. Appendix D: Draft Cambridgeshire and Peterborough Mayoral Budget Medium Term Financial Plan

<u>Source Documents</u>	<u>Location</u>
List background papers:	
Mayor's 100 day plan	
Cambridgeshire and Peterborough Devolution Deal	<a href="http://cambridgeshirepeterborough-ca.gov.uk/assets/Uploads/Cambridgeshire-and-Peterborough-Devolution-Deal.pdf">http://cambridgeshirepeterborough-ca.gov.uk/assets/Uploads/Cambridgeshire-and-Peterborough-Devolution-Deal.pdf</a>
Combined Authority Board Papers (May 2017 – March 2018)	<a href="http://cambridgeshirepeterborough-ca.gov.uk/meetings">http://cambridgeshirepeterborough-ca.gov.uk/meetings</a>
	Cambridgeshire and Peterborough Combined Authority, Unit 3, The Incubator, Alconbury Weald Enterprise Campus, Alconbury Weald, Huntingdon, PE28 4WX



**CAMBRIDGESHIRE & PETERBOROUGH**  
COMBINED AUTHORITY

# **Cambridgeshire and Peterborough Four Year Plan 2018/19 – 2021/22**

May 2018



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# Foreword from the Mayor

We are lucky to live in one of the fastest growing and most economically significant parts of the country but we must not rest on our laurels. We have great ambitions for the future.

On being elected as Mayor in May 2017 I knew that decisive action was needed to ensure that the growth that we witness in Cambridgeshire and Peterborough is truly sustainable and spread evenly across the entirety of the area and that all members of our community can contribute to and benefit from the area's growth and success.

I have spent much of my first year in office meeting as many people as possible at regional, national and international level to understand the challenges and issues we face and explore potential solutions to achieving growth and development across the region.

As a result this plan has been developed by working closely not only with our partner Councils but also with a wide range of partners. I would like to thank everyone who has helped me in the development of this plan.

Cambridgeshire and Peterborough has a significant role to play on both the national and international stage and we are set to strengthen and consolidate our global reputation. To realise this great potential, we know that it is vital to address economic and social challenges at a local level. It is clear to me that to do this we must think and act differently and continue to transform the way we work and harness our excellent track record of collaboration and innovation.

We have already made great strides in delivering on this – a snapshot of some of our achievements in 2017-18 is included later in this plan.

My challenge to the Board and my team has been to develop our ambition and a plan that is simple and straightforward. This plan is focused on five core ambitions:

1. Access to a job within easy reach of home
2. Healthy, thriving and prosperous communities
3. A workforce for the modern world, founded on investment in skills and education
4. A high quality sustainable environment
5. The UK's capital of innovation and productivity

Delivering this plan will need teamwork. Everyone will need to play their part if we are to successfully fulfil these challenging ambitions. We want residents, businesses, communities and partners right across the area to commit to the ambition and contribute their knowledge, skills and experience.

It is only by continuing to work together that we can make Cambridgeshire and Peterborough a leading place in the world to live, learn and work.

**James Palmer**  
Mayor of Cambridgeshire  
and Peterborough



# Introduction by the Chief Executive

We are ambitious to transform Cambridgeshire and Peterborough and establish the region as a leading place in the world to live, learn and work.

We want to deliver economic growth, affordable homes for people to live and skills so our residents can find good jobs, whilst ensuring our elderly and more vulnerable citizens receive high quality professional care. The scale and breadth of our work is truly vast and will have a huge impact on the lives of local people.

The Combined Authority was established in April 2017 and the Mayor elected in May 2017. We are just completing our first year in existence. Through our collective effort we are making great strides in delivering on our commitments to get the best deal for residents.

Our commitments include a number of core initiatives:

- A step change in infrastructure delivery with an integrated approach to planning of roads, rail and digital connectivity alongside land for new housing and business to further drive up economic growth and productivity;
- Becoming the UK's truly connected region in respect of communications and transport connections, linking research-based growth in the Cities with even the most rural villages. Improvements to road and rail infrastructure will make it easier for residents to participate fully in the economy across transport modes;
- Devising new models of private/public infrastructure and housing funding to fund strategic capital infrastructure;

- A new partnership between the universities and FE providers to drive a programme of co-ordinated skills and educational improvement to deliver the skills our economy needs;
- Transformation of public service delivery utilising the strong existing partnerships of councils, business and public services that have a successful track record of working together.

We have made good progress already in partnership with constituent members of the Combined Authority and Government securing:








- £20m per year for the next 30 years
- £170m for housing
- £74m to transform our cities
- £5m for Cambridge South Station and a commitment to the East-West rail
- £11m Housing Infrastructure Funds for schemes in Yaxley and Soham
- £2m Mayoral capacity funding
- £4m Local Full Fibre Networks funding




The economic success that has been achieved to date has been facilitated by a long tradition of collaborative working and a strong track record of delivery. We will continue to 'bake' this partnership approach in delivering this four year plan.






**Martin Whiteley**  
Chief Executive

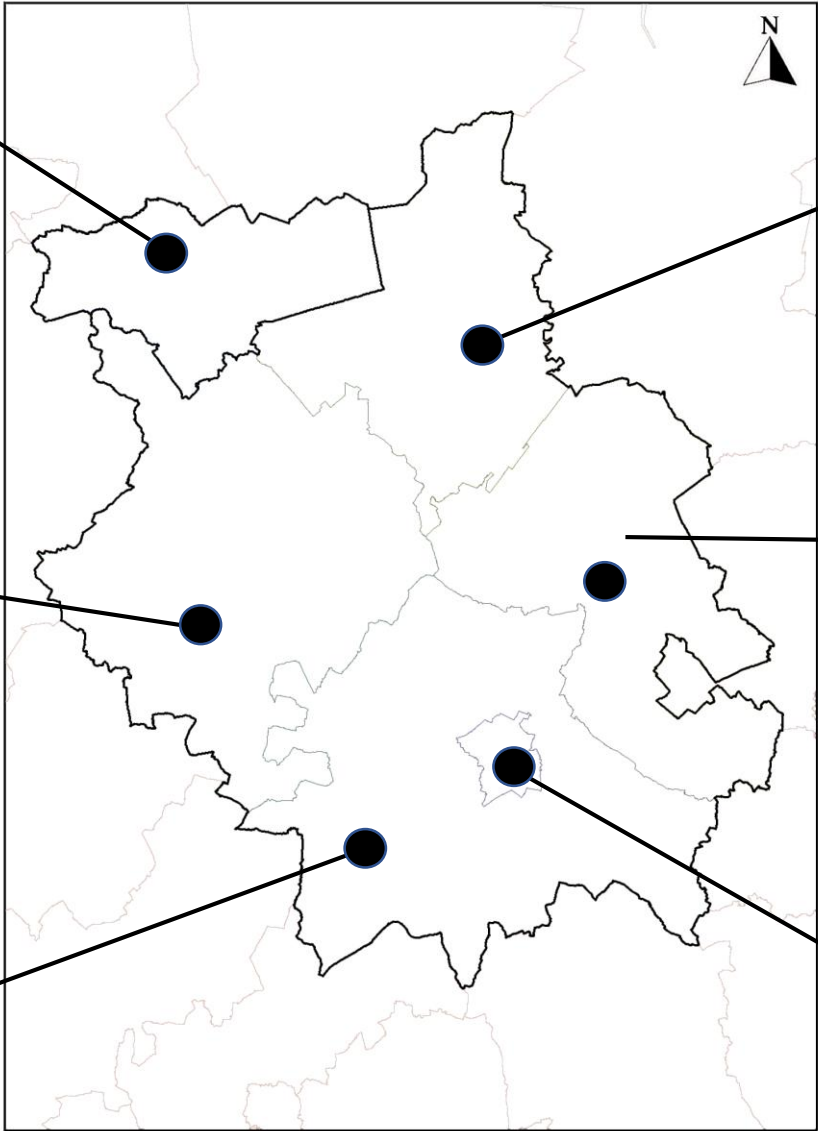


# Key Achievements 2017-18 – a summary of investment and actions by the Combined Authority in Cambridgeshire and Peterborough







Peterborough		£m
	Opportunity Peterborough	£0.65
	Affordable homes	£1.85
	Infrastructure improvements A1260, A16, A47 (Pipeline)	tbd
	University of Peterborough Project & Interim Accommodation at Embankment	£6.53 £9.0
	NPIF Investment A605, A15	£6.5
	Skills and Innovation Pay and Progression Pilot (Peterborough & Cambridgeshire)	£5.0
	HIF Marginal Viability – Yaxley Loop Road to unlock 5,350 homes	£4.57





Huntingdonshire		
	Infrastructure improvements A141, strategic river crossing (pipeline)	£9.5
	St Neots Masterplan	£5.8
	Affordable homes	£0.66

South Cambridgeshire		
	Infrastructure improvements A10 level crossing, A505 corridor (pipeline)	£3.5
	Upgrading A10 business case	£0.5
	Cambridge South Station programme	£1.75
	Affordable homes	£0.83
	East-West Expressway / Rail	



Fenland		
	Regeneration Fenland railway stations	£9.0
	Regeneration and growth in Wisbech	£10.5
	Infrastructure improvements March junction	£3.65
	Wisbech Garden Town feasibility study	£6.5
	Affordable homes	£0.3
	Dualling A47 Business Case; M11 Feasibility Study	£1.75

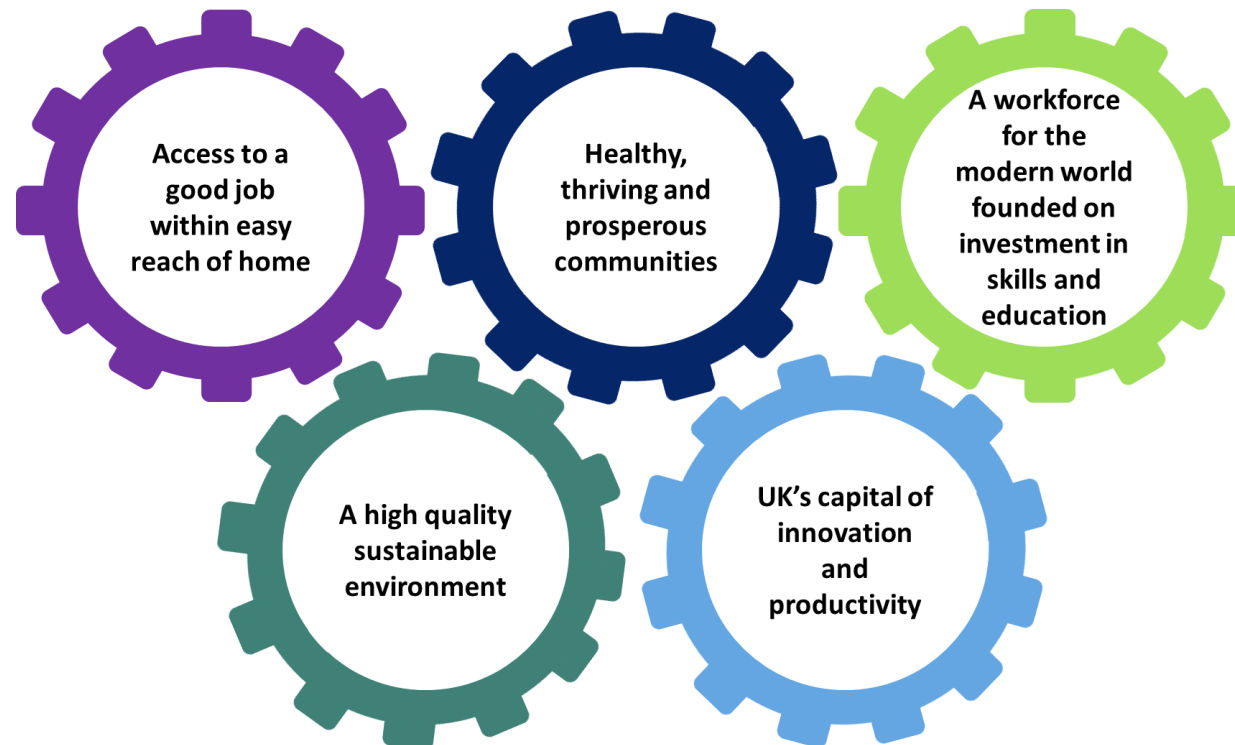
East Cambridgeshire		
	Soham station programme	£5.0
	Infrastructure improvements A14, A142	£0.3
	Upgrading A10- Business Case	£0.5m
	Affordable homes	£0.93
	HIF Marginal Viability – Soham Eastern Gateway Scheme to unlock 553 homes	£6.3
	ECTC Haddenham CLT Loan	£6.5

Cambridge		
	Cambridge Fringe North East 7,600 new homes programme HIF Forward Funding	Business Case
	Infrastructure improvements Coldhams Lane roundabout	£1.75
	Cambridge South Station programme	£1.75
	Cambridge Rapid Mass Transit study	£0.1

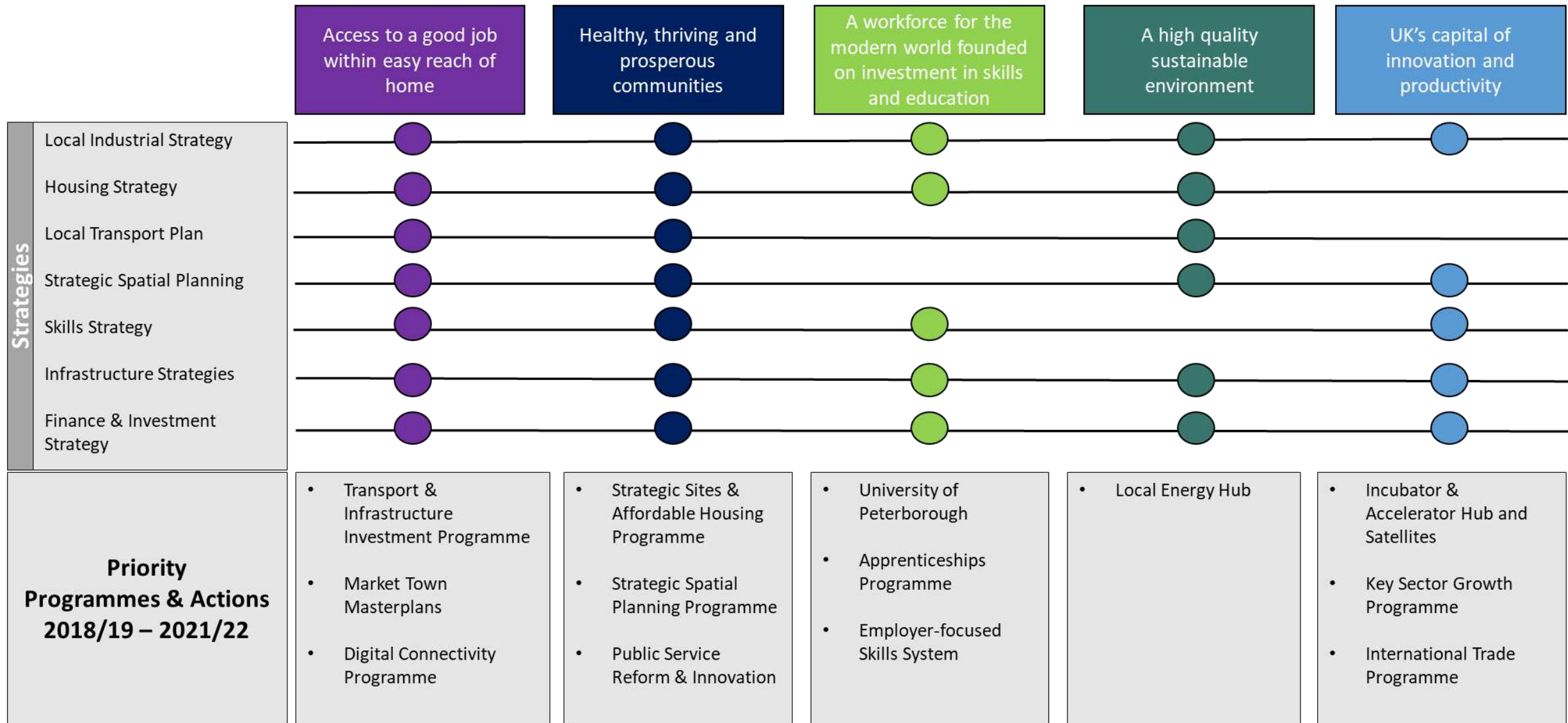
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# Cambridgeshire & Peterborough 2030 Ambition

**A leading place in the world to live,  
learn and work**



# Strategic Priorities & Programmes 2018/19 – 2021/22





Challenges

Priority Programmes & Actions

Target Deliverables

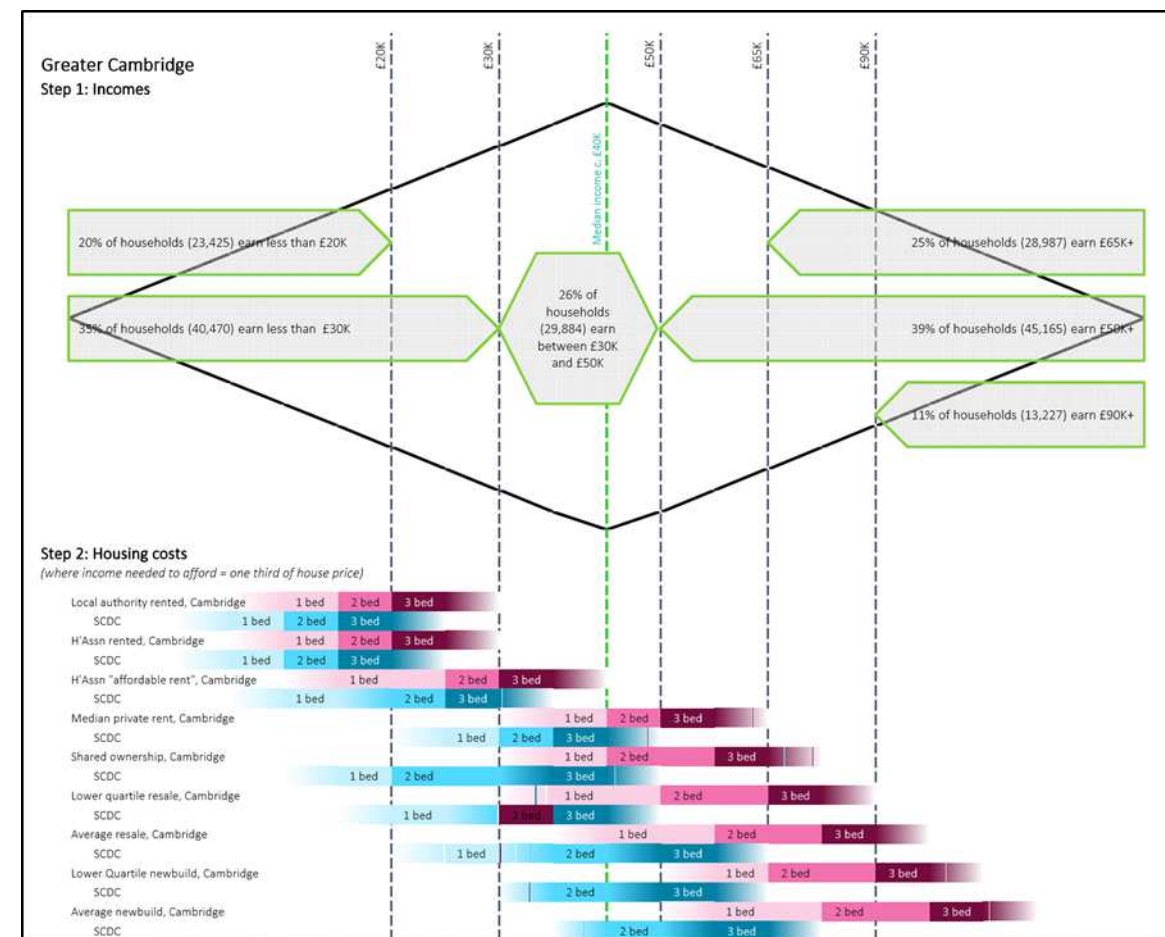
2030 Target Outcomes





# Challenges

- **Demographic changes** – the area is set to experience significant population growth over the next 20 years, bringing significant demands on services, alongside the need for additional housing and infrastructure, particularly transport
- **Economic activity and employment** – a refreshed focus is required on creating good quality jobs, aligned to the area's key growth sectors and anchored around place
- **Housing supply and affordability** - the shortage of available and affordable housing within reasonable journey times of key employment centres has driven unsustainable housing prices (purchase and rental). Employers indicate that they find it difficult to recruit and retain staff in competition with areas where employees can access lower house prices; this is particularly evident for some of the area's public sector workers.
- **Connectivity & Transport** – the area's transport network is struggling to cope with current usage and will be further stretched as local travel demand is forecast to increase by 40% by 2030. Some key transport routes already suffer severe congestion including A14, A10 and A47 and links to new developments are congested e.g. Northstowe and Alconbury Weald.



Source: SCDC / Greater Cambridge Partnership





## Priority Programmes & Actions

- Publish the report of the independent **Economic Commission** and the inaugural **Local Industrial Strategy Q2 2018/19**:
  - use them to agree the priority business growth sectors for the area and the places these sectors are likely to grow and flourish.
  - Use them to target investment to develop and improve the area's competitive position, generate significant GVA and support businesses and employees.
  - Use them to influence decisions taken at national level.
- Use the **Strategic Spatial Framework Phase 1 Q1 2018/19** to support the implementation of development strategies in Local Plans to 2030 so that jobs and homes targets are met and joint strategic planning reflects the standards expected to deliver inclusive, place-based growth spanning infrastructure, skills, health and wellbeing.
- Develop the **Strategic Spatial Planning Framework Phase 2 Q4 2018/19** – Scope the opportunities for longer term strategic planning between the Combined Authority and Planning Authorities from 2036 to 2050.
- Develop and execute the **Housing Strategy Q4 2018/19** to accelerate delivery of 100,000 homes (40% affordable) across the area by 2037.
- Develop and execute the **Local Transport Plan Q2 2019/20** and **Strategic Bus Review** to support sustainable growth including cycling, walking, rail, network management and smart transport.

- Deliver the **Strategic Transport Priorities**, investing in infrastructure and public transport:
  - East to West (Southern Corridor) – **Oxford to Cambridge Expressway (A428)** (Cambridge, Milton Keynes, Oxford), **Cambridge South Station, A505, East-West Rail**
  - East to West (Northern Corridor) – **A47 Dualling Peterborough to Wisbech; Wisbech Rail, Wisbech Access, Wisbech Garden Town**
  - North to South Corridor – **A10 upgrade; M11 extension; Ely Rail Improvements, Soham Station, Cambridge Rail Capacity Study, Huntingdon Third River Crossing**
  - Cambridge and travel to work areas – **Cambridgeshire Autonomous Metro** (The Combined Authority is currently investigating the feasibility of a Peterborough Metro and will determine if this will be a priority programme in due course).
- Roll out the programme of **Market Town Masterplans** to develop investment and regeneration delivery plans for each of the area's market towns. The rollout will be delivered in two waves over 2018 and 2019 so that **every town has a Masterplan in place by Summer 2019**.
  - April 2018 – December 2018: Chatteris, March, Littleport, St Ives, Whittlesey.
  - January 2019 – September 2019: Ramsey, Ely, Soham, Huntingdon.

### Deliver the **Digital Connectivity Programme**

- **Achieve 99% superfast broadband across the area by 2020.**
- Act as a **vanguard/test-bed for the deployment of 5G services and full-fibre.**
- Work with delivery partners and use the world-class experience of companies in the area to explore opportunities to provide a world-leading digitally connected area and to advance IoT/Smart initiatives as part of the Smart Cambridge Programme.



## 2018/19 – 2021/22 Target deliverables

2018/19



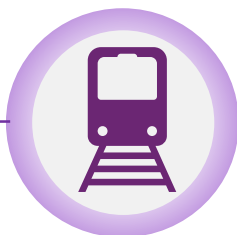
- Local Industrial Strategy
- A Masterplan for growth for every Market Town

2019/20



- A428 dualling Black Cat to Caxton Gibbet work underway
- 99% Superfast broadband coverage achieved
- Improved public wi-fi in our market towns

2020/21



- Soham Station operational
- New Cambridge South Station being built

2021/22



- Cambridge Automated Metro - initial metro services underway
- A10 transport improvements started
- Government backing for A47 Peterborough to Wisbech dualling
- 10,000 new jobs created



## 2030 Target Outcomes

### Jobs

The area is on track to deliver 90,000 new jobs by 2036.

There are good jobs in the area for all who want them.

Residents are able to choose to work in the area rather than commuting to jobs elsewhere.

The area's economic growth is supported by coordinated interventions in transport and infrastructure, housing, planning & land use and skills.

### Housing

There is a choice of high quality, affordable housing close to the area's main centres of employment.

Residents journey to work times have improved dramatically and the area is working to achieve its goal of no more than a 30 minute journey to work.

### Transport & Infrastructure

Investment in transport infrastructure has relieved pressure on key routes and reduced congestion.

Investment in public transport means that active travel (walking and cycling) and public transport is the natural choice for residents.

Digital connectivity enables a wide range of working patterns and supports a range of innovations in work, travel, leisure and health



Challenges

Priority Programmes & Actions

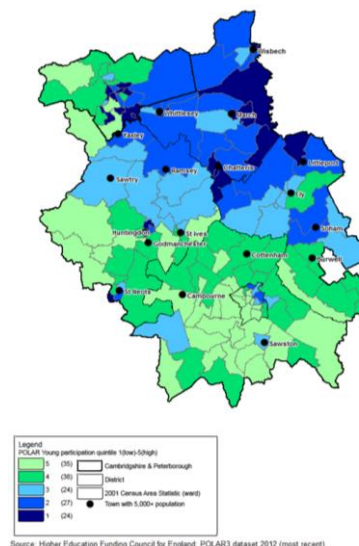
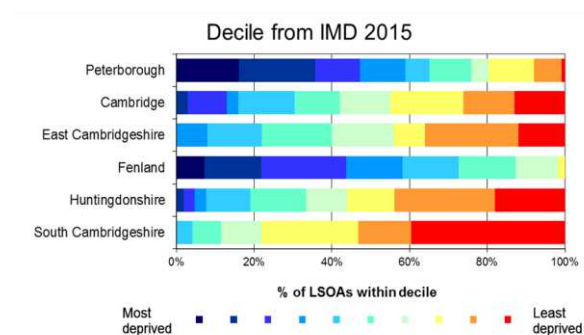
Target Deliverables

2030 Target Outcomes



# Challenges

- **Differential growth** – whilst Cambridgeshire and Peterborough is one of the fastest growing and most economically significant parts of the country the socio-economic characteristics of the area show a distinctive north/east pattern of deprivation
- **Growing and Ageing Population** – the area is forecast to experience significant population growth over the next 20 years, including an increasingly elderly population with more complex needs. The levels of population growth predicted will make significant demands on services and the need for additional housing, schools, social care and health provision and infrastructure.
- **Health inequalities** – there is a large difference in health and wellbeing outcomes across the area e.g. a 9 year gap in healthy life expectancy with residents in some areas living only 55 years in good health and twice the rate of ESA claimants (6.9% of working age population) in Peterborough and Fenland compared to the other authorities (*Public Health England*).
- **Sustainable Places and Communities** - the built and natural environment is a key environmental determinant of health and wellbeing. Creating the right physical environment e.g. schools, workplaces, homes, communities, parks/recreation areas, green (visible grass, trees and other vegetation) and blue spaces (visible water) in which people live, work and play is essential.
- **Community Safety** – despite recent rises in the levels of recorded crime, believed to be driven by improved recording practices, the overall crime rate remains lower than previously. The Police and Crime Plan sets focuses on four key themes, responding to public demand to increase visibility of policing and responsiveness to antisocial behaviour while ensuring the threat and harm associated with high risk crimes are dealt with, victims supported and pathways put in place to reduce offending and re-offending



Protecting and improving

A decent home, a job and friends are more important to good health than the NHS. This report highlights how we can build places and communities that encourage healthier choices

**Duncan Selbie**  
Chief Executive  
Public Health England



**Spatial Planning for Health**  
An evidence resource for planning  
and designing healthier places



## Priority Programmes & Actions

- Develop and execute the **Housing Strategy Q4 2018/19** to accelerate delivery of 100,000 homes (40% affordable) across the area by 2037 including actions to:
  - Advance plans for **strategic, high impact sites** including those within the Strategic Spatial Framework
  - Deliver the **£170m Housing Programme with 2,500 high quality affordable homes started on site by Q4 2021/22**
- Develop the **Strategic Spatial Planning Programme** to coordinate all activities / policies across the area, ensuring that the design and delivery of all programmes (spanning infrastructure, skills, health & wellbeing, innovation and business growth) reflect the standards expected to deliver inclusive, place-based growth.
- Develop the **Public Service and Innovation Reform Programme Q2 2018/19** based on scaling and rolling out the service and sustainable demand models for adults' and children's social care developed by Cambridgeshire County Council and Peterborough City Council:
  - Develop an evidence base that is objective and supports Cambridgeshire and Peterborough in making **the case for further local devolution/accountability and implementation support Q3 2018/19**
  - Promote and foster a common understanding of the future development of Cambridgeshire and Peterborough public services in support of the area's wider economic and social ambitions across local partners and Whitehall.
- Ensure the **Market Town Masterplans** for each of the area's market towns consider and put in place actions to deliver appropriate community infrastructure.
  - Work with delivery partners to ensure that neighbourhood and community planning and design protects and improves peoples' health and wellbeing, and reduces health inequalities.
- Develop and execute the **Local Transport Plan Q2 2019/20** to promote active travel, health and wellbeing through the walking and cycling strategies and making use of the high quality public realm within our cities and towns.





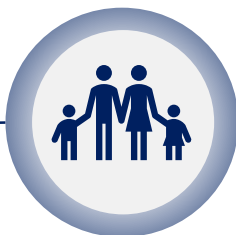
## 2018/19 – 2021/22 Target deliverables

2018/19



- Community Land Trust Programme to deliver 1,800 homes underway
- Quality Charter for Growth adopted for all developments

2019/20



- 1,300 new affordable homes started

2020/21



- 29,000 new homes built
- New model of Health & Social Care services
- Transport for Cambridgeshire and Peterborough running pioneering public transport services

2021/22



- 2,500 new affordable homes underway
- Mayoral Development Corporation leading new major business and residential developments



## 2030 Target Outcomes

### **Inclusive growth**

Every city, town and village is prosperous and vibrant in its own right.

All residents contribute to and benefit from the area's growth and success.

Targeted, evidence-based interventions are helping those living in areas of deprivation, improving social mobility and inclusion.

### **Improved quality of life**

Cambridgeshire and Peterborough is a place where people want to live.

Every child has the best start in life. All children, young people and adults are able to achieve their full potential.

Residents are healthy, active and connected. They live in good health for longer. Where needed, they access health care, social care and other public services which support their independence and choice.

### **Sustainable places & communities**

Residents live in sustainable places and communities with access to a choice of high quality, affordable homes and good jobs.

People can access a range of leisure, cultural, community resources and natural green and blue spaces.

People are proud of where they live and have a strong sense of community and belonging.



Challenges

Priority Programmes & Actions

Target Deliverables

2030 Target Outcomes

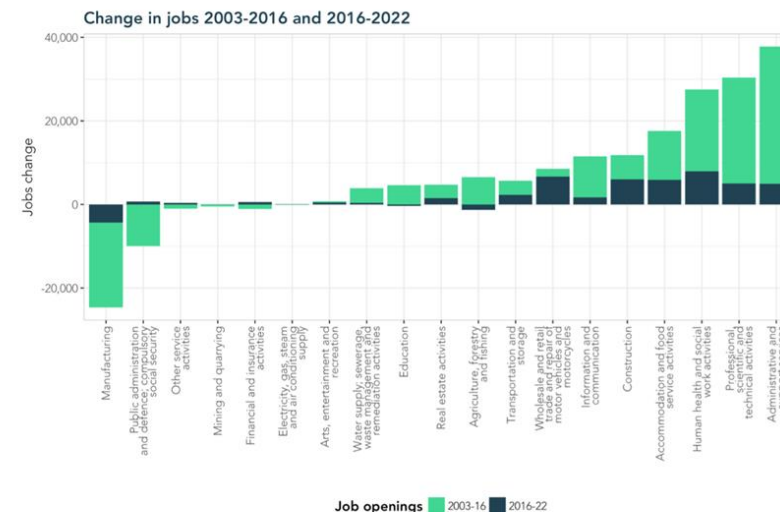


# Challenges

- **Skills Demand** – National forecasts predict by 2024 there will be:
  - 9.2m low-skilled people chasing 3.1m low-skilled jobs
  - 12.6m people with intermediate skills chasing 10.7m jobs
  - 16.1m high-skilled jobs with only 11.9m high-skilled workers
- **Skills Gap** – Cambridgeshire and Peterborough's current skills and training provision matches the national picture; it is not delivering the right mix of skilled people that the growing businesses in the area need. High value-added, high productivity sectors depend on the right skills to grow; and those without the right skills are not well placed to share in the prosperity or provide a route out of disadvantage that growth brings.
- **Population growth - by 2031** forecast growth is:
  - Cambridgeshire forecast growth 22% 15-19 year-olds and 9.5% 20-64 year-olds
  - Peterborough forecast growth 23.5% 15-19 year olds and 6.9% 20-64 year-olds
- **Skills provision** – is fragmented and is failing to deliver right mix of skills for the area's businesses; it is also provider rather than employer focused. This is made more challenging by fast moving business sectors, many growing through innovation into new products and services. Low average unemployment mean businesses are particularly reliant on the skills sector to retrain or bring people back into the labour market.

Qualification level	Percentage share		Forecast % change
	2012 actual	2022 projection	
QCF 7-8 (post-grad) Masters and Doctorial level	9.1	14.6	+60.4%
QCF 4-6 University degree level	27.6	33.1	+ 19.9%
QCF 3 A Level	19.9	17.6	- 11.6%
QCF 2 A-C GCSE level	22.1	19.9	- 10.0%
QCF 1 D-F GCSE level	15.2	11.3	-25.7%
No qualification	6.1	3.5	-42.6%

Table 1 – Projected qualification demand for Eastern Region (UKCES 2015)  
Source: Old Hall Associates Ltd Report to Peterborough Skills Partnership Group (July 2015)



Data: Emsi 2016.1 Industry



## Priority Programmes & Actions

- Develop and execute the **Skills Strategy Framework and Action Plan Q2 2018/19** to deliver an end-to-end regional skills system from schools, to FE and HE, to apprenticeships, to workplace.
- Develop the proposals and business case for the next phases of the **University of Peterborough**:
  - Phase 1: Curriculum development, marketing & engagement **Q2 2018/19**.
  - Phase 2: Develop teaching & learning and amenities for the interim University solution on the permanent site at the Embankment site **Q2 2019/20 and Q2 2020/21**.
  - Phase 3: Design and build new University Campus – **Business Case Q4 2018/19**.
- Deliver the **Apprenticeships** & Pathways to Employment schemes to:
  - Support young people to make informed choices about FE and HE so they can capitalise on the business employment opportunities available and help fill skills gaps.
  - Support young people into high quality apprenticeship programmes and on to skilled and in-demand occupations.
  - Establish an Apprenticeship Hub
  - Deploy the AGE grant supporting apprenticeships into SMEs.
- Establish a **Coordinated Employer-focused Skills System** including:
  - Managing the **devolved budget for 19+ adults skills education transition arrangements Q2 2019/20 and devolved budget Q4 2021/22**.
  - Delivering the **Health & Social Care Innovation Pilot to support 2000 people on universal credit into higher skilled health and care jobs, addressing skills shortages in this sector Q4 2021/22**. Assess the scope to extend the pilot and develop a Business Case and Implementation Plan.
  - Develop **community learning** to support people to access higher skilled, better paid jobs building on the **Opportunity Areas Programme** currently underway in East Cambs and Fenland.



## 2018/19 – 2021/22 Target deliverables

2018/19

iMET

- Skills Strategy and Action Plan launched
- 20,000 adults supported through further education and training
- iMET opens

2019/20



- University of Peterborough opens new Embankment Site
- 1,200 students enrolled at University of Peterborough

2020/21



- New Apprenticeship Service established and supporting 3,500 apprenticeships per year

2021/22



- 2,000 people have secured higher skilled health and care jobs
- 2,300 students enrolled at University of Peterborough





## 2030 Target Outcomes

### Meeting businesses needs

Homegrown talent fostered through a wide range of education and training programmes is the foundation of the area's thriving job market.

The area's skills base matches businesses' needs.

Skills support is targeted on agreed sectors e.g. science, technology, engineering and maths (STEM) occupations, health and social work and construction.

### Meeting people's needs

People have access to a world class end-to-end skills system with good early years provision, schools, colleges and universities.

The area's skills base matches people's needs at different stages in their careers.

The natural gaps between education and work are spanned by traineeships, work experience, apprenticeships, re-training and degrees supporting flexible and agile career paths and lifelong learning.

### Social Inclusion

Adult, community and upskilling programmes provide a route to employment.

Vulnerable and excluded people are supported into work.

Investment in skills and education enables people to access higher skilled, better paid jobs improving labour market participation and productivity.



Challenges

Priority Programmes & Actions

Target Deliverables

2030 Target Outcomes



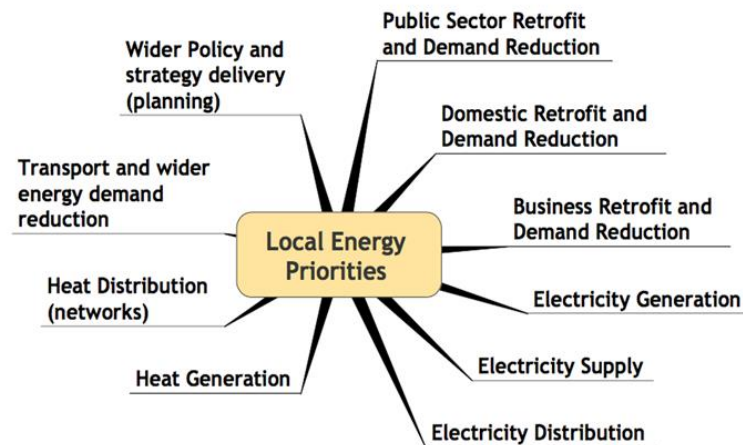
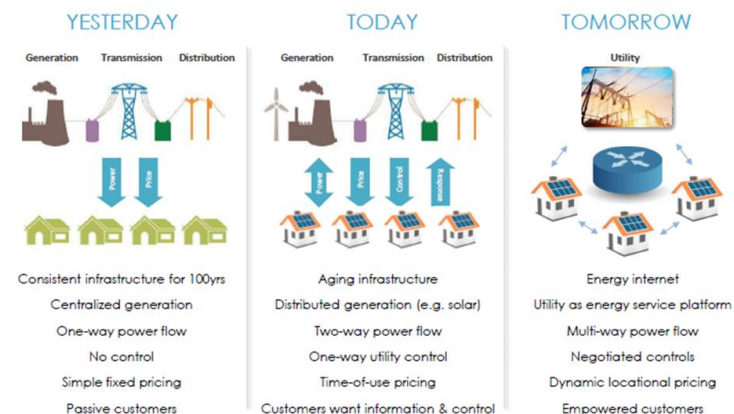
# Challenges

- **Energy & Water**

- Reducing carbon emissions from energy consumption and finding alternative, clean, renewable sources of energy
- Addressing the barriers presented by utilities' distribution networks
- Planning for the security of long term water resources and drought resilience which is critical not only to agriculture but to businesses, homes and the environment
- Joining up clean technology, life sciences and ICT
- Enabling householders to improve the energy efficiency of their homes and reduce their waste

- **Mobility** - integrating public transport systems; enabling sustainable transport
- **Built environment** - designing and producing multi-usage, modular, energy-positive buildings from durable, non-toxic materials
- **Natural capital** - Harnessing the area's natural capital including high quality farmland, natural 'green and 'blue' assets, natural habitats – creating a network of naturally diverse, accessible places which are valued and enjoyed by our communities.

## Electric System: Yesterday, Today and Tomorrow





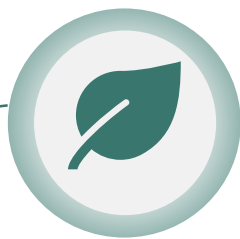
## Priority Programmes & Actions

- Establish the **Local Energy Hub** for the Greater South East area (East of England, London, the South East and the Cambridge to Oxford growth corridor comprising 11 LEPs, 149 LAs and 16 counties) this will include:
  - Creating innovative financial model(s) to invest in local energy infrastructure Q3 2018/19.
  - Developing the delivery plan informed by the evidence base and the **Local Energy East Infrastructure and Delivery Strategy Q1 2018/19 and Q3 2018/19**.
  - Prioritising the most significant impediments to sustainable economic growth, e.g. housing and transport Q1 2019/20.
  - Creating feasibility studies and technical reports for funding and delivery approval Q3 2019/20.
- Develop and execute the **Rural Strategy Q4 2018/19** – including actions to:
  - Promote the benefits of Community Land Trusts to village communities, making use of designated/ non-designated rural land.
  - Apply environmental and energy efficient quality standards across all new buildings and homes.
- Develop and execute the **Local Transport Plan Q2 2019/20** to support the area's sustainable environment objectives and to help futureproof transport solutions that will reduce traffic congestion, parking and pollution problems – including the Clean Air Strategy, Walking and Cycling Strategies and 'Smart' transport initiatives.



## 2018/19 – 2021/22 Target deliverables

2018/19



- Greater South East Energy Hub established – managed by CPCA
- Tri-LEP area Energy Investment & Delivery Strategy launched

2019/20



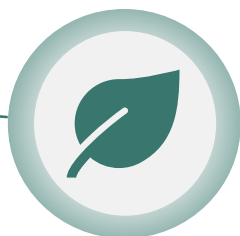
- Quality Charter for Growth adopted for all developments delivering sustainable growth

2020/21



- £50m energy infrastructure projects underway
- Transport for Cambridgeshire and Peterborough's pioneering public transport services have reduced traffic congestion and increased active travel

2021/22



- Improved public health outcomes delivered through clean air, cycle routes, long-distance footpaths and green infrastructure



## 2030 Target Outcomes

### Renewable energy and clean growth

The area has optimised the use of local renewable energy generation, reduced energy consumption and carbon emissions and developed a thriving local energy market, buying and selling energy locally to manage energy costs.

Long term water resources and greater resilience to drought have been secured through better water management and infrastructure investment.

### Sustainable and healthy communities

Investment in clean energy and public transport has delivered a modal shift, reduced traffic congestion, carbon emissions and air pollution; increased active travel (walking and cycling) and improved public health.

Investment in energy infrastructure supports Cambridgeshire and Peterborough's aspiration to move towards car-free city centres.

### Natural & cultural assets

The area is a thriving tourist destination attracting visitors who want to experience its character, heritage, culture, natural habitats and rich environment.

Residents have access to a variety of parks and natural green and blue spaces.





Challenges

Priority Programmes & Actions

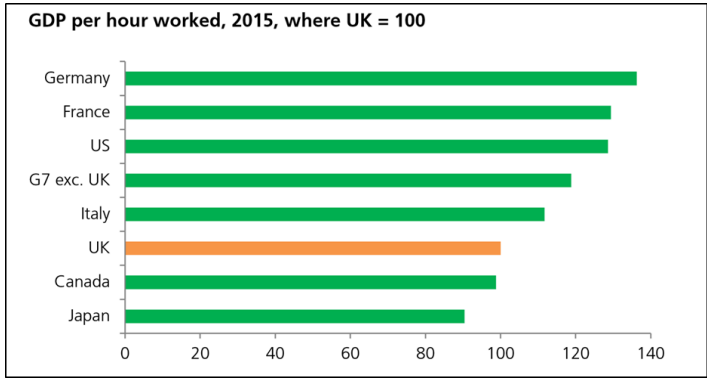
Target Deliverables

2030 Target Outcomes



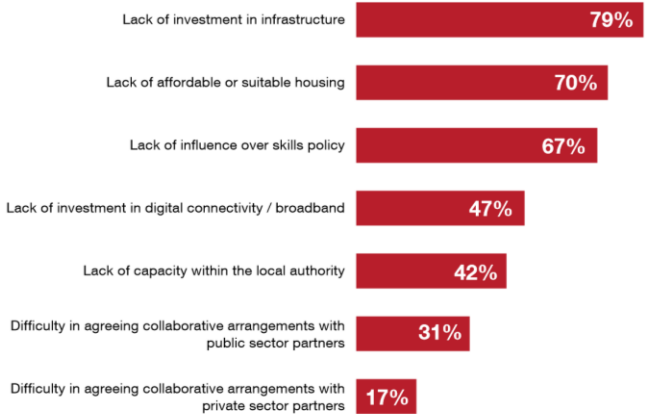
# Challenges

- **UK's Productivity Gap** - the Office for Budget Responsibility revised down its forecasts for productivity growth, business investment and GDP growth through to 2020/2021. The UK's labour productivity has stagnated and the productivity gap widened since the recession and in 2015 was 19 percentage points below the rest of the G7 average according to ONS.
- **Cambridgeshire & Peterborough Productivity** – striking the balance in the investment and interventions required to achieve the target doubling of GVA.
- **Social and Physical Barriers to Economic Growth** - the 2017 PwC annual local government survey 'The local state we're in' identified barriers to economic growth with the top three being: lack of investment in infrastructure (79%), lack of affordable or suitable housing (70%) and lack of influence over skills policy (67%).
- **Impact of Brexit** – ensuring that the area has plans in place; concern that the agreed trading arrangements may have a negative impact
  - 44% of all UK goods & services go to EU
  - 53% of all UK imports come from EU
  - 45% of the stock of foreign direct investment in UK comes from EU



Productivity in the UK Briefing Paper, Sept 2017:

Figure 15: Key barriers to growth



PwC The Local State we're in, 2017



## Priority Programmes & Actions

- Publish the **Local Industrial Strategy Q2 2018/19** and use it to agree economic investment priorities to shape future growth and productivity:
  - Use the evidence of the Economic Commission on the area's three economic areas (size, additionality, rate of growth, long term drivers of growth etc) to develop strategies and interventions that respond to the specific needs of these economic areas and influence decisions taken at national level.
  - Develop and execute **Key Sector Growth Programme** for the sectors highlighted by the Economic Commission and Local Industrial Strategy.
- Use the **Strategic Spatial Framework (Phase 1) Q1 2018/19** to support the implementation of development strategies in Local Plans to 2030 so that jobs and homes ambitions are met and joint strategic planning reflects the standards expected to deliver inclusive, place-based growth.
- **Strategic Spatial Planning Framework (Phase 2) Q4 2018/19** - Scope the opportunities for longer term strategic planning between the Combined Authority and Planning Authorities from 2036 to 2050.
- Develop and execute the **Finance and Investment Strategy Q3 2018/19**.
- Develop and execute the **International Trade Programme Q3 2018/19** – work with delivery partners to implement the strategy and action plan to attract international students, research contracts and business investors and compete on the international stage.
- Develop the business case to establish an **Incubator and Accelerator Hub and Satellites** creating an inspiring network of work spaces and enabling environments to support high growth start-up businesses and to nurture and grow-out existing businesses **Q4 2018/19**.
- Develop the business case to extend the network of **Enterprise & Job Zones** to support the creation of more high value jobs and improve the productivity of existing businesses by targeting (i) specific growth sectors; (ii) existing sectors that generate significant GVA and (iii) sectors that support a large number of businesses/employees **Q4 2018/19**.
- Create an **Innovation & Business Growth Fund Q3 2018/19** providing businesses with the ability to access finance (grant/loan funds; public/private financing).
- Establish **Investment capacity Q1 2018/19** to optimise CPCA/LEP/GCP funds, working with investors and national/international partners to attract direct investment and develop innovative financial models to create capital and income streams e.g. Land Value Capture.



## 2018/19 – 2021/22 Target deliverables





## 2030 Target Outcomes

### Inclusive Growth & Productivity

Cambridgeshire and Peterborough is applauded as a model of locally-led economic growth.

Cambridgeshire and Peterborough is an exemplar inclusive economy providing opportunity for all the area's residents.

Cambridgeshire and Peterborough is on track to double the size of the economy to £40bn GVA by 2040. The Combined Authority has boosted productivity and earning power across the region.

### Sector Growth

The area is world renowned in Life Sciences, Agri-tech, ICT and Digital and Advanced Manufacturing and Engineering.

Existing centres of expertise have been nurtured and new growth has been supported to scale and grow out.

Collaboration between businesses and academia continues to generate innovative and pioneering products and services. Cambridgeshire and Peterborough consistently tops the innovation leader board.

### International Trade & Investment

The region has attracted over £500m direct investment to the area

The Combined Authority has developed exciting value propositions to attract inward investment and create capital and incomes streams.

## Appendix B

### Draft Cambridgeshire and Peterborough Combined Authority Medium Term Financial Plan

	2018/19						2019/20	2020/21	2021/22
	Approved Budget - Nov Board £k	Delegated Officer Changes £k	Approvals Dec/ Jan/ Mar £k	Revised Approved Budget £k	New Funding Needs £k	Total Draft Budget CPCA £k	Draft Budget Plan £k	Draft Budget Plan £k	Draft Budget Plan £k
<b>Operational Budget</b>									
Staffing Costs	1,731.2	76.5	-	1,807.7	1,436.2	3,243.9	4,230.2	4,230.2	4,230.2
Support Provided by Constituent Authorities	109.0	-	-	109.0	343.0	452.0	452.0	452.0	452.0
Corporate Overheads	162.9	451.9	400.0	1,014.8	115.8	1,130.6	466.8	466.8	466.8
Corporate Income	-	-	-	-	(508.6)	(508.6)	(508.6)	(508.6)	(508.6)
Election Costs	260.0	-	-	260.0	-	260.0	260.0	260.0	260.0
Governance Costs	2.0	-	0.3	2.3	-	2.3	2.3	2.3	2.0
<b>Total Operational Budget</b>	<b>2,265.1</b>	<b>528.4</b>	<b>400.3</b>	<b>3,193.7</b>	<b>1,386.4</b>	<b>4,580.1</b>	<b>4,902.7</b>	<b>4,902.7</b>	<b>4,902.4</b>
<b>Workstream Budget</b>									
<b>Rural Areas, Culture, Parks and Open Spaces</b>									
Develop Energy Hub	-	-	-	-	631.0	631.0	690.0	-	-
Develop Rural Strategy	-	-	-	-	50.0	50.0	-	-	-
<b>Total Rural Areas, Culture, Parks and Open Spaces</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>681.0</b>	<b>681.0</b>	<b>690.0</b>	<b>-</b>	<b>-</b>
<b>Economic Strategy</b>									
Market Town Masterplan (2nd Tranche)	-	-	-	-	150.0	150.0	-	-	-
Development of a Market Towns Strategy	-	-	250.0	250.0	-	250.0	200.0	-	-
Develop and execute an International Trade Programme	-	-	-	-	50.0	50.0	50.0	50.0	50.0
Establish Investment Team to optimise CPCA/LEP/GCP Funds	-	-	-	-	50.0	50.0	50.0	50.0	50.0
Independent Economic Commission: Developing Economic Str	-	-	-	-	300.0	300.0	-	-	-
<b>Total Economic Strategy</b>	<b>-</b>	<b>-</b>	<b>250.0</b>	<b>250.0</b>	<b>550.0</b>	<b>800.0</b>	<b>300.0</b>	<b>100.0</b>	<b>100.0</b>
<b>Transport and Infrastructure</b>									
Digital Connectivity Infrastructure	-	-	440.0	440.0	-	440.0	1,985.0	1,955.0	1,280.0
Wisbech Garden Town Study	3,250.0	-	-	3,250.0	(1,250.0)	2,000.0	5,300.0	4,000.0	-
Local Transport Plan (estimate)	300.0	-	-	300.0	13,483.0	13,783.0	13,483.0	Includes (Ir	-
Priority Transport Schemes	1,000.0	-	4,230.0	5,230.0	5,250.0	10,480.0	16,980.0	20,330.0	-
Strategic Bus Review	90.0	-	-	90.0	60.0	150.0	-	-	-
Mass Rapid Transport Phase 2	-	-	600.0	600.0	400.0	1,000.0	2,000.0	5,000.0	1,500,000.0
Dualling A47 Phase 2	-	-	-	-	600.0	600.0	1,000.0	2,000.0	320,000.0
M11 Extension to A47 - Phase 2	-	-	-	-	500.0	500.0	1,000.0	2,000.0	2,500,000.0
Upgrading of A10 Phase 2	-	-	-	-	-	-	2,000.0	5,000.0	500,000.0
National Productivity Investment Fund	-	-	-	-	6,650.0	6,650.0	-	-	-
LTP Capital Grant (estimate)	27,654.0	-	-	27,654.0	-	27,654.0	27,654.0	27,654.0	-
<b>Total Transport and Infrastructure</b>	<b>32,294.0</b>	<b>-</b>	<b>5,270.0</b>	<b>37,564.0</b>	<b>25,693.0</b>	<b>63,257.0</b>	<b>71,402.0</b>	<b>81,422.0</b>	<b>4,821,280.0</b>



	2018/19						2019/20	2020/21	2021/22
	Approved Budget - Nov Board	Delegated Officer Changes	Board Approvals Dec/ Jan/ Mar	Revised Approved Budget	Anticipated New Funding Needs	Total Draft Budget CPCA	Draft Budget Plan	Draft Budget Plan	Draft Budget Plan
	£k	£k	£k	£k	£k	£k	£k	£k	£k
<b><u>New Homes &amp; Communities</u></b>									
Programme delivery support to the Housing Programme	240.0	-	-	240.0	-	240.0	240.0	240.0	240.0
Housing Investment Fund Programme - Quick Wins	1,820.0	-	-	1,820.0	21,635.0	23,455.0	21,635.0	21,635.0	21,635.0
New Schemes £100m Programme	-	-	3,660.0	3,660.0	-	3,660.0	-	-	-
Cambridge City Devolution Housing Programme	-	-	971.2	971.2	15,632.2	16,603.4	15,632.2	15,632.2	15,632.2
CA2030 Programme	-	10.0	-	10.0	-	10.0	-	-	-
E Cambs Strategic Community Land Trust Prog - Loan Facility	-	-	6,500.0	6,500.0	-	6,500.0	-	-	-
<b>Total New Homes &amp; Communities</b>	<b>2,060.0</b>	<b>10.0</b>	<b>11,131.2</b>	<b>13,201.2</b>	<b>37,267.2</b>	<b>50,468.5</b>	<b>37,507.2</b>	<b>37,507.2</b>	<b>37,507.2</b>
<b><u>Employment &amp; Skills</u></b>									
University of Peterborough - Business Case	-	-	-	-	1,531.8	1,531.8	1,454.2	185.4	-
University of Peterborough - Interim Accommodation	-	-	9,740.0	9,740.0	(7,740.0)	2,000.0	6,740.0	1,000.0	-
University of Peterborough - Student Facilities	-	-	-	-	1,175.0	1,175.0	-	-	90,000.0
Skills Hub	231.0	-	-	231.0	-	231.0	-	-	-
Deliver Apprenticeships & Pathways to Employment Schemes	-	-	-	-	2,892.0	2,892.0	2,700.0	2,700.0	2,700.0
Develop and Deliver Employer-focused schemes	-	-	-	-	3,669.0	3,669.0	3,669.0	2,369.0	2,369.0
Devolution of Adult Education Budget	-	-	-	-	154.0	154.0	9,730.0	9,730.0	9,730.0
<b>Total Employment &amp; Skills</b>	<b>231.0</b>	<b>-</b>	<b>9,740.0</b>	<b>9,971.0</b>	<b>1,681.8</b>	<b>11,652.8</b>	<b>24,293.2</b>	<b>15,984.4</b>	<b>104,799.0</b>
<b><u>Strategic Planning</u></b>									
Non Statutory Spatial Plan (Phase 2)	-	-	-	-	200.0	200.0	-	-	-
Cambridgeshire and Peterborough Land Commission	-	-	80.0	80.0	-	80.0	-	-	-
<b>Total Strategic Planning</b>	<b>-</b>	<b>-</b>	<b>80.0</b>	<b>80.0</b>	<b>200.0</b>	<b>280.0</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>Public Sector Reform</u></b>									
Independent Commission and Reform Plan	-	-	-	-	877.6	877.6	-	-	-
<b>Total Public Sector Reform</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>877.6</b>	<b>877.6</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Workstream Budget</b>	<b>34,585.0</b>	<b>10.0</b>	<b>26,471.2</b>	<b>61,066.2</b>	<b>66,950.6</b>	<b>128,016.9</b>	<b>134,192.4</b>	<b>135,013.6</b>	<b>4,963,686.2</b>
<b>Total CPCA Budget</b>	<b>36,850.1</b>	<b>538.4</b>	<b>26,871.5</b>	<b>64,260.0</b>	<b>68,337.0</b>	<b>132,597.0</b>	<b>139,095.1</b>	<b>139,916.3</b>	<b>4,968,588.7</b>
<b>Indicative inflation Based on 2.3% Annual CPI</b>							<b>3,199.2</b>	<b>6,510.2</b>	<b>350,778.2</b>
<b>Total CPCA Budget After Indicative Inflation</b>	<b>36,850.1</b>	<b>538.4</b>	<b>26,871.5</b>	<b>64,260.0</b>	<b>68,337.0</b>	<b>132,597.0</b>	<b>142,294.3</b>	<b>146,426.5</b>	<b>5,319,366.9</b>

## Notes and Assumptions

### General Assumptions

- The Medium Term Financial Plan (MTFP) includes an indicative inflationary value equivalent to 2.3% per annum (in line with current CPI). This will be updated as plans assumptions are developed
- The Mayoral Budget has been prepared separately and is presented at Appendix D
- Creation of statutory 2017/18 accounts for the Combined Authority accounts is in progress, with a regulatory deadline for publication of the draft accounts on 31<sup>st</sup> May 2018. The 2018/19 budget presented above excludes resources budgeted but not spent in 2017/18, which may be subsequently be agreed for carry-forward into 2018/19 or future years budgets
- The 2018/19 Total Draft CPCA Budget excludes legacy LEP spending plans (presented separately in Appendix C). This budget is based on a range of assumptions, which will be updated as full information becomes available:
  - **Approved Budget – Nov Board** – Budget figure approved at the 30<sup>th</sup> November 2017 Board Meeting
  - **Delegated Officer Changes** – Budgets increased since November 2017 through approval powers delegated to senior officers. These will be reported in detail for information at the June 2018 CA Board meeting
  - **Board Approvals Dec / Jan / March** – 2018/19 Budget changes approved at CA Board meetings since the approved budget was presented in November 2017. Note that where CA Board approvals impact future years spending plans, these changes are incorporated into subsequent years budget figures presented in the tables contained in this MTFP
  - **Revised Approved Budget** – Total of the 30<sup>th</sup> November to March Board Approvals impacting on 2018/19 plus budget changes approved through officer delegated authority since November 2017
  - **Anticipated New Funding Needs** – Discussion with Directors and programme leads has provided a high-level draft view of planned further approvals that will be required to enable delivery of the four-year plan. In presenting this, it is important to recognise that changes in leadership associated with implementation of the revised staffing structure and further detailed development of the programmes required to deliver means that significant further refinement of operational and budget planning will be required, which will be presented to the CA Board to secure allocation of resources to progress the schemes. At this stage, the approved budget remains as per the Revised Approved Budget and will be increased incrementally as papers are presented and approved by the CA Board. Detailed notes relevant to specific MTFP lines appear in the points below.

- **Total Draft Budget CPCA** – this confirms the Draft Budget total, incorporating figures and assumptions presented in this MTFP
- **2019/20, 2020/21 and 2021/22** budgets presented in the table above include budget changes approved via previous CA Board reports, plus outputs from discussions with Directors to assess the likely profile of spending for each programme. These figures will remain draft until detailed proposals are presented to the CA Board for approval

### **Detailed Assumptions and Notes Relating to Budget Lines**

- **Operational Budget / Staffing Costs** – The draft revised CA organisational structure was created and launched in the last week of April 2018 and is subject to a staff consultation process concluding on 23<sup>rd</sup> May 2018. At this time, draft costing of the new structure has been assessed in conjunction with the CA HR team to establish an indicative cost for each role. At this stage, most roles have not been evaluated and consequently the indicative costs are based on an interim assessment of the likely costs based on existing similar roles and recognition of market conditions combined with prevailing contributions for Employers NI and Superannuation contributions. These figures will be further refined as the structure crystallises and roles are evaluated, fully costed and populated. Further points to note are:
  - The draft CA organisational structure combines activities previously delivered by the LEP with those of the Combined Authority to create one unified organisation. For costing purposes, it is not possible to differentiate many roles in the previous structures from those in the new structure. For costing purposes therefore, a key assumption is that the cost of the pre-existing LEP organisation is held stable for costing purposes only (Appendix C), with additional costs of the whole structure presented in the CA MTFS. Creation of a unified structure and MTFP will remove this issue as new plans are built for each programme and funding stream as the plan is populated and developed further
  - Additional staffing costs associated with the new Organisational structure are presented in the Anticipated New Funding Needs column in the table above. This has been calculated for 2018/19 on the assumption that existing agreed budgets for the first six months of 2018/19 will be replaced by the draft costed structure for the second half of the year (existing staff cost x 50%, plus new structure draft cost x 50% for 2018/19). Practically, the actual timing of populating the new organisational structure depends on a wide number of variables, with this high-level assumption adopted for planning purposes at this stage to provide a draft view. As stated above, detailed costing and verification will take place as posts are filled to create a final estimation of the likely cost impact. Section 4.5 in the main body of

this report provides details of the difference between previous and new organisational costs and associated funding sources

- A £200k consultancy contingency has been added to the staffing cost budget for 2018/19 only, representing the need to secure specialised contingency support to maintain progress on programme delivery. Subject to approval of this sum, this sum would be drawn via Officer Decision Notices and reported subsequently to the CA Board
- **Rural Areas, Culture, Parks and Open Spaces / Develop Energy Hub** – based on receipt of £1.29m funding for this purpose, with phasing as per planned deployment
- **Transport and Infrastructure** – Budgets are based on high-level estimates of the likely costs associated with each of the programmes, each of which will require significant development through detailed planning stages. It should be noted that the 2021/22 budget column has been utilised to capture an early estimate of the costs to complete each of the schemes, although in practice, these are liable to change as programmes develop and are likely to fall in subsequent years and will be subject to securing new sources of funding
- **New Homes and Communities** – Funding levels have been profiled in discussion with programme leadership, recognising that detailed delivery is likely to vary from that profile. The profile does not at this stage take account of repayment of any loans agreed to third parties for affordable house building projects and associated recycling of funding that may be achieved
- **Employment and Skills / Peterborough University** – This budget profile will be highly dependent on the final delivery model agreed to progress this project. The 2021/22 estimate of £90m represents a very high-level estimate of the potential cost to complete this scheme, but this is subject to a broad range of variables and possible delivery models which may impact the final delivery solution and cost profile. The £90m should therefore be considered as indicative at this stage
- **Employment and Skills / Deliver Apprenticeships & Pathways to Employment Schemes / Develop and Deliver Employer-focused schemes** – High level estimate of the potential cost of programmes fitting within the remit of the Combined Authority and four-year plan. Final approval will be subject to subsequent Board Reports to gain approval for this activity
- **Employment and Skills / Devolution of Adult Education Budget** – The budget profile reflects proposed £12.099m per annum devolution of Adult Education Budgets to the Combined Authority from 2019/20 (subject to agreement with the DfE), supported by £154k implementation funding provided in 2018/19 to prepare for the change. It should be noted that the £12.099m is partially presented in the row above (in the main table) to align with the four-year planning process and will be subject to Board approval to progress

## Appendix C

### Draft Cambridgeshire and Peterborough LEP Medium Term Financial Plan

	2018/19	2019/20	2020/21	2021/22
	Indicative Budget Plan £k	Indicative Budget Plan £k	Indicative Budget Plan £k	Indicative Budget Plan £k
<b>Operational Budget</b>				
Staffing Costs - 2017/18 Structure	1,240.5	1,240.5	1,240.5	1,240.5
Corporate Overheads - 2017/18 Values	517.9	517.9	517.9	517.9
<b>Total Operational Budget</b>	<b>1,758.4</b>	<b>1,758.4</b>	<b>1,758.4</b>	<b>1,758.4</b>
<b>Growth Deal Fund Programmes</b>				
Committed Programmes				
Kings Dyke	6,885.8	-	-	-
Ely Southern Bypass	3,805.6	-	-	-
Bourges Boulevard Phase 2	1,351.7	-	-	-
Agri-Tech Growth Initiative (£996k is match funded from NALF)	1,982.2	-	-	-
Lancaster Way Phase 2 Grant (GPF ext)	863.5	-	-	-
iMET Phase 3	2,174.1	-	-	-
Manea and Whittlesea Stations	345.7	-	-	-
Lancaster Way Phase 2 Capital Repayments	-	-	(184.0)	(184.0)
<b>Total Committed Programmes</b>	<b>17,408.6</b>	<b>-</b>	<b>(184.0)</b>	<b>(184.0)</b>
Total Uncommitted Programmes - Planned	-	-	-	22,800.0
<b>Total Growth Funding Programmes</b>	<b>17,408.6</b>	<b>-</b>	<b>(184.0)</b>	<b>22,616.0</b>
<b>Growing Places Fund (GPF)</b>				
Committed Programmes				
COSMOS	27.1	-	-	-
In Collusion	124.0	15.0	-	-
University of Peterborough Project Group	13.4	-	-	-
University of Peterborough TDAP	303.1	142.8	-	-
Opportunity Peterborough Skills	155.0	-	-	-
A1139 Fletton Parkway Improvement Scheme Capital Repayr	(3,000.0)	-	-	-
Ashwell Business Park Capital Repayments	-	-	-	-
<b>Total Growth Places Funding</b>	<b>(2,377.4)</b>	<b>157.8</b>	<b>-</b>	<b>-</b>
<b>Total Legacy LEP Budget</b>	<b>16,789.6</b>	<b>1,916.3</b>	<b>1,574.4</b>	<b>24,374.4</b>
<b>Indicative inflation Based on 2.3% Annual CPI</b>	<b>-</b>	<b>44.1</b>	<b>73.3</b>	<b>1,720.8</b>
<b>Total CPCA Budget After Indicative Inflation</b>	<b>16,789.6</b>	<b>1,960.3</b>	<b>1,647.7</b>	<b>26,095.2</b>

## **Notes and Assumptions**

### **General Assumptions**

- The Medium Term Financial Plan (MTFP) includes an indicative inflationary value equivalent to 2.3% per annum (in line with current CPI). This will be updated as plans assumptions are developed
- As stated in the section 4.3 and notes in Appendix B, the table above presents a hybrid view of the MTFP for the activities including LEP funding sources. It is presented here for completeness, although it is acknowledged that the Four-Year Plan presented in this report relates to Combined Authority funding sources only at this stage and further work is required to create a clear MTFP and plan aligned with unified CA planning and budgeting. It is anticipated that the Business Board will agree plans and funding for LEP activity, although the exact relationship between the Business Board and the Combined Authority Board will be confirmed as arrangements get underway
- This Draft LEP MTFP is based on a combination of indicative operational costs incurred in 2017/8 combined with known programme position for 2018/19 and beyond. Significant further work is required to combine ex-LEP funding streams and activities into a unified Combined Authority plan and MTFP, which will depend on creating stable operational and leadership structures to inform that position
- The draft revised CA organisational structure was created and launched in the last week of April 2018 and is subject to a staff consultation process concluding on 23<sup>rd</sup> May 2018. At this time, draft costing of the new structure has been assessed in conjunction with the CA HR team to establish an indicative cost for each role. At this stage, most roles have not been evaluated and consequently the indicative costs are based on an interim assessment of the likely costs based on existing similar roles and recognition of market conditions combined with prevailing contributions for Employers NI and Superannuation contributions. These figures will be further refined as the structure crystallises and roles are evaluated, fully costed and populated. Further points to note are:
  - The draft CA organisational structure combines activities previously delivered by the LEP with those of the Combined Authority to create one unified organisation. For costing purposes, it is not possible to differentiate many roles in the previous structures from those in the new structure. For costing purposes therefore, a key assumption is that the cost of the pre-existing LEP organisation is held stable for costing purposes only (Appendix C), with additional costs of the whole structure presented in the CA MTFS. Creation of a unified structure and MTFP will remove this issue as new plans are built for each programme and funding stream as the plan is populated and developed further



- Calculation of LEP staffing costs involved assumptions regarding NI and superannuation costs. It was not possible to determine where these are also included in programme costs, meaning that there is a limited risk of double counting to reach this view. Restatement of the actual budget and funding position is required to accurately determine current and future planning totals
- **CEC** costs and funding cross over with the Combined Authority, with some streams of activity presented in that MTFS. Work is required to determine the activity, cost and funding for this delivery to accurately portray this in the MTFP
- **Energy Hub** costs and funding for 2018/19 and 2019/20 are included in the CA MTFP
- **Growth Deal** funding includes £1.19m of 'top-sliced' funds. At this time, this revenue funding has been allocated to project costs based on the assumption that this will continue in future years

#### **Details Notes and Assumptions Relating to Funding Streams**

- **Local Authority** contributions to LEP activity is excluded from this table as it is understood that this will not be required from 2018/19 and beyond
- **Enterprise Zone** funding is excluded from the table above, as the level and value available to the Combined Authority requires clarification (Note that the 2017/18 funding for the LEP included £150k of EZ receipts)
- **Interest Receivable** on fund balances and capital loan repayments is excluded from this table, as the treatment on these items requires consideration in the context of the treatment in the wider Combined Authority.

## Appendix D

### Draft Cambridgeshire and Peterborough Mayoral Budget Medium Term Financial Plan

	2018/19						2019/20	2020/21	2021/22
	Approved Budget - Nov Board	Delegated Officer Changes	Board Approvals Dec/ Jan/ Feb/ Mar	Revised Approved Budget	Anticipated New Funding Needs	Total Draft Budget CPCA	Draft Budget Plan	Draft Budget Plan	Draft Budget Plan
	£k	£k	£k	£k	£k	£k	£k	£k	£k
<b>Mayoral Office Costs</b>									
Mayoral Allowance	84.5	-	-	84.5	-	84.5	84.5	84.5	84.5
Mayoral Staffing Costs	-	-	95.5	95.5	92.5	188.0	188.0	188.0	188.0
Mayoral Expenses	12.0	-	-	12.0	-	12.0	12.0	12.0	12.0
Accommodation Fit out (Capital)	-	7.0	-	7.0	-	7.0	-	-	-
Accommodation and Share of Support Services	-	6.5	40.0	46.5	-	46.5	46.5	46.5	46.5
<b>Total Mayoral Budget</b>	<b>96.5</b>	<b>13.5</b>	<b>135.5</b>	<b>245.5</b>	<b>92.5</b>	<b>338.0</b>	<b>331.0</b>	<b>331.0</b>	<b>331.0</b>

- The Medium Term Financial Plan (MTFP) includes an indicative inflationary value equivalent to 2.3% per annum (in line with current CPI). This will be updated as plans assumptions are developed
- The 2018/19 Total Draft Mayoral Budget is based on a range of assumptions, which will be updated as full information becomes available:
  - **Revised Approved Budget – Nov Board** – Budget figure approved at the 30<sup>th</sup> November 2017 Board Meeting
  - **Delegated Officer Changes** – Budgets increased since November 2017 through approval powers delegated to senior officers. These will be reported in detail for information at the June 2018 CA Board meeting
  - **Board Approvals Dec / Jan / Feb/ March** – 2018/19 Budget changes approved at CA Board meetings since the approved budget was presented in November 2017. Note that where CA Board approvals impact future years spending plans, these changes are incorporated into subsequent years budget figures presented in the tables contained in this MTFP
  - **Revised Approved Budget** – Total of the 30<sup>th</sup> November to March Board Approvals impacting on 2018/19 plus budget changes approved through officer delegated authority since November 2017. The budget figure reported to

the February 2018 Board was £212k for 2018/19, uplifted by Officer Delegations for accommodation (net £13.5k above existing budget) and allowances for accommodation and support costs.

- **Anticipated New Funding Needs** – Additional costs associated with the Mayoral team, totalling circa £95k are included in this draft MTFP – these posts are funded from the Mayoral capacity fund.

DRAFT

<b>OVERVIEW AND SCRUTINY COMMITTEE</b>	<b>AGENDA ITEM No:7</b>
<b>25 JUNE 2018</b>	<b>PUBLIC REPORT</b>

## **AFFORDABLE HOUSING**

### **1.0 PURPOSE**

- 1.1 The purpose of the report is to update the Committee on the current status and ongoing actions.

<b><u>DECISION REQUIRED</u></b>	
<b>FROM:</b>	<b>25 June 2018</b>
<b>Lead Officer and Author:</b>	<b>Roger Thompson, Director of Housing and Development</b>
The Committee is recommended to note the current position and agree with the ongoing actions being undertaken.	

### **2.0 BACKGROUND**

- 2.1 The Cambridgeshire and Peterborough Combined Authority Order 2017 arose from the devolution deal agreed with Government in June 2016.
- 2.2 A key commitment of that devolution deal was to deliver affordable housing as follows:

“Recognising the elevated levels of growth and exceptional housing market conditions in Greater Cambridge, the Government will provide £100m housing and infrastructure fund to help deliver infrastructure for housing and growth and at least 2,000 affordable homes.

The combined authority will have flexibility over the right tenure mix to meet the needs of Cambridgeshire and Peterborough, which could include affordable rental homes as well as affordable home ownership.

The fund would be subject to a business case, targeted at areas with the most significant affordability challenges, and would be delivered in line with the single pot assurance framework guidance and via section 31 grant agreement.”

- 2.3 These delivery ambitions are being delivered as set out in the reports to the Combined Authority Board on the 28<sup>th</sup> March (items 2.5 & 2.6\*) and the 30<sup>th</sup> May (item 2.4) These can be found on the Combined Authority website.

\*Item 2.6 of the 28<sup>th</sup> March contained exempt appendices which the Combined Authority Board did not consider and therefore are not included as an exempt item on this agenda.

- 2.4 A Director of Housing and Development, Roger Thompson was appointed on 14<sup>th</sup> May 2018 and will be attending the meeting of the Overview and Scrutiny Committee to answer any questions in relation to the Combined Authority’s housing delivery. The Mayor holds the portfolio for housing and will also be in attendance at that meeting.

<b><u>Source Documents</u></b>	<b><u>Location</u></b>
<b>Combined Authority Board reports – 28<sup>th</sup> March 2018</b>	<a href="#"><u>CA Board Agenda 28<sup>th</sup> March 2018</u></a>
<b>Combined Authority Board reports 30<sup>th</sup> May 2018</b>	<a href="#"><u>CA Board Agenda 30<sup>th</sup> May 2018</u></a>

<b>OVERVIEW AND SCRUTINY COMMITTEE</b>	<b>AGENDA ITEM No: 10</b>
<b>25 JUNE 2018</b>	<b>PUBLIC REPORT</b>

## OVERVIEW AND SCRUTINY WORK PROGRAMME

### 1.0 PURPOSE

- 1.1 To provide the Committee with the draft work programme for the Overview & Scrutiny Committee for the remainder of the 2018/19 municipal year and to ask the committee to comment and make suggestions.

<b><u>RECOMMENDATION</u></b>	
<b>Lead Officer:</b>	<b>Kim Sawyer, Legal Counsel and Monitoring Officer</b>
That the Committee discuss items that they would like to be added to the work programme for the Overview & Scrutiny Committee for the 2018/19 municipal year attached at Appendix 1.	

### 2.0 BACKGROUND

- 2.1 In accordance with the Constitution, the Overview & Scrutiny Committee is responsible for setting its own work programme.
- 2.2 A draft work programme which shows the items to be considered over the forthcoming year is attached at Appendix 1.
- 2.3 A work programme workshop will be held for committee members prior to this meeting.

Members may wish to use the information provided at the workshop to suggest areas they would like to be added to the committee's work programme for the upcoming year.

- 2.4 The Chair has also suggested that following discussions at previous meetings that the committee members may wish to discuss the scheduling of their meetings and whether they wish to make any changes going



forward.

### **3.0 APPENDICES**

#### **3.1 Appendix 1 – Work Programme.**

**OVERVIEW AND SCRUTINY  
WORK PROGRAMME 2018/19**

Meeting Date	Item	COMMENTS
<b>25<sup>th</sup> June 2018 East Cambridgeshire DC</b>	<b>Minutes</b> Committee to approve the minutes for accuracy from the last meeting and discuss any matters arising.	
	<b>Mayor in attendance</b> Questions to the Mayor agreed at the last meeting - Progress on proposals for a committee system	
	<b>Cambridgeshire and Peterborough Combined Authority 2030 Prospectus</b> Committee to receive a presentation from the Mayor and Chief Executive Officer for the Combined Authority and to be consulted on the Cambridgeshire and Peterborough Combined Authority 2030 Prospectus  <b>Contact Officer: Pearl Roberts</b>	
	<b>Cambridgeshire and Peterborough – 4 Year Plan 2018/19-2021/22</b> The Mayor and CEO for the Combined Authority to attend to give presentation on the proposed Cambridgeshire and Peterborough 4 year plan and for O&S members to provide an overview.  <b>Contact Officer: Pearl Roberts</b>	
	<b>Review of Affordable Housing</b> The committee requested that a report be provided by the Director of	

Meeting Date	Item	COMMENTS
	<p>Housing giving detail on how funding would be allocated across the area, what the future plans were in regard to affordable housing.</p> <p><b>Contact Officer: Roger Thompson</b></p>	
	<p><b>Review of Combined Authority Upcoming Agenda</b>            Standing item for the Committee to review the upcoming agenda for the Combined Authority Board meeting.</p> <p><b>Contact Officer: Anne Gardiner</b></p>	
	<p><b>Combined Authority Forward Plan</b>            Standing item where the Committee can review the Combined Authority's Forward Plan and identify any relevant items for inclusion within their work programme.</p> <p><b>Contact Officer: Anne Gardiner</b></p>	
	<p><b>Overview and Scrutiny Work Programme</b>            To consider the work programme for the year 2018/19.</p> <p><b>Contact Officer: Anne Gardiner</b></p>	
<b>23<sup>rd</sup> July 2018</b> <b>Fenland DC</b>	<p><b>Minutes</b>            Committee to approve the minutes for accuracy from the last meeting and discuss any matters arising.</p>	

Meeting Date	Item	COMMENTS
	<b>Contact Officer: Anne Gardiner</b>	
	<b>Theme Updates from Committee members</b> Members allocated to each theme covering the work of the Combined Authority to provide an update to the committee.	
	<b>Review of Combined Authority Upcoming Agenda</b> Standing item for the Committee to review the upcoming agenda for the Combined Authority Board meeting.  <b>Contact Officer: Anne Gardiner</b>	
	<b>Combined Authority Forward Plan</b> Standing item where the Committee can review the Combined Authority's Forward Plan and identify any relevant items for inclusion within their work programme.  <b>Contact Officer: Anne Gardiner</b>	
	<b>Working Group – Update</b> Standing item for Committee members that sit on any working groups formed to feedback to the committee as a whole.	
	<b>Overview and Scrutiny Work Programme</b> To consider the work programme for the year 2018/19.  <b>Contact Officer: Anne Gardiner</b>	

Meeting Date	Item	COMMENTS
<b>24<sup>th</sup> Sept 2018 Cambridgeshire County Council</b>	<b>Minutes</b> Committee to approve the minutes for accuracy from the last meeting and discuss any matters arising.  <b>Contact Officer: Anne Gardiner</b>	
	<b>Review of Combined Authority Upcoming Agenda</b> Standing item for the Committee to review the upcoming agenda for the Combined Authority Board meeting.  <b>Contact Officer: Anne Gardiner</b>	
	<b>Combined Authority Forward Plan</b> Standing item where the Committee can review the Combined Authority's Forward Plan and identify any relevant items for inclusion within their work programme.  <b>Contact Officer: Anne Gardiner</b>	
	<b>Working Group – Update</b> Standing item for Committee members that sit on any working groups formed to feedback to the committee as a whole.	
	<b>Overview and Scrutiny Work Programme</b> To consider the work programme for the year 2018/19.  <b>Contact Officer: Anne Gardiner</b>	
<b>29<sup>th</sup> Oct 2018</b>	<b>Minutes</b>	

Meeting Date	Item	COMMENTS
<b>Peterborough City Council</b>	<p>Committee to approve the minutes for accuracy from the last meeting and discuss any matters arising.</p> <p><b>Contact Officer: Anne Gardiner</b></p>	
	<p><b>Review of Combined Authority Upcoming Agenda</b></p> <p>Standing item for the Committee to review the upcoming agenda for the Combined Authority Board meeting.</p> <p><b>Contact Officer: Anne Gardiner</b></p>	
	<p><b>Combined Authority Forward Plan</b></p> <p>Standing item where the Committee can review the Combined Authority's Forward Plan and identify any relevant items for inclusion within their work programme.</p> <p><b>Contact Officer: Anne Gardiner</b></p>	
	<p><b>Working Group – Update</b></p> <p>Standing item for Committee members that sit on any working groups formed to feedback to the committee as a whole.</p>	
	<p><b>Overview and Scrutiny Work Programme</b></p> <p>To consider the work programme for the year 2018/19.</p> <p><b>Contact Officer: Anne Gardiner</b></p>	
<b>26<sup>th</sup> November 2018 Fenland DC</b>	<p><b>Minutes</b></p> <p>Committee to approve the minutes for accuracy from the last meeting and discuss any matters arising.</p>	



Meeting Date	Item	COMMENTS
	<b>Contact Officer: Anne Gardiner</b>	
	<b>Mayor of the Combined Authority</b> Mayor James Palmer to attend to respond to questions submitted from the committee. <b>Contact Officer: Anne Gardiner</b>	
	<b>Review of Combined Authority Upcoming Agenda</b> Standing item for the Committee to review the upcoming agenda for the Combined Authority Board meeting. <b>Contact Officer: Anne Gardiner</b>	
	<b>Combined Authority Forward Plan</b> Standing item where the Committee can review the Combined Authority's Forward Plan and identify any relevant items for inclusion within their work programme. <b>Contact Officer: Anne Gardiner</b>	
	<b>Working Group – Update</b> Standing item for Committee members that sit on any working groups formed to feedback to the committee as a whole.	
	<b>Overview and Scrutiny Work Programme</b> To consider the work programme for the year 2018/19. <b>Contact Officer: Anne Gardiner</b>	

Meeting Date	Item	COMMENTS
17 <sup>th</sup> Dec 2018 Cambridge City Council	<b>Minutes</b> Committee to approve the minutes for accuracy from the last meeting and discuss any matters arising.  <b>Contact Officer: Anne Gardiner</b>	
	<b>Review of Combined Authority Upcoming Agenda</b> Standing item for the Committee to review the upcoming agenda for the Combined Authority Board meeting.  <b>Contact Officer: Anne Gardiner</b>	
	<b>Combined Authority Forward Plan</b> Standing item where the Committee can review the Combined Authority's Forward Plan and identify any relevant items for inclusion within their work programme.  <b>Contact Officer: Anne Gardiner</b>	
	<b>Working Group – Update</b> Standing item for Committee members that sit on any working groups formed to feedback to the committee as a whole.	
	<b>Overview and Scrutiny Work Programme</b> To consider the work programme for the year 2018/19.  <b>Contact Officer: Anne Gardiner</b>	
28 <sup>th</sup> January 2019 Huntingdonshire	<b>Minutes</b> Committee to approve the minutes for accuracy from the last meeting and	

Meeting Date	Item	COMMENTS
DC	discuss any matters arising.  <b>Contact Officer: Anne Gardiner</b>	
	<b>Mayor of the Combined Authority</b> Mayor James Palmer to attend to respond to questions submitted from the committee. <b>Contact Officer: Anne Gardiner</b>	
	<b>Review of Combined Authority Upcoming Agenda</b> Standing item for the Committee to review the upcoming agenda for the Combined Authority Board meeting.  <b>Contact Officer: Anne Gardiner</b>	
	<b>Combined Authority Forward Plan</b> Standing item where the Committee can review the Combined Authority's Forward Plan and identify any relevant items for inclusion within their work programme.  <b>Contact Officer: Anne Gardiner</b>	
	<b>Working Group – Update</b> Standing item for Committee members that sit on any working groups formed to feedback to the committee as a whole.	
	<b>Overview and Scrutiny Work Programme</b> To consider the work programme for the year 2018/19.  <b>Contact Officer: Anne Gardiner</b>	

Meeting Date	Item	COMMENTS
<b>25<sup>th</sup> February 2019 South Cambs DC</b>	<b>Minutes</b> Committee to approve the minutes for accuracy from the last meeting and discuss any matters arising.  <b>Contact Officer: Anne Gardiner</b>	
	<b>Review of Combined Authority Upcoming Agenda</b> Standing item for the Committee to review the upcoming agenda for the Combined Authority Board meeting.  <b>Contact Officer: Anne Gardiner</b>	
	<b>Combined Authority Forward Plan</b> Standing item where the Committee can review the Combined Authority's Forward Plan and identify any relevant items for inclusion within their work programme.  <b>Contact Officer: Anne Gardiner</b>	
	<b>Working Group – Update</b> Standing item for Committee members that sit on any working groups formed to feedback to the committee as a whole.	
	<b>Overview and Scrutiny Work Programme</b> To consider the work programme for the year 2018/19.  <b>Contact Officer: Anne Gardiner</b>	
<b>25<sup>th</sup> March 2019 Cambridgeshire</b>	<b>Minutes</b> Committee to approve the minutes for accuracy from the last meeting and	

Meeting Date	Item	COMMENTS
County Council	<p>discuss any matters arising.</p> <p><b>Contact Officer: Anne Gardiner</b></p>	
	<p><b>Review of Combined Authority Upcoming Agenda</b>            Standing item for the Committee to review the upcoming agenda for the Combined Authority Board meeting.</p> <p><b>Contact Officer: Anne Gardiner</b></p>	
	<p><b>Combined Authority Forward Plan</b>            Standing item where the Committee can review the Combined Authority's Forward Plan and identify any relevant items for inclusion within their work programme.</p> <p><b>Contact Officer: Anne Gardiner</b></p>	
	<p><b>Working Group – Update</b>            Standing item for Committee members that sit on any working groups formed to feedback to the committee as a whole.</p>	
	<p><b>Overview and Scrutiny Work Programme</b>            To consider the work programme for the year 2018/19.</p> <p><b>Contact Officer: Anne Gardiner</b></p>	
18 <sup>th</sup> April 2019 TBC	<p><b>Minutes</b>            Committee to approve the minutes for accuracy from the last meeting and discuss any matters arising.</p>	

Meeting Date	Item	COMMENTS
	<b>Contact Officer: Anne Gardiner</b>	
	<b>Mayor of the Combined Authority</b> Mayor James Palmer to attend to respond to questions submitted from the committee.	
	<b>Contact Officer: Anne Gardiner</b>	
	<b>Review of Combined Authority Upcoming Agenda</b> Standing item for the Committee to review the upcoming agenda for the Combined Authority Board meeting.	
	<b>Contact Officer: Anne Gardiner</b>	
	<b>Combined Authority Forward Plan</b> Standing item where the Committee can review the Combined Authority's Forward Plan and identify any relevant items for inclusion within their work programme.	
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	<b>Overview and Scrutiny Work Programme</b> To consider the work programme for the year 2018/19.	
	<b>Contact Officer: Anne Gardiner</b>	