



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

COMBINED AUTHORITY BOARD

Date: Wednesday, 20 September 2023

Democratic Services

Edwina Adefehinti
Interim Chief Officer Legal and Governance
Monitoring Officer

10:00 AM

2nd floor, Pathfinder House
St Mary's Street
Huntingdon
Cambs
PE29 3TN72

**Council Chamber, Peterborough Town Hall, Bridge Street,
Peterborough, PE1 1HF**

AGENDA

Open to Public and Press

- 1 Announcements, Apologies for Absence and Declarations of Interest**
- 2 Combined Authority Board and Committee Membership Update 4 - 5**
September 2023
- 3 Minutes of the previous meeting 6 - 18**
- 4 Petitions**
- 5 Public Questions**
Arrangements for asking a public question can be viewed here
- [Public Questions - Cambridgeshire & Peterborough Combined Authority \(cambridgeshirepeterborough-ca.gov.uk\)](https://cambridgeshirepeterborough-ca.gov.uk)

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COVID-19

The legal provision for virtual meetings no longer exists and meetings of the Combined Authority therefore take place physically and are open to the public. Public access to meetings is managed in accordance with current COVID-19 regulations and therefore if you wish to attend a meeting of the Combined Authority, please contact the Committee Clerk who will be able to advise you further.

The Combined Authority Board comprises the following members:

For more information about this meeting, including access arrangements and facilities for people with disabilities, please contact

Mayor Dr Nik Johnson

Al Kingsley

Councillor Anna Bailey

Councillor Chris Boden

Councillor Sarah Conboy

Councillor Wayne Fitzgerald

Councillor Lucy Nethsingha

Councillor Anna Smith

Councillor Bridget Smith

Councillor Edna Murphy (Non-voting Member)

John O'Brien (Non-voting Member)

Darryl Preston (Non-voting Member)

Clerk Name:	Alison Marston
Clerk Telephone:	
Clerk Email:	alison.marston@cambridgeshirepeterborough-ca.gov.uk



Combined Authority Board	Agenda Item
20 September 2023	2

Title:	Combined Authority Board and Committee Membership Update July 2023
Report of:	Edwina Adefehinti, Interim Chief Officer Legal and Governance and Monitoring Officer
Lead Member:	Councillor Edna Murphy, Lead Member Governance
Public Report:	Yes
Key Decision:	No
Voting Arrangements:	No vote required

Recommendations:

A	Note the appointments to the Combined Authority Board from the Business Board: with the representative to be Al Kingsley, and the substitute to be Andy Neely, as Chair and Vice Chair of the Business Board respectively.
B	Note the temporary change to Cambridgeshire County Council's substitute member on the Transport and Infrastructure Committee from 12 September 2023 to 14 September 2023.

Strategic Objective(s):

The content of this report demonstrates the work of the Combined Authority towards all the strategic objective(s):

	Achieving ambitious skills and employment opportunities
	Achieving good growth
	Increased connectivity
	Enabling resilient communities
	Achieving Best Value and High Performance

1. Purpose

1.1	The Monitoring Officer has delegated authority to accept changes to membership of committees during the municipal year to ensure there is a full complement of members or substitutes at committee meetings.
1.2	Changes to appointments are required by the Constitution to be reported to the following meeting of the Combined Authority Board for ratification.

2. Proposal

2.1	This report advises the Board of amendments to the membership of the Combined Authority Board and Committees.
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3. Background

3.1	Following an extensive recruitment process, Al Kingsley was appointed as the new Chair of the Cambridgeshire and Peterborough Business Board.
3.2	At the annual meeting of the Combined Authority Board on 31 May 2023, Members were advised that Andy Neely was acting as interim Chair until a permanent Chair was appointed; with confirmation of the permanent representatives from Business Board for 2023-24 to be brought to a future Combined Authority Board meeting for confirmation.
3.3	Al Kingsley, as Chair of Business Board, will be the representative on the Combined Authority Board,; with Andy Neely as substitute.
3.4	Cambridgeshire County Council has advised on 12 September 2023 that its substitute member on the Combined Authority's Transport and Infrastructure Committee was to be changed temporarily to Councillor Alex Beckett. This was accepted by the Monitoring Officer on the same date and took immediate effect. The substitute Member reverted back to Councillor Richard Howitt following the September meeting of that committee.

4. Appendices

4.1	None
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5. Implications

Financial Implications

5.1	In accordance with the Cambridgeshire and Peterborough Combined Authority Order 2017 no remuneration is to be payable by the Combined Authority to its members or substitute members.
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Legal Implications

5.2	The Monitoring Officer has delegated authority to accept changes to membership of committees notified by Board members during the municipal year to ensure there is a full complement of members or substitute members at committee meetings. The new appointment shall take effect after the nomination has been approved by the Monitoring Officer.
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Public Health Implications

5.3	None
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Environmental & Climate Change Implications

5.4	Neutral
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Other Significant Implications

5.5	None
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Background Papers

5.6	None
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Combined Authority Board

Wednesday 26 July 2023

Venue:	Civic Suite, Pathfinder House, Huntingdon PE29 3TN	
Time:	10.00 to 14.20 (break from 12.45 to 13.15)	
Present:	Mayor Dr Nik Johnson Councillor A Smith Councillor E Meschini Councillor A Bailey Councillor C Boden Councillor W Fitzgerald Councillor B Smith Councillor S Conboy A Neely	Cambridge City Council (Statutory Deputy Mayor) Cambridgeshire County Council (substitute) East Cambridgeshire District Council Fenland District Council Peterborough City Council South Cambridgeshire District Council Huntingdonshire District Council Interim Chair of the Business Board
Co-Opted Members (non-voting):	Councillor E Murphy J Peach J O'Brien	Cambridgeshire and Peterborough Fire Authority Deputy Police and Crime Commissioner (substitute) Cambridgeshire and Peterborough Integrated Care Board
Apologies	Councillor L Nethsingha D Preston	Cambridgeshire County Police and Crime Commissioner

Minutes:

X	<i>Motion to defer item 10b – Appointment of Independent Members</i>
	<p>Prior to moving on to the meeting's agenda, the Mayor introduced a motion to defer item 10b on the agenda until the September meeting of the Combined Authority Board.</p> <p>The Chair of the Audit and Governance Committee had requested the deferral in order for further consideration by the Committee ahead of recommendations coming to Board.</p> <p>On being proposed by the Mayor, seconded by Councillor Murphy, it was resolved unanimously to:</p> <p>Defer item 10b, Appointment of Independent Members, to the September meeting of the Combined Authority Board.</p>
1	Announcements, Apologies for Absence and Declarations of Interest
	<p>Apologies for absence were reported as set out above.</p> <p>There were no declarations of interest.</p>
2	Combined Authority Membership Update July 2023
	<p>On being proposed by the Mayor, seconded by Councillor B Smith, it was resolved unanimously to:</p> <p>A Note the appointment by Peterborough City Council of Councillor Andy Coles as the member and Councillor Jackie Allen as the substitute on the Audit and Governance Committee for the remainder of the municipal year 2023-24.</p> <p>B Note the appointment by Cambridge City Council of Councillor Tim Griffin as the second representative on the Overview and Scrutiny Committee for the remainder of the municipal year 2023-24.</p> <p>C Note the temporary change to Cambridge City Council's substitute member on the Audit and Governance Committee from 6 June 2023 to 12 June 23</p>

	<p>D Note the appointment by Cambridgeshire County Council of Councillor Lorna Dupré on the Environment and Sustainable Communities Committee for the remainder of the municipal year 2023-24.</p> <p>E Note the appointment by Cambridgeshire County Council of Councillor Anna Bradnam as the Liberal Democrat substitute for the Overview and Scrutiny Committee for the remainder of the municipal year 2023-24.</p> <p>F Note the appointment by Peterborough City Council of Councillor Steve Allen as the substitute on the Overview and Scrutiny Committee for the remainder of the municipal year 2023-24.</p> <p>G Note the appointment by Cambridgeshire and Peterborough Fire Authority of Councillor Edna Murphy as their representative on the Combined Authority Board, with Councillor Mohammed Jamil as the substitute.</p> <p>H Note the temporary change to Peterborough City Council's substitute member on the Overview and Scrutiny Committee from 10 July 2023 to 15 July 2023.</p> <p>I Approve the appointment by the Mayor of Councillor Sarah Conboy to the position of Lead Member for Devolution.</p>
3	Minutes
	<p>The minutes of the meetings on 31 May 2023 were approved as an accurate record and signed by the Mayor.</p> <p>The minutes action log was noted, with an inaccuracy in action 235 to be updated.</p>
4	Petitions
	No petitions were received.
5	Public Questions
	Three public questions were received in advance of the meeting in accordance with the procedure rules in the Constitution. A copy of the questions and responses can be viewed here when available.
6	Forward Plan
	<p>It was resolved unanimously:</p> <p>A To approve the Forward Plan for July 2023</p>
7	Combined Authority Chief Executive Highlights Report
	<p>The Chief Executive introduced the report and highlighted key points to Board members.</p> <p>During discussion, members noted:</p> <ul style="list-style-type: none"> • It would be helpful for Members to see the Local Evaluation Framework that was submitted to SQW as the first stage of the Gateway Review. Officers confirmed that this would be shared with Board Members. • As it is imperative the bus network plans drawn up by the Greater Cambridgeshire Partnership (GCP) align with the Combined Authority's own plans, collaboration between the two bodies is important to ensure there is no issue or conflict. An update on liaison with the GCP would be good to be included in this update report. • Following Michael Gove's announcement regarding plans for housing development in Cambridge, Members asked to be kept apprised of any further updates. Officers confirmed a key focus and date will be the Autumn Statement. <p>It was resolved to:</p> <p>A Note the content of the report.</p>
8	Budget Update Report
	<p>The Executive Director, Resources and Performance, introduced the report and highlighted key points to Board members.</p> <p>During discussion, members noted:</p>

	<ul style="list-style-type: none"> • There is a very fragmented approach to culture across the region, but with the cultural richness of the area there is opportunity to be gained by pulling it together in a cohesive way. Some districts have dedicated officers for sports, culture and leisure, and there are organisations locally that are suffering from lack of funding. Money invested in culture, sport and digital often gives a bit payback, Officers confirmed work is going into gaining a full understanding of offerings in the area and options are being considered for procuring further support to deliver holistic cultural offering rather than delivering something ourselves. • Councillor B Smith requested that officers bring a report to a future meeting giving an update on the Cultural Strategy. • Councillor A Bailey asked for more detail around Cambridge City Council's revenue funding of £156k for cultural services, Councillor A Smith will source the information and provide it to Board Members. <p>On being proposed by the Mayor, seconded by Councillor Anna Smith, it was resolved by majority to:</p> <p>A Note the fully year budget for the financial year 2023-24</p> <p>B Note the correction of the funding source for Skills provision in for the financial year 2023-24</p> <p>C Note the projected overachievement of Treasury loan interest for 23-24, and approve the allocation of £485k to address emerging pressures and strategic priorities as set out in section 6.</p>
9	<p>Procurement Review</p>
	<p>The Executive Director, Resources and Performance, introduced the report and highlighted key points to Board members.</p> <p>During discussion, members noted:</p> <ul style="list-style-type: none"> • The Contract Procedure Rules (appendix 5) has multiple references to a guidance document that was not included in the agenda pack. Officers confirmed that the guidance document has not been finalised yet but can be brought back to the next meeting for approval. The guidance document will include clarification on other points raised by Members which include: <ul style="list-style-type: none"> ○ Clearer limits on what constitutes a "low value" procurement card spend. ○ The method for apportioning weight to the different factors (social, economic, environmental) • A central register for waivers was requested for transparency and agreed by officers. • The Combined Authority is a living wage accredited employer; this translates across to contracts so the commitment in the contract procedure rules around employees being paid a living wage is an absolute. • The additional posts will provide resource to ensure a more robust approach to procurement across the authority • Internal audit have been asked to undertake a review once the new policy is embedded, and an annual report reviewing procurement activity will go to Audit and Governance Committee. <p>The Mayor asked for it to be put on record that the Procurement and Contracting Manager has done a fantastic job flying the flag against challenges to get procurement right.</p> <p>On being proposed by Councillor Murphy, seconded by Councillor Meschini, it was resolved unanimously to:</p> <p>A Approve the Implementation of the high-level action plan as set out in Appendix 2 – Action Plan</p> <p>B Approve the recruitment of the additional posts noted in the high-level action plan (2 procurement and contracts officers and 1 contract manager) and note that the costs of these posts can be covered from existing budgets in 2023-24 but will need to be built into the Medium-Term Financial Plan for 2024-25 onwards.</p> <p>C Approve the Procurement Policy attached to this report</p> <p>D Approve the Procurement Strategy attached to this report</p> <p>E Approve the revised Contract Procedure Rules attached to this report and note the intent to maintain the Guidance document as an Appendix to the main Constitution subject to the Guidance document coming back to Board in September.</p>

10	Review of the Constitution
10a.	Member Officer Protocol
	<p>The Chief Officer Legal and Governance & Monitoring Officer, introduced the report and highlighted key points to Board members. The Protocol was considered by the Audit and Governance Committee on 7 July 2023 and that Committee asked for the Combined Authority's CIVIL values to be included in the protocol, as well as asking for Board to be made aware of the instances mentioned in the report where Members have had to be reminded of the protocol.</p> <p>During discussion, members noted:</p> <ul style="list-style-type: none"> • A list of Senior Officers and their contact details available to Members would help ensure they knew where to direct their enquiries. Officers confirmed this is included in the Member Information Pack that was shared earlier this month but will be recirculated. • All have an important part to play in embedding the values and behaviours within the culture of the organisation, making sure to live up to them. A suggestion was put forward for an annual reflection to be brought to Board. • This report was brought to the Combined Authority Board as the Protocol was initially signed off by the Board. Under the new Governance arrangements, responsibility for the protocol sits with the Audit and Governance Committee but it was felt that it was in the best interest of CPCA to bring it back to specify the delegations going forwards. Following this explanation, a motion (proposed by Cllr Bailey and seconded by Cllr Fitzgerald) to amend the third recommendation to include bringing any changes back to CA Board for final approval was withdrawn. <p>An amendment to the protocol was proposed by Councillor B Smith and Seconded by the Mayor changing the wording of paragraph 2.15. This amendment was agreed by a majority vote, with the paragraph amended to:</p> <p><i>Members should direct requests for information/advice through the Chief Officers and/or Executive Directors. If a Member has been directed to a junior officer, or has been contacted directly by a junior officer, Members should copy in the appropriate senior member of staff to avoid the risk of junior staff feeling pressurised.</i></p> <p>Officers were asked to finalise the wording to ensure it was clear who Members should be contacting/copying in, and for the final wording to be circulated to Board Members.</p> <p>On being proposed by Councillor Murphy, seconded by Councillor Bridget Smith, it was resolved by majority to:</p> <ul style="list-style-type: none"> A Review the Member/Officer Protocol and comment on whether any further amendments are required. B Approve a yearly review of the protocol to be delegated to the Audit & Governance committee. C Authorise the Monitoring Officer in consultation with the Chair of the Audit and Governance Committee to make any make any changes to the protocol arising from the review and any further changes deemed necessary. D Note the information regarding instances when members have had to be reminded of the Protocol and officer seeking advice on whether the protocol would apply.
10b.	Appointment of Independent Members
	Item deferred, note above refers.
10c.	Greater South East Net Zero Hub Delegations [KD2023/033]
	<p>The Regional Head Greater South East Net Zero Hub, introduced the report and highlighted key points to Board members.</p> <p>During discussion, members noted:</p> <ul style="list-style-type: none"> • Ultimately any decisions go through the Hub board. There are checks and balances along the way with funding panels with their own terms of reference and a separate project board for the retrofit scheme.

	<ul style="list-style-type: none"> In the past the CPCA has had to give money back to Government after being unable to spend it. Officers assured that the expectation is to deliver the full budget, the delegations being sought through this report were designed to make decision-making quicker. <p>On being proposed by Councillor B Smith, seconded by Councillor Sarah Conboy, it was resolved unanimously to:</p> <p>A Delegate authority to the Executive Director of Resources and Performance and any replacement (or substitute) as set out in table 1, to make decisions on behalf of the Combined Authority when sitting on the Net Zero Hub Board(s).</p>
11	Improvement Plan Update
	<p>The Interim Programme Director, Transformation, introduced the report and highlighted key points to Board members.</p> <p>During discussion members noted:</p> <ul style="list-style-type: none"> The spend to date on the Improvement Programme of £411k does not include commitments for future work. Taking all known and anticipated commitments into account the total spend is estimated to be just less than £1million. The code of conduct investigation outcome is still awaited, with the current expectation that the final report will be received in the Autumn. The Chief Executive assured Members that he was pushing for the investigation to conclude for all parties as soon as possible. <p>On being proposed by the Mayor, seconded by Councillor A Smith, it was resolved unanimously:</p> <p>A To note the progress on addressing the key areas of concern identified by the External Auditor in June 2022 and in the Best Value Notice received in January 2023</p> <p>B To note the observations on progress following the meeting of the Independent Improvement Board meeting on 17 July</p> <p>C To note the establishment of the Office for Local Government by the Department of Levelling up, Housing and Communities to oversee best value standards and intervention</p> <p>E To approve a further £250K of funding from the Programme Response Fund to ensure that the Improvement Programme can deliver the required actions to demonstrate required improvement to both DLUHC and the External Auditor</p> <p>F To note the feedback from the recent staff survey held in May 2023</p> <p>G To note the appointment of Chair, Independent Improvement Board</p>
<p style="text-align: center;">---o0o---</p> <p style="text-align: center;"><i>Meeting adjourned from 12:45 to 13:15</i></p> <p style="text-align: center;"><i>Councillor Boden left the meeting during the break.</i></p> <p style="text-align: center;"><i>On reconvening, Board Members agreed to consider item 17 in order for the transport decisions to be made before Councillor Fitzgerald needed to leave.</i></p> <p style="text-align: center;">---o0o---</p>	
17	Recommendations from the Transport and Infrastructure Committee
	<p>The Board was advised that all recommendations had been supported unanimously by the Transport and Infrastructure Committee at its meeting on 14 June 2023.</p> <p>On being proposed by the Mayor, seconded by Councillor A Smith, it was resolved unanimously to approve all the recommendations as set out below:</p> <p>Active Travel Update</p> <p>A approve the drawdown of £55,485 subject to approval funding in the Medium-Term Financial Plan to approved budget, to enable the continuation of the Love to Ride behavioural change programme for a further year across the Combined Authority area and to drawdown £12,000 for Living Streets Walk to School Wow programme in Peterborough.</p>

	<p>B delegate authority to the Interim Head of Transport in consultation with the Chief Finance Officer and Monitoring Officer to enter into Grant Funding Agreements with Cambridgeshire County Council and Peterborough City Council.</p> <p>Regional Transport Model [KD2023/016]</p> <p>A delegate authority to the Interim Head of Transport in consultation with the Chief Finance Officer and Monitoring Officer to enter into a Grant Funding Agreement for the Transport Model Project with Peterborough City Council.</p>
	<p style="text-align: center;">---o0o---</p> <p style="text-align: center;"><i>Councillor Fitzgerald left the meeting</i></p> <p style="text-align: center;">---o0o---</p>
12	Corporate Performance Report – 2023/24 Baseline
	<p>The Head of Policy and Executive Support introduced the report and highlighted key points to Board members.</p> <p>During discussion members noted:</p> <ul style="list-style-type: none"> • There is currently no mention of reporting on progress on the recommendations of the Independent Climate Commission: Members requested this to be included. Officers confirmed this can be considered under the priority activities. The Priority Activities space gives a narrative on a number of activities that are wrapped up in business as usual that are critical for the success of the organisation in the wider area. • The celebration of overperformance within the reporting is welcomed, but how do we reflect on underperformance and learn together. Members recognised that things are sometimes beyond our control so recognition of things not going to plan is not a reflection on staff. • It was clear that a lot of work had gone into the wording of the KPIs to measure what we value rather than what is easy to measure. • There are opportunities here for engaging with partners like the Integrated Care Board and the Police Crime Commissioner, looking at their own KPIs and identifying areas where we can work more closely together for the betterment of the area. The links between active travel and health were cited as a clear example. <p>It was resolved to:</p> <ul style="list-style-type: none"> A Note working list of Corporate Key Performance Indicators (KPIs) and approach, B Consider progress of initial performance data, progress in delivery of most complex programmes, projects and activities. C Note progress to evaluate impact of the original Devolution Deal Investment Fund D Note plans to develop the Combined Authorities (CA's) Performance Management Framework (PMF) E Review and comment on the relevance and accessibility of the performance information presented in this report.
13	Shaping the Future
	<p>The Head of Policy and Executive Support introduced the report and highlighted key points to Board members.</p> <p>During discussion members noted that the report covers multiple pieces of work, and we need to be very clear about timeframes for delivery.</p> <p>On being proposed by the Mayor, seconded by Councillor Bridget Smith, it was resolved unanimously:</p> <ul style="list-style-type: none"> A To endorse the planned refresh of the previous Cambridgeshire and Peterborough Independent Economic Review (CPIER) evidence base to inform a new State of the Region Review and provide comment on the emerging areas outlined in para 2.6. B To endorse the co-development of a Shared Vision for Cambridgeshire and Peterborough as a Place and provide comment on the approach outlined in para 2.14 - 2.16.

	<p>C To approve drawdown of £320k funding from the Programme Response Fund in the Medium-Term Financial Plan (MTFP), with £150k to deliver the State of the Region Review and £170k for the Shared Vision.</p> <p>D To note the alignment with the development of the Strategic Infrastructure Delivery Framework (SIDF) as agreed as the Environment & Sustainable Communities Committee on 12 June 2023.</p>
14	Local Highways Capital Grant Allocations [KD2023/031]
	<p>The Executive Director, Resources and Performance, introduced the report and highlighted key points to Board members.</p> <p>During discussion, it was noted that more context within the report showing the pattern the allocations take over the years would be helpful for members of the public.</p> <p>It was resolved unanimously to note:</p> <ul style="list-style-type: none"> A The Mayor's intention to allocate grants totalling £31,677,000 to Cambridgeshire County Council and Peterborough City Council in line with the Department for Transport formula for determining each council's share. B The Mayor's intention to allocate the Highways capital grants at the same rates to Cambridgeshire County Council and Peterborough City Council for the two subsequent financial years. C Subject to a) the Mayor is recommended to allocate the grants as set out in the report.
15	Recommendations from the Skills and Employment Committee
	<p>The Board was advised that all recommendations had been supported unanimously by the Skills and Employment Committee at its meetings on 5 June and 3 July 2023.</p> <p>On being proposed by the Mayor, seconded by Councillor Meschini, it was resolved unanimously to approve all the recommendations as set out below:</p> <p>Contract Awards to Independent Training Providers [KD2023/004]</p> <ul style="list-style-type: none"> A approve contract awards for the Adult Education Budget, Free Courses for Jobs and Multiply to Independent Training Providers for the 2023/24 academic year. B delegate authority to the Assistant Director - Skills in consultation with the Chief Finance Officer and Monitoring Officer, to enter and sign contracts for services with the Independent Training Providers set out in this report and make in-year adjustments to contract values based on performance. C note the contract awards for Skills Bootcamps for the 2023/24 financial year. D allocate £1m of recycled funds from the AEB Reserve Fund to be released for the additional commissioning of Free Courses for Jobs (Level 3). <p>Proposals for External Funding</p> <ul style="list-style-type: none"> A allocate £300,000 from the Local Innovation Fund from the 2023/24 Medium Term Financial Plan to be used as potential 'match-funding' for proposals. <p>AEB Local Innovation Fund Allocations 2023/24 [KD2023/028]</p> <ul style="list-style-type: none"> A approve allocations from the Local Innovation Fund 2023-24 to the organisations listed in this report. B delegate authority to the Assistant Director - Skills in consultation with the Chief Finance Officer and Monitoring Officer, to enter and sign grant funding agreements with the organisations set out in this report. C delegate authority to the Assistant Director - Skills in consultation with the Chief Finance Officer and Monitoring Officer, to procure, tender and award and sign a three-year contract for services for the ESOL Single Point of Contact (SPOC) following conclusion of procurement.
16	Recommendations from Environment and Sustainable Communities Committee
	<p>The Board was advised that the vote was deadlocked on this item at the Environment and Sustainable Communities Committee on 12 June 2023, so the matter was referred to Board with a neutral recommendation.</p>

	<p>Community Homes Support</p> <p>The Development Manager introduced the report and highlighted key points to Board members.</p> <p>During discussion, members noted:</p> <ul style="list-style-type: none"> • The concerns held by Huntingdonshire District Council when this report came to the Environment and Sustainable Communities Committee have since been satisfied. • Councillor Bailey strongly advocated for the scheme to continue stating that this was a commitment as part of the devolution deal. The Combined Authority's 2018 Housing Strategy recognised the need to build genuinely affordable housing and Community Land Trusts can widen the range of homes that are available whilst also inspiring local communities and boosting community ownership of assets. She felt that the decision was being taken without proper understanding of the implications, or how community groups work and had concerns that the scheme was not promoted properly as a lot of groups did not know it was available. • Other Board Members appreciated Councillor Bailey's passion for this project and had a lot of sympathy but noted that the scheme was not working as there was not significant take up. It is important to be practical and the remaining funding can be reallocated to alternative priorities. <p>On being proposed by Councillor B Smith, seconded by Councillor A Smith, it was resolved by majority to:</p> <p>A Discontinue providing a support service and further grant funding to community homes groups from 31 July 2023.</p>
18	<p>Recommendations from the Business Board</p>
	<p>The Board was advised that all recommendations had been supported unanimously by the Business Board at its meeting on 10 July 2023.</p> <p>On being proposed by Mayor and seconded by A Neely, it was resolved unanimously to approve all the recommendations as set out below:</p> <p>Business Board Plan for Remaining Strategic Funds [KD2023/029]</p> <p>A Approve the proposed plan for allocating the Recycled Growth Funds and Enterprise Zone Income for 2023-24 and the following 3 financial years, subject to more detailed and costed business model being brought back to the Business Board.</p> <p>Business Board Priority Sector Strategies [KD2023/031]</p> <p>A Approve the plan to create a 'New Economy' team using £1.15m revenue of recycled Growth Funds and Enterprise Zone income</p> <p>B Approve the release of the £1.15m subject to completion of the workplan for the new team resources</p> <p>C Delegate authority to the Executive Director for Economy and Growth in consultation with the Chief Finance Officer and Monitoring Officer to utilise this financial year's funds to draw up a workplan, job descriptions and begin recruitment and make appointments of required resources.</p> <p>Rural England Prosperity Fund Implementation</p> <p>A Approve the Rural England Prosperity Fund (REPF) Addendum (Appendix 2)</p> <p>B Delegate authority to the Executive Director for Economy and Growth to approve in consultation with Local Authority partners, the Chief Finance Officer and Monitoring Officer, minor changes as set out in Appendix 1a and 1b.</p> <p>C Delegate authority to the Executive Director for Economy and Growth to approve the terms of Grant Funding Agreements associated with the delivery proposal (as set out in the REPF Addendum, Appendix 2) in consultation with the Chief Finance Officer and Monitoring Officer.</p> <p>D As the Accountable Body, the Combined Authority shall ratify all grant funding decisions made by the four District Authority panels, which shall include a Combined Authority Officer, with regards to Rural England Prosperity Funds & that all payments will be retrospectively paid by the Combined Authority to successful grant applicants on receipt of valid evidence of payments being made and checks being completed by the District Authorities.</p>

Agenda Item 3	Appendix
Minutes from Previous Meeting	A

Title:	Minutes Action Log
Report of:	Edwina Adefehinti, Interim Chief Officer Legal and Governance & Monitoring Officer
Lead Member:	Councillor Edna Murphy, Lead Member for Governance
Public Report:	Yes

Minute	Report Title	Lead Officer	Action	Response	Status
235.	OneCAM Ltd Audit report	Edwina Adefehinti	To take learning from the OneCAM Ltd audit report and raise the concerns expressed in the meeting, including around potential Officer conflicts of interest, with the Audit and Governance Committee.	<p>The Deputy Monitoring Officer is taking a report to the March meeting of the Audit and Governance Committee along with a new conflict guidance which has already been drafted and discussed with the Executive team. The guidance will be taken to a Leaders' strategy meeting, Audit and Governance Committee and Audits in June 2023.</p> <p>Also, our internal auditors have been commissioned to audit the companies of the CPCA.</p> <p>Deep dive audit completed in draft form. Audit will be reported to A& G and then CA Board in June and July.</p> <p>The MO will bring a report to the CA Board in January 2024.</p>	Open
310.	Call-in of decision by the Transport and Infrastructure Committee: Demand Responsive Transport	Edwina Adefehinti	A Member suggested that the Audit and Governance Committee should look at the procurement and governance aspects of what had taken place in this case.	A report following a review of the CPCA's procurement process will be taken to the Audit and Governance Committee on 9 June 2023.	Closed

Minute	Report Title	Lead Officer	Action	Response	Status
333.	Mayor's Draft Budget and Mayoral Precept 2023-24 and 2023/24 Budget and Medium-term Financial Plan 2023 to 2027	Edwina Adefehinti / Alison Marston	The Deputy Mayor noted the Board's comments around the timing of the issuing of papers, and this might be something which could be picked up as part of future reviews of the Constitution, along with the request for more discussions.	There is nothing further that can be added to the Constitution presently because a budget setting protocol is being developed by the Finance team. Once that is agreed and approved it can then be incorporated into the Constitution The Finance team have started to operate the budget setting process.	Open
336.	Climate and Strategy Business Case January 2023	Steve Cox	Cllr Bailey asked for an agreed definition of net zero as there were variances in definition. She would also like to understand what monitoring would be put in place and where was the performance element.	An explanation of net zero was discussed at the June Environment and Sustainable Communities Committee (ESC), the alignment of targets will be a theme for the Climate Summit on 9 th November and reported back to ESC in January, ahead of the annual climate report to Board in March 24. Work is progressing to secure funds through CANNFUND, which covers the development of locally determined contributions.	Open
367	Combined Authority Monthly Highlights Report: February 2023		The Chair of the Business Board noted that Cambridgeshire and Peterborough had not been included in the twelve areas identified in the Budget for investment zones. The newly appointed Executive Director for Economy and Growth had been involved in work around this in previous roles, and the Interim Chief Executive suggested an early discussion with the Board to inform what would be a substantial piece of work.	Discussions continue. It is clear that a great deal remains to be resolved around that announcement and future discussions will need to keep this concept in play.	Open
397	Delegations to Officers	Edwina Adefehinti	The Statutory Deputy Mayor commented that a delegation was being sought so that decisions regarding the CPIER could be made in a timely way. There was nothing in the recommendations to preclude a Member workshop being arranged, and asked that this request should be noted.	In July 23 the Board approved funding for the refresh of the CPIER, to be known as the State of the Region and the development of a shared Vision for Cambridgeshire & Peterborough as a Place. The State of the Region will provide a comprehensive evidence base upon which to build future Strategies and policies. The development of a shared Vision will be taken forward through engagement with Board Members and stakeholders. This will include workshop sessions.	Closed

Minute	Report Title	Lead Officer	Action	Response	Status
Annual General Meeting 31 May 2023					
12	Calendar of Meetings	Edwina Adefehinti / Alison Marston	Members asked for the calendar to be compiled earlier in future as other constituent authorities plan some work around these dates. They also reiterated the desire for varying venues to be used for Board meetings, providing those venues were accessible for those using public transport.	Democratic services will contact constituent councils at the relevant time to collate dates.	Open
Ordinary Meeting 31 May 2023					
10	Additional CPCA equity investment into Peterborough HE Property Company Ltd	Richard Kenny	<p>Councillor B Smith asked whether Anglia Ruskin University will be investing the capital receipt from the sale of the building students are being relocated from. Officers confirmed they would make enquiries.</p> <p>Councillor Murphy queried around the timelines for students and the opening of new areas at the university. Officers agreed to bring an update to Board giving more details of the overall university project.</p>	<p>ARU invested capital in Phase 1 upfront to cover the transfer of additional activity from Guild House.</p> <p>A detailed update on progress with the development of ARU Peterborough will be brought to the next CA Board meeting on 29 November.</p>	<p>Closed</p> <p>Open</p>
Meeting 26 July 2023					
7	Chief Executive Highlights Report	Rob Bridge	<p>It would be helpful for Members to see the Local Evaluation Framework that was submitted to SQW as the first stage of the Gateway Review. Officers confirmed that this would be shared with Board Members.</p> <p>An update on liaison with the Greater Cambridge Partnership would be good to be included in this report.</p>	<p>LEF shared with Board Members with some additional background information on 4 August 2023.</p> <p>Included in September report.</p>	<p>Closed</p> <p>Closed</p>
8	Budget Update Report	Nick Bell	Cllr B Smith requested that officers bring a report to a future meeting giving an update on the Cultural Strategy.	This will be included on the Board forward programme in due course.	Open

Minute	Report Title	Lead Officer	Action	Response	Status
9	Procurement Review	Nick Bell	The Contract Procedure Rules (appendix 5) has multiple references to a guidance document that was not included in the agenda pack. Officers confirmed that the guidance document has not been finalised yet but can be brought back to the next meeting for approval.	Guidance document included on the agenda for the CA Board meeting on 20 September 2023.	Closed
			A central register for waivers was requested for transparency and agreed by officers.	Waivers can be viewed on the public Contracts register which can be accessed via this link	Closed
12	Corporate Performance Report – 2023/24 Baseline	Kate McFarlane	There is currently no mention of reporting on progress on the recommendations of the Independent Climate Commission: Members requested this to be included. Officers confirmed this can be considered under the priority activities.	Performance reporting against KPIs has started at the Corporate level. The intention is to phase the roll out of quarterly Thematic Performance Reports to the relevant thematic committees.	Closed



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

Cambridgeshire and Peterborough Combined Authority Forward Plan of Executive Decisions

Published 8 September 2023

The Forward Plan is an indication of future decisions. It is subject to continual review and may be changed in line with any revisions to the priorities and plans of the CPCA.

It is re-published on a monthly basis to reflect such changes.

Purpose

The Forward Plan sets out all of the decisions to be taken by the Combined Authority Board, Thematic Committees or by way of a Mayoral Decision Notice in the coming months. This makes sure that local residents and organisations know what decisions are due to be taken and when.

The Forward Plan is a live document which is updated regularly and published on the [Combined Authority website](#) (click the 'Forward Plan' button to view). At least 28 clear days' notice will be given of any key decisions to be taken.

What is a key decision?

A key decision is one which, in the view of the Overview and Scrutiny Committee, is likely to:

- i. result in the Combined Authority spending or saving a significant amount, compared with the budget for the service or function the decision relates to (usually £500,000 or more); or
- ii. have a significant effect on communities living or working in an area made up of two or more wards or electoral divisions in the area.

Non-key decisions and update reports

For transparency, the Forward Plan also includes all non-key decisions and update reports to be considered by the Combined Authority Board and Thematic Committees.

Access to reports

A report will be available to view online one week before a decision is taken. You are entitled to view any documents listed on the Forward Plan after publication, or obtain extracts from any documents listed, subject to any restrictions on disclosure. There is no charge for viewing the documents, although charges may be made for photocopying or postage. Documents listed on this notice can be requested from [Democratic Services](#).

The Forward Plan will state if any reports or appendices are likely to be exempt from publication or confidential and may be discussed in private. If you want to make representations that a decision which it is proposed will be taken in private should instead be taken in public please contact [Edwina Adefehinti, Interim Chief Officer Legal and Governance, Monitoring Officer](#) at least five working days before the decision is due to be made.

Substantive changes to the previous month's Forward Plan are indicated in **bold text** for ease of reference.

Notice of decisions

Notice of the Combined Authority Board's decisions and Thematic Committee decisions will be published online within three days of a public meeting taking place.

Standing items at Thematic Committee meetings

The following reports are standing items and will be considered by at each meeting of the relevant committee. The most recently published Forward Plan will also be included on the agenda for each Thematic Committee meeting:

Environment and Sustainable Communities Committee

1. Budget Report
2. Affordable Housing Programme Loans Update
3. Affordable Housing Programme – Update on Implementation
4. Climate Partnership Update

Skills and Employment Committee

1. Budget Report
2. Employment and Skills Board Update

Transport and Infrastructure Committee

1. Budget Report

Environment and Sustainable Communities Committee – 11 September 2023

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
1	Directorate Highlight Report	Environment and Sustainable Communities Committee	11 Sep 2023	To note	To note the key activities of the Place and Connectivity Directorate in relation to environment and sustainable communities	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity	Councillor Bridget Smith Lead Member, Communities & Environment	None anticipated other than the report and relevant appendices.
2	Unit swap from Heylo – SN Development to Vistry	Environment and Sustainable Communities Committee	11 Sep 2023	Decision	Recommend the dissolving of SN Development/Heylo agreement and to be replaced with Heylo/Vistry and refer the grant monies to this project with Vistry.	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity	Councillor Bridget Smith Lead Member, Communities & Environment	None anticipated other than the report and relevant appendices. Will include exempt appendices. ¹

¹ Exempt from publication under Part 1 of Schedule 12A of the Local Government Act 1972 (as amended) in that it would not be in the public interest for this information to be disclosed: information relating to an individual, information which is likely to reveal the identity of an individual, information relating to financial or business affairs of any particular person (including the authority holding that information). The public interest in maintaining the exemption is deemed to outweigh the public interest in publication.

Transport and Infrastructure Committee – 13 September 2023

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
3	Directorate Highlight Report	Transport and Infrastructure Committee	13 Sep 2023	To note	To note the key activities of the Place and Connectivity Directorate in relation to transport and infrastructure	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.
4	Local Electric Vehicle Infrastructure (LEVI)	Transport and Infrastructure Committee	13 Sep 2023	Decision	Note progress and way forward on Electric Vehicles and recommend drawdown of LEVI funding	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity Tim Bellamy Interim Head of Transport	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.
5	Connecting Cambridgeshire Progress Report	Transport and Infrastructure Committee	13 Sep 2023	To note	To note progress on the programme delivery.	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.
6	Bus Network Review	Transport and Infrastructure Committee	13 Sep 2023	Key Decision KD2023/039	To present the initial findings of the Bus Network Review and seek approval to continue tendered bus services which are providing good value for money.	Relevant internal and external stakeholders	Tim Bellamy Interim Head of Transport	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.
7	Bus Reform Outline Business Case	Transport and Infrastructure Committee	13 Sep 2023	Key Decision KD2023/026	To present the Outline Business Case for Bus Reform in Cambridgeshire and Peterborough, and ask Board to consider the	Relevant internal and external stakeholders	Tim Bellamy Interim Head of Transport	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
					assessment of bus franchising and take a decision to instruct an auditor to review the business case.				Will include an exempt appendix. ²
8	Peterborough Bus Depot	Transport and Infrastructure Committee	13 Sep 2023	To note	To present an update on joint proposals with PCC for funding secured to provide a bus depot in Peterborough	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity Tim Bellamy Interim Head of Transport	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.
9	ITSO Approved Support Contracts for ENCTS	Transport and Infrastructure Committee	13 Sep 2023	Key Decision KD2023/027	To recommend to the Combined Authority Board to delegate authority to the Interim Head of Transport to approve procurement, award and enter into contract(s) for HOPS and Smartcard Services	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity Tim Bellamy Interim Head of Transport	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.

² Exempt from publication under Part 1 of Schedule 12A of the Local Government Act 1972 (as amended) in that it would not be in the public interest for this information to be disclosed: information relating to an individual, information which is likely to reveal the identity of an individual, information relating to financial or business affairs of any particular person (including the authority holding that information). The public interest in maintaining the exemption is deemed to outweigh the public interest in publication.

Combined Authority Board – 20 September 2023

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
10	Minutes of the Meeting on 26 July 2023 and Action Log	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Decision	To approve the minutes of the previous meeting and review the action log.	Relevant internal and external stakeholders	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.
11	Forward Plan	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Decision	To approve the latest version of the forward plan.	Relevant internal and external stakeholders	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.
12	Budget Monitoring and Proposed use of Treasury Management Surplus	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Key Decision KD2023/042 ³	To update the Board on the financial performance of the Combined Authority, and request in-year allocation of surplus income from treasury management loans	Relevant internal and external stakeholders	Nick Bell Chief Finance Officer	Mayor Dr Nik Johnson	None anticipated other than the report and relevant appendices.
13	Medium Term Financial Plan and Corporate Plan Refresh Process 2024/25	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Decision	To approve the process.	Relevant internal and external stakeholders	Nick Bell Chief Finance Officer	Mayor Dr Nik Johnson	None anticipated other than the report and relevant appendices.

³ Amended to Key Decision August 2023

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
14	Access to Information Protocol for Members	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Decision	To approve amendments to the protocol	Relevant internal and external stakeholders	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.
15	Review of the Constitution	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Decision	To present to the Board the sections of the Constitution that have been reviewed/proposed amendments.	Relevant internal and external stakeholders including Audit and Governance Committee	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.
16	Improvement Plan Update	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	To note	To note progress on the Improvement Plan	Relevant internal and external stakeholders	Angela Probert Interim Programme Director - Transformation	Mayor Dr Nik Johnson	None anticipated other than the report and relevant appendices.
17	Performance Management Framework and 23/24 Q1 report	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Decision	To seek approval of the Combined Authority Performance Management Framework and note Q1 2023/24 performance	Relevant internal and external stakeholders including Audit and Governance Committee	Kate McFarlane Head of Policy and Executive Support	Mayor Dr Nik Johnson	None anticipated other than the report and relevant appendices.
18	Procurement Update	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	To note	To note progress with the update to the Procurement process	Relevant internal and external stakeholders including Audit and Governance Committee	Nick Bell Chief Finance Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
19	Single Assurance Framework	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Decision	To seek approval of the Combined Authority Single Assurance Framework and receive proposals for an Investment Committee	Relevant internal and external stakeholders including Audit and Governance Committee	Nick Bell Chief Finance Officer	Mayor Dr Nik Johnson	None anticipated other than the report and relevant appendices.
20	Risk Management Framework	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Decision	To seek approval of the Combined Authority Risk Management Framework	Relevant internal and external stakeholders including Audit and Governance Committee	Nick Bell Chief Finance Officer Chris Bolton Head of Programme Office	Mayor Dr Nik Johnson	None anticipated other than the report and relevant appendices.
21	Local Transport and Connectivity Plan	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Key Decision KD2022/056	To approve the transport strategy for the region as contained within the Local Transport and Connectivity Plan ahead of submission to government.	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity Tim Bellamy Interim Head of Transport	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.

Recommendations from the Skills and Employment Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
22	UK SPF – People and Skills Project Implementation Plan	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Key Decision KD2023/033	To approve and delegate authority to implement the recommended model of mobilisation and delivery of strategic Skills projects contained within the UKSPF Implementation plan	Relevant internal and external stakeholders, including the Business Board	Fliss Miller Assistant Director Skills	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.
23	Skills Bootcamps 2024-25 FY	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Key Decision KD2023/035	To approve the submission of the bid for further Skills Bootcamp funding for the 2024-25 financial year and delegate authority to the Assistant Director of Skills to procure, enter into, award and extend contracts.	Relevant internal and external stakeholders, including the Business Board	Melissa Gresswell Project Manager – Skills Bootcamps	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.

Recommendations from the Transport and Infrastructure Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
24	Local Electric Vehicle Infrastructure (LEVI)	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Decision	To approve drawdown of LEVI funding	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity Tim Bellamy Interim Head of Transport	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.
25	Bus Network Review	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Key Decision KD2023/039	To present the initial findings of the Bus Network Review and consider approval to continue tendered bus services which are providing good value for money.	Relevant internal and external stakeholders	Tim Bellamy Interim Head of Transport	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.
26	Bus Reform Outline Business Case	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Key Decision KD2023/026	To consider the assessment of bus franchising and take a decision to instruct an auditor to review the business case.	Relevant internal and external stakeholders	Tim Bellamy Interim Head of Transport	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices. Will include an exempt appendix. ⁴

⁴ Exempt from publication under Part 1 of Schedule 12A of the Local Government Act 1972 (as amended) in that it would not be in the public interest for this information to be disclosed: information relating to an individual, information which is likely to reveal the identity of an individual, information relating to financial or business affairs of any particular person (including the authority holding that information). The public interest in maintaining the exemption is deemed to outweigh the public interest in publication.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
27	Peterborough Bus Depot Funding	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Key Decision KD2023/026		Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity Tim Bellamy Interim Head of Transport	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.
28	ITSO Approved Support Contracts for ENCTS	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Key Decision KD2023/027	To delegate authority to the Interim Head of Transport to approve procurement, award and enter into contract(s) for HOPS and Smartcard Services	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity Tim Bellamy Interim Head of Transport	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.

Recommendations from the Business Board

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
29	Local Growth Fund – Project Change Requests	Cambridgeshire and Peterborough Combined Authority Board	20 Sep 2023	Key Decision KD2023/043	To approve Net Zero Training Centre change request received in relation to 'live' Recycled Local Growth Fund.	Relevant internal and external stakeholders	Steve Clarke Interim Associate Director - Business	Al Kingsley Chair of the Business Board	None anticipated other than the report and relevant appendices.

Skills and Employment Committee – 6 November 2023

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
30	All Skills Programme Performance Update for the 2022/23 academic year	Skills and Employment Committee	6 Nov 2023	To note	To note progress of delivery of all skills programmes for academic year 2022/23 and a mid-project progress report for the Multiply programme	Relevant internal and external stakeholders, including the Business Board	Interim Assistant Director Skills	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.
31	Growth Works Update	Skills and Employment Committee	6 Nov 2023	To note	To note the quarterly progress report	Relevant internal and external stakeholders, including the Business Board	Steve Clarke Interim Associate Director - Business	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.
32	ARU Peterborough Update	Skills and Employment Committee	6 Nov 2023	To note	To note the progress update on the development of ARU Peterborough	Relevant internal and external stakeholders, including the Business Board	Richard Kenny Executive Director Economy and Growth	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.
33	FE Cold Spots Feasibility Study	Skills and Employment Committee	6 Nov 2023	Decision	To recommend the CA Board approve the recommendations of the feasibility studies for St Neots and East Cambridgeshire	Relevant internal and external stakeholders, including the Business Board	Parminder Singh Garcha SRO – Adult Education	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.
34	Skills Audit programme	Skills and Employment Committee	6 Nov 2023	To note	To note the findings of the audits undertaken in 2022-23 and audit plan for 2023-24	Relevant internal and external stakeholders, including the Business Board	Janet Warren Commissioner – Adult Education	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
35	State of the Economy	Skills and Employment Committee	6 Nov 2023 ⁵	To note	To note the latest position regarding the state of the Cambridgeshire and Peterborough Economy	Relevant internal and external stakeholders, including the Business Board	Richard Kenny Executive Director Economy and Growth	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.
36	Health and Care Sector Work Academy and Skills Bootcamps [New Item]	Skills and Employment Committee	6 Nov 2023	To note	To receive an update on the evaluation of the programme delivery of HSCWA and Skills bootcamps	Relevant internal and external stakeholders, including the Business Board	Laura Guymer Strategic Careers Hub Lead Melissa Gresswell Project Manager – Skills Bootcamps	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.

⁵ Moved from the September Committee

Environment and Sustainable Communities Committee – 13 November 2023

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
37	Directorate Highlight Report	Environment and Sustainable Communities Committee	13 Nov 2023	To note	To note the key activities of the Place and Connectivity Directorate in relation to environment and sustainable communities	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity	Councillor Bridget Smith Lead Member, Communities & Environment	None anticipated other than the report and relevant appendices.
38	Cultural Services	Environment and Sustainable Communities Committee	13 Nov 2023	Decision	To approve the business case and associated funding to deliver the Cultural Services Project.	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity	Councillor Bridget Smith Lead Member, Communities & Environment	None anticipated other than the report and relevant appendices.
39	Environment and Sustainable Communities Thematic Performance Report Q2 [New item]	Environment and Sustainable Communities Committee	13 Nov 2023	To note	To receive the quarterly performance report	Relevant internal and external stakeholders	Kate McFarlane Head of Policy and Executive Support	Councillor Bridget Smith Lead Member, Communities & Environment	None anticipated other than the report and relevant appendices.
40	Local Nature Recovery Strategy [New item]	Environment and Sustainable Communities Committee	13 Nov 2023	Key Decision KD2023/047	To receive an update on the Local Nature Recovery Strategy and consider the business case for land manager engagement	Relevant internal and external stakeholders	Steve Cox Executive Director, Place and Connectivity	Councillor Bridget Smith Lead Member, Communities & Environment	None anticipated other than the report and relevant appendices.
41	Climate Projects Update [New item]	Environment and Sustainable Communities Committee	13 Nov 2023	To note	To receive an update on the Climate projects	Relevant internal and external stakeholders	Steve Cox Executive Director, Place and Connectivity	Councillor Bridget Smith Lead Member, Communities & Environment	None anticipated other than the report and relevant appendices.

Transport and Infrastructure Committee – 15 November 2023

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
42	Directorate Highlight Report	Transport and Infrastructure Committee	15 Nov 2023	To note	To note the key activities of the Place and Connectivity Directorate in relation to transport and infrastructure	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.
43	A10 Update	Transport and Infrastructure Committee	15 Nov 2023 ⁶	To note	To present an update on progress regarding the A10 scheme, including work on the business case	Relevant internal and external stakeholders	Tim Bellamy Interim Head of Transport Matthew Lutz Transport Programme Manager Jeremy Smith Group Manager, Transport Strategy and Funding	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.
44	Active Travel England Funding [New item]	Transport and Infrastructure Committee	15 Nov 2023	To note	To receive an update on Active Travel England Funding	Relevant internal and external stakeholders	Anna Graham Transport Programme Manager Tim Bellamy Interim Head of Transport Steve Cox Executive Director Place and Connectivity	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.

⁶ Moved from September Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
45	Air Quality [New item]	Transport and Infrastructure Committee	15 Nov 2023	To note	To receive an update on the work undertaken by the Combined Authority and constituent Councils on the development and submission of the air quality grant scheme 2023/24	Relevant internal and external stakeholders	Yo Higton Active Travel Lead Tim Bellamy Interim Head of Transport Steve Cox Executive Director Place and Connectivity	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.
46	Future Funding for BP Roundabout NMU [New item]	Transport and Infrastructure Committee	15 Nov 2023	Decision	To receive an update on the project including key milestones and drawdown funding to support the next stage.	Relevant internal and external stakeholders	Robert Jones Transport Programme Manager Tim Bellamy Interim Head of Transport Steve Cox Executive Director Place and Connectivity	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.
47	Bus Update [New item]	Transport and Infrastructure Committee	15 Nov 2023	Key Decision KD2023/046	To receive an update covering the network review, bus reform and potential ZEBRA	Relevant internal and external stakeholders	Neal Byers Transport Consultant Tim Bellamy Interim Head of Transport Steve Cox Executive Director Place and Connectivity	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
48	EV Charging Update [New item]	Transport and Infrastructure Committee	15 Nov 2023	To note	To receive an update on electric vehicle charging project	Relevant internal and external stakeholders	Emma White Transport Programme Manager Tim Bellamy Interim Head of Transport Steve Cox Executive Director Place and Connectivity	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.
49	Wisbech Rail [New item]	Transport and Infrastructure Committee	15 Nov 2023	To note	To receive an update on the Wisbech Rail project	Relevant internal and external stakeholders	Matthew Lutz Transport Programme Manager Tim Bellamy Interim Head of Transport Steve Cox Executive Director Place and Connectivity	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.

Combined Authority Board – 29 November 2023

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
50	Minutes of the Meeting on 20 September 2023 and Action Log	Cambridgeshire and Peterborough Combined Authority Board	29 Nov 2023	Decision	To approve the minutes of the previous meeting and review the action log.	Relevant internal and external stakeholders	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.
51	Forward Plan	Cambridgeshire and Peterborough Combined Authority Board	29 Nov 2023	Decision	To approve the latest version of the forward plan.	Relevant internal and external stakeholders	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.
52	Budget Monitor Update	Cambridgeshire and Peterborough Combined Authority Board	29 Nov 2023	Decision	To provide an update on the revenue and capital budgets for the year to date.	Relevant internal and external stakeholders	Nick Bell Chief Finance Officer	Mayor Dr Nik Johnson	None anticipated other than the report and relevant appendices.
53	Review of the Constitution	Cambridgeshire and Peterborough Combined Authority Board	29 Nov 2023	Decision	To present to the Board the sections of the Constitution that have been reviewed/proposed amendments.	Relevant internal and external stakeholders including Audit and Governance Committee	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.
54	Delegations to Officers	Cambridgeshire and Peterborough Combined Authority Board	29 Nov 2023	Key Decision KD2023/037	Seeking delegated authority in order to enable expedient decisions regarding time sensitive matters	Relevant internal and external stakeholders including Audit and Governance Committee	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
55	Improvement Plan Update	Cambridgeshire and Peterborough Combined Authority Board	29 Nov 2023	To note	To note progress on the Improvement Plan	Relevant internal and external stakeholders	Angela Probert Interim Programme Director - Transformation	Mayor Dr Nik Johnson	None anticipated other than the report and relevant appendices.

Recommendations from the Skills and Employment Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
56	FE Cold Spots Feasibility Study	Cambridgeshire and Peterborough Combined Authority Board	29 Nov 2023	Decision	To approve the recommendations of the feasibility studies for St Neots and East Cambridgeshire	Relevant internal and external stakeholders, including the Business Board	Parminder Singh Garcha SRO – Adult Education	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.

Recommendations from the Environment and Sustainable Communities Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker

Recommendations from the Transport and Infrastructure Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker

Recommendations from the Business Board

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
57	Business Board Constitution [New item]	Combined Authority Board	29 Nov 2023	Decision	To approve the updated Business Board Constitution	Relevant internal and external stakeholders	Domenico Cirillo Business Board and Business Programmes Manager	Al Kingsley Chair of the Business Board	None anticipated other than the report and relevant appendices.

Skills and Employment Committee – 15 January 2024

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
58	AEB Annual Report to DfE	Skills and Employment Committee	15 Jan 2023	To note	To note performance on AEB delivery for the fourth year of devolution and approve the Annual Report to the DfE which forms part of our local assurance arrangements.	Relevant internal and external stakeholders, including the Business Board	Parminder Singh Garcha SRO – Adult Education	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.
59	ESOL Local Planning Partnerships	Skills and Employment Committee	15 Jan 2023	To note	To receive the Annual Report from the ESOL Local Planning Partnerships and note the progress made in 2022/23	Relevant internal and external stakeholders, including the Business Board	Parminder Singh Garcha SRO – Adult Education	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.
60	Skills Bootcamps F/Y 2024/25 [New item]	Skills and Employment Committee	15 Jan 2023	Key Decision KD2023/044	To recommend for CA Board to approve the acceptance of the grant for the 2024/25 financial year	Relevant internal and external stakeholders, including the Business Board	Melissa Gresswell Project Manager – Skills Bootcamps	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.
61	External Funding Bids [New item]	Skills and Employment Committee	15 Jan 2023	Key Decision KD2023/045	To recommend for CA Board to approve specific funding bids to external funding sources	Relevant internal and external stakeholders, including the Business Board	Alexis McLeod Senior Programme Manager Jaki Bradley Head of Adult Education Budget	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
62	LSIP and LSIF Update [New item]	Skills and Employment Committee	15 Jan 2023	To note	To receive a progress report against the LSIP and LISF programme of work	Relevant internal and external stakeholders, including the Business Board	Laura Guymer Strategic Careers Hub Lead	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.

Transport and Infrastructure Committee – 17 January 2024

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
63	Directorate Highlight Report	Transport and Infrastructure Committee	17 Jan 2024	To note	To note the key activities of the Place and Connectivity Directorate in relation to transport and infrastructure	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.

Environment and Sustainable Communities Committee – 22 January 2024

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
64	Directorate Highlight Report	Environment and Sustainable Communities Committee	22 Jan 2024	To note	To note the key activities of the Place and Connectivity Directorate in relation to environment and sustainable communities	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity	Councillor Bridget Smith Lead Member, Communities & Environment	None anticipated other than the report and relevant appendices.
65	Environment and Sustainable Communities Thematic Performance Report Q3 [New item]	Environment and Sustainable Communities Committee	22 Jan 2024	To note	To receive the quarterly performance report	Relevant internal and external stakeholders	Kate McFarlane Head of Policy and Executive Support	Councillor Bridget Smith Lead Member, Communities & Environment	None anticipated other than the report and relevant appendices.
66	Climate Summit Outcomes [New item]	Environment and Sustainable Communities Committee	22 Jan 2024	Decision	To agree any additional response to the Climate Summit outcomes	Relevant internal and external stakeholders	Steve Cox Executive Director, Place and Connectivity	Councillor Bridget Smith Lead Member, Communities & Environment	None anticipated other than the report and relevant appendices.
67	Climate Action Plan Review [New item]	Environment and Sustainable Communities Committee	22 Jan 2024	Key Decision KD2023/048	To agree revisions to the Climate Action Plan 2022-2025	Relevant internal and external stakeholders	Steve Cox Executive Director, Place and Connectivity	Councillor Bridget Smith Lead Member, Communities & Environment	None anticipated other than the report and relevant appendices.
68	Infrastructure Delivery Framework [New item]	Environment and Sustainable Communities Committee	22 Jan 2024	To note	To receive progress report on preparation of Infrastructure Delivery Framework	Relevant internal and external stakeholders	Steve Cox Executive Director, Place and Connectivity	Councillor Bridget Smith Lead Member, Communities & Environment	None anticipated other than the report and relevant appendices.

Combined Authority Board – 31 January 2024

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
69	Minutes of the Meeting on 29 November 2023 and Action Log	Cambridgeshire and Peterborough Combined Authority Board	31 Jan 2024	Decision	To approve the minutes of the previous meeting and review the action log.	Relevant internal and external stakeholders	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.
70	Forward Plan	Cambridgeshire and Peterborough Combined Authority Board	31 Jan 2024	Decision	To approve the latest version of the forward plan.	Relevant internal and external stakeholders	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.
71	Budget Monitor Update	Cambridgeshire and Peterborough Combined Authority Board	31 Jan 2024	Decision	To provide an update on the revenue and capital budgets for the year to date.	Relevant internal and external stakeholders	Nick Bell Chief Finance Officer	Mayor Dr Nik Johnson	None anticipated other than the report and relevant appendices.
72	Review of the Constitution	Cambridgeshire and Peterborough Combined Authority Board	31 Jan 2024	Decision	To present to the Board the sections of the Constitution that have been reviewed/proposed amendments.	Relevant internal and external stakeholders including Audit and Governance Committee	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.
73	Delegations to Officers	Cambridgeshire and Peterborough Combined Authority Board	31 Jan 2024	Key Decision KD2023/040	Seeking delegated authority in order to enable expedient decisions regarding time sensitive matters	Relevant internal and external stakeholders including Audit and Governance Committee	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
74	Improvement Plan Update	Cambridgeshire and Peterborough Combined Authority Board	31 Jan 2024	To note	To note progress on the Improvement Plan	Relevant internal and external stakeholders	Angela Probert Interim Programme Director - Transformation	Mayor Dr Nik Johnson	None anticipated other than the report and relevant appendices.

Recommendations from the Skills and Employment Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
75	Skills Bootcamps F/Y 2024/25 [New item]	Cambridgeshire and Peterborough Combined Authority Board	31 Jan 2024	Key Decision KD2023/044	To approve the acceptance of the grant for the 2024/25 financial year	Relevant internal and external stakeholders, including the Business Board	Melissa Gresswell Project Manager – Skills Bootcamps	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.
76	External Funding Bids [New item]	Cambridgeshire and Peterborough Combined Authority Board	31 Jan 2024	Key Decision KD2023/045	To approve specific funding bids to external funding sources	Relevant internal and external stakeholders, including the Business Board	Alexis McLeod Senior Programme Manager Jaki Bradley Head of Adult Education Budget	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.

Recommendations from the Environment and Sustainable Communities Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker

Recommendations from the Transport and Infrastructure Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker

Recommendations from the Business Board

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
77	Market Towns Phase 2	Combined Authority Board	31 Jan 2024	To note	To update members on the status and progress of Phase 2 of Market Towns programme.	Relevant internal and external stakeholders	Steve Clarke Interim Associate Director - Business	Al Kingsley Chair of the Business Board	None anticipated other than the report and relevant appendices.

Skills and Employment Committee – 4 March 2024

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
78	AEB Funding Policy Changes for 2024/25	Skills and Employment Committee	4 Mar 2024	Decision	To approve the implementation of AEB funding policy changes for the 2024/25 academic year	Relevant internal and external stakeholders, including the Business Board	Parminder Singh Garcha SRO – Adult Education	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.
79	Mid-Year Skills Performance Review	Skills and Employment Committee	4 Mar 2024	To note	To note mid-year performance on all Skills programmes for the 2023/24 academic year	Relevant internal and external stakeholders, including the Business Board	Interim Assistant Director Skills	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.
80	Growth Works Evaluation	Skills and Employment Committee	4 Mar 2024	To note	To receive and note the evaluation findings	Relevant internal and external stakeholders, including the Business Board	Steve Clarke Interim Associate Director - Business	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.
81	Local Innovation Fund [New item]	Skills and Employment Committee	4 Mar 2024	To note	To receive an update on in-year performance and proposals for 2024/25	Relevant internal and external stakeholders, including the Business Board	Jaki Bradley Head of Adult Education Budget	Councillor Lucy Nethsingha Lead Member for Skills	None anticipated other than the report and relevant appendices.

Environment and Sustainable Communities Committee – 11 March 2024

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
82	Directorate Highlight Report	Environment and Sustainable Communities Committee	11 Mar 2024	To note	To note the key activities of the Place and Connectivity Directorate in relation to environment and sustainable communities	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity	Councillor Bridget Smith Lead Member, Communities & Environment	None anticipated other than the report and relevant appendices.
83	Environment and Sustainable Communities Thematic Performance Report Q4 [New item]	Environment and Sustainable Communities Committee	11 Mar 2024	To note	To receive the quarterly performance report	Relevant internal and external stakeholders	Kate McFarlane Head of Policy and Executive Support	Councillor Bridget Smith Lead Member, Communities & Environment	None anticipated other than the report and relevant appendices.
84	Infrastructure Delivery Framework [New item]	Environment and Sustainable Communities Committee	11 Mar 2024	Key Decision KD2023/049	To agree Infrastructure Delivery Framework	Relevant internal and external stakeholders	Steve Cox Executive Director, Place and Connectivity	Councillor Bridget Smith Lead Member, Communities & Environment	None anticipated other than the report and relevant appendices.

Transport and Infrastructure Committee – 13 March 2024

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
85	Directorate Highlight Report	Transport and Infrastructure Committee	13 Mar 2024	To note	To note the key activities of the Place and Connectivity Directorate in relation to transport and infrastructure	Relevant internal and external stakeholders	Steve Cox Executive Director Place and Connectivity	Councillor Anna Smith Lead member for Transport	None anticipated other than the report and relevant appendices.

Combined Authority Board – 20 March 2024

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker
86	Minutes of the Meeting on 31 January 2024 and Action Log	Cambridgeshire and Peterborough Combined Authority Board	20 Mar 2024	Decision	To approve the minutes of the previous meeting and review the action log.	Relevant internal and external stakeholders	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.
87	Forward Plan	Cambridgeshire and Peterborough Combined Authority Board	20 Mar 2024	Decision	To approve the latest version of the forward plan.	Relevant internal and external stakeholders	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.
88	Budget Monitor Update	Cambridgeshire and Peterborough Combined Authority Board	20 Mar 2024	Decision	To provide an update on the revenue and capital budgets for the year to date.	Relevant internal and external stakeholders	Nick Bell Chief Finance Officer	Mayor Dr Nik Johnson	None anticipated other than the report and relevant appendices.
89	Review of the Constitution	Cambridgeshire and Peterborough Combined Authority Board	20 Mar 2024	Decision	To present to the Board the sections of the Constitution that have been reviewed/proposed amendments.	Relevant internal and external stakeholders including Audit and Governance Committee	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.
90	Delegations to Officers	Cambridgeshire and Peterborough Combined Authority Board	20 Mar 2024	Key Decision KD2023/041	Seeking delegated authority in order to enable expedient decisions regarding time sensitive matters	Relevant internal and external stakeholders including Audit and Governance Committee	Edwina Adefehinti Interim Chief Officer Legal and Governance, Monitoring Officer	Councillor Edna Murphy Lead Member for Governance	None anticipated other than the report and relevant appendices.

Recommendations from the Skills and Employment Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker

Recommendations from the Environment and Sustainable Communities Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker

Recommendations from the Transport and Infrastructure Committee

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker

Recommendations from the Business Board

	Title of report	Decision maker	Date of decision	Decision required	Purpose of report	Consultation	Lead officer	Lead Member	Documents relevant to the decision submitted to the decision maker

FP/09/23

Comments or queries about the Cambridgeshire and Peterborough Combined Authority Forward Plan

Please send any comments or queries about the Forward Plan to Edwina Adefehinti,
Interim Chief Officer Legal and Governance, Monitoring Officer:

We need to know:

1. Your comment or query.
2. How we can contact you with a response (please include your name, a telephone number and your email address).
3. Who you would like to respond to your query. If you aren't sure just leave this blank and we will find the person best able to reply.



Combined Authority Board		Agenda Item
20 September 2023		7
Title:	Combined Authority Chief Executive Highlights Report	
Report of:	Rob Bridge, Chief Executive	
Lead Member:	Mayor Dr Nik Johnson	
Public Report:	Yes	
Key Decision:	No	
Voting Arrangements:	No vote required	

Recommendations:

A	Note the content of this report
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Strategic Objective(s):

The proposals within this report fit under the following strategic objective(s):

X	Achieving ambitious skills and employment opportunities
X	Achieving good growth
X	Increased connectivity
X	Enabling resilient communities

1. Purpose

1.1	This report provides a general update on the key activities of the Combined Authority and the Mayor since the last Board meeting, which are not covered in other reports to this Meeting. It also provides information on some key developments, risks and opportunities that have emerged.
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2. Funding Activity

3.1	Funds allocated by the CPCA <ul style="list-style-type: none">£485k of surplus treasury management income to develop a cultural strategy, support the development and negotiation of a new devolution deal, and initiate the new Local Evaluation Framework.£250k to ensure the continued delivery of the improvement plan£150k drawn from the Programme Response Fund to deliver a State of the Region Review£170k drawn from the Programme Response Fund to deliver a Shared VisionAwarded £32m of highways capital maintenance grants to our Local Highways Authorities.
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	<ul style="list-style-type: none"> • Awarded £1.1m of AEB Local Innovation Funding across 10 key initiatives to build capacity, pilot new approaches and strengthen partnerships across the sector. • £1.1m to support the delivery and implementation of the Sector Strategies over the current and next two years. • £56k to continue the Love to Ride behavioural change programme for an additional year
3.2	<p>Funds awarded to the CPCA</p> <p>There has been little new funding announced since the previous report, owing to Parliament being in Summer recess.</p> <p>Confirmation has been received of withdrawal of central government support (core funding) for Local Enterprise Partnerships (LEPs) from April 2024 and the transfer of their functions – namely, business representation, strategic economic planning, and the delivery of government programmes will move to local and combined authorities. The Government also confirmed it will provide some revenue funding to local and combined authorities in 2024/25 to support them in delivering the functions currently delivered by LEPs. They will provide further detail of this support in due course. Funding beyond 2024/25 is subject to future Spending Review decisions. The CPCA has had the Business Board (LEP) fully integrated into the Combined Authority since 2019.</p>
3.3	<p>Since the start of the financial year, excluding the Net Zero Hub, the Combined Authority has reported the award of new capital funding of £61.0m and revenue of over £3.7m.</p> <p>Including the Hub these figures become up to £219m capital and £8.1m revenue.</p>

3. Public Affairs

4.1	<p>East of England All Party Parliamentary Group</p> <p>The Combined Authority continue to work closely with the East of England All Party Parliamentary Group. Deputy Mayor, Cllr Anna Smith has attended East of England APPG Meeting: Levelling up Education and Skills, where she spoke as a panellist at the Q&A meeting with Rt Hon Robert Halfon MP, Minister for Skills, Apprenticeships and Higher Education in Westminster about levelling up skills in the region.</p> <p>She spoke about the Combined Authority's track record in this space; telling parliamentarians about ARU Peterborough which was established using Levelling Up funding. The University is allowing our local students from deprived areas to access quality further education courses, which are co-designed with local businesses. And when they receive their qualifications, students will have learned the desired skills that are in demand within our local industry.</p>
4.2	<p>Ely Area Capacity Enhancements</p> <p>Mayor, Dr Nik Johnson, and CEO, Rob Bridge, have sent a letter which outlines the imperative need to deliver Ely Area Capacity Enhancements to Secretary of State for Transport and The Chancellor of the Exchequer.</p> <p>A draft copy of the letter was hosted on the Combined Authority website, allowing parliamentarians, political, local and business leaders add their signature of support to the letter. The letter was signed by 54 other individuals from across the UK who pledged their support.</p>
4.3	<p>The Autumn Statement</p> <p>Ahead of the Autumn Statement, the Combined Authority is working to scope out our key lobbying requests to Government. This proactive work is being done in partnership with the Business Board and will result in a public affairs campaign in the lead up to the Chancellor's Announcement and strategic reaction following it.</p>
4.4	<p>Accessible Public Transport</p> <p>Following the Mayor's roundtable which enabled accessibility champions, with first-hand experience of using public transport and active travel routes, to help shape the Combined Authority's work on inclusive public transport. The Mayor spoke as a guest panellist at the launch of National Centre for Accessible Transport's Accessible Transport Policy Commission.</p> <p>The Commission is a cross-party Parliamentary forum of MPs and Peers who are committed to eliminating barriers to transport. Chaired by Baroness Tanni Grey-Thompson, the Commission will</p>

	<p>convene disabled people and transport professionals with policymakers to forge a new and more inclusive consensus about the future of the transport system.</p> <p>Mayor Johnson shared the firsthand feedback he had received from hosting an accessibility roundtable previously in the year.</p>
4.5	<p>Cambridge 2040</p> <p>Following the Government's announcement of its long-term plan for housing, including Cambridge 2040 to see Cambridge "super charged as Europe's science capital", Mayor Dr Nik Johnson has written to The Rt Hon Michael Gove MP, Secretary of State for Levelling Up, Housing and Communities. Within the letter the Mayor reiterates that Cambridge City is frequently listed within the least affordable places to live in the UK and requests a meeting to talk through the infrastructural barriers to greater development within the city. The Mayor also wrote to Peter Freeman, Chair of Homes England and Chair of the Cambridge 2040 Delivery Group, to seek an introductory meeting to set out how the two organisations can work together. In addition, the Mayor and Chief Executive have both met with Peter Freeman as part of the fact finding and development of the Cambridge 2040 work.</p>
4.6	<p>Devolution</p> <p>Officials from the Department of Levelling Up, Housing & Communities (DLUHC) continue to work and develop a 'core offer' and framework for all mayoral combined authorities, as highlighted by the Secretary of State at the LGA conference in July. The framework hopes to align to the 'trailblazer deals' in Manchester and West Midlands and will be an opportunity for the Cambridgeshire & Peterborough region to receive further devolved powers and funding to make a positive impact and difference to residents and businesses. Discussions with the Board will be arranged to look at this in more detail.</p>

4. Economy and Growth

5.1	<p>Al Kingsley appointed as Business Board Chair</p> <p>Al Kingsley has been appointed chair of the Cambridgeshire and Peterborough Business Board. Al has served as a Board member since January 2020, and was appointed following an extensive recruitment process.</p> <p>Al is the group CEO of NetSupport, an award-winning technology company which develops software for both the education and corporate markets. NetSupport has grown to support over 20 million users in 110 countries around the world and has won over 300 international awards.</p> <p>He is chair of Hampton Academies Trust in Peterborough as well as the independent chair of the region's SEND (Special Educational Needs and Disabilities) Board. Alongside authoring numerous books, Al writes and speaks internationally on the effective use of digital and educational technology, growth, governance and leadership. He is a Forbes Technology Council Member and was awarded the 2023 EduFuturist of the year. Al also mentors technology start-ups entering the education sector.</p>
5.2	<p>Citizen Hub opening</p> <p>Deputy Mayor of Cambridgeshire and Peterborough, Cllr Anna Smith, opened a new Citizen Hub in St Neots which will provide advice about jobs and training support for residents to improve their skills in life and work. The Hub has been established as a result of the Combined Authority brokering a partnership between training provider Evolve Your Future and a community group, St Neots Initiative. Since opening on July 21st, the Hub has had over 100 visitors and 25 learners have enrolled in upskilling courses.</p>
5.3	<p>Skills Bootcamps</p> <p>Following an open tender procurement exercise, contracts have been awarded to Training Providers to further expand The Cambridgeshire and Peterborough Skills Bootcamps offer to residents and businesses, as part of the £2.8mil Skills Bootcamp funding secured by The Combined Authority for the 2023-24 FY.</p> <p>We now offer 19 Skills Bootcamp courses ranging from Level 2 – Level 5, including for the first time this FY; Level 3 and Level 5 Leadership and Management, Level 3 in Care, Level 2 Insulation Installation, Level 4 Digital Accessibility Specialist and Level 4 Business Data Analytics.</p>

	Skills Bootcamps are flexible training courses and last up to 16 weeks. They give the skills wanted by employers for jobs in Cambridgeshire and Peterborough. The courses help improve people's careers and include an interview with an employer. These courses are free for learners who are self-employed, unemployed, or looking for a career change. Employers can get up to 90% off the cost of Skills Bootcamps to upskill their staff.
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5. Place and Connectivity

6.1	Green Skills Local authorities and social housing providers in the South East region have been awarded over £290m in funding from the Social Housing Decarbonisation Fund (SHDF) and Home Upgrade Grant (HUG). This will allow the Greater South East Net Zero Hub (GSENZH), for which the Combined Authority are the accountable body, and the Retrofit Academy to support the training and development of the workforce required to retrofit 13.9 million households across the region's 16 counties.
6.2	Local Nature Recovery Strategy The Combined Authority have received confirmation of DeFRA funding for the Local Nature Recovery Strategy. As our programme lead, Cambridgeshire County has gone out to market to contract the editorial support role required.
6.3	Fanshaw Road redevelopment The Combined Authority grant funded £1M of DLUHC funding to Cambridge City Council to assist with land assembly costs associated with redeveloping some 1950's flats, adjacent houses, and garages at Fanshawe Rd, Cambridge. The project shall provide 93 new affordable and sustainable homes, enhanced provision of open space and improvements to a community pavilion.
6.4	Pathfinder Places Both Peterborough Council and the County Council have successfully completed Phase 1 of the Pathfinder Places programme funded by Innovate UK. These two multi-partner projects have taken an initial view of 'non-technical' barriers to achieving Net Zero 2050. Both authorities are submitting bids for Phase 2 of the programme. 31 partnerships are eligible to bid up to £5m, with a likely 5 or 6 being successful.
6.5	Future Fens Adaptation Taskforce The Future Fens Integrated Adaptation Taskforce met in July. It discussed progress to-date on the FFIA Manifesto. Activity underway or planned included Fens 2100+ Adaptation decision-making framework, an Integrated Water Management strategy for the Fens and Lincolnshire, a 'fens-wide' visualisation tool, and improved hydrological systems understanding of the Fens. The Taskforce also received a presentation on the proposed Fens Reservoir and the benefits of open channel transfer of water.
6.6	Infrastructure Delivery Framework Tender documents have been issued to seek consultants to lead the preparation of the Infrastructure Delivery Framework. This work, previously reported to the Committee, will work with partner organisations across Cambridgeshire and Peterborough to identify the infrastructure blockages to achieving sustainable and inclusive growth, including energy, water, and transport, and to set out potential solutions for CPCA and other partners to progress. Consultants are expected to be in place by the end of September.

6. Transport

7.1	City Region Sustainable Transport Settlement As part of the early discussions on deeper devolution a proposal is being prepared to make the case for CPCA to benefit from a Sustainable Transport Settlement (CRSTS) from Government. Outside London, CPCA is the only MCA not to be given the opportunity of CRSTS which, for other MCAs, has provided a five-year funding settlement for investment in local transport networks. CRSTS consolidates the Highways Maintenance Block, Potholes Fund, and Integrated Transport Block. It would create the
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	ability for Cambridgeshire County Council and Peterborough City Council, as Highway Authorities, to work with CPCA and other partners to design and deliver ambitious investments in the local highway network. The case will be prepared and pursued as part of the 'levelling out' of MCA responsibilities through devolution discussions, and also form a key part of our submissions ahead of the Autumn Statement.
7.2	<p>Ticket Office Consultation</p> <p>It is the CPCA's mission is to make life better, healthier, and fairer for all by driving growth that is evenly spread and sustainable. This includes supporting and promoting fair and equal access to transport within our region for all of our communities and railway users. In regard to the consultations around train station ticket office closure, CPCA has expressed its deep concerns around the proposals to each of the train operating companies that have a presence in our region as well as to Transport Focus who are collating responses on behalf of the rail industry. Whilst recognising that rail usage and consumer expectations are constantly evolving, we hold a firm view that there should always be a minimum level of service that all passengers and other end-users should expect. We are concerned that the proposed plan, including the removal of ticket offices, will adversely affect some of our communities who deserve safety, security, and accessibility at all railway stations at all times. The CPCA would like to understand the rationale behind proposed changes at each station, informed by data which it is assumed is available. We would also like to see changes in numbers of staff at each station quantified, as it is difficult to assess whether the changes might be positive or negative for passengers without this.</p>
7.3	<p>Cambridge South Station</p> <p>The Network Rail development of the new Station infrastructure and non-station building works (platforms and ancillary works) are progressing on site. Following the successful Transport and Works Acts Order a detailed planning application for the station buildings has been submitted. Once approved, the construction of the station buildings may progress. There remain track works planned over the 2023 and 2024 Christmas periods to make the rail connections into the existing systems. The planned opening date remains 2025.</p>
7.4	<p>Bus Reform</p> <p>Our work to transform the bus network in Cambridgeshire and Peterborough continues at pace and we remain committed to working with the Mayor to realise his bold ambition for franchising or an enhanced partnership. That vision is clear and undiminished, we want to make bus services more convenient, more frequent, more reliable, and more affordable. The first step towards the delivery of this vision is the development of the required Outline Business Case that will assess franchising against an Enhanced Partnership approach. We will only deliver this work by working collaboratively with partner organisations and bus operators.</p> <p>Recent announcements from the Greater Cambridge Partnership highlight the need, and desire for better buses, as outlined in the Mayor's vision. Over 70% of responses were in favour of the future transport network to include more buses to more locations, cheaper fares and longer operating times. We have engaged with the Greater Cambridge Partnership and other partner organisations throughout on our network review and our ongoing franchising work and will maintain this vital two-way engagement in order to deliver the changes required.</p>

7. Appendices

8.1	None
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8. Implications

Financial Implications

9.1	None
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Legal Implications

9.2	None
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Public Health Implications	
9.3	None
Environmental & Climate Change Implications	
9.4	None
Other Significant Implications	
9.5	None
Background Papers	
9.6	None



Cambridgeshire and Peterborough Combined Authority Board	Agenda Item
20 September 2023	8

Title:	Improvement Plan update
Report of:	Angela Probert, Interim Director Improvement Programme
Lead Member:	Mayor – Dr Nick Johnson
Public Report:	Yes
Key Decision:	No
Voting Arrangements:	No vote required

Recommendations:

A	To note the progress on the key areas of concern identified by the External Auditor in June 2022 and in the Best Value Notice received in January 2023
B	To note the observations on progress following the meeting of the Independent Improvement Board meeting on 11 September

Strategic Objective(s):

The proposals within this report fit under the following strategic objective(s):

x	Achieving ambitious skills and employment opportunities
x	Achieving good growth
x	Increased connectivity
x	Enabling resilient communities
x	Achieving Best Value and High Performance

The identified improvements set out in this report to meet concerns of the External Auditor and Best Value Notice will support the Combined Authority achieve best value and enable the delivery of agreed priorities and objectives.

1. Purpose

1.1	The report updates the Board on the progress in July and August against the key concerns and observations identified by the External Auditor in June and October 2022, and February 2023 and the Best Value Notice received in January 2023.
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2. Proposal

2.1	<p>This report sets out for the CA Board the progress made on identified areas of improvement. This update has been presented to the Independent Improvement Board (IIB) meeting on 11 September and a note from the Chair of the IIB will be circulated to CA Board members in advance of the meeting scheduled for 20 September setting out areas of assurance and areas where further focus is required.</p>
2.2	<p>Improvement Plan progress</p> <p>Overall, the programme at the end of August is rated as 'Green', meaning 'successful delivery of the Improvement Plan to time, cost and quality appears to be highly likely', reflecting the positive trends across the five themes set out in the highlight report.</p> <p>The Improvement Group, chaired by the Executive Director, Resources and Performance continues to assess progress against the agreed plan and address any programme issues or risks.</p> <p>The Improvement Group has also identified the key links between deliverables set out in the Improvement Plan to ensure a programme wide focus on delivery is in place and dependencies and risks are managed effectively.</p> <p>Progress reports continue to be shared with the CA Board, Overview and Scrutiny Committee, and Audit and Governance Committee. The Overview and Scrutiny Committee has agreed a series of 'deep dives' of the Improvement activity. At the meeting in July it looked in detail at 'Procurement' and the planned improvement activity under way. At the meeting in September it will look at 'Project plans and delivery.</p> <p>Set out below is detail of the activity delivered against the Improvement Plan for each improvement theme.</p>
2.3	<p>Governance and decision making (Green)</p> <ul style="list-style-type: none">• The Procurement Code was approved by Audit & Governance Committee (A&G) on 7th July and Combined Authority Board on 26th July.• Officer / member protocols were agreed at the CA Board on 26th July.• Financial regulations have been agreed.• Informal meetings with Overview & Scrutiny Committee (O&S) have taken place to support the development of their requirements.• Officer support for the O&S is under review.• Constitutional changes have been agreed and the new constitution is on the CA website.• Member training is in place and underway.• Constituent authorities have been asked to nominate representatives for the new committees.• Constituent authorities have been asked to nominate representative for Advisory groups.• Engagement with Project delivery workstream is ongoing to ensure Single Assurance Framework (SAF) alignment.
2.4	<p>Procurement (Green)</p> <ul style="list-style-type: none">• Revised Procurement Strategy has been agreed and signed off.• Revised Procurement Policy and Procedure has been agreed and signed off.• Revised Procurement Code has been agreed and signed off.• Operating Model for Procurement function has been agreed and signed off.• CA Board on the 26th July agreed to recruit to the new Procurement structure with permanent staff.• Grant funding agreements have been drafted and are awaiting approval.• Procurement of E-Learning Procurement fundamentals training for all staff has been researched and meetings held with 11 providers.• Discussions with training providers to deliver the high-level Procurement & Contract Management training have taken place

2.5	<p>Project plans and delivery (Green / Amber)</p> <ul style="list-style-type: none"> • DLUHC engagement has taken place on how to move forward with the required government clearance process for the Single Assurance Framework (SAF). The advice received is that the Local Growth & Assurance Unit within DLUHC will not be able to provide support for this until mid-September. Discussions with DLUHC have taken place to ensure resource is available to seek DLUHC, DfT, DfE Director approval of the SAF in September/ October/ November with an estimated four to six weeks being required for this process. • The draft performance management framework has been socialised via constituent authority engagement through the Partner Working Group throughout July and into August. Comments made (and report in the July improvement update note) have been incorporated into the proposed approach and documentation. The document has been shared with the Corporate Management Team, constituent Chief Executives and is due to be shared with Audit and Governance Committee and Leaders. It is due to go to Leaders on 30 August, to Audit and Governance on 08 September and on to CA Board on 20 September. • The risk management framework (RMF) has now been completed in draft and includes the latest risk appetite statement. Over August it has been shared with constituent Chief Executives and Leaders Strategy meeting in August.
2.6	<p>Partnership working (Green/Amber)</p> <ul style="list-style-type: none"> • Concerns regarding partnership working were set out in the Best Value Notice with the expectation that the Combined Authority significantly improved local partnership working arrangements, built on a unity of ambition and shared purpose. • Significant progress has been made in addressing the identified concerns relating to local partnership working arrangements across the constituent councils and broader stakeholder groups. • Stronger and more collegiate partnership working is reported across the constituent councils in areas covering the development of the proposed refresh of the CPIER and shaping the future vision. Deeper devolution has enabled the Combined Authority demonstrate strong and effective partnership both across constituent councils and also as part of the M10 Group of MCAs and the GLA. • The Corporate Management Team continue to meet with constituent authority leadership teams and role model collegiate behaviours and partnership working across the CA; this being recognised and reflected in the recent staff survey. • The rescoped focus on partnership working will be: <ul style="list-style-type: none"> ○ That it is principles not a framework that needs to be embedded ○ That there is now substantial evidence that partnership working isn't broken across the local authorities and the MCA ○ That the further work commissioned outside of the Improvement Programme will take on the wider developments of the partnership landscape as part of mapping our delivery systems, essential for further devolution, but more generally in any case.
2.7	<p>Confidence, culture and capacity (Green)</p> <p>Ambition and priorities</p> <ul style="list-style-type: none"> • The CA Board in July approved the funding to enable the commencement of the State of the Region Review and the development of a Vision for Cambridgeshire and Peterborough. • The new approach to Corporate Performance reporting taken to July CA Board. Comments have been received, significant progress noted and on track for Q1 reporting at September CA Board. <p>Leadership</p> <ul style="list-style-type: none"> • Planning of Member Development sessions has commenced with a review of existing sessions across the constituent councils to explore options for joined up approaches and to avoid duplication. Options for further briefing sessions for members are being explored, following the positive feedback from the All-Member Induction. • Member Induction Pack launched.

	<ul style="list-style-type: none"> • A series of seminars for internal staff which are being led by Executive Directors has commenced. <p>Values and behaviours</p> <ul style="list-style-type: none"> • Launched the first “You said, we listened” staff video, highlighting feedback and resulting actions from the last staff survey, demonstrating areas of improvement and how we plan to address remaining areas of concern for staff. • Scheduled the next staff conference and issued a “save the date” card. • Options are being explored for the next staff survey to ensure that we can incorporate the lessons learned from previous surveys. • Several HR Policies were approved by HR Committee in the period. These focussed on and introduced policies regarding equality, diversity and inclusion, flexible working, professional development, menopause support and pregnancy loss. Updates to compassionate and family leave were also included.
2.8	<p>Engagement with the Independent Improvement Board</p> <p>The Chief Executive and senior officers continue to engage on a regular basis with the Independent Improvement Board and provide detailed reports on progress against the identified areas of improvement. The new Chair, Richard Carr, continues to meet with a range of stakeholders across the Combined Authority and other key stakeholders.</p> <p>The latest formal meeting of the Independent Improvement Board was held on 11 September where the Board received a formal report on progress over July and August and CA Board members and Chief Executives attended for a discussion on devolution.</p> <p>The Chair of the Independent Improvement Board will provide a note to CA Board members on areas of assurance and any areas for further attention in advance of the CA Board on 20 September.</p> <p>The Chair of the Independent Improvement Board and the Chief Executive of the Combined Authority will meet with the Department for Levelling Up and Communities on 21 September to discuss progress the progress made against the key areas of concern set out in the Best Value letter received in January 2023.</p>
2.9	<p>Conclusion of investigations and safeguarding of staff</p> <p>Indications are that significant progress will be made over September and October with the conclusion being reached by the end of the calendar year</p>
2.10	<p>The Improvement highlight report attached as Appendix A sets out the detailed activity for each theme and identifies risks and mitigations.</p>

3. Background

3.1	<p>The proposals set out in this report build on the detailed report presented to Board in May 2023 that set out the reframed Improvement Plan and key deliverables .</p>
3.2	<p>The Combined Authority Board meeting in May agreed the improvement plan to directly address the concerns raised by The External Auditor in June and October 2022, February 2023 and the Best Value Notice received in January 2023:</p> <ol style="list-style-type: none"> 1. Governance and decision making 2. Project Plans and delivery 3. Procurement 4. Partnership working 5. Confidence, culture and capacity <p>And also:</p> <ol style="list-style-type: none"> 6. Improvement plan progress 7. Independent Improvement Board engagement 8. Conclusion of code of conduct investigation and safeguarding of staff

3.3	The Independent Improvement Board (IIB) in May agreed the 'RAG rating' system to report progress against identified areas of activity set out in paragraph 2.3 – 2.7. Activity reported to the IIB on 11 September and in this report uses the agreed RAG to measure progress against agreed outcomes and planned activity. The Improvement highlight report and RAG descriptions are set out in Appendix A.
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4. Appendices

4.1	Appendix A – Improvement Highlight report, July and August 2023
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5. Implications

Financial Implications

5.1	The Board in July approved an additional £250K to fund the Improvement Programme to the end of January 2024 and it is anticipated that these funds will cover all the required activity to that point.
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Legal Implications

5.2	<p>The CPCA is required to consider the key areas of concern identified by the External Auditor in June 2022 and in the Best Value Notice received in January 2023. The CPCA Board has considered the recommendations and what, if any, action will be taken in response. In response, the CPCA Board agreed the Improvement plan in October 2022.</p> <p>The Combined Authority Board owns the Improvement Plan and as part of the process regular feedback is provided as in this report.</p> <p>As a Combined Authority, the CPCA operates within a highly legislated and controlled environment. Chapter 4 of the Constitution sets out the functions reserved to the Board. Paragraph 1.1 of Chapter 4 reserves certain functions to the Combined Authority Board including the adoption of, and any amendment to or withdrawal of certain plans and strategies including certain strategies and plans which the Improvement plan would fall under.</p>
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Public Health Implications

5.3	None
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Environmental & Climate Change Implications

5.4	None
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Other Significant Implications

5.5	None
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Background Papers

5.6	CA Board report 22 March CA Board report 31 May 2023 Best Value Notice External Auditor letter Best value standards and intervention draft guidance (publishing.service.gov.uk)
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<p>Improvement Plan Phase 2</p> <p>Programme Level Highlight Report for the Period:</p> <p>Period - 1 July 2023 - 31 August 2023</p>
<p>Lead Executive Director Overview</p> <p>I am pleased to present the highlight report for the Improvement Plan for the two months to 31st August 2023.</p> <p>In the last formal highlight report I set out the five themes of this phase of our improvement journey and how these focus tightly upon the expectations- based upon their advice and feedback - of our Independent Improvement Board, DLUHC and the external auditor to ensure that our priorities for improvement reflect those of our partners and stakeholders.</p> <p>After a period where we convened the necessary resources, governance and processes to deliver our outcomes, this report shows positive and genuine progress in achieving the clear targets and milestones set out in the overall improvement plan. We have rightly set ourselves a high bar for our improvement journey - both in terms of the outcomes to be achieved and the pace of change required to demonstrate our commitment to this journey - and I am pleased to set out that the overall progress clearly demonstrates this commitment .</p> <p>Overall, the direction of travel, as demonstrated by the agreed RAG ratings, is encouraging with three of the themes reporting a rating of 'Green' for a second consecutive month, meaning that delivery of all the agreed outcomes to time and budget is considered by the CMT workstream lead to be highly likely.</p> <p>For the remaining two themes, 'Project Planning and delivery' and 'Partnership working' the RAG rating is green/amber. The RAG rating for Project Planning and Delivery is again rated as green amber and whilst the work on the SAF project has seen significant progress in August we are still reliant on DLUHC approving the proposals and the Authority is not in control of when this will occur. We continue to work positively with DLUHC colleagues on this and therefore the RAG rating of Green/Amber is a cautious reflection of the importance of this outstanding action. I also highlighted the close links between the work on Partnership working and the Single Assurance Framework and our continuing discussions with Government on enhanced Devolved powers for the CPCA. In this context the presentation of the SAF to the Combined Authority Board in September is a major milestone.</p> <p>Regarding the Partnership working theme of improvement I am pleased to report that the scope for the partnership working theme is now revised in line with feedback from stakeholders. I expect that the positive direction of travel for the RAG rating of this theme will continue when I next report to Board.</p> <p>Overall the programme is rated as 'Green' at the end of August 2023, meaning 'successful delivery of the Improvement Plan to time, cost and quality appears to be highly likely', reflecting the positive trends across all five themes. I continue to be confident of progress and achievement as we move forward.</p>

Individual Workstream Status		
Workstream	this period	last period
Governance and decision making	green	green
Procurement	green	green
Project, Planning and delivery	green/amber	green/amber
Partnership working	green/amber	amber
Confidence, Culture and Capacity	green	green/amber

Governance and Decision Making		
<p>Project Description: To embed the governance structures & constitutional changes agreed at CA Board, enabling sound decision making & implementation. Create confidence and evidence to ensure external scrutiny of the CPCA governance arrangements is positive. Increase & improve the representation on decision making committees & boards of councillors from across the political spectrum.</p> <p>Project Outcomes:</p> <ul style="list-style-type: none">- Plan for embedding new structures- Review membership of committees, & advisory groups- Review of BB role & role of BAP- Review role of Mayoral Advisory Group- Develop Terms of Reference for each group- Create Financial Regs, Procurement Code & SAF- Consideration of EDAF Requirements- Internal review of governance arrangements by A&G- Recruitment of permanent staff into interim posts:- Monitoring Officer- Head of HR- Place Director- Review independent councillor representation- Guidance documents and training- Member remuneration- Review role of Scrutiny function- Review non-councillor membership in groups (CIPF code)		
Workstream Sponsor:		Nick Bell
Project Manager/s		Louisa Simpson
PMO (Programme Management Office) Support:		Heidi Robinson
Agreed Completion Date		31/03/2024
Forecast Completion Date		31/03/2024
Reporting Period:		01/07/2023 - 31/08/2023
Governance and Decision Making - Project Status	This Period:	Green
	Previous Period:	Green
Governance and Decision Making - Project Manager update:		
<p>Key Activities:</p> <p>The project workstream have met and have moved forward a number of key activities linked to the Improvement Plan, the key activities undertaken this period:</p> <ul style="list-style-type: none">> Procurement Code approved by Audit &Governance A&G Committee on 7th July and Combined Authority(CA) Board on 26th July - this delivered milestone 3> developemnt of new arrangements for the Business Board (BB) - delivery towards milestone 4> Development of the Economic Development Group- linked to the BB - delivery towards milestone 4> Scope and review officer support requirements to Overview &Scrutiny (O&S) and met with committee memers to discuss requirements - delivery to support milestone 2> Additional risks identified and Risk Register updated - delivered milestone 2> Financial regulations have been agreed - supported delivery milestone 3> Training analysis for staff undertaken - supported milestone 1 next period> Constitutional changes have been agreed and the new constitution is on the website - supports milestone 2 for next period> Remuneration Board will be looking at O&S, A&G and the BB payments to bring them up to date - supports milestone 2 & 3 for the next period> Member training is in place and underway - continued delivery of milestone 1 for next period> Membership of new Committees- LA partners have been asked to nominate reps - supports milestone 2 for next period> Membership of Advisory Groups- LA partners have been asked to nominate reps - supports milestone 2 for next period> Engagement with Project Delivery workstream to ensure Single Assurance Framework alignment - supports milestone 4 for next period		
<p>Engagement:</p> <p>The workstream group during July and August, the engagement with the wider CPCA on changes is a work in progress. As key milestones are met, communication is in place to support the roll out & CMT discuss changes at their meetings. The CA Board members are engaged in change discussions at Leaders Strategy Meetings.</p> <p>A&G met on the 6th July and agreed the procurement code which was ratified at CA Board on the 26th July.</p> <p>A meeting took place to move forward the changes to the BB structure & related groups on the 13th July.</p> <p>O&S met to scope out officer support requirements on the 24th July.</p>		
<p>Concerns/Issues:</p> <p>There are no concerns relating to the changes proposed to governance & decision making, the links to other areas of the Improvement Plan have been worked through and are now noted in Project Plan. The links to outcomes in other workstreams are not dependencies and will not impact delivery of the outcomes associated with Governance & Decision Making.</p>		
<p>RAG Rating:</p> <p>The RAG rating of Green reflects the progress & achievability of the project. The mitigations in place ensure we retain our green RAG rating. Training is being rolled out and CMT continue to engage with colleagues to explain/highlight the benefits of the new governance arrangements.</p>		
<p>Governance and Decision Making - Workstream Sponsor comments:</p> <p>I'm pleased to note that the workstream is on track to compete to the timetable. I note that further work has also been undertaken to develop role & responsibilities of Business Board and roll out a new operating mechanism for O&S. Now that preparation work is underway for review of Audit & Governance at 7th September meeting and development of wider accountability framework, which will feed into the Devo 2 work.</p>		
Governance and Decision Making - Key Milestones this Period		
1	Finalise the Risk Register	
2	Agree remuneration policy for members of O&S	
3	Agree Procurement Code	
4	BB Membership agreed & changes implemented	
Governance and Decision Making - Key Milestones Planned for Next Period		
1	Roll out officer training & Governance Guides	
2	Agree role of the BB, BAP & develop the EDG	
3	Agree officer support required for O&S Committee	
4	Align Governance Workstream with SAF delivery plan	

Governance and Decision Making - Key Milestones Project Risks		
	Risk Description	Mitigation
1	Inflexibility of Constitution	There are levels of flexibility that have been agreed within the new constitution that enable reactive decisions, this is also reflected in the SAF
2	Scrutiny role not agreed by committee	Working with O&S to ensure they are comfortable with the proposed changes.
3	Perception Gov arrangements not fit for purpose - internal review/peer review-Jan/DLUHC/IIB	Lead officers to work closely with the internal review and peer review teams to ensure understanding of the arrangements Closely manage reviews to ensure context understood.. identified officer alongside peer review and Angela internal review... also PMO resource
Governance and Decision Making Report Completed By:		Louisa Simpson
Completion Date:		21/08/2023

Procurement		
Project Description: To redesign the Procurement function in line with the Price Waterhouse Cooper prcurement Review report commissioned by the CA, ensuring that Governance, Operating Model, Capability & Capacity and Compliance are reflected in the redesign. Then carrying out the practical elements of updating the Contracts Register, revising the Procurement Strategy, Policy & Procedures. Finally, ensuring the embedding of the new design through corporate training & support		
Project Outcomes: - Redesign the procurement function - Agree operating model - Develop operating model in line with recommendations - Refresh the contracts register - Revise procurement strategy, policies and procedures - Establish a procurement hub - Implement procurement and contract management training - Communication Strategy in place to support changes - Develop procurement KPIs - Develop M&E framework - Regular reviews and periodic evaluations		
Workstream Sponsor:		Nick Bell
Project Manager/s		Louisa Simpson
PMO (Programme Management Office) Support:		Heidi Robinson
Agreed Completion Date		31/12/2023
Forecast Completion Date		31/12/2023
Reporting Period:		01/07/2023 - 31/08/2023
Procurement - Project Status	This Period:	Green
	Previous Period:	Green
Procurement - Project Manager update:		
Activities: The following activities took place during July & August: > A detailed action plan (project plan) was agreed at the project subgroup meeting to deliver the required changes to the procurement delivery in the CA - this delivered milestone 2 > A revised Procurement Strategy was agreed and signed off - delivered milestone 4 > A revised Procurement Policy & Procedure was agreed and signed off - delivered milestone 2 > A revised Procurement Code was agreed & signed off - supported delivery of milestone 1, 2 & 4 > An operating Model was agreed & signed off - linked to milestone 1 in this month's delivery Combined Authority Board on the 26th July approved the following: > Recruitment Approach - agreement to recruit to the new structure, interim in place currently to be replaced by permanent staff - to deliver Milestone 1 Key tasks undertaken this period: > Grant Funding Agreements drafted and awaiting approval, this has been contracted out - supports Milestone 5 for the next period > Procurement of E-Learning Procurement fundamentals training for all staff - researched and met with 11 providers - supports delivery of milestone 3 for the next period > Conversations with further training providers to deliver the high-level Procurement & Contract Management training - supports delivery of milestone 3 for the next period > Additional risks identified and Risk Register updated - this is an ongoing task and remains on the agenda at each subgroup meeting.		
Engagement: The subgroup meet fortnightly to monitor progress with meetings to move forward actions taking place with key officers in the interim. O&S met on the 24th July and agreed recommendations for the structure model, strategy & policy for procurement to be ratified at CA Board on the 26th July Meeting with contractor to agree remit for the GFA & T&C work - 20th July Engagement with the team developing the SAF continues meeting held 3rd July.		
Issues/Concerns: Currently there are no risks or concerns, the delivery of the action plan and outcomes is on target and is happening at a pace. The timeline is tight but there is support in place from within HR, Finance & Legal to ensure delivery remains on track.		
RAG Rating: The RAG rating remains green and the subgroup are confident of delivery on time. The mitigations in place support the delivery of outcomes and are monitored at each subgroup meeting. Where external support is required to ensure mitigation of risk it is being secured and where potential changes to government policy is being highlighted this is being built into the new documentation the CA is developing.		
Procurement - Workstream Sponsor comments: This essential workstream is progressing to timetable which is pleasing as a deliberator ambitious timetable was set at the outset. As we move to embedding the recommendations of the report, I'm pleased to note increased engagement with staff members and partners.		
Procurement - Key Milestones this Period		
1	Agree the preferred delivery structure for procurement function	
2	Development of a detailed stage 2 action plan	
3	Procurement Strategy & Procedure agreed & signed off	
4	Revised Procurement Policy completed	
Procurement - Key Milestones Planned for Next Period		
1	Recruitment to new structure - including Contract Manager	
2	Update to current contract register	
3	Procure training for all staff	
4	Establish Procurement Hub	
5	Meeting to agree standard GFA & T&C for standard contract documents	
Procurement - Key Milestones Project Risks		
	Risk Description	Mitigation
1	Delegated Procurement Authority not agreed	Working closely with the board to ensure there is agreement of the delgated financial options.
2	Fail to demonstrate best value in Procurement	The documents being developed are focused on achieving the outcomes required to achieve best value. We have engaged external support to ensure delivery on time.
3	Procurement Policy & statutory requirements not met	The Policy has been developed in partnership with sector experts, and is being reviewed and monitored on a regular basis. The Policy is being familiarised with partner districts to ensure it fits with their policies.
Procurement Report Completed By:		Louisa Simpson
Completion Date:		21/08/2023

Project Plans and Delivery		
Project Description: Development of an inclusive Single Assurance Framework (SAF)		
Project Outcomes: <ul style="list-style-type: none"> - Agreement by the CPCA and partners of a SAF - Agreement of a Performance Management Framework and reporting Dashboard. - Adoption of a new corporate risk management framework - A revised PMO with expanded responsibility for corporate performance 		
Workstream Sponsor:	Steve Cox	
Project Manager/s	Jodie Townsend	
PMO (Programme Management Office) Support:	Thomas Farmer	
Agreed Completion Date	30th September 2023	
Forecast Completion Date	30th September 2023	
Reporting Period:		01/07/2023 - 31/08/2023
Project Plans and Delivery - Project Status	This Period:	Green / Amber
	Previous Period:	Green / Amber
Project Plans and Delivery - Project Manager update:		
Key Activity Single Assurance Framework (SAF): <p>The SAF project has seen a significant shift in focus in August with a completed draft of the SAF including the relevant annex's, and the content has been shared with Corporate Management Team(CMT) to provide an opportunity for review and check.</p> <p>The Project Plans & Delivery Working Group continues to meet and update the CMT Workstream Sponsor. These meetings have now developed to provide Performance Management Framework and Risk Management Framework overview on top of what was already being focused on development of the SAF.</p> <p>There has been a significant step up in Constituent Authority engagement through the Partner Working Group through throughout July and into August that has seen a real contribution to the development of the Concept Paper, SAF Template, business case approach and the SAF phase 1 process.</p> <p>The July Leader's Strategy Meeting engagement proved to be both supportive and valuable, providing the steer that was required on a number of key elements.</p> <p>The Corporate Prioritisation prpcess within the SAF, that aligns it to the priorities of the CA has also been a key focus in July with testing of the existing approach with CPCA Business Areas being undertaken. Although the prioritisation approach will not be a part of the SAF content it is a key part of the overall process and so needs to be agreed during SAF development. The prpjecft team expect this willbe finilised through further discussion during August and CMT will subsequently be engaged.</p> <p>Conversations have taken place with DLUHC regarding interpretation of Governement's English Devolution Accountability Framework requirements for the SAF.</p>		
Engagement <p>In addition to the political engagement detailed above, the SAF draft will be shared with the Public Service Board (to engage Constituent Council CEXs) to inform discussions at the meeting on 23 August and agree approach to the Leader's Strategy Meeting (LSM) meeting scheduled for 30 August, the intention at present is to engage LSM and provide an overview of SAF phase key process and a discussion on the levels of assurance required within the SAF At the time of writing this report these meetings had not taken place.</p> <p>DLUHC engagement has taken place on how to move forward with the required government clearance process for the SAF, advice received is that the Local Growth & Assurance Unit within DLUHC will not be able to provide support for this until mid-September. This is the key risk to the completion of the project to timetable and is detailed below. Discussions with DLUHC have taken place to ensure resource is available to seek DLUHC, DfT, DfE Director approval of the SAF in September/ October/ November with an estimated 4-6 weeks being required for this process.</p> <p>A SAF engagement video has been produced for CPCA staff to explain what the SAF is and the progress to date in its development.</p>		
Performance Management Framework: <p>The draft performance management framework has also been socialised with constituent authority engagement through the Partner Working Group throughout July and into August that has seen both engagement, understanding and a real contribution to the development of the Performance Management Framework. Over the last few months, the group have helped shape our approach to performance, supporting the development of the July Performance Report. In August, the group were sent an early version of the framework for comment, and a meeting was set up to take attendees through the document. A lot of feedback has been received and subsequent edits to the document has been made.</p> <p>The document has also been shared with senior managers and partners and is due to be shared with O&S and Leaders. It is due to go to Leaders and to an informal O&S meeting on 30 August, and on to Board on 20 September.</p> <p>The project continues to time and the final version should be ready by the end of August following Leaders and O&S feedback.</p>		
Risk Management Framework: <p>The draft framework has also been the subject of wider socialisation in July and August and there has been a significant step up in Constituent Authority engagement through the Partner Working Group. In August partners were sent an early version of the framework for comment, and a meeting was set up to take attendees through the document. A lot of feedback has been received and subsequent edits to the document has been made.</p> <p>The document has also been shared with CMT, CEXs and is due to be shared with A&G and Leaders. It is due to go to Leaders on 30 August, to A&G on 08 September and on to Board on 20 September.</p> <p>The final product will be ready following Leaders and A&G feedback in early September.</p>		
Key Issues: <p>The key issues for the prpjct relate only to the SAF element:</p> <ol style="list-style-type: none"> 1. The timeframe for completion of the Draft SAF document is extremely challenging and involves significantly tight turnaround of feedback and drafting to meet required deadlines to take through Corporate Management Team, Public Service Board, Leaders Strategy Meeting, Audit & Governance Committee, Overview & Scrutiny Committee and to meet submission deadlines for the 20 September Board meeting. 2. Engagement with DLUHC remains a key concern. The delay in getting a clear response on moving forward with Government clearance process has required significant amendment to the overall project plan as a result. Although engagement has now been made, advice on EDAF received, and a clear timeframe agreed to ensure clearance before the November Board meeting there is still a concern that document and approach has been developed without DLUHC direct engagement. 3. The development of the Corporate Prioritisation approach has been delayed due to availability of key resource, lack of clarity on the ask and development of approach not considered fir for purpose. 		
RAG Rating Rationale Single Assurance Framework: <p>The rating of Green/ Amber has been assigned, as although significant progress in line with the Project Plan continues and is on track with the required engagement and consideration requirements in preparation for the Board in September, the project has not been assigned a Green rating due to the delay in DLUHC engagement and the need for this to ebnsure Government clearance.</p>		

Project Plans and Delivery - Workstream Sponsor comments:		
As significant progress continues within the development all 3 frameworks against a very demanding backdrop of engagement requirements, it is particularly pleasing to see the level of engagement being provided by Constituent Authority partners through the Partner Working Group.		
I am relieved that DLUHC contact has finally been made on SAF clearance and anticipate that process, once it begins, should be relatively straightforward.		
A monumental effort has gone into producing a Draft SAF document that is able to enter the pre-meeting cycle for Audit & Governance Committee and Board in September. Similarly the amount of work that has gone into getting the Performance Management Framework ready for the same process should be recognised, I look forward to consideration of all 3 frameworks in September.		
Project Plans and Delivery - Key Milestones/Activities this Period		
1	Complete Draft SAF document (August)	
2	LSM positive steer on key elements (July)	
3	Complete PMF/RMF document	
4	Partner and Internal Working Group positive steer key elements of all frameworks	
Project Plans and Delivery - Key Milestones Planned for Next Period		
1	Draft SAF and RMF Endorsement at Audit & Governance Committee	
2	Begin official DLUHC-DfT-DfE review of draft SAF document	
3	SAF, RMF, PMF document approval at Board	
4	Official submission SAF document to DLUHC for EDAF clearance process	
5	PMF endorsed by O&S at the informal Committee meeting	
Project Plans and Delivery - Key Milestones Project Risks		
	Risk Description	Mitigation
1	Capacity of Project Manager	Wider support from PMO to be sought. Initial discussions have taken place
2	Project Plan requirements in context of engagement timeline requirements - SAF	Engagement with CPCA Chief Executive and Improvement Group
3	Lack of clarity on EDAF clearance criteria to inform SAF document - SAF	Engagement with CPCA Chief Executive and Improvement Group
4	Data is not reported that demonstrates poor performance. - SAF	Performance management culture has been built into Improvement Programme Culture and Capacity workstream.
5	Performance information is not relevant or meaningful for members. - PMF	Engagement with members on corporate performance approach including KPI list has ensured that information will be reported that members value.
6	Too much performance information is presented to members, making it inaccessible. - PMF	CMT to review which Corporate KPIs will be scrutinised by CMT and which by CAB.
7	CAB discussion is not informed by O&S recommendations. - PMF	O&S scrutiny has been scheduled into O&S workplan in an informal session well in advance of CAB.
8	CPCA is not seen to be improving its approach to corporate performance reporting. - PMF	Performance Management Framework will be presented to CAB in September. Reporting a meaningful set of data to Sep23 CAB in a 'good enough' approach has been prioritised over developing a much higher quality system over a longer time. Further development of the approach will take place over future months and years.
Project Plans and Delivery Report Completed By:		Jodie Townsend
Completion Date:		25/08/2023

Partnership Working		
Project Description: To enhance partnership working within the combined authority, enabling it to act as a bridge between the local area and government. This involves establishing a unified voice and offer through co-ordinated representation, policy alignment, and effective advocacy. The workstream aims to foster strategic partnerships, streamline communication channels, and influence policy development. Additionally, it seeks to secure funding and resources, facilitate joint problem-solving, and empower local governance.		
Project Outcomes: The Combined Authority should be the bridge between the local area, government and all local regional and national partners and stakeholders, providing a single unified voice and offer for the combined authority area.		
Workstream Sponsor:		Richard Kenny
Project Manager/s		Pete Tonks
PMO (Programme Management Office) Support:		Heidi Robinson
Agreed Completion Date		31/03/2024
Forecast Completion Date		31/03/2024
Reporting Period:		01/07/2023 - 31/08/2023
Partnership Working - Project Status	This Period:	Green / Amber
	Previous Period:	Amber
Partnership Working - Project Manager update: The partnership workstream is now well designed and developed, as set out below. 1.The new principles will set out what success looks like for effective partnership working will be adopted and embedded into the values, behaviours and culture of how CPMCA works as a high performing organisation; 2.The evidence as recently discussed and agreed with Constituent Member Authorities CEOs, is that the relationships, collaboration and partnership working across the area are no longer broken (as suggested back in 2020) , and this evidence is now being fully collated and provided as a body of evidence by the Workstream; 3.A process for securing a clear sense of purpose and clarity about the partnership landscape across Cambridgeshire & Peterborough , both internal and external, is now emerging as part of additional commissioned work, to help develop and shape the underpinning delivery system for the MCA. The RAG Rating for this workstream is Green/Amber. Scope for the workstream is now clearly defined and project tasks are on track to be delivered on time. Progress is to be monitored closely given the impact of Risk item 1 below.		
Partnership Working - Workstream Sponsor comments: The three elements of the partnership workstream are now well designed and in-flight, as set out above. These are: 1. The new Framework that will set out what success looks like for effective partnership working; 2. The development of a new joint working group to bring together both all of the constituent member authorities and directorates of the MCA to deliver the workstream as a collaborative endeavour in its own right; 3. The process for securing a clear sense of purpose and clarity about the partnership landscape, both internal and external, as the underpinning delivery system for the MCA. In my view, point one is the primary task associated with the IP. Point two is a helpful mechanism for its delivery as well as delivering point 3 that sits outside of the frame of the IP, but is nevertheless an essential and important integral part to the effective functioning of the MCA.		
Partnership Working - Key Milestones/Activities this Period		
1	First draft Partnership Working Framework complete	
2	Mechanism for coordinated approach for the Improvement Programme to work with Constituent Councils agreed	
3	Template issued to CPCA staff to gather information on existing stakeholders, partnerships and groups	
Partnership Working - Key Milestones Planned for Next Period		
1	Review completed template from CPCA staff and define further analysis/deep dive approach	
2	Deep dive into existing collaborations	
3	Seek approval for Partnership Working Framework	
Partnership Working - Key Milestones Project Risks		
	Risk Description	Mitigation
1	Defining, analysing and prioritising partnerships is resource intensive and there is a risk that there may not be enough capacity within the PMO to undertake this work.	Secure additional resource in the interim from PMO/wider CPCA.
2	There is a risk that if analysis approach is not robust or clearly defined then project efforts are focussed on partnerships that do not add the most value at the expense of those that do. This will not enhance effective partnership working.	Ensure Analysis Approach is clear and follows guidelines set out in the Partnership Working Framework (PWF).
3	Once the Improvement Plan is complete there is a risk that as focus is removed from partnership working, the partnerships will become ineffective.	Ensure the PWF is embedded in the Single Assurance Framework.
Partnership Working Report Completed By:		Peter Tonks
Completion Date:		25/08/2023

Confidence, Culture and Capacity		
Project Description: To establish a clear direction for the Combined Authority, foster a positive work culture based on shared values and behaviours, develop effective leadership at all levels and be recognised as a good employer. By focusing on these areas, the project seeks to establish a strong foundation for the Combined Authority to effectively deliver its goals and serve the region within a positive working environment.		
Project Outcomes: Ambition and Priorities: <ul style="list-style-type: none"> - We are clear in our ambition and priorities for the combined authority region - We have a well-established framework to work in partnership with key stakeholders to deliver this ambition Values and Behaviours: <ul style="list-style-type: none"> - Values and behaviours are embedded and owned by everyone (both officers and members) through day to day activities - Values and behaviours are recognised as central to all CPCA practice and processes and there is collective ownership and responsibility for culture- living the values through day to day working activity - Alignment to the values is recognised and celebrated, whilst non-aligned of 'behaviours' are addressed - Peer reviews and feedback from partners identify CPCA is 'living its values' Leadership: <ul style="list-style-type: none"> - Leadership at all levels of CPCA is seen as high quality, effective and in line with the agreed values and behaviours Recruitment, Retention, Reward and Resources <ul style="list-style-type: none"> - Balanced scorecard in place that reflects job satisfaction, employee turnover, absence etc. - Workforce strategy agreed (up to 2025) that identifies key resourcing requirements and how they will be delivered. - CPCA is viewed as a 'good' employer tested through staff surveys, exit interviews and external review 		
Workstream Sponsor:	Kate McFarlane	
Project Manager/s	Pete Tonks	
PMO (Programme Management Office) Support:	Heidi Robinson	
Agreed Completion Date	31/03/2024	
Forecast Completion Date	31/03/2024	
Reporting Period:		01/07/2023 - 31/08/2023
Confidence, Culture and Capacity - Project Status	This Period:	Green
	Previous Period:	Green / Amber
Confidence, Culture and Capacity - Project Manager update: Key Activities undertaken this period include: Ambition and priorities <ul style="list-style-type: none"> - July CA Board approval of funding to enable commencement of State of the Region Review and development of a Vision for Cambridgeshire and Peterborough. - New approach to Corporate Performance Reporting taken to July CA Board. Comments received, significant progress noted and on track for Q1 reporting at September CA Board. Leadership <ul style="list-style-type: none"> - Planning of Member Development sessions has commenced with a review of existing sessions across the constituent councils to explore options for joined up approaches and to avoid duplication. - Options for further Briefing Sessions for members are being explored, following the positive feedback from the All Member Induction. - Member Induction Pack Launched. - A series of seminars which are being led by Executive Directors has commenced. Values and behaviours <ul style="list-style-type: none"> - Launched the first video for staff called "You said, we listened", highlighting feedback and resulting actions from the last staff survey, demonstrating areas of improvement and how we plan to address remaining areas of concern for staff. - Scheduled the next staff conference and issued a "save the date" card. - Options are being explored for the next staff survey to ensure that we can incorporate the lessons learned from previous surveys. Recruitment, retention, reward and resourcing <ul style="list-style-type: none"> - Launched training in collaboration with Cambridgeshire County Council, providing staff with the opportunity to expand both personal skills (such as leadership) and core skills. - Several HR Policies were approved by HR Committee in the period. These focussed on and introduced policies regarding equality, diversity and inclusion, flexible working, professional development, menopause support and pregnancy loss. Updates to compassionate and family leave were also included. <p>The workstream is on track to achieve key deliverables on time therefore the RAG Rating for this period is Green.</p>		
Confidence, Culture and Capacity - Workstream Sponsor comments: Work on this improvement theme which is on track has continued at pace, with some significant milestones achieved during this period including the adoption of a suite of new HR policies, Board approval to drawdown funding for the development of the State of the Region Review and a Shared Vision for Cambridge and Peterborough as a Place. The external communications review continues at pace along with the publication of our 2022/23 successes report highlighting what the CPCA delivered last year and the first "You Said, We've Listened" video which marked the launch of a new approach to communicating and engaging with staff. The project group is working well, there are adequate resources in place, an agreed project plan and during this period have seen both the completion of some activities as scheduled and scoping the development of future activities to ensure future milestones are met.		
Confidence, Culture and Capacity - Key Milestones/Activities this Period		
1	Internal communications review and improvement commenced	
2	Next staff conference planning has commenced	
3	Corporate Performance Reporting - New approach taken to July Board	
4	Approval of funding for State of the Region and development of Vision given at CA Board in July	
5	Additional HR policies approved at HR Committee	
6	Options for future staff surveys developed/considered	
7	Board Development work commenced (Sub-Group set up and met, proposal developed)	

Confidence, Culture and Capacity - Key Milestones Planned for Next Period		
1	Training collaboration with Cambridgeshire County Council to commence/Continue	
2	Staff conference and survey planning to continue	
3	State of the Region and Vision activities to commence/continue	
4	Board and Member development activity planning to commence	
5	External and internal communications review to continue	
Confidence, Culture and Capacity - Key Milestones Project Risks		
	Risk Description	Mitigation
1	The workstream encompasses many facets of the organisation and is intertwined with BAU activities. This means there is a risk of scope creep which could shift focus to tasks and activities that are not a priority and do not directly impact upon tangible outcomes for the Improvement Plan.	Clearly define what is in and out of scope. Do not add tasks or actions to the project plan without a whole project team review.
2	Members can be perceived as the 'face' of the CA given their public profiles/roles. If they are unwilling or unable to engage properly in developmental activities they may not demonstrate that change has happened/been effective (even if change been a success for officers and staff).	Continue to plan and support board/member development. Seek formal feedback. Encourage and track attendance at development sessions.
3	The Confidence, Capacity and Culture Workstream relies on acceptance of change across staff and members. Whilst, training sessions, process, workshops and internal communications will drive and encourage this, ultimately the change has to be accepted. Some staff and members may not accept the changes. Depending upon a number of factors (i.e. which staff or members do not accept, how their rejection of change is voiced/heard, how many staff/members do not accept change) the effect can be significant and can undermine the outcomes for the workstream.	Continue to outline the benefits of the changes via staff forums, conferences etc.
Confidence, Culture and Capacity - Report Completed By:		Peter Tonks
Completion Date		25/08/2023

The Independent Improvement Board have requested implementation of 'Rag Rating' to report progress against identified areas of activity. It is proposed that this will be used from now on for Improvement reports to all Boards and Committees to ensure a consistent approach. We have used our learning from the first phase of improvement and sought best practice to inform our future approach.

Set out below is the methodology adopted.

Green	Successful delivery of the improvement theme to time, cost and quality appears to be highly likely.
Green / Amber	Successful delivery of the improvement theme within timescale appears probable. However, constant attention will be needed to ensure risks do not materialise into issues threatening delivery.
Amber	Successful delivery of the improvement theme appears feasible, but issues exist requiring attention. These appear resolvable at this stage, and if addressed properly, should not represent a schedule overrun.
Amber / Red	Successful delivery of the improvement theme is in doubt with major risks or issues apparent some key areas. Action is underway to ensure these are addressed and establish whether resolution is feasible.
Red	Successful delivery of the improvement theme withing the agreed timescale and/or budget appears to be unachievable as issues have been identified which officers conclude are at present not manageable or resolvable. The theme will therefore need re-profiling.



Combined Authority Board	Agenda Item
20 September 2023	9

Title:	Budget Update Report September 2023
Report of:	Nick Bell, Executive Director Resources and Performance
Lead Member:	Mayor Dr Nik Johnson
Public Report:	Yes
Key Decision:	Yes - KD2023/042
Voting Arrangements:	A simple majority of all Members present and voting

Recommendations:	
A	Note the financial position of the Combined Authority
B	Approve the reprofiling of the Market Towns programme budgets as set out in section 6.
C	Approve the proposed use of unbudgeted Treasury Management loan interest to fund the proposals set out in section 7.

Strategic Objective(s):
The proposals within this report impact on all four of the Combined Authority's strategic objectives as understanding the budget available for 2023-24 allows the continuation of the delivery of the Authority's programmes in an efficient manner, and within its means.

1. Purpose	
1.1	This report provides the Board with an update on its financial performance for the year. Forecasts were agreed with Officers in August based on spend to the end of July.
1.2	Provide an update on the Market Town capital programme and recommend a reprofiling of the programme's budgets to reflect current delivery forecasts.
1.3	As reported at the July Board meeting the high level of interest on the Treasury Management loan portfolio is forecast to deliver a substantial (c.£6m) surplus above budget in 23-24 and the Board are asked to consider potential one-off uses of this windfall.

2. Background	
2.1	This report provides the Board with an update on its financial performance for the year including forecasts agreed with Officers in August based on spend to the end of July.
2.2	The budgets reported here only include those which have been approved to spend by the Board, or relevant Committee, and are thus being actively delivered against.

2.3	Following a review by the Section 73 Officer the revenue materiality thresholds have been harmonised across all revenue expenditure budgets and material variance explanations will now be provided where there is a change to the Forecast Outturn spend on revenue budgets of £200k or more, rather than £100k on corporate budgets and £250k on service revenue budgets as was the case previously. The capital threshold remains unchanged at £500k.
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3. Revenue Expenditure Position																																																																																																																																																																															
3.1	<p>The table on the following page contains a summary of the year to the end of July (YTD) and forecast position for the end of the year as agreed by officers during August. More detail is provided for the Mayor's Office, the Chief Exec's Office and Resources and Performance as these budgets are not reviewed in more detail by the Thematic Committees.</p> <p>All figures are in thousands of pounds (£'000) and a more detailed breakdown of income and expenditure for the year is shown at Appendix A.</p>																																																																																																																																																																														
3.2	<p>Across the revenue budget the Combined Authority is forecasting a £2.6m 'favourable' variance against budget.</p> <p>This is driven by two material changes, with further detail in Appendix B.</p> <ul style="list-style-type: none"> £1.545m forecast underspend on the Concessionary Fares caused by bus patronage from this group of customers not fully recovering since the Covid pandemic; and £1.072m forecast underspend on the Skills Bootcamp Wave 3 programme caused by take up on a newly developed programme being lower than anticipated 																																																																																																																																																																														
3.3	<p>The apparent negative expenditure on Finance and Procurement is due to costs being accrued for the audits of the 21-22 and 22-23 accounts, the former of which is currently nearing completion, and the latter is expected to be carried out in 2024. Due to the delay in these audits the costs have not yet been paid by the combined authority.</p>																																																																																																																																																																														
3.4	<table border="1"> <thead> <tr> <th>Revenue Expenditure to end of July £'000</th><th>Budget YTD</th><th>Actual YTD</th><th>Variance YTD</th><th>Full-year Budget</th><th>Forecast Outturn</th><th>Forecast Variance</th><th>App B ref</th></tr> </thead> <tbody> <tr> <td>Mayor's Office</td><td>1,500</td><td>1,486</td><td>-14</td><td>3,778</td><td>3,778</td><td>-</td><td></td></tr> <tr> <td>Precept</td><td>1,450</td><td>1,450</td><td>-</td><td>3,624</td><td>3,624</td><td>-</td><td></td></tr> <tr> <td>Mayor's Office</td><td>50</td><td>37</td><td>-14</td><td>154</td><td>154</td><td>-</td><td></td></tr> <tr> <td>Chief Execs Office</td><td>760</td><td>698</td><td>-62</td><td>3,321</td><td>3,321</td><td>-</td><td></td></tr> <tr> <td>Comms and Engagement</td><td>24</td><td>20</td><td>-4</td><td>52</td><td>52</td><td>-</td><td></td></tr> <tr> <td>Monitoring and Evaluation</td><td>24</td><td>23</td><td>-1</td><td>226</td><td>226</td><td>-</td><td></td></tr> <tr> <td>Response Funds</td><td>140</td><td>187</td><td>47</td><td>907</td><td>907</td><td>-</td><td></td></tr> <tr> <td>Strategy and Vision</td><td>-</td><td>39</td><td>39</td><td>420</td><td>420</td><td>-</td><td></td></tr> <tr> <td>CEX Office Staffing</td><td>572</td><td>430</td><td>-142</td><td>1,716</td><td>1,716</td><td>-</td><td></td></tr> <tr> <td>Resources and Performance</td><td>2,511</td><td>2,470</td><td>-41</td><td>22,148</td><td>22,211</td><td>64</td><td></td></tr> <tr> <td>Digital Services and Support</td><td>82</td><td>69</td><td>-13</td><td>410</td><td>410</td><td>-</td><td></td></tr> <tr> <td>Energy</td><td>1,448</td><td>1,414</td><td>-33</td><td>18,475</td><td>18,475</td><td>-</td><td></td></tr> <tr> <td>Finance and Procurement</td><td>86</td><td>-59</td><td>-145</td><td>323</td><td>423</td><td>100</td><td></td></tr> <tr> <td>Human Resources & Organisational Development</td><td>29</td><td>25</td><td>-3</td><td>122</td><td>130</td><td>8</td><td></td></tr> <tr> <td>Legal, Governance and Member Services</td><td>78</td><td>43</td><td>-35</td><td>309</td><td>259</td><td>-50</td><td></td></tr> <tr> <td>Other Employee Costs and Corporate Overheads</td><td>7</td><td>120</td><td>112</td><td>172</td><td>177</td><td>6</td><td></td></tr> <tr> <td>R&P Staffing</td><td>781</td><td>858</td><td>77</td><td>2,337</td><td>2,337</td><td>-</td><td></td></tr> <tr> <td>Economy and Growth</td><td>8,579</td><td>7,234</td><td>-1,346</td><td>28,385</td><td>27,331</td><td>-1,055</td><td>1</td></tr> <tr> <td>Place and Connectivity</td><td>5,084</td><td>2,860</td><td>-2,224</td><td>17,394</td><td>15,782</td><td>-1,612</td><td>2</td></tr> <tr> <td>Grand Total</td><td>18,435</td><td>14,748</td><td>-3,687</td><td>75,026</td><td>72,423</td><td>-2,603</td><td></td></tr> </tbody> </table>							Revenue Expenditure to end of July £'000	Budget YTD	Actual YTD	Variance YTD	Full-year Budget	Forecast Outturn	Forecast Variance	App B ref	Mayor's Office	1,500	1,486	-14	3,778	3,778	-		Precept	1,450	1,450	-	3,624	3,624	-		Mayor's Office	50	37	-14	154	154	-		Chief Execs Office	760	698	-62	3,321	3,321	-		Comms and Engagement	24	20	-4	52	52	-		Monitoring and Evaluation	24	23	-1	226	226	-		Response Funds	140	187	47	907	907	-		Strategy and Vision	-	39	39	420	420	-		CEX Office Staffing	572	430	-142	1,716	1,716	-		Resources and Performance	2,511	2,470	-41	22,148	22,211	64		Digital Services and Support	82	69	-13	410	410	-		Energy	1,448	1,414	-33	18,475	18,475	-		Finance and Procurement	86	-59	-145	323	423	100		Human Resources & Organisational Development	29	25	-3	122	130	8		Legal, Governance and Member Services	78	43	-35	309	259	-50		Other Employee Costs and Corporate Overheads	7	120	112	172	177	6		R&P Staffing	781	858	77	2,337	2,337	-		Economy and Growth	8,579	7,234	-1,346	28,385	27,331	-1,055	1	Place and Connectivity	5,084	2,860	-2,224	17,394	15,782	-1,612	2	Grand Total	18,435	14,748	-3,687	75,026	72,423	-2,603	
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Comms and Engagement	24	20	-4	52	52	-																																																																																																																																																																									
Monitoring and Evaluation	24	23	-1	226	226	-																																																																																																																																																																									
Response Funds	140	187	47	907	907	-																																																																																																																																																																									
Strategy and Vision	-	39	39	420	420	-																																																																																																																																																																									
CEX Office Staffing	572	430	-142	1,716	1,716	-																																																																																																																																																																									
Resources and Performance	2,511	2,470	-41	22,148	22,211	64																																																																																																																																																																									
Digital Services and Support	82	69	-13	410	410	-																																																																																																																																																																									
Energy	1,448	1,414	-33	18,475	18,475	-																																																																																																																																																																									
Finance and Procurement	86	-59	-145	323	423	100																																																																																																																																																																									
Human Resources & Organisational Development	29	25	-3	122	130	8																																																																																																																																																																									
Legal, Governance and Member Services	78	43	-35	309	259	-50																																																																																																																																																																									
Other Employee Costs and Corporate Overheads	7	120	112	172	177	6																																																																																																																																																																									
R&P Staffing	781	858	77	2,337	2,337	-																																																																																																																																																																									
Economy and Growth	8,579	7,234	-1,346	28,385	27,331	-1,055	1																																																																																																																																																																								
Place and Connectivity	5,084	2,860	-2,224	17,394	15,782	-1,612	2																																																																																																																																																																								
Grand Total	18,435	14,748	-3,687	75,026	72,423	-2,603																																																																																																																																																																									

4. Capital Expenditure

4.1	A summary of the 2023-24 Capital Programme including expenditure to the end of July and forecasts agreed in August is shown at the top of the next page, a project-level breakdown of the capital programme is included in Appendix A.
4.2	<p>There are 4 budgets forecasting a material variance at this stage in the year. Further detail is provided on these at Appendix B.</p> <ul style="list-style-type: none"> £6,563k reduced spend on the Affordable Homes Grant Programme caused by delays to some projects owing to finalisation of contracts and delays in supply of materials; £1,250k reduced spend on the Care Homes Retrofit Programme owing to lower than anticipated take up of the programme; £620k reduced draw-down on the Histon Road Housing Loan owing to the developer not drawing down the maximum loan facility; and £942k reduced spend on Fletton Quays Footbridge reprofiled to next financial year owing to delays in completing the design of the bridge

5. Income

5.1	The lower table on the following page sets out the Combined Authority's current and forecast income for the financial year and a more detailed breakdown is provided in Appendix A.
5.2	<p>There are two material variances to report to the Board in this cycle:</p> <ul style="list-style-type: none"> As reported to the Board in July, there is a substantial surplus on Treasury Management balances due to high interest rates, the current income forecast is £6.8m against a budget of £749k. Further details are provided in section 7 below. The Histon Road loan is forecasting £821k higher income than was originally anticipated this year, owing to changes to the profile of the repayment of the loan facility and interest.
5.3	The total income received by the Combined Authority to the end of July is a little under £90m, the table below shows a lower figure as it includes the £6.9m repayment of HUG2 funds to DESNZ which appears in the accounts as negative income.

	Capital Expenditure to end of July 2023 £'000	Budget YTD	Actual YTD	Variance YTD	Full-year Budget	Forecast Outturn	Forecast Variance	App B Ref
Economy and Growth		8,250	1,374	-6,877	26,768	27,045	277	
Business	745	-	-745	3,111	3,111	-		
Growth	4,800	1,051	-3,749	12,326	12,326	-		
Market Town	1,905	322	-1,583	6,082	6,359	277		
SPF	-	-	-	2,850	2,850	-		
FE Cold Spots	800	-	-800	2,400	2,400	-		
Place and Connectivity	52,049	34,148	-17,902	108,645	98,810	-9,835		
Climate Action and Spatial Planning	841	-	-841	4,330	3,080	-1,250		3
Digital Connectivity	470	-	-470	1,719	1,719	-		
Housing	9,508	5,720	-3,789	19,126	11,943	-7,183		4&5
Public Transport	3,264	-	-3,264	6,258	6,258	-		
Strategic Transport	37,966	28,428	-9,538	77,212	75,810	-1,402		6
Resources and Performance	10,378	4,476	-5,902	56,724	56,724	-		
Accommodation	48	-	-48	167	167	-		
Digital Services and Support	10	-	-10	42	42	-		
Energy Hub	10,320	4,476	-5,844	56,516	56,516	-		
Grand Total	70,678	39,997	-30,681	192,137	182,579	-9,558		

		Combined Authority income to end of July 2023 £'000	Actual YTD	Full-year Budget	Forecast Outturn	Forecast Variance	
		Mayor's Office	-1,450	-3,624	-3,624	-	
		Chief Execs Office	-39	-	-	-	
		Economy and Growth	-13,044	-26,847	-26,762	85	
		Place and Connectivity	-40,267	-48,952	-49,773	-821	
		Resources and Performance	-27,866	-79,641	-85,705	-6,064	
		Grand Total	-82,665	-159,064	-165,864	-6,801	

6. Budget Changes - Market Towns Programme

6.1	In July 2021, CPCA funding of £13.1m was allocated across the market towns, with district authority leads able to bid for capital funds for each town. Proposals were invited to support the mobilisation of each Masterplan and against activities which addressed the needs and those interventions required to drive targeted growth and sustained regeneration for each town, especially in a post Covid-19 economy.																													
6.2	In November 2022, the Combined Authority Board approved updated expenditure profiles for the programme. Unfortunately, post Covid issues around contractors and increased material costs have impacted on project delivery across the Programme. This has been further exacerbated by the recent 'cost of living' crisis affecting the cost of goods and services.																													
6.3	Project leads in district councils are having to deal with increased lead-times and costs for materials and labour. Most projects have been able to minimise this impact through extending delivery and completion dates. CPCA officers have been working closely with each district council project lead to discuss and update delivery and expenditure profiles and forecast completion dates.																													
6.4	Most significantly is the request received from Huntingdonshire District Council to reprofile £3,100,000 CPCA funding on the St Neots Future High Streets Fund project from 2023-24 to 2024-25.																													
6.5	In March 2023 the Combined Authority Board approved the last 10 projects within the market towns programme with an overall expenditure profile into 2025-26 however formal approval to reflect the budget change was not included in the paper. In order to update the budgets to reflect the programme of projects approved in March the Board are asked to correspondingly agree the following update to the programme's budget:																													
6.6	<table><tr><th>£'000</th><th>Prior years</th><th>2023-24</th><th>2024-25</th><th>2025-26</th><th>Total</th></tr><tr><td>November 2022 profile</td><td>£7,195</td><td>£5,905</td><td>-</td><td>-</td><td>£13,100</td></tr><tr><td>Revised profile</td><td>£4,363</td><td>£4,358</td><td>£4,254</td><td>£125</td><td>£13,100</td></tr><tr><td>Difference</td><td>-£2,832</td><td>-£1,547</td><td>£4,254</td><td>£125</td><td>-</td></tr></table>						£'000	Prior years	2023-24	2024-25	2025-26	Total	November 2022 profile	£7,195	£5,905	-	-	£13,100	Revised profile	£4,363	£4,358	£4,254	£125	£13,100	Difference	-£2,832	-£1,547	£4,254	£125	-
	£'000	Prior years	2023-24	2024-25	2025-26	Total																								
	November 2022 profile	£7,195	£5,905	-	-	£13,100																								
	Revised profile	£4,363	£4,358	£4,254	£125	£13,100																								
Difference	-£2,832	-£1,547	£4,254	£125	-																									
6.7	Appendix B shows a breakdown of spend and revised budget by market town for the Board's reference.																													

7. Use of treasury management income

6.1	The continued high rate of inflation in the UK has led to higher than forecast interest rates which continue to deliver significantly higher rates on the Combined Authority's treasury management investments. This, along with higher than forecast balances due to later than forecast spend on the capital programme, has resulted in the interest receivable on already contracted investments standing at £6.8m against an original forecast for the year of £736k, an unbudgeted surplus of £6.064m.					
6.2	This income is a one-off source of revenue as inflation levels and interest rates are forecast to fall over the next 12-24 months and the Combined Authority's cash balances are expected to reduce over the same period as multi-year capital budgets are replaced with project specific funds paid in arrears based on expenditure.					

6.3	It is not prudent for this level of income to be forecast into future years, as this could lead to potentially unaffordable expansion of costs which could not be funded when income decreases. There will, however, be various discrete pieces of work which are one-off in nature and which contribute towards strategic objectives without creating an unaffordable increase in its medium term plans. Officers have identified further potential investment proposals which will better enable the Combined Authority to deliver of its strategic objectives. A summary of each proposal is included as Appendix C.																						
6.4		<table><tr><th>Investment Proposal</th><th>Total Amount</th></tr><tr><td>Demand Responsive Transport pilot</td><td>£300k</td></tr><tr><td>Civil Parking Enforcement</td><td>£150k</td></tr><tr><td>Bus Reform consultation</td><td>£150k</td></tr><tr><td>Developing climate evidence and data</td><td>£150k</td></tr><tr><td>Delivering the Climate Action Plan</td><td>£110k</td></tr><tr><td>Local Area Energy Plan</td><td>£60k</td></tr><tr><td>Future Fens</td><td>£70k</td></tr><tr><td>Delivering Health & Wellbeing Strategy Skills</td><td>£500k</td></tr><tr><td>Total allocated</td><td>£1.49m</td></tr></table>	Investment Proposal	Total Amount	Demand Responsive Transport pilot	£300k	Civil Parking Enforcement	£150k	Bus Reform consultation	£150k	Developing climate evidence and data	£150k	Delivering the Climate Action Plan	£110k	Local Area Energy Plan	£60k	Future Fens	£70k	Delivering Health & Wellbeing Strategy Skills	£500k	Total allocated	£1.49m	
Investment Proposal	Total Amount																						
Demand Responsive Transport pilot	£300k																						
Civil Parking Enforcement	£150k																						
Bus Reform consultation	£150k																						
Developing climate evidence and data	£150k																						
Delivering the Climate Action Plan	£110k																						
Local Area Energy Plan	£60k																						
Future Fens	£70k																						
Delivering Health & Wellbeing Strategy Skills	£500k																						
Total allocated	£1.49m																						
6.5	The total of the items above, along with the £485k approved at the previous meeting accounts for £1.975m of the £6.064m unbudgeted surplus, leaving £4.089m. It is proposed that this be temporarily allocated to the Programme Response Fund and that further proposals are requested from Officers regarding options to use a portion of this Fund to help address the cost of living crisis in a targeted manner, together with other proposals that will help the Authority achieve its strategic objectives by utilising one-off funding.																						

8. Appendices

7.1	Appendix A. Detailed breakdown of revenue income and expenditure budgets for the financial year 2023-24.
7.2	Appendix B. Material Variance Explanations
7.3	Appendix C. Details of investment proposals
7.4	Appendix D. Market Town breakdown of proposed programme spend and budget

9. Implications

Financial Implications

8.1	The financial implications of the decisions are set out in the body of the report.
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Legal Implications

8.2	<p>The Combined Authority is required to prepare a balanced budget in accordance with statutory requirements.</p> <p>This report monitors how the Combined Authority and the Mayoral Fund performed against the financial targets set in January 2022 through the Budget setting process in accordance with the Cambridgeshire and Peterborough Combined Authority Order 2017 and the Combined Authorities Financial Order 2017.</p>
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Public Health Implications	
8.3	The projects in delivery or planned to be delivered do not have direct Public Health implications.
Environmental & Climate Change Implications	
8.4	The projects in delivery or planned to be delivered do not have direct Public Health implications.
Other Significant Implications	
8.5	There are no other significant implications.
Background Papers	
9.1	March CA Board paper: Market Towns Programme – Approval of Final Project Proposal (Funding Call 10 – March 2023)

Agenda Item 9	Appendix
Budget Update Report September 23	A

Revenue Expenditure Position

Revenue position, actuals as at 31 st July, forecasts as of August. Figures in £'000	Budget YTD	Actual YTD	Variance YTD	Full-year Budget	Forecast Outturn	Forecast Variance
Mayor's Office	1,500	1,486	-14	3,778	3,778	-
Precept						
Precept funded contribution to operational budgets	1,450	1,450	-	3,624	3,624	-
Mayor's Office						
Mayor's Allowance	34	34		102	102	-
Mayor's Conference Attendance	9		-8	28	28	-
Mayor's Office Accommodation	8	2	-6	24	24	-
Chief Execs Office	760	698	-62	3,321	3,321	-
Comms and Engagement						
Communications	20	18	-3	42	42	-
Website Development	3	2	-1	10	10	-
Monitoring and Evaluation						
Local Evaluation Framework Initiation	-	-	-	135	135	-
Monitoring and Evaluation Framework	24	23	-1	91	91	-
Response Funds						
Corporate Response Fund	-	-24	-24	145	145	-
Improvement Plan	140	210	70	762	762	-
Strategy and Vision						
Coronation and Eurovision Funding	-	39	39	-	-	-
Development of a cultural strategy	-	-	-	100	100	-
Shared Vision	-	-	-	170	170	-
State of The Region	-	-	-	150	150	-
CEX Office Staffing						
Net Staffing Costs	572	430	-142	1,716	1,716	-

Revenue position, actuals as at 31st July, forecasts as of August. Figures in £'000	Budget YTD	Actual YTD	Variance YTD	Full-year Budget	Forecast Outturn	Forecast Variance
Economy and Growth	8,579	7,234	-1,346	28,385	27,331	-1,055
Business						
Business Board Admin Costs	-	17	17	-	17	17
Business Growth Fund	-	-	-	156	156	-
CRF Start & Grow Project	-	175	175	-	-	-
Devolution trailblazer support	-	-	-	250	250	-
Economic Rapid Response Fund	-	12	12	-	-	-
Growth Co Services	2,620	1,882	-738	4,817	4,817	-
Insight and Evaluation Programme	25	114	89	75	75	-
Local Growth Fund Costs	81	17	-64	242	242	-
Marketing and Promotion of Services	12	-	-12	38	38	-
UK Shared Prosperity Fund	-	-	-	158	158	-
Skills						
AEB Devolution Programme	4,205	4,178	-27	11,081	11,081	-
AEB Free Courses for Jobs	358		-358	2,402	2,402	-
AEB Innovation Fund - Revenue	-	-	-	779	779	-
AEB Programme Costs	160	41	-119	367	367	-
AEB Provider Capacity Building	-	-	-	68	68	-
AEB Strategic Partnership Development	-	1	1	108	108	-
Bootcamp Wave 4	211	67	-144	2,878	2,878	-
Careers and Enterprise Company (CEC)	84	16	-69	238	238	-
Changing Futures	-	-	-	60	60	-
FE Cold Spots (rev)	56	-	-56	225	225	-
Multiply	286	157	-129	1,565	1,565	-
Skills Advisory Panel (SAP) (DfE)	18	-	-18	55	55	-
Skills Bootcamp Wave 3	137	73	-64	1,871	799	-1,072
Skills Bootcamp Wave 3 PM costs	52	15	-37	130	130	-

Revenue position, actuals as at 31st July, forecasts as of August. Figures in £'000	Budget YTD	Actual YTD	Variance YTD	Full-year Budget	Forecast Outturn	Forecast Variance
E&G Staffing						
Net Staffing Costs	274	468	194	822	822	-
Place and Connectivity	5,084	2,860	-2,224	17,394	15,782	-1,612
Climate						
Climate Change	10	13	3	50	50	-
Doubling Nature Metrics	10	10	-	75	75	-
Huntingdonshire Biodiversity for all - Revenue	10	-	-10	100	100	-
Lifebelt City Portrait	40	40	-	40	40	-
Natural Cambridgeshire	16	-	-16	80	80	-
Non Statutory Spacial Plan	-	38	38	-	-	-
Housing						
Angle Holding	-	-	-	-	-	-
CLT	34	8	-26	90	23	-67
Passenger Transport						
Bus Review Implementation	170	215	45	517	517	-
Development of Bus Franchising	100	-	-100	900	900	-
Peterborough Electric Bus Depot business case	-	40	40	-	-	-
Precept funded contribution to operational budgets	-1,450	-1,450	-	-3,624	-3,624	-
Public Transport: Bus Service Operator Grant	-	-	-	307	307	-
Public Transport: Concessionary fares	2,862	1,442	-1,420	8,915	7,370	-1,545
Public Transport: Contact Centre	175	7	-168	292	292	-
Public Transport: RTPI, Infrastructure & Information	24	162	139	325	325	-
Public Transport: S106 supported bus costs	-	117	117	-	-	-
Public Transport: Supported Bus Services	2,487	1,636	-851	7,119	7,119	-
Public Transport: Team and Overheads	162	42	-120	572	572	-

Revenue position, actuals as at 31st July, forecasts as of August. Figures in £'000	Budget YTD	Actual YTD	Variance YTD	Full-year Budget	Forecast Outturn	Forecast Variance
Strategic Transport						
A1260 Nene Parkway Junction 15	-			-	-	-
Active Travel 4	-	-	-	176	176	-
LEVI	-	-	-	89	89	-
Living Streets Walk to School	-	-	-	12	12	-
Love to Ride	-	-	-	55	55	-
Transport Modelling	-	-74	-74	-	-	-
P&C Staffing						
Net Staffing Costs	435	614	180	1,305	1,305	-
Resources and Performance	2,511	2,470	-41	22,148	22,211	64
Digital Services and Support						
ICT external support	56	57	1	296	296	-
Software Licences, Mobile Phones cost	26	12	-15	113	113	-
Energy						
GSE Energy Hub	82	213	131	1,419	1,419	-
GSE Green Homes Grant Ph 3 (LAD 3)	810	565	-245	2,429	2,429	-
GSE Home Improvement Grant (HUG 1)	149	69	-80	433	433	-
GSE Home Improvement Grant 2 Mobilisation (HUG 2)	-	64	64	-	-	-
GSE Local Energy Advice Demonstrator	-	28	28	170	170	-
GSE Net Zero Hub	-	105	105	270	270	-
GSE Net Zero Investment Design	209	13	-197	12	12	-
GSE Public Sector Decarbonisation	14	25	11	1,222	1,222	-
GSE Rural Community Energy Fund (RCEF)	185	139	-46	445	445	-
HUG2 A Revenue 23/24	-	193	193	12,075	12,075	-

Revenue position, actuals as at 31st July, forecasts as of August. Figures in £'000	Budget YTD	Actual YTD	Variance YTD	Full-year Budget	Forecast Outturn	Forecast Variance
Finance and Procurement						
Audit Costs	20	-60	-80	140	240	100
Finance Service	25	-3	-28	66	66	-
Finance System	-	-	-	70	70	-
Insurance	39	3	-36	39	39	-
Procurement	2	-	-2	8	8	-
Bank Charges	-	1	1	-	-	-
Human Resources & Organisational Development						
HR	3	12	9	12	20	8
Payroll	1	1	-	10	10	-
Recruitment Costs	25	12	-13	100	100	-
Legal, Governance and Member Services						
Committee/Business Board Allowances	48	36	-12	144	144	-
Democratic Services	14	1	-13	95	45	-50
External Legal Counsel	16	6	-10	70	70	-
Other Employee Costs and Corporate Overheads						
Accommodation Costs	86	52	-34	212	212	-
Change Management Reserve	-	9	9	158	158	-
Corporate Subscriptions	29	62	33	56	62	6
Office Fit-out costs	-	24	24	-	-	-
Office running costs	8	5	-3	32	32	-
Training	10	19	9	89	89	-
Overheads recharged to grant funds	-126	-50	75	-377	-377	-
R&P Staffing						
Net Staffing Costs	781	858	77	2,337	2,337	-
Grand Total	18,435	14,748	-3,687	75,026	72,423	-2,603

Capital Expenditure Position

Capital position, actuals as at 31st July, forecasts as of August. Figures in £'000	Budget YTD	Actual YTD	Variance YTD	Full-year Budget	Forecast Outturn	Forecast Variance
Economy and Growth	8,250	1,374	-6,877	26,768	27,045	277
Business						
College of West Anglia - Net Zero	-	-	-	1,124	1,124	-
Fenland Hi-tech Futures	-	-	-	-	-	-
Illumina Accelerator	400	-	-400	800	800	-
Ramsey Food Hub	50	-	-50	302	302	-
Start Codon (Equity)	295	-	-295	885	885	-
Growth						
Expansion of Growth Co Inward Investment	-	400	400	400	400	-
Growth Co Services	-	154	154	-	-	-
The Growth Service Company	4,800	497	-4,303	11,926	11,926	-
Market Town						
Market Towns Phase 2	-	96	96	-	-	-
Market Towns: Chatteris	-			455	543	88
Market Towns: Ely	340	49	-291	440	449	9
Market Towns: Huntingdon	95	-	-95	345	345	-
Market Towns: Littleport	-	-	-	475	475	-
Market Towns: March	256	75	-182	534	671	137
Market Towns: Ramsey	-	-	-	405	295	-110
Market Towns: Soham	119	103	-16	621	621	-
Market Towns: St Ives	95	-	-95	345	345	-
Market Towns: Whittlesey	-			450	538	88
Market Towns: Wisbech	-			281	347	66
St Neots Masterplan	1,000	-	-1,000	1,729	1,729	-
SPF						
Business Growth Fund	-	-	-	2,850	2,850	-
UK Shared Prosperity Fund	-			-	-	-

Capital position, actuals as at 31st July, forecasts as of August. Figures in £'000	Budget YTD	Actual YTD	Variance YTD	Full-year Budget	Forecast Outturn	Forecast Variance
FE Cold Spots						
FE Cold Spots (cap)	800	-	-800	2,400	2,400	-
Place and Connectivity	52,049	34,148	-17,902	108,645	98,810	-9,835
Climate Action and Spatial Planning						
Care Home Retrofit Programme	400	-	-400	2,000	750	-1,250
Huntingdonshire Biodiversity for all - Capital	145	-	-145	800	800	-
Logan's Meadow Local Nature Reserve wetland extension	46	-	-46	280	280	-
Nature and Environment Investment Fund	50	-	-50	250	250	-
Net Zero Villages Programme	200	-	-200	1,000	1,000	-
Digital Connectivity						
Digital Connectivity Infrastructure Programme	470	-	-470	1,719	1,719	-
Housing						
Affordable Housing Grant Programme	9,237	5,449	-3,789	18,235	11,672	-6,563
Housing Loan - Histon Road	271	271		891	271	-620
Public Transport						
ZEBRA capital funding	3,264	-	-3,264	6,258	6,258	-
Strategic Transport						
A10 Upgrade	951	54	-896	3,576	3,116	-460
A1260 Nene Parkway Junction 15	1,419		-1,419	1,628	1,628	-
A1260 Nene Parkway Junction 32/3	2,392	-1	-2,393	9,492	9,492	-
A141 & St Ives	1,329	228	-1,101	7,001	7,001	-
A16 Norwood Dualling	325	-	-325	2,421	2,421	-
A505 Corridor	-	2	2	135	135	-
A603 Barton Road	-	-	-	400	400	-
Active Travel 4	-	-	-	3,720	3,720	-
Addenbrookes Roundabout	-	-	-	200	200	-
Brook Crossing - Sutton	-	-	-	225	225	-

Capital position, actuals as at 31st July, forecasts as of August. Figures in £'000	Budget YTD	Actual YTD	Variance YTD	Full-year Budget	Forecast Outturn	Forecast Variance
Carlyle Road Crossing	-	-	-	225	225	-
Centre for Green Technology	-	-	-	2,500	2,500	-
Contribution to the A14 Upgrade	-	-	-	72	72	-
County-wide speed reduction	-	-	-	800	800	-
East Park Street	-	-	-	260	260	-
Ely Area Capacity Enhancements	-	-	-	124	124	-
Fengate Access Study - Eastern Industries Access - Phase 1	2,161	6	-2,156	7,563	7,563	-
Fengate Access Study - Eastern Industries Access - Phase 2	363	-	-363	821	821	-
Fletton Quays Footbridge	116	-	-116	1,407	465	-942
Lancaster Way Phase 2	-	7	7	-	-	-
Local Highways Maintenance & Pothole (with PCC and CCC)	27,557	27,557	-	27,695	27,695	-
March Junction Improvements	535	441	-94	1,604	1,604	-
Northstowe P&R Link	-	-	-	500	500	-
Peterborough Green Wheel	129	-	-129	631	631	-
School Streets	-	-	-	10	10	-
Smaller Road Safety Measures	-	-	-	100	100	-
Snailwell Loop	30	-	-30	150	150	-
Soham Station	31	-	-31	153	153	-
Thorpe Wood Cycle Way	-	-	-	625	625	-
Transport Modelling	629	127	-501	2,340	2,340	-
Wisbech Access Strategy	-	6	6	523	523	-
Wisbech Rail	-	-	-	310	310	-
Resources and Performance	10,378	4,476	-5,902	56,724	56,724	-
Accommodation						
Office Fit-out costs	48	-	-48	167	167	-
Digital Services and Support						
ICT Capital Costs	10	-	-10	42	42	-

Capital position, actuals as at 31st July, forecasts as of August. Figures in £'000	Budget YTD	Actual YTD	Variance YTD	Full-year Budget	Forecast Outturn	Forecast Variance
Energy Hub						
GSE Green Home Grant Capital - HUG 1	2,799	1,033	-1,766	2,799	2,799	-
GSE Green Home Grant Capital - LAD 3	7,521	3,443	-4,078	7,447	7,447	-
GSE Green Homes Grant Ph 3 (LAD 3)	-	-	-	-	-	-
GSE Local Energy Advice Demonstrator	-	-	-	2,000	2,000	-
HUG2 A Capital 23/24	-	-	-	44,269	44,269	-
Grand Total	70,678	39,997	-30,681	192,137	182,579	-9,558

Income Position

Income actuals as of 31 st July, forecasts agreed in August. Figures in £'000	Actual YTD	Full-year Budget	Forecast Outturn	Forecast Variance
Mayor's Office				
Mayoral Precept	-1,450	-3,624	-3,624	-
Chief Execs Office				
Coronation and Eurovision Funding	-39	-	-	-
Economy and Growth				
Adult Education Budget	-12,678	-13,302	-13,217	85
Bootcamp Wave 4	-	-2,878	-2,878	-
Careers and Enterprise Company (CEC)	-102	-313	-313	-
Digital Skills Bootcamp	9	-	-	-
Growth Co Services	209	-4,324	-4,324	-
Illumina Accelerator	-77	-	-	-
Multiply	-349	-1,395	-1,395	-
Project Living Cell	-56	-	-	-
UK Rural Shared Prosperity Fund	-	-804	-804	-
UK Shared Prosperity Fund	-	-2,396	-2,396	-
Growth Funds	-	-522	-522	-
EZ receipts	-	-913	-913	-
Place and Connectivity				
Housing Loan - Histon Road	-3,294	-7,351	-8,172	-821
Lancaster Way Phase 2	-3,310	-	-	-
Local Highways Maintenance & Pothole (with PCC and CCC)	-27,343	-27,695	-27,695	-
Local Transport Fund	-735	-	-	-
Public Transport: Bus Service Operator Grant	-	-411	-411	-
Public Transport: Concessionary fares	-5	-	-	-
Public Transport: RTPI, Infrastructure & Information	-132	-	-	-
Public Transport: S106 supported bus costs	-49	-	-	-
Public Transport: Supported Bus Services	-2	-	-	-
Transport Levy	-5,398	-13,495	-13,495	-

Income actuals as of 31 st July, forecasts agreed in August. Figures in £'000	Actual YTD	Full-year Budget	Forecast Outturn	Forecast Variance
Resources and Performance				
Adult Education Budget	-	-120	-120	-
GSE Green Home Grant Capital - HUG 1	6,926	-	-	-
GSE Home Improvement Grant 2 Mobilisation (HUG 2)	12	-	-	-
GSE Local Energy Advice Demonstrator	2	-2,170	-2,170	-
GSE Net Zero Hub	-270	-270	-270	-
HUG2 A Capital 23/24	-7,891	-44,269	-44,269	-
HUG2 A Revenue 23/24	-5,896	-12,075	-12,075	-
Treasury Income	-749	-736	-6,800	-6,064
Gainshare	-20,000	-20,000	-20,000	-
Grand Total	-82,665	-159,064	-165,864	-6,801

Agenda Item 9	Appendix
Budget Update Report September 23	B

Detailed Variance Explanations

Revenue Forecast Variances >£200k

1. Skills Bootcamps wave 3		Change in forecast expenditure	-£1,072k
2023-24 Budget	£1,871k	Forecast expenditure	£799k
<p>CPCA submitted an ambitious bid to DfE for Wave 3 (2022-23 FY) Skills Bootcamps. CPCA had delivered Digital Skills Bootcamps in Wave 2 (2021-22) in a short time frame and aspired to expand this provision for Wave 3 into several sectors, including Digital, Construction, Technical and Green Skills. As a new programme, it was challenging to assess the level of demand from training providers, individuals and employers. The initial projected enrolments will not be met and funding will not be drawn down from the DfE. We are now delivering Wave 4 Bootcamps which reflects a more realistic position.</p>			

2. Public Transport Concessionary Fares		Change in forecast expenditure	-£1,545k
2023-24 Budget	£8,915k	Forecast expenditure	£7,370k
<p>The underspend on Public Transport Concessionary Fares is due to a drop in concessionary journeys during Covid. Passenger numbers have gradually increased but have not yet recovered to the previous level. Because of this fall in journeys, the number of reimbursements to transport providers has been lower.</p> <p>CPCA is supporting a Department for Transport (DfT) led publicity campaign to encourage concessionaires back onto public transport, which provides access to vital services and leisure opportunities, though not currently to peak travel to work and education.</p> <p>The DfT is running a comprehensive stakeholder engagement which will lead to the review of fundamental rules of the current scheme. A proposal is to remove the 'off-peak only' travel rule allowing passholders to travel before 9:30am on weekdays. This has the potential to generate additional bus journeys to work and school which are currently either made as a fare paying passenger or by other means of transport.</p> <p>The eligibility rules under the disability criteria are also being reviewed and, depending upon the outcome, the range of eligibility could increase leading to more passholders, and therefore more journeys.</p> <p>In addition the DfT found a mistake in their calculator and have now amended this. There will be some cases where we have paid operators actual reimbursement (rather than a fixed amount) and the amount we should have reimbursed will be higher, and we will need to pay the difference. There may also be cases where we have paid the fixed amount but the change to reimbursement arrangements means the actual reimbursement becomes greater than the fixed amount, so we will have to reimburse the operator the difference to the higher amount in this scenario also.</p> <p>Year-end surpluses and deficits across all Transport Levy funded workstreams will be held within a transport levy reserve and taken into account when setting the 2024-25 levy for the area.</p>			

Capital forecast variances >£500k

3. Care Home Retrofit Programme		Change in forecast expenditure	-£1,250k
2023-24 Budget	£2,000k	Forecast expenditure	£750k
<p>The Care Home Retrofit Programme has undertaken an Expression of Interest phase, targeting all independent care homes in the Combined Authority area. Returns suggest that care homes are seeking smaller programmes of retrofit than assumed in the business case, and/or are programming their own investment to take place in future years.</p> <p>The Programme is an innovative capital programme, seeking to address a potential gap in the market response to climate change issues. Although initial expressed interest is below the scale of the Programme, the CPCA investment will still demonstrate to the sector the opportunities and benefits of retrofitting in the light of more extreme weather events.</p> <p>Officers are working with the sector to ensure that the offer of the programme has not put unnecessary barriers in the way of take-up, and will work with those care homes who have investment plans for future years to see if any can be accelerated. The existence of the Programme and future publicity around successful projects will encourage additional care homes to consider retrofit measures. This may increase expenditure.</p> <p>Progress on full applications will be monitored and the Programme reviewed in the autumn to bring forward proposals to either re-profile additional spend into 2024/25 or redeploy.</p>			

4. Affordable Housing Grant Programme		Change in forecast expenditure	-£6,563k
2023-24 Budget	£18,235k	Forecast expenditure	£11,672k
<p>Projects are going accordingly to plan in the Affordable Housing Programme; however some sites have proven to be problematic which has led the CPCA to work hard to resolve these issues. Some of these issues are contractual issues and delays in acquiring materials and supplies and therefore delays in completion. CPCA is reliant on partner organizations to provide the housing and to acquire grant, therefore the slow up take of grant is due to the above.</p>			

5. Housing Loan Histon Road		Change in forecast expenditure	-£620k
2023-24 Budget	£891k	Forecast expenditure	£271k
<p>This budget relates to the drawdown of the capital loan by the developer. Due to delays to the scheme the full facility was not drawn down before the final drawdown date. CPCA will receive sale proceeds from the remaining units on the development, or the Borrower must repay the loan from an alternative source by the Final Repayment Date of 30th September 2023.</p>			

6. Fletton Quays Footbridge		Change in forecast expenditure	-£942k
2023-24 Budget	£1,407k	Forecast expenditure	£465k
<p>The River Nene Pedestrian Bridge Project is currently in the detailed design stage. A public consultation was completed in June 2023 and the feedback has since been reviewed, enabling the scheme to move forward. There have been delays to the design process, which has meant the forecast programme has shifted back slightly, hence the reforecast CPCA Grant Funding spend from 2023-24 to 2024-25</p>			

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DETAILS OF PROPOSED SCHEMES TO BE FUNDED FROM ADDITIONAL TREASURY MANAGEMENT INCOME

INCREASED CONNECTIVITY

Demand Responsive Transport additional pilot - £300k

As part of the work to inform the bus network review research has been carried out on demand responsive transport (DRT). It recommends that a further 4 DRT pilots are introduced across Cambridgeshire and Peterborough as part of the wider network review. DRT can help to fill in gaps between scheduled services, reaching more remote rural communities. The research indicates an estimated cost of c£300k per pilot for one year. Funding for pilots could come from the existing buses budget or BSIP+. Using these budgets would reduce the money available for scheduled services. It is proposed to allocate £300k to enable one DRT pilot to be put in place for 2024-25. Where that will be will depend on decisions taken by the Board on the network review in November.

Civil Parking Enforcement (CPE) - £150k

CPE transfers the powers and responsibilities for on-street parking enforcement from the Police to the Highway Authority, enabling local authority led enforcement of parking offences. Fenland, Huntingdonshire and South Cambridgeshire District Councils have requested implementation of CPE across their areas. (East Cambridgeshire is not currently considering the introduction of CPE and Cambridge City already has CPE powers). CPCA has committed to contributing £150k (a third of the costs) towards the roll out across the three districts, matched by the County and Greater Cambridge Partnership. This approach aligns with Modal Shift and Active Travel which encourage greater use of public transport across the County. Districts will be responsible for the running costs of the scheme.

Bus Reform consultation - £150k

Funding reserved to support the consultation on options for bus franchising or extended partnership depending on the Board's decision on this item. The Board is scheduled to consider the Outline Business Case in September and, if approved, to commence the independent review of the OBC after that decision. The Board would then take a final decision on the OBC in January, after which, if approved, extensive consultation would take place.

ENABLING RESILIENT COMMUNITIES

Developing climate evidence and data - £150k

The high level evidence for the current Climate Action Plan was prepared in 2019-2020 and updating the evidence is an action set out in the Plan. This climate evidence is needed to support local collaborative action and also to enhance engagement with regional and national stakeholders to adjust their programmes and offer support. One specific area that requires focus is Cleantech. The Climate Action Plan sets out an action to support the growth of businesses that are providing solutions and opportunities to address climate issues so an understanding is needed of the existing 'cleantech' businesses in our area and how they can grow and provide locally based solutions.

Delivering the Climate Action Plan - £110k

The Authority's work on climate issues through the Climate Partnership requires the extension of the secondment of the Climate Project Manager for 6 months to the end of the financial year. The role will be reviewed for future years as part of the MTFP process. Additionally Environment and Sustainable Communities Committee have approved holding a Climate Summit in November 2023. It is part of the journey to update the Climate Action Plan

in 2025. The Summit will bring together key stakeholders to take stock of action on climate change mitigation and adaptation and discuss the challenges ahead. Some of the funding will also enable the Parks Partnership to create a sustainable future for parks and public open spaces in line with the aspirations of the Cambridgeshire and Peterborough Health & Wellbeing and Integrated Care Strategy Priority 2 'Create an environment to give people the opportunity to be as healthy as they can be.'

Local Area Energy Plan - £60k

Delivery against our corporate priorities has a dependency on how successfully our energy systems can grow and adapt. This includes the increase in flexibility needed because of more local energy generation, providing sufficient capacity to support the high growth rates of the area, supporting the increase in electric vehicles and alternative fuels, and addressing energy affordability issues for businesses and residents. Working with the Energy Catapult, Peterborough City Council has produced a Local Area Energy Plan that provides a local picture to understand these issues and target action. The same is required for Cambridgeshire and these funds would contribute to that Plan.

Future Fens - £70k

Through the Future Fens Integrated Adaptation partnership CPCA is part of multi-sector approach to water supply and flood management in the Fens to develop resilience in the face of changing climate across the complex low-lying landscape, delivering environmental and social benefits. Our investment in this partnership requires appropriate funding from other partners and engagement of relevant councils and is in line with the Mayoral pledge to promote, protect and grow the Fens.

AMBITIOUS SKILLS AND EMPLOYMENT OPPORTUNITIES

Delivering Health & Wellbeing Strategy Skills - £500k

As part of joint working with the Integrated Care Board a Health & Wellbeing and Integrated Care Strategy has been developed, which was approved in December 2022. Priority 3 of that Strategy focuses on reducing poverty through better employment, skills and better housing. The funding will be used to support skills development pilots in targeted areas across the Cambridgeshire & Peterborough, as well as piloting approaches to develop the health and social care workforce needed for the future.

TOTAL COST OF PROPOSALS £1.49m

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Budget Update Report September 23	D

Per Market Town breakdown of Programme Spend and Budget

Local Authority Area	Spend to March 2023	Profiled 2023/24	Profiled 2024/25	Profiled 2025/26	Total
St Neots (Future High Streets Fund)	0	-	3,100,000		3,100,000
St Ives	40,035	200,000	201,075		441,110
Huntingdon	0	200,000	201,075		401,075
Ramsey	190,000	405,000			595,000
St Ives/Huntingdon/Ramsey	1,023,477	290,739			1,314,216
Wisbech	618,749	281,251			900,000
March	450,000	450,000			900,000
Whittlesey	442,420	455,000			897,420
Chatteris	611,094	540,085			1,151,179
Fenland	48,323	-	351,677		400,000
Ely	560,055	439,945			1,000,000
Soham	378,766	621,234			1,000,000
Littleport	0	475,000	400,000	125,000	1,000,000
Totals	4,362,919	4,358,254	4,253,827	125,000	13,100,000



Combined Authority Board		Agenda Item
20 September 2023		10
Title:	Corporate Strategy & Medium-Term Financial Plan Refresh Process	
Report of:	Kate McFarlane, Head of Policy and Executive Support Nick Bell, Executive Director (Resources & Performance)	
Lead Member:	Edna Murphy (Lead Member for Governance)	
Public Report:	Yes	
Key Decision:	No	
Voting Arrangements:	A majority of voting Members, subject to that majority including the vote of the Mayor, or the Deputy Mayor acting in place of the Mayor.	

Recommendations:

A	To approve the proposed timetable and process to refresh the Corporate Strategy and the Medium-Term Financial Plan (MTFP).
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Strategic Objective(s):

The proposals within this report fit under the following strategic objective(s):

x	Achieving ambitious skills and employment opportunities
x	Achieving good growth
x	Increased connectivity
x	Enabling resilient communities
x	Achieving Best Value and High Performance

1. Purpose

1.1	This paper provides the Board with a draft timeline and process to refresh both the Corporate Strategy and the MTFP and seeks approval from the Board for the proposed timetable and process.
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2. Proposal

2.1	It is a statutory requirement for the Combined Authority and the Mayor to set approved budgets each year and to do that in sufficient time to inform its constituent councils so that they can reflect necessary budget implications within their own approved budgets for the following financial year. In practice this means that the Combined Authority budgets (there are separate budgets for the Combined Authority and the Mayor) need to be approved by the end of January preceding the financial year to which they relate.
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2.2	Part of the Combined Authority's Improvement Programme has ensured that the building blocks that other Mayoral Combined Authorities would expect to have in terms of short, medium and long term planning are in place at CPCA. This Improvement was partially addressed in January 2023 when a 2023-2025 Corporate Strategy was approved which set out key multi-year strategic objectives for the Combined Authority and the key activities planned to deliver these objectives. Also in January 2023 a multi-year MTFP was approved (rather than a simple annual budget) to help identify the resources required to deliver key activities that spanned more than one year. However there was no formal alignment between the Corporate Strategy process and the MTFP process, whereas best practice is that the Corporate Strategy priorities should determine the MTFP (which effectively becomes a financial expression of the Corporate Strategy).
2.3	As much work was undertaken to develop a new Corporate Strategy that was approved in January 2023, it is proposed that this process, whilst aligning the processes for determining the Corporate Strategy and MTFP for the first time, focuses more on a refresh of the existing Corporate Strategy (informed by a 6-month review of the existing Corporate Strategy), rather than a more fundamental review. This is considered appropriate because of both the extensive work undertaken to develop the existing Corporate Strategy and the fact that next year will be the last one of the current Mayoralty prior to the next Mayoral election. It should be noted that there will be a strong link between the Corporate Strategy and the Single Assurance Framework (SAF) which is being developed, as the Corporate Strategy will help determine the prioritisation of projects via the SAF process.
2.4	The proposed process to develop the refreshed Corporate Strategy and the MTFP is shown in outline at Appendix A. This covers, at high level, the proposed engagement with Leaders of constituent councils, Overview & Scrutiny, Thematic Committees, the Combined Authority Board, Members of the public and Chief Executives and Section 151 Officers from constituent councils. A more detailed plan of internal activity has been developed for officers that underpins the diagram in Appendix A and work has already commenced internally on developing the information required for the process.
2.5	In summary there are four main stages to the process, as described below.
2.6	<u>Stage 1</u> – running from mid-August to 20 th September. This is the stage we are currently in and it encompasses development and consultation of the process to refresh the Corporate Strategy and develop the MTFP. The draft process has already been shared with constituent councils Section 151 officers and Chief Executives and, informally through Leaders' Strategy Meeting, with the Leaders of constituent councils. Their comments have been included in the draft process. Early input from the Thematic Committees is sought at their September meetings to inform the second stage of the process. This Stage will end on 20 th September when the Board approves the final process to be used.
2.7	<u>Stage 2</u> – running from the 20 th September to late October. During this stage much of the internal work to refresh the Corporate Strategy and develop the MTFP will be completed. For the Corporate Strategy this will include a 6-month review of the existing Corporate Strategy, a review of planned activities for 2024-25 and officer suggestions for other activities which could be considered for approval in the refreshed Corporate Strategy. For the MTFP this will include a full repriced of the existing MTFP given forecast inflation and known income, savings and pressures that were not included in the original MTFP, as well as officer identified options for potential efficiencies and investments. During this phase there will be consultation with Chief Executives and Section 151 Officers in constituent councils and the stage will end with a workshop for the Board to provide them with the refreshed/repriced detail and any officer options. This will be held in late October.
2.8	<u>Stage 3</u> – running from late October to the 29 th November. This is the stage during which Board Members consider what activities they would like to see included in the refreshed Corporate Strategy and what proposals they would like to make for the MTFP. The Section 73 Officer of the Combined Authority will make himself available to any of the Board Members – either individually or in subsets of the Board -to provide any further detail on the repriced MTFP and to ensure that any proposals being considered by Board Members are both affordable and legal from a Section 73 perspective. There will be an opportunity for Overview & Scrutiny, at its meeting on 27 th November, to consider any Corporate Strategy and MTFP proposals which have been published for consideration by the Board on the 29 th November. This stage will conclude on 29 th November when the Board considers any options and approves a draft Corporate Strategy and MTFP for consultation.

2.9	<p>Stage 4 – running from 29th November to 31st January. This is the main consultation stage for the draft refreshed Corporate Strategy and MTFP. During this stage there will be internal consultation at informal meetings of thematic committees and Overview & Scrutiny, together with wider consultation with constituent councils, the general public in Cambridgeshire and Peterborough and other key stakeholders. The Section 73 Officer will continue to make himself available to Board Members should they wish to consider developing amendments to the draft Corporate Strategy and MTFP during this stage. Whilst it is anticipated that any potential amendments should be discussed openly and transparently with Board colleagues during what is this year an extended MTFP development process, all amendment proposals will need to be with the Section 73 Officer by 17th January at the latest to ensure there is sufficient time to consider those amendments from a Section 73 perspective prior to the Board on the 31st January. This stage (and the overall process) concludes on the 31st January when the Board approves the refreshed Corporate Strategy and the MTFP.</p>
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3. Background

3.1	<p>It is a statutory requirement for the Authority to set and approve a budget every year and good practice to develop a longer-term Corporate Strategy which drives a Medium-Term Financial Plan. The proposals in this report strengthen this best practice in line with the work being undertaken through the Improvement Programme.</p>
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4. Appendices

4.1	<p>Appendix A – High Level Overview of proposed process to refresh Corporate Strategy and develop MTFP</p>
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5. Implications

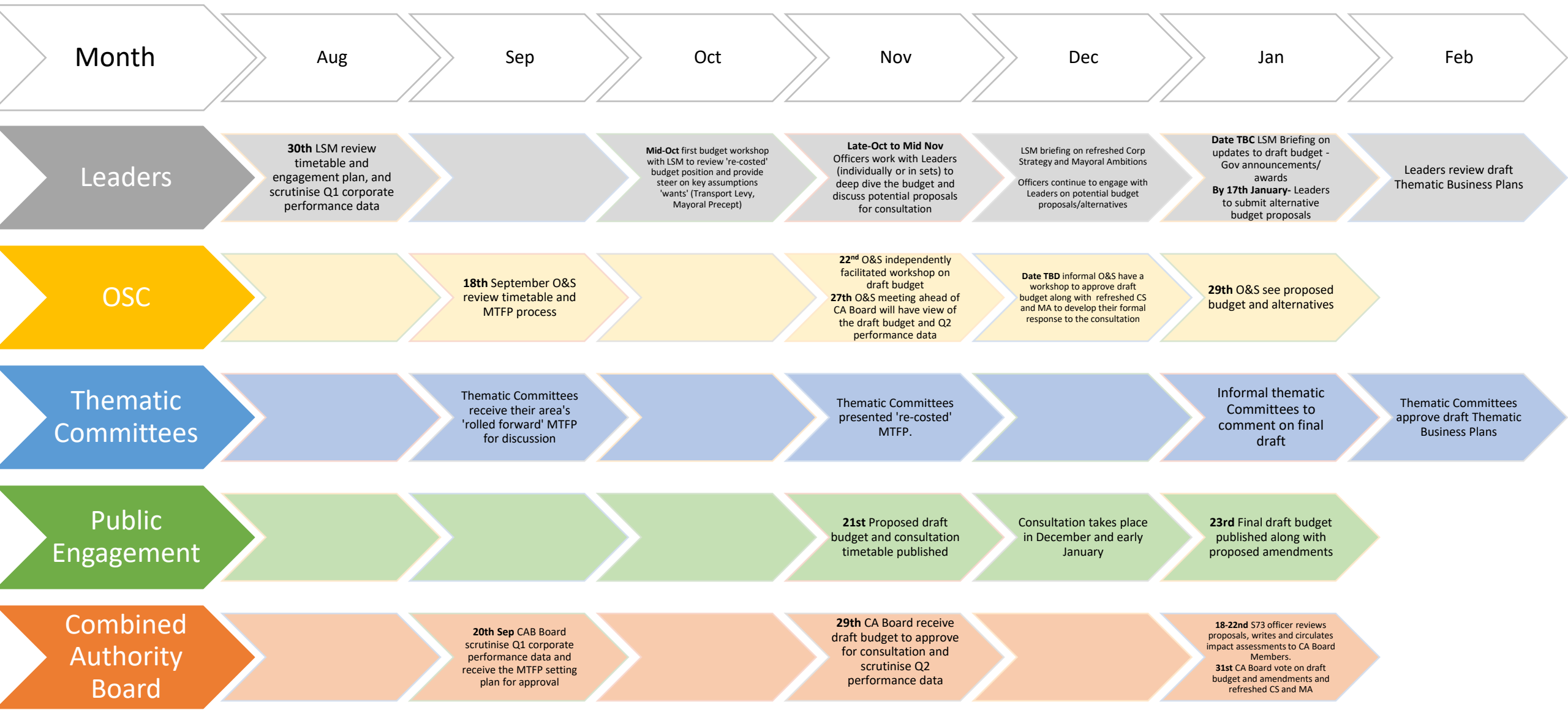
Financial Implications

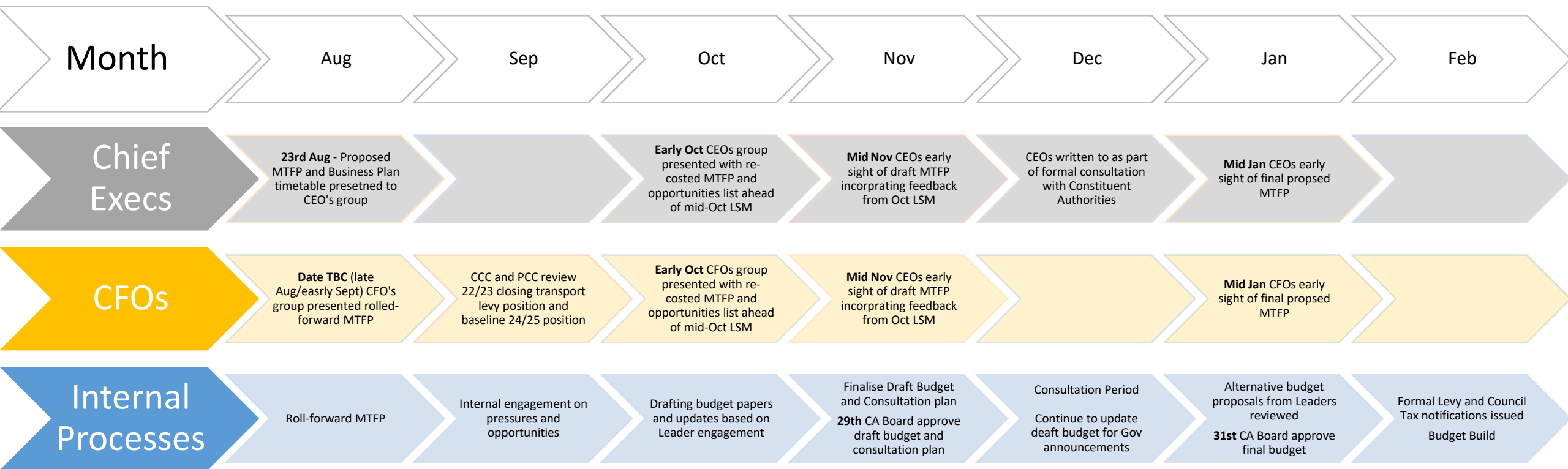
5.1	<p>There are no direct financial implications from the issues contained in the report.</p>
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Legal Implications

6.1	<p>Under powers granted by the Combined Authorities (Finance) Order 2017, elected Mayors may raise a precept on Constituent Authorities Council Tax bills under section 107G of the Local Democracy Economic Development and Construction Act 2009. A Mayoral Precept may only be issued in relation to the costs of the Mayor or of discharging Mayoral Functions. The Mayoral functions are set out in Article 12 of the Cambridgeshire and Peterborough Combined Order 2017.</p> <p>Further, under Section 25 of the Local Government Act 2003, the Authority's Chief Financial Officer (the Treasurer) is required to report on the robustness of the estimates made for the purposes of the budget and levy calculations and the adequacy of the proposed reserves. This information enables a longer-term view of the overall financial position to be taken.</p> <p>This report is submitted to the Board in accordance with the Budget procedure rules. The CPCA has a statutory duty to have regard to the report of the Chief Finance Officer when making decisions about its budget calculations. The legal and governance processes that need to be completed include consideration by Overview and Scrutiny Committee and the Combined Authority Board.</p> <p>As a public authority which has the power to levy for transport functions and to raise a precept, the Cambridgeshire and Peterborough Combined Authority must set a budget every year which is agreed through its formal decision-making processes.</p> <p>Some savings proposals may only be delivered after specific statutory or other legal procedures have been followed and/or consultation taken place. Where consultation is required, the CPCA cannot rule out the possibility that they may change their minds on the proposal because of the responses to a consultation, and further reports to the CPCA Board may be required.</p>
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	<p>If General Fund Reserves are used to support the budget, they may need to be reimbursed at the earliest opportunity to provide the necessary, margin of safety in future years.</p> <p>Apart from statutory duties relating to specific proposals the CPCA must consider its obligations under the Equality Act.</p>
Public Health Implications	
7.1	None directly
Environmental & Climate Change Implications	
8.1	None directly
Other Significant Implications	
9.1	None
Background Papers	
10.1	None







Combined Authority Board	Agenda Item
20 September 2023	11

Title:	Single Assurance Framework
Report of:	Jodie Townsend, Governance Improvement Lead
Lead Member:	Councillor Edna Murphy, Lead Member for Governance
Public Report:	Yes
Key Decision:	No
Voting Arrangements:	By majority of voting members, subject to that majority including the vote of the Mayor, or the Deputy Mayor acting in place of the Mayor.

Recommendations:

A	Board approves the Single Assurance Framework, attached at Appendix A, for submission to Government.
B	Board notes the developing terms of reference for the Investment Committee and Investment Panel, attached at Appendix B and C, and provides feedback on their content.

Strategic Objective(s):

The proposals within this report fit under the following strategic objective(s):

x	Achieving ambitious skills and employment opportunities
x	Achieving good growth
x	Increased connectivity
x	Enabling resilient communities
x	Achieving Best Value and High Performance

The Combined Authority has a responsibility to ensure that it provides appropriate stewardship of public funds, that it drives improvements and standards within its initiation, development and approval of programmes and projects, and that it ensures the golden thread is central within the development of high quality business cases to increase the ability of those programmes and projects to realise the benefits that they seek to deliver.

The Single Assurance Framework is designed to support all of the above and drive delivery of each of the Corporate Plan priority areas in doing so.

1. Purpose

1.1	The purpose of this report is to present to Board the DRAFT Single Assurance Framework (SAF) for consideration and approval for submission to Government.
1.2	In approving the SAF, Board is agreeing to replace the existing Local Growth Assurance Framework with the SAF as the Assurance Framework of the Cambridgeshire & Peterborough Combined Authority from an agreed implementation date.

1.3	Once submitted to Government the SAF will be reviewed by the Department for Levelling Up, Housing & Communities (DLUHC), the Department for Transport (DfT) and the Department for Education (DfE) to ensure it is compliant with requirements for Combined Authority Assurance Frameworks set out in the English Devolution Accountability Framework (EDAF).
1.4	Following review by Government Departments a report will be presented to Board on 29 November to confirm clearance of the SAF by Government and highlight any amendments that were required to achieve clearance.
1.5	That report will also set out any constitutional amendments required as a result of adoption of the SAF, this will include a recommendation for the terms of reference for the Investment Committee. The Draft developing terms of reference for the Investment Committee and the supporting Officer Investment Panel are attached as appendices B and C to this report in order to provide context to the SAF proposal and provide opportunity for Board comment and feedback.
1.6	An Implementation Plan for the SAF will also be presented to Board on 29 November for consideration that will include a recommendation date for implementation of the SAF.
What is the Single Assurance Framework?	
1.7	SAF is a set of systems, processes and protocols designed to provide the Combined Authority with a consistent approach for appraisal, assurance, risk management and performance throughout the lifecycle of projects and programmes. The SAF sets out key processes for ensuring accountability, probity, transparency and legal compliance and for ensuring value for money is achieved across its investments.
1.8	The SAF seeks to set out the framework and processes the Combined Authority will utilise to provide confidence to itself, to Government, to stakeholders and to partners that it has robust systems in place to best enable its projects and programmes to realise the benefits they seek to deliver.
1.9	The SAF will apply to the lifecycle of all Programmes and Projects that place a financial liability on the Combined Authority.

2. Proposal	
2.1	The proposal is for Board to approve submission of the Single Assurance Framework to DLUHC for Government consideration and clearance.
2.2	<p>The Single Assurance Framework (SAF) sets out the following:</p> <ul style="list-style-type: none"> • How the Combined Authority has responded to and complied with the English Devolution Accountability Framework (EDAF) (2023) • Compliance with National Local Growth Assurance Framework requirements (2021) • The respective roles and responsibilities of the Combined Authority Mayor, the Mayoral Combined Authority (MCA) and other elements of the decision-making structure • The key processes for ensuring accountability, probity, transparency, legal compliance, and value for money • How potential investments will be assured, appraised, prioritised, approved and delivered • How the progress and impacts of these investments will be monitored and evaluated
2.3	<p>The SAF contains the following sections:</p> <ol style="list-style-type: none"> 1. Introduction – Purpose of the SAF and initial acknowledgement of EDAF 2. Cambridgeshire & Peterborough – Details of the Mayoral Combined Authority 3. Governance, Accountability and Transparent Decision-Making – Details the governance arrangements of the CPCA and how CPCA adheres to the overall Local Government Accountability Framework 4. English Devolution Accountability Framework – How the SAF adheres to EDAF requirements 5. Single Assurance Framework Project Lifecycle Process – The framework to be applied to the lifecycle of programmes and projects

	<p>6. Delivery, Monitoring and Evaluation – Overview of performance and monitoring requirements</p> <p>7. Annex Section – sets out additional and specific information regarding requirements for Transport Projects, the Adult Education Programme and in reference to the Greater South EAST Net Zero Hub</p> <p>8. SAF Appendices – Overview of SAF Templates</p>
2.4	<p>The SAF consists of 3 key phases, they are:</p> <ul style="list-style-type: none"> • SAF Phase 1 – Concept to Pipeline Approval (Initiation Phase) • SAF Phase 2 – Business Case requirements (Development Phase) • SAF Phase 3 - Approvals
2.5	<p>Prior to the these phases, 5.3 of the SAF sets out the entry points to the framework, these are via:</p> <ul style="list-style-type: none"> • The Corporate Plan; or • In-Year proposals
SAF Phase 1	
2.6	<p>SAF Phase 1 is the first step towards developing a business case. This is where ideas, proposals or ambitions are developed into concepts for consideration. All proposals are required to complete a Concept Paper which must go through Concept consideration before they can progress to the project development phase.</p>
2.7	<p>A Concept Paper is the Combined Authority's specially designed entrance document, it acts as a Project Initiation Document (PID) with continuous developing information as it goes through phase 1 to eventually include specific key information to better enable consideration of that concept and importantly to provide consistency within the process.</p>
2.8	<p>SAF Phase 1 for in-year proposals includes CPCA Corporate Management Team engagement and technical officer engagement and consideration through a new body named the Investment Panel. The Investment Panel consists of key officers including CMT representation who consider Concept papers for in-year proposals in order to determine prioritisation, provide test and challenge, recommend required business case development route and consider concepts for recommendation to Board.</p>
2.9	<p>The intention for in-year proposals is that a quarterly report be presented to the Combined Authority Board from the Investment Panel that details all Concepts received each quarter (with links to each Concept Paper), the paper will include recommendations from the Investment Panel for each Concept that will be either:</p> <ul style="list-style-type: none"> • Recommend Concept is added to MTFP (can therefore be developed at appropriate time) • Recommend be added to Pipeline (can then be considered for addition to MTFP when funding becomes available and/or becomes a priority and then is developed) • Recommend business case is developed and added to Pipeline (can then be ready for delivery when funding becomes available and/or becomes a priority) • Recommend Concept is rejected
2.10	<p>The SAF Phase 1 operates for both entry points under the Principle of Approval. The Principle of Approval requires all projects that progress into the business case development stage to have been approved as a Concept or as a Corporate Plan deliverable before a business case is developed, this ensures that all items on the CPCA pipeline for development have political support from the Board to progress.</p>
2.11	<p>Ensuring delivery of the Principle of Approval was an absolute requirement for the SAF set by the Board.</p>

SAF Phase 2	
2.12	SAF Phase 2 is the development phase. This is the phase where the relevant business case(s) is/are developed, and where out of Business Area assurance activity takes place prior to the business case progressing onto the approvals stage.
2.13	The business case is developed/ managed by the sponsoring Business Area, ensuring that its content, meets the required standard defined within the Combined Authority guidance in addition to meeting the requirements of the SAF, Her Majesty's Treasury (HMTs) five case model Green Book compliance and meeting Combined Authority specific requirements on Gross Value Added (GVA). It also should seek alignment to Policy Aims and Objectives, whilst meeting any funding requirements and/or other milestone dates/requirements.
2.14	For clarity HMTs Green Book sets out requirements regarding content for each business case and how that should be developed in alignment with Combined Authority strategic objectives. The specific criteria detail is not included within the SAF document in order to allow it to apply to revisions by HMT to the Green Book without having to amend the SAF document itself.
2.15	The lead Business Area is responsible for ensuring that they, any partners, or the sponsor meet deadlines, engage the appropriate subject matter experts and technical appraisers and adhere to required formats when developing a business case.
2.16	CPCA templates must be used for business case development to allow the application of standards and proportionality. The business case templates and criteria are designed to ensure necessary compliance, drive standards of project development and better enable delivery. They are important as projects will only deliver intended benefits if they have been developed appropriately, proportionately and to a high standard with appropriate scoping, planning and costs justified from the outset. . These Business Cases will require detailed evidence on the options, designs, delivery and outcomes of the project, along with strategic fit and value for money information to enable informed decision making
2.17	At the end of the development process the PMO will undertake an Assurance Observations Report that will inform the business case author and relevant CPCA Executive Director on whether the business case is ready for submission to approval. The Assurance Observations Report provides a maturity assessment of a business case against HMTs Green Book and CPCA standards, it will also highlight red flags where it believes information is not mature enough or where it believes standards have not been met. It is to be produced by SAF experts from within the PMO.
2.18	The relevant CPCA Executive Director (identified in SAF Phase 1) is required to approve whether a business case can progress to SAF Phase 3 (approvals) or whether it needs further work, they will consider the Assurance Observations Report as guidance to see if the author ignored red flags or the business case was advanced without being sufficiently mature, which would could increase the risk of approving the business case.
2.19	This approach ensures that there is a directly responsible and accountable CPCA member of the Corporate Management Team for each business case that is progressed to SAF Phase 3.
SAF Phase 3	
2.20	SAF Phase 3 is the business case approvals phase, this focuses on approval of the business case that has been developed following the principle of approval provided at the beginning of the process by the Combined Authority Board.
2.21	The required approval route is dependent upon the level of financial approval that is required. The Combined Authority has the following business case approval delegations: <ul style="list-style-type: none"> • £1 million and under: Chief Executive approval • Over £1million and up to £5 million: Investment Committee approval • Over £5million: Combined Authority Board approval
2.22	These approval routes are supported by the Investment Panel which is a Technical Officer group who provide technical test and challenge of business case proposals over £1million in value and make recommendations to the Investment Committee and Combined Authority Board.

2.23	<p>The Investment Panel review all business case proposals for approval over £1 million. They do this by:</p> <ul style="list-style-type: none"> • reviewing a proposal from a basis of HMTs five case model in order to ensure that it has been developed to an appropriate standard, holding the relevant CPCA Executive Director to account • highlight key lines of enquiry to identify the key issues, key questions and key areas of concern within a business case proposal. This will determine what the key lines of enquiry should be for the Investment Committee to consider from a technical perspective • provide observations and recommendations to the Investment Committee on business case approvals. The Investment Panel will draw conclusions on the level of risk that it believes applies to approving a proposal and make observations and recommendations on that level of risk and how it can be improved
2.24	<p>The Investment Committee will take on board the advice provided by the Investment Panel in coming to a decision on approval for business cases between £1 million and £5 million. Business cases over £5 million must be approved by the Combined Authority Board, to support the Board the Investment Committee will consider such approvals first and make a recommendation on approval to the Board.</p>
2.25	<p>The Investment Committee will be a new Committee within the Combined Authority governance framework, however there will not be an increase in overall Committees. In line with previous Board direction the Investment Committee will be created through an expanded role for the Shareholder Committee.</p>
2.26	<p>The Investment Committee will deliver the key roles and responsibilities of the existing Shareholder Committee plus key functions in support of the SAF such as:</p> <ul style="list-style-type: none"> • To consider investment proposals and to make appropriate challenges to these proposals • To oversee and monitor investments • To add conditions to any Funding Decision that falls within its Delegated Authority and to make recommendations for conditions to CPCA Board • To consider change requests within the delegation of the Investment Committee • To approve the monitoring and evaluation criteria related to any Funding Decision and to have the ability to delegate oversight of this function where appropriate • Where oversight of monitoring and evaluation applies to the Investment Committee, to consider whether a formal review of a project or program is required and to consider this review itself (in consultation with the Overview & Scrutiny Committee) or highlight the matter to Overview & Scrutiny Committee for potential project review
2.27	<p>The Investment Panel will work in support of the Investment Committee and in support of key elements of the SAF from a technical officer perspective. The developing terms of reference for the Investment Committee and the Investment Panel are attached at Appendix B and C to provide context to Board in considering the SAF.</p>
2.28	<p>Having an Investment Committee within approval arrangements and with a key SAF overview role can add to the levels of assurance by providing the following benefits:</p> <ul style="list-style-type: none"> • Development of a focused skillset within membership to apply to the consideration of business cases • Creation of a skilled committee that can undertake a wider Member role in considering change requests, providing SAF oversight, providing detailed project delivery oversight and driving Member led monitoring and evaluation • Creation of more direct ways of working with the Technical Officer Group (TOG) who undertake technical assurance of business cases. Where the Thematic Committees approve business cases the TOG will have to report advice to 3 Committees which is a less efficient and effective use of time

Delivering Assurance

2.29	<p>The SAF seeks to deliver ever increasing levels of assurance as approval values increase, it does this through the proportionate application and assessment of criteria to set standards in each phase of the SAF process that drive the documentation needed to inform decision-making.</p>
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2.30	<p>Driving these levels of documentation, which have criteria and process behind each of them, in support of delivering assurance are:</p> <ul style="list-style-type: none"> • appropriate front end initiation process through concept development that drives strategic fit • proportionate business case development process that meets national and Combined Authority standards of best practice development (including alignment with HMTs Green Book) • appropriate use of expertise within Business Areas to help develop required business cases • an upskilled PMO offer to provide support and guidance throughout the SAF (this will be set out in more detail to Board in the SAF Implementation Plan that will be considered on 29 November) • use of out of Business Area/second line of defence assurance principles and processes to assess the maturity of business cases and undertake proportionate appraisal • Technical Officer support through an Investment Panel to focus Investment Committee and Board considerations and inform the decision-making process.
2.31	<p>The approvals process in particular, where decision-makers need to be appropriately informed, is supported through delivery of the following elements of assurance prior to entering the approvals phase:</p> <ul style="list-style-type: none"> • Front end Concept development process that seeks Corporate Management Team support, ensures Combined Authority core area involvement from an early stage, and delivers technical officer assessment via Investment Panel consideration and recommendation on Concept progression. • Delivers a Principle of Approval by ensuring the Combined Authority Board provides an approval for a concept to enter the business case development phase either through inclusion within the Corporate Plan or via approval of in-year concept proposals • Delivers business cases that must be developed in alignment with HMTs Green Book and Combined Authority standards regarding strategic fit that drive value for money considerations and quality of content within business cases • Delivers second line of defence appraisal of business cases in line with HMTs Green Book • Delivers an objective Assurance Observation report from the PMO on all business cases to inform Executive Directors in progressing them to the approvals phase and assuming responsibility for their content
2.32	<p>This approach is designed to enable:</p> <ul style="list-style-type: none"> • decision-makers at all levels to base their decisions upon objective, evidence-based out of Business Area findings and recommendations which in turn should drive better informed decision-making • increased Executive Director ownership and accountability (to support Constituent Authorities and proposers) • increased Statutory Officer involvement and accountability • increased levels of assurance and appraisal support and guidance • approvals based on proportionate financial delegation i.e. a request of £100,000 will not be scrutinised to the same level of a request for £5 million. • the time taken to reach an approval decision being reflective of the level of financial ask.
Value for Money considerations	
2.33	<p>Value for Money (VfM) is balanced judgement about finding the best way to use public resources to deliver policy objectives. Comparing the social VfM of alternative options requires use of the Green Book methodology, in particular the five case model, as well as its associated analytical tools.</p>
2.34	<p>The SAF drives the application of HMTs Green Book and appropriate requirements and considerations in relation to Value for Money which includes the application of a Benefit Cost Ratio (BCR). BCR is a metric used by the Treasury to determine whether a scheme provides good value for money, the higher the BCR figure the better the value for money. Treasury advice is to seek a minimum BCR of 2 for a project.</p>

2.35	In order to provide additional assurance regarding value for money the SAF applies a tolerance to all business cases that impacts the approvals route. Any business case that does not present a proposal with a high value for money score via Benefit Cost Ratio (BCR) (or Net Present Public Value - NPPV) will be required to seek business case approval via the Combined Authority Board.
2.36	There may be cases when the best value way of delivering a project to achieve strategic objectives leads to a BCR lower than the Treasury advice of 2 or higher, or which is not as strong as the BCR of alternatives which do not align as well with the Authority's strategic objectives set out in key policies. Treasury Green Book allows projects with a BCR below 2 to be delivered as long as SMART objectives are linked to strategic objectives of the Combined Authority.
2.37	In such cases it must be the Combined Authority Board who make a judgement on whether the achievement of those strategic objectives is worth the cost to the Combined Authority. This also allows the Board to consider projects where there are questions regarding best value assessment which leads to a less than favourable value for money judgement.
2.38	For appraisal to be effective, objectives must be SMART. The SMART objectives in the strategic dimension of the business case directly drive the rest of the process in the application of the Green Book. Only options that deliver these SMART objectives can be considered VfM, therefore VfM is not just about a Benefit Cost Ratio (BCR).
2.39	The application of HMTs Green Book ensures that objectives are set based around guidance and evidence in relation to Specific – Measurable – Achievable – Realistic – Time based principles that will identify those options that perform well against these measures.
2.40	The Draft Single Assurance Framework is set out in more detail in Appendix A of this report.

3. Background

3.1	It is a requirement for the Combined Authority to have an Assurance Framework. The existing Assurance Framework meets the requirements set out by the National Local Growth guidelines, these guidelines set out Government's requirement for Mayoral Combined Authorities to develop their own Local Assurance Framework and to ensure they are reviewed and updated annually.
3.2	The National Local Growth guidelines have now been replaced by the English Devolution Accountability Framework, often referred to as EDAF. EDAF is part of the broader Local Government Accountability Framework and now sets the standard for approval of Assurance Frameworks by Government.
3.3	The Combined Authority needs an Assurance Framework to set out how it meets best value requirements by ensuring that it spends public money in the most effective and efficient way, meeting its Aims and Objectives.

Why have we developed a new Assurance Framework?

3.4	The Independent Governance Review undertaken in 2022 identified the Assurance Framework and associated process, standards and ways of working as a key area that required improvement. The perspective provided by Constituent Authorities and partners to the Governance Review was that the current approach lacked consistency, HMT Green Book alignment and did not sufficiently drive and ensure that projects developed had a clear golden thread between their outcomes and the CPCA strategic objectives.
3.5	The Assessment of the Combined Authority by the Interim Chief Executive in October 2022 supported the Governance Review views and led to the initial improvement plan, Board agreed that once initial improvements had been made to the Governance Framework that a new Assurance Framework should then be developed.
3.6	Phase 2 of the Improvement Plan sets out a clear objective to develop a new Single Assurance Framework that reflects agreed organisational values, drives standards and future proofs the organisation.

3.7	The development of the SAF is seen as a way of demonstrating to Government that the Combined Authority has responded to concerns raised through the Best Value Notice and wider improvement requirements and by ensuring it demonstrates early compliance with EDAF.
3.8	Furthermore the SAF will seek to demonstrate to Government that the Combined Authority has, through partnership working, developed robust processes and procedures to deliver improved consideration of programmes and projects with robust assurance, project appraisal and value for money processes applied consistently and proportionally.
Supporting Board Decision-Making	
<u>Audit & Governance Committee</u>	
3.9	The Draft SAF was considered by the Audit & Governance Committee on 8 September 2023. The Audit & Governance Committee were asked to consider the SAF with particular reference to the intended level of assurance and value for money safeguards that it intends to provide. They were asked to provide comment to help guide the Board when it considered the SAF.
3.10	The Audit & Governance Committee considered the SAF and provided test and challenge around the 3 SAF processes, proportionality, implementation and ongoing review.
3.11	The Audit & Governance Committee unanimously supported the Draft SAF document and the developing terms of reference for the Investment Committee and the Investment Panel.
<u>Leaders Strategy Meeting & Public Service Board</u>	
3.12	The Draft SAF was shared with the informal meeting of Board (Leaders Strategy Meeting) and the Public Service Board (which includes within its membership the Chief Executives of each of the Constituent Authorities) in late August/ early September.
3.13	<p>As a result of this engagement the following additions were requested for inclusion in the SAF document:</p> <ul style="list-style-type: none"> • Annual review of the SAF be a constitutional requirement and key function of the Audit & Governance Committee. The implementation of the SAF and its impact should be reviewed every 6 months for the first 18 months of its implementation. • Where a concept is proposed that is specific to a single Constituent Council area, that Constituent Council is formally consulted with their view being provided to the Board when considering that concept. This principle shall also exist when final business cases are put forward for approval, with the relevant approver being provided with the Constituent Council view (after being formally consulted) when making a decision. • Where the Combined Authority is a part funder the Combined Authority will utilise the primary performance reporting process for the project, i.e. the performance reporting produced by a Constituent Authority where they are lead funder. Such arrangements will be developed and agreed as part of the business case.
3.14	Indications of support for the SAF document were provided at both Leaders Strategy Meeting and Public Service Board.
<u>Partner Working Group</u>	
3.15	The Partner Working Group consists of officers appointed by their respective Chief Executives to input into the development of the SAF, this group has been a consistent part of the SAF development process.
3.16	A key role for Constituent Council Officers on the Partner Working Group is to brief Officers and Members within their own authorities on the development of the SAF and highlight any concerns they have regarding its content.
3.17	No objections to the content of the SAF have been raised by the Partner Working Group. In early September the Partner Working Group were provided with a briefing paper on the SAF document attached at Appendix A and offered a 1-2-1 briefing on the document as well as an opportunity to highlight any concerns regarding its content. No concerns were subsequently raised.

SAF Development Process																	
3.18	The development of the Single Assurance Framework has been undertaken through an approach of significant engagement as requested by the Combined Authority Board. The key decision points in getting to this stage are set out in Appendix D .																
3.19	The governance arrangements that were put in place for development of the SAF were done so to ensure opportunities for significant engagement, input and comparison, in order to maximise opportunities for coproduction on phase elements and supporting templates.																
3.20	<p>The governance arrangements that were put in place were as follows:</p> <table border="1"> <tr> <td>Project Manager</td><td>Responsible for undertaking development activity to develop approach and authoring the SAF document</td></tr> <tr> <td>Development Group</td><td>Officer support group to Project Manager to assist with SAF development process as directed</td></tr> <tr> <td>Workstream Sponsor</td><td>Provided oversight of development to ensure Corporate Management Team link and hold Project Manager to account on progress</td></tr> <tr> <td>Internal Working Group</td><td>Representatives from each CPCA Business Area to be engaged by Project Manager on key SAF content and to test and challenge developing approaches</td></tr> <tr> <td>Partner Working Group</td><td>Representatives from each Constituent Council appointed by their Chief Executives to be engaged by Project Manager on key SAF content and to test and challenge developing approaches. Additional role of working group membership to report back to key officers and Leaders within their own Councils</td></tr> <tr> <td>Public Service Board Lead</td><td>Chief Executive of Fenland Council provided key support, steer, advice and guidance on developing SAF content and challenge to ensure partnership engagement process was sufficient</td></tr> <tr> <td>M10 Assurance Group</td><td>Specialist officers from across the 10 Mayoral Combined Authorities to share issues, best practice and discuss responding to EDAF.</td></tr> <tr> <td>Improvement Group</td><td>Chaired by Executive Director for Resources & Performance, oversight group to ensure all improvement workstreams on track and to provide forum to air issues and seek solutions</td></tr> </table>	Project Manager	Responsible for undertaking development activity to develop approach and authoring the SAF document	Development Group	Officer support group to Project Manager to assist with SAF development process as directed	Workstream Sponsor	Provided oversight of development to ensure Corporate Management Team link and hold Project Manager to account on progress	Internal Working Group	Representatives from each CPCA Business Area to be engaged by Project Manager on key SAF content and to test and challenge developing approaches	Partner Working Group	Representatives from each Constituent Council appointed by their Chief Executives to be engaged by Project Manager on key SAF content and to test and challenge developing approaches. Additional role of working group membership to report back to key officers and Leaders within their own Councils	Public Service Board Lead	Chief Executive of Fenland Council provided key support, steer, advice and guidance on developing SAF content and challenge to ensure partnership engagement process was sufficient	M10 Assurance Group	Specialist officers from across the 10 Mayoral Combined Authorities to share issues, best practice and discuss responding to EDAF.	Improvement Group	Chaired by Executive Director for Resources & Performance, oversight group to ensure all improvement workstreams on track and to provide forum to air issues and seek solutions
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3.21	There have been numerous meetings of the Partner Working Group, Internal Working Group and significant engagement between the Project Manager and Constituent Council Officers outside of the meetings. There have also been 5 direct meetings between the Project Manager and individual Constituent Authorities as part of the engagement process as well as meetings with several Council Monitoring Officers																
3.22	<p>Regular reporting on progress in developing the SAF was also provided through the monthly Improvement Framework update and Highlight Report to:</p> <ul style="list-style-type: none"> • The Audit & Governance Committee • The Overview & Scrutiny Committee • Combined Authority Board • Independent Improvement Board 																
3.23	Engagement has also taken place with the Public Service Board to engage Constituent Council Chief Executives, the CPCA Corporate Management Team and Leaders Strategy Meeting as and when appropriate to support the development process.																

Combined Authority Board key asks and design principles	
3.24	<p>The Combined Authority Board set out a key ask in designing the SAF, that the principle of approval referred to in 2.11 was adhered to. It also set out 7 design principles for the SAF to take on board, those being:</p> <ul style="list-style-type: none"> • Ensure appropriate protections for stewardship of public funds • Deliver improvements in project development standards • Create consistency, control & clarity across processes • Provide appropriate and proportionate levels of assurance • Deliver management of political and reputational risk • Ensure alignment to HMT Green Book (and others) • Provide appropriate approval delegations
3.25	The SAF Project Team believe they have delivered on the key ask and the design principles whilst also ensuring that SAF process is not over engineered.
3.26	The Board also asked that the SAF development sought to future proof the Combined Authority, this relates to ensuring that it is able to effectively support devolution aims. The Combined Authority is committed to achieving future devolution for the region that will benefit its residents and regional business. The Combined Authority recognises that in providing areas with more power and funding flexibility it becomes even more essential to strengthen governance and accountability arrangements to ensure that they are used appropriately to support regional and national priorities.
3.27	The SAF aims to demonstrate to Government that it is committed to the delivery of good governance and accountability through the stewardship of public funds, striving to ensure that decision-making is effective, proportionate, open to test and challenge and taken to deliver benefits to the region in alignment with its agreed strategic objectives.
3.28	The SAF, alongside the new approach to governance approved by Board in January, seek to deliver the strengthened governance and accountability arrangements that have become a necessary requirement in devolution discussions as set out in the English Devolution Accountability Framework.
English Devolution Accountability Framework & Government Clearance	
3.29	The English Devolution Accountability Framework (EDAF) was published by Government in March 2023. The first edition of EDAF sets out how mayoral combined authorities (MCAs) will be scrutinised and held to account by the UK Government, local politicians and business leaders, and by the residents and voters of their area.
3.30	<p>EDAF sets out an overall framework for assuring funds from Government to the Combined Authority, this includes assurance for individual funding streams as well as devolution deal funding. Annex A of EDAF sets out the requirements for Assurance Frameworks based around a requirement to outline decision-making processes and demonstrate commitment to transparent and accountable decision making. This includes:</p> <ul style="list-style-type: none"> • confirming accountable body arrangements • confirming the use of resources are subject to required checks and balances • confirming key roles and responsibilities in decision-making • ensuring appropriate arrangements to deliver transparent decision-making
3.31	Assurance Frameworks are required to be cleared by Government before they can be applied, EDAF is the framework that Assurance Frameworks must now be cleared against when be assessed by Government.
3.32	The SAF is significantly different in content to the existing Local Growth Assurance Framework of the Combined Authority and therefore must be submitted to Government for clearance once Board has approved it to be so. This process requires the submission of the SAF to Department for Levelling Up, Housing & Communities (DLUHC) to be assess against EDAF requirements by their Local Growth Assurance Unit.

3.33	Following approval by Board for submission to Government the SAF will formally enter the EDAF clearance process which is estimated to take between 4 to 6 weeks.
3.34	The result of the clearance process and any required amendments to achieve clearance will be reported to Board on 29 November.
Alternative Options	
3.35	Comparison work was undertaken with all Mayoral Combined Authorities to understand their Assurance Framework and ways of working and how they planned to respond to EDAF requirements. This involved consideration of end of process approval approaches that would have replaced the Principle of Approval, providing an approval at the end of business case development
3.36	This type of approach was deemed not to fit with the asks of the Combined Authority Board who wanted to ensure certain safeguards would be provided by ensuring resources were applied to development of projects that had both senior management and Board political approval.

4. Appendices

4.1	Appendix A – Draft Single Assurance Framework
4.2	Appendix B – Developing Draft terms of reference for Investment Committee
4.3	Appendix C – Developing Draft terms of reference for Investment Panel
4.4	Appendix D – Key Decision Points

5. Implications

Financial Implications

5.1	There are no direct spend or budgetary implications as a result of the recommendations within this report. The assurance frameworks and delegated approval structures detailed within this report are considered to be appropriately designed to ensure the Combined Authority deliver value for money against all its investments and that the financial controls and checks required to deliver those investments are robust.
5.2	Any financial implications regarding the implementation of the Single Assurance Framework and the future resourcing of the Programme Management Office will be presented to Board on 29 November 2023.

Legal Implications

6.1	It is a statutory requirement that the Combined Authority has an assurance framework in place. There are also statutory duties on the Authority in relation to best value and securing the best use of public money in terms of projects and spending. Failure to have a robust assurance framework in place would result in action by the Authority's internal and external auditors and would affect the value for money judgement provided on an annual basis.
6.2	It is a requirement that any significant change to the assurance framework must be submitted to and cleared by Government, this must be done against requirements set out in the English Devolution Accountability Framework.

Public Health Implications

7.1	There are no specific public health implications arising out of this report.
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Environmental & Climate Change Implications

8.1	There are no specific environmental and climate change implications arising out of this report.
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Other Significant Implications	
9.1	Replacement of the National Local Growth Assurance Framework that is currently in operation with the Single Assurance Framework will require constitutional amendments, these will be presented to Board on 29 November 2023.
Background Papers	
10.1	Audit & Governance Committee Report - 8 September 2023: <u>Document.ashx (cmis.uk.com)</u>
10.2	English Devolution Accountability Framework: <u>English Devolution Accountability Framework - GOV.UK (www.gov.uk)</u>
10.3	CPCA Review of Governance 2022: <u>Document.ashx (cmis.uk.com)</u>
10.4	CPCA Interim CEX Assessment 2022: <u>Document.ashx (cmis.uk.com)</u>
10.5	CPCA Improvement Plan Phase 2: <u>Document.ashx (cmis.uk.com)</u>
10.6	CPCA Local Assurance Framework: <u>Local-Assurance-Framework (cambridgeshirepeterborough-ca.gov.uk)</u>

Agenda Item 11	Appendix
Single Assurance Framework	A



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

Single Assurance Framework

Cambridgeshire & Peterborough
Combined Authority

DRAFT

2023

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1 Introduction

Cambridgeshire & Peterborough Combined Authority is committed to the delivery of good governance and accountability in everything that it does, striving to ensure that decision-making is effective, proportionate, open to test and challenge and taken to deliver benefits to the region in alignment with its agreed strategic objectives.

Having an effective, clear and implemented Assurance Framework is key to successful delivery of the Combined Authority's overall Accountability Framework.

HM Treasury define Assurance Frameworks as 'An objective examination of evidence for the purpose of providing an independent assessment on governance, risk management, and control processes for the organisation.'

This document is the Assurance Framework for Cambridgeshire & Peterborough Combined Authority.

The aim of this document is to set out how the Combined Authority (CPCA) will spend or invest public money responsibly, both openly and transparently, and achieve Value for Money (VFM). It provides a proportionate and consistent approach to the application and approval of all funding opportunities and the initiation, development and delivery of projects, programmes and activity that places a financial liability onto the WMCA that is not classed as Business as Usual (BAU).

The document sets out the robust assurance, project appraisal and value for money processes that the Combined Authority has put in place for programme and project development and delivery in alignment with the requirements set out in the English Devolution Accountability Framework (EDAF) and has been approved by the Department of Levelling Up, Communities and Housing (DLUHC).

1.1 The Purpose of the Single Assurance Framework - The Single Assurance Framework (SAF) is a set of systems, processes and protocols designed to provide an evidence base and independent assessment of the governance, risk management, and funding processes of a funding or grant application. It enables the Combined Authority to monitor, measure and scrutinise how well Policy Aims are being met and risks managed. It also implements processes to ensure an adequate response if risks or performance go into exception.

1.1.1 The Single Assurance Framework (SAF) sets out the following:

- ☐ How the Combined Authority has responded to and complied with the English Devolution Accountability Framework (EDAF) (2023)
- ☐ Compliance with National Local Growth Assurance Framework requirements (2021)
- ☐ The respective roles and responsibilities of the Combined Authority Mayor, the Mayoral Combined Authority (MCA) and other elements of the decision-making structure
- ☐ The key processes for ensuring accountability, probity, transparency, legal compliance, and value for money
- ☐ How potential investments will be assured, appraised, prioritised, approved and delivered
- ☐ How the progress and impacts of these investments will be monitored and evaluated

1.1.2 The SAF has been developed in compliance with the English Devolution Accountability Framework. It applies to all existing and new funding, and projects that place a financial liability onto the Combined Authority. It provides consistency of approach, standards, assurance, appraisal and decision making. It allows for proportionality within the development of business cases.

1.1.3 The SAF operates alongside the following Combined Authority governance and key policy documents:

- ☐ The CPCA Constitution [\[CA Board Constitution March 2023 \(cambridgeshirepeterborough-ca.gov.uk\)\]](#)
- ☐ The CPCA Corporate Plan [\[insert link once live on website\]](#)
- ☐ The Performance Management Framework [\[insert link once approved by Board\]](#)

- ☐ The Risk Management Framework [\[insert link once approved for approval by Board\]](#)
- ☐ Cambridgeshire & Peterborough Devolution Deal [Cambridgeshire-and-Peterborough-CA-Devolution-Deal \(cambridgeshirepeterborough-ca.gov.uk\)](#)
- ☐ CPCA Order 2017 [\[The Combined Authorities \(Borrowing\) Regulations 2018 \(legislation.gov.uk\)\]](#)
- ☐ CPCA Industrial Strategy [\[Local Industrial Strategy \(cambridgeshirepeterborough-ca.gov.uk\)\]](#)
- ☐ Mayor's Ambitions [\[insert link once live on website\]](#)
- ☐ CPCA Medium Term Financial Plan [\[Key Documents Library | CPCA | The Combined Authority \(cambridgeshirepeterborough-ca.gov.uk\)\]](#)

- 1.1.4 The CPCA operates in line with the Local Government Accountability Framework and the English Devolution Accountability Framework. It also operates according to:
- ☐ Local Government Financial Framework, as set out in the DLUHC Local Government System Statement. [\[Annual local government finance settlements | Local Government Association\]](#)
 - ☐ HM Treasury Guide to developing the project business case [\[Guide to developing the Project Business Case \(publishing.service.gov.uk\)\]](#)
 - ☐ HM Treasury Guide to Assuring and Appraising Projects: Green Book [\[The Green Book \(2022\) - GOV.UK \(www.gov.uk\)\]](#)
 - ☐ Orange Book (Strategic Risk) [\[Orange Book - GOV.UK \(www.gov.uk\)\]](#)
 - ☐ Magenta Book (Evaluation) [\[The Magenta Book - GOV.UK \(www.gov.uk\)\]](#)
- 1.1.5 The Assurance Framework provides assurance to the Departmental Accounting Officer by explaining how funding is granted or devolved to the Combined Authority is allocated, and that there are robust local systems in place which ensure resources are spent with regularity, propriety and value for money.
- 1.1.6 Within the Combined Authority, the SAF is a valuable tool that enables the CPCA to develop and deliver successful programmes and projects, and explain the clear rationale through concept papers and business cases on how its strategic objectives will be delivered.
- 1.1.7 The Assurance Framework will be reviewed at least annually by the CPCA Audit & Governance Committee to ensure that it is kept up to date, reflecting changes in the Combined Authority's operating environment and changes to Government policy. Where are potential changes and updates result in a potential divergence from the approved Assurance Framework, adjustments will be discussed and agreed with DLUHC.
- 1.2 English Devolution Accountability Framework** - This Single Assurance Framework has been developed in alignment with the first edition of the English Devolution Accountability Framework (EDAF) (2023). EDAF sets out how Mayoral Combined Authorities (MCAs) will be scrutinised and held to account by government, local politicians and business leaders, and by residents and voters within the Cambridgeshire & Peterborough region.
- 1.2.1 The Combined Authority meets all requirements set out in EDAF and seeks to align itself with emerging EDAF content such as the Scrutiny Protocol.
- 1.2.2 The Combined Authority recognises that in providing areas with more power and funding flexibility through devolution it becomes even more essential to strengthen governance and accountability arrangements to ensure that they are used appropriately to support regional and national priorities. Further details on its compliance with EDAF are set out in section 4.

2 The Cambridgeshire and Peterborough Region

2.1 The Mayoral Combined Authority - The Cambridgeshire & Peterborough Combined Authority (CPCA) is a Mayoral Combined Authority and is an accountable public body established under Section 103 of the Local Democracy, Economic Development and Construction Act 2009.

- 2.1.1 CPCA was created in 2017 through the Cambridgeshire and Peterborough Combined Authority Order 2017 [[The Cambridgeshire and Peterborough Combined Authority Order 2017 \(legislation.gov.uk\)](#)] in order to further the sustainable and inclusive growth of the economy of Cambridgeshire and Peterborough.
- 2.1.2 The functions of the Combined Authority are set out in the Order referred to above.
- 2.1.3 As and when the Government officially devolves further powers to the Combined Authority, in order to deliver against its policy agenda, this will be reflected in revisions to the SAF at the appropriate review period.
- 2.1.4 The Combined Authority is its own accountable body for funding received from government through the 2017 Devolution Deal and provides the accountable body role for the Business Board and the Greater South East Local Energy Hub and employs the officers that support them.

2.2 Regional and Local Leadership - The Combined Authority Board is the principle decision-maker and provides leadership of the Combined Authority.

- 2.2.1 The regionally elected Mayor of the Combined Authority is the Chair of the Combined Authority Board. The leadership of the Combined Authority disseminates from the Mayor and the seven constituent authorities, who have full voting rights as set out in the 2017 Order and the Constitution.
- 2.2.2 The seven constituent authorities are represented on the Combined Authority Board through their elected Council Leader and are as follows:



- 2.2.3 The Business Board is represented on the Combined Authority Board and also has full voting rights. The Business Board determines who to nominate as its Combined Authority Board representative for consideration, this role is normally filled by the Chair of the Business Board.
- 2.2.4 The Combined Authority Board works closely with other key public sector partners who are represented on the Board in a non-voting capacity as non-constituent members, representation is provided by the

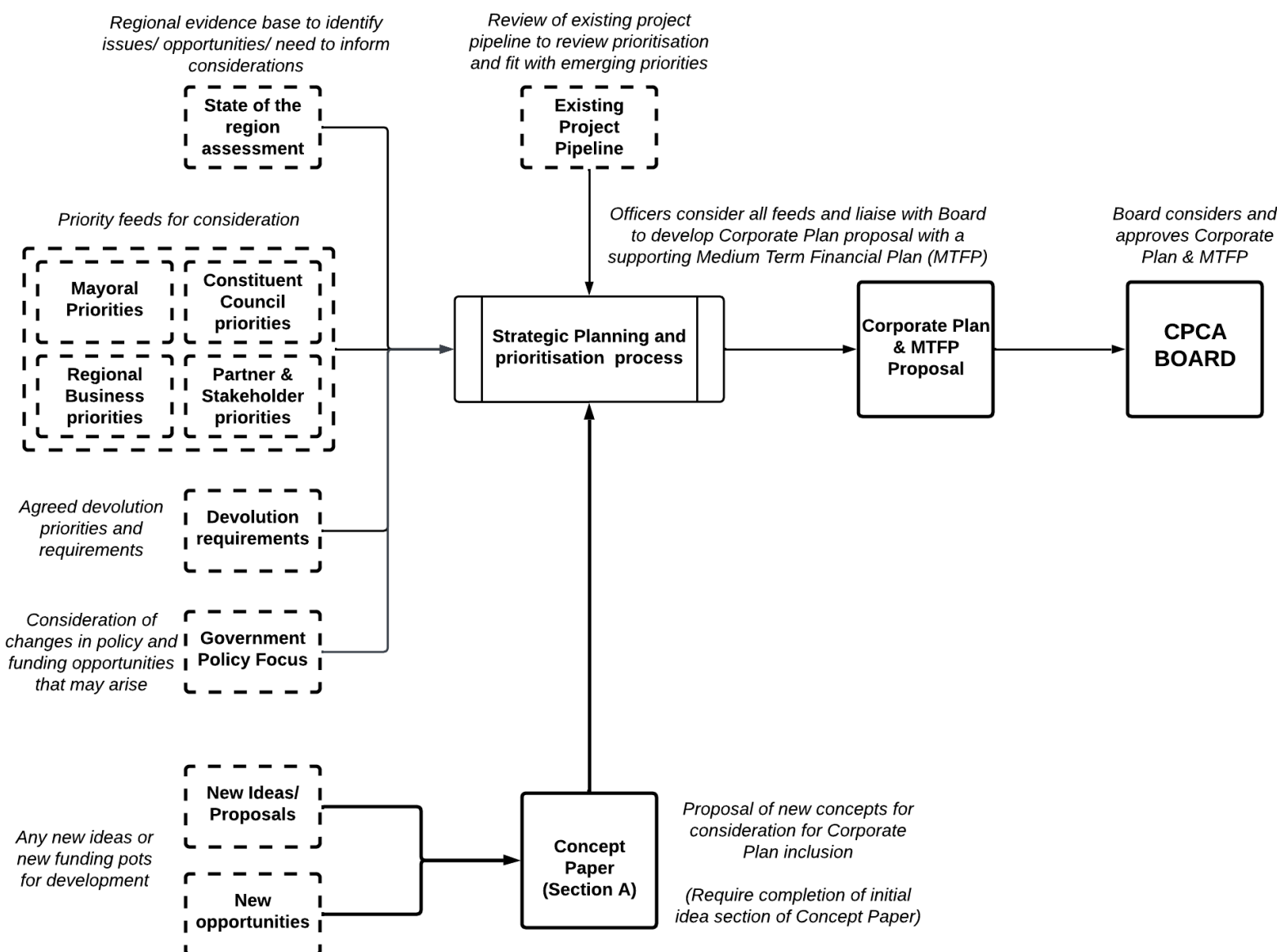
Police & Crime Commissioner for Cambridgeshire, Cambridgeshire & Peterborough Fire Authority and the Cambridgeshire & Peterborough Integrated Care System.

2.3 The Strategic Framework - The Combined Authority has a robust process in place to develop its strategic objectives that aligns with its long term vision. The devolution deal 2017 set out powers and funding afforded by devolution, and our performance target of doubling the size of the economy and creating more good jobs. The Corporate Strategy builds upon this and identifies the four core strategic priority areas and sets out performance management baselines for each, these priority areas are the golden thread that is to be driven through programmes and projects. The fifth strategic priority area of Achieving Best Value and High Performance is reflected in the frameworks that govern the way in which the Combined Authority operates.

2.3.1 The SAF phases set out in section 5 ensure that investment decisions align with the Combined Authority strategic objectives set out in the Corporate Plan.

2.3.2 The strategic framework ensures that the strategic objectives reflect priorities identified by Government policy agenda through devolution requirements, Constituent Council agendas, Mayoral agenda and a regional evidence base. It also ensures that the strategic planning process is evidence based through a regularly updated state of the region assessment and considers the existing and future project pipeline to ensure focus is on the appropriate priorities for the region.

Illustration A - Overview of Strategic Planning Process



3 Governance, Accountability & Decision-Making

- 3.1 Introduction** - As a local authority the Combined Authority is subject to the requirements of the Local Government Accountability Framework. It adheres to this framework and is supported by its governance framework, internal and external audit arrangements, existing assurance framework and annual reporting of its accounts and the Annual Governance Statement.
- 3.1.1 The Combined Authority recognises and supports the English Devolution Accountability Framework and commits to building a culture of effective scrutiny and accountability through adherence to the framework.
 - 3.1.2 In compliance with the English Devolution Accountability Framework the Combined Authority has put in place this Assurance Framework to ensure appropriate safeguards and standards are in place in the development and delivery of projects and ensure appropriate stewardship of devolved funds.
 - 3.1.3 The Combined Authority meets all the requirements set out in Chapter 7 of the Localism Act 2011 and has a robust Member-Officer Protocol in support of its Code of Conduct arrangements. All Members are expected to demonstrate the Nolan Principles of behaviour.
 - 3.1.4 Members of the Combined Authority are expected to act in the interests of the Cambridgeshire and Peterborough area as a whole when making investment decisions. A variety of controls are in place to ensure that decisions are appropriate and free from bias and/or the perception of bias.
 - 3.1.5 The Combined Authority is the accountable body for the Business Board and the Greater South East Local Energy Hub.
- 3.2 The Mayor** - The CPCA Mayor has a manifesto of commitments on which they were directly elected by the electorate across Cambridgeshire and Peterborough constituent areas. The Mayor executes certain powers and functions that are devolved to CPCA by the UK Government, to deliver their manifesto commitments and to enact functions reserved for the Mayor as detailed in the Combined Authority Constitution.
- 3.2.1 The Mayor is the Chair of the Combined Authority and the Combined Authority Board. The Mayor provides leadership in terms of proposing a Mayoral budget as part of the Board in agreeing revenue and capital budgets for the Combined Authority and ensuring the appropriate use of these budgets.
 - 3.2.3 The Mayor has general powers as set out in Chapter 3 of the Constitution, this includes the power to pay a grant to Cambridgeshire County Council and Peterborough City Council to meet expenditure incurred by them as highways authorities.
 - 3.2.4 Elections for the position of Mayor of the Combined Authority are held every 4 years.
 - 3.2.5 The Mayor can nominate Board Members for Portfolio Lead positions, nominations must be considered and approved by the Combined Authority Board.
- 3.3 The Combined Authority Board** - The Combined Authority Board is the legal and accountable body for funding devolved to the CPCA. It is responsible for a range of functions including transport, skills and economic development.
- 3.3.1 The Combined Authority Board exercises all its powers and functions in accordance with the law and the Combined Authority Constitution, it agrees all strategy and frameworks and agrees all delegated responsibilities to conduct its business.
 - 3.3.2 The Constituent Authority Leaders represent the views of their Constituent Authority at the Combined Authority Board, ensuring that they take a regional strategic perspective to decision-making and put the needs and opportunities to the region at the forefront of all decisions taken.

- 3.3.3 The Combined Authority, through its Board, has set very clear roles and responsibilities within its governance framework when it comes to decision-making in regard to strategy and budgets. This power sits with the Combined Authority Board and is supported through the following roles and responsibilities across its governance framework:

Strategic Role	Body
Set the strategic objectives, vision and Corporate Plan	CPCA Board
Approve strategy, key policy and frameworks	CPCA Board
Set the budgetary framework and the Medium Term Financial Plan	CPCA Board
Develop strategy, framework and policy proposals	Thematic Committees
Implement Board approved strategy	Thematic Committees
Deliver operational and delivery oversight and provide operational decision-making	Thematic Committees
Undertakes strategic level scrutiny	Overview & Scrutiny Committee
Undertakes Mayor and Board accountability	Overview & Scrutiny Committee
Provides oversight and assurance of standards and the Constitution	Audit & Governance Committee
Provides oversight and assurance of governance, assurance and supporting frameworks	Audit & Governance Committee

- 3.3.4 Chapter 7 of the Combined Authority Constitution details the Committees that sit within its Governance Framework which have either decision-making powers or are advisory. Those that have decision-making powers or have been delegated decision-making powers have terms of reference which can be found in the Constitution or via the relevant Committee page on the website [\[CMIS > Committees\]](#)
- 3.3.5 The Combined Authority operates under the principle of approval in Investment decision-making. This ensures that concepts are approved by the Board for inclusion in the Corporate Plan and Medium Term Financial Plan before the relevant business case is developed.
- 3.3.6 The principle of approval ensures Board drives delivery of the golden thread of its agreed strategic objectives and the requirements set out in devolution agreements into the development of programmes and projects.
- 3.3.7 **Recruitment of Members of the Board** – The majority of Members of the Combined Authority Board are appointed by the Constituent Authority, whilst some members are representatives of co-opted partners/ authorities. The Chair of the Business Board is designated as a member of the Board within the CPCA 2017 Order which established the Combined Authority and is therefore able to vote. Constituent Authority appointed Members must be elected members of their appointing authority and must be replaced by elected members of the same Constituent Authority if they are no longer elected members.
- 3.3.8 Co-opted Member status confers no legal status and no entitlement to vote, it is an informal arrangement to promote a strategic approach to joint working on significant regional policy issues.
- 3.3.9 Members of other Committees of CPCA are nominated by their Constituent Authority and appointed to Committees by the Combined Authority Board.

- 3.3.10 **Induction** - New members of the Combined Authority Board will be supported through induction training that will cover the senior management structure and their roles, the governance structures including the SAF, how the Combined Authority is funded, its risks, the role of the Mayor and its annual aims and objectives.
- 3.3.11 **Code of Conduct** - The Code of Conduct for members is set out in Annex 1 of the Combined Authority Constitution and reminds Members that they act on behalf of the whole region's interest not just their particular are of the region. The Nolan Principles of Public Life provide a framework for the members and the officers of the CPCA.
- 3.3.12 **Diversity** - The Combined Authority Board is comprised of elected representatives appointed to the Board by the Constituent Authorities, Chair of the Business Board and members representing co-opted Partners/ Authorities and so the composition of the Board is outside of the control of the Combined Authority.
- 3.3.13 **Remuneration** - CPCA does not pay any allowances to the Combined Authority Board Membership other than to the Mayor whose allowance is agreed by the Board following the recommendation and a report from the Independent Remuneration Panel.
- 3.3.14 Remuneration considerations for the Business Board and Committees of the Combined Authority are considered in line with the English Devolution Accountability Framework and are agreed by Board following the recommendation and a report from the Independent Remuneration Panel.
- 3.4 Audit Committee Arrangements** - The Combined Authority has established an Audit & Governance Committee (A&G) in accordance with the requirements of the Combined Authorities (Overview and Scrutiny, Access to Information and Audit) Regulations 2017 and in alignment with the English Devolution Accountability Framework.
- 3.4.1 The Combined Authority has delegated to the Audit & Governance Committee the following powers:
- ☐ review and scrutinise the combined authority's financial affairs;
 - ☐ review and assess the combined authority's risk management, internal control and corporate governance arrangements;
 - ☐ review and assess the economy, efficiency and effectiveness with which resources have been used in discharging the combined authority's functions; and
 - ☐ make reports and recommendations to the Combined Authority in relation to reviews conducted under paragraphs (a) (b) and (c);
 - ☐ Implement the obligation to ensure high standards of conduct amongst Members.
- 3.4.2 The Terms of Reference for the Audit & Governance Committee are available in Chapter 13 of the Constitution and set out its role in regards to:
- ☐ Approval of the annual statement of accounts
 - ☐ Corporate Governance Arrangements
 - ☐ Assurance Framework
 - ☐ Risk and Performance Management Arrangements
 - ☐ Anti-fraud, whistleblowing and complaints
 - ☐ Internal Audit
 - ☐ External Audit
 - ☐ Financial Reporting
- 3.4.3 The Chair of the Audit & Governance Committee is an independent person who is not an elected member, appointed through a recruitment process and confirmed by the Combined Authority Board. Rule 13.5.2 of the Constitution set out in Chapter 13 sets out the independent designation requirement of the Committee Chair.
- 3.4.4 The membership of the Committee are nominated by the Constituent Authorities that form the Combined Authority and appointed by the Combined Authority Board.

3.5 Overview and Scrutiny Arrangements - The Combined Authority has established an Overview and Scrutiny Committee (OSC) in accordance with the requirements of the Combined Authorities (Overview and Scrutiny, Access to Information and Audit) Regulations 2017 and in alignment with the English Devolution Accountability Framework.

- 3.5.1 The Overview and Scrutiny Committee has the power to:
- ☐ review or scrutinise decisions made, or other action taken, in connection with the discharge of any functions which are the responsibility of the Mayor and/or the Combined Authority
 - ☐ make reports or recommendations to the Mayor and/or the Combined Authority on matters that affect the Combined Authority area or the inhabitants of the area
 - ☐ make reports or recommendations to the Mayor and/or the Combined Authority with respect to the discharge of any functions which are the responsibility of the Mayor and/or the Combined Authority.
 - ☐ Where a decision has been made by the Mayor, the Combined Authority, or an Officer and was not treated as being a key decision and a relevant overview and scrutiny committee is of the opinion that the decision should have been treated as a key decision, that overview and scrutiny committee may require the decision maker to submit a report to the Combined Authority within such reasonable period as the committee may specify

- 3.5.2 The Terms of Reference for the Overview and Scrutiny Committee are available in Chapter 14 of the Constitution and set out its core roles in regards to:
- ☐ Strategic Performance Review of Corporate Plan KPIs
 - ☐ Holding Mayor and Portfolio Holders to account for the delivery of priority area objectives set out in the Corporate Plan and Directorate Plans
 - ☐ Holding Mayor to account for delivery of Mayoral Priorities
 - ☐ Pre-Scrutiny of Board decision-making (*utilising extended Forward Plan to identify upcoming decisions to examine in advance of decision being developed and taken*)
 - ☐ Utilising Call-In power if decisions have not been taken in accordance with the new principles of decision-making set out in the Constitution
 - ☐ Policy review when approached to undertake or if gap/ issue identified through performance review and decision-making accountability
 - ☐ Focused meetings on cross- cutting matters and/or issues of significant concern
 - ☐ Focused budget scrutiny on MTFP alignment/ delivery and consultation (*although this could be undertaken by commissioned deep dive review*)

- 3.5.3 The membership of the Committee are nominated by the Constituent Authorities that form the Combined Authority and appointed by the Combined Authority Board.

- 3.5.4 The Audit & Governance Committee and the Overview & Scrutiny Committee are key parts of the overall accountability framework of the Combined Authority, ensuring key elements of the English Devolution Accountability Framework are complied with.

3.6 The Investment Committee - The Combined Authority has established an Investment Committee that is Chaired by the Portfolio Lead Member for Economic Growth, the Committee has the delegated authority to make investment decisions in relation to proposals which are above the level of financial delegation to officers which is set at £1million and below the level of £5million above which all decisions are made by the Combined Authority Board.

- 3.6.1 The Committee has delegated authority to take decisions in relation to funding proposals and change requests as set out in its Terms of Reference. The Terms of Reference can be found on the Combined Authority website in the Committee section [\[CMIS > Committees\]](#) (*Note: These terms of reference will be uploaded to the website once they are approved by Board*)

- 3.6.2 The Terms of Reference for the Investment Committee which include the full details of its functions are set out in *Chapter ?? [to be added once Investment Committee ToR confirmed by Combined Authority Board]* of the Constitution, the Committees core roles are:

- ☐ in accordance with the Single Assurance Framework and the Constitution of the Combined Authority, make investment decisions and/or make recommendations to the Board on investment decisions
- ☐ play a key part in the overall assurance arrangements of the Combined Authority through the delivery of its functions.
- ☐ advise and make decisions in line with delegated authority on behalf of the Mayor and the Combined Authority Board in the exercise of responsibilities for the Combined Authority's functions as corporate shareholder of a company or group of companies and in their role in representing the Combined Authority as a Shareholder Representative at meetings of a company
- ☐ provide the necessary oversight, from a shareholder's perspective, that the parameters, policies, and boundaries that the Combined Authority has established are being adhered to; Including a regular review of whether the Subsidiary provides the most effective vehicle to deliver the outcomes the Combined Authority requires and whether there are viable alternative models which might offer a more effective means of delivering its priorities

3.7 The Business Board - The Business Board acted as the Local Enterprise Partnership for the region. It was fully integrated into the Combined Authority Governance Arrangements (from March 2023) as a strategic business advisory and partnership body that represents the business voice for the region, providing:

- ☐ strategic business advice to the Combined Authority Board, Mayor, Committees and officers across all policy areas
- ☐ advice on the development and shaping of economic strategy and day to day oversight of progress on implementation, on behalf of the Combined Authority Board who decide on and own the strategy
- ☐ represents business across the region

3.7.1 The membership requirements and appointment process along with the terms of reference for the business Board are set out in Chapter 15 of the Combined Authority Constitution.

3.7.2 The Mayor and the Portfolio Leads for Skills & Employment, and for Investment & Economic Growth are Business Board members as set out in the Constitution. They are non-voting members of the Business Board.

3.7.3 The Business Board itself appoints up to 2 co-opted members to sit on each Thematic Committee as co-opted members of those Committees where they represent the Business Board and seek to ensure alignment between discussions and the Economic Strategy.

3.7.4 The membership of the Business Board and the Chair, Vice-Chair and membership roles and responsibilities are reviewed as appropriate to ensure they reflect the requirements of the Combined Authority and represent the business voice of the region.

3.7.5 The Chair of the Business Board is a voting member of the Combined Authority Board.

3.8 Other Committees - The Combined Authority also has three Thematic Committees, these are:

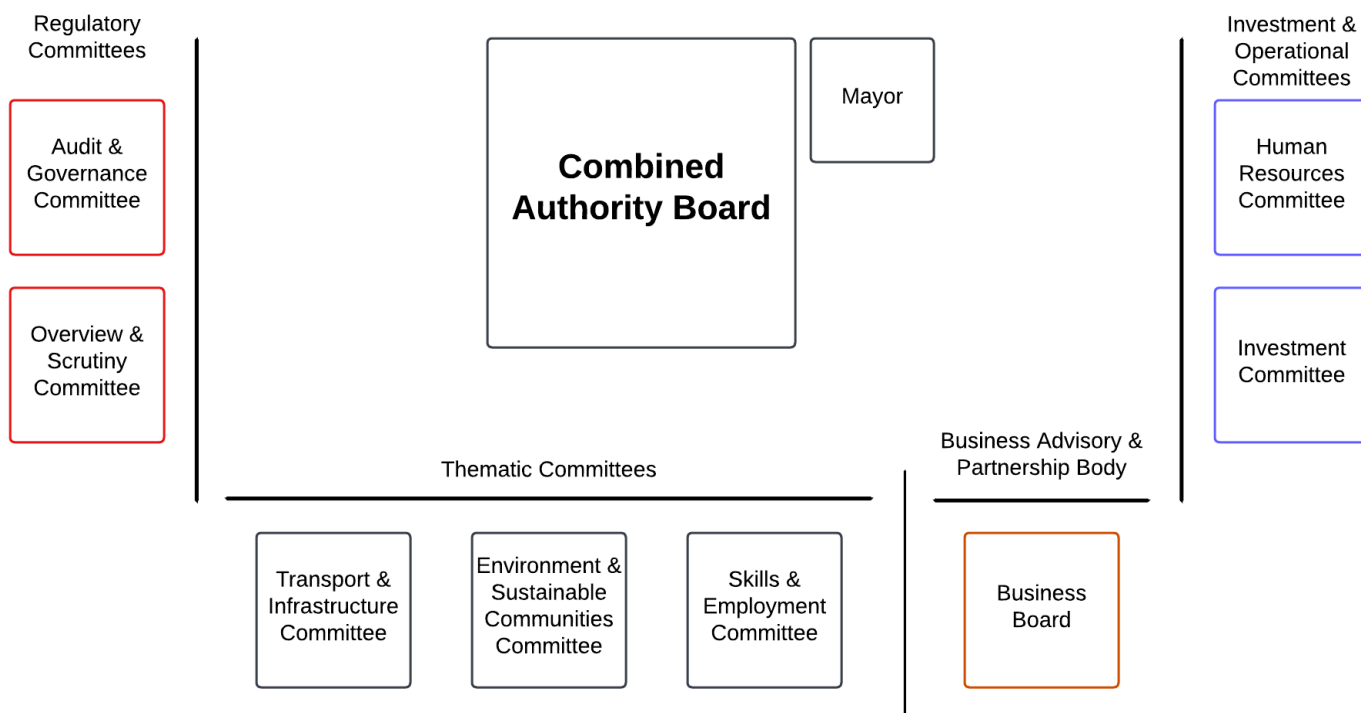
- ☐ Transport & Infrastructure Committee
- ☐ Skills & Employment Committee
- ☐ Environment & Sustainable Communities Committee

3.8.1 These Thematic Committees take decisions within the strategic and budgetary framework agreed by the Combined Authority Board. The Terms of Reference for these Committees can be viewed by clicking on the relevant Committee in the Committee section of the Combined Authority website [\[CMIS > Committees\]](#)

3.8.2 There is embedded membership within the Thematic Committees from the Business Board as well Combined Authority Board chairing of Thematic Committees through Portfolio Lead Positions in order to ensure a cross thematic approach to Combined Authority strategy and activity and tackle silo considerations.

- 3.8.3 These Committees alongside those identified above create the following governance arrangements for the Combined Authority:

Illustration B – Combined Authority Governance Arrangements



3.9 Statutory Officers

- 3.9.1 **Head of Paid Service** - It is the role of the Head of Paid Service, also referred to as the Chief Executive, to ensure that all of the Combined Authority functions are properly co-ordinated as well as organising staff and appointing appropriate management.
- 3.9.2 At the Combined Authority the Chief Executive fulfils the role of the Head of Paid Service. The Head of Paid Service discharges the functions in relation to the Combined Authority as set out in section 4, Local Government and Housing Act 1989 and acts as the principal advisor to the Business Board.
- 3.9.3 The duties and responsibilities of the post include but are no limited to:
- ☐ the statutory responsibilities of the Head of Paid Service to manage the budgets and funding allocations available to the Combined Authority, in partnership with the s73 officer
 - ☐ leading the Corporate Management Team to deliver the strategic direction for the Combined Authority as outlined by the Combined Authority Board
 - ☐ co-ordinate strategy, development and delivery ensuring a joined-up partnership approach to deliver the aspirations of the Combined Authority
 - ☐ ensure to champion the delivery of the strategic priorities of the Combined Authority and its Corporate Plan and put in place the resources necessary to achieve the efficient and effective implementation of CPCA's programmes and policies across all services and the effective deployment of the authority's resources to those ends
 - ☐ advise the Combined Authority, its Board meetings on all matters of general policy and all other matters upon which his or her advice is necessary, with the right of attendance at all Board meetings and other meetings as appropriate
 - ☐ advising the elected Mayor on the delivery of strategic priorities
 - ☐ represent the Combined Authority at local, regional and national level in partnership with the Mayor
 - ☐ act on advice given by the Monitoring Officer on any situations that could put the Combined Authority in jeopardy of unlawfulness or maladministration
 - ☐ Exercise the power of general competence
 - ☐ Exercise urgency powers to make decisions in emergency situations.
 - ☐ to exercise any function of the Authority which is not expressly:-

1. reserved to the Authority
2. within the terms of reference of any committee of the Authority; or
3. otherwise delegated to another Director under this Scheme, provided always that in relation to economic development loans, this delegated authority is subject to the conditions set out below .
4. To make final decisions in redundancy matters in accordance with all government guidance and statute.

- 3.9.4 **Section 73 Officer** - At the Combined Authority the Executive Director of Resources and Performance fulfils the role of Section 73 Officer in accordance with the Local Government Act 1985, to administer the financial affairs of the Combined Authority and Business Board.
- 3.9.5 The Section 73 Officer is responsible for providing the final sign off for funding decisions. The Section 73 Officer will provide a letter of assurance to government by 28th February each year regarding the appropriate administration of government funds for which the Cambridgeshire and Peterborough Combined Authority are responsible.
- 3.9.6 In order to provide an independent secretariat to the Business Board the Combined Authority's Section 73 Officer delegates responsibilities in relation to the Business Board to their deputy, referred to as the Business Board Section 73.
- 3.9.7 The responsibilities of the Executive Director of Resources and Performance reflect those documented in the CIPFA published document 'the roles of the Chief Finance Officer in Local Government' which details 5 key principles:
1. The Chief Financial Officer in a local authority is a key member of the leadership team, helping it to develop and implement strategy and to resource and deliver the authority's Policy Aims sustainably and in the public interest.
 2. The CFO in a local authority must be actively involved in, and able to bring influence to bear on, all material business decisions to ensure immediate and longer-term implications, opportunities and risks are fully considered, and alignment with the authority's overall financial strategy.
 3. The CFO in a local authority must lead the promotion and delivery by the whole authority of good financial management so that public money is safeguarded at all times and used appropriately, economically, efficiently, and effectively.
 4. The CFO in a local authority must lead and direct a finance function that is resourced to be fit for purpose.
 5. The CFO in a local authority must be professionally qualified and suitably experienced.
- 3.9.8 The Executive Director of Resources and Performance is a member of the Combined Authority Corporate Management Team and has oversight of and an ability to influence all major decisions of the Combined Authority.
- 3.9.9 The Executive Director of Resources and Performance has ensured that the Combined Authority has robust systems of internal controls and appropriate separation of duties to ensure the legality and probity of financial transactions.
- 3.9.10 These processes are set out in the Combined Authority Constitution in the Financial Regulations (Chapter 8) and the Contract Standing Orders (Chapter 9), other policies such as the Money Laundering Policy and the Anti-Fraud and Corruption Policy are also included in the Constitution and detailed on the Transparency pages of the Combined Authority website [\[Document Library - Cambridgeshire & Peterborough Combined Authority \(cambridgeshirepeterborough-ca.gov.uk\)\]](https://www.cambridgeshirepeterborough-ca.gov.uk)
- 3.9.11 **Monitoring Officer** - At the Combined Authority the Chief Legal & Governance Officer has been appointed as the Combined Authority Monitoring Officer and discharges the functions in relation to CPCA as set out in section 5 of the Local Government and Housing Act 1989.
- 3.9.12 The Monitoring Officer fulfils their role in accordance with the Local Government Act 1972 to administer the legal duties of the Combined Authority and Business Board.

- 3.9.13 The responsibilities of the Monitoring Officer regarding the Assurance Framework are:
- ☐ Providing advice on, and maintaining an up-to-date version of the Constitution and ensuring that it is widely available for consultation by members, employees, and the public
 - ☐ After consulting with the Head of Paid Service and Chief Finance Officer, report to the Combined Authority if they consider that any proposal, decision, or omission would give rise to unlawfulness or maladministration or if any decision or omission has given rise to unlawfulness or maladministration. Such a report will have the effect of stopping the proposed decisions being implemented until the report has been formally considered by the Combined Authority Board
 - ☐ Ensuring that decisions, together with the reasons for those decisions and relevant officer reports and background papers are made publicly available as soon as possible
 - ☐ Advising whether decisions are within budget and policy framework and whether any decisions or proposed decision constitutes a key decision
 - ☐ Providing advice on the scope of powers and authority to take decisions, maladministration, financial impropriety, probity and budget and policy framework issues to the Mayor, members and officers, and generally support and advise members and officers in their roles
- 3.9.14 Contributing to the promotion and maintenance of high standards of conduct, the Combined Authority has delegated to the Monitoring Officer powers to deal with matters of conduct and ethical standards in accordance with the requirements of the Localism Act 2011:
- ☐ Discharging the functions under any enactment (whenever passed) of a Monitoring Officer, proper officer, or responsible officer, concerning the Authority's legal affairs and arrangements, including compliance with the law.
- 3.9.15 The Monitoring Officer and their legal team review all reports to ensure that legal implications are correctly identified before they are presented to the Combined Authority Board and its Committees.

3.10 Processes and Procedures

- 3.10.1 **Whistleblowing** - The Combined Authority has a Whistleblowing Policy to enable and encourage employees to raise concerns about wrongdoing by the Combined Authority, the Mayor's Office and/or contractors without fear of reprisal or detriment. The Whistleblowing Policy can be found on the Combined Authority website at [\[Whistleblowing-Policy-2021.pdf \(cambridgeshirepeterborough-ca.gov.uk\)\]](#)
- 3.10.2 **Complaints Process** - A procedure is in place to ensure that any complaints relating to the arrangements, processes or decision making associated with a project is dealt with fairly and effectively. The process can be found in the Combined Authority Constitution [\[CA Board Constitution March 2023 \(cambridgeshirepeterborough-ca.gov.uk\)\]](#)
- 3.10.3 **Equality, Diversity and Inclusion Policy** - The Combined Authority has an Equality, Diversity and Inclusion Policy that applies to all employees and anyone who works with the Combined Authority. The policy outlines the Combined Authority commitment through the employment lifecycle to equality, diversity and inclusion and sets out this is put into practice. The policy can be accessed via the website [\[Document Library - Cambridgeshire & Peterborough Combined Authority \(cambridgeshirepeterborough-ca.gov.uk\)\]](#)
- 3.10.4 **Gifts and Hospitality**- A Gifts and Hospitality policy and a procedure is in place to ensure that no CPCA Member or officer receives remuneration or expenses in relation to its activities, other than their salary and in accordance with policy. It specifies that no gifts or hospitality shall be accepted by Members or Officers other than insignificant and appropriate gifts and hospitality during their day-to-day business. The Gifts and Hospitality Protocol is in the Combined Authority Constitution at Chapter 19 [\[CA Board Constitution March 2023 \(cambridgeshirepeterborough-ca.gov.uk\)\]](#)
- 3.10.5 **Registration and Declaration of Interests** - Combined Authority Board and Committee Members are required to make a declaration of any interest they have in an item of business at Meetings of the Board. Officers are required to declare any interests they have in contracts. The completed registration of Members' interest forms are accessible via the Combined Authority website at [\[The Publication Scheme - Cambridgeshire & Peterborough Combined Authority \(cambridgeshirepeterborough-ca.gov.uk\)\]](#)

- 3.10.6 In addition, elected Local Authority members will have completed their Local Authority's Register of Interest. Where Members have a prejudicial interest in an item of business the Combined Authority Code of Conduct requires that they should leave the meeting while the item is considered. The Code of Conduct can be found in Annex 1 of the Combined Authority Constitution.
- 3.10.7 **Freedom of Information** - The Combined Authority is subject to the Freedom of Information Act 2000 and the Environmental Information Regulations 2004. As Accountable Body for the Business Board, the Combined Authority will also fulfil these functions on behalf of the Business Board.
- 3.10.8 The Combined Authority will hold records and will be the focal point for statutory information requests. Applicants are made aware of their right to access information through the Combined Authority, which will deal with the request in accordance with the relevant legislation. As set out in this section, the Combined Authority aims to publish as much information as possible so that Freedom of Information requests are less necessary. A publication scheme is on the website and answers to previous requests are also published on the website at [\[Freedom Of Information Requests | The Combined Authority \(cambridgeshirepeterborough-ca.gov.uk\)\]](#)
- 3.10.9 **Transparency Code** - The Combined Authority is subject to a robust transparency and local engagement regime. The Combined Authority's Constitution includes how agendas, minutes and papers will be made available to the public and when.
- 3.10.10 The combined Authority is subject to and complies with the Transparency Code applied to all Local Authorities. The Transparency webpages of the Combined Authority can be accessed at [\[Governance and Transparency Library | CPCA | The Combined Authority \(cambridgeshirepeterborough-ca.gov.uk\)\]](#)
- 3.10.11 A Mayoral update is distributed to stakeholders throughout Cambridgeshire and Peterborough informing them of current and planned Combined Authority activity and how they can get involved. CPCA has a continuous communications strategy, including using social media to provide the public and stakeholders with updates on activity. Stakeholders and the public can contact the CPCA via the website [\[Contact us - Cambridgeshire & Peterborough Combined Authority \(cambridgeshirepeterborough-ca.gov.uk\)\]](#) and by responding to social media posts.
- 3.10.12 The meeting schedule is available on the Combined Authority website detailing the dates of all key meetings. Where there is a requirement as a condition of funding, the Combined Authority will ensure that Government (and other funders) branding is used in any publicity material.
- 3.10.13 **Treatment of Risk** - A key role of the SAF is to ensure that risk is identified, monitored and managed appropriately, in accordance with HM Treasury Orange Book, both at a strategic level (the risks facing the Combined Authority as an organisation) and at a programme and project level.
- 3.10.14 A revised Risk Management Framework has been developed to provide visibility of risk at strategic, operational, and Programme levels and to ensure consistency across Combined Authority Business Areas in how risks are identified, managed, monitored, and escalated.
- 3.10.15 **English Devolution Accountability Arrangements** - The English Devolution Accountability Framework has been taken into account in the development of the SAF and more widely in the Combined Authority through the Governance Framework and the Accountability Framework. Section 4 of this document refers specifically to EDAF.
- 3.10.16 The Combined Authority has developed an Accountability Framework to support devolution that seeks to ensure that CPCA complies with all EDAF requirements and creates a sustained culture of scrutiny and accountability. This includes application of the Scrutiny Protocol within EDAF once it has been agreed and published by the Department for Levelling Up, Housing and Communities.
- 3.10.17 **Decision-Making Principles** - The Combined Authority has adopted decision-making principles to ensure that all decision-making is taken in alignment with key considerations. These principles can be found in Chapter 6 of the Constitution.

- 3.10.18 **Publishing Meeting Minutes** - The schedule of meetings for the calendar year is published on the Combined Authority website. The notice of meetings, the agenda and the accompanying papers for formal Board and Committee Meetings are published five clear working days in the advance of the meeting.
- 3.10.19 The Combined Authority includes its Forward Plan in the Agenda of the Board and Overview and Scrutiny Committee Meetings.
- 3.10.20 Where papers contain commercially sensitive information or are subject to one of the exemptions under the Local Government act 1972 Schedule 12A or the Freedom of Information Act 2000, they are categorised as a private item and are not published. The Monitoring Officer will give advice regarding whether the item should be classified as private, but Members have to make a decision to go into private session unless a confidential item has been declared confidential by the Government in which case it must be taken in private.
- 3.10.21 Decisions of meetings are published within five working days, in practice this is normally three working days of the meeting, and draft minutes of meetings are published as soon as is possible after the meetings on the Combined Authority website. All Combined Authority Board minutes are signed at the next suitable meeting.
- 3.10.22 **Publishing Decisions** - In the interests of increasing transparency and accountability the Combined Authority has committed to publish a Forward Plan of key decisions that will be taken by the Combined Authority at least 28 days before the decision is made, and up to 6 months in advance, to enable members of the public the opportunity to view and comment upon them.

4 The English Devolution Accountability Framework

- 4.1 Introduction** - The Single Assurance Frameworks must demonstrate robust assurance, project appraisal and value for money processes that satisfy the requirements set out in the English Devolution Accountability Framework.
- 4.1.2 As set out in 2.1.4 and 3.3 the Combined Authority is the accountable body for funding received from Government through devolution.
- 4.1.3 The Combined Authority is a local authority for the purposes of the Local Government Act 1972 (and the Local Democracy, Economic Development and Construction Act 2009) and is the Accountable Body for public expenditure that supports the CPCA Vision and Corporate Plan, facilitating collective decision making between constituent council partners.
- 4.1.4 As set out in 3.8 the Combined Authority has appointed statutory officers and the Section 73 Officer will ensure that resources are used legally and appropriately and that they will be subject to the usual checks and balances by making sure there is a sound system in place for financial management. The Monitoring Officer will ensure that all legal responsibilities are adhered to by the Combined Authority.
- 4.1.5 The Audit Committee arrangements for the Combined Authority are set out in 3.3 and the Overview & Scrutiny arrangements are set out in 3.4.
- 4.1.6 Section 3 sets out the detail of the governance framework arrangements along with details of accountability and decision-making arrangements that enable and support the effective engagement of constituent authorities, local partners and the public to help inform key decisions, budget proposals and strategy development.
- 4.1.7 Section 3 also sets out the roles and responsibilities within decision-making at the Combined Authority.
- 4.1.8 The arrangements for the accountability for devolved skills funding are set out in Annex B in 7.2
- 4.1.9 The arrangements for the accountability for the Greater South East Net Zero Hub are set out in Annex C in 7.3
- 4.1.10 The Single Assurance Framework is a significant part of the overall Accountability Framework for the Combined Authority.
- 4.2 Ensuring Value for Money** - The Combined Authority has appropriate arrangements to independently verify its accounts through external audit to ensure it is compliant with the Local Audit & Accountability Act 2014. These arrangements are supported through the Audit & Governance Committee that will review and scrutinise the Combined Authority financial affairs (including consideration of any devolved funds), ensure appropriate corporate governance and risk management and assess whether it is delivering value for money.
- 4.2.1 These arrangements are further supported through this Single Assurance Framework which sets out the framework for the Combined Authority in making value for money judgements of potential investments and projects. All business cases seeking approval are assessed through the Single Assurance Framework process and are evaluated against HMTs 5-case business model set out in HMTs Green Book [\[The Green Book \(publishing.service.gov.uk\)\]](https://www.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/672212/green-book-2020.pdf)
- 4.2.2 Arrangements regarding Value for Money for Department for Transport projects and WebTAG compliance are set out in Annex A in 7.1
- 4.3 Enabling the Business Voice** - The Combined Authority already has a Business Board that is integrated into its governance arrangements. The recent changes to the governance framework involved recasting the role of the Business Board to transition from being an executive programme board to one that provides:

- ☐ strategic business advice to CPCA's Board, Mayor, Committees and officers across all policy areas, representing the business voice of the region on a wide range of thematic areas
- ☐ advice on the development and shaping of economic strategy and day to day oversight of progress on implementation, on behalf of the CPCA Board who decide on and own the strategy
- ☐ a business voice for Cambridgeshire and Peterborough

4.3.1 Arrangements for the Business Board are set out in 3.7 and in more detail in the Combined Authority Constitution.

4.4 Local Scrutiny and Checks & Balances - The Combined Authority has significant arrangements in place to maintain standards in public life. In addition to meeting all requirements set out in Chapter 7 of the Localism Act 2011 the Combined Authority has recently strengthened its Code of Conduct arrangements through the introduction of a Member/ Officer Protocol and introduced new organisational values and behaviours that the Mayor and Councillors have agreed to demonstrate and promote in their behaviours.

4.4.1 The Combined Authority meets the requirements set out in the Local Audit and Accountability Act 2014 and has recently taken steps to improve the content of its Annual Governance Statement having consulted other MCAs to identify best practice and opportunities for improvement.

4.4.2 Training and development is provided to the Audit & Governance Committee and the Overview & Scrutiny Committee to support them in the application of their core roles.

4.4.3 The arrangements for the Audit & Governance Committee and the Overview & Scrutiny Committee are set out in sections 3.3 and 3.4.

4.4.4 The Combined Authority approach to Overview & Scrutiny builds upon the statutory guidance for Overview and Scrutiny, guidance from the Centre for Governance & Scrutiny, best practice from other MCAs and includes adaptations specifically tailored for the Cambridgeshire & Peterborough scrutiny approach.

4.5 Accountability to Government - This Single Assurance Framework sets out the Combined Authority approach to ensuring appropriate safeguards and standards are in place in the development and delivery of programmes and projects and to ensure the appropriate stewardship of devolved funding.

4.6 Accountability to the Public - The governance framework of the Combined Authority has been designed with clear roles and responsibilities to enable transparency and understanding of Board and Committee activity. Multiple levels of accountability exist to enable and support strategic objective setting accountability, performance accountability, decision-making accountability and operational delivery and oversight

4.6.1 Section 3 sets out details on governance, accountability and decision-making, with further detail set out in the Combined Authority Constitution.

4.6.2 The Combined Authority has an active social media presence and engagement with the local press in order to promote its activity, the meeting of its Board and Committees and opportunities for public involvement in those process.

4.6.3 The Combined Authority invites the public to put questions to the Mayor, its Board and Committees via public question time arrangements, additionally it invites questions to the Mayor via Mayoral question Time arrangements as part of its Overview & Scrutiny approach.

4.6.4 In order to ensure positive engagement and communication between the Combined Authority and Constituent Authorities, and to strengthen public accountability through Constituent Council elected members, the Combined Authority will inform Constituent Authorities when a project that will be delivered in their constituency area is progressed into SAF Phase 2 (development phase) and when it enters SAF phase 3 (approvals phase). This will ensure Constituent Council awareness of project development and approval decisions.

- 4.6.5 Where a concept is proposed that is specific to a single Constituent Council area, that Constituent Council is formally consulted with their view being provided to the Board when considering that concept. This principle shall also exist when final business cases are put forward for approval, with the relevant approver being provided with the Constituent Council view (after being formally consulted) when making a decision.
- 4.7 Commitment to continual enhancement of Accountability Arrangements** - The Combined Authority will set out how it will further strengthen its accountability arrangements for future devolved funding and powers in direct engagement with the Department for Levelling Up, Housing and Communities.

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5 The Single Assurance Framework: Project Lifecycle Process

- 5.1 Introduction** - The Single Assurance Framework sets out the framework to be applied throughout the lifecycle of programmes and projects, it sets out a set of systems, processes and protocols designed to provide the Combined Authority with a consistent approach for appraisal, assurance, risk management and performance.
- 5.1.2 The SAF sets out key processes for ensuring accountability, probity, transparency and legal compliance and for ensuring value for money is achieved across its investments.
- 5.1.3 The SAF will be applied across the lifecycle of all projects and programmes that will incur a financial liability on the Combined Authority.
- 5.1.4 The SAF is designed to be used as guidance to project developers and sponsors to understand the processes associated with the application and the route to approval of all external funding opportunities.
- 5.1.5 Where financial liability is placed onto the Combined Authority, the SAF is applicable throughout all stages of the project or programme lifecycle: initiation, development, approvals and delivery.
- 5.1.6 The SAF provides consistency of approach for Assurance, independent appraisal, and informed decision-making across all funding pots. Furthermore, it allows proportionality to be applied for the development of business cases via defined development routes. The SAF does not apply to projects or programmes that are defined as corporate, continuous improvement or Business as Usual (BAU) activity.
- 5.1.7 The SAF works to the following definition of programmes and projects:

A SAF Programme/ Project - Projects and Programmes which follow the SAF are focused on achieving positive outcomes for the local community. They are typically funded by external sources such as devolution deals and bid applications/grant awards from Central Government, for example the Investment Programme, where the CPCA is the accountable body. The SAF is applied flexibly and proportionately, dependent upon the level of risk associated with a Project or Programme. The SAF enables an independent assessment and appraisal of an investment opportunity. Programmes and Projects following the SAF route should aim to ensure a strong strategic fit to the CPCA Corporate Plan has been made.

SAF does not apply to Corporate Projects.

A Corporate Project - A corporate project is created to address an internal business need, benefitting the organisation, for example, a change to the operating systems of the organisation. Risk Management should be considered with risks reviewed as part of activity. Once a corporate project is completed, it may become 'Business as Usual' (BAU). A Corporate project can go through the PMO (if required) where support can also be sourced from specialists in Finance, Projects, Digital & Data and Human Resources where applicable who will review and support the strengthening of the business case and the identified benefits including whether the resources, both financial and people, are in place to deliver.

- 5.1.8 The SAF has been developed to a key set of design principles agreed by the Combined Authority Board, these are:
- ☐ ensure that significant financial and governance protections exist for the stewardship of public funds
 - ☐ deliver improvement that will lead to high standards of project development, approval, delivery and oversight
 - ☐ deliver consistency, controls and clarity that are embedded to deliver confidence in the Combined Authority, its decision-making and its ability to deliver
 - ☐ enable the management of political and reputational risk

- ☐ Provide appropriate and proportionate levels assurance
- ☐ Ensure alignment to HMTs Green Book
- ☐ Deliver appropriate approval delegations
- ☐ Create clear and consistent golden thread from the Corporate Plan to project development

5.1.9 The SAF sets out the rising scale of assurance that is required against a increasing scale of value in business case approvals, alongside appropriate processes for risk profiling of a project, guidance on business case development and the documentation required for approval consideration.

5.1.10 Out of Business Area second line of defence assurance and appraisal is incorporated into the SAF alongside guidance, templates and criteria to ensure a consistency of approach, development and consideration through the lifecycle. This guidance is available via the Combined Authority website.

5.1.11 The Combined Authority ensures that all funding decisions are based on impartial expert advice.

5.1.12 This section details the SAF processes and procedures that are in place to ensure robust decision-making on investments with funds devolved to the Combined Authority.

5.2 Value for Money - As an investor of public funds, the Combined Authority has a responsibility to ensure that its decisions deliver best value for the taxpayer, and therefore all investment opportunities and Business Cases must include an assessment of Value for Money.

5.2.1 The Assurance Framework has been developed in line with HMTs Green Book guidelines, which require project managers to build in Value for Money processes throughout the development and approval stages. In addition, the Combined Authority requires all Business Cases be developed in line with HMTs Five Case Model.

5.2.2 The range of toolkits (HMT Green Book, DfT TAG, DLUHC, Appraisal Guidance etc) are used to demonstrate the economic, social and environmental benefits and cost over an appropriate appraisal period in order to assess the VFM of a scheme.

5.2.3 The delivery, and costs, of outputs must be quantified within all applications for funding. Assessing Value for Money will be done in accordance with Government guidance.

5.2.4 The Executive Director responsible for project development must document that they are satisfied with the Value for Money assessments within a business case, similarly the Section 73 Officer is required to sign off each Value for Money statement.

5.2.5 A key objective of the Single Assurance Framework is to support the Combined Authority in making judgements about the Value for Money (VFM) of potential investment and projects etc. All business cases seeking approval are assessed through the SAF process are evaluated against the HM Treasury's 5-case business model highlighted within The Green Book (2022).

5.2.6 For transport infrastructure schemes, the Combined Authority will ensure that modelling and appraisal is sufficiently robust and fit for purpose for the scheme under consideration, and that modelling, and appraisal meets the guidance set out in TAG.

5.2.7 Details of VFM arrangements for transport schemes are set out in the Transport Annex of this framework.

5.3 Single Assurance Framework Entry Points - There are 2 entry points into the SAF, they are through:

- ☐ The Corporate Plan (and supporting Medium Term Financial Plan)
- ☐ In Year proposals

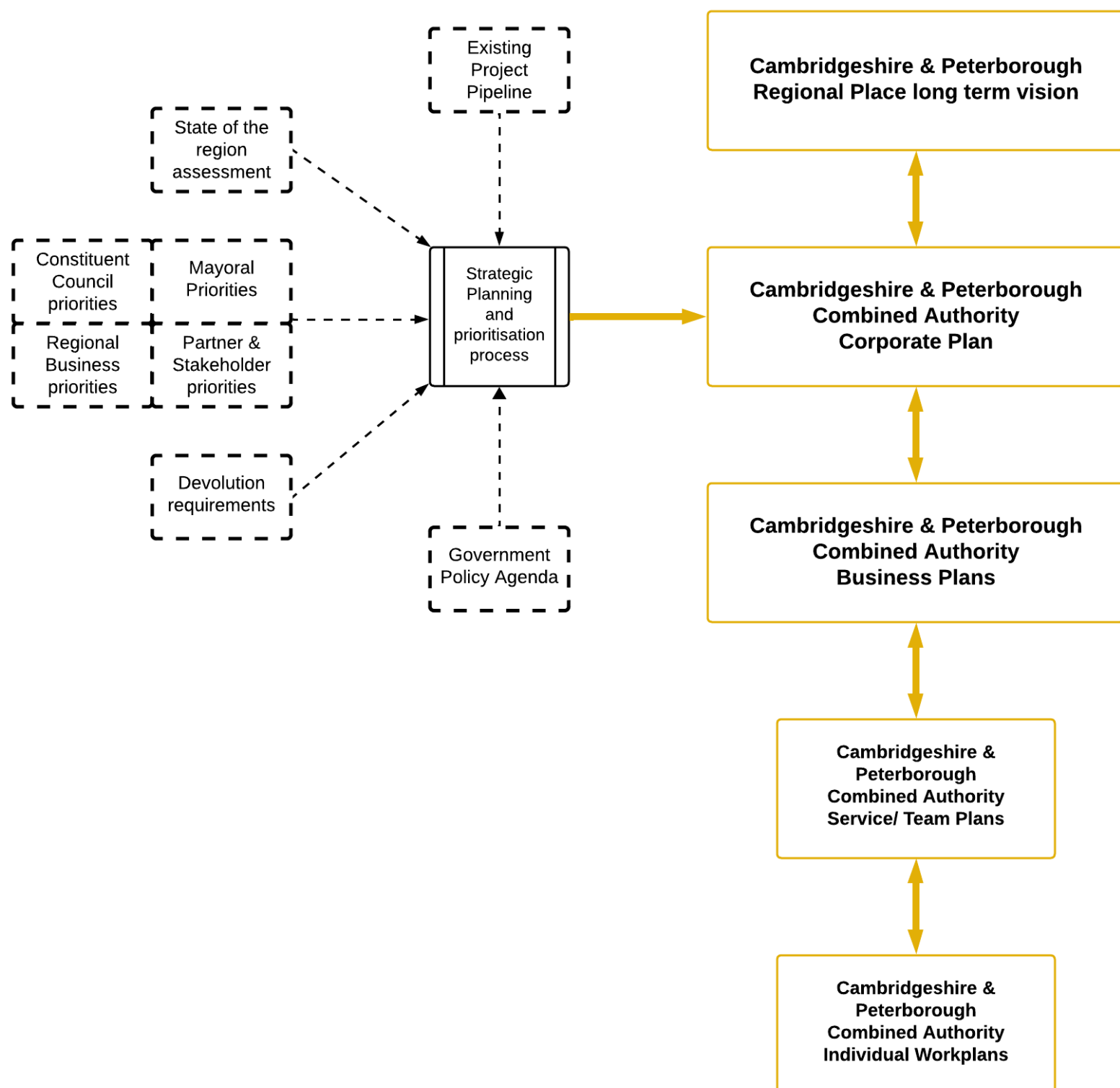
5.3.1 The development of concepts, and external funding opportunities are Business Area led and coordinated and managed with support from the Combined Authority Programme Management Office (PMO).

Constituent Authority and other partners can submit proposals (referred to as concepts) via the Combined Authority website and through the relevant Combined Authority Business Area.

5.3.2 **The Corporate Plan** - The Combined Authority Corporate Plan is developed through an extensive strategic planning process, these robust processes that are in place to develop the strategic objectives (that aligns with the long term vision) are referenced in section 2.3.

5.3.3 The Corporate Plan sets out the 'golden thread' from the strategic objectives and Mayoral priorities, through its overarching strategies, organisational objectives and Business Area Plans to programme and project activity directed through annual business plan activity.

Illustration C: Cambridgeshire & Peterborough Combined Authority Golden Thread



- 5.3.4 The purpose of the Corporate Plan is to:
- ☐ articulate the Combined Authority priorities so that partners and stakeholders understand the key areas of focus
 - ☐ provide a strategic context for the Combined Authority as an organisation so its plans and operational activity are aligned to the overall vision and priorities agreed by its Board
 - ☐ enable oversight and review of performance against priorities. To support this the Corporate Plan seeks to demonstrate how deliverables contribute towards delivering the overarching Combined Authority policy aims
- 5.3.5 It is possible for items to be drawn down from the Corporate Plan for business case development that may require the approach of issuing a call/ expression of interest prior to business case development.
- 5.3.6 **In Year Proposals** - Constituent Authorities, Partners and the Combined Authority can submit in-year Concept proposals that are not included within the existing Corporate Plan. These in-year proposals require the completion of a Concept Paper in alignment with the requirements set out in Phase 1 of the SAF.
- 5.3.7 **New Funding Opportunities** - It is possible that in-year there may be further unexpected funding opportunities that need to be pursued because of new or changes to existing Government initiatives and priorities or where there is a need to address emerging priorities. Initially, these opportunities will be discussed at the Corporate Management Team and may involve engagement with the Regional Public Service Board which contains all of the Constituent Council Chief Executives, or the various informal officer governance groups that exist containing key Constituent Council Officers.
- 5.3.8 Where such opportunities arise the proposer will complete a Concept paper in line with phase 1 of the SAF. Where necessary and appropriate, processes will be expedited to ensure that funding can be accessed quickly.
- 5.3.9 **Open Calls/ Expressions of Interest** - In certain circumstances, the Combined Authority may ask applicants to complete an Expression of Interest or make an Open Call for proposals as to how to deliver a particular objective, prior to completion of an Outline Business case.
- 5.3.10 The purpose of the Open Call proposal/ Expression of Interest would be to confirm that the proposal is consistent with the strategic context set out in the Combined Authority Vision and the strategic objectives set out in the Corporate Plan, outline the rationale for intervention, set out the primary benefits associated with the intervention and identify a proposed preferred option with costs based on an appraisal of the available options.
- 5.3.11 **Business Case Development Fund** - The Combined Authority propose to have a Business Case Development Fund for the development of early stage projects which have the potential to contribute to the Combined Authority stated objectives. Proposals for the Business Case Development Fund will be invited to complete a bespoke application form, with the Investment Committee making decisions on the allocation of funding.

5.4 SAF Phase 1: Concept to Pipeline Approval (the Initiation Phase)

Phase 1 of the SAF is the first step towards developing a business case. This is where ideas, proposals or ambitions are developed into concepts for consideration. All proposals are required to complete a Concept Paper which must go through Concept consideration before they can progress to the project development phase.

- 5.4.1 A Concept Paper is the Combined Authority's specially designed entrance document, it acts as a Project Initiation Document (PID) with continuous developing information as it goes through phase 1 to eventually include specific key information to better enable consideration of that concept.

5.4.2 The Concept Paper provides a consistent entry point into the Single Assurance Framework that intends to provide the required information to enable early assessment, prioritisation and consideration by the Corporate Management Team, the Investment Panel and by the Combined Authority Board.

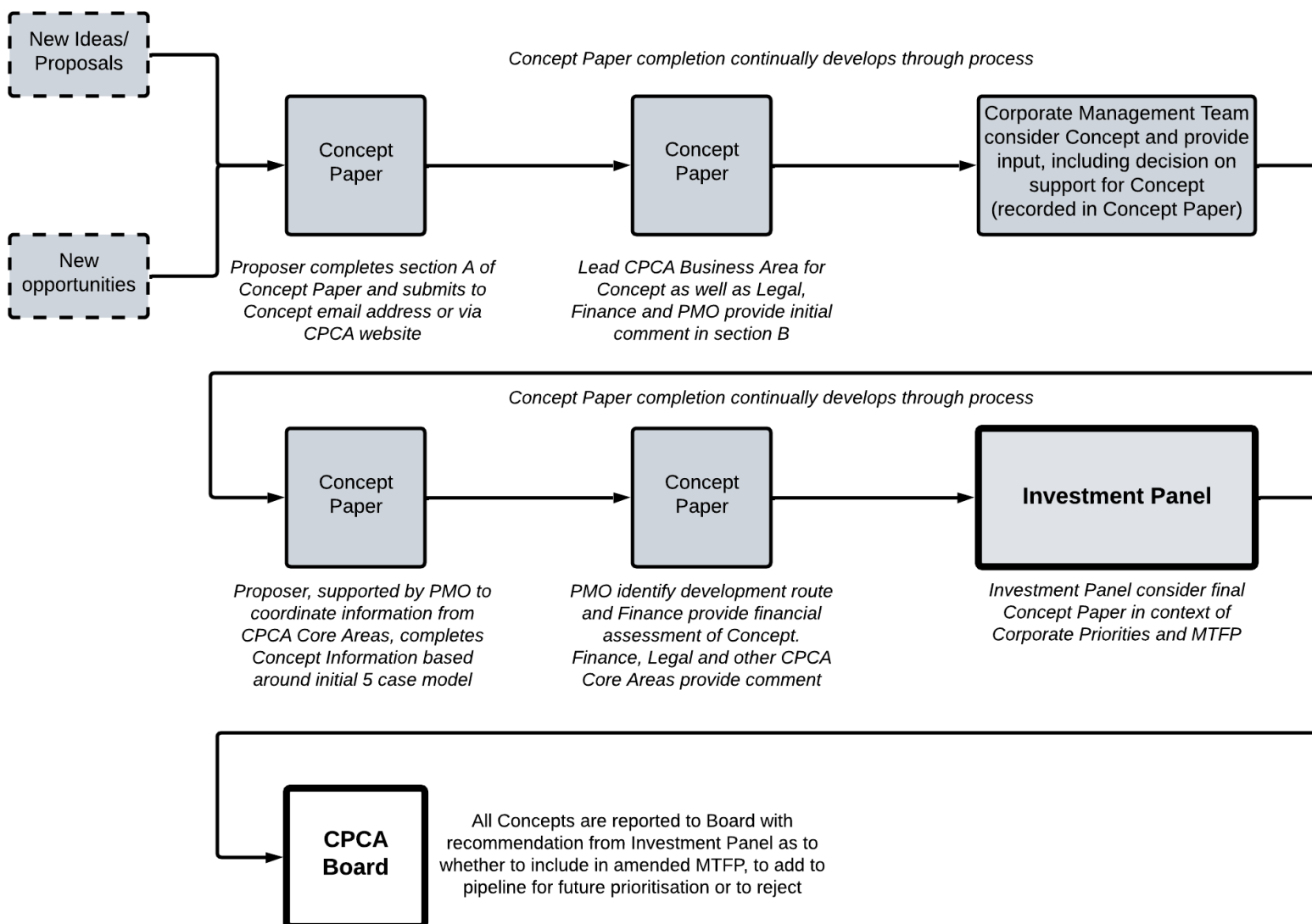
5.4.3 The Concept Paper has 3 sections, they are:

- A. Concept submission information and initial assessment
- B. Strategic Fit assessment
- C. Concept initiation information and assessment

5.4.4 Items that have gone through the strategic planning process and have been identified for inclusion within the Corporate Plan are added to the pipeline, they can be drawn down for business case development in line with the annual business plans and funding availability.

5.4.5 For in-year proposals the Concept Paper process operates as follows:

Illustration D: In-Year Concept Proposal Process



5.4.6 The information required for Concept Paper section A is deliberately not onerous in order to support submission of Concepts from partners, it requires key information to be provided that includes a stand-alone summary of the concept which includes a brief description, the need for intervention/ case for change, the outputs (including when, how and who will deliver them), and the associated benefits.

5.4.7 Part A also includes proposer strategic fit submission and initial equalities, finance and risk detail.

- 5.4.8 The process for the Concept ensures that section A of the Concept Paper engages core areas of the Combined Authority to enable subject matter expert engagement from an early stage from the relevant CPCA Business Area, Legal and Finance.
- 5.4.9 Once completed Section B of the Concept Paper is considered within the Combined Authority by the Corporate Management Team.
- 5.4.10 Section C of the Concept Paper is completed for concepts that proceed past CMT consideration, this section is completed by Proposer with support of PMO who engage core areas of the Combined Authority to assist completion.
- 5.4.11 Section C involves a more detailed financial assessment to assess affordability of whether the project can be developed to delivery, whether it should be added to the pipeline for now until funding comes forward, or whether the business case is funded for development and sits on the pipeline ready for delivery when funding becomes available. This recommendation along with addition governance & assurance and SMART information is considered by the Investment Panel along with PMO advice on the required business case development route.
- 5.4.12 The Investment Panel will consider Concepts within context of Corporate Priorities and the Medium Term Financial Plan (MTFP) in order to make recommendations to the Combined Authority Board. It should be noted that all Concepts received will be reported to Board including those that were not supported past section B stage by the Corporate Management Team.
- 5.4.13 The Combined Authority Board will then consider the Investment Panel recommendations and make a decision on what should be approved to be included in the MTFP for development, be added to the pipeline for future development or should be rejected. This process provides an opportunity for Board to challenge the decision not to progress certain Concepts past section B and recommend that they are developed into full Concepts if they disagree with the decision taken by the Corporate Management Team.
- 5.4.14 **The Principle of Approval** - Key to the end of SAF Phase 1 is the principle of approval which applies to both SAF entry points. The principle of approval refers to the Combined Authority provided approval of concepts and the Corporate Plan in order for item to enter the business case development phase.
- 5.4.15 This ensures that all items on the Combined Authority pipeline or in the Corporate Plan have both political support through the Board principle of approval, and Investment Panel support when they enter the business case development phase.
- 5.4.16 The Combined Authority Pipeline records all project activity where projects are in a stage of development and delivery. The pipeline will set out details of the project along with the stage it is at, whether external funding is being bid for or being offered by the sponsoring Government department.
- 5.4.17 The Corporate Management Team will receive a monthly Pipeline review report from the PMO for review and to hold the relevant Executive Director to account for progress during SAF Phase 1. This also provides opportunity for the Corporate Management Team to advise on who the lead CPCA Business Area is where business case development crosses several Business Areas.

5.5 SAF Phase 2: Business Case Development

The development phase comes after phase 1. This is the phase where the relevant business case(s) is/ are developed, and where out of Business Area assurance activity takes place prior to the business case progressing onto the approvals stage.

- 5.5.1 This stage needs to be repeated whenever a business case is developed and requires approval. Support and guidance through this stage is provided by the PMO who include assurance and appraisal expertise.

- 5.5.2 The business case is developed (or managed where development is led outside the Combined Authority) by the sponsoring Business Area, ensuring that its content, meets the required standard defined within the Combined Authority guidance in addition to meeting the requirements of the SAF, HMTs five case model Green Book compliance and meeting Combined Authority specific requirements on GVA. It also should seek alignment to Policy Aims and Objectives, whilst meeting any funding requirements and/or other milestone dates/requirements.
- 5.5.3 Where the delivery partners are external to the Combined Authority, they will be supported through the process by the lead Business Area within the Combined Authority. The delivery partner will use the appropriate business case guidance and templates provided, Subject Matter Experts (SMEs) and technical appraisers, using the appropriate templates. The SMEs to be engaged in the development stage include the PMO for Assurance and Appraisal, Finance, Legal and Procurement who should all input into the business case, and it's review prior to approval.
- 5.5.4 The lead Business Area is responsible for ensuring they, any partners, or the sponsor meet deadlines, engage the appropriate subject matter experts and technical appraisers and adhere to required formats when developing a business case.
- 5.5.5 The PMO team can provide advice on the requirements of the SAF if needed, at the start of and during the Business Case development stage. Sponsors must ensure their business case is developed and is aligned with any external development and assurance requirements (driven by Government Departments), with the aim to eliminate duplication of effort. Where projects are funded through multiple funding streams, the proportionate SAF approach will be agreed by the appropriate delegated authority and implemented.
- 5.5.6 Early engagement with the PMO will ensure required assurance and appraisal is undertaken and ensure that any recommendations can be addressed and business cases updated within the timescales agreed.
- 5.5.7 **Business Cases** - The business case templates and criteria are designed to ensure necessary compliance, drive standards of project development and better enable delivery. They are important as projects will only deliver intended benefits if they have been developed appropriately, proportionately and to a high standard with appropriate scoping, planning and costs justified from the outset. . These Business Cases will require detailed evidence on the options, designs, delivery and outcomes of the project, along with strategic fit and value for money information to enable informed decision making.
- 5.5.8 Business case development expertise can be provided by the PMO or procured externally to ensure HMTs five case model is adhered to, all business cases must be prepared using CPCA templates and according to the following elements:

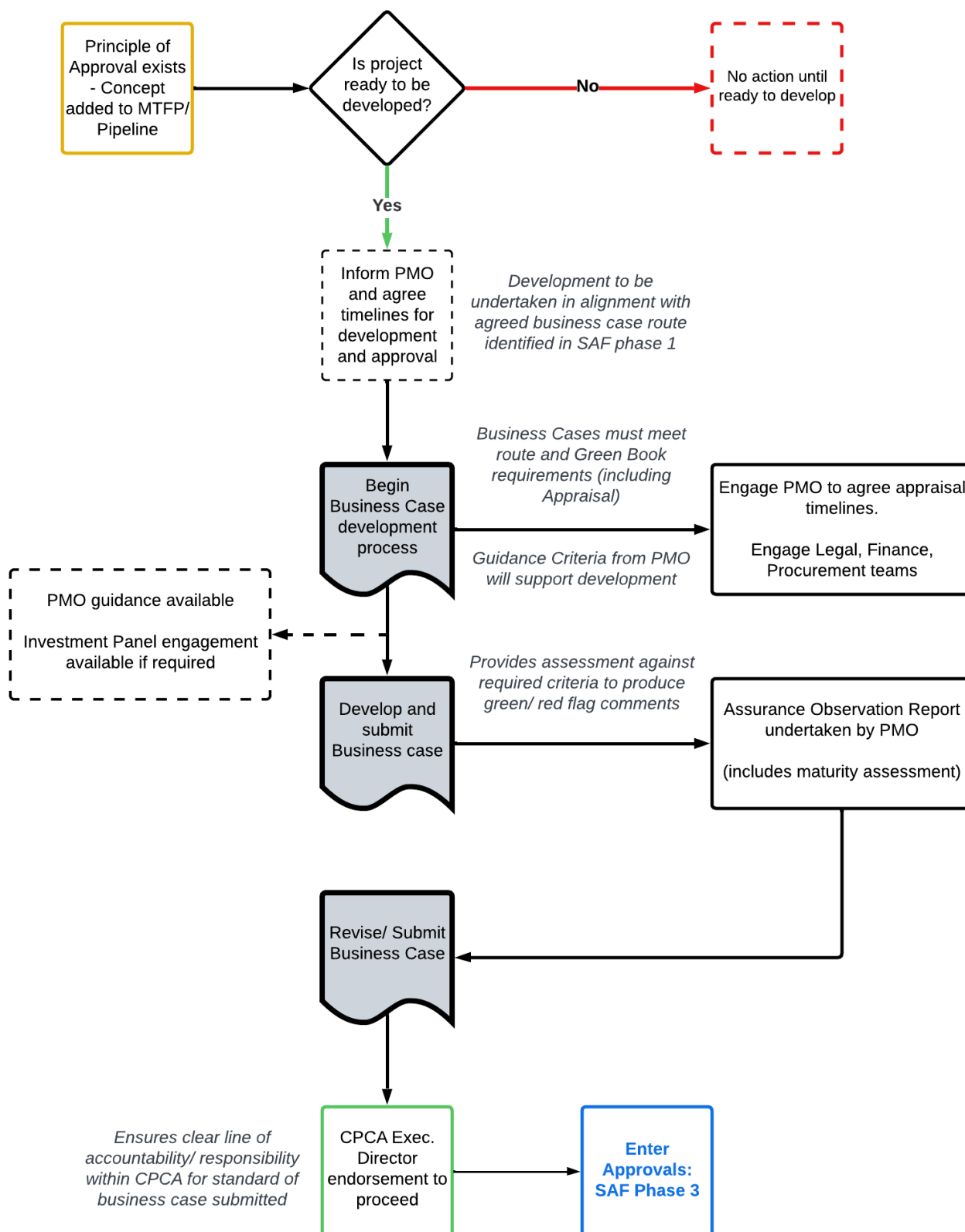
Five Case Model	Description
Strategic Case	The strategic case sets out the rationale for the proposal; it makes the case for change at a strategic level. It should set out the background to the proposal and explain the objective that is to be achieved.
Economic Case	The economic case is the essential core of the business case and should be prepared according to Treasury's Green Book guidance. This section of the business case assesses the economic costs and benefits of the proposal to society as a whole, and spans the entire period covered by the proposal.
Commercial Case	The commercial case is concerned with issues of commercial feasibility and sets out to answer the question "can the proposed solution be effectively delivered through a workable commercial deal or deals?" The first question, therefore, is what procurement does the proposal require, is it crucial to delivery and what is the procurement strategy?
Financial Case	The financial case is concerned with issues of affordability, and sources of budget funding. It covers the lifespan of the scheme and all attributable costs. The case needs to demonstrate that funding has been secured and that it falls within appropriate spending and settlement limits.

Management Case	The management case is concerned with the deliverability of the proposal and is sometimes referred to as programme management or project management case. The management case must clearly set out management responsibilities, governance and reporting arrangements, if it does not then the business case is not yet complete. The Senior Responsible Owner should be identified.
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5.5.9

The business case development process operates as follows:

Illustration E: Business Case Development Process



- 5.5.10 The increasing levels of assurance required to assist approval of a business case are set out in the Approvals: SAF phase 3 section.
- 5.5.11 Business cases will be appraised in line with external requirements and in line with HMT Green Book guidelines covering the assessment of costs, benefits, risks and alternative ways to deliver objectives, and the Combined Authority strategic objectives. It will also cover appraisal of social value.
- 5.5.12 The key appraisal steps are as follows:
- Preparing the strategic case which includes the strategic assessment and making the case for change, quantifies the present situation and Business as Usual (the BAU) and identifies the SMART objectives. This rationale is the vital first step in defining what is to be appraised. Delivery of the SMART objectives must drive the rest of the process across all dimensions of the Five Case Model as explained throughout the Green Book guidance
 - Longlist analysis using the options framework filter considers how best to achieve the SMART objectives. Alternative options are viewed through the lens of public service provision to avoid bias towards preconceived solutions that have not been rigorously tested. A wide range of possibilities are considered, and a viable shortlist is selected including a preferred way forward. These are carried forward for further detailed appraisal. This process is where all complex issues are taken into account and is the key to development of optimum Value for Money proposals likely to deliver reasonably close to expectations
 - Shortlist appraisal follows and is at the heart of detailed appraisal, where expected costs and benefits are estimated, and trade-offs are considered. This analysis is intimately interconnected to the, Strategic, Commercial, Financial, and Management dimensions of the five case model, none of which can be developed or appraised in isolation. The use of Social Cost Benefit Analysis (CBA) or Social Cost Effectiveness Analysis (CEA) are the means by which cost, and benefit trade-offs, are considered
 - Identification of the preferred option is based on the detailed analysis at the shortlist appraisal stage. It involves determining which option provides the best balance of costs, benefits, risks and unmonetisable factors thus optimising value for money
 - Monitoring is the collection of data, both during and after implementation to improve current and future decision making
 - Evaluation is the systematic assessment of an intervention's design, implementation and outcomes. Both monitoring and evaluation should be considered before, during and after implementation
- 5.5.13 A proportionate approach is taken to the overall level of appraisal to reflect the financial ask.

5.6 SAF Phase 3: Approvals

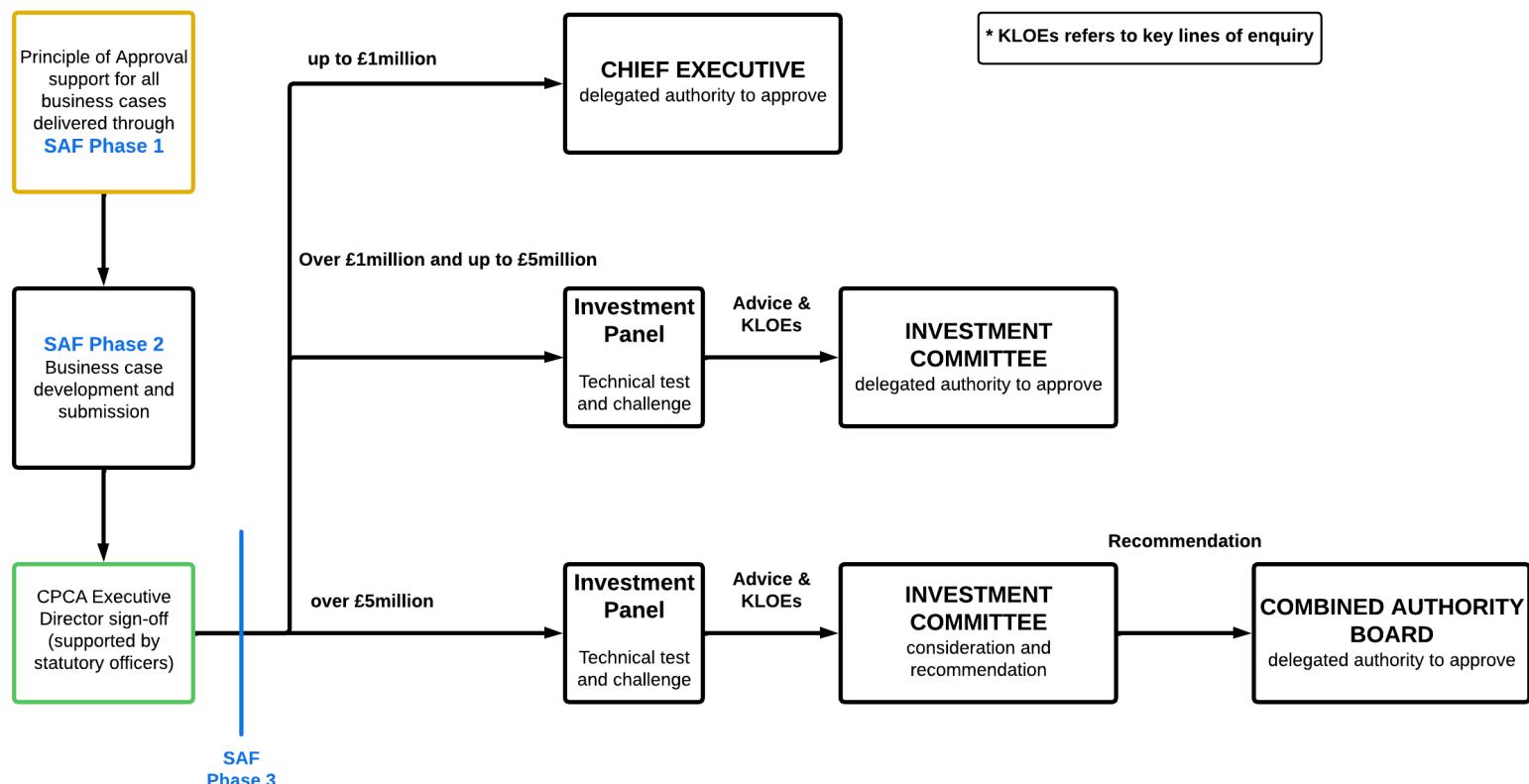
Phase 3 of the SAF is the business case approvals phase, this focuses on approval of the business case that has been developed following the principle of approval provided at the beginning of the process by the Combined Authority Board.

- 5.6.1 The approvals phase has been designed to ensure an ever increasing level of assurance can be provided to the Combined Authority relevant to the level of financial commitment. To support this and achieve better informed decision-making the SAF has been developed to enable:
- appropriate front end initiation process through concept development that drives strategic fit
 - proportionate business case development process that meets national and Combined Authority standards of best practice development
 - appropriate use of expertise within Business Areas to help develop required business cases
 - an upskilled PMO offer to provide support and guidance throughout the SAF
 - Use of out of Business Area/second line of defence assurance principles and processes to assess the maturity of business cases and undertake proportionate appraisal
 - Technical Officer support through an Investment Panel to focus Investment Committee and Board considerations and inform the decision-making process.

- 5.6.2 The approvals process is therefore supported through delivery of the following elements of assurance prior to entering the approvals phase:
1. Front end Concept development process that seeks Corporate Management Team support, ensures Combined Authority core area involvement from an early stage, and delivers technical officer assessment via Investment Panel consideration and recommendation on Concept progression.
 2. Delivers a Principle of Approval by ensuring the Combined Authority Board provides an approval for a concept to enter the business case development phase either through inclusion within the Corporate Plan or via approval of in-year concept proposals
 3. Delivers business cases that must be developed in alignment with HMTs Green Book and Combined Authority standards regarding strategic fit that drive value for money considerations and quality of content within business cases
 4. Delivers second line of defence appraisal of business cases in line with HMTs Green Book
 5. Delivers an objective Assurance Observation report from the PMO on all business cases to inform Executive Directors in progressing them to the approvals phase and assuming responsibility for their content
- 5.6.3 This approach is designed to enable:
- ☐ decision-makers at all levels to base their decisions upon objective, evidence-based out of Business Area findings and recommendations- in turn driving better decision-making
 - ☐ increased Executive Director ownership and accountability
 - ☐ increased Statutory Officer involvement and accountability
 - ☐ increased levels of assurance and appraisal support and guidance
 - ☐ approvals based on proportionate financial delegation i.e., a request of £100,000 will not be scrutinised to the same level of a request for £5 million.
 - ☐ the time taken to reach an approval decision being reflective of the level of financial ask.
- 5.6.4 The business case approvals phase begins following successful progression through the SAF phase 2 development phase, which requires an Executive Director decision to progress the business case into approvals.
- 5.6.5 **Approval Routes** - The required approval route is dependent upon the level of financial approval that is required. The Combined Authority has the following business case approval delegations:
- ☐ £1 million and under: Chief Executive approval
 - ☐ Over £1million and up to £5 million: Investment Committee approval
 - ☐ Over £5million: Combined Authority Board approval
- 5.6.6 These approval routes are supported by the Investment Panel which is a Technical Officer group who provide technical test and challenge of business case proposals over £1million in value and make recommendations to the Investment Committee and Combined Authority Board.
- 5.6.7 The Investment Panel review all business case proposals for approval over £1 million. They do this by:
- ☐ reviewing a proposal from a basis of HMTs five case model in order to ensure that it has been developed to an appropriate standard
 - ☐ highlight key lines of enquiry to identify the key issues, key questions and key areas of concern within a business case proposal. This will determine what the key lines of enquiry should be for the Investment Committee to consider from a technical perspective
 - ☐ provide observations and recommendations to the Investment Committee on business case approvals. The Investment Panel will draw conclusions on the level of risk that it believes applies to approving a proposal and make observations and recommendations on that level of risk and how it can be improved
- 5.6.8 Investment Panel members will be expected to not only push the key lines of enquiry relevant to producing a quality business case but also in ensuring that agreed priorities of the CPCA have been adequately addressed.

- 5.6.9 The Investment Committee will take on board the advice provided by the Investment Panel in coming to a decision on approval for business cases between £1 million and £5 million. Business cases over £5 million must be approved by the Combined Authority Board, to support the Board the Investment Committee will consider such approvals first and make a recommendation on approval to the Board.
- 5.6.10 In order to provide additional assurance regarding value for money a tolerance applies to all business cases that impacts the approvals route. Any business case that does not present a proposal with a high value for money score via Benefit Cost Ratio (BCR) or Net Present Public Value (NPPV) will be required to seek business case approval via the Combined Authority Board.
- 5.6.11 The purpose of this tolerance is to ensure that the Combined Authority Board has the final say on approvals for projects where there is not a high value for money score, allowing them to consider if non-monetised benefits that impact the strategic objective deliverables outweigh the value for money score and therefore should be approved.
- 5.6.12 In such circumstances the Combined Authority Board would receive a recommendation to assist them in their deliberations in line with the approval delegations, therefore a recommendation would come from:
- ☐ Chief Executive for all approvals up to £1 million
 - ☐ Investment Committee with Investment Panel technical advice for all approvals over £1 million
- 5.6.13 These approval processes also involve an option of escalated progression to support decision-makers if they have any concerns regarding a business case approval that has a significant reputational and/or political risk. In such circumstances approvals can be escalated to the Combined Authority Board for final approval in line with the approval requirements set out in 5.6.

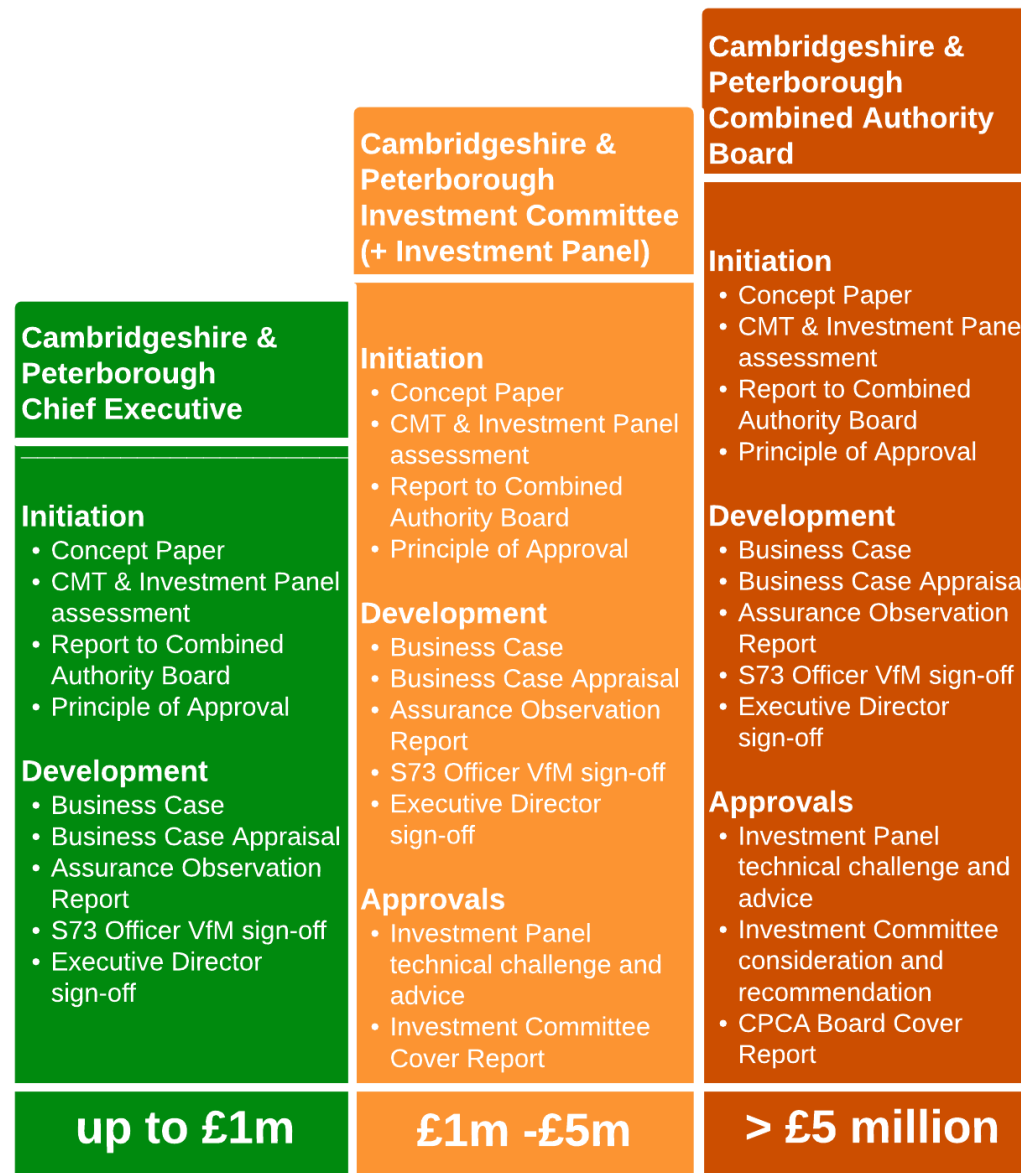
Illustration F: Approval Process



The required SAF documentation

The process illustrates that the level of approval required is determined by the level of financial commitment, the following diagram provides an overview of the documentation that is needed depending on the approval route that needs to be taken:

Illustration G: Increasing scale of Assurance



5.6.15 **Approvals up to £1million** - As set out above approvals up to £1million are approved by the Chief Executives delegated authority. Business cases are progressed to the Chief Executive for approval via a sign-off by the relevant CPCA Executive Director, who approves the business case as complete and takes on responsibility for its progression through the approvals phase.

5.6.16 **Approvals over £1million and up to £5million** - As set out above approvals over £1million and up to £5million in value are initially reviewed by the Investment Panel in order to deliver a technical assessment, test and challenge of the proposal. The

Investment Panel will provide the Investment Committee with a summary on each business case proposal, noting observations to consider, including the strengths and weaknesses of a proposal, observations on the level of investment risk, key lines of enquiry to follow up on and providing any recommendations for improvement or to mitigate risks. This may lead to additional conditions to be added to funding agreements, conditions for withdrawal of support, additions to M&E plans.

The Investment Committee will then consider and make a decision as they have the delegated authority to approve.

5.6.17 **Approvals over £5million** - For approval over £5million the process is as above in 5.6.16 with the Investment Committee making a recommendation to the Combined Authority Board on approval rather than taking the decision. The Combined Authority Board who have the delegated authority to approve will then take the approval decision.

5.7 Subsidy Control - The Combined Authority will ensure that all projects meet Subsidy Control law. Formerly termed as State Aid is at present primarily governed by the United Kingdom's commitments as set out Chapter 3 of Title XI of Part 2 of the Trade and Co-operation Agreement between the European Union and the European Atomic Energy Community and the United Kingdom as given effect by the European Union (Future Relationship) Act 2020, including commitments on subsidies arising from the UK's membership of the World Trade Organisation (including but not limited to the Agreement on Subsidies and Countervailing Measures, the Agreement on Trade-Related Investment Measures, the General Agreement on Trade in Services and the Agreement on Agriculture).

5.8 Management of Contracts

Following Approval, the Legal Team will send out a Funding Offer Letter, which includes the following: Project Name, Applicant, Maximum Funding Contribution (£), with details regarding when payment was to be issued. (Usually connected to milestones), what is Eligible Expenditure, Commencement and Completion dates.

Contracts are managed within the individual Combined Authority Business Areas to provide a link to the outputs and outcomes of the projects/programmes.

6 Delivery, Monitoring and Evaluation

6.1 Release of Funding - The Combined Authority S73 Officer must sign off Funding Offer letters and must certify that funding can be released under the appropriate conditions.

6.1.1 Funding claims submitted to the Combined Authority are checked against the approved project baseline information, which is included within the original funding agreement/contract. Payments will be released quarterly in arrears unless otherwise agreed.

6.1.2 A mechanism for 'claw-back' provision is to be included within the funding agreements/contract to ensure funding is spent only on the specified scheme and linked to delivery of outputs and outcomes. Payment milestones are agreed between the project manager and the Combined Authority based upon the complexity, cost and timescales of the scheme. This forms part of the programme management role of the Combined Authority.

6.2 Performance Reporting - The Combined Authority Performance Management Framework (2023) works in close alignment with the Single Assurance Framework (SAF), to ensure that there is a consistent, streamlined and joined-up approach to performance. The Framework sets out our performance management approach, governance and processes.

6.2.1 The Department for Levelling Up Housing & Communities' English Devolution Accountability Framework (EDAF), published in March 2023, provides guidance on how Mayoral Combined Authorities should be accountable to local scrutiny, the public and the UK government. Our Performance Management Framework supports us to comply with the standards in the EDAF, and how the Combined Authority is seeking to go beyond the spirit of EDAF in delivering good governance and strong measures of accountability.

6.2.2 The document includes how we are accountable to:

- ☐ Local Scrutiny – through corporate performance reporting, thematic committee reporting, directorate business plan reporting and project reporting
- ☐ The Public – through Committee Meetings, Mayoral Question Time, Social and Digital Media, Performance Dashboard, Engagement with Partners and State of the Region Review
- ☐ UK Government – through reporting to various UK Government Departments including Department for Levelling Up, Housing and Communities, Department for Education and Department for transport.

6.2.3 The Combined Authority is committed to implementing an organisation-wide performance management culture and driving and embedding a culture of continuous improvement.

6.2.4 The SAF has been developed to simplify and support process including performance reporting, this is reflected in reporting requirements. Where the Combined Authority is the lead funder, reporting on development and delivery must be done through the Combined Authority reporting mechanisms and requirements.

6.2.5 Where the Combined Authority is a part funder the Combined Authority will utilise the primary performance reporting process for the project, i.e. the performance reporting produced by a Constituent Authority where they are lead funder. Such arrangements will be developed and agreed as part of the business case.

6.3 Risk Management - The Combined Authority Performance Management Framework (2023) forms a part of the Single Assurance Framework (SAF), to ensure that there is a consistent, streamlined and joined-up approach to risk. The Framework sets out our Risk Management approach, governance and processes.

- 6.3.1 The Risk Management Framework has been based upon the principles of the HMT Orange Book (2020), these are governance, integration, collaboration, processes, and continual improvement. The objective of the framework has been to adapt these principles to the Combined Authority's ways of working, ensuring compliance with our Single Assurance Framework.
- 6.3.2 The Orange Book states that, in successful organisations, risk management enhances strategic planning and prioritisation, assists in achieving objectives and strengthens the ability to be agile to respond to the challenges faced. Therefore, if we are serious about meeting our objectives successfully, improving service delivery and achieving value for money, risk management must be an essential and integral part of planning and decision-making.
- 6.3.3 The document includes:
- ☐ Our Corporate Risk Appetite
 - ☐ Escalation procedure
 - ☐ Roles & responsibilities
 - ☐ The various levels of risk management at a Corporate, Service/Programme and Project level
 - ☐ Our processes and tools within our risk procedure document
- 6.3.4 The CPCA is committed to implementing an organisation-wide risk management culture that exemplifies high levels of risk maturity and best practice in the identification, evaluation and effective management of risk in respect of current activities and new opportunities.

6.4 Change Requests and Funding Clawback - Change Control is the process through which all requests to change the approved baseline of a project, programme or portfolio are captured, evaluated, and then approved, rejected or deferred. A Change Request Form is required when the tolerances that were set out in the approved Business Case are or will be breached. These include changes to Time, Cost and Scope.

- 6.4.1 All early warnings and project change requests must be clearly documented, with evidence of approvals and notifications saved where applicable and recorded.
- 6.4.2 Approval routes should always be led by the delegation amount; therefore, Change Requests do not need to be approved by the 'original approver'. The reason for this is that for example, there is a Change Request for a minor time extension and no additional funds have been requested. Although the original OBC was approved by Combined Authority Board, there is no need for Board to be sighted on a 'minor' change as this could delay project progress and cause further time delays whilst awaiting the bi-monthly Board meeting.
- 6.4.3 Where approved business cases include change tolerances, the process for reporting on changes within these tolerances and above them is set out in the Combined Authority Change Management Procedure.
- 6.4.4 Where business cases do not include change tolerances, changes below the Combined Authority defined operational tolerances (as defined in the Change Management Procedure) will be dealt with as if they were included within the approved business case change tolerance. Where they are above the Combined Authority defined operational tolerances (as defined in the Change Management Procedure) they will be considered for approval by the Investment Committee (i.e. in the same way as above business case accepted change tolerances).
- 6.4.4 When a change request requires an increase in funds outside of the MTFP allocation, this change request will need to follow the appropriate Committee and or Board approval.
- 6.4.5 Early Warning Notifications should be reported to the Investment Panel at the earliest opportunity.
- 6.4.6 Change tolerances detailed within the approved business case can be taken through the appropriate project governance arrangements as set out in the approved business case and must be reported to the Investment Panel at the earliest opportunity.

6.4.7 Change tolerances above those detailed within the approved business case and/or above the tolerance levels set out in the Change Management Procedure must be considered for approval by the Investment Committee.

6.4.8 Funding clawback and recovery processes for under-performing projects is clearly addressed in the funding agreement/contract.

6.5 Monitoring and Evaluation - The Combined Authority Monitoring and Evaluation Framework has been developed in accordance with HMTs Magenta (Guidance for Evaluation) and Green (Guidance on Appraisal and Evaluation) Books. The overall approach to monitoring and evaluation is underpinned by the following key principles:

- ☐ Reporting requirements are locally defined and reported to the Corporate Management Team in a consistent fashion
- ☐ Evaluation is meaningful and proportionate
- ☐ Data is collected once and used many times to inform other critical documents, such as the Annual Business Planning process
- ☐ Baseline information is consistent across key initiatives
- ☐ Monitoring and evaluation is a core part of all activities
- ☐ Lessons learned are used to inform future projects and programmes, especially in the strategic planning process to determine the Corporate Plan.

6.5.1 All projects that go through the SAF, will have an effective monitoring and evaluation plan in place which will form a key part of the business case. This will help assess the effectiveness and impact of investing public funds, and the identification of best practice and lessons learnt that can inform decisions about future delivery.

6.5.2 The monitoring plan will guide the collection of data from individual projects and will be designed to ensure that it meets the requirements of both the Combined Authority and the Government. This framework aims to ensure that these commitments are delivered by setting out the approach, principles, role and responsibilities for the monitoring and evaluation of projects and programmes both in the Devolution Deal and within any wider Combined Authority activity.

6.5.3 The Monitoring plans will be proportionate and in line with the latest government department guidance where relevant. For example, all transport schemes (over £5m) will follow Monitoring and Evaluation Guidance for Local Authority Major Schemes. The draft plans are created by the project manager and then consulted upon with the Project Management Office (who own the M&E Framework and ensure consistency and quality of plans). Plans are then signed off as per the governing arrangements for that specific project.

6.5.4 The Combined Authority has a varied level of evaluation depending on the nature of each project as per the Monitoring & Evaluation Framework, this will depend on the following questions:

- ☐ A1) Is the project funded through Investment (Gainshare) funding (in the CPCAs' case the core agreement with central government to devolve £20m per year over 30 years) or Transforming Cities Funding. If so, it is subject to the agreed independent national evaluation framework processes.
- ☐ A2) Is the project funded through other streams and identified as being 'key' in terms of the expected benefits to be achieved. If so, it is subject to a full independent evaluation commissioned by the CPCA locally.
- ☐ B) Is the project identified as one where significant learning is available that would help to inform future policy making either locally or nationally. This will include projects that are innovative or considered 'pilots'. If so evaluation work in this case would either be commissioned independently or carried out locally within the public sector.
- ☐ C) Other projects not included above would be subject to minimal 'self-evaluation' based on submitted business cases. The funding partner may be responsible for this.

6.6 Importance of Monitoring and Evaluation - The Combined Authority is committed to effective monitoring and evaluation so that it is able to:

- ❑ **Provide local accountability to the public** by demonstrating the impact of locally devolved funding and the associated benefits being achieved.
- ❑ **Provide accountability to Government** and comply with external scrutiny requirements i.e. to satisfy conditions of the Devolution Deal. Specifically, the Monitoring and Evaluation Framework will be used to demonstrate local progress and delivery to senior government officials and Ministers who are ultimately accountable to parliament for devolved funds.
- ❑ **Understand the effectiveness of policies or investments and** to justify reinvestment or modify or seek alternative policy. The Monitoring and Evaluation Framework provides a feedback loop for the Authority and relevant stakeholders. This includes performance measurement on the impact of outcomes from specific funding programmes which the Combined Authority is the Accountable Body.
- ❑ **Develop an evidence base for input into future business cases and for developing future funding submissions.** The Monitoring and Evaluation Framework will collect, collate and analyse data which can be utilised for future work and especially in relation to economic impact of particular interventions creating 'benchmarks'.

6.6.1 Lessons learnt from evaluation will be report to the Combined Authority Board and across the governance framework as required.

6.6.2 The Assurance Framework itself will undergo annual review by the Audit & Governance Committee.

7 Annex Sections

7.1 Transport Projects

Transport business cases will be produced in a format and structure which is appropriate to the individual scheme, but should then be used as the basis from which to complete the appropriate Board templates or additional documentation checklists.

- 7.1.1 The SAF ensures a flexible and proportionate approach, enabling transport business cases to retain the benefits of local assurance in terms of speed of decision making.
- 7.1.2 For transport infrastructure schemes, the Combined Authority will ensure that modelling and appraisal is sufficiently robust and fit for purpose for the scheme under consideration, and that modelling, and appraisal meets the guidance set out in TAG.
- 7.1.3 Furthermore, the Combined Authority will ensure value for money and transparency of transport scheme through the following:
- ❑ Transport Project Business Case assessments will be based on forecasts which are consistent with the definitive version of NTEM (DfT's planning dataset). We will also consider alternative planning assumptions, which are in line with our devolution ambition, as sensitivity tests in coming to a decision about whether to approve a scheme.
 - ❑ The appraisal and modelling will initially be scrutinised by our external Highways Authority delivery partner planning lead to ensure it has been developed in accordance with the TAG. Independent Value for Money (VFM) Assessment and Business Case Assurance, for all Growth Deal funded schemes and Single Pot Transport projects with a project value greater than £5m will be carried out by our contracted business case assurance contractor. Single Pot funded transport projects with a value below £5m will be considered on a case-by-case basis and in cases of strategic impact or project complexity, an independent value for money statement will be undertaken on a proportionate and appropriate basis.
 - ❑ Options development will utilise previous studies and reports as well as stakeholder engagement. This approach will enable a broad range of possible measures to be established for consideration when establishing the long list.
 - ❑ The sifting from long list to short will be based on the criteria used in the Department for Transport Early Assessment Sifting Tool (EAST). At the sifting stage discarding of options will be based on whether those options meet the
 - i) resolution of the issue;
 - ii) achieve the strategic and local objectives iii) and is deliverable and technically sound.
 - iii) A scoring mechanism will be used, usually during a workshop environment, where options are appraised and assigned a negative or positive score. This facilitates an initial ranking of options and unfeasible options will be removed. Further engagement with stakeholders will then be undertaken to facilitate further sifting from the initial long list to a shorter list.
 - ❑ The short-listed options will then be considered at a technical level and a recommendation provided within the Business Case and supporting papers presented to the Combined Authority Board who are empowered to make funding decisions.
 - ❑ The Combined Authority will endeavour to always maximise value for money with public funds. This will not always be the same as selecting the shortlisted option with the highest BCR, as there may be unmonetisable benefits and risks that outweigh the lower ratio of monetisable benefits and costs, for example higher contract or delivery risks. The appraisal of unmonetisable benefits should be carried out in accordance with the Green Book and DfT's TAG guidance. The rationale on which a decision is made will be recorded through a combination of the papers presenting the options to the decision maker, and any minutes recording the discussion of the meeting at which the decision was made.
 - ❑ The Combined Authority acknowledges that there may be cases when the best value way of delivering a project in order to achieve its strategic objectives may have a BCR which is not as strong as the BCR of alternatives which do not align as clearly with the Authority's strategic objectives set out in key policies including the Local Transport Plan. Despite this, it is then for the

Combined Authority Board to make a judgement on whether the achievement of those strategic objectives is worth the cost to the Combined Authority.

- The Combined Authority's S73 Officer will sign off all Value for Money statements undertaken whether in the form of a business case or an independent assessment. Decisions will be taken appropriate to scheme phase and greater scrutiny and emphasis on VfM will be undertaken as schemes progress through the process, with greater scrutiny of FBC VfM.
- Business case publication is notified up to 3 months in advance within the Forward Plan as a minimum, published on the Combined Authority website and then published as part of submission for decision approval at the Business Board and subsequent Combined Authority Board, before a decision to approve funding is made so that external comment is possible. Opinions expressed by the public and stakeholders are made available to relevant members or boards of either Business or Combined Authority Boards when decisions are being taken. The Forward Plan is formally approved at each monthly meeting of the Combined Authority Board.

7.2 Adult Education Budget Programme

All investment decisions made in relation to this funding are undertaken having given full consideration to

- a) statutory duties relating to adult education and training which have been transferred to the mayoral combined authorities under Statutory Instruments
- b) statutory entitlements to education and training of adults living in devolved areas, and policy entitlements where relevant
- c) statutory and non-statutory guidance.

- 7.2.1 The Employment and Skills Strategy (2021) sets out the strategic vision and priorities for all skills funding and programmes. There is an implementation plan that provides clear direction of how devolved funds should be commissioned. The Local Skills Improvement Plan has adopted the CA's Employment and Skills Strategy and builds on this vision. Both the LSIP and Employment and Skills Strategy take into account national skills priorities.
- 7.2.2 The Combined Authority produces an Annual Assurance Report on the delivery of its Adult Education Budget functions in line with wider monitoring and evaluation requirements and the English Devolution Accountability Framework. This is reported to Department for Education in January each year.
- 7.2.3 The Combined Authority will also submit its annual assurance letter following consideration by the Skills & Employment Committee.
- 7.2.4 The CA publishes its Funding Performance Rules (also known as the Rules) specific for each academic year, these set out the statutory entitlements to education and training for adults (aged 19+) living in the devolved area of Cambridgeshire and Peterborough, including additional policy entitlements – such as fully funded ESOL courses and uplifts to funding for Essential Skills qualifications. The Rules for academic year 2023/24 can be found [here](#). The CA regularly consults with its key stakeholders, including providers and learners, in order to best inform policy direction and decision making.
- 7.2.5 The Skills Team continues to work closely with the Cambridgeshire Chamber of Commerce to help drive the work of the LSIP in our region, which has included extensive stakeholder engagement and research to identify the skills needs and growth priorities in Cambridgeshire and Peterborough. The report has been published and can be found at [Cambridgeshire-and-Peterborough-Local-Skills-Improvement-Plan-and-Annexes.pdf \(cambridgeshirechamber.co.uk\)](#)
- 7.2.6 Naturally, the work of the LSIPs will feed into the CAs strategic skills focus. The Skills Team published its Employment and Skills Strategy in October 2022, a brief overview of the strategy can be found [here](#), with the full version identifying skills priorities can be found [here](#).
- 7.2.7 Further, the DfE is inviting applications from local FE providers for the LSIF (local skills improvement fund) [Applying for stage 2 of the local skills improvement fund - GOV.UK \(www.gov.uk\)](#), the LSIF is funding that will enable FE providers in our area to respond collectively to the priorities in the LSIP.

- 7.2.8 In addition, there is a direct link between LSIPs and Accountability Agreements (and annual accountability statements), information can be found here [Accountability agreements for 2023 to 2024 \(publishing.service.gov.uk\)](https://publishing.service.gov.uk). Currently, these are agreements held between the ESFA and their funded providers. It would be useful for the CA to set out intentions to review plans produced by shared providers in our area as they set out how each provider intends to contribute to priorities outlined in regional LSIPs.
- 7.2.9 The Adult Education Budget reporting will be included within the Combined Authority monitoring and evaluation submissions as required under the devolution agreement. The Combined Authority has already submitted our policies for adult education as part of the readiness conditions and they were published as part of the commissioning process.
- 7.2.10 The Combined Authority's Monitoring and Evaluation Framework will be used for the Adult Education Budget activity including the use of logic models. The first formal annual evaluation was undertaken and completed in January 2021. It meets the national requirements as set out in the National Local Growth Assurance Framework, together with locally determined requirements so that it can be used to inform and shape the criteria for future funding awards. This formal evaluation is undertaken on an annual basis.
- 7.2.11 The Combined Authority is responsible for gaining assurance over use of funds over all training providers and colleges on the Adult Education Budget and Free Courses for Jobs funding streams, it does so predominantly through a program of funding audits carried out on a risk-based approach by independent audit firms. Wider assurance also includes internal controls such as performance management and monitoring and quality assurance reviews.

7.3 Greater South East Net Zero Hub

The Greater South East Net Zero Hub (GSENZH) Operating Strategy has been approved by the GSENZH Board, the Department of Energy Security & Net Zero (DESNZ) and the Cambridgeshire and Peterborough Combined Authority (CPCA), which is the Accountable Body for the Hub.

- 7.3.1 The GSENZH approach to prioritisation and the detailing of its strategic fit requirements are set out in the GSENZH Operating Strategy.
- 7.3.2 The Accountable Body Agreement for the GSENZH Board is agreed and amended at the Combined Authority Board.
- 7.3.3 Accountable Body reporting arrangements are set out in the GSENZH Operating Strategy and include:
- ☐ Monthly CPCA Highlight Report - PMO Reporting (escalating risks)
 - ☐ Monthly PMO/finance meeting
 - ☐ Attendance at Place & Connectivity Management Board
 - ☐ Line management reporting up to SRO (Director of Place & Connectivity)
 - ☐ Papers and update reports CPCA Board (as required)
 - ☐ Monthly meeting with lead member for Environment & Sustainable Communities
 - ☐ Reports to CPCA Committees (as required) – Performance and Risk Committee, Overview & Scrutiny Committee, Audit & Governance Committee, Executive Team
 - ☐ Evaluation & audit (as required)
- 7.3.4 As part of the BEIS evaluation process, BEIS facilitated a steering committee/group which allowed for discussions and agreement around some standardisation across the evaluations being undertaken across Net Zero Hubs and the respective consulting firms. Several important guiding agreements/standardisations emerged from the group, including a focus on;
- ☐ A Benefit Cost Ratio (BCR) that will reflect at least carbon savings values and a social multiplier on the benefits side, and Hub costs (core Hub expenditure) on the costs side.
- 7.3.5 In an attempt to reflect the Hubs' activities related to raising awareness and knowledge sharing; a 20% "social (benefits) multiplier" was suggested as part of the BEIS facilitated steering group as a way to reflect the estimated rate of return from public spending on knowledge investments. The 20% is a conservative value and is based on a 2022 discussion paper by the Centre for Economic Performance; "Knowledge

spillovers from clean and emerging technologies in the UK” which provides upper and lower bounds of spillovers from “clean” innovations.

As a result, a social benefits multiplier is applied to all investment in projects that are deemed “replicable, scalable, and innovative”, as recorded in the Hub project tracker.

- 7.3.6 A cost benefit analysis (CBA) is used to evaluate the discounted costs and benefits associated in the Hub’s project pipeline in order to help determine whether the Hub has delivered value for money. This is reflected as a Carbon Benefit to Hub Costs Ratio (CHCR).

DRAFT

8 Appendices

8.1 SAF Templates

8.1.1 Concept Paper

The Concept Paper is a high-level planning document that will be completed and approved during SAF Phase 1 to gather outline information which validates the strategic fit of the intended intervention such as alignment to the Combined Authority Corporate Plan, Objectives and Aims, potential risks and target benefits. The document will also be used to agree the Business Case development route and provide assurance that key stakeholders at the Combined Authority have been sighted on the proposal from the outset (Finance, Legal, Procurement, Executive Director, Corporate Management Team and Investment Panel).

8.1.2 Business Justification Case (BJC)

The BJC is a single stage business case that is available for schemes that require less development. To use a BJC, projects must not be novel or contentious so options analysis is reduced, where firm fixed prices are available, they should be evidenced from historical delivery. A specific procurement phase is not required as pre-competes procurement arrangement can be utilised.

8.1.3 Programme Business Case (PBC)

The PBC is produced when a strategically linked series of projects requires authorisation to progress. A programme is a series of planned measures, related events and co-ordinated activity in pursuit of an organisations long term goals. The PBC will outline the programme projects dossier including the indicative timeline, costs and the overarching management strategies.

8.1.4 Project Case (PC)

The PC is produced for projects seeking lower level of spend and follow on from a previously approved Programme Business Case. There should be clear alignment to the PBC within the Project Case in terms of how the outputs contribute to the Programme benefits and outcomes.

8.1.5 Strategic Outline Case (SOC)

The SOC or the Strategic Outline Business Case provides the strategic rationale for the intervention and identifies the critical success factors. The preferred option is derived via an options analysis to demonstrate how optimum VfM and social value will be achieved. Stakeholders will understand the robustness of the proposal and the future direction of travel including an updated whole life cost estimation.

8.1.6 Outline Business Case (OBC)

The OBC determines VfM and prepares for the potential procurement by ascertaining affordability, the procurement proposal and funding requirement. At the conclusion of the OBC stage consent should be able to be established for the procurement phase of the project to go ahead or not.

8.1.7 Full Business Case (FBC)

The FBC enables the procurement of the VfM solution, contracting the appropriate deal and planning for successful delivery. At the conclusion of the FBC all dimensions of the five-case model will have been completed and be fully matured including a finalisation of all management arrangements. Key to this is firm fixed and accurate costs, Monitoring & Evaluation arrangements and delivery capability.

Agenda Item 11	Appendix
Single Assurance Framework	B

<p style="text-align: center;">DRAFT</p> <p style="text-align: center;">INVESTMENT COMMITTEE</p> <p style="text-align: center;">Cambridgeshire & Peterborough Combined Authority</p>	
<p>The Investment Committee has 2 distinct roles, they are:</p> <ol style="list-style-type: none"> 1. In relation to the application of the Single Assurance Framework 2. In relation to companies and other legal entities which are wholly or partly owned or controlled by the Combined Authority 	
Purpose	<p>The Investment Committee shall:</p> <ol style="list-style-type: none"> A. in accordance with the Single Assurance Framework and the Constitution of the Combined Authority, make investment decisions and/or make recommendations to the Board on investment decisions B. play a key part in the overall assurance arrangements of the Combined Authority through the delivery of its functions. C. advise and make decisions in line with delegated authority on behalf of the Mayor and the Combined Authority Board in the exercise of responsibilities for the Combined Authority's functions as corporate shareholder of a company or group of companies and in their role in representing the Combined Authority as a Shareholder Representative at meetings of a company D. provide the necessary oversight, from a shareholder's perspective, that the parameters, policies, and boundaries that the Combined Authority has established are being adhered to; Including a regular review of whether the Subsidiary provides the most effective vehicle to deliver the outcomes the Combined Authority requires and whether there are viable alternative models which might offer a more effective means of delivering its priorities
Accountable to:	The Combined Authority Board
Membership:	<p>Lead Member for Investment & Economic Growth Representative from each Constituent Authority (x7) Business Board Chair Business Board representatives (x2)</p> <p>Ability to co-opt membership of Subject Matter Experts to assist in the undertaking of its key functions (up to 3 Co-optees)</p> <p>The Combined Authority Statutory Officers would be expected to attend all meetings in support of the Shareholder Responsibilities of the Committee</p>
Chair:	The Combined Authority Board Lead Member for Investment & Growth will Chair the Investment Committee
Vice Chair:	The Vice-Chair will be appointed from the membership of the Investment Committee



Voting:	<p>Only the members of the Committee will be entitled to vote at meetings (not co-opted Members), the Chair does not exercise a casting vote.</p> <p>Any matters that are to be decided by the Committee are to be decided by consensus of the Committee where possible. Where consensus is not possible the provisions of the Constitution shall apply as follows:</p> <ul style="list-style-type: none"><input type="checkbox"/> Each Member of the Committee is to have one vote and no Member including the Chair is to have a casting vote<input type="checkbox"/> Co-opted Members cannot vote<input type="checkbox"/> Any matter put to a vote will be decided on a show of hands. A decision will require a minimum of 4 voting members present and voting<input type="checkbox"/> Any tied vote will be deemed to have been unsuccessful
Quorum:	No business shall be transacted unless representatives of four Constituent Authorities or more are present at a meeting
Servicing:	The Committee will be serviced by CPCA's Governance Team
Frequency:	Minimum of 4 meetings per year
Supported by:	The Committee will be supported by the Investment Panel <i>[add link to Investment Panel terms of reference]</i>
Decision-Making:	<p>The Investment Committee may make decisions in line with its delegated authority and functions.</p> <p>The Mayor or nominee of the mayor may make decisions concerning companies in which the Combined Authority is or proposed to become shareholder either:</p> <ul style="list-style-type: none">a) in a CA Board meeting orb) in a meeting of the Shareholder Board <p>Unless the Mayor or Member is a Director in the Company under discussion</p>
Delegated Authority:	<p>In relation to any scheme being considered under the Combined Authority Assurance Framework the Investment Committee can:</p> <ul style="list-style-type: none"><input type="checkbox"/> make a decision to progress the scheme in accordance with the scheme's bespoke approval pathway and approval route, noting the Committee has the delegated authority to approve funding decisions (business cases) of a value of over £1million and up to £5million.<input type="checkbox"/> Make a recommendation to progress a scheme in accordance with the scheme's bespoke approval pathway and approval route, noting that funding decisions (business cases) of a value of over £5million shall be considered by the Investment Committee for a recommendation to be made to the Combined Authority Board for consideration and approval. <p>The Investment Committee can:</p> <ul style="list-style-type: none"><input type="checkbox"/> advise the Combined Authority in relation to any function of the Combined Authority relating to:<ul style="list-style-type: none">• economic development• economic and transport led regeneration



	<ul style="list-style-type: none"><input type="checkbox"/> liaise with the Transport & Infrastructure Committee to promote the strategic alignment of regional transport funding investment<input type="checkbox"/> respond to any report or recommendation from an Overview & Scrutiny Committee <p>The Investment Committee has delegated authority to make decisions on behalf of the Combined Authority for each Subsidiary as follows:</p> <ul style="list-style-type: none"><input type="checkbox"/> Oversight of any decisions that can only be made by the shareholder, (whether as “reserved matters” under the Shareholder Agreement and Articles of Association or pursuant to the relevant legislation applicable to that Subsidiary) such as :<ul style="list-style-type: none">○ Approval of Shareholder Agreement with each Subsidiary○ Approval of annual Business Plan and deviations from Business Plan.○ Approval of key appointments (including appointment, removal and or replacement of Directors of the Subsidiary) and ensuring that the Authority appointments to the board of a Subsidiary comply with the Authority’s Constitution○ Borrowing money, granting security and giving of guarantees○ Issuing Legal proceedings outside of ordinary business○ Altering in any respect the articles of association of a Subsidiary or any other governing document○ Altering the rights attached to any of the shares in a Subsidiary○ Approving the registration of any person as a shareholder or member of a Subsidiary○ Ensuring that subsidiaries or the subsidiaries interests are not competing against or conflicting with, other subsidiaries or their interests○ Entering contracts that have a material effect on business of the CA, are outside of the business plan or significant in relation to the size of the business and/or the business plan.○ Establishing proper arrangements to manage potential conflicts of interest in respect of Officers and/or members appointed to the board of a Subsidiary○ Approval of pay and pension arrangements in respect of key employees of the Subsidiary and to ensure that decisions made to make any termination payments are in line with the law and the Subsidiary’s controlling documents.○ Varying ownership and the amount of a Subsidiary's issued share capital and winding up of Subsidiary○ Altering the name of any Subsidiary
Functions:	<p>The Investment Committee has the following key functions in support of the Single Assurance Framework:</p> <ul style="list-style-type: none"><input type="checkbox"/> to consider investment proposals and to make appropriate challenges to these proposals<input type="checkbox"/> to oversee and monitor all investments made through the Combined Authority Investment Programme<input type="checkbox"/> to add conditions to any funding decision that falls within its delegated authority and to make recommendations of conditions to the Combined Authority Board <i>(In all cases minimum conditions should specify the Availability Period, Conditions to Drawdown of Funds, Conditions for withdrawal of support and terms of clawback, start date and completion date for the Project or</i>



Programme, but shall also include any specific conditions that the Board deem appropriate on a case by case basis)

- ☐ to instruct the Combined Authority to oversee preparation of funding agreements on its behalf and as appropriate and to delegate this duty, provided always that the Combined Authority make no material deviation from the conditions added to the funding decision
- ☐ to approve the monitoring and evaluation criteria related to any funding decision and to have the ability to delegate oversight of this function where appropriate
- ☐ where oversight of monitoring and evaluation applies to the Investment Committee, to consider whether a formal review of a project or program is required and to consider this review itself or instruct the Investment Panel to do so on its behalf
- ☐ to instruct Funding Recipients to issue the necessary information for the Combined Authority to advise the Investment Committee as to the rationale behind any material delay or change in a project or program
- ☐ on completion of a review, where reasonable, to instruct Funding Recipients to complete a Change Request via the Combined Authority process
- ☐ to monitor the Combined Authority project pipeline and make recommendations to the Combined Authority Board on prioritisation and re-prioritisation to support active management of the Combined Authority's Investments.

The Investment Committee will consider applications for support from the Business Case Development Fund

The Investment Committee will play a key role in the Change Management process in alignment with the Combined Authority Change Management procedures.

The Investment Committee has the following key functions in support of the Performance Management Framework:

- ☐ to review the Major Projects performance dashboard
- ☐ to review project performance

The Investment Committee will seek to ensure that all major projects are developed & delivered in line with the CPCA Risk Management Framework

The Investment Committee has the following key functions in regard to its shareholder responsibilities:

- ☐ monitoring performance and information from each Subsidiary, in particular on financial and other risks and escalating such risks within the Authority as appropriate
- ☐ exercising decisions relating to the authority's role as shareholder, member, owner, lender, or other position of significant control over the Subsidiary, where those decisions have been delegated to the Investment Committee
- ☐ making reports and recommendations to the Combined Authority Board on areas outside of the Investment Committee delegated authority
- ☐ agreeing and entering into a Shareholder Agreement with each of the Authority's Subsidiaries



	<ul style="list-style-type: none"><input type="checkbox"/> providing an articulation of what success looks like in terms of delivery models to meet objectives such as achieving social outcomes and/or a return on investment<input type="checkbox"/> agreeing a mechanism to communicate the shareholder's views to the Subsidiary by effecting systematic engagement between the Chair/CEO and shareholder roles (where in place) to assure effective performance against strategy and governance<input type="checkbox"/> providing a holistic review of risk to the authority offered by all active Subsidiaries.<input type="checkbox"/> considering and advising on the duties and, if any, the training needs of potential Directors to allow them to competently assume their role.<input type="checkbox"/> making representations to the Directors on the Business Plans of the Subsidiary Companies or other organisations set out in this report.<input type="checkbox"/> Receiving reports from the Directors, where appropriate, on the progress and conduct of business in accordance with the approved Business Plan.<input type="checkbox"/> reporting to the Combined Authority Board on the performance of the Subsidiary Companies.<input type="checkbox"/> in the case of forming a new Subsidiary, the Investment Committee will first scrutinise the business case for forming the Subsidiary to clarify the service components to be delivered, outcomes sought and options for how these may be delivered and undergo an effective comparison of alternative delivery models to ensure that the objectives, timescales, and drivers of forming the Subsidiary is the optimum approach and an advisory paper will be submitted to Board for a decision.<input type="checkbox"/> it is expected that each Subsidiary will enter into a form of agreement with the Authority (whether as owner, controller or lender) setting out the basis of the relationship between them (each a "Shareholder Agreement").<input type="checkbox"/> a detailed description of the Investment Committee's role in relation to each Subsidiary will be set out in the relevant Shareholder Agreement.
Review:	To be reviewed on an annual basis by the Investment Committee and Board.

Agenda Item 11	Appendix
Single Assurance Framework	C

INVESTMENT PANEL

Cambridgeshire & Peterborough Combined Authority
Officer Group

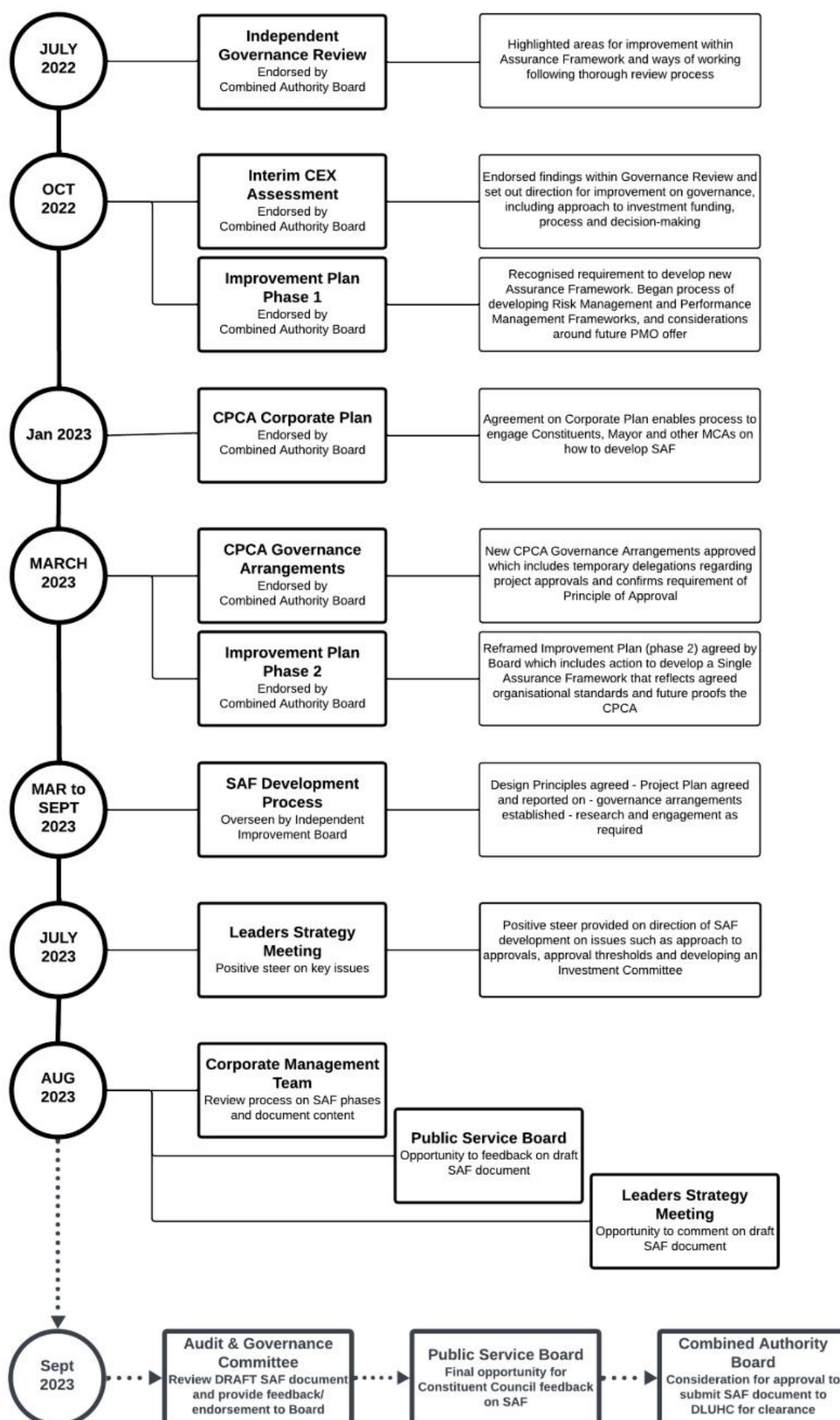
Purpose	<p>The purpose of the Investment Panel is to provide support to the Investment Committee and the Combined Authority Board in order to:</p> <ul style="list-style-type: none"> <input type="checkbox"/> drive prioritisation considerations and make concept proposals to the Combined Authority Board <input type="checkbox"/> drive the level of expertise and HMT's 5 case element criteria considerations within business cases and approval considerations <input type="checkbox"/> strengthen delivery of the Single Assurance Framework principles and project lifecycle <input type="checkbox"/> better support Members in their Project and Programme approval roles <input type="checkbox"/> provide technical test and challenge of business case proposals over £1million in value and make recommendations to the Investment Committee and Combined Authority Board <input type="checkbox"/> provide performance and risk management through: <ul style="list-style-type: none"> • reviewing performance, escalating matters of concern as appropriate • reviewing risk, escalating matters of concern as appropriate • making recommendations to programme/ project managers as required <input type="checkbox"/> commission external advisors where considered appropriate to advise on technical assessment of business cases <input type="checkbox"/> support the Investment Committee in its management of project performance, risk management and monitoring & evaluation responsibilities <input type="checkbox"/> support the Investment Committee in the application of the Change Management procedure
Membership:	<ul style="list-style-type: none"> <input type="checkbox"/> Executive Director of Resources & Performance (or deputy) <input type="checkbox"/> Head of Policy and Executive Support <input type="checkbox"/> Assistant Director Finance <input type="checkbox"/> Monitoring Officer (or deputy) <input type="checkbox"/> Head of Project Management Office <input type="checkbox"/> Assistant Director Transport (please advise on CPCA equivalent) <input type="checkbox"/> Assistant Director Economy (please advise on CPCA equivalent) <p><i>Ability to co-opt membership from Constituent Authorities to assist with specific considerations</i></p> <p><i>A skills gap analysis shall be carried out on a 6 monthly basis to ensure the Panel has the skillset required to best undertake its functions.</i></p>
Chair:	Executive Director of Resources and Performance
Vice Chair:	Head of Policy and Executive Support
Voting:	By majority
Frequency:	Monthly (additional meetings to be arranged as required)



Functions:	<p>Functions in support of the Single Assurance Framework:</p> <ul style="list-style-type: none"><input type="checkbox"/> To consider Concept papers for in-year proposals in order to determine prioritisation, provide test and challenge and consider concepts for recommendation to Board (<i>noting that all Concepts received will be presented to Board</i>)<input type="checkbox"/> To support the Investment Committee in the application of the Change Management Procedure<input type="checkbox"/> To undertake quarterly reviews of the Combined Authority's project portfolio and make recommendations to the Investment Committee on re/prioritisation of projects to ensure effective, timely, and efficient use of available resources.<input type="checkbox"/> To provide advice and guidance as requested to business cases in development<input type="checkbox"/> To provide advice and guidance to the Chief Executive as requested in the exercise of their delegated authority of approving business cases up to a value of £1million<input type="checkbox"/> To provide technical test and challenge of business case proposals for approval against HMT's 5 case model and provide a technical assessment and recommendation to the Investment Committee in the exercise of their delegated authority of approving business cases over £1million and up to £5million<input type="checkbox"/> To provide technical test and challenge of business case proposals for approval against HMT's 5 case model and provide a technical assessment and recommendation to the Investment Committee and Combined Authority Board in the exercise of their delegated authority of approving business cases over £5million. <p>Functions in support of Shareholder Responsibilities:</p> <ul style="list-style-type: none"><input type="checkbox"/> Undertaking due diligence on the various Subsidiary Companies to ensure liabilities are known and accounted for within the authority.<input type="checkbox"/> deciding whether a particular Subsidiary needs to be under the oversight of a specific service area.
Role in considering business cases:	<p>The role of Investment Panel Members in support of their Assurance Framework functions requires Officers to:</p> <ul style="list-style-type: none"><input type="checkbox"/> Review a proposal from a basis of HMT's five case model and other fund specific guidance in order to ensure that it has been developed to an appropriate standard.<input type="checkbox"/> Highlight key lines of enquiry - identify the key issues, key questions and key areas of concern within a business case proposal in order to determine what the key lines of enquiry should be for the Investment Committee from a technical perspective.<input type="checkbox"/> Investment Panel members will be expected to not only interrogate the key lines of enquiry relevant to producing a quality business case but also to ensure that agreed priorities of the CPCA have been adequately addressed.<input type="checkbox"/> Provide observations and recommendations to the Investment Committee - The Investment Panel will draw conclusions on the level of risk that it believes applies to a proposal and make observations and recommendations on that level of risk and how it can be improved.

Agenda Item 11	Appendix
Single Assurance Framework	D

Single Assurance Framework Key Decision Points





Combined Authority Board		Agenda Item
20 September 2023		12
Title:	Risk Management Framework	
Report of:	Nick Bell, Executive Director Resources and Performance Chris Bolton, Head of Programme Management Office	
Lead Member:	Cllr Edna Murphy	
Public Report:	Yes	
Key Decision:	No	
Voting Arrangements:	By a majority of voting members, subject to that majority including the vote of the Mayor, or the Deputy Mayor acting in place of the Mayor.	

Recommendations:

A	Approval of the Risk Management Framework and Procedure
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Strategic Objective(s):

The proposals within this report fit under the following strategic objective(s):

X	Achieving ambitious skills and employment opportunities
X	Achieving good growth
X	Increased connectivity
X	Enabling resilient communities
X	Achieving Best Value and High Performance

1. Purpose

1.1	The purpose of this document is to seek approval for the CPCA's Risk Management Framework and Procedure, to assist its communication and understanding and to provide guidance to those with responsibilities for ensuring that it is applied effectively and consistently. (This information is supplied in Appendix A and B).
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2. Proposal

2.1	<p>The CPCA are accountable for delivering in a complex and changing environment. Managing risk and uncertainty is critical to the successful delivery of strategic aims.</p> <p>The Risk Management Framework sets out an enhanced and integrated approach that builds on our existing risk management practice. The Framework is intended to support the strategic and organisation-wide focus on risk, setting out the ambition, motivation and principles that frame our approach.</p>
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	<p>The Risk Management Procedure outlines the Combined Authority's approach to managing risk and outlines the tools and techniques involved in ensuring that this takes place effectively and in a consistent manner.</p> <p>The CPCA is committed to implementing an organisation-wide risk management culture that exemplifies high levels of risk maturity and best practice in the identification, evaluation and effective management of risk in respect of current activities and new opportunities.</p> <p>The Risk Management Framework has been co-produced with our Partners through a Partner Working Group.</p>
2.2	<p>The Orange Book 5 principles are governance, integration, collaboration, processes, and continual improvement.</p> <p>The objective of this framework is to adapt these principles to the Combined Authority's ways of working, ensuring compliance with our Single Assurance Framework.</p> <p>This Framework sits within the proposed Single Assurance Framework (SAF). The proposed SAF sets out the processes, approach and criteria that demonstrate to government the robust assurance, appraisal and value for money considerations that are used to develop and deliver projects and programmes to a high standard, maximising the opportunity to realise benefits whilst ensuring effective stewardship of public funds.</p> <p>The Risk Management Framework is a key tool in successfully delivering the SAF. It ensures that appropriate pipeline and project oversight is provided by both officers and politicians and provides risk data on project development and delivery to drive performance review considerations.</p> <p>To embed the use of the Risk Management Framework and Procedure, risk training has been undertaken with following groups:</p>
2.3	<p>Risk Management training</p> <p>Two risk Management sessions for members of the Audit and Governance Committee have now taken place:</p> <p>21 November 2022</p> <p>24 March 2023</p> <p>Risk Management training for CPCA and subsidiary companies Programme / Project Managers was delivered on 24 February 2023. A follow up training session is to be delivered in Autumn 2023.</p> <p>Risk Appetite training for the Corporate Management team took place on 27 April 2023. A Risk Appetite Statement has been drafted. The Risk Appetite Statement is incorporated within the Risk Management Framework.</p>
2.4	<p>Implementation of Risk Register software – 4Risk</p> <p>In May, risk software was procured. (4Risk supplied by RSM). The investment in new corporate, web-based risk software will allow a central and auditable platform to register risks associated across the work programme.</p> <p>Training in the use of the new software will be undertaken across all service areas and subsidiary companies this autumn.</p>

3. Background

3.1	<p>The Combined Authority Risk Management Framework has been based upon the principles of the HMT Orange Book (2020).</p> <p>The Orange Book states that, in successful organisations, risk management enhances strategic planning and prioritisation, assists in achieving objectives and strengthens the ability to be agile to respond to the challenges faced. Therefore, if we are serious about meeting our objectives successfully, improving service delivery and achieving value for money, risk management must be an essential and integral part of planning and decision-making.</p> <p>The Department for Levelling Up Housing & Communities (DLUHC) published its English Devolution Accountability Framework (EDAF) in March 2023. This provides guidance on how Mayoral Combined Authorities should be accountable to local scrutiny, the public and the UK government. Our Risk</p>
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	Management Framework supports our compliance with the standards in the EDAF, and we are seeking to go beyond the spirit of EDAF in delivering good governance and strong measures of accountability. The Risk Management Framework was last approved in January 2020.
3.2	<p>The Risk Management Framework and Procedure documents have been co-produced and co-designed with the following groups:</p> <ul style="list-style-type: none"> • M10 Assurance network (3 sessions – May – Aug 2023). • Internal Officer Working Group – officers from across all CPCA service areas. (4 sessions covering the Single Assurance Framework, Performance Management Framework and Risk Management Framework, May – Aug 2023). • Partner Working Group – nominated officers from all CPCA constituent councils. (4 sessions covering the Single Assurance Framework, Performance Management Framework and Risk Management Framework, May – Aug 2023).

4. Appendices

4.1	Appendix A - Risk Management Framework
4.2	Appendix B - Risk Management Procedure

5. Implications

Financial Implications

5.1	There are no direct financial implications from approving the proposed Risk Management Framework, however good practice in Risk Management (which the proposed framework, developed in conjunction with RSM, represents) enables the Authority to improve its value for money and demonstrate Best Value by actively monitoring and managing its risks and opportunities.
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Legal Implications

5.2	This Report seeks to demonstrate that the work being done will ensure that the CPCA maintains a Corporate Risk Register which reflects the key risks that may impact on its ability to deliver its corporate plan objectives and to monitor and appraise CPCA's arrangements for the evaluation and management of risk.
5.3	Monitoring and evaluation is an essential part of the Combined Authority's governance. This report sets out the approach to be taken to evaluate the outcomes of our interventions. The Accounts and Audit (England) Regulations 2015 state that "A relevant authority (the CPCA) must ensure that it has a sound system of internal control which includes effective arrangements for the management of risk". The risk management framework meets this requirement and is an essential part of good governance for the Combined Authority

Public Health Implications

5.4	None specifically
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Environmental & Climate Change Implications

5.5	None specifically
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Other Significant Implications

5.6	None specifically
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Background Papers

5.7	None
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Agenda Item 12	Appendix
Risk Management Framework	A



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

Risk Management Framework

September 2023



Version History

Revision Number	Revision Date	Nature of Revision	Created by
V1	January 2020	Approved at Audit & Governance in November 2019 and Combined Authority Board January 2020	Programme Office
V2	September 2023	Refresh of Risk Management Framework following RSM Audit and structured around new HMT Orange Book guidance	Programme Office
	Next review September 2025 at Audit & Governance		

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1 Introduction

The Combined Authority Risk Management Framework has been based upon the principles of the [HMT Orange Book](#) (2020).

The Orange Book states that, in successful organisations, risk management enhances strategic planning and prioritisation, assists in achieving objectives and strengthens the ability to be agile to respond to the challenges faced. Therefore, if we are serious about meeting our objectives successfully, improving service delivery and achieving value for money, risk management must be an essential and integral part of planning and decision-making.

The Department for Levelling Up Housing & Communities (DLUHC) published its English Devolution Accountability Framework (EDAF) in March 2023. This provides guidance on how Mayoral Combined Authorities should be accountable to local scrutiny, the public and the UK government. Our Risk Management Framework supports our compliance with the standards in the EDAF.

This Framework sits within a broader Single Assurance Framework (SAF). The SAF sets out the processes, approach and criteria that demonstrate to government the robust assurance, appraisal and value for money considerations that are used to develop and deliver projects and programmes to a high standard, maximising the opportunity to realise benefits whilst ensuring effective stewardship of public funds. The Risk Management Framework is a key tool in successfully delivering the SAF. It ensures that appropriate pipeline and project oversight is provided by both officers and politicians and provides risk data on project development and delivery to drive performance review considerations.

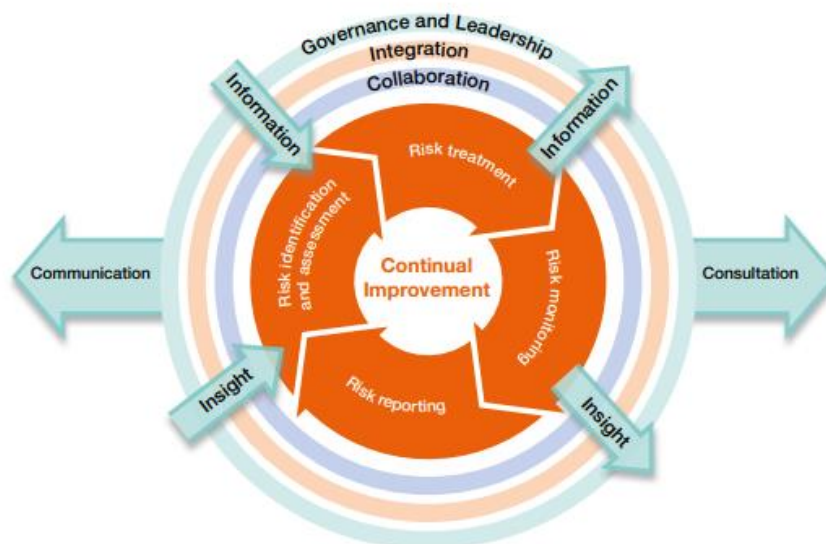
2 Approach

Figure 1 is an illustration of the Orange Book Risk Management Framework and how the Combined Authority Risk Management Framework has been designed around these Orange Book principles.

These principles of risk management support the consistent and robust identification and management of risk within desired levels across the organisation, supporting openness, challenge, innovation, and excellence in the achievement of objectives.

Figure 1

Risk Management Framework



The Orange Book 5 principles are **governance, integration, collaboration, processes, and continual improvement.**

The objective of this framework is to adapt these principles to the Combined Authority's ways of working, ensuring compliance with our Single Assurance Framework.

The outcomes and benefits gained from the implementation of this framework include:

- Strengthened governance and leadership: with clear lines of reporting and clarity of levels of delegation and escalation.
- Improved knowledge of risk: as an organisation and improved risk culture.
- Efficient risk reporting: where risks will be reported to the relevant people ensuring resources are in the right place.
- Effective risk reporting: where risk management processes are used correctly at all levels to ensure good management of risks
- Better cooperation and collaboration: with partners, identification, and management of risk.
- Improved culture of continual improvement and learning.

This Risk Management Framework is underpinned by the Authority's Risk Management Procedure. The Risk Management Procedure outlines the tools, techniques, and mechanisms for managing risk in line with this strategy.

3 Governance

3.1 Desired risk culture



Our five values (**CIVIL**) are central to our culture, driving everything we do. Our employees embody these values to help us all work toward a common purpose.

A positive risk culture starts from the top and filters down. Senior members of teams, forums or boards must encourage staff to be open, honest/transparent and must listen and communicate effectively. If a risk does arise, there must be a no blame culture, otherwise it may stop people raising other risks in the future. A risk identified is positive, a risk ignored is negative.

Our five values are central to our culture, driving everything we do. Our employees embody these values to help us all work toward a common purpose. Excellent risk management demonstrates our values by:

- listening when a risk is raised and communicating the impact of risks in an open and transparent manner (demonstrating our value '**Collaborative**').
- positively challenging why we do things the way we do based on data and evidence (demonstrating our value '**Innovation**').
- ensuring that seeking inclusive, good growth for an equitable, resilient, healthier, and connected region is at the heart of our risk management (demonstrating our value '**Vision**').
- ensuring risks are identified and not ignored when they do not fit with where an officer wants the project, programme, or Authority to be - putting the obligations of public service above their own personal interests (demonstrating our value '**Integrity**').
- encouraging members of the team, forum or board to be honest about the risk and its potential impact (demonstrating our value '**Leadership**').

Risk reports are provided to the Audit & Governance Committee (A&G) which are published and discussed publicly. These are available on our [website](#).

3.2 Roles & Responsibilities

The Chief Executive, working closely with the Executive Director of Resources & Performance, is accountable for ensuring that Corporate Risk Management is being completed to the appropriate standard in line with this framework. This includes ensuring risks are captured and updated and that mitigating actions have been completed. The Corporate Management Team review the risks on the register monthly. Similarly, the Executive Directors and Heads of Service are accountable for the service level risk registers within their remit, and Project Managers for the project level risk registers.

The Authority's Programme Management Office (PMO) manage and coordinate these reviews, as well as collating information to support effective decision making and developing

the associated risk reports. The PMO support A&G and other governance forums to consider the management of risks, and how the risks are integrated with discussion on other matters.

The PMO are responsible for ensuring that the Corporate Risk Register is maintained, updated and that risks are regularly reviewed with the Executive Director of Resources & Performance, CMT, A&G and the risk owners. The PMO also meets with service teams to review the service/programme level risk registers.

The A&G Committee is responsible for overseeing the Authority's Risk Management Framework and Procedures and the Corporate Risk Register, to ensure that risk management is being done to the appropriate standard and in line with this framework.

The full roles & responsibilities are set out in Appendix 1.

3.3 Corporate Risk Appetite

The Authority has an approved risk appetite statement that provides the parameters for the management and decision making of the risks being faced by the organisation. Different categories of risk have been defined, each of which has an appetite aligned to it. The associated risk appetite level aids in informing the target risk score for each risk within the corporate risk register.

3.3.1 Risk Appetite Level Definitions

Risk appetite level	Risk appetite level description
Averse	We shall seek to reduce the residual risk as far as practically and reasonably possible within the constraints of resources available.
Minimal	We shall accept a low degree of residual risk. Benefit will not be the driver.
Cautious	We are willing to accept some degree of residual risk where we have identified scope to achieve significant benefit and / or realise an opportunity.
Open	We are willing to consider a range of options where we are able to demonstrate a balance between a high level of residual risk and a high likelihood of successful / beneficial outcomes.
Hungry	We are eager to be innovative and choose a range of options based on maximising opportunities and beneficial outcomes even if those activities carry a very high level of residual risk.

3.3.2 Risk Appetite Statement

Finance

Ensuring continued financial viability is a key factor for the Combined Authority to ensure that it is suitably positioned to deliver its day-to-day activities and future plans. We will keep in check its key internal financial controls and financial arrangements to ensure they remain in the Combined Authority's best interests.

The Combined Authority has set a **Cautious** risk appetite to financial risk, however, is willing to be **Open** and accept a higher level of residual risk where there is an opportunity to generate significant returns, benefit or outcomes in line with its Strategies.

People

The Combined Authority's risk appetite for People related risks (including but not limited to capability, experience, and skills) has been set as **Open**. We will continue to provide and review creative opportunities to develop the workforce to build the capability and skills needed to deliver our strategic objectives.

However, we are mindful that we must remain **Cautious** to people risk that may impact upon our ability to succession plan, or negatively affect the wellbeing or stability of the workforce.

Service Design & Delivery

For the Combined Authority to achieve its strategic objectives, we need to be **Open** to designing and delivering services differently and to innovate. However, we need to ensure that this does not negatively affect the stability or quality of our activities, for example through drawing resources away from day-to-day activities that are important to us or that are relied upon by our communities and stakeholders.

The Combined Authority has set an **Open** risk appetite and is willing to consider a range of options for service delivery where we are able to demonstrate a balance between a higher level of residual risk and a high likelihood of successful / beneficial outcomes.

Compliance & Regulation

The Combined Authority faces an array of compliance and regulatory requirements. The Board and Corporate Management Team do not view regulation as a tick box exercise but instead understand that good regulation can provide benefits to the outcomes that the Authority is seeking. We will use compliance with regulation as a positive measure of quality and governance and therefore will develop this as part of our organisation's culture.

As such we have set a **Cautious** risk appetite and are willing to accept some degree of residual risk where we have identified scope to achieve significant benefit. However, when complying with Health and Safety legislation, we have set an **Averse** risk appetite, and will seek to reduce the residual risk as far as practically and reasonably possible within the constraints of resources available.

Culture & Confidence

The Combined Authority's risk appetite for risks related to culture and confidence has been set to **Cautious**. Our culture is important to us and will continue to evolve as it is a fundamental element of the improvement plan. We must therefore be willing to accept some degree of residual risk where we have identified scope to achieve significant benefit and / or realise an opportunity, however this will need to be undertaken in a considered manner.

Data & Management Information

The Combined Authority relies heavily upon data and management information to make decisions in an informed manner, however it is understood and appreciated that not all data will always be available when a decision is required to be made.

We have therefore agreed a **Cautious** risk appetite with regards to the access, quality and analysis of data within the Combined Authority so that we are in the best informed position possible whilst accepting some degree of residual risk may exist where we have identified scope to achieve significant benefit and / or realise an opportunity.

Partnerships

The Combined Authority works collaboratively with a number of strategic partners and seeks to use its influence and relationships to harness the benefits that these can bring.

The Combined Authority has set a **Cautious** risk appetite for partnerships and is willing to accept some degree of residual risk where we have identified scope to achieve significant benefit and / or realise an opportunity. However, if there is potential for the brand or values of our organisation to be negatively impacted then a **Minimal** appetite will be adopted where a low degree of residual risk will be acceptable, and benefit will not be the driver.

Programmes & Projects

Programmes and projects underpin the Combined Authority's strategic objectives and therefore it is important that an **Open** risk appetite is taken towards considering new bids, particularly given the desire to design and deliver services in a more innovative manner. We are therefore willing to consider a range of options where we are able to demonstrate a balance between a high level of residual risk and a high likelihood of successful / beneficial outcomes.

We will however adopt a **Cautious** appetite to contract management risks to ensure that the programmes and projects deliver the desired outcomes and benefits, and that the reputation of the Combined Authority is not negatively impacted as a result.

3.3.3 How Risk Appetite will be used

FIGURE 2



Figure 2 shows the maximum risk score for each risk theme based on our appetite level. This means, as an example, if the Combined Authority were to have a financial risk above 13 it would be escalated and a deep dive into that risk would take place with the Corporate Management Team, as well as Audit & Governance Committee. This would be to ensure the correct mitigating actions are in place, including if we would be willing to tolerate the risk. **Risks are therefore escalated based on exceeding the maximum risk score.**

Within the Risk Report taken to Corporate Management Team and Audit & Governance Quarterly, there will be a graphic showing the risks that fall above risk appetite.

The frequency of review is determined by the category of risk. As figure 2 illustrates there are 5 categories from A to E, for example A is a risk between 20-25. The frequency of review will be built into the 4risk software, meaning that automatic notifications will be linked to the category that the risk currently sits within. This is expected to be the following:

Category A (20+): Reviewed every month

Category B (15-20): Reviewed quarterly

Category C (11-14) and D (7-10): Reviewed every 6 months

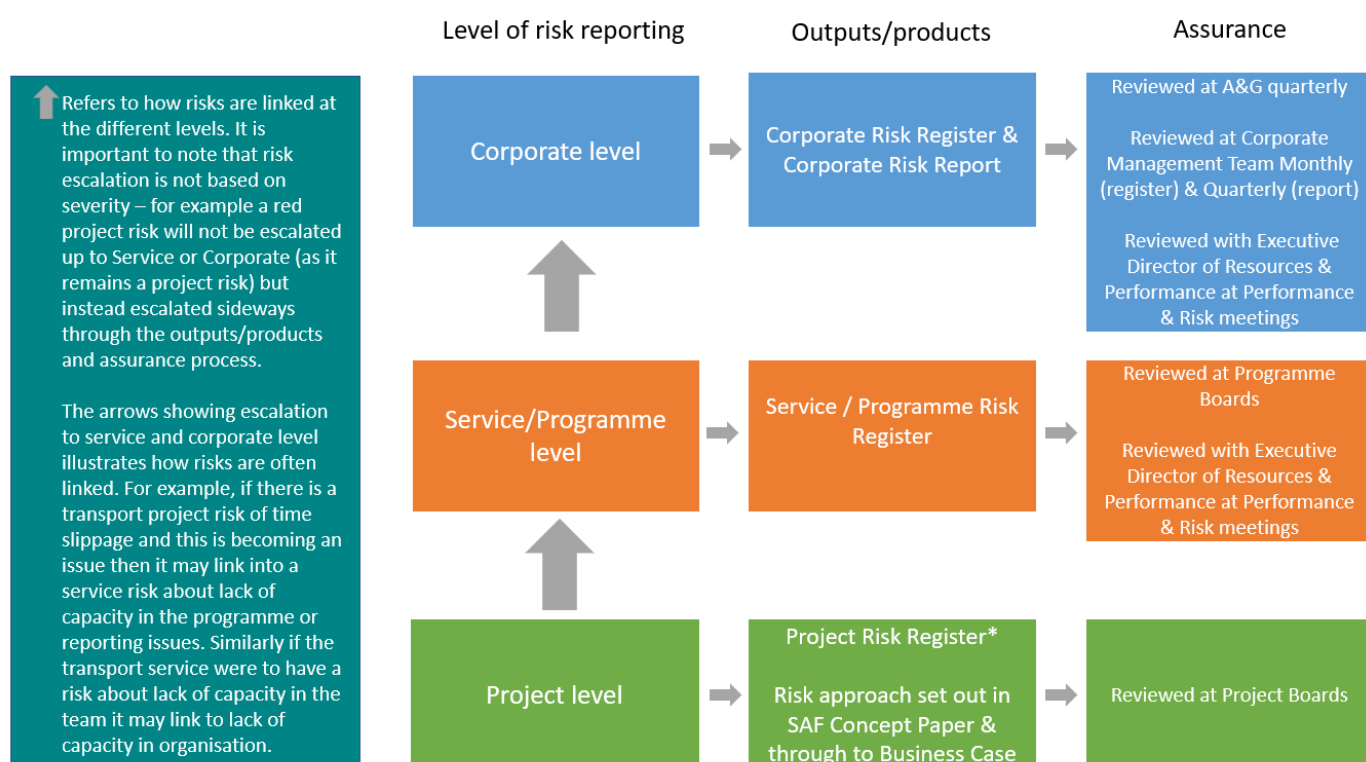
Category E (1-6): Reviewed every 9 months

4 Integration

4.1 Risk Structure in the Combined Authority

Corporate and service risk registers will be managed and reported within the 4risk platform. The level of reporting, outputs/products produced, and the level of assurance is illustrated in Figure 3.

FIGURE 3



* Projects require a risk register if the project is in delivery. This is completed as part of highlight reporting. If a project is at concept or business case stage then only a simplified highlight report is required, and this does not include a risk register. Nevertheless, at initiation stage all projects identify the key risks, and this continues through business case stage.

4.2 Corporate level risk management - roles and outputs

Corporate level risk refers to the uncertainties and opportunities that may positively or negatively impact the Authority or have an impact upon the achievement of its objectives.

As figure 3 illustrates, at a corporate level there is a Corporate Risk Register which is owned by the Chief Executive Officer, supported by the Executive Director for Resources & Performance and the PMO. This is to be held on the 4Risk platform.

This risk register is reviewed monthly by the PMO and the Executive Director of Resources & Performance and taken to Corporate Management Team meetings monthly. The Programme Office also have regular meetings with each Risk Owner.

In those meetings the risks that are above risk appetite are identified as well as high category risks (see 3.3.3 for more information). These forums can decide to close a risk and also decide that a risk which is above risk appetite is within tolerance; but in that case an explanation would be required which would feed into the Risk Report.

A Risk Report is reviewed quarterly at Corporate Management Team and taken quarterly to the Audit & Governance Committee.

As Figure 3 illustrates, service risks can often be linked to corporate risks. The Heads of Service and Executive Directors are responsible for identifying any service risks that link in to risks that impact the organisation, including threats and opportunities that our organisation faces.

4.3 Service / Programme level risk management - roles and outputs

The Combined Authority has 4 Directorates. Multiple services fall within these Directorates, an example being Transport or Skills. Each of these Services must have a risk register which will be held on 4risk. This is with the exception of services that only deliver corporate projects such as HR, PMO, Democratic Services etc.

The Authority also delivers programmes, in which multiple interrelated or dependent projects are delivered.

Understanding the risks is fundamental to the success of the service/programme. A risk unidentified or unmanaged could cause it to fail to meet its goal.

It is the responsibility of Executive Directors and Heads of Service to identify risks that may affect the service in their remit. Or if it is a programme the Programme Manager may identify common risks across the projects. It is also their responsibility to maintain this register and update the 4risk platform accordingly.

The registers are reviewed as part of the Performance & Risk meetings.

Performance & Risk meetings are between the Executive Director for Resources & Performance and the PMO team. Executive Directors, Heads of Service or Programme and Project Managers (including Sponsors) may be called into these meetings by exception to discuss risk/s.

As Figure 3 illustrates, project risks are often linked to service/programme risks. The Head of Service / Programme Manager must ensure they are close enough to the projects to be able to identify common causes of project risks which may form a service/programme risk.

To support effective decision-making risks will be managed by exception – in other words risks will only be escalated when necessary, and risk roles will be clear to ensure efficient resources are in the correct places.

A risk that is high or above appetite, should be escalated to the relevant assurance board such as programme board for a deep dive to ensure the mitigating actions are sufficient.

4.4 Project level risk management - roles and outputs

All projects are expected to show, in detail, any risks identified during the business case development and due diligence processes. Once in delivery, ongoing risk registers are maintained and incorporated into the monthly highlight report.

A risk approach (including roles & responsibilities) is developed through the Single Assurance Framework concept and initiation stage and continues into business case stage. The governance structure and roles within the project is set out, and this ensures that decision makers have focused information and that its source, format, and frequency has been agreed.

Project level risk registers are not currently held on 4risk and instead form part of highlight reporting.

To support effective decision-making risks will be managed by exception – in other words risks will only be escalated when necessary, and risk roles will be clear to ensure efficient resources are in the correct places.

A risk that is high or above appetite, should be escalated to the relevant assurance board such as project board for a deep dive and ensure the mitigating actions are sufficient.

See the Combined Authority 'Risk Management Procedure' which offers more information on the Authority's project/programme risk tools, reporting and budgets.

Who is responsible and accountable for risk depends on the governance of the project and the risk approach. Table 1 offers guidance to project managers when developing these roles and responsibilities by summarising who is responsible for risk based on the role of the Combined Authority in the project.

Table 1

Combined Authority role in projects	Who is accountable and responsible?	Further information on the role of the	How is it reported?
-------------------------------------	-------------------------------------	--	---------------------

		Combined Authority	
Deliverer: Projects which the Combined Authority deliver directly through a supplier/contractor.	Accountable: The person in CPCA accountable for the project (SRO, Programme Manager etc.) Responsible: Project Manager (who in this case would be a Combined Authority employee) Informed/consulted: Programme Office, Project Board and Supplier/contractor	The Combined Authority will be responsible and accountable for the management of risk, in consultation with the supplier if they have been appointed – this is unless the supplier has agreed to take on the reporting and management of risk.	Highlight reports to the Programme Office once in delivery. Project Boards may decide to review monthly or ad hoc
Funding partner: Commissions work / subsidiary companies: <i>Projects which we deliver through a partner or delivery company and the responsibility for delivery has been delegated to another organisation/body.</i> Or Grant or loan delivery: <i>Delivery of grant or loan payments directly to another organisation or government body – through winning some form of bidding process.</i>	Accountable: Combined Authority Responsible Officer (Project Sponsor or equivalent) Responsible: Project Manager (in this case the person would be external to the Authority) Informed/consulted: Programme Office, Project Board, relevant body within the deliverer organisation and consultant/supplier	The Combined Authority Responsible Officer works with the project manager and delivery team to: a) approve the risk approach b) review risks by exception: the project manager will escalate the key risks where necessary c) mitigation of strategic risks: keeping an eye on the project to ensure it remains a strategic fit for the Authority.	Highlight reports to the Programme Office once in delivery. Project Boards may decide to review monthly or ad hoc

5 Collaboration & Best Information

5.1 Reporting

Risk reporting will be conducted as laid out in table 2.

At a project level a monthly highlight report cycle has been created and embedded across the organisation. Highlight reports also contain risk registers for each project in delivery, where project managers track and monitor key risks (and assign a named individual of appropriate seniority against each).

Using information from these monthly highlight reports, the data is pulled into a dashboard that is live on the Authority's website for transparency. This includes details on the RAG status of projects. One aspect of the RAG rating guidance is an assessment of level of risk; therefore the level of project risk impacts the RAG rating.

Performance data is also shared with a range of stakeholders and Boards/Committees. Table 2 sets out where performance data will be taken and what information each Board and Committee will receive.

Table 2

Meeting	What performance data will be received	Frequency
Combined Authority Board	Corporate Performance Report	Quarterly
A&G	Risk report	Quarterly
Performance & Risk meeting	Corporate Risk Register	Monthly
Corporate Management Team	Corporate Performance Report	Quarterly
	Corporate Risk Register	Monthly

5.2 Partnership working and stakeholder risk engagement

All reports are available through the minutes / papers of the Audit & Governance Committee. Associated papers will be published on the CPCA Website through this [link](#).

Partners and stakeholders will be continuously consulted on risks that affect the public, region, and organisation. The formal consultations take place in the following forums:

- Consultation with A&G Committee who review the Authority's Corporate Risk Register quarterly and suggest additional risk considerations.
- The Board receives an annual A&G report that includes risk. Board members can identify strategic risks and ask for these to be added to the Corporate Risk Register.
- Consultation with partners in programme boards, and sharing of risk across partners
- Consultation with partners at project boards

- Public consultations where the public are made aware of the risks and benefits of various options

6 Processes

The Combined Authority's Risk Processes are set out in the Risk Management Procedure ([link to be added shortly](#)) including information on the risk management cycle, how to manage risk, controls, treatments and assurance.

7 Continuous Improvement

7.1 Lessons Learned

Lessons will be captured through our lessons software (Microsoft PowerApps) which captures all lessons in the Authority, and these will be shared with partners to enable a community of learning. A Partner Working Group has been established so that all of the Authority's local partners can share ideas and lessons around assurance, performance and risk. The Authority also shares lessons with other Mayoral Combined Authorities via the 'M10' network.

7.2 Monitoring & Review of the Strategy

The Corporate Management Team will regularly review the Risk Management Framework to ensure that it continues to meet the needs of the Authority and is further refined and continually improved over time.

Risk Registers will be monitored regarding their standard of information and how often they are reviewed to ensure that specific risks are being actively reviewed and managed.

The Audit & Governance Committee will review the Risk Management Framework every 2 years to ensure that the Framework is fit for purpose and working effectively.

The Framework will be subject to regular review by Internal Audit as per audit schedules.

7.3 Training

All staff will be required to undertake risk management training appropriate to their role. The training will be delivered via workshops, online seminars and one to one support as appropriate. Those identified with increased responsibility for risk and reporting may be required to attend additional specific risk training.

A training schedule will be held by the PMO to ensure a regular training is made available.

8 Appendix 1: Roles & Responsibilities

Role	Responsibility / Action
Chief Executive supported by Executive Director for Resources and Performance	<ul style="list-style-type: none"> • Ownership of strategic / corporate risks and issues, ensuring mitigation actions are dealt with at the appropriate senior level. • Accountable for the monitoring and reviews of the corporate risk register. • Define clear rules for escalation and promotion.
Executive Directors and Heads of Service	<ul style="list-style-type: none"> • Ownership of service/programme level risk and issues. • Assures adherence to the risk management principles • Define clear rules for escalation and promotion. • Escalates items across the service / programme boundaries to Corporate Risk Register for resolution where necessary. • Communicates the progress of the resolution of issues in a clear and timely fashion across the service / programme. • Provides support and advice on risks • Allocates risk and issues as appropriate.
Risk owners (at all levels)	<ul style="list-style-type: none"> • Ownership of the risk, responsible for its management. • Assuring adherence to the risk management principles. • Escalates items where necessary. • Communicates the progress of the resolution of issues in a clear and timely fashion. • Provides support and advice on risks.

Role	Responsibility / Action
Combined Authority Board	<ul style="list-style-type: none"> • Adopt and review the Risk Management Framework. • Receive recommendations from the Audit & Governance Committee as to the Authority's arrangements for the management of risk and on any concerns that risks are being accepted which the Authority may find unacceptable. • Identify and propose new strategic risks • Review annual report from A&G

Audit & Governance Committee	<ul style="list-style-type: none"> • Initiates assurance reviews • Overseeing the Authority's Risk Management Framework and Corporate Risk Register. • Review the Risk Framework on an annual basis. • Monitor the Authority's risk and performance management arrangements including reviewing the risk register, progress with mitigating actions and assurances. • The 2009 Act requires the Audit & Governance Committee to review and scrutinise the Authority's financial affairs and to review and assess its risk management, internal control, and corporate governance arrangements.
Project Management Office (PMO)	<ul style="list-style-type: none"> • Manages and coordinates the information and support systems to enable efficient handling of the risk . • Maintains the risk register for the corporate risk register • Reviews the Service Level Registers. • Establishes, facilitates, and maintains the risk management cycle.

Agenda Item 12	Appendix
Risk Management Framework	B



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

Risk Management Procedure

September 2023



Version History

Revision Number	Revision Date	Nature of Revision	Checked by	Reviewed by	Approved by
1	September 2023	Procedural document developed to supplement the refresh of Risk Management Strategy document following RSM Audit and structured around new HMT Orange Book guidance			
	Next review September 2024				

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1. Scope

This risk management procedure outlines the Combined Authority's approach to managing risk and outlines the tools and techniques involved in ensuring that this takes place effectively and in a consistent manner.

1. Identify, capture and assess risk
2. Identify and implement suitable risk treatment (controls) to help reduce the likelihood of risks happening
3. Monitor how well the risk is being managed and any improvements needed
4. Understand the effectiveness of the control environment
5. Report risk using the relevant reporting system and escalation processes

2. Introduction

What is Risk?

To identify and record risk it is imperative to understand what a 'risk' is and what's involved in the process of risk management for the Authority.

Risk can be defined as anything that poses a threat to the achievement of Authority's objectives, programmes or service delivery to residents, businesses, and communities. It can come from inside or outside the organisation; may involve financial loss or gain; physical damage to people or property; customer dissatisfaction; unfavourable publicity; failure of equipment; fraud, etc. Failure to take advantage of opportunities may also have risks, e.g., not bidding for external funding, etc.

Risk definition

- Effect of uncertainty on objectives.
- May be positive, negative or a deviation from the expected.
- Risk is often described by an event, a change in circumstances or a consequence.

What is Risk Management?

Risk management is the range of activities that an organisation intentionally undertakes to understand and reduce the effects of risk in a manner consistent with the virtues of economy, efficiency, and effectiveness. Put simply when things go wrong then the cost of rectification brings about an unexpected draw on resources i.e., waste, this distracts us from delivering services and achieving our objectives and in the worst case can de-rail the Authority completely. It is also about making the most of opportunities that present themselves and knowing that the Authority can respond appropriately when it is in its interests to do so to help it achieve its objectives.

There is no such thing as a risk-free environment, but many risks can be avoided, reduced, or eliminated through good risk management – something managers do every day as part of their normal work.

Risk Management definition

The process to help organisations understand, evaluate, and take proportionate action on all their risks with a view to increase the probability of success and reduce the likelihood of failure

3. The Risk Management Cycle

3.1 Risk management cycle

This illustrates the Orange Book procedure for managing risks. Combined Authority project, programme and corporate officers will be expected to follow this same process, which is to identify risks, assess the risk (and adding the risk treatment), monitoring and reporting the risk.



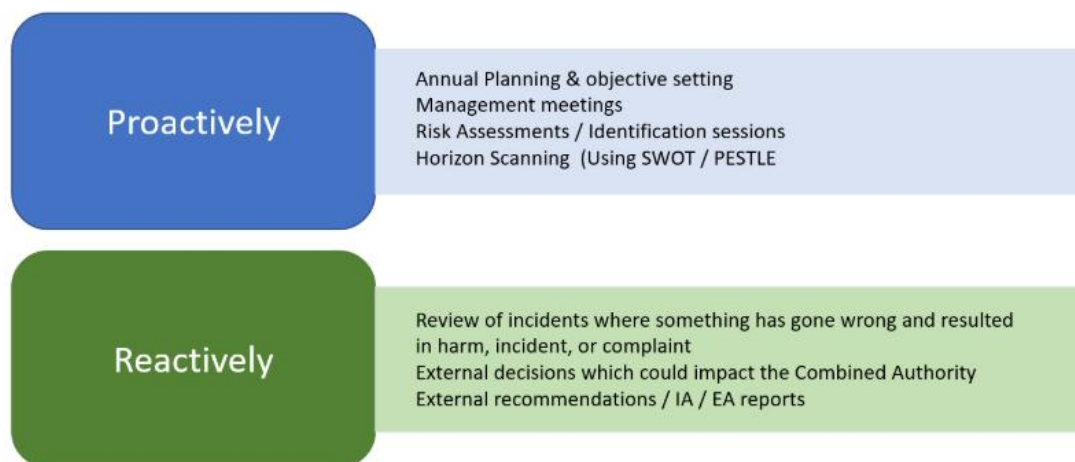
3.2 How risks are identified and considered

Risks will often be identified through reviewing lessons learned from previous projects/programmes and looking ahead through horizon scanning and using tools such as PESTLE analysis. A corporate level horizon scanning exercise will take place formally every 6 months to ensure there are no new risks facing the organisation, however it is anticipated that as risk is on the agenda for the Corporate Management Team on a regular basis that opportunities will arise for risks be identified as and when they are perceived to pose a threat.

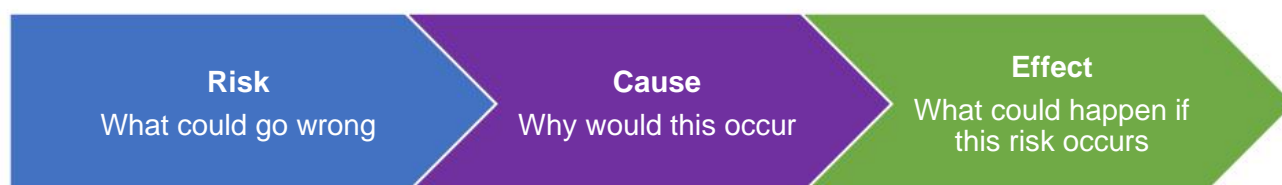
At a project and programme level risk scanning must take place as part of reviews of the risk register. Best practice for project, programme or corporate teams is a workshop to identify new risks at a set time throughout delivery. Risks must be reviewed monthly within the project, programme and corporate registers to ensure that they remain updated given a shifting internal and external environment, and new risks identified.

The Authority's risk appetite is outlined in the 'Risk Management Strategy', if the Authority's risk appetite changes, then this will be communicated to all staff who must reassess the risks in light of those changes. For example, if the Authority's appetite to one category of risk reduces then the management of all risks at a project, programme and corporate level will likely change, and it may lead to a trigger to escalate as risks now fall above the accepted tolerance.

Regardless of at what level a risk is captured, risks are typically identified through two avenues, either proactively, or reactively. The diagram below demonstrates examples of the different channels through which risks may be identified.



Once a risk is identified, the risk must be assessed to determine how significant it is and how likely it is to happen. To do this the risk owner must consider why the risk would happen as this is what influences the likelihood. Then the effect the risk would have must be considered, which will tell us how big the potential impact could be.



Risk Assessment generally begins with understanding the objective (what the Authority is trying to maintain or achieve) and then an identification of hazards that may prohibit or delay achieving that objective.

The cause and impact of these hazards coming into effect are what is being assessed.

The differences between hazard, risk and an issue are explained below:

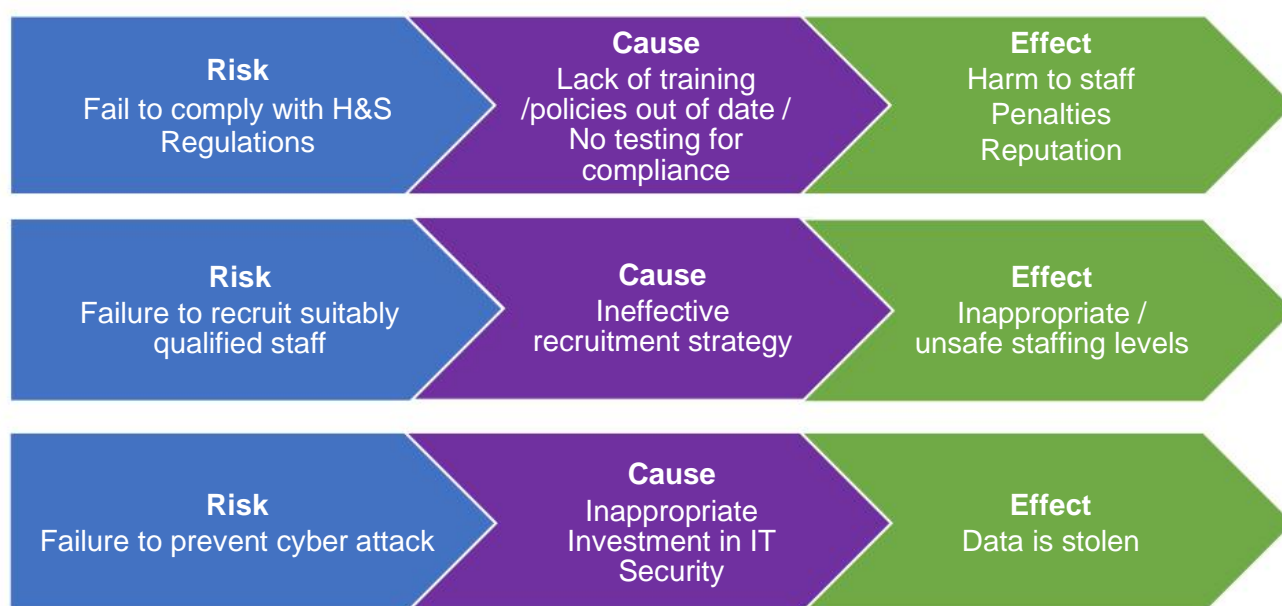


3.3 Recording Risks

Once a risk is identified, owners must record it so that management can continue to monitor and ensure that the Authority is managing the risk. A risk owner is the accountable person best placed to manage the risk. As risks escalate, they may change ownership to reflect seniority and responsibility.

All risks must be recorded in the appropriate risk register on the 4risk platform (the risk management system used by the Authority to document, manage, and monitor risk). The risk management system allows the Authority to create “Risk Registers” which are the central point for recording and monitoring the lifecycle of risk assessments. It is here that risk owners must maintain risk records and manage improvement actions.

As explained earlier risks are to be described using cause and effect to support the risk description so that, at a glance, management can understand what could cause the risk and how the Authority could be impacted if it was to happen. Simplified examples are:



3.4 Risk Assessment

The Authority uses a 5 by 5 risk grading matrix which helps assess, using scores of 1-5, the likelihood and impact (see below) of each risk.

- Each risk must be given a **‘inherent’** (before controls) score based on there being nothing in place to help manage the risk. The risk owner must then rate the risk with its **‘residual’** (after controls) score. i.e. where the risk owner believes it sits today based on how the risk is currently being managed to prevent the risk from happening.

- Finally, the risk must also be given a **‘target’** score to demonstrate where the risk owner would like the risk to be once all controls are in place and actions are complete, this will be driven by the agreed risk appetite for the category of risk in question.

Impact	5 Critical	15	19	22	24	25
	4 Major	10	14	18	21	23
	3 Moderate	6	9	13	17	20
	2 Minor	3	5	8	12	16
	1 Negligible	1	2	4	7	11
		1 Rare	2 Unlikely	3 Possible	4 Likely	5 Almost Certain
		Likelihood				

3.5 Controls and Risk Treatment

Understanding the control environment for each risk is a fundamental consideration as part of the Authority’s risk management framework.

Each risk must have a set of key ‘current’ controls identified, which must be aligned to the causes for the risk. Controls are defined as the day-to-day management activities within the Authority that will manage the risk and reduce the likelihood of the risk materialising. These must be succinctly documented within the risk register, and if deemed effective, demonstrate a reduction in risk between the inherent and residual scores.

Where it is deemed, that further action is required to better manage a risk and improve the control environment, an action must be identified, with an owner identified and an implementation date. This information must be recorded within the risk register for monitoring purposes.

For example, if the residual risk score is perceived to be higher than the target risk score, then it is expected that one or more actions would be identified.

It is possible that the residual and target scores are the same, if this is the case then it may be that no further action is required as the risk is deemed to be in-line or within the Authority’s risk appetite for that type of risk.

The Authority has adopted risk treatment concepts to help risk owners ascertain how to treat a risk based upon its residual risk score and risk appetite.

Threat

1. **Accept** – Here we accept the risk and take no proactive action other than putting monitoring processes in place to make sure that the potential for damage does not change. Once the risk is accepted it is generally necessary to provide for some form of contingency to provide funds / time to accommodate the risk should it happen (despite its lower likelihood / impact)
2. **Avoid** – The only real way to avoid a risk is to change the project scope or approach – what we do or the way we do it.
3. **Transfer** – We seek to move the risk from our risk register onto someone else's risk register. We seek to transfer the potential for harm to another. Usually through an insurance policy or a contract.
4. **Reduce** – either the likelihood or impact.

When considering opportunity risk and a thorough risk assessment has been undertaken, the following treatment should be followed:

Opportunity

1. **Reject** – Choose not to take the advantage of the opportunity, possibly because it is worth too little or requires too much work to capitalise on.
2. **Enhance** – Take proactive steps to try and enhance the probability of the opportunity being able to be exploited.
3. **Exploit** – This involves changing the scope of the project /programme to encompass some
4. **Share** – Seek partners with whom can actively capitalise on the circumstances such as a Joint Venture.

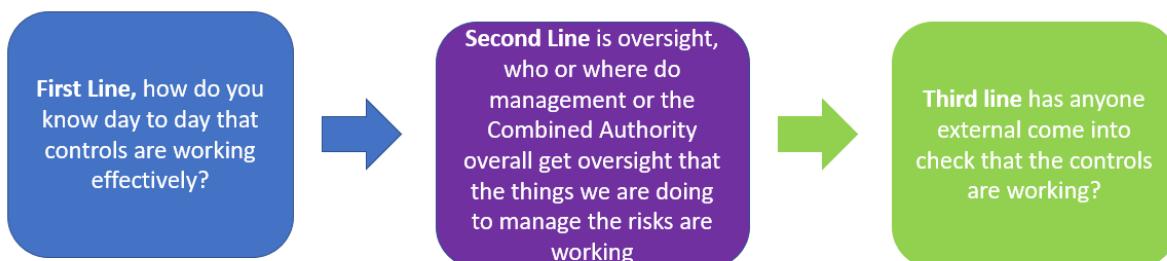
Care is needed when arriving at any response to risk because regardless of what action is taken, it has the potential to generate other risks. When a risk can no longer be mitigated and the risk becomes realised, it is then called an "Issue".

3.6 Assurance

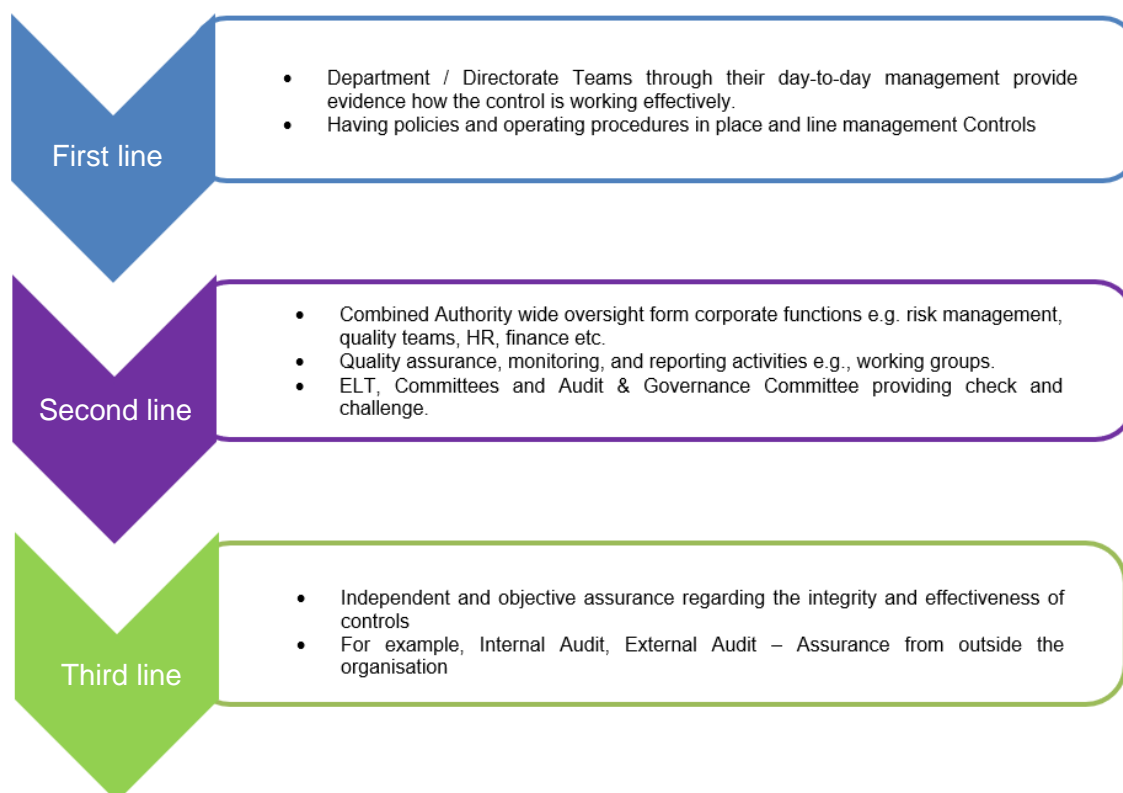
All corporate risks must have, where available, assurances documented to demonstrate the effectiveness of the controls. The assurance of controls is fundamental in ensuring the controls are regularly monitored and reviewed. It is important however that the approach remains proportionate and balanced to the risk exposure being faced.

Assurance refers to an opinion on the effectiveness of the controls being relied upon to manage a risk. Assurance can be either negative or positive in this instance and is gathered at 3 different 'lines'. These are explained further in the diagram below.

Assurance – What does it mean if I am a Risk Owner?



Examples of assurances at each of the ‘three lines’ are shown in the diagram below. It is expected that as a **minimum**, a first line of assurance should be available for each control identified and recorded within the risk register.



3.7 Monitoring and reporting of risk

Risk is managed as a cycle as it is a continual process. It should involve regular checking or surveillance, and this will be done periodically (via meetings such as Risk Reviews, Programme Reviews etc or on an ad hoc basis). A combination of both ensures that risks are reviewed regularly, and the mitigation and action plan are up to date.

Monitoring and review ensure that the Authority continually learns from experience. The objectives of our monitoring and review process are as follows:

- Ensuring the controls are effective in both design and operation.
- Obtaining further information to improve risk assessment.
- Analysing and learning lessons from previous events.
- Detecting changes in the external and internal context.
- Identifying emerging risks.

Risk will be monitored and reported in line with the following frequencies:

Corporate Risk Register:

The Corporate Risk Register will be reviewed on a monthly basis by the Executive Director of Resources & Performance and CMT and subsequently by the Audit & Governance Committee quarterly.

Service / Programme Risk:

These risk registers must be reviewed regularly and monitored bi-monthly at Performance & Risk meetings.

4. Lessons learned (learning from risk)

Organisational learning from risks that have materialised is crucial to ensure continuous improvement and risk awareness. Should a risk materialise, a review should be undertaken to understand why the risk came to fruition. This review should seek to ascertain the key causes of the risk and any control failures.

The approach to the review should be proportionate to the level of risk that materialises and the impact that it had upon the Authority, programme or project.

Any key findings should be communicated to stakeholders and logged accordingly. If improvements are required for the control environment or safeguards need to be put in place to reduce the likelihood of the risk or similar risks occurring in the future, then these should be tracked through to implementation.

5. Appendix 1 – Risk Scoring Impact Descriptors

Impact:	Safety	Reputation	Media Attitude	Legal	Financial Loss	Strategic	Political	Planning or environmental
5. Critical	Potential to cause one or a number of fatalities. H&S breach causing serious fine, investigation, legal fees and possible stop notice	Stakeholders / Third parties suffer major loss or cost	Governmental or comparable political repercussions. Loss of confidence by public.	Action brought against Combined Authority.	Over £5m	Project will no longer align with the Combined Authority strategic objectives.	Impact on relationships with political partners/stakeholders or government leading to possible funding, legal or reputational impacts. Or Loss of confidence from CPCA Board in ability to deliver project successfully.	Unlikely to receive planning permission or will cause environmental harm.

4. Major	Serious risk of injury possibly leading to loss of life. H&S investigation resulting in investigation and loss of revenue.	Significant disruption and or Cost to Stakeholders / third parties	Story in multiple media outlets and/or national TV main news over more than one day		Between £4m and £5m	Project will need changes to align with Combined Authority strategic objectives.	May not be supported if taken to Board. Lack of political unanimity for scope and objectives	
3. Moderate	High risk of injury, possibly serious. H&S standards insufficient / poor training	A number of Stakeholders are aware and impacted by problems.	Critical article in Press or TV. Public criticism.		Between £3m and £4m	Project aligns with majority of strategic objectives but change is required to fit with one specific objective.	More than one political stakeholder/partner does not support	
2. Minor	Small risk of minor injury. H&S policy not regularly reviewed.	Some external Stakeholders aware of the problem, but impact on is minimal.	Negative general article of which Combined Authority is mentioned		Between £1m and £3m	Minor impact on strategic objectives	One political stakeholder/partner does not support	
1. Insignificant	No risk of injury. H&S compliant	External Stakeholders not impacted or aware of problem	No adverse media or trade press reporting.	No threat of legal action	Between £0 and £1m	Project continue to align to objectives	No threat of political issues	Permissions likely to be received and no environmental harm

6. Appendix 2 – Risk Scoring Likelihood Descriptors

Likelihood:	Description:
5. Almost certain	<ul style="list-style-type: none"> • A history of it happening across the organisation • The event is expected to occur • 80% - 100% probability
4. Likely	<ul style="list-style-type: none"> • Has happened across the organisation in the recent past • The event will probably occur in most circumstances • 60% -80% probability
3. Possible	<ul style="list-style-type: none"> • Happened across the organisation in the past • The event should occur at some time • 40% - 60% probability
2. Unlikely	<ul style="list-style-type: none"> • May have happened across the organisation in the past • The event could occur at some time • 20% - 40% probability
1. Rare	<ul style="list-style-type: none"> • History of it happening across the organisation • The event may occur only in exceptional circumstances • < 20% probability



Combined Authority Board		Agenda Item
20 September 2023		13
Title:	Performance Management Framework and Corporate Performance Report Q1 2023/24	
Report of:	Jules Ient, Interim Policy Manager	
Lead Member:	Mayor – Dr Nik Johnson	
Public Report:	Yes	
Key Decision:	No	
Voting Arrangements:	A simple majority of all Members present and voting	

Recommendations:

A	Approve the Performance Management Framework
B	Scrutinise performance information relating to the Combined Authority's Corporate Key Performance Indicators.
C	Scrutinise performance information relating to the Combined Authority's Most Complex Programmes and Projects.
D	Scrutinise performance information relating to the Combined Authority's Headline Priority Activities.
E	Note progress to evaluate the impact of the Devolution Deal Investment Fund in a Gateway Review.
F	Review and comment on the relevance and accessibility of the performance information presented in this report.

Strategic Objective(s):

The proposals within this report fit under the following strategic objective(s):

X	Achieving ambitious skills and employment opportunities
X	Achieving good growth
X	Increased connectivity
X	Enabling resilient communities
X	Achieving best value and high performance

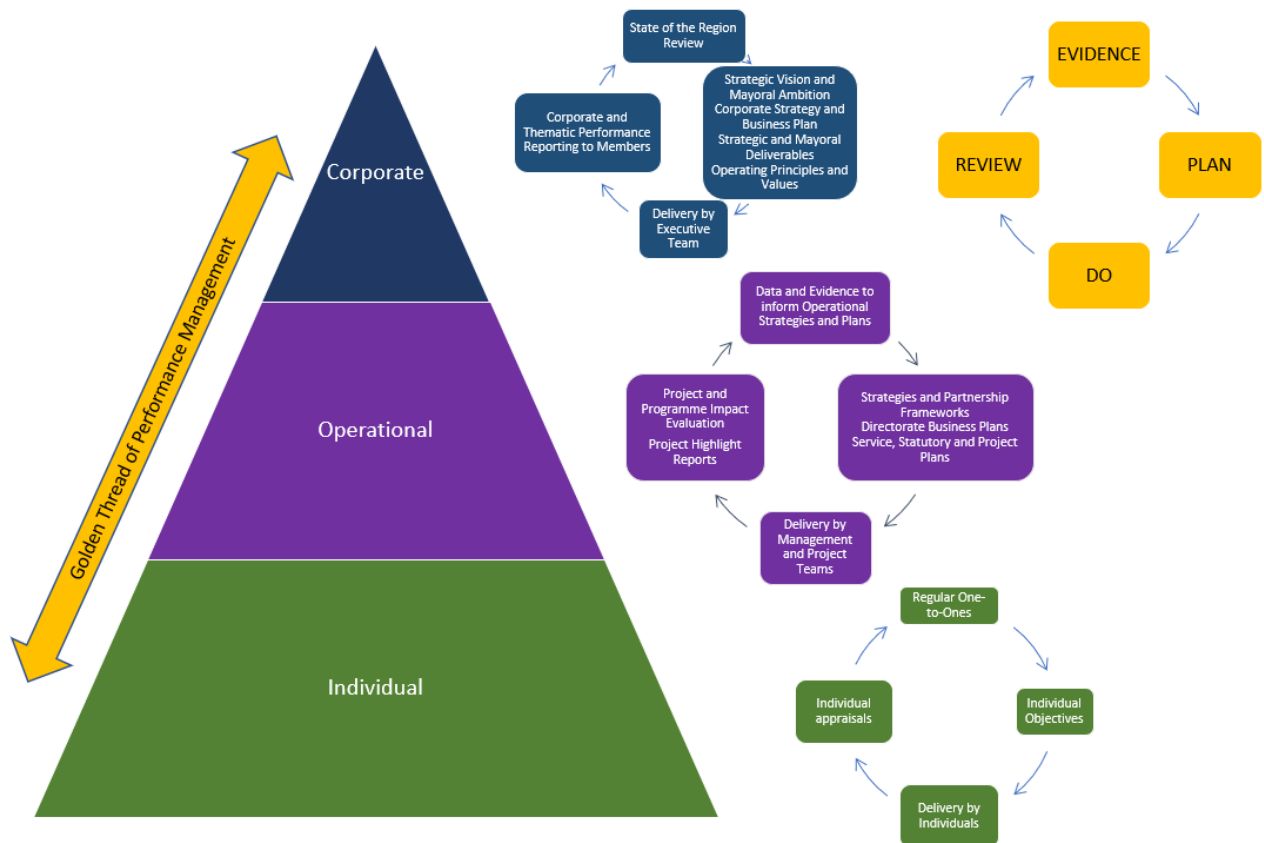
Performance information presented relates to the achievement of outcomes and outputs of all five strategic objectives, strengthening scrutiny and accountability in line with expectations outlined in the English Devolution Accountability Framework.

1. Purpose

1.1	Section 2.1 and Appendix A present the Performance Management Framework, for Members' approval.
1.2	Section 2.2 describes plans for further development of the Performance Management Framework, for Members to note.
1.3	Sections 2.3, 2.4, 2.5 and Appendix B present Corporate Key Performance Indicators (KPIs) performance information in a Red Amber Green rating summary, an exception report, Balanced Scorecard and Dashboard, for Members' scrutiny and comment.
1.4	Section 2.6 and Appendix C present Most Complex Programmes and Projects performance information in a Red Amber Green rating summary, an exception report and dashboard, for Members' scrutiny and comment.
1.5	Section 2.7 presents Headline Priority Activities performance information in narrative form, for Members' scrutiny and comment.
1.6	Section 2.8 presents an update on the planned evaluation of the impact of the Combined Authority's Devolution Deal, for Members to note.

2. Proposal

2.1	<p>Performance Management Framework (PMF)</p> <p>The PMF is presented in Appendix A for approval.</p> <p>The PMF will ensure that there is a consistent, streamlined and joined-up approach to performance. It has been co-produced through a working group of constituent authority officers who are experts in performance management. Members and officers from across the Combined Authority, including Overview and Scrutiny Committee and Audit and Governance Committee, have also been actively engaged in developing the Framework.</p> <p>The Department for Levelling Up Housing & Communities' English Devolution Accountability Framework (EDAF), published in March 2023, provides guidance on how Mayoral Combined Authorities should be accountable to local scrutiny, the public and the UK government. The Combined Authority's PMF will support us to comply with the standards in the EDAF, and we are seeking to go beyond the spirit of EDAF in delivering good governance and strong measures of accountability.</p> <p>The PMF will sit within the proposed Single Assurance Framework (SAF). The proposed SAF sets out the processes, approach and criteria that demonstrate to government the robust assurance, appraisal and value for money considerations that are used to develop and deliver projects and programmes to a high standard, maximising the opportunity to realise benefits whilst ensuring effective stewardship of public funds.</p> <p>The PMF is based on the Combined Authority's Golden Thread of performance management (see graphic below), that will ensure our outcomes, plans and measures at all levels of the Combined Authority are aligned to our Corporate Strategy.</p> <p>The PMF will support the scrutiny of performance information relating to the achievement of outcomes and outputs relating to all five strategic objectives, strengthening scrutiny and accountability in line with expectations outlined in the EDAF. The PMF will also be a key policy that supports the organisation to achieve best value and high performance.</p>
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Golden Thread linking corporate, operational and individual outcomes, plans and measures

2.2

Planned further development of Performance Management Framework (PMF)

The Combined Authority recognises that it can take 2-3 years to develop and embed a new performance management system. Whilst the PMF is a major step on this journey, further work is planned to refine how the Combined Authority measures and manages performance. This work will continue to look at best practice and draw on experts including Professor Andy Neely, a member of the Business Board, Pro-Vice-Chancellor for Enterprise and Business Relations at the University of Cambridge and former Head of the Institute for Manufacturing (IfM).

Implementation of performance reporting against KPIs has started at the Corporate level. However, the intention is to phase the roll-out of quarterly Thematic Performance Reports encompassing Dashboards of Key Performance Indicators (KPIs) and an exception report of Red rated KPIs. The quarterly Thematic Performance Reports will be scrutinised by our Corporate Management Team (CMT) and the relevant thematic committee (Skills and Employment Committee, Environment and Sustainable Communities Committee, Transport and Infrastructure Committee or Business Board).

At present, the Corporate KPIs dashboard is a spreadsheet that can only be shared with Members as a printed PDF. We plan to transition to Power BI, a platform that is routinely used by MCAs and other local authorities. This will provide Members with ongoing access to the data and the ability to drill down into the data, for example by geography. We will also explore other methods of rapidly escalating performance issues in-between committee cycles.

A limitation of the balanced scorecard is that whilst metrics are bundled into KPIs, RAG rating is analysed and presented at metric level rather than KPI level. Work is planned to develop and agree weightings for the metrics making up each indicator. This will enable RAG rating of the indicators as well as the metrics.

Work is ongoing to set and agree targets relating to the Corporate KPIs, where appropriate. Once targets are in place, RAG rating of performance against target will be introduced in addition to RAG rating against direction for improvement. This rating system will provide a clear and standardised approach to evaluating KPI performance based on predefined criteria. It will allow for easy comparison and understanding of performance levels and offer clear visual cues, making it easier to identify areas of concern or success at a glance.

	<p>In the future there will also be an opportunity to strengthen the framework through alignment of the State of the Region KPIs with partner KPIs. The intention is to collaborate with constituent councils and the Integrated Care System to co-produce a shared set of State of the Region KPIs.</p> <p>Establishing and embedding a performance management culture is new to many areas of Combined Authority activity and the organisation as a whole. The Combined Authority is making significant strides forward but we recognise that further effort will be required to establish and embed reporting, before it becomes routine. Cross-organisational collaboration will be critical in ensuring accurate data collection, targets and performance commentary are captured.</p> <p>As we strive to make our performance data more accessible, a Projects Performance Dashboard will be published on our website, which will include reporting on all Combined Authority projects. It will offer an overview of how Combined Authority projects are performing, including how many are red, amber and green. The Dashboard will be able to be filtered by area so residents, stakeholders or members can view the projects we are delivering in their area.</p> <p>In line with the EDAF we will seek to develop Mayoral Question Time events that will enable the public to question the Mayor and members on a broad range of topics including the economy and growth, transport, skills and digital connectivity. We will explore a mixture of face to face and virtual events. This could include face to face events taking place in accessible venues across the region. Questions that cannot be answered sufficiently at the event will receive a full written answer.</p> <p>We will create a relevant, reliable and accessible 'State of the Region' review of the current state of the Cambridgeshire and Peterborough Region. The review will assess the impact of recent macro-economic factors on how residents live and businesses operate. It will inform conversations about the contribution the region is making regionally, nationally and internationally. We will ensure this evidence base adds value to what is already being done locally and is aligned with locally established methodologies and reporting measures. Findings from the review will be presented accessibly in a suite of communications resources including a report, short animated video, slides, infographics and an interactive dashboard embedded in the Cambridgeshire Insight website. We will seek to refresh the evidence base annually, funding permitting.</p>
2.3	<p>Corporate Key Performance Indicators (KPIs) Balanced Scorecard and Dashboard</p> <p>The Combined Authority's Corporate KPIs Balanced Scorecard and Dashboard is presented in Appendix B. The Balanced Scorecard summarises the performance of 27 metrics grouped into 20 KPIs. The information presented for each metric comprises:</p> <ul style="list-style-type: none"> • Mapping to Combined Authority strategic objective • Mapping to indicator of progress • Ownership • Reporting period • Date of latest available data • Direction for improvement • Previous period performance • Current period performance • Direction of travel • Red Amber Green (RAG) rating of direction of travel compared to direction for improvement. <p>A dashboard for each metric presents summary performance information, data visualisation, target (where available), metric description, commentary, actions and links to data source(s). Some of these indicators cover the position of the wider Cambridgeshire & Peterborough Area where the outcome and the ability to change the indicator does not lie wholly or mainly with the Combined Authority. These indicators are shown in a separate table in section 2.5 as State of the Region indicators.</p>

Summary of Corporate KPIs RAG ratings and exception report for Corporate KPIs owned by CPCA

Indicators are classed as owned by the CPCA when the ability to change the indicator lies wholly or mainly with the Combined Authority. A summary of RAG ratings for these metrics and exception report for those that are Red rated is as follows:

RAG rating	Description	Number of metrics	Proportion of metrics
Red	change in performance from previous period to current period is in the opposite direction to direction for improvement	1	8.5%
Amber	performance is unchanged from previous to current period	1	8.5%
Green	change in performance from previous period to current period is in line with direction for improvement	10	83%
Total		12	100.0%

Metric 27: Budget vs forecast loss/carried forward (current financial year)

Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
↑	91%	93%	↓	-2%	Red

The metric represents the percentage of the total budget agreed at MTFP (including increase during the year) that has been forecasted to be spent to the end of March 2024. The metric includes both revenue and capital expenditure. Although the optimal result will be for all the budget available for the year to be spent, slippage is expected as a result of changes in programmes' delivery schedules.

As at the end of July, the percentage of budget expected to be spent is 91%, compared with the 93% indicated in June. Of the variance, more than 2/3 is revenue, with only 1/3 capital.

Regular conversations between programme managers and finance managers will ensure a thorough understanding of the forecast position, aiding the decision-making process and solving issues through facilitating dialogue.

Summary of RAG ratings for State of the Region Corporate KPIs

Indicators are classed as State of the Region when the ability to change the indicator does not lie wholly or mainly with the Combined Authority. A summary of RAG ratings for these metrics is as follows:

RAG rating	Description	Number of metrics	Proportion of metrics
Red	change in performance from previous period to current period is in the opposite direction to direction for improvement	9	60%
Amber	performance is unchanged from previous to current period	0	0%
Green	change in performance from previous period to current period is in line with direction for improvement	6	40%
Total		15	100%

2.6	<p>Summary of Most Complex Programmes and Projects RAG ratings and exception report</p> <p>Programmes and Projects are classed as Most Complex when a CPCA Funded programme or project is considered most significant in terms of value, strategic fit and where there would be significant impact if failure to deliver. This list is subject to change. Due to the inherent complexity of these projects there is likely to be a higher percentage at amber than when considering less complex projects.</p> <p>A summary of RAG ratings and exception report for Most Complex Programmes and Projects is as follows.</p> <table><tr><th>RAG rating</th><th>Description</th><th>Number of metrics</th><th>Proportion of metrics</th></tr><tr><td>Red</td><td>Without action, successful delivery is highly unlikely.</td><td>0</td><td>0%</td></tr><tr><td>Amber</td><td>Without action, successful delivery is in doubt, and/or there is uncertainty and risk surrounding future deliverability.</td><td>4</td><td>57%</td></tr><tr><td>Green</td><td>High level of confidence in successful delivery.</td><td>3</td><td>43%</td></tr><tr><td>Total</td><td></td><td>7</td><td>100%</td></tr></table> <p>There are no Red rated Most Complex Programmes and Projects.</p>	RAG rating	Description	Number of metrics	Proportion of metrics	Red	Without action, successful delivery is highly unlikely.	0	0%	Amber	Without action, successful delivery is in doubt, and/or there is uncertainty and risk surrounding future deliverability.	4	57%	Green	High level of confidence in successful delivery.	3	43%	Total		7	100%
RAG rating	Description	Number of metrics	Proportion of metrics																		
Red	Without action, successful delivery is highly unlikely.	0	0%																		
Amber	Without action, successful delivery is in doubt, and/or there is uncertainty and risk surrounding future deliverability.	4	57%																		
Green	High level of confidence in successful delivery.	3	43%																		
Total		7	100%																		
2.7	<p>Headline Priority Activities</p> <p>Ahead of the Autumn Statement, the Combined Authority is working to scope out our key lobbying requests to Government. This proactive work is being done in partnership with the Business Board and will result in a public affairs campaign in the lead up to the Chancellor’s Announcement and strategic reaction following it.</p> <p>The external review into communications, engagement and public affairs remains ongoing with a draft report and recommendations being shared with the Combined Authority’s Corporate Management Team in September. These recommendations will be discussed and shared with contributors and will inform the future focus and structure of efficient and highly effective, fit for the future communications, engagement and public affairs function. The implementation of these recommendations will take place through Autumn and Winter but work has already begun to implement some of the improvements which can be made at pace in the short-term and have both an instant and lasting positive impact.</p> <p>A Senior Communications Manager has been recruited on an interim basis for six months, to provide additional leadership capacity within Communications and Engagement. The Head of Communications and Engagement role remains unfilled, pending the review outcomes.</p>																				
2.8	<p>Planned evaluation of the impact of the Combined Authority’s Devolution Deal</p> <p>Work is underway to procure a supplier to develop the Combined Authority’s Mid-Term Report, the next phase of the current Gateway Review process. Soft market testing was completed through August and open invitation to tender was sent to potential suppliers in early September. The deadline for potential suppliers to submit their tender responses is early October with delivery scheduled to commence by mid-October. The supplier will be appointed to work with the Combined Authority to deliver the Mid-Term Report against the specification set-out in the approved Local Evaluation Framework. In July, Combined Authority Board allocated £125,000 to support the delivery of the Mid-Term Report which will need to be submitted to The Department for Levelling Up, Housing and Communities by the end of January 2024.</p>																				

3. Background

3.1

Improvement Plan

The Performance Management Framework was included as an action within the October 2022 [Outline Improvement Plan](#). It now sits as an action within the Project Plans & Delivery Workstream.

The workstream has a focus on the development and delivery of key frameworks that the Combined Authority requires to be improved, updated or developed, those frameworks are as follows:

1. Performance Management Framework
2. Single Assurance Framework
3. Risk Management Framework

The key outcomes for the workstream to deliver are as follows:

- Agreement by the CPCA and Partners of a Single Assurance Framework
- Agreement of a Performance Management Framework and reporting dashboard
- Adoption of a new corporate risk management framework
- A revised PMO with expanded responsibility for corporate performance

A reporting dashboard has been developed and is to be included on our website later this year. This is a database of Combined Authority projects including RAG status, project update and location.

The next steps are to develop an Implementation Plan to support staff understand requirements within the frameworks, and to review PMO capacity and capability to deliver what is set out within the Frameworks. These elements are due to be completed in Q3.

3.2

Stakeholder engagement

The PMF and corporate reporting approach have been co-produced with external and internal stakeholders:

- A workshop was held with **Overview and Scrutiny Committee members** in July to test and challenge the developing KPIs to ensure they are truly reflective of the strategic objectives and provide a true reflection of performance against delivering the Corporate Strategy.
- Improved performance management was a key aspect of the Improvement Plan endorsed by Board in October 2022. Following the approval of the plan, a **Chief Executive Lead** was allocated to the Performance Management elements within the plan. Since this we have continued to work closely with the lead to shape the work on Performance, Assurance and Risk Management.
- **Chief Executives** have been kept informed on progress. Most recently on 23 August, our approach to performance was discussed by the CEOs of the Constituent Councils. Feedback from this group has been taken on board and resulted in changes to this paper.
- In early 2023 the Chief Executives nominated officers from their authorities to engage with us on performance management, as well as assurance and risk. Following this we developed a **Partner Working Group**, consisting of nominated officers from all CPCA constituent councils. (four sessions covering the Single Assurance Framework, Performance Management Framework and Risk Management Framework, May – Aug 2023). These meetings have allowed us to share how partners currently report on performance, and how we should report going forward. It has also allowed discussions for opportunities for closer working and sharing of data. Most recently this group met on 22 August 2023 where the PMF was reviewed. As we continue to further refine this, we will continue to work closely with partners in co-production.
- **M10 Assurance Network** – 3 sessions – May-August 2023. In this group we have had discussions regarding the various Combined Authority's Single Assurance Frameworks which has helped us to learn from others regarding best practice, on assurance and performance processes.
- The PMF and performance report have also been co-produced with Combined Authority colleagues from across all CPCA service areas, and an **Internal Working Group** has also been established. The membership of this was decided by the Corporate Management Team, thereby ensuring views and engagement from across the organisation.

3.3	<p>Best practice review</p> <p>We have undertaken an extensive performance reporting peer review, examining the approaches adopted by other Combined Authorities, including Greater Manchester, South Yorkshire and Liverpool City Region. This comparative analysis has informed the methodology we are employing in our performance reporting. We have taken a cue from these Combined Authorities in crafting a set of metrics that are relevant to Cambridgeshire and Peterborough and aligned with our strategic objectives.</p> <p>Each metric is accompanied by a description, providing a contextual backdrop for understanding its significance. We use the integration of time-series data visualisations that offer a snapshot view of the performance. To enhance insight, we have also integrated commentary sections that delve deeper into the data with a section on actions that the Combined Authority are currently taking to improve performance.</p> <p>Our dashboard for each metric follows a 1–page format, which is the standard for other Combined Authorities. Moreover, we have taken strides to cluster related metrics, thus effectively illustrating the overall progress towards specific indicators.</p>
3.4	<p>National government policy</p> <p>On 16 March 2023, DLUHC published the English Devolution Accountability Framework. This provides guidance to Mayoral Combined Authorities and other institutions with devolved powers and is structured around three key forms of accountability:</p> <ul style="list-style-type: none"> • local scrutiny and checks and balances • accountability to the public • accountability to the UK government <p>Regarding local scrutiny, the framework includes the following statements:</p> <ul style="list-style-type: none"> • An Overview and Scrutiny Committee's role is to review and scrutinise the institution's decisions (whether planned, underway or implemented) and to make reports and recommendations to the authority on the discharge of its functions and on matters that affect the authority's area or residents. • [It is] crucial that [Combined Authority Overview and Scrutiny] committees can recruit committed, motivated members and, crucially and retain them in post for more than one year to allow appropriate training, build knowledge and maintain focus on key policy and performance issues. • It is crucial that local scrutiny of institutions with devolved powers sets new standards for holding their institutions to account for delivery. • To that end, the government will develop a new Scrutiny Protocol for all institutions with devolved functions on the relationship between the mayor/elected leader, the institution and its scrutiny/audit functions. It will do this working with the currently established mayoral combined authorities, the GLA and those areas which have agreed devolution deals for their areas, as well as organisations such as the Centre for Governance and Scrutiny. • The Scrutiny Protocol will focus on ensuring that each institution has a sustained culture of scrutiny. Membership on committees should be prized and competed for. Retention of members for several years should be common. Members should be able to devote the time to the role. And the committees should have the profile and cachet to ensure that their findings are brought to the attention of the public wherever necessary. • Committees should have easy access to relevant data to support their role. They should be supported by a well-resourced team of clerks, regular training opportunities and access to research and analysis capability. • Government recognises that this will take significant change and the development of the Scrutiny Protocol is an opportunity to explore innovative ideas. <p>The Protocol will be developed during 2023 with a view to publishing later in year, and will be incorporated into the next iteration of this framework. Successfully implementing the Protocol will be a key factor when determining eligibility for single funding settlements and deeper devolution deals.</p>

3.5	<p>Legislation and guidance</p> <p>Article 10 of the Combined Authorities (Overview and Scrutiny, Access to information and Audit Committees) Order 2017 states that Members of the Combined Authority OSC have enhanced rights to access information under the control of the Combined Authority or the Mayor.</p> <p>Statutory guidance ‘Overview and scrutiny: statutory guidance for councils and combined authorities’ was published by the Department for Levelling Up, Housing and Communities in 2019. It states that, when considering what information scrutiny needs in order to carry out its work, scrutiny members and the executive should consider scrutiny’s role and the legal rights that committees and their individual members have, as well as their need to receive timely and accurate information to carry out their duties effectively. Scrutiny members should have access to a regularly available source of key information about the management of the authority – particularly on performance, management and risk.</p> <p>The Centre for Governance and Scrutiny (CfGS) published ‘Overview and scrutiny in combined authorities: a plain English guide’ in 2021. The section ‘Getting, and using, information to support prioritising work’ states that scrutiny members should have access to a regularly available source of key information about the management of the authority – particularly on performance, management and risk. It continues that “the consideration of detailed performance and finance data (and other data-heavy reports and presentations) at a formal committee is also a practice that tends to be ineffective. It is often best that such “regularly available sources of information”, as described in the statutory guidance, is shared with members between meetings, with member briefings convened if there is felt to be a specific, justified need for face-to-face conversations. Having access to this information means that members can then make more informed choices about what issues they actually escalate to committee for discussion. This reflects the need for councillors to drive the work process, rather than having reports and information brought to them merely for information and comment.</p>
3.6	<p>CPCA’s Constitution</p> <p>Chapter 4 Rule 4.2.2 of the CPCA constitution states that the Combined Authority Board is directly responsible for driving output of key deliverables/performance measures for achieving good growth and ensuring that Thematic Committees and the Business Board are driving delivery of good growth key deliverables as they relate to each Thematic Committee remit. In addition, Rule 4.3.3 states that the adoption of, and any amendment to or withdrawal of the Performance Management Framework is a function that is reserved to the Combined Authority Board.</p> <p>Chapter 7 Rules 7.2.1, 7.3.1 and 7.4.1 state that the Transport and Infrastructure Committee, Environment & Sustainable Communities Committee and Skills & Employment Committee are accountable for driving delivery of strategic performance measures and performance management of key performance measures from the Corporate Plan, within remit of the relevant Committee.</p> <p>Chapter 13 Rule 13.3.6 states that the Audit & Governance Committee shall monitor the Combined Authority’s risk and performance management arrangements, including reviewing the risk register, progress with mitigating actions and assurances.</p> <p>Chapter 17 Rules 17.3.10, 17.3.11, 17.3.17 and 17.3.22 state that the Combined Authority’s Shareholder Board will have a role in ensuring proper governance of the Authority’s Subsidiaries, such role to include</p> <ul style="list-style-type: none"> • monitoring performance and information from each Subsidiary, in particular on financial and other risks and escalating such risks within the Authority as appropriate • agree a mechanism to communicate the shareholder’s views to the Subsidiary by effecting systematic engagement between the Chair/Chief Executive Officer and shareholder role to assure effective performance against strategy and governance. <p>Reporting to the Board on the performance of the Subsidiary Companies</p>
3.7	<p>Evolution of Performance Management</p> <p>On 19 October 2022, Board resolved to adopt an Improvement Framework including, as Workstream E, Project Outcome E2: A robust and effective PMF is in place in support of strategic framework and governance arrangements.</p>

	<p>On 25 January 2023, Board approved the CPCA Corporate Strategy and Business Plan 2023-25. This set out four strategic objectives with 23 associated outputs that show what the Combined Authority is achieving in the short term. The strategy also sets out the outcomes that describe what it is that the CPCA really wants to provide for the people living in the area. The strategy states that monitoring outcomes is important as this is the point at which there will be material change and improvement in the life of people living and working in Cambridgeshire and Peterborough.</p> <p>On 22 March 2023, Board noted a proposed reframed focus for outstanding improvement activity to be delivered that requires a continued corporate focus. Relating to Theme E2, actions are:</p> <ul style="list-style-type: none"> • The scoping, development and implementation of the PMF by the autumn of 2023. • Until that date an interim PMF to be developed to provide increased assurance around project and programme delivery. <p>On 31 May 2023, Board resolved to agree a fifth strategic objective of 'Achieving Best Value and High Performance'. This objective was proposed so that CPCA can clearly demonstrate Best Value and High Performance to a range of stakeholders and ensure that managerial focus and wider scrutiny is concentrated on this theme as well as the other four strategic objectives already approved.</p> <p>On 9 June 2023, A&G reviewed and assessed plans to develop and implement an interim performance management framework.</p> <p>On 19 June 2023, OSC noted the progress to develop and implement an interim performance management framework and a performance management framework.</p> <p>On 20 July 2023, Board resolved to note a working list of Corporate KPIs and corporate reporting approach, and consider progress of initial performance data. During discussion, members:</p> <ul style="list-style-type: none"> • requested that reporting on progress on the recommendations of the Independent Climate Commission be included. • recognised that things are sometime beyond our control so recognition of things not going to plan is not a reflection on staff. • welcomed efforts to measure what members' value rather than what is easy to measure. • flagged the opportunity to engage with partners like the Integrated Care Board and the Police Crime Commissioner to identify areas where we can work more closely together.
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4. Appendices

4.1	Appendix A - Performance Management Framework
4.2	Appendix B - KPIs Balanced Scorecard and Dashboard
4.3	Appendix C - Most Complex Programmes and Projects Dashboard

5. Implications

Financial Implications

5.1	<p>The recommendations above have no direct financial impact. However, implementation of the Performance Management Framework will provide the CPCA with a stronger evidence base, which has the potential to support more effective decision making relating to best value. This may include additional costs relating to:</p> <ul style="list-style-type: none"> • Commissioning research • New data sets • Software subscriptions • New analyst post • Staff training
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Legal Implications

5.2	<p>This report needs to be seen in the context of the legal and constitutional nature of the CPCA itself. Under Section 3 of the Local Government Act 1999 (as amended by s137 of the Local Government &</p>
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	Public Involvement in Health Act 2007), the CPCA is under a general duty to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness. Whilst there may be Legal implications as a result of the delivery of the CPCA's Corporate Plan and its Priorities, there are no direct Legal implications as a consequence of the delivery of this performance report.
Public Health Implications	
5.3	This proposal will provide the CPCA with a stronger evidence base, which has the potential to support more effective decision making relating to public health impact.
Environmental & Climate Change Implications	
5.4	This proposal will provide the CPCA with a stronger evidence base, which has the potential to support more effective decision making relating to environmental and climate change impact.
Other Significant Implications	
5.5	This proposal will provide the CPCA with a stronger evidence base, which has the potential to support more effective decision making relating to equality, diversity and inclusion impact.
Background Papers	
5.6	English Devolution Accountability Framework CfGS-CA-Scrutiny-Guidance-2nd-Edition-SINGLE-PAGES.pdf

Agenda Item 13	Appendix
Performance Management Framework and Corporate Performance Report Q1 2023/24	A



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

**Performance Management
Framework**

2023-2025



Version History

Revision Number	Revision Date	Nature of Revision	Created by
V1	September 2023	First publication	Programme Office
	Next review September 2024		

DRAFT

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Introduction

Performance management is central to delivering our vision:

A prosperous and sustainable Cambridgeshire and Peterborough. Driven by our values and using our collective voice and strengths, we seek inclusive good growth for an equitable, resilient, healthier, and connected region.

The Performance Management Framework (PMF) ensures that there is a consistent, streamlined and joined-up approach to performance.

Effective performance management comes from a clear idea of where we want to get to, what impact we want to have and how we will do that.

For the Combined Authority, this began with our [Devolution Deal](#) (2017) which set out powers and funding afforded by devolution, and our performance target of doubling the size of the economy and creating more good jobs. Also at the heart of the deal was a commitment to:

- achieve a skills base that matches business needs, providing world class connectivity and transport systems, and
- accelerating the delivery of the mix of new homes and sustainable communities.

Our 2023-25 Corporate Strategy built on the Devolution Deal. The strategy identifies four strategic priority areas and sets out performance management baselines, based on the Sustainable Growth Ambition Statement. A fifth Corporate Priority was adopted by Board in May 2023 – achieving best value & high performance.

This PMF is for our staff, members, partners and the public. It sets out why and how we do performance management.

Performance management is about how we consistently plan and manage improvements to our services and how we demonstrate our accountability to the public, government and other stakeholders. It enables our decision makers, both elected members and officers, to take necessary action based on facts about our performance. It assists the public and our funders to see whether we are delivering what we are committed to delivering and achieving what we set out to achieve.

Good performance management offers many benefits including:

- supporting our vision for Cambridgeshire & Peterborough
- driving and embedding a culture of continuous improvement
- giving clarity on key objectives and targets – where we are and where we want to be
- enabling us to understand whether we are on track to achieve our objectives and desired outcomes
- helping us make informed choices about how to change our activities to improve service delivery and value for money

- helping us measure the progress of our strategies and plans
- promoting accountability and transparency
- enabling us to demonstrate best value
- instilling confidence across our organisation, our service-users and stakeholders

The Department for Levelling Up Housing & Communities' English Devolution Accountability Framework (EDAF), published in March 2023, provides guidance on how Mayoral Combined Authorities should be accountable to local scrutiny, the public and the UK government. Our Performance Management Framework supports us to comply with the standards in the EDAF.

This Framework will sit within a broader proposed Single Assurance Framework (SAF). The SAF sets out the processes, approach and criteria that demonstrates to government the robust assurance, appraisal and value for money considerations that are in place to develop and deliver projects and programmes to a high standard. This maximises the opportunity to realise benefits, whilst ensuring stewardship of public funds.

The PMF will be a key tool in successfully delivering the SAF. It will ensure that appropriate pipeline and project oversight is provided by both officers and politicians and provides performance data on project development and delivery to drive performance review considerations.

Approach

We will approach performance management as a continuous cycle, based on an Evidence, Plan, Do, Review model. We will collect, analyse and interpret information. We will create insights and make judgements to understand the links between cause and effect. Based on this understanding, we will take decisions, make plans and act on our decisions. Then we will collect further data to learn and review. This is illustrated in Figure 1.

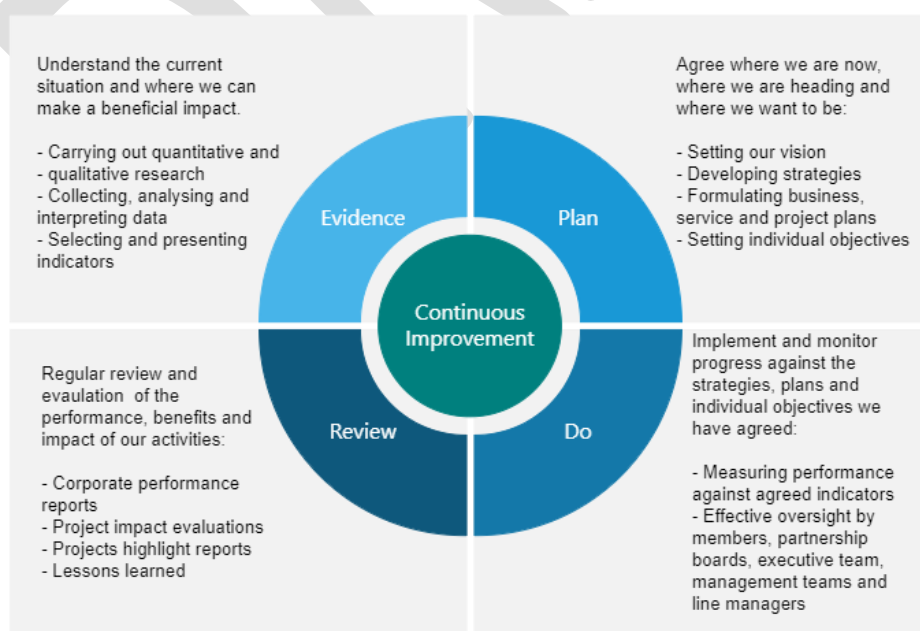


Figure 1 - Evidence, Plan, Do, Review model

The diagram illustrates the 'Golden Thread of Performance Management' across three levels: Corporate, Operational, and Individual. A large yellow arrow labeled 'Golden Thread of Performance Management' points upwards from the Individual level to the Corporate level.

Corporate Level (Dark Blue Triangle):

- Strategic Vision and Mayoral Ambition
- Corporate Strategy and Business Plan
- Strategic and Mayoral Deliverables
- Operating Principles and Values
- State of the Region Review
- Corporate and Thematic Performance Reporting to Members

Operational Level (Purple Triangle):

- Data and Evidence to inform Operational Strategies and Plans
- Project and Programme Impact Evaluation
- Project Highlight Reports
- Strategies and Partnership Frameworks
- Directorate Business Plans
- Service, Statutory and Project Plans
- Delivery by Management and Project Teams

Individual Level (Green Triangle):

- Regular One-to-Ones
- Individual appraisals
- Individual Objectives
- Delivery by Individuals

The diagram also shows a circular flow of performance management processes:

- Corporate Cycle:** Strategic Vision and Mayoral Ambition → Corporate Strategy and Business Plan → Strategic and Mayoral Deliverables → Operating Principles and Values → State of the Region Review → Corporate and Thematic Performance Reporting to Members → Strategic Vision and Mayoral Ambition.
- Operational Cycle:** Data and Evidence to inform Operational Strategies and Plans → Project and Programme Impact Evaluation → Project Highlight Reports → Strategies and Partnership Frameworks → Directorate Business Plans → Service, Statutory and Project Plans → Delivery by Management and Project Teams → Data and Evidence to inform Operational Strategies and Plans.
- Individual Cycle:** Regular One-to-Ones → Individual appraisals → Individual Objectives → Delivery by Individuals → Regular One-to-Ones.

How we will do performance management

Quality standards

To be effective, our performance management system will meet the following quality standards:

- **Accessible:** our stakeholders can access and understand our performance information. As such an easy to access performance dashboard will be available to all Constituent Authorities, Chief Executives and Leaders, as well as any other interested stakeholder.
- **Joined Up:** our performance information presents the big picture at a Cambridgeshire & Peterborough level.
- **Accountable:** we provide relevant information to the right people at the right time.
- **Flexible:** our performance management framework can adapt to a changing environment. If information on performance is requested the Combined Authority, it will be flexible to meet the demands of partners.
- **Value for Money:** the cost of our performance management is proportional to its benefit. This will be continually reviewed.

Key performance indicators

Our performance information needs to be relevant, reliable, clear, fit for use and balanced. We will collect, sort, analyse and interpret data to produce meaningful information, including key performance indicators (KPIs).

We will collect data from several sources, including:

- Office for National Statistics (ONS)
- Nomis
- Cambridgeshire Insight
- Government Websites (GOV.UK databases, council data)
- Cambridge Ahead
- Sector Research Data
- Internal performance data

We will use quality assurance to ensure that our measurements and calculation of indicators are accurate and based on reliable data sources.

We will ensure our measures are fit for use by all our stakeholders, for example by developing an optimal number and mix of measurements to support our decision making.

We will establish a comprehensive list of Corporate KPIs, with a balanced scorecard approach encompassing resident, internal process, learning and growth, and financial perspectives. Each indicator will link directly to one of our strategic priorities.

We will ensure there is the right blend of financial and non-financial, and leading and lagging indicators. Lagging indicators measure whether we have reached our goals. Leading indicators help us understand whether we are delivering the activities that will lead to our goals. This helps us work out how confident to be about whether we will achieve them.

Having a comparison available is very useful in interpreting performance indicators. We will use indicators that have a standardised definition for councils across the country where possible. This will enable comparison to:

- other authorities in Cambridgeshire & Peterborough
- similar geographies
- other Combined Authority areas
- national averages in England or UK

Where appropriate, we will develop and agree targets with our partners and members. This will allow us to understand where we are, where we need to get to and whether we are off track.

We will develop a RAG rating system to assess the performance of the KPIs. We will RAG rate compared to direction for improvement and compared to target. This rating system will provide a clear and standardised approach to evaluating KPI performance based on predefined criteria. It will allow for easy comparison and understanding of performance levels and offer clear visual cues, making it easier to identify areas of concern or success at a glance. The KPIs RAG Rating categories are set out in Appendix 5.

We will seek to align our indicators with our constituent councils and refine our approach to set new standards of best practice.

We will ensure that our KPIs are relevant by adding and removing them in response to changes to our corporate priorities, strategies and operating models. To ensure correct oversight, our Board will approve any changes to our KPIs from Q4 2023/24 and a formal procedure will be followed.

Accountability to local scrutiny

In line with the EDAF we are committed to being accountable to local scrutiny.

Corporate performance reports

We will produce quarterly Corporate Performance Reports encompassing:

- Balanced Scorecard of Corporate Key Performance Indicators (KPIs)
- Most Complex Programmes and Projects
- Priority Activities
- Original Devolution Deal (through our Investment Fund Gateway Review)

The quarterly Corporate Performance Reports will be scrutinised by our Corporate Management Team (CMT), Overview and Scrutiny Committee and the Combined Authority Board.

We will report our performance against KPIs in a Balanced Scorecard. This will include information about targets, direction for improvement, performance (current period), performance (previous period), change in performance and RAG rating. If there are any Red rated KPIs, this will be escalated to members via the Corporate Performance Report along with a summary of the planned actions to improve performance. Our September 2023 Balance Scorecard is set out in Appendix 3.

The Combined Authority is accountable for multiple projects or programmes, each of which are reported in line with our Single Assurance Framework.

The quarterly Corporate Performance Report will contain a focused report on our most complex projects, which will be those considered most significant at the time of the report, in terms of value, strategic fit and where there would be significant impact if the project fails to deliver. To reach the proposed list we will use the Corporate Prioritisation approach, whilst also considering the stage of project and financial value. The list of projects in this report will be adaptable, if a project complexity changes it will be added or removed. A Combined Authority Member will also be able to request the addition of a project. Any changes to the list will be declared in the Corporate Reports. See Appendix 4 for the September 2023 Most Complex Programmes and Projects Report.

We will also explore other methods of rapidly escalating performance issues in-between board cycles.

Thematic performance reports

We will produce quarterly Thematic Performance Reports encompassing Dashboards of Key Performance Indicators (KPIs) and an exception report of Red rated KPIs.

The quarterly Thematic Performance Reports will be scrutinised by our Corporate Management Team (CMT) and the relevant thematic committee (Skills and Employment Committee, Environment and Sustainable Communities Committee, Transport and Infrastructure Committee and Business Board).

We will also explore other methods of rapidly escalating performance issues in-between committee cycles.

Directorate Business Plan Performance Reporting

Each Combined Authority Directorate has a Business Plan in place, scrutinised regularly by Executive Directors and management teams. Progress against the priority activities within those Business Plans will be scrutinised by members as part of Corporate Performance Reports.

Project reporting

All Combined Authority funded projects, regardless of the budget, must report to the Combined Authority Programme Office. The frequency and complexity of this report is proportionate and based on the stage of project and risk.

All projects in delivery must do a full highlight report. In delivery is defined as a project that is post-business case stage, delivering outputs beyond development stage. All projects at pre-delivery stage including concept or business case, must do a simplified report. Any project on our pipeline can pause reporting until either it drops off our pipeline or it receives funding for delivery.

The frequency of reporting will be based on the level of risk, which are linked to the proposed SAF thresholds and delivery route guidance:

- If the expected delivery costs are up to £1m then a report is developed quarterly,
- If between £1m and up to £5m then it is developed every two months, and
- If it is over £5m then it is developed every month.

The responsible Executive Director can change frequency of reporting by exception, in agreement with the Programme Office.

A project can be reported at a programme level, but in that situation, there would still need to be an individual RAG rating for each project in that programme.

The project manager and delivery team in many circumstances will not be internal to the Combined Authority. In this circumstance, it is the delivery team external to the Combined Authority who are responsible for completion of the report. Nevertheless, all projects have an allocated internal representative. It is the responsibility of this internal representative / contract manager to review progress of reporting against the contract or funding agreement and escalate if off track. The Single Project Register is a vehicle to escalate these issues, where the contract manager must keep the project line up to date.

Each project has a RAG rating and an arrow indicating direction of travel. Any red RAG or project direction moving towards red is to be escalated to the Director for Resources and Performance through a monthly meeting between the Programme Office and the Director.

Monthly meetings take place between the Programme Office, Finance and Service Teams to review performance.

Accountability to the public

We are committed to being accountable to the public.

Committee Meetings

Our Board and Committee meetings are open to the public and livestreamed on our [YouTube channel](#). We publish our Corporate Performance Reports in the [Meetings](#) section of our website.

The Mayor will attend Overview & Scrutiny meetings three times a year to provide an update on the work of the Combined Authority.

Mayoral Question Time

In line with the EDAF we will seek to develop Mayoral Question Time events that will enable the public to question the Mayor and members on a broad range of topics including the economy and growth, transport, skills and digital connectivity. We will explore a mixture of face to face and virtual events. This could include face to face events taking place in accessible venues across the region. Questions that cannot be answered sufficiently at the event will receive a full written answer.

Social and Digital Media

Key findings from Corporate Performance Reports will be communicated through social media and press releases. We will take the initial data source and identify points of interest for the public. We will create social media content that communicates these messages in a relatable way and sets them in the context of the Combined Authority's strategic objectives. To ensure that we are driving meaningful two-way engagement, we will not just use social media to broadcast our messages but to proactively engage with our target audience by asking questions and seeking feedback. The channels we currently use include LinkedIn, X (formally Twitter), Facebook, YouTube.

Performance Dashboard

A Performance Dashboard will be published on our website, which includes reporting on all Combined Authority projects. It will offer an overview of how the Combined Authority projects are performing including how many are red, amber and green.

The Dashboard will be able to be filtered by area so residents, stakeholders or members can view the projects we are delivering in their area. It will be available on our website so can be easily accessed. Filters are used so that the user can quickly find the data relevant to them.

It can be filtered by:

- RAG Status
- District (unless it is a district wide project)
- Directorate
- Activity Type/Service e.g. Transport, Skills etc.

The dashboard will include spatial data points, and the data can be drilled down to a project level where more information can be found on individual projects.

We will also use the Combined Authority's website to publish reports and news articles relating to our performance as well as this framework.

Engagement with Partners

Partners will be made aware of findings at an early stage and will help to shape our reports through sharing of good news stories and key risks and issues. Lessons learned will be captured through our lessons software (Microsoft PowerApps) which captures all lessons learned in the Combined Authority. These are shared with partners to enable a community of learning and collaboration.

A Partner Working Group has been established with Combined Authority partners. It is a forum where Assurance, Performance and Risk officers can share ideas and lessons. Similarly, the Combined Authority is a member of a network of Mayoral Combined Authority officers.

State of the Region Review and Cambridgeshire Insight

We will create a relevant, reliable and accessible 'State of the Region' review of the current state of the Cambridgeshire and Peterborough Region. The review will assess the impact of recent macro-economic factors on how residents live and businesses operate. It will inform conversations about the contribution the region is making regionally, nationally and internationally. We will ensure this evidence base adds value to what is already being done locally and is aligned with locally established methodologies and reporting measures. We will ensure that the evidence base meets the needs of stakeholders from diverse sectors including local government, voluntary, community and business.

Findings from the review will be presented accessibly in a suite of communications resources including a report, short animated video, slides, infographics and an interactive dashboard embedded in the Cambridgeshire Insight website. We will seek to refresh the evidence base annually, funding permitting.

Accountability to the UK Government

We are committed to being accountable to the UK government.

As a local authority the Combined Authority is subject to the requirements of the Local Government Accountability Framework. It adheres to this framework and is supported by its governance framework, internal and external audit arrangements, existing assurance framework and annual reporting of its accounts and the Annual Governance Statement.

The Combined Authority provides accountability to government through its assurance framework which demonstrates to government robust assurance, project appraisal and value for money processes.

The new (SAF) will deliver enhanced processes, protocols, criteria, templates and decision-making in support of the stewardship of public funds, whilst raising standards of initiation, business case development and decision-making. This, in turn, will enhance the realisation of intended benefits and deliver the strategic objectives of the Combined Authority.

The SAF sets out within its Annexes how it meets Value for Money and reporting requirements from central government departments including the Department for Transport and Department for Education.

As an example, as written in the SAF, the Combined Authority produces an Annual Assurance Report on the delivery of its Adult Education Budget functions in line with wider monitoring and evaluation requirements and the English Devolution Accountability Framework. This is reported to Department for Education in January each year.

Department for Levelling Up, Housing and Communities (DLUHC)

As part of devolution, all Combined Authorities and Growth Deals are expected to undergo a five yearly Gateway Review of effectiveness, with DLUHC setting the requirements for this process. The purpose of the Gateway Review is to evaluate the impact of interventions funded by each Investment Fund on local economic growth, and the process by which these interventions were agreed and implemented.

The following four interventions will be subject to impact evaluation for the Combined Authority's next Gateway Review in 2025:

- Covid Micro Grants
- Market Towns (Phase 1)
- University of Peterborough
- Enabling Digital Connectivity

The Combined Authority has produced a Local Evaluation Framework as the first stage of the 2025 Gateway Review involving tailored logic models covering activity by intervention areas with a plan for intervention-level evaluations. The Local Evaluation Framework has been approved by DLUHC. A Mid-term Report will be submitted in February 2024 and a Final Report and Contextual Report by the end of October 2025.

Staff Performance

A new performance review ("appraisal") was piloted in March 2023, with individuals completing the reviews by the end of April 2023. For staff with less than a year's service, it was determined that those who had passed probation would have an appraisal.

This pilot was reviewed over the summer, and it was agreed that this would be renamed, from appraisal, to "LEAP – Learning, Excellence, Achievement and Performance".

The performance cycle going forward will be:

- Your LEAP Review to be completed by the end of April each year
- Your LEAP Mid-Year Review completed by the end of October each year

Alongside these reviews, there is an expectation that staff will meet with their line managers one-to-one at least once a month.

The Combined Authority's adopted CIVIL Values and Behaviours play a key role in these discussions across the year. In the Reviews and One-to-One meetings, there will be an open discussion around the Values and Behaviours and how the individual is positively demonstrating these. By encouraging discussions across the year, this will build confidence and allow both the individual and manager to confidently discuss all the Values and Behaviours.

The objectives set in the LEAP Review are reviewed during every One-to-One meeting, to monitor progress and identify when more support may be needed.

The LEAP Review rating will be two separate ratings. One rating will be for "what" the employee is doing (what objectives have been delivered), and the other rating will be "how" (how the employee is displaying the Values and Behaviours).



Figure 3 - The Employee Performance Cycle

Roles and Responsibilities

All Combined Authority staff, members, partners, scrutiny and audit are responsible for performance management in Cambridgeshire & Peterborough.

The Combined Authority Board are the only body able to approve, amend or withdraw this framework. They are responsible for driving performance of key deliverables and performance measures for achieving good growth.

Overview & Scrutiny Committee are responsible for scrutinising our work and decisions. They ensure the work is to standard and that decisions made by Board and Committees will achieve our desired outcomes.

Audit & Government Committee's role is to ensure we are spending public money properly and have the right systems and processes in place to manage our finances correctly and meet our legal and regulatory responsibilities.

The Programme Office, Finance and Policy and Insight teams work together to ensure performance data remains up to date. The Policy and Insight team is responsible for ensuring KPIs are developed and updated. The Programme Office and Finance Team are responsible for reporting on projects and programmes.

The HR team are responsible for ensuring staff are aware of the appraisals process each year, and it is line managers who are responsible for completing the appraisal.

A full list of roles & responsibilities is set out in Appendix 2.

How our culture will support performance management

An effective performance management system must be underpinned by a strong performance management culture.

Values

Our five values (**CIVIL**) are central to our culture, driving everything we do. Our employees embody these values to help us all work toward a common purpose.



Figure 4 - Civil Values

Excellent performance management will demonstrate our values by:

- encouraging open, honest and inclusive debate on performance, and working with partners to ensure they receive the necessary information to make informed decisions (demonstrating our value '**Collaborative**').
- being open and transparent about our performance outcomes – good and bad (demonstrating our value '**Integrity**').
- ensuring at the heart of our performance management is to seek inclusive good growth for an equitable, resilient, healthier, and connected region (demonstrating our value '**Vision**').
- positively challenging why we do things the way we do based on data and evidence (demonstrating our value '**Innovation**').
- using our resources wisely to deliver on our priorities to the community (demonstrating our value '**Leadership**').

Establishing and embedding a performance management culture is new to many areas of Combined Authority activity and the organisation as a whole. Stakeholder engagement, awareness and capability will be key. We are making significant strides forward, although progress has sometimes been slow due to the newness of the process. Further effort will be required to establish and embed performance reporting. Cross-organisational collaboration will be critical to ensuring that accurate data collection, targets and performance commentary are captured.

Knowledge, skills and behaviours

We will ensure that our people have the right skills, capabilities and behaviours that enable them to deliver in their role. Our leaders will be confident to focus on performance. They will create the environments that enable our people to be accountable. Our employees will review

the services they provide to the public. They will suggest better ways to deliver individual, team and corporate outcomes.

All staff will be provided with performance training appropriate to their role. We will develop this training to support members and staff to engage with data and to embed this framework. It will be delivered via workshops, online seminars and one to one support as appropriate.

Those identified with increasing responsibility for performance and reporting may be required to attend additional specific risk training. A training schedule is to be held by the Programme Office to ensure regular training is made available.

Monitoring & Evaluation of the Framework

The Corporate Management Team will regularly review the overall Performance Management Framework to ensure that it continues to meet the needs of the Combined Authority and is further refined and continually improved over time.

The Audit & Governance Committee will review the Performance Management Framework on an annual basis to ensure that it is fit for purpose and working effectively. The Framework will be subject to review by Internal Audit on an annual basis. The outcome from this will inform the Annual Head of Internal Audit Opinion.

The Combined Authority Board will approve any amendment to the Performance Management Framework.

Appendix 1: Combined Authority strategies and plans

Documents	Date and link
Devolution Deal	Cambridgeshire and Peterborough Devolution Deal 2017
Corporate Strategy	Corporate Strategy and Business Plan 2023-25
Mayoral Ambition Statement	Mayoral Ambition Statement 2023
Strategies and Plans	Cambridgeshire and Peterborough Advanced Manufacturing Strategy 2021
	Cambridgeshire and Peterborough Climate Action Plan (2022)
	Cambridgeshire and Peterborough Digital Connectivity Strategy 2021-2025
	Cambridgeshire and Peterborough Digital Sector Strategy 2019
	Cambridgeshire and Peterborough Economic Growth Strategy 2022
	Cambridgeshire and Peterborough Local Transport Plan 2020
	CPCA Bus Strategy 2023
	CPCA Employment and Skills Strategy 2022
	CPCA Housing Strategy 2018
	CPCA Medium Term Financial Plan 2023-27
	CPCA Sustainable Growth Ambition Statement 2022
	CPCA Agri-tech Sector Strategic Action Plan
	CPCA Life Science Strategy

Appendix 2: Roles and Responsibilities

Role	Responsibility
Combined Authority Board	<p>A reserved function for the adoption of, and any amendment to or withdrawal of the Performance Management Framework.</p> <p>Also, a reserved function for the adoption of any major strategy, this includes all the strategies within our performance framework golden thread.</p> <p>Responsibility for driving performance of key deliverables/ performance measures for achieving good growth and ensuring that Thematic Committees and the Business Board are driving delivery of good growth key deliverables as they relate to each Thematic Committee remit.</p>
Thematic Committees	<p>Drive delivery of key strategic performance measures within thematic strategy, service plan and corporate plan. Oversight and management of the development and delivery of thematic business cases, programmes and projects, ensuring that they are contributing to the delivery of CPCA Strategic Objectives and the Annual Business Plan.</p> <p>The Thematic Committees are Environment & Sustainable Communities Committee, Skills & Employment Committee, Transport & Infrastructure Committee</p>
Audit & Governance Committee	<p>This committee ensures we are spending public money properly and have the right systems in place to manage our finances correctly and meet our legal and regulatory responsibilities. It is responsible for reviewing performance to ensure financials are being managed correctly and the right systems are in place.</p>
Overview & Scrutiny Committee	<p>This Committee scrutinises the work and decisions made by the Cambridgeshire and Peterborough Combined Authority. As such are involved in ensuring the work is to standard and that the decisions made by Board and Committees will lead to hitting our performing measures.</p>
Human Resources Committee	<p>Development, management and review of human resources policy to assist delivery of the Combined Authority's strategic objectives.</p>
Executive Team	<p>Executive Team responsible for management of performance against Corporate Plan and mayoral priorities.</p>
Regional Chief Executives	<p>Responsible for reviewing CPCA performance and when appropriate using the data to make decisions, or request further information.</p>
Executive Directors	<p>Responsible for development of their Directorate Business Plans.</p> <p>Strategic accountability and responsibility for leading and directing the performance of their strategic service area via their Heads of Service. Contributing to the setting of the Council's priorities by Elected Members. Ensuring performance improvement methods are utilised to improve service delivery where necessary. Quarterly reporting on Performance to CMT and Service Committee twice yearly.</p>

Heads of Service	Heads of Service are responsible for performance against Business Plans and any framework that falls within their remit.
Line Managers	Line managers are responsible for performance of their staff in line with appraisal framework.
HR Team	The HR team are responsible for ensuring line managers measure performance in line with the appraisal framework.
Programme Office, Policy and Insight and Finance Teams	The Programme Office, Finance and Policy Analysts work together to ensure performance data remains UpToDate to support this decision making. The Policy Analysts are responsible for ensuring KPIs and progress against targets are updated, and the Programme Office and Finance are responsible for reporting on project and programme progress. All data is gathered and presented to decision makers through reporting.
Combined Authority Employees	Individuals have a responsibility to undertake tasks allocated in accordance with their role. Performance is discussed during regular One-to-Ones with line manager and during annual Learning, Excellence, Achievement and Performance (LEAP) Reviews and employees are supported to develop the skills and knowledge required to undertake their role. Everyone should understand how their work contributes to the delivery of the Council's key priorities. Engagement in continuous improvement processes is expected and encouraged and employees should feel able to contribute to performance improvement activity.

Appendix 3: Balanced Scorecard of Corporate Key Performance Indicators Sep23

Scorecard Perspective	Strategic Objective	Indicator of progress	Metrics	Ownership	Reporting Period	Date of Latest Available Data	Direction for Improvement	Previous Period Performance	Current Period Performance	Direction of Travel	RAG Rating
State of the Region (Shared Ownership)	Achieving Good Growth	Economic Performance and Job Market	Metric 1: Gross Value Added for Cambridgeshire and Peterborough Area	All	Annual	2021	↑	26,704	28,649	↑	Green
			Metric 2: Total jobs in Cambridgeshire and Peterborough	All	Annual	2021	↑	519,000	516,000	↓	Red
			Metric 3: Number of jobs per working age person in Cambridgeshire and Peterborough	All	Annual	2021	↑	0.98	0.90	↓	Red
		Business Environment and Growth	Metric 4: Number of active businesses per 10,000 working age population	All	Annual	2021	↑	725	729	↑	Green
			Metric 5: Number of business startups per 10,000 working age population	All	Annual	2021	↑	80.56	88.05	↑	Green
		Housing and Social Well-being	Metric 6: New Housing Completions per 1000 of population	All	Annual	2021	↑	5.25	4.11	↓	Red
			Metric 7: Number of Local Super Output Areas in the 20% most deprived nationally	All	Every 4 years	2019	↓	54	62	↑	Red
	Ambitious Skills and Employment Opportunities	Workforce Educational Attainment and Skills	Metric 8: Proportion of the Cambridgeshire and Peterborough population with level three, four and above qualifications	All	Annual	2021	↑	62.60%	67.47%	↑	Green
			Metric 9: 19+ further education and skills achievements per 100,000 population	All	Annual	2021	↑	2,297	2,204	↓	Red
	Enabling Resilient Communities	Carbon Emissions Reduction	Metric 10: Total annual net CO2 emissions in Cambridgeshire and Peterborough	All	Annual	2021	↓	5,951	6,372	↑	Red
			Metric 11: Total CO2 from transport	All	Annual	2021	↓	1,947	2,189	↑	Red
		Energy Affordability and Fuel Poverty	Metric 12: Percentage of households in fuel poverty	All	Annual	2021	↓	12.90%	11.70%	↓	Green
		Biodiversity and Nature Conservation	Metric 13: Proportion of land (hectares) that is classed as nature rich	All	Every 2 years	2021	↑	11.50%	10.50%	↓	Red
	Improving Connectivity	Road Safety	Metric 14: Killed or seriously injured (KSI) casualties	All	Annual	2021	↓	395	435	↑	Red
		Sustainable Transportation	Metric 15: Mode share	All	Annual	2021	↑	9.03%	14.23%	↑	Green
Internal Process (CPCA Ownership)	Achieving Best Value and High Performance	Contract Management Efficiency	Metric 16: Number of contract waivers submitted	CPCA	Annual	Apr-23	↓	3	1	↓	Green
		On-Time Project Delivery Rate	Metric 17: Percentage of projects delivered on time	CPCA	Annual	2022	→	0%	100%	↑	Green
		Inclusive Website Experience	Metric 18: Website Accessibility Score	CPCA	Monthly	May-23	↑	0.82	0.82	→	Amber
		Data Security Awareness	Metric 19: Proportion of staff who have completed Data Protection and Information Security courses	CPCA	Monthly	Jun-23	↑	94%	97%	↑	Green
		Efficient FOI Request Handling	Metric 20: Number of FOI requests responded and completed within 20 days of review	CPCA	Annual	2022	↑	94%	100%	↑	Green
	Achieving Good Growth	Job Creation and Support	Metric 21: Total number of jobs created and supported by key Combined Authority Economy and Growth funds	CPCA	Annual	2023	↑	7,711	11,972	↑	Green
			Metric 22: Enrolments and achievements supported by adult education services funded by CA investment	CPCA	Annual	2022	↑	16740	19285	↑	Green
	Ambitious Skills and Employment Opportunities	Advancing Education and Skills	Metric 23: Number of apprenticeships created by CA funded investment	CPCA	Quarterly	Apr-Jun 2023	↑	408	470	↑	Green
			Metric 24: Cumulative number of homes retrofitted through schemes led by the Greater South East Net Zero Hub	CPCA	Quarterly	Apr-Jun 2023	↑	2,727	3,141	↑	Green
	Improving Connectivity	Digital Connectivity	Metric 25: Gigabit broadband availability	CPCA	Annual	2022	↑	38%	71%	↑	Green
Learning and Growth (CPCA Ownership)	Achieving Best Value and High Performance	Stability of workforce	Metric 26: Proportion of staff feeling valued by the Combined Authority	CPCA	Bi-annual	Jun-23	↑	43%	58%	↑	Green
Financial (CPCA Ownership)	Achieving Best Value and High Performance	Financial Planning and Sustainability	Metric 27: Budget vs forecast loss/carried forward (current financial year)	CPCA	Quarterly	Jul-23	↑	93%	91%	↓	Red

Appendix 4: Most Complex Programmes and Projects Report Sep23

Project/programme	Description	RAG	Direction of travel	Update/narrative on status	Next key milestone	Outcomes and Impacts	Number 1 risk and mitigation
Peterborough Station Quarter	Regeneration of the area around Peterborough Train Station – known as Station Quarter. A site consisting of circa 18 acres of underutilised land around the station.	Amber	→	Peterborough City Council appointed Arup to undertake the Masterplan Framework and develop the Outline Business Case for the Peterborough Station Quarter. Already a Masterplan Framework options Workshop has taken place with further workshop planned at the end of August. Peterborough Station Quarter is key to transforming connectivity, access and development opportunities for this area of Peterborough. The Combined Authority and Peterborough City Council met representatives of the Department for Levelling Up, Housing and Communities, Department for Transport and Active Travel England to provide an update on progress and discuss the next stages of the	Draft OBC – December 2023	<ul style="list-style-type: none"> - New Access to Western Entrance - Improved public access - Regeneration of City, increased footfall in city centre. - Enhanced passenger facilities - Range of commercial and retail spaces - Improved pedestrian and cycling routes and facilities - Increased GVA 	<p>Risk – Impacted cost increases potentially related to material inflation and labour cost increases, leading to impact on OBC and future deliverability.</p> <p>Mitigation – Once fully designed we will be looking at options to mitigate inflation, such as buying</p>

				work, including progressing with the Outline Business Case.		- Reduction Co2	products early in the programme and storing them.
University of Peterborough	The Combined Authority, Peterborough City Council and Anglia Ruskin University (ARU) have been working closely together as partners and with key stakeholders in designing and building the university and research facility.	Amber	→	Phase 1 and 2 constructed and completed projects. Phase 3 construction underway and being delivered under contract to time and budget. The overall RAG status remains amber but the PropCo Board have reduced the outstanding red risk to amber because part of the issue has been resolved, therefore the overall status is moving in a positive direction with action plans to mitigate being made at pace.	Phase 3 construction and handover of second teaching building – Autumn 2024	<ul style="list-style-type: none"> - Increased productivity - Support economic development for region - Increased number of people in Higher Education and achieving degrees that are business focused - Increased graduates in area 	<p>Risk - Material supply shortages leading project delays and increased costs.</p> <p>Mitigation – PropCo1 has approved additional funding to cover increased costs (in additional to existing project contingency).</p>
Net Zero Programme	A capital fund comprising Sustainable Warmth (Local Authority Delivery Phase 3 and	Amber	→	Home Upgrade Grant Phase 2 is now in mobilisation. Sustainable Warmth is due to complete at the end of this month. LAD3 funds should be fully spent, and HUG1 will have an underspend of c. £8.5m.	- Procurement of contractors for HUG2 in June, and	<ul style="list-style-type: none"> - Co2 reduction - Percentage households living in fuel poverty reduced 	Risk – Financial risk on meeting parameters of the programme in

	Home Upgrade Grant Phase 1), and Home Upgrade Grant Phase 2.			It is amber due to a) HUG2 significant risk as new delivery model not yet tested or proven b) we have procurement delays and do not have contracts signed although procurements are ongoing.	appointment of contractors in July - Continued delivery of LAD2 to September 23	- 3,792 homes upgraded from LAD3. - 4,419 homes upgraded from HUG 1&2	particular cost caps, batch approvals and inflationary pressures, leading to reduction in Properties receiving measures. Mitigation – Bi-weekly meetings with the Department and weekly meetings with contractors to review the pipeline and any financial pressures.
Bus Reform Programme	Delivering better public transport to our citizens. This is through work on a Bus Strategy to work on potential Franchise or	Green	→	As £4.6m of BSIP+ funding has been obtained, we are re-evaluating the franchising and EP options. ZEBRA buses have launched successfully. TING is running well and DRT analysis project is well launched. New projects started are (1) to analyse and record roadside	Submitting proposal to DfT for BSIP+ roll out – End of October 2023 (timing change from	- Increased patronage on public transport - Stability and expansion of network to re-establish connectivity,	Risk – Failing to maintain service quality whilst keeping prices down, leading to continued cuts

	Enhanced Partnership solution. As well as Zero Emission Buses, Demand Responsive Transport (TING), and Bus Service Improvement Plan.			infrastructure and (2) to investigate through ticketing. We have started developing a feasibility scheme for replacing the old Peterborough bus garage with one appropriate for investment in electrification - this is currently being pushed forward by PCC.	August as DfT timescales changed)	frequency and reliability. - Reduction car traffic - Reduce CO2 Emissions	by bus providers. Mitigation – Network Review will devise a new and more efficient bus network, increasing attractiveness to bus providers.
Adult Education Provision	To provide Adult Education that can be accessed by employers and individuals to fund a huge range of training. The programme also includes a Level 3 adult education offer through Free Courses for Jobs.	Green	→	Programme is on target for delivery. As of July 2023, there have been 18,136 enrolments onto AEB funded courses, across 10,123 learners. This is compared to 15,914 enrolments at the same period last year. There have been 545 enrolments to date for Free Courses for Jobs, across 534 learners. This is compared to 277 enrolments at the same period last year. We have successfully procured 15 new providers to ensure we have additional capacity to deliver AEB, plus we have contracted the "recycled" underspends.	Doubling enrolments in Level 3 – August 2023 Outcomes for learners – on-going	- Employee jobs - Growth (GVA) - Enrolments onto Adult Education courses - Double enrolments in Level 3 courses.	Risk – Providers failing to achieve targets set in the contracts lead to CA not achieving its targets in the Employment & Skills Strategy. Mitigation – Expanded the marketplace of providers, strengthened

							performance management and compliance.
Business Growth Service	<p>The Service consists of 5 workstreams, these are:</p> <ol style="list-style-type: none"> 1.A Growth Coaching Service 2. An Inward Investment Service 3.A Skills Brokerage Service including Careers Hub 4.A Capital Growth Investment Fund 5. A Growth Hub service 	Amber	→	<p>Programme jobs committed is 29.5% (+1,239) ahead of target (5,434) in Year 3 which leaves only 52 to deliver the overall jobs target set for the programme (5,486) by December 2023. Growth Coaching and Inward Investment service lines have over performed whilst Equity and CapEx Grants are slightly below expectations against service line targets. Skills service outcomes remain a concern with only 481 apprenticeships confirmed against an overall target of 1,400. Despite a marked improvement in performance, the project status remains at Amber+ for the programme.</p>	<p>Continued delivery to December 2023 (please note elements of the Service will be continued subject to funding Board approvals)</p>	<ul style="list-style-type: none"> - Growth (GVA) - New Jobs (5278) - Apprenticeships (1400) - 1705 Additional training 	<p>Risk – Recover – Orient – Adapt – Regrow (ROAR) grants behind expenditure profile due to incomplete audit trains in European Regional Development Fund documentation from delivery partner.</p> <p>Mitigation – Review is underway following the published report by Independent Consultant, due for first</p>

							draft end of July.
Market Town Masterplans	Masterplans developed to provide an evidence base and a set of priorities for the market towns to consider to realise their future economic growth potential. Phase 1 provided the investment to implement masterplans. Phase 2 providing investment to strengthen local communities and groups and to support social enterprises and community-owned businesses.	Green	→	Phase 1 investment fully committed and delivery underway, with a portfolio of 52 projects. A total of 26 projects are now completed, 17 projects are 'in delivery' (to be completed by March 2024), 5 projects are 'in delivery' (completion expected March 2025) 1 project 'in delivery' (completion expected March 2026), and 2 projects have been cancelled (and budget reallocated within the programmes project portfolio). Delivery partners have been procured for the Phase 2 of the Programme - Stream 1 Community Ownership of Local Businesses (Plunkett Foundation), Stream 2 Social Enterprise Hubs (Social Enterprise East England) and Stream 3 STEM roadshow Exhibitions (Cambridge Science Centre). Social Enterprise East of England also commissioned to undertake additional Strategy development work and to deliver of impact growth business pilot programme for the sector.	To complete procurement of delivery partners for phase 2 and to mobilise delivery by end of July 2023.	<ul style="list-style-type: none"> - Jobs created and safeguarded - Revitalised market towns - Bringing back vacant assets into use through community ownership - Driving footfall - Improving cultural local sense of pride in place - Improving community space 	<p>Risk – Delivery timescale slippage, leading to underspend against budget.</p> <p>Mitigation – To seek Board approval to reprofile budget spend.</p>

Appendix 5: KPIs RAG Rating categories

RAG rating compared to Direction for Improvement

RAG rating	Description
Red	change in performance from previous period to current period is in the opposite direction to direction for improvement
Amber	performance is unchanged from previous to current period
Green	change in performance from previous period to current period is in line with direction for improvement

RAG rating compared to Target

RAG Rating	Description
Red	Current performance is off target by more than 10%
Amber	Current performance is off target by 10% or less
Green	Current performance is on target by up to 5% over target
Blue	Current performance is on target by more than 5%
Baseline	Indicates performance is currently being tracked to inform the target setting process
Contextual	These measures track key activity being undertaken, to present a rounded view of information relevant to the service area, without a performance target
In Development	Measure has been agreed, but data collection, target setting, and dashboard are in development



Corporate Performance Report Q1 2023/24
Corporate KPIs Balanced Scorecard and Dashboard

RAG Rating	Description
Red	change in performance from previous period to current period is in line with direction for improvement
Amber	performance is unchanged from previous to current period
Green	change in performance from previous period to current period is in the opposite direction to direction for improvement

Scorecard Perspective	Strategic Objective	Indicator of progress	Metrics	Ownership	Reporting Period	Date of Latest Available Data	Direction for Improvement	Previous Period Performance	Current Period Performance	Direction of Travel	RAG Rating
State of the Region (Shared Ownership)	Achieving Good Growth	Economic Performance and Job Market	Metric 1: Gross Value Added for Cambridgeshire and Peterborough Area	All	Annual	2021	↑	26,704	28,649	↑	Green
			Metric 2: Total jobs in Cambridgeshire and Peterborough	All	Annual	2021	↑	519,000	516,000	↓	Red
			Metric 3: Number of jobs per working age person in Cambridgeshire and Peterborough	All	Annual	2021	↑	0.98	0.90	↓	Red
		Business Environment and Growth	Metric 4: Number of active businesses per 10,000 working age population	All	Annual	2021	↑	725	729	↑	Green
			Metric 5: Number of business startups per 10,000 working age population	All	Annual	2021	↑	80.56	88.05	↑	Green
			Metric 6: New Housing Completions per 1000 of population	All	Annual	2021	↑	5.25	4.11	↓	Red
		Housing and Social Well-being	Metric 7: Number of Local Super Output Areas in the 20% most deprived nationally	All	Every 4 years	2019	↓	54	62	↑	Red
	Ambitious Skills and Employment Opportunities	Workforce Educational Attainment and Skills	Metric 8: Proportion of the Cambridgeshire and Peterborough population with level three, four and above qualifications	All	Annual	2021	↑	62.60%	67.47%	↑	Green
			Metric 9: 19+ further education and skills achievements per 100,000 population	All	Annual	2021	↑	2,297	2,204	↓	Red
			Metric 10: Total annual net CO2 emissions in Cambridgeshire and Peterborough	All	Annual	2021	↓	5,951	6,372	↑	Red
	Enabling Resilient Communities	Carbon Emissions Reduction	Metric 11: Total CO2 from transport	All	Annual	2021	↓	1,947	2,189	↑	Red
			Energy Affordability and Fuel Poverty	All	Annual	2021	↓	12.90%	11.70%	↓	Green
			Biodiversity and Nature Conservation	All	Every 2 years	2021	↑	11.50%	10.50%	↓	Red
	Improving Connectivity	Road Safety	Metric 14: Killed or seriously injured (KSI) casualties	All	Annual	2021	↓	395	435	↑	Red
		Sustainable Transportation	Metric 15: Mode share	All	Annual	2021	↑	9.03%	14.23%	↑	Green
Internal Process (CPCA Ownership)	Achieving Best Value and High Performance	Contract Management Efficiency	Metric 16: Number of contract waivers submitted	CPCA	Annual	Apr-23	↓	3	1	↓	Green
		On-Time Project Delivery Rate	Metric 17: Percentage of projects delivered on time	CPCA	Annual	2022	→	0%	100%	↑	Green
		Inclusive Website Experience	Metric 18: Website Accessibility Score	CPCA	Monthly	May-23	↑	0.82	0.82	→	Amber
		Data Security Awareness	Metric 19: Proportion of staff who have completed Data Protection and Information Security courses	CPCA	Monthly	Jun-23	↑	94%	97%	↑	Green
		Efficient FOI Request Handling	Metric 20: Number of FOI requests responded and completed within 20 days of review	CPCA	Annual	2022	↑	94%	100%	↑	Green
	Achieving Good Growth	Job Creation and Support	Metric 21: Total number of jobs created and supported by key Combined Authority Economy and Growth funds	CPCA	Annual	2023	↑	7,711	11,972	↑	Green
	Ambitious Skills and Employment Opportunities	Advancing Education and Skills	Metric 22: Enrolments and achievements supported by adult education services funded by CA investment	CPCA	Annual	2022	↑	16740	19285	↑	Green
			Metric 23: Number of apprenticeships created by CA funded investment	CPCA	Quarterly	Apr-Jun 2023	↑	408	470	↑	Green
	Enabling Resilient Communities	Sustainable Housing, Energy and Infrastructure	Metric 24: Cumulative number of homes retrofitted through schemes led by the Greater South East Net Zero Hub	CPCA	Quarterly	Apr-Jun 2023	↑	2,727	3,141	↑	Green
	Improving Connectivity	Digital Connectivity	Metric 25: Gigabit broadband availability	CPCA	Annual	2022	↑	38%	71%	↑	Green
Learning and Growth	Achieving Best Value and	Stability of workforce	Metric 26: Proportion of staff feeling valued by the Combined Authority	CPCA	Bi-annual	Jun-23	↑	43%	58%	↑	Green
Financial (CPCA)	Achieving Best Value and	Financial Planning and	Metric 27: Budget vs forecast loss/carried forward (current financial year)	CPCA	Quarterly	Jul-23	↑	93%	91%	↓	Red

Commentary

The provided time series data portrays the progression of Gross Value Added (GVA) in Cambridgeshire & Peterborough (C&P) from 2015 to 2021. GVA quantifies the total value of goods and services produced within the region's economy. The GVA for C&P was £22,765 in 2015. By 2016, it experienced a growth rate of approximately 5.00%, reaching £23,891. The upward trend continued in 2017, with a growth rate of around 6.28%, resulting in a GVA of £25,397. In 2018, the GVA grew by about 3.19%, reaching £26,212. The positive trajectory persisted, and in 2019, the GVA rose by approximately 3.33% to £27,090. Despite the challenges of the 2020 Covid-19 pandemic, the region's GVA remained resilient at £26,704, experiencing a negative growth rate of approximately -1.43%. The year 2021 exhibited a recovery, marked by a growth rate of approximately 6.92%, leading to a GVA of £28,649. The data provides an objective view of the region's economic progression over the specified timeframe. The consistent growth rates underscore C&P's role in the broader economic landscape and its capacity to navigate through diverse circumstances. The GVA figures, analysed in terms of growth rates, offer insights into the region's economic performance, showcasing upward trends that reflect its contribution to economic vitality and adaptability.

Target (£billion)	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
£27,272	↑	£28,649	£26,704	↑	6.79%	Green

Metric Description

Gross Value Added is an indicator of the CPCA's 'Achieving Good Growth' strategic objective. As part of its devolution deal in 2017, the CPCA took on the target of almost doubling GVA to £40 billion by 2040 over 25 years. It represents the economic contribution of industries within that area and indicates the overall economic health and productivity. Tracking this indicator allows the CPCA to identify, inform, and compare the economic trends of the region. The GVA data for Cambridgeshire and Peterborough (C&P) can be sourced from the Office for National Statistics (ONS) GVA balanced tables. ONS compiles GVA figures based on various data sources, including business surveys, tax records, and national accounts.

While GVA is a valuable metric, it has certain limitations that should be taken into account when interpreting the data:

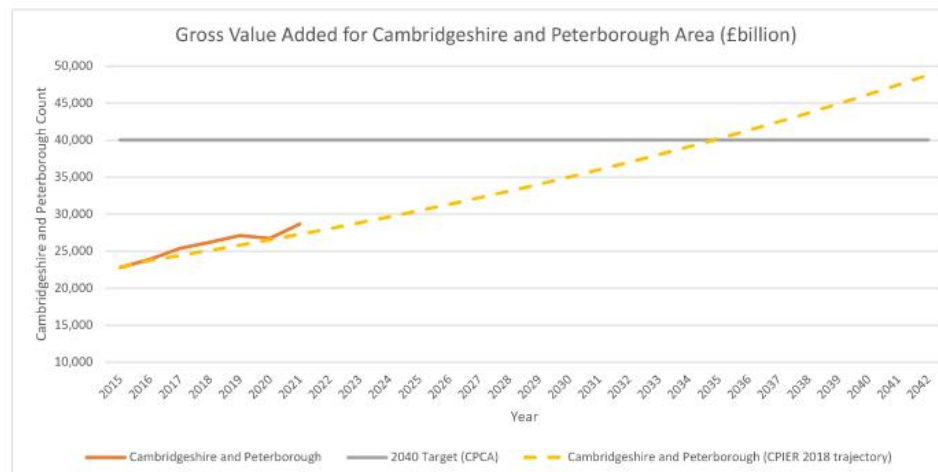
Target clarity: The devolution deal commits the Combined Authority to delivering a GVA increase from £22bn (the recorded GVA for 2015 at time of Devolution Deal writing) to over £40bn over 25 years. However, the widespread use of the phrase 'doubling GVA' has given rise to a series of alternative targets that move away from the spirit of the devolution deal commitment.

Revisions: Each new publication of GVA revises the record of previous years GVA figures. Most revisions reflect either the adoption of new statistical techniques or the incorporation of new information.

Limited Scope: GVA measures the economic output but does not provide a full picture of economic well-being or social factors such as inequality or quality of life.

Sector Variation: As GVA averages economic performance across all industries and sectors it does not capture the disproportionate impact of more dominant sectors on overall GVA trends.

It is essential to combine GVA data with other indicators and contextual information to gain a comprehensive understanding of the combined authority's economic performance and make well-informed decisions.


Dataset Link(s)

<https://www.ons.gov.uk/economy/grossdomesticproductgdp/datasets/regionalgrossvalueaddedbalancedbyindustrylocalauthoritiesbyitl1region>

Actions

The Combined Authority has a portfolio of programmes and projects that are designed to increase GVA. The Combined Authority is achieving good growth through a series of holistic tailored interventions. These cover the economic growth inputs of skills, infrastructure and business support. Examples of the support we offer include but are not limited to:

To deliver an inclusive and world-class local skills system we fund projects that tackle further education cold spots such as ARU Peterborough Phase 3, and deliver learning aims with the provision of education and training courses for adults aged 19 and over. We are tackling access barriers to employment and education opportunities, by improving connectivity across the Combined Authority region in reforms to our bus network and delivering rail and station improvements such as Soham Station. We are supporting good jobs and higher wages with our strategies and plans for high growth sectors such as Agri-tech, Life Sciences and Advanced Manufacturing, and accelerating business growth with projects such as the Market Town Masterplans.

Commentary

The time series data provides insight into the employment landscape within the region. From 2015 to 2021, the number of jobs in Cambridgeshire and Peterborough generally showed an upward trajectory. The region experienced consistent growth, with the total jobs increasing from 483,000 in 2015 to 519,000 in 2020. However, in 2021, there was a slight decline to 516,000 jobs. This data suggests that the region's economy has been relatively resilient, experiencing overall job growth despite potential challenges. It is important to note that the COVID-19 pandemic's impact is likely to have contributed to the minor dip in job numbers in 2021.

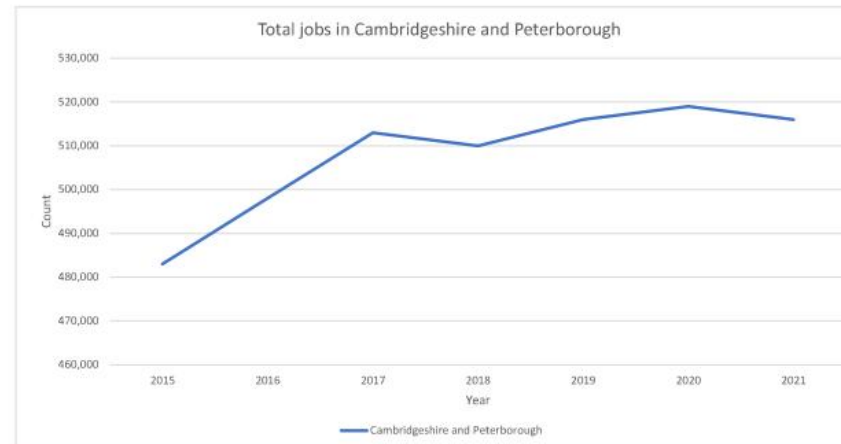
Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
TBC	↑	516,000	519,000	↓	-0.58%	Red

Metric Description

This metric measures the total number of jobs within Cambridgeshire and Peterborough. It provides insights into the overall employment opportunities available in the current economy.

The total number of job is the sum of employees (Business Register and Employment Survey), self-employment jobs (Annual Population Survey), government-supported trainees (DFES and DWP) and HM Forces (MoD).

There are some limitations in monitoring this metric. The metric considers only the total number of jobs and does not provide detailed insights into the nature of these jobs, such as their sectors, quality or wage levels. Job numbers can fluctuate due to seasonal variations, economic cycles and external factors. Therefore, the metric should be interpreted in the context of broader economic trends.


Dataset Link(s)

<https://www.nomisweb.co.uk/datasets/jd>

Actions

The CA has invested in a number of projects supporting job growth since 2021. These are detailed in Metric 21. Ongoing programmes include Enterprise Zones, UK Shared Prosperity Fund, Rural England Prosperity Fund and Market Towns.

The Business Board has recently approved funding to create new Economy Team in the CA, and officers are working on implementation. This team will focus on trade and investment, innovation adoption, net zero businesses and delivery of sector strategies. Some functions of the GrowthWorks service will be transferred to CA by the end of December 2023 including skills brokerage, careers hub and growth hub. Post April 2024, the CA will expand this work.

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Metric 3: Number of jobs per working age person in Cambridgeshire and Peterborough

Commentary

Cambridgeshire and Peterborough (C&P) consistently demonstrates a higher ratio of jobs per working-age person compared to the England average during this period. Starting at 0.91 in 2015, the ratio experienced gradual growth, reaching 0.98 in 2020. This indicates an increase in employment opportunities relative to the working-age population. In comparison, England's metric started at 0.84 in 2015, and sees a gradual rise to 0.88 in 2019, with a slight decline to 0.85 in 2020. However, in 2021, there was a dip in C&P to 0.90 jobs per resident, while England increased to 0.86. This could be attributed to various factors, including economic fluctuations and changes in industry composition. The data illustrates the region's employment vitality, as Cambridgeshire and Peterborough maintained a consistently higher number of jobs per working-age person than the national average. This potentially signifies a relatively robust job market and economic landscape within the region over this timeframe.

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
TBC	↑	0.90	0.98	↓	-8.16%	Red

Metric Description

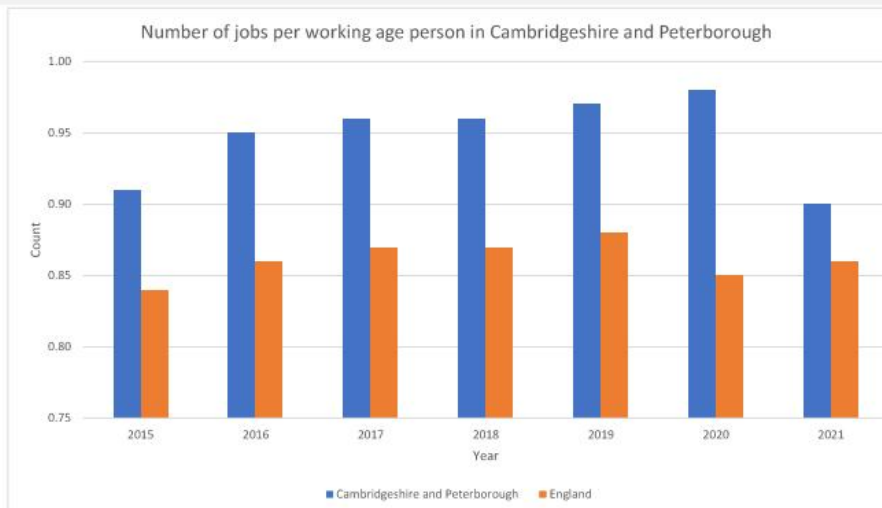
This metric measures the average number of jobs available in Cambridgeshire and Peterborough per working age resident (aged 16-64).

Number of jobs is the sum of employees (Business Register and Employment Survey), self-employment jobs (Annual Population Survey), government-supported trainees (DfES and DWP) and HM Forces (MoD).

Using working age population as the denominator, the performance of the CA area can be compared like for like with the performance of England.

This metric provides insights into the employment opportunities and economic activity within C&P. Monitoring the number of jobs per working age person is crucial for understanding labour market dynamics, employment trends and economic development.

A limitation is that fluctuations in the metric may be influenced by changes in economic conditions, industry composition, and government policies.



Dataset link(s)

<https://www.nomisweb.co.uk/reports/lmp/comb/1853882376/report.aspx#tabjobs> (ONS job density)

Metric definition <https://www.nomisweb.co.uk/datasets/d>

Actions

The CA has invested in a number of projects supporting job growth since 2021. These are detailed in Metric 21. Ongoing programmes include Enterprise Zones, UK Shared Prosperity Fund, Rural England Prosperity Fund and Market Towns.

The Business Board has recently approved funding to create new Economy Team in the CA, and officers are working on implementation. This team will focus on trade and investment, innovation adoption, net zero businesses and delivery of sector strategies. Some functions of the GrowthWorks service will be transferred to CA by the end of December 2023 including skills brokerage, careers hub and growth hub. Post April 2024, the CA will expand this work.

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Metric 4: Number of active businesses per 10,000 working age population

Commentary

The number of active businesses in Cambridgeshire and Peterborough (C&P) has shown consistent growth from 2016 to 2021. The region's entrepreneurial ecosystem has shown resilience, demonstrating continuous business development and expansion, despite challenging economic conditions experienced during the COVID-19 pandemic. Currently there are no specified targets for the number of active businesses in C&P. However, the C&P's impact on the performance of individual businesses may be influenced by various factors beyond the authority's direct control. While C&P has provided a conducive environment and support for business growth, the overall performance of businesses is also influenced by broader economic trends, market conditions, industry dynamics, and individual business strategies.

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
TBC	↑	729	725	↑	0.50%	Green

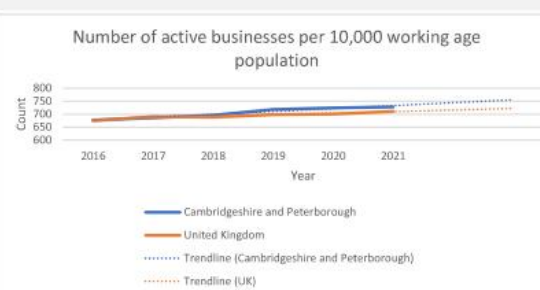
Metric Description

The metric provides insight into the dynamics of business activity within Cambridgeshire and Peterborough. It focuses on tracking active businesses over a specific period.

The data for this metric is collected from the Inter Departmental Business Register (IDBR), maintained by the Office for National Statistics (ONS). The IDBR stores comprehensive records of all businesses registered in the UK and tracks their activities.

Using working age population as the denominator, the performance of the CA area can be compared like for like with the performance of United Kingdom.

Measuring this metric comes with limitations. Active business data may not capture unregistered businesses, potentially underrepresenting the full scope of entrepreneurial activities in the region.



Dataset Link(s)

<https://www.ons.gov.uk/businessindustryandtrade/business/activitysizeandlocation/datasets/businessdemographyreferencetable>

Actions

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Metric 5: Number of business startups per 10,000 working age population

Commentary

From 2016 to 2021, the number of startups in Cambridgeshire and Peterborough (C&P) displayed a fluctuating trend. Starting at 86.04 in 2016, the startup rate experienced a decline in 2017 (76.59) before rebounding in 2018 (83.95). The region saw a significant jump in 2019 (91.31), suggesting increased entrepreneurial activity. However, this increase was followed by a dip in 2020 (78.46). By 2021, the startup rate had recovered and improved further (84.84).

The region has mostly underperformed the UK average throughout this period, as the UK maintained a higher average startup rate each year, starting at 96.91 in 2016 and ending at 88.05 in 2021.

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
TBC	↑	88.05	80.56	↑	9.30%	Green

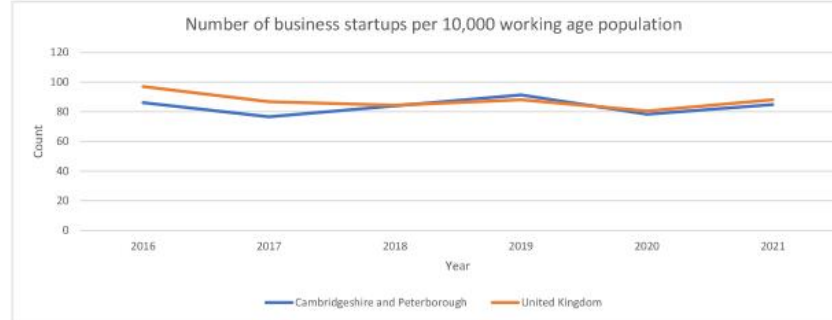
Metric Description

The metric measures the count of newly established businesses within Cambridgeshire and Peterborough. Tracking the number of business startups provides insights into the region's attractiveness for entrepreneurs, investment climate and economic dynamism.

The data for this metric is collected from the Inter Departmental Business Register (IDBR), maintained by the Office for National Statistics (ONS). The IDBR stores comprehensive records of all businesses registered in the UK and tracks their activities.

There are limitations in measuring this metric to the support the progress indicator of business environment and growth. The metric captures only the number of business startups and does not provide information about their size and industry sector. Also, it may not include unregistered startups, potentially underrepresenting the full extent of entrepreneurial activity in the region.

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Dataset Link(s)

<https://www.ons.gov.uk/businessindustryandtrade/business/activitysizeandlocation/datasets/businessdemographyreferencetable>

Actions

The Community Renewal Fund is targeting deprived communities including those in Fenland and Peterborough. Interventions include individuals skills training, business grants for internships and advice for business start-ups.

Commentary

The figures reveal a trend in the density of new housing completions relative to the population over these years for Cambridgeshire and Peterborough (C&P). Starting at 4.14 new housing completions per 1000 of the population in 2015, there was a dip to 3.35 in 2016. The following years saw fluctuations, with an increase to 3.59 in 2017 and a slight decline to 3.75 in 2018. The trend then continued upwards, reaching 4.31 in 2019. The data highlights a significant surge to 5.25 new completions. The completions then saw a decline to 4.11 in 2021.

Comparing these figures to the regional and national averages, the data indicates that C&P's housing completions per 1000 of the population have consistently been higher than those in the East region and the national average for England. While C&P experienced fluctuations, the East region's averages remained relatively lower, with East of England starting at 2.45 in 2015 and reaching 3.52 in 2021. Similarly, England's averages started at 2.60 in 2015 and reached 3.09 in 2021. These comparisons emphasize C&P's housing development relative to its population but does not necessarily show that this is enough for demand of housing.

Over the last twenty years, England's housing stock has gone up by 19% compared to Cambridgeshire and Peterborough's stock, which has gone up by 29% as per the dwelling stock estimates from ONS live tables. Our housing delivery rate has been one of the highest in the country. An important factor for this metric is the underlying rate of population growth.

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
TBC	↑	4.11	5.25	↓	-21.55%	Red

Metric Description

This metric measures the annual number of new housing completions per 1000 of the population in Cambridgeshire and Peterborough, offering insights into the relationship between housing development and population growth.

The data for this metric is sourced from the Office for National Statistics (ONS) Housebuilding: UK Permanent Dwellings Started and Completed by Local Authority dataset. The dataset provides comprehensive information on the number of new dwellings started and completed by local authority.

There is a limitation in using this metric. The metric does not consider other factors that might influence housing development, such as economic conditions, land availability, and planning regulations.

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Dataset Link(s)

<https://cambridgeshireinsight.org.uk/planning/monitoring-housing-business-and-renewable-energy-development/>
<https://www.ons.gov.uk/peoplepopulationandcommunity/housing/datasets/housebuildingukpermanentdwellingsstartedandcompletedby>

Actions

Our constituent councils are responsible for setting housing targets and making allocations in their local plans. The Combined Authority is supporting delivery of new housing through its investment in transport infrastructure, and developing an Infrastructure Delivery Framework to identify solutions to combatting barriers to supplying sufficient water and energy for new homes plans. This will support developers to build new homes in Cambridgeshire and Peterborough.

Commentary

Cambridgeshire and Peterborough had 62 Local Super Output Areas (LSOAs) in the 20% most relatively deprived nationally in 2016 – six more than in 2015. Three are in Cambridge City, one more than 2015. Two are in Huntingdonshire, the same as 2015. Eleven are in Fenland, one less than in 2015, and of these, four are in the 10% most relatively deprived nationally. 46 are in Peterborough, six more than in 2015, and of these, 16 are in the 10% most deprived nationally, two less than in 2015. Neither East Cambridgeshire or South Cambridgeshire have any LSOAs in the top 20% most deprived nationally

The Indices of Multiple Deprivation are made up of seven different domains: Living Environment, Barrier to Housing, Crime, Health, Education, Employment and Income. These are added together and weighted accordingly to calculate the overall score of multiple deprivation. Using these, you can determine which domains are affecting the LSOAs or district the most in terms of levels of deprivation. The second graph below shows the Cambridgeshire and Peterborough breakdowns of these domains, showing the percentage of LSOAs in each decile nationally, for each domain. It shows that Cambridgeshire and Peterborough have Barriers to Housing as the region's worst scoring domain.

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
TBC	↓	62	54	↑	12.90%	Red

Metric Description

The metric measures the number of LSOAs in the 20% most deprived nationally within Cambridgeshire and Peterborough. It draws data from the English Indices of Deprivation 2019, a dataset provided by the Ministry of Housing, Communities & Local Government. This metric highlights the variations in deprivation across different local authorities within the region, providing insights into areas with greater disparities and potential social inequalities.

There have been some changes to the IMD since 2010 such as changes to indicators used. Almost all of the indicators in the Indices of Deprivation 2015 have been updated with little or, at most, minor changes. There are a small number of new or modified indicators:

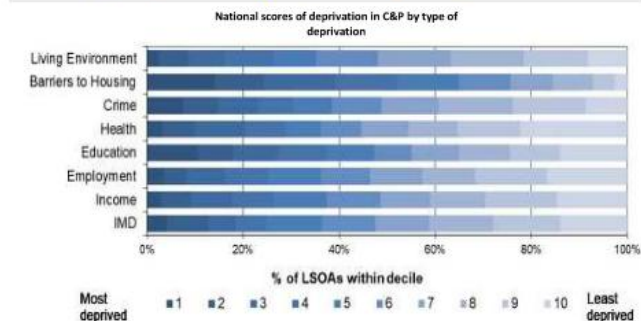
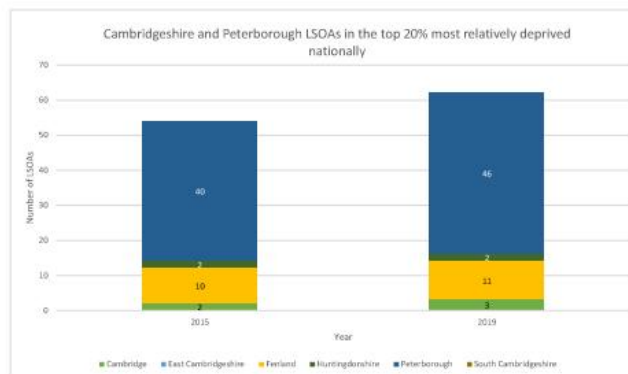
- two new indicators have been added due to the introduction of Universal Credit into the benefits system
- two indicators have been modified due to changes to the benefit system.

There have been no changes in the geographies used when compared to the 2015 IMD. These remain based on 2011 LSOAs.

Fortunately, the weightings of the indicator groups have remained the same since 2015.

There are some limitations to this metric. A limitation of this metric is that the latest reported data were from 2019. Please note the IMD cannot be used to:

1. Show how deprived a place is: IMD measures relative deprivation, and relative change.
2. Measure absolute change over time: scores are relative to each other and may not represent real change
3. Say how affluent a place is: Indicators identify aspects of deprivation, not affluence.
4. Identify deprived people: IMD measures relative deprivation of an area. Within every area there will be those who are deprived and those who are not.


Dataset Link(s)

https://view.officeapps.live.com/office/view.aspx?src=https%3A%2F%2Fassets.publishing.service.gov.uk%2Fgovernment%2Fuploads%2Fattachments%2Fattachment_data%2Ffile%2F1633973%2Ffile_2_-_ioD2019_Domains_of_Deprivation.xlsx&webOrigin=BROWSING

Actions

A key Combined Authority funded project that is tackling deprivation head-on is the University of Peterborough, which is entering Phase 3. Another programme is the Community Renewal Fund, which has targeted deprived communities including those in Fenland and Peterborough. Interventions include individuals skills training, business grants for internships and advice for business start-ups.

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Commentary

The census data compares the proportion of individuals in Cambridgeshire and Peterborough with level 3, 4, and above qualifications in 2011 and 2021..

In 2011, 52.41% of the working-age population in Cambridgeshire and Peterborough held qualifications at level 3, 4, and above. Over the course of a decade, this figure saw a notable increase to 67.47% in 2021. This growth indicates a substantial improvement in the educational attainment of the working-age population within the region.

In 2011, the proportion of individuals with level 3, 4, and above qualifications was 52.41% in Cambridgeshire and Peterborough, while the national average for England was slightly lower at 49.75%. By 2021, both the region and the national average had risen significantly, with Cambridgeshire and Peterborough standing at 67.47%, still above the national average of 66.06%. This means that the proportion of individuals with level 3, 4, and above qualifications in Cambridgeshire and Peterborough grew by approximately 28.70% from 2011 to 2021. The data reveals a positive trend in educational attainment for the working-age population in Cambridgeshire and Peterborough, with consistent progress over the past decade. This could have significant implications for the region's workforce and economic development.

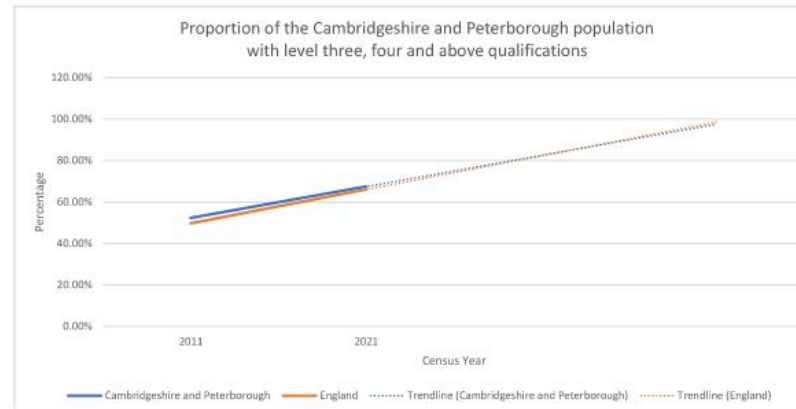
Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
TBC	↑	67.47%	52.41%	↑	15.06%	Green

Metric Description

This metric measures the percentage of individuals aged 16 to 64 within Cambridgeshire and Peterborough (C&P) who possess qualifications at level three, four and above. By measuring this metric, the C&P can provide valuable insights in educational attainment and skill level of the working-age population in C&P.

The data for this indicator is obtained from the Census 2011 and 2021 data specifically calculating data from the population by age and highest level of qualifications tables.

Limitations of this metric are changes in migration patterns or demographic shifts may influence the indicator over time, impacting the comparability of data across different periods. The data might not capture the quality and relevance of the qualifications, and some qualifications might not align with the National Qualifications Framework.


Dataset Link(s)

<https://www.ons.gov.uk/datasets/TS067/editions/2021/versions/3>
<https://www.ons.gov.uk/datasets/TS007/editions/2021/versions/3>

Actions

The CA is actively marketing Level 3 courses. As outlined in the Employment and Skills Strategy, the CA is committed to doubling Level 3 qualifications that we commission year on year. We continue to develop Level 3 Skills Bootcamps and have commissioned new courses in more sectors for this academic year. We're working with our partner training providers to ensure there is a comprehensive Level 3 offer for all our residents aligned to employer demand.

The development of ARU Peterborough ensures that provision is available at Level 4 and above in a HE cold spot where there was limited access to HE previously.

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Commentary

This presents data for both Cambridgeshire and Peterborough (C&P) and England across the years 2017 to 2021. In Cambridgeshire and Peterborough, the metric began in 2017 at 3928 achievements per 100,000 population. Subsequent years saw fluctuations, with a decline to 3400 in 2018. Notably, a significant drop occurred in 2019 to 2214, followed by a slight recovery in 2020 to 2297. However, in 2021, the metric decreased again to 2204. Comparatively, England's achievements commenced higher in 2017 at 4760, followed by decreases to 4419 in 2018 and 3453 in 2019. A small improvement occurred in 2020 to 3250, yet the trend continued downward to 3117 in 2021. This data reveals that both regions experienced fluctuations in further education and skills achievements. The data emphasises the evolving nature of educational accomplishments within both the local and national context over these years.

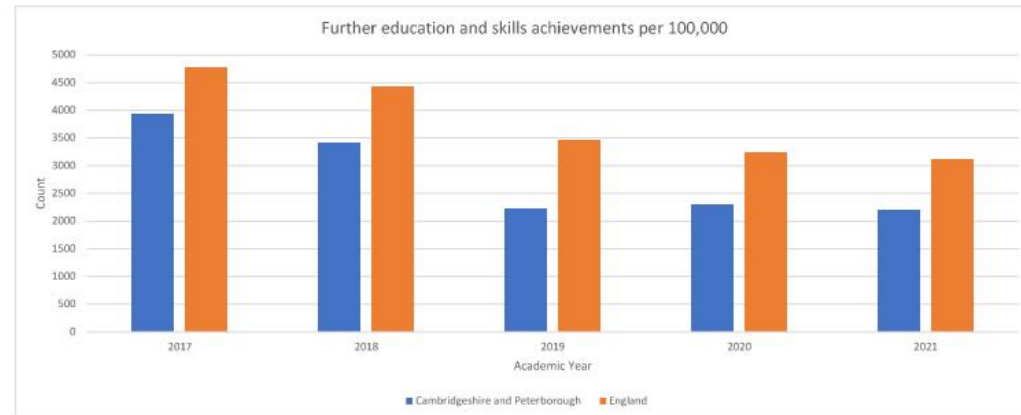
Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
TBC	↑	2204	2297	↓	-4.21%	Red

Metric Description

The metric measures the number of successful achievements in further education and skills training attained by individuals aged 19 and above, per 100,000 population within Cambridgeshire and Peterborough. This metric can be effective in evaluating the attainment of further education and skills qualifications among adult learners. It provides insights into the region's commitment to lifelong learning and workforce development, addressing skills gaps and promoting employability.

The data for this metric is collected from the Individualised Learner Record (ILR) by the Department for Education (DfE). The ILR contains detailed information about learners, their qualifications, and the courses they undertake.

There are limitations to this metric. It focuses on the number of qualifications achieved and may not capture the quality or relevance of the qualifications obtained. Due to the aggregated measure, it does not account for variations in the types of skills and courses completed, which could range from basic skills to advanced professional certifications. The data may not capture all adult learners, particularly those engaged in informal or non-accredited learning.


Dataset Link(s)

<https://department-for-education.shinyapps.io/local-skills-dashboard/>

Actions

The CA is launching a new skills brokerage in January 2024, which will be a one-stop-shop for learners looking for courses. It will incorporate a new all-age careers service making advice accessible to all our residents.

We continue to work with all our partners to ensure provision is accessible to all. Our commissioning is targeted to communities in most need to tackle skills gaps and education deprivation.

We work closely with the Chamber of Commerce in the development of the local Skills Improvement Plan.

We continue to establish ourselves as a system leader within the skills landscape, working with the Department for Work and Pensions and other partners, to ensure best value and avoidance of duplication.

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Metric 10: Total annual net CO2 emissions in Cambridgeshire and Peterborough

Commentary

From 2015 to 2021, total annual net carbon emissions in Cambridgeshire and Peterborough (C&P) declined from 7,021.0 ktCO₂ in 2015 to 6,371.9 ktCO₂ in 2021. This reduction reflects the efforts to curb carbon emissions. A dip in CO₂ emissions in 2020 and subsequent increase in 2021 was partly due to the effects of the Covid-19 pandemic. The total comprises distinct categories such as "Industry Total," "Commercial Total," "Public Sector Total," "Domestic Total," "Transport Total," "Land Use and Agriculture," "Agriculture Total," and "Waste Management Total." Each of these categories contributes to the overall trend observed in the total emissions. The declining CO₂ emissions signify progress towards net zero goals and highlight the impact of measures taken to mitigate carbon footprint.

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
5674	↓	6372	5951	↑	6.61%	Red

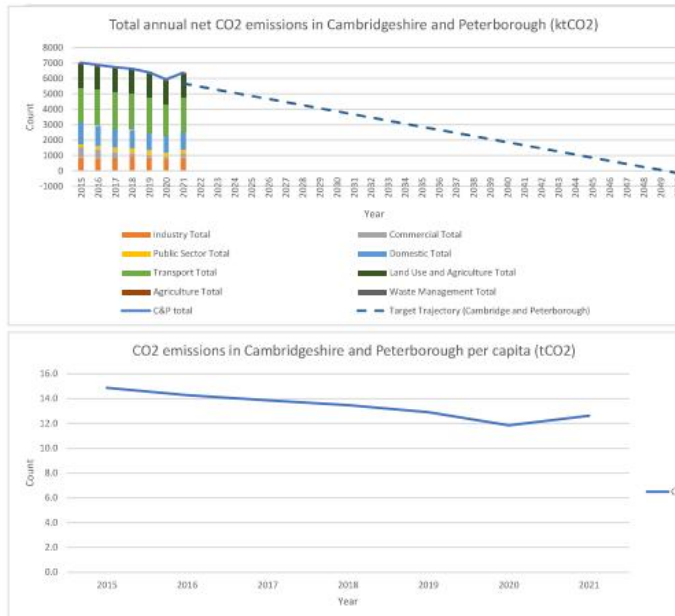
Metric Description

Analysing the total carbon dioxide emissions data is critical to assess the sustainability and the impacts of all activities in Cambridgeshire and Peterborough. These emissions are a result of various human activities, including energy production, transportation, industrial processes, land and residential activities. It helps to determine the extent to which the region is contributing to climate change and can be used to track progress in reducing emissions over time.

The data for this metric are sourced from the Department for Business, Energy & Industrial Strategy (BEIS). BEIS collects and compiles data from various sources, including emissions data reported by industries, energy providers and transportation sectors.

There are two targets to achieve net zero. The CPCA is committed to achieving net zero emissions of its own operations by 2030. As for the whole of C&P, the target to achieve net zero is 2050 and a target trajectory has been produced to outline the reductions required to reach this goal.

A limitation of this metric is that it measures CO₂ not CO₂ equivalent gases. Cambridgeshire and Peterborough's net zero by 2050 target is based on CO₂ equivalent gases. This metric will be developed further to achieve greater alignment with the target measure.



Dataset Link(s)

<https://www.gov.uk/government/collections/uk-local-authority-and-regional-greenhouse-gas-emissions-national-statistics>

Actions

The CA has a major convening role, including being the accountable body for the Greater South East Net Zero Hub and lead organisation for the Cambridgeshire and Peterborough Climate Partnership with an associated Climate Action Plan 2022-25. This is driving collaborative efforts to reduce emissions, such as supporting farmers to change land use and driving the roll out of electric vehicle charging points. The Combined Authority has directly invested in a number of climate projects including a Fund for Nature and retrofitting of care homes. A climate summit is planned for November 2023 to review the ongoing challenge of meeting the statutory responsibility of reaching net zero by 2050, and agree actions to accelerate improved performance.

Our main lever of direct impact is through our transport responsibilities. As Strategic Transport Authority we are bringing forward a refreshed Local Transport and Connectivity Plan with an emphasis on active travel, reduction in fossil fuel use and supporting the public transport network, including a bus reform programme.

Another area of focus is retrofit. Cambridgeshire Action on Energy Partnership will be deploying £10m of funding for retrofitting domestic properties and the CA is commissioning retrofit skills training opportunities.

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Commentary

In 2015, Cambridgeshire and Peterborough's (C&P) total CO2 emissions from transport stood at 2,218 ktCO2. From 2016 to 2018, CO2 emissions increased reaching a peak of 2,360 ktCO2 in 2017. In 2019, emissions experienced a minor dip to 2,289 ktCO2, and this trend continued into 2020, dropping further to 2,012 ktCO2. Notably, 2020's value was significantly lower than pre-2020 levels, likely influenced by the Covid-19 pandemic and related restrictions. However, in 2021, CO2 emissions increased to 2,189 ktCO2. This level remains lower than the pre-pandemic peak of 2,360 ktCO2 in 2017, indicating that while some increase was observed, emissions have not fully reverted to prior levels.

A closer examination of the data also reveals sector-specific contributions to CO2 emissions. Road transport, encompassing A roads, motorways, and minor roads, constitutes a major portion of emissions. Among these, A roads have consistently contributed the most CO2 emissions. Diesel railways and 'Other' transport segments also contribute to the overall emissions profile.

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
TBC	↓	2,189	1,947	↑	11.04%	Red

Metric Description

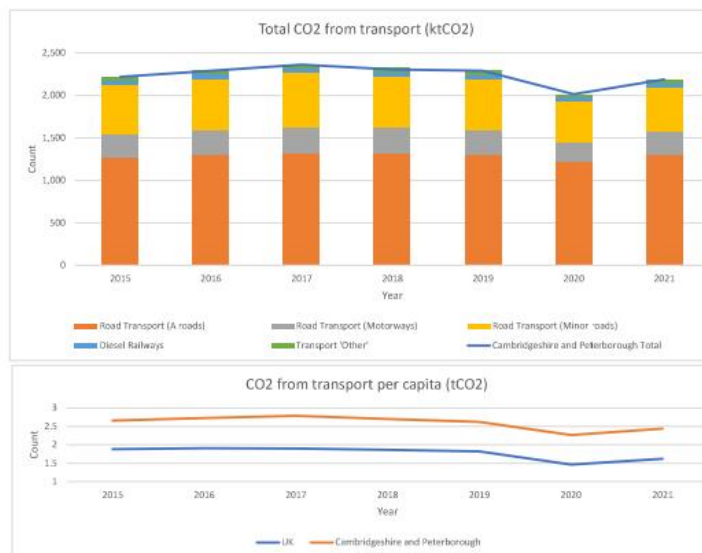
Total CO2 from transport for Cambridgeshire and Peterborough monitors the environmental impacts of transport in the region.

Transportation is a significant contributor to greenhouse gas emissions, particularly CO2. By reporting on the Total CO2 from Transport, the CA can assess and communicate the environmental impact of transportation activities.

This information is crucial for understanding the scale of emissions and taking appropriate measures to mitigate and reduce them. From this, CO2 emissions from transport in C&P can be compared with national averages

The data for this indicator is from the Department for Business, Energy & Industrial Strategy (BEIS). The transport CO2 is categorised into road transport (A roads, motorways, minor roads), diesel railways and other transport.

A limitation of the data is that there is a lag in the reporting of data as the latest data is from 2021.



Dataset Link(s)

<https://www.gov.uk/government/statistics/uk-local-authority-and-regional-greenhouse-gas-emissions-national-statistics-2005-to-2021>

Actions

The forthcoming Bus Network Review will improve bus services and CO2 emissions.
The roll out of electric vehicle charging will support more people to use electric vehicles.
Improvements to pedestrian and cycle paths will increase opportunities for walking and cycling.
We are campaigning for rail investment, including an upgrade to Ely rail junction that will enable movement of heavy goods to shift from road to rail.

Measures to address transport-related emissions further could include promoting public transportation, encouraging the use of electric or low-emission vehicles, enhancing cycling infrastructure, and supporting telecommuting and other sustainable mobility options. By continuing to focus on reducing CO2 emissions from transport, the CPCA can contribute to mitigating climate change and improving air quality, leading to a greener, more sustainable future for the region and achieve net zero targets.

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Commentary

The time series data highlights the trend of fuel poverty in Cambridgeshire and Peterborough (C&P) from 2015 to 2021. In 2015, C&P's fuel poverty rate stood at 7.60%. This rate experienced a sudden increase to 9.56% in 2016, followed by a slight uptick to 9.70% in 2017. Subsequently, the rate remained relatively steady, with a decrease to 9.50% in 2018. A significant surge in fuel poverty was observed in 2019, with the rate increasing to 13.40%, marking a considerable change from the preceding years and reaching the national average. 2020 to 2021 exhibited a downward trend, with a decrease to 12.90% in 2020, and a further decline to 11.70% in 2021. Comparatively, the fuel poverty rate in C&P was generally lower than the England average throughout this period. The data reflects fluctuations in the percentage of households experiencing fuel poverty in the region. This trend underlines the importance of consistent efforts to address energy equity and provide support to vulnerable households.

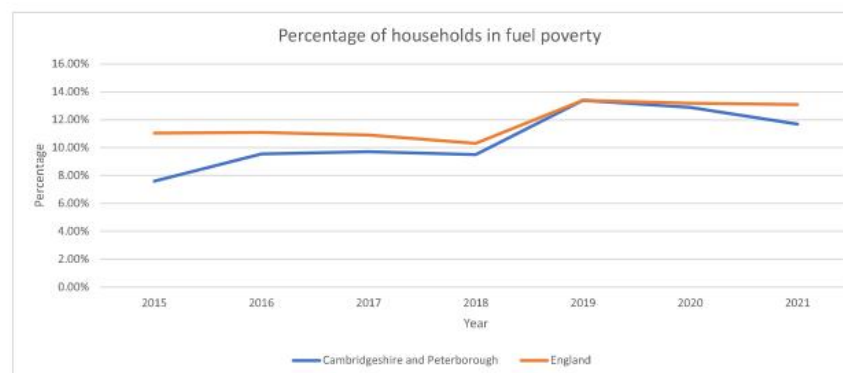
Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
TBC	↓	11.70%	12.90%	↓	-1.20%	Green

Metric Description

This metric measures the proportion of households within Cambridgeshire and Peterborough that are experiencing fuel poverty. Fuel poverty is defined as a situation where a household is unable to afford adequate heating to maintain a comfortable and healthy living environment, often due to high energy costs and low household income. This metric is crucial for assessing the level of energy affordability and the well-being of households in C&P. Monitoring the percentage of households in fuel poverty helps identify vulnerable communities and target interventions to address energy affordability issues.

The data for this metric is collected by the Department for Business, Energy & Industrial Strategy (BEIS) and the Department for Energy Security and Net Zero. Data is sourced through the English Housing Survey (EHS) and energy consumption records.

The metric does not capture all factors contributing to energy affordability, such as variations in household size, energy efficiency of dwellings, and local energy prices



Dataset Link(s)

<https://www.gov.uk/government/statistics/fuel-poverty-detailed-tables-2023-2022-data>

Actions

The Combined Authority action on this metric is focussed on:

Greater South East Net Zero Hub support for energy efficiency through homes retrofitting.

Investment in local renewable energy generation, such as the Solar Energy Farm.

Working with constituent councils to develop a Local Area Energy Plan (LEAP) for Cambridgeshire, alongside the LEAP that is already in place for Peterborough.

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Commentary

The data on the graph covers the years 2019 and 2021. In 2019, Cambridgeshire and Peterborough (C&P) had a nature-rich land rate of 11.50%. This means that approximately 11.50% of the total land area within the region contained diverse ecosystems, wildlife habitats, and protected natural areas. By 2021, there was a decrease in the proportion of nature-rich land in the region, with the rate declining to 10.50%.

We are looking into the data to understand this decrease.

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
TBC	↑	10.50%	11.50%	↓	-1.00%	Red

Metric Description

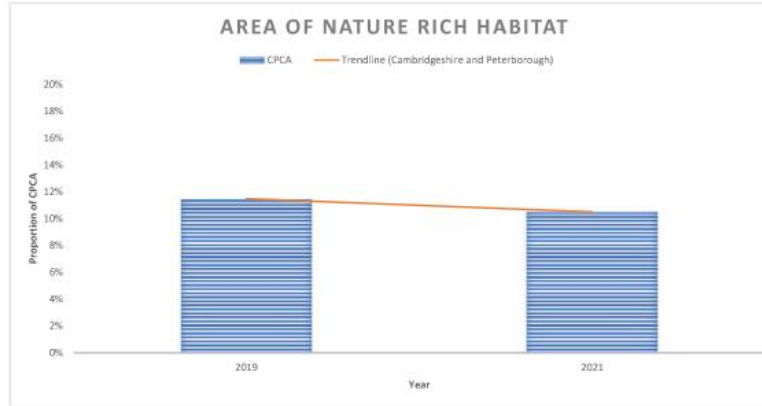
This metric measures the percentage of land in Cambridgeshire and Peterborough that is classified as nature-rich. Nature-rich land refers to areas with diverse and thriving ecosystems, including natural habitats, biodiversity hotspots and protected areas that support a wide variety of plant and animal species.

The data for this metric is sourced from the Cambridgeshire and Peterborough Parks Partnership's Natural Capital Assessment of Cambridgeshire and Peterborough. The measurement involves conducting assessments of designated nature reserves, wildlife sites, green spaces and other protected areas to estimate the total hectares of nature-rich land.

Data collection and assessment processes may not cover all natural habitats, leading to potential underrepresentation of nature-rich land.

External factors such as urbanisation, climate change and habitat degradation can influence the metric, requiring ongoing monitoring to identify changes in nature-rich land over time.

By focusing on enhancing and preserving nature-rich areas, the region can foster healthy ecosystems, protect valuable biodiversity and support sustainable land management practices to reach the Combined Authority's net zero targets.



Dataset Link(s)

2019: <https://www.cperc.org.uk/downloads/Cambridgeshire%20habitat%20mapping%20-%20final%20report.pdf>

2021: <https://cpparkspartnership.org.uk/wp-content/uploads/2023/01/Cambridgeshire-Peterborough-natural-capital-report.pdf>

Actions

The Combined Authority has limited direct responsibility for the management of land. However, in 2023 the Combined Authority was given the new statutory responsibility to produce a Local Nature Recovery Strategy by 2025. This will be developed in partnership with Natural Cambridgeshire, incorporating many local environmental organisations, and will map existing areas of nature rich habitat and identify priorities for recovery and expansion. The Combined Authority also has a Fund for Nature as is investing in specific projects to increase biodiversity.

Understanding the reasons behind the decrease in nature-rich land and conducting comprehensive assessments of the region's ecosystems will aid in formulating targeted conservation plans. Collaborative efforts among governmental bodies, conservation organisations, and local communities are essential to promote sustainable land management practices and preserve the valuable biodiversity and ecosystem services.

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Commentary

The graph depicts a fluctuating trend in the number of KSI casualties within Cambridgeshire and Peterborough (C&P) during the specified period. While commendable progress in reducing KSI casualties took place during 2018 to 2020, however the KSI count rose in 2021. This decrease in 2020 may be due to the effects of Covid-19 travel restrictions. The target set for 2030 from Vision Zero is 234 KSI casualties but the CA has calculated the trajectory of how this target can be achieved. This represents an ambitious goal for reducing road traffic accidents' severity. A linear trendline shows that current levels of progress may not be enough to reach the target by 2030. Continued implementation of road safety measures and interventions offer the chance to sustain the downward trend in KSI casualties and improve overall road safety in the area.

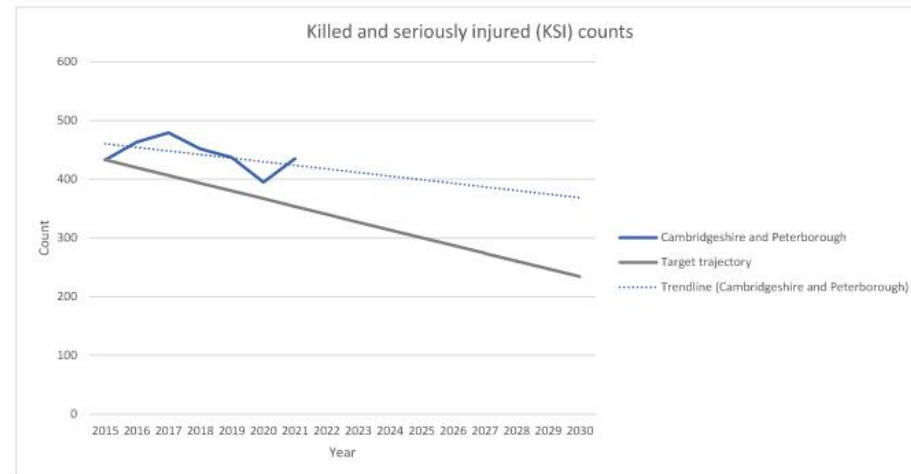
Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
353	↓	435	395	↑	9.20%	Red

Metric Description

The KSI measure records the number of individuals who have been killed or seriously injured in road traffic accidents in Cambridgeshire and Peterborough. This measures progress towards creating a safe region that ensures the safety of all users of the road network.

The data for this metric is published by the Department for Transport's (DfT) national statistics on road accidents and casualties. The data is sourced from reporting agencies such as law enforcement, emergency services, and local authorities.


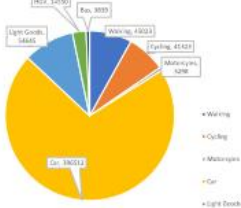
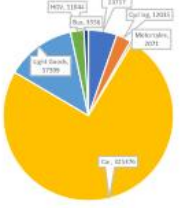
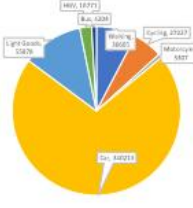
Limitations of this measure include the potential underreporting of incidents, subjectivity of injury severity classification, and reporting delays that may affect data accuracy and timeliness. Also, the metric focuses on KSI casualties and may not capture less severe injuries or property damage-only accidents. Despite these limitations, the KSI indicator remains a crucial indicator for identifying areas of improvement and implementing safety measures to reduce fatalities and serious injuries on the roads.


Dataset Link(s)

<https://roadtraffic.dft.gov.uk/custom-downloads/road-accidents>

Actions

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<div> <div> <div> <div>  <div> <div>CAMBRIDGESHIRE & PETERBOROUGH</div> <div>COMBINED AUTHORITY</div> </div> </div> <div> <div>Metric 15: Mode share</div> </div> </div> </div> </div>																				
<div> <div>Commentary</div> <div> <p>The data provides insights into the mode share patterns within Cambridgeshire and Peterborough (CBP) from 2019 to 2022. The modes of transportation include walking, cycling, motorcycles (including mopeds, scooters and motor cycle combinations), cars, light goods vehicles (LGV), heavy goods vehicles (HGV), and buses. The sustainable mode share comprises walking, cycling, and bus usage. Observing the years from 2019 to 2022, we can identify notable trends and shifts.</p> <p>Walking and cycling witnessed fluctuations over the years. Traveling by walking through the Cambridge City boundary, River Cam Screenline and Market Towns in 2019 was the highest reaching its peak at 45,023 entries and exits. However, there was a significant drop in 2020, which can be linked to the Covid-19 pandemic. Cycling followed a similar trajectory, showing a high proportion of trips in 2019 before a dip in 2020, and then recovering in 2021 but have not recovered to pre-pandemic levels.</p> <p>Car usage remained dominant throughout the years, with a slight increase in the number of trips. Car travel continued to be the primary mode of transportation within the CBP region. Particularly in 2020, the proportion of car travel increased, due to the effects of Covid-19. Motorcycles and light goods vehicles usage displayed minor variations across the years, indicating relative stability in these modes.</p> <p>Bus usage witnessed fluctuations, showing an increase in 2019, and then a subsequent decrease in 2020. This might reflect changing preferences or external factors influencing public transportation. Sustainable mode share experienced fluctuations. There was a significant decline in 2020, potentially linked to the challenges of the pandemic. However, the sustainable mode share rebounded in 2021.</p> <p>Overall, the data underscores the significance of car travel in the region while also highlighting efforts to promote sustainable transportation modes. Fluctuations in mode share may be influenced by various factors, such as infrastructure developments, economic conditions, and external events. The upward and downward shifts in sustainable mode share reveal the nature of transportation behavior and the ongoing need for policies that encourage eco-friendly modes of commuting.</p> </div> </div>																				
<table> <tr> <th>Target</th><th>Direction for Improvement</th><th>Current Period</th><th>Previous Period</th><th>Direction of Travel</th><th>Change in Performance</th><th>RAG Rating</th></tr> <tr> <td>TBC</td><td>↑</td><td>14.23%</td><td>9.03%</td><td>↑</td><td>5.20%</td><td>Green</td></tr> </table>							Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating	TBC	↑	14.23%	9.03%	↑	5.20%	Green
Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating														
TBC	↑	14.23%	9.03%	↑	5.20%	Green														
<div> <div>Metric Description</div> <div> <p>This metric offers insights into the distribution of transportation modes used by individuals within Cambridgeshire and Peterborough. This metric analyses the proportion of journeys undertaken by various modes of transportation, such as walking, cycling, public transport, motorcycles (including mopeds, scooters and motor cycle combinations), light goods, HGV and car usage. Data for this metric is sourced from the Cambridgeshire County Council's official road traffic data repository. The data is collected through sensors that capture movements entering leaving the Cambridge City boundary, River Cam crossings and Market Towns.</p> <p>The performance recorded in this metric is the proportion of sustainable mode share in CBP. This includes, walking, cycling and bus travel.</p> <p>While the metric provides a valuable snapshot of transportation preferences, it might not capture nuanced variations across different routes or purpose of travel. Additionally, it may not account for potential shifts in transportation behavior due to external factors such as special events or temporary circumstances. The data has a limitation of incompleteness since only Cambridge, East Cambridgeshire, Fenland and Huntingdonshire have reported data for this metric. Another limitation is that there are no specific mention of electric-powered transport modes in the data for example, electric scooters.</p> </div> </div>																				
<div> <div> <div> <div>Mode share 2019</div>  <ul style="list-style-type: none"> Walking Cycling Motorcycles Car Light Goods HGV Bus </div> <div> <div>Mode share 2020</div>  <ul style="list-style-type: none"> Walking Cycling Motorcycles Car Light Goods HGV Bus </div> <div> <div>Mode share 2021</div>  <ul style="list-style-type: none"> Walking Cycling Motorcycles Car Light Goods HGV Bus </div> </div> </div>																				
<div> <div>Dataset Link(s)</div> <div> https://www.cambridgeshire.gov.uk/data/road-traffic-and-active-mode-and-network-based-traffic-data </div> </div>																				
<div> <div>Actions</div> <div> <p>The Combined Authority sets the strategic policy position - with the emerging Local Transport and Connectivity Plan establishing a baseline and a direction of travel for the organisation and partners. During the development of the Plan the Authority have been strong advocates in the use of sustainable transport modes. In addition, we have employed an Active Travel Lead who promotes behavioural change and assists in the development of funding bids for active travel modes and non-motorised modes. Due to the nature of this work - the outputs from this work (specifically in relation to modal shift) will take time to materialise.</p> </div> </div>																				

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Commentary

The goal is to reduce the number of waivers submitted over time. A decrease in waivers suggests that the Combined Authority's (CA) procurement processes are well-aligned with its needs, minimizing the requirement for exceptions and waivers. It signifies that the CA's contractual requirements are clear, comprehensive, and effectively address the unique needs of projects. A decrease in waivers also indicates improved efficiency and compliance with established procedures, reducing risks and potential delays in project execution.

The data reflects ongoing efforts to manage contract waivers while aiming for balance. In April 2022, both submitted and active waivers started at 0. From May 2022, some waivers emerged, showing an evolving focus. Active waivers increased gradually, demonstrating attention to contractual dynamics. By March 2023, a significant increase was seen, indicating responsive management. April 2023 showed a controlled number of active waivers, aligning with the goal. This data narrative showcases the commitment to manage contract waivers, aiming to minimize submissions while maintaining active waivers within reasonable limits.

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
TBC	↓	1.00	3.00	↓	-67%	Green

Metric Description

Contract waivers refer to the formal granting of exceptions or relaxations from specified terms or obligations outlined in contractual agreements. These waivers are typically authorised by the Combined Authority to address specific circumstances that may arise during the implementation of projects. The waivers allow for deviations from contractual terms while ensuring that the overall commitments are upheld.

Tracking the number of contract waivers submitted provides valuable insights into the flexibility and adaptability of our procurement processes. It helps the CA identify areas where waivers are frequently requested and evaluate the effectiveness of our contractual requirements. By monitoring this metric, the CA can assess our ability to respond to unique circumstances and identify opportunities for streamlining the CA's procurement procedures.

The data for this metric is collected through the internal tracking system used by the procurement office. Whenever a waiver request is submitted, it is logged and recorded in the system. This enables the CA to accurately track the number of waivers submitted over a specific period.

It is also important to consider limitations of the metric. External factors such as changes in regulations and unforeseen circumstances can lead to the need of increasing waivers but does not necessarily indicate of contract management and performance issues.

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[Dataset Link \(s\)](#)

Actions

1. Work is currently being undertaken to establish a Single Assurance framework within the CA which will involve procurement from the beginning for business cases coming up, which then enables better planning and mitigates the need for waiver processes
2. After an external procurement audit review, an action plan is being developed to streamline procurement processes
3. Gateways processes, and a process map will be developed for officers as guidance on procurement processes
4. Training will be provided to officers once improvement work has been implemented and new implemented and processes are in place

Commentary

The data presented covers 2019/20 to 2023/24 to date. In 2019/20, the CPCA achieved 100% success rate in delivering projects on time. However, this was followed by a decline to 43% in 2020/21, reflecting a challenge in maintaining the same level of timeliness. The year 2021 saw a further reduction to 0%, although only a very small number of projects completed and the delays were within 6 months, but nevertheless indicating potential issues in project schedule. A positive shift occurred in 2022/23, as the CPCA regained a 100% success rate in on-time project delivery. The 2023/4 data is currently at 0% as of August 2023, however underperformance only relates to one project and it was caused by supplier delays to the delivery of electric buses (outside our control). The trajectory indicates the region's aim to consistently improve and eventually attain a 100% success rate in project timeliness.

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
100%	→	100%	0%	↑	100%	Green

Metric Description

This metric evaluates the timeliness of project completions within the Combined Authority (CA). This metric relies on data recorded by the Programme Management Office. It offers insight into the organisation's project management efficiency, reflecting the proportion of projects that adhere to their scheduled timelines.

While the metric provides a valuable indicator of project management effectiveness, it may not capture the complexities that can affect project schedules. Factors beyond control, such as unexpected external influences or changes in project scope, can impact the accuracy of this metric. Moreover, the metric doesn't provide a detailed view of the reasons behind potential delays, limiting its ability to convey the full context of project outcomes.



Financial year	Projects completed	Projects on time - agreed
2019/20	1	1
2020/21	7	3
2021/22	4	0
2022/23	2	2

Dataset Link(s)

Actions

Further work is planned on reporting which will allow greater scrutiny of which projects are on track and off track. Improvements to performance and an embedded change control process will also support with this.

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Commentary

Data presented on a monthly basis for a four-month time series shows a small declining trend in website accessibility. At the end of Q4 2023/24 (March23), the score was 83%. This had slightly fallen to 82% by May 2023 and was unchanged at the end of Q1 2023/24 (June23).

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
TBC	↑	82%	82%	→	0%	Amber

Metric Description

This measures the level of accessibility of the Combined Authority's (CA) website to individuals with disabilities. This indicator demonstrates the CA's efforts to ensure that its website is accessible to all individuals, including those with visual, auditory, cognitive, or mobility impairments. It promotes equal access to information, services, and opportunities, and reflects the authority's commitment to inclusivity and meeting legal requirements related to accessibility.

Making our website easy for everyone to use and understand means that we can be as open and transparent as possible. We are working on ensuring full compatibility with established accessibility standards: Web Content Accessibility Guidelines (WCAG 2.1). Assessment of WCAG compliance can be very qualitative, so we use the assessment tool SilkTide, which specialises in accessibility best practice for local authority websites.

While the accessibility score is a useful indicator, it may not capture the full user experience of individuals with disabilities. User feedback and real-world testing by individuals with diverse disabilities can provide valuable insights beyond automated assessments. Additionally, as technology and accessibility standards evolve, it is important to regularly update the evaluation criteria and adapt to emerging accessibility requirements.



Dataset Links(s)

<https://cambridgeshirepeterborough-ca.gov.uk/wcag-2.1-guidelines>

<https://www.gov.uk/service-manual/helping-people-to-use-your-service/understanding-wcag#meeting-government-accessibility-requirements>

Actions

Our website is large, and challenges such as the separate hosting of the meeting section via CMIS and the large number of PDFs and other documents that we must host mean that technical accessibility issues are an ongoing challenge. Our web developers are working through these on our behalf, as this technical resource does not exist inhouse. As this progresses our accessibility rating is anticipated to rise.

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Metric 19: Proportion of staff who have completed Data Protection and Information Security courses

Commentary

The Data Protection course was introduced to staff on 1 September 2021 and the Information Security course introduced in September 2022. Employees complete the courses when they join the CPCA (or when the course was first introduced for staff already in post) and then again on the anniversary of completion of the previous year's courses. October 2022 is low because this was when the Information Security course was first introduced and not many had completed the course. The percentage who have completed the courses then increased in November and December.

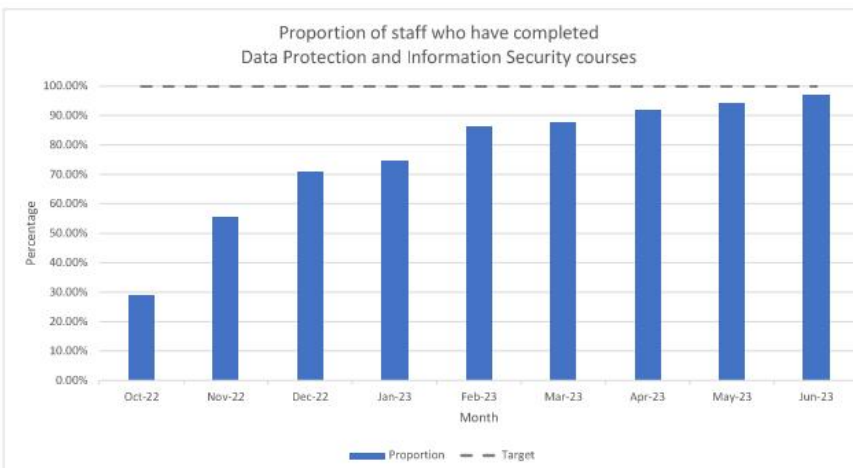
The aim is to ensure that all staff (temporary/permanent/contractors/interims) complete the mandatory Data Protection and Information Security courses within their first week of employment with the CPCA. The completion of the course indicates that staff are carrying out the training. The quiz at the end of the course indicates that the person understands the training provided. It does not, however, indicate the effectiveness of the training in everyday work or changing of behaviours.

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
100%	↑	96.9%	94.0%	↑	2.9%	Green

Metric Description

This indicator measure the percentages of staff within the Combined Authority (CA) who have successfully completed Data Protection and Information Security courses. The metric reflects the level of training and awareness among employees regarding data protection practices and information security protocols. It provides insights into the organisation's ability to safeguard sensitive data and mitigate risks associated with data breaches or unauthorised access. By monitoring the completion rates, the CA can assess the effectiveness of training initiatives and overall compliance with data protection regulations and information security best practice. As for the data, the data starts from October 2022 because this was the first time the information security course has been introduced.

There are limitations within this indicator. The completion of courses does not necessarily indicate the effectiveness of the training in enhancing employees' knowledge or changing their behaviors. Additional metrics, such as post-training assessments or real-world performance indicators, may be needed to evaluate the impact of the training on staff's data protection and information security practices.



Dataset Link(s)

Actions

Regular communication to be sent out to staff as reminders of Data Protection/Information Security course requirements.
Regular spot checks on the office to take place eg make sure that confidential papers are not left on desks, check photocopier for left papers, ensure that screens are locked. Devise a quiz to go on staff newsletter.

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Metric 20: Number of FOI requests responded and completed within 20 days of review

Commentary

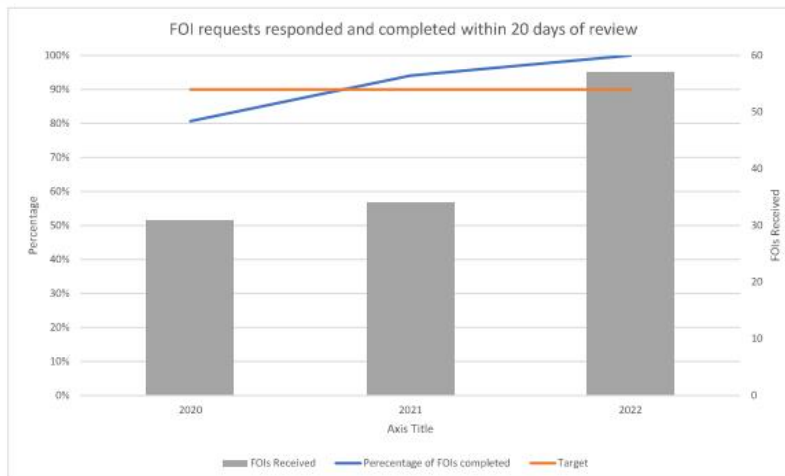
The aim is for 90% or above of requests to be completed within the statutory 20 days. However, it should be noted that there is a provision within the FOI/EIRs Acts for extensions to be applied. In 2020, the 90% was not achieved but some of the reasons were for extensions to be considered under the public interest test.

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
90%	↑	100%	94%	↑	6%	Green

Metric Description

This metric measures the efficiency of the Combined Authority (CA) in responding to and completing Freedom of Information (FOI) requests within a timeframe of 20 days from the date of review. FOI requests are an important aspect of transparency and accountability, allowing the public and stakeholders to access information held by the CA. Responding to and completing FOI requests within the prescribed timeframe demonstrates the CA's commitment to open governance and timely provision of information. Achieving 90% of requests completed within 20 days is the standard for the ICO and the CA have used this as a target and show effective practice.

There is a limitation in measuring this metric. FOI requests can vary significantly in complexity and scope, ranging from simple inquiries to extensive data or document requests. The metric does not differentiate between the complexity or size of requests, potentially leading to an oversimplified assessment of performance. Some requests may require more time and resources to fulfill, which may not be reflected in the metric.



Year	2020	2021	2022
FOIs completed	80.65%	94.12%	100.00%
Target	90.00%	90.00%	90.00%
Received	31	34	57
Over 20 days	6	2	0

Dataset Link(s)

Actions

To continue achieving the 90% target, the CA will make sure that all staff comply with the deadlines set for responding.

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Commentary

Growth has been positive but has also been impacted by a number of economic factors including COVID, Brexit and the current slow down nationally in growth and the cost of living crisis. The CA has seen real resilience within the projects we support which continue to perform well and deliver their outcomes. The job totals are cumulative figures.

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
6,835	↑	11,972	7,711	↑	36%	Green

Metric Description

This metric allows the Combined Authority (CA) to track and evaluate the economic effectiveness of the authority's investments in job creation and support within the region.

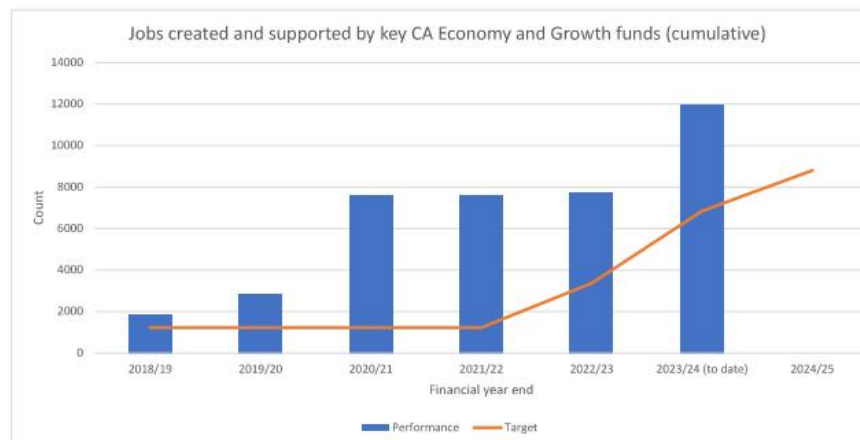
Data for this metric is collected through monitoring and reporting systems that track the direct and indirect employment outcomes for the following Economy and Growth Funds on a quarterly basis:

Local Growth Fund
Getting Building Fund
Recycled Local Growth Fund
Community Renewal Fund
Shared Prosperity Fund

This data provides the CA with a comprehensive understanding of the job creation and support facilitated by its investments, enabling the authority to assess its contribution to regional economic growth and employment opportunities.

There is a limitation that the jobs created and supported does not show the full picture of how CA projects funded by other funds directly or indirectly create jobs. These funds are not the only way the CA create jobs as other programmes in different directorates can also influence job creation but not recorded here.

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Dataset Link(s)

Link to E&G Implementation Plan

<https://cambridgeshirepeterborough.sharepoint.com/:w/s/ChiefExecutiveOffice-03PolicyAndStrategy/Ef4OTfckNBjGgO-yPAYIOIUBxZjgEau5fKKyHCeRtiNM7g?e=hli8kt>

Actions

Monitoring of the economic picture and funded projects will continue.

Development of the online performance management reporting system within the Economy & Growth Directorate is ongoing. Trials will start June 2023.

Commentary

In 2019/20 and 2020/21, the national lock-downs due to the Covid-19 Pandemic meant that colleges and training centres were closed. While delivery transitioned online, enrolments were below pre-pandemic levels. During the 2021/22 academic year, performance greatly improved with an 8% increase in enrolments and participation. Mid-year data for 2022/23 shows an upward trajectory, with a 19% increase in enrolments compared to the same period last year.

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
17,000	↑	19,285	16,740	↑	13.20%	Green

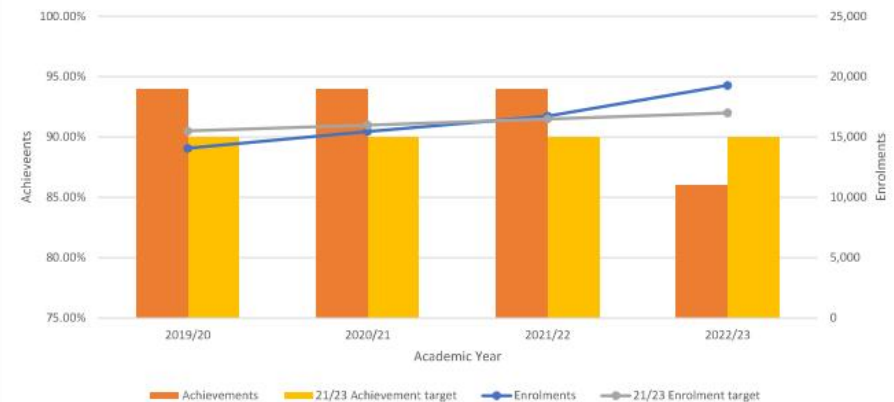
Metric Description

This metric tracks the number of individuals enrolling in adult education services and their subsequent accomplishments, such as completion of courses, attainment of certifications, or improvement in relevant skills. This KPI provides the Combined Authority with valuable insights into the reach and impact of the funded programmes, helping assess ability to support and empower individuals in their pursuit of education and professional growth.

The data is shown through as academic years, with a combination of enrolments and achievements along with targets starting from 2021/22. The current period performance is also to date and to be put in consideration when examining the data.

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Enrolments onto and achievements supported by adult education services funded by CA investment



Dataset Link(s)

Actions

1. Continue to focus on improving CPCA internal business processes and compliance.
2. Continue to build and strengthen CPCA contract management capability.
3. Focus on improving data quality and tracking outcomes.

Commentary

The number of apprenticeships created has grown steadily in the reporting period. At the end of December 2022, the cumulative total since programme start was 317. At the end of Q1 2024/25 (June) this had risen to 470. However, this growth rate is lower than planned.

Recent macro-economic and labour market conditions have compounded barriers already known to exist in the uptake of apprenticeships. Across England for 2022/23 Apprenticeship starts were down by 4.1% to 195,600 compared to 203,990 reported for the same period in the previous year.

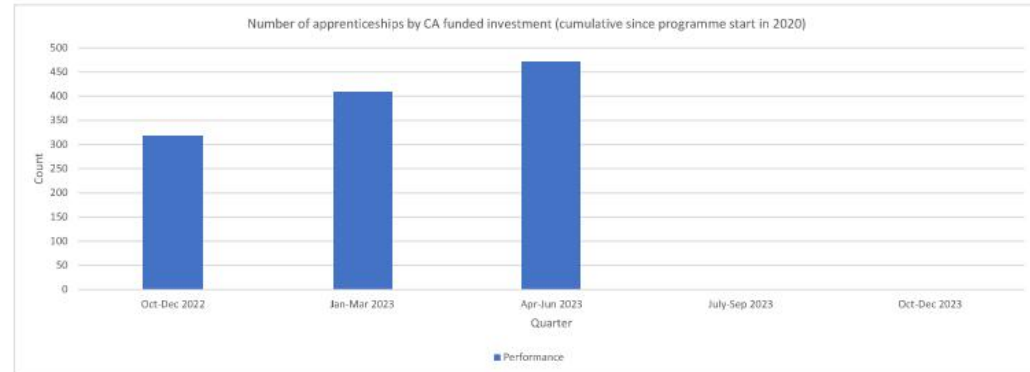
Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
950	↑	470	408	↑	13.19%	Green

Metric Description

This metric reflects the Combined Authority's (CA) commitment to promoting skills development, fostering employment opportunities and supporting the growth of a skilled workforce.

The count of apprenticeships created is determined by tracking the number of apprenticeship starts that are directly funded or facilitated through Investments made by the combined authority. Specifically the data that is collected and reported by Growth Works is contained within the report. Further Apprenticeships are also created within projects or initiatives receiving financial support or incentives from the combined authority.

It is important to consider the limitations of the metric for improvement. By having a numbers of apprenticeship, geographical considerations should also noted. The distributions of where these apprenticeships are taking place in the CA region will be helpful in improving the provision and targeting the regions where the service is needed.



Dataset Link(s)

Actions

Growth Works with Skills have been tasked with a number of actions to increase the additionality of Apprenticeship provision in the area. This includes:

1. Working with the NHS & Public Sector to increase capability and influence creation of more Apprenticeships
2. Focus on the Manufacturing sector to support the development of technical skills leading to engineering as a progression route will support the much-needed boost to capability in manufacturing and engineering organisations.
3. Closer work with Schools, Colleges and Universities . As levy payers, these institutes have a high numbers of people and yet struggle to recruit. Apprenticeships provide an ideal solution to attract, train and retain both academic and professional staff.
4. Life Sciences & Digital companies require a broad range of skills, from laboratory technicians, data analysts and digital technology professionals to sales and business administration. The volumes are not necessarily high, but the importance of embedding a culture of apprenticeship training in life sciences & digital cannot be understated for the sustainability of employment for local people in this industry.
5. Foundation sectors – hospitality, retail and other sectors with high volume recruitment could benefit from a more structured approach to their people development. Apprenticeships provide a good opportunity for sectors that frequently employ seasonal or transient workers to actively invest in staff and create career pathways.

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Metric 24: Cumulative number of homes retrofitted through schemes led by the Greater South East Net Zero Hub

Commentary

LAD3 is expected to complete retrofit of homes by end of September 2023 with final scheme closure following. It is currently delivering approximately to target from the Managed Closure agreed with DESNZ. HUG1 has been a difficult scheme to deliver within the scheme rules and cost caps with many homes found to be undeliverable due to these and other issues such as difficulties in providing ventilation to the required standard. HUG1 is expected to complete retrofit of homes by end of March 2023, with a small number of exceptional installations agreed with DESNZ for installation by end of May 2023, with final scheme closure following, as reflected in the target. The RAG rating of the GSENGH delivery currently with DESNZ is Amber reflecting this delivery performance.

There was previously Local Authority Delivery phase 2 (LAD2) which reported 2,684 homes retrofit and total spend of £21.3million in its final scheme closure which completed in February 2023 with BEIS. This scheme included local authorities within CPCA within the 136 covered by the GSENGH delivery.

Funding was secured from Home Upgrade Grant phase 2 (HUG2) of £81.4million for retrofit of an estimated 3,845 homes awarded by DESNZ for delivery from April 2023 through to March 2025. The delivery is currently mobilising with no homes retrofit yet.

	Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
LAD3	2,966	↑	2,699	2257	↑	16.38%	Green
HUG1	377	↓	442	470	↓	-6.33%	Green

Metric Description

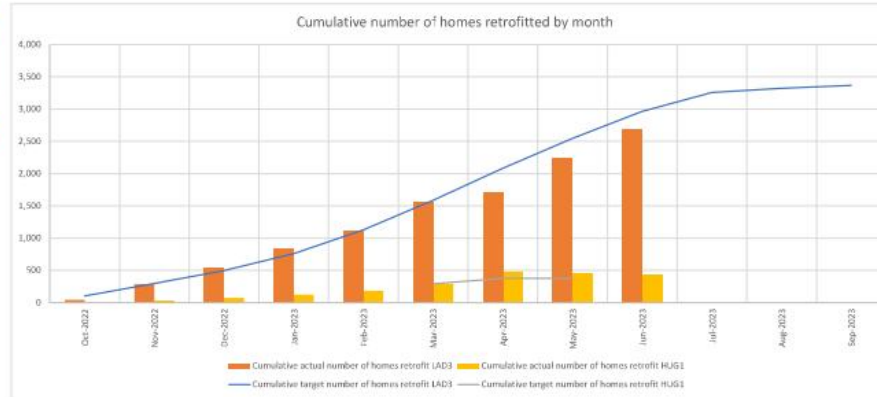
This indicator measures the cumulative count of homes that have completed retrofit aimed at improving energy efficiency, through schemes led by the Greater South East Net Zero Hub (GSENGH). The purpose of retrofit is to raise the energy efficiency ratings of low income and low EPC rated homes (those rated D, E, F or G) and also support low-income households with the transition to low-carbon heating. The Department for Energy Security & Net Zero (DESNZ) and the GSENGH expect retrofit to result in:

- a) Tackle fuel poverty by increasing low-income homes' energy efficiency rating while reducing their energy bills – a key principle of the 2021 fuel poverty strategy; Sustainable Warmth: Protecting Vulnerable Households in England.
 - b) Deliver cost-effective carbon savings to carbon budgets and progress towards the UK's target for net zero by 2050.
 - c) Deploy low carbon heating, supporting the transition away from fossil fuel-based heating and supporting supply chain growth of the clean heating sector.
 - d) Support clean growth and ensure homes are thermally comfortable, efficient, with a reduced impact on the environment and well-adapted to climate change.
 - e) Support economic resilience and a green recovery in response to the economic impacts of Covid-19.
 - f) Deliver better quality, safer, more energy efficient homes in rural areas.
- This reflects the CA's commitment to sustainability and its efforts to mitigate climate change.

There are currently two live schemes led by the GSENGH reporting retrofits of properties: Local Authority Delivery phase 3 (LAD3) and Home Upgrade Grant phase 1 (HUG1). LAD3 treats homes which use mains gas to heat them and HUG1 treats homes off mains gas. Updated targets for both LAD3 and HUG1 were agreed with DESNZ in March 2023 through the Managed Closure process which are presented here together with the actual cumulative number of homes which have completed a retrofit installation, by month.

The GSENGH was set up to support the Local Enterprise Partnerships in the Greater South East region, and to work with them, their local authority members and the wider public sector, to accelerate the development of local energy projects. The CPCA is the Accountable Body for the GSENGH. The Accountable Body is the employer of the GSENGH operations team and responsible for the grant provided to the GSENGH by the DESNZ.

Currently CPCA area local authorities are not included in LAD3, HUG1 or HUG2 delivery led by the GSENGH being in other consortia, while those local authorities within GSENGH delivery vary by scheme and are from across the GSENGH area.



Dataset Link(s)

<https://www.gov.uk/government/publications/apply-for-the-sustainable-warmth-competition>
<https://www.gov.uk/government/publications/home-upgrade-grant-phase-2>
<https://www.gov.uk/government/statistics/green-homes-grant-local-authority-delivery-lad-and-home-upgrade-grant-hug-release-may-2023>

Actions

Complete closeout of HUG1 scheme.
 Continue delivery of retrofit in homes through LAD3 scheme.
 Continue to mobilise delivery of HUG2 scheme.

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Commentary

In 2020, the region had a broadband availability of 23%, slightly below the national average of 25%. However, in 2021, there was a significant increase in availability to 38%, surpassing the England average of 46%. This notable improvement indicates the region's efforts to enhance digital connectivity. Moving forward, the performance continued upward in 2022, with both the region and England at 71%, aligning in availability. The target for 2025 has been set to 85% by government and the Combined Authority calculated the target trajectory to reach the 85% target. Looking at the notable increase of gigabit broad in C&P from 2020 to 2022, C&P is looking to achieve the 85% target earlier than 2025.

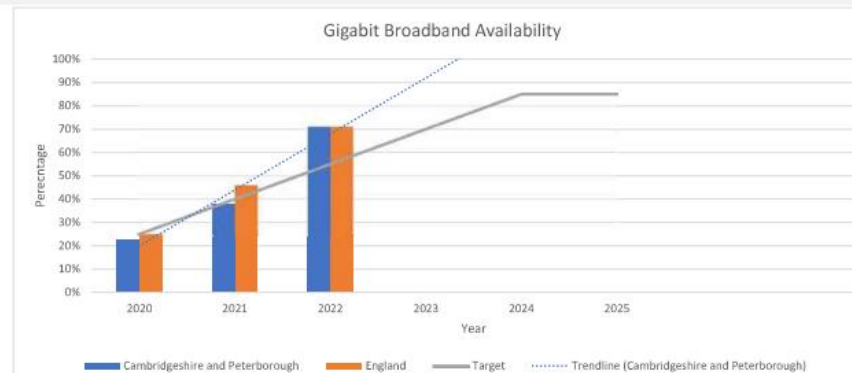
This data showcases the considerable progress made by Cambridgeshire and Peterborough, notably outpacing the England average in recent years. The upward trend indicates proactive measures to enhance digital infrastructure, bringing improved connectivity to the region's residents.

Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
55%	↑	71%	38%	↑	33%	Green

Metric Description

This metric assesses the accessibility and coverage of broadband internet services within Cambridgeshire and Peterborough (C&P). This metric utilises data sourced from the Ofcom Connected Nations Annual Reports. It provides insights into the extent of broadband infrastructure and coverage, aiding in evaluating the region's digital connectivity and potential disparities in access to high-speed internet services.

While the metric offers valuable insights into coverage, it's important to recognize that availability data might not encompass the quality and consistency of broadband services. Moreover, reported availability might not align precisely with real-world experiences in certain instances, potentially leading to a partial view of the actual digital connectivity landscape.



Dataset Link(s)

<https://www.ofcom.org.uk/research-and-data/multi-sector-research/infrastructure-research/connected-nations-2022/data>
<https://researchbriefings.files.parliament.uk/documents/CBP-8392/CBP-8392.pdf>

Actions

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Commentary

In January 2023, the recorded percentage of staff feeling valued was 42.55%, below the target of 65%. The subsequent data point, observed in June 2023, reflects a significant improvement, with the percentage of staff feeling valued rising to 58.33%. Despite this progress, the percentage still remains below the desired target, indicating the continued necessity for initiatives that bolster employee satisfaction and perceived value.

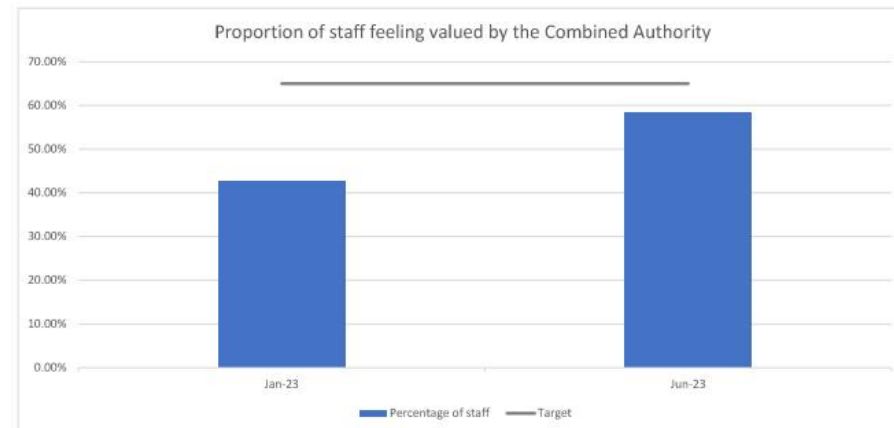
Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
65%	↑	58.33%	42.55%	↑	15.78%	Green

Metric Description

This metric assesses the extent to which employees within the Combined Authority feel valued within their work environment. It measures the percentage of staff members who report feeling valued based on responses collected through the staff survey. The survey collects anonymous feedback from employees regarding their workplace experiences, including aspects related to job satisfaction, engagement, and organisational culture.

The data points on the graph draw on data collected from responses to Question 10 of the survey. This question evaluates the extent to which employees feel valued, with ratings of 4 or 5 on a scale of 1 to 5 indicating a positive perception of being valued. The goal of attaining a 65% level of staff feeling valued aligns with the overarching objective of fostering a workplace culture that prioritises employee well-being and recognises their contributions.

One key limitation of this metric is that it relies on voluntary participation in the staff survey. If not all staff members participate, the calculated proportion might not fully represent the sentiment of the entire workforce. Additionally, the metric does not provide insights into specific factors contributing to staff members' perceptions of feeling valued, which requires further qualitative analysis.



Dataset Link(s)

Actions

The improvement in this factor can be attributed to a number of improvements that have been made and that will evolve and be added to. For example we continue to build a suite of family focussed employment policies, embed the organisation's values and behaviours, improve employee engagement and communication, invest in the learning and development of staff and improve management and leadership capabilities.

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Metric 27: Budget vs forecast loss/carried forward (current financial year)

Commentary

As at the end of July, the percentage of budget expected to be spent is 91%, compared with the 93% indicated in June.

Of the variance, more than 2/3 is revenue, with only 1/3 capital.

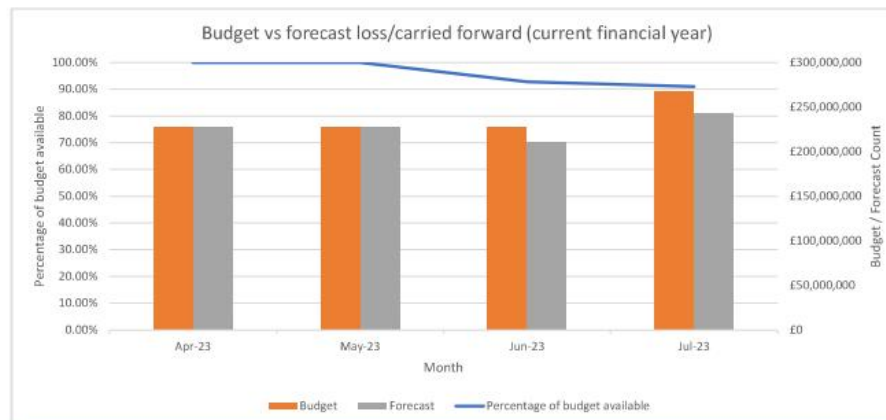
Target	Direction for Improvement	Current Period	Previous Period	Direction of Travel	Change in Performance	RAG Rating
TBC	↑	91%	93%	↓	-2%	Red

Metric Description

The metric represents the percentage of the total budget agreed at MTFP (including increase during the year) that has been forecasted to be spent to the end of March 2024.

The metric includes both revenue and capital expenditure.

Although the optimal result will be for all the budget available for the year to be spent, slippage is expected as a result of changes in programmes' delivery schedules.



Dataset Link(s)

Actions

Regular conversations between programme managers and finance managers will ensure a thorough understanding of the forecast position, aiding the decision-making process and solving issues through facilitating dialogue.

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Definition of 'Most Complex':

Most Complex refers to a CPCA Funded programme or project that is considered most significant in terms of value, strategic fit and where there would be significant impact if failure to deliver. These are subject to change.



Corporate Performance Report Q1 2023/4

Most Complex programmes and projects update

Key: RAG Rating	
RAG rating	Description
Red	Without action, successful delivery is highly unlikely.
Amber	Without action, successful delivery is in doubt, and/or there is uncertainty and risk surrounding future deliverability.
Green	High level of confidence in successful delivery.

Key: Direction of Travel

- ↑ Improving Trend
- ↓ Worsening Trend
- No Change

Project/programme	Description	RAG	Direction of travel	Update/narrative on status	Next key milestone	Outcomes and Impacts	Number 1 risk and mitigation
Peterborough Station Quarter	Regeneration of the area around Peterborough Train Station – known as Station Quarter. A site consisting of circa 18 acres of underutilised land around the station.	Amber	→	Peterborough City Council appointed Arup to undertake the Masterplan Framework and develop the Outline Business Case for the Peterborough Station Quarter. Already a Masterplan Framework options Workshop has taken place with further workshop planned at the end of August. Peterborough Station Quarter is key to transforming connectivity, access and development opportunities for this area of Peterborough. The Combined Authority and Peterborough City Council met representatives of the Department for Levelling Up, Housing and Communities, Department for Transport and Active Travel England to provide an update on progress and discuss the next stages of the work, including progressing with the Outline Business Case.	Draft OBC – December 2023	<ul style="list-style-type: none"> - New Access to Western Entrance - Improved public access - Regeneration of City, increased footfall in city centre. - Enhanced passenger facilities - Range of commercial and retail spaces - Improved pedestrian and cycling routes and facilities - Increased GVA - Reduction Co2 	<p>Risk – Impacted cost increases potentially related to material inflation and labour cost increases, leading to impact on OBC and future deliverability.</p> <p>Mitigation – Once fully designed we will be looking at options to mitigate inflation, such as buying products early in the programme and storing them.</p>
University of Peterborough	The Combined Authority, Peterborough City Council and Anglia Ruskin	Amber	→	Phase 1 and 2 constructed and completed projects. Phase 3 construction underway and being delivered under contract to time and	Phase 3 construction and	- Increased productivity	Risk - Material supply shortages leading project delays and increased costs.

	University (ARU) have been working closely together as partners and with key stakeholders in designing and building the university and research facility.			budget. The overall RAG status remains amber but the PropCo Board have reduced the outstanding red risk to amber because part of the issue has been resolved, therefore the overall status is moving in a positive direction with action plans to mitigate being made at pace.	handover of second teaching building – Autumn 2024	<ul style="list-style-type: none"> - Support economic development for region - Increased number of people in Higher Education and achieving degrees that are business focused - Increased graduates in area 	Mitigation – PropCo1 has approved additional funding to cover increased costs (in additional to existing project contingency).
Net Zero Programme	A capital fund comprising Sustainable Warmth (Local Authority Delivery Phase 3 and Home Upgrade Grant Phase 1), and Home Upgrade Grant Phase 2.	Amber	→	Home Upgrade Grant Phase 2 is now in mobilisation. Sustainable Warmth is due to complete at the end of this month. LAD3 funds should be fully spent, and HUG1 will have an underspend of c. £8.5m. It is amber due to a) HUG2 significant risk as new delivery model not yet tested or proven b) we have procurement delays and do not have contracts signed although procurements are ongoing.	<ul style="list-style-type: none"> - Procurement of contractors for HUG2 in June, and appointment of contractors in July - Continued delivery of LAD2 to September 23 	<ul style="list-style-type: none"> - Co2 reduction - Percentage households living in fuel poverty reduced - 3,792 homes upgraded from LAD3. - 4,419 homes upgraded from HUG 1&2 	<p>Risk – Financial risk on meeting parameters of the programme in particular cost caps, batch approvals and inflationary pressures, leading to reduction in Properties receiving measures.</p> <p>Mitigation – Bi-weekly meetings with the Department and weekly meetings with contractors to review the pipeline and any financial pressures.</p>
Bus Reform Programme	Delivering better public transport to our citizens. This is through work on a Bus Strategy to work on	Green	→	As £4.6m of BSIP+ funding has been obtained, we are re-evaluating the franchising and EP options. ZEBRA buses have launched successfully. TING is running well and DRT	Submitting proposal to DfT for BSIP+ roll	<ul style="list-style-type: none"> - Increased patronage on public transport 	Risk – Failing to maintain service quality whilst keeping prices down,

	potential Franchise or Enhanced Partnership solution. As well as Zero Emission Buses, Demand Responsive Transport (TING), and Bus Service Improvement Plan.			analysis project is well launched. New projects started are (1) to analyse and record roadside infrastructure and (2) to investigate through ticketing. We have started developing a feasibility scheme for replacing the old Peterborough bus garage with one appropriate for investment in electrification - this is currently being pushed forward by PCC.	out – End of October 2023 (timing change from August as DfT timescales changed)	<ul style="list-style-type: none"> - Stability and expansion of network to re-establish connectivity, frequency and reliability. - Reduction car traffic - Reduce CO2 Emissions 	<p>leading to continued cuts by bus providers.</p> <p>Mitigation – Network Review will devise a new and more efficient bus network, increasing attractiveness to bus providers.</p>
Adult Education Provision	To provide Adult Education that can be accessed by employers and individuals to fund a huge range of training. The programme also includes a Level 3 adult education offer through Free Courses for Jobs.	Green	→	Programme is on target for delivery. As of July 2023, there have been 18,136 enrolments onto AEB funded courses, across 10,123 learners. This is compared to 15,914 enrolments at the same period last year. There have been 545 enrolments to date for Free Courses for Jobs, across 534 learners. This is compared to 277 enrolments at the same period last year. We have successfully procured 15 new providers to ensure we have additional capacity to deliver AEB, plus we have contracted the "recycled" underspends.	Doubling enrolments in Level 3 – August 2023 Outcomes for learners – on-going	<ul style="list-style-type: none"> - Employee jobs - Growth (GVA) - Enrolments onto Adult Education courses - Double enrolments in Level 3 courses. 	<p>Risk – Providers failing to achieve targets set in the contracts lead to CA not achieving its targets in the Employment & Skills Strategy.</p> <p>Mitigation – Expanded the marketplace of providers, strengthened performance management and compliance.</p>
Business Growth Service	The Service consists of 5 workstreams, these are: 1.A Growth Coaching Service 2. An Inward Investment Service 3.A Skills Brokerage Service including Careers Hub	Amber	→	Programme jobs committed is 29.5% (+1,239) ahead of target (5,434) in Year 3 which leaves only 52 to deliver the overall jobs target set for the programme (5,486) by December 2023. Growth Coaching and Inward Investment service lines have over performed whilst Equity and CapEx Grants are slightly below expectations against service line targets. Skills service outcomes remain a concern with only 481 apprenticeships	Continued delivery to December 2023 (please note elements of the Service will be	<ul style="list-style-type: none"> - Growth (GVA) - New Jobs (5278) - Apprenticeships (1400) - 1705 Additional training 	<p>Risk – Recover – Orient – Adapt – Regrow (ROAR) grants behind expenditure profile due to incomplete audit trains in European Regional Development Fund documentation from delivery partner.</p>

	4.A Capital Growth Investment Fund 5. A Growth Hub service			confirmed against an overall target of 1,400. Despite a marked improvement in performance, the project status remains at Amber+ for the programme.	continued subject to funding Board approvals)		Mitigation – Review is underway following the published report by Independent Consultant, due for first draft end of July.
Market Town Masterplans	Masterplans developed to provide an evidence base and a set of priorities for the market towns to consider to realise their future economic growth potential. Phase 1 provided the investment to implement masterplans. Phase 2 providing investment to strengthen local communities and groups and to support social enterprises and community-owned businesses.	Green	→	Phase 1 investment fully committed and delivery underway, with a portfolio of 52 projects. A total of 26 projects are now completed, 17 projects are 'in delivery' (to be completed by March 2024), 5 projects are 'in delivery' (completion expected March 2025) 1 project 'in delivery' (completion expected March 2026), and 2 projects have been cancelled (and budget reallocated within the programmes project portfolio). Delivery partners have been procured for the Phase 2 of the Programme - Stream 1 Community Ownership of Local Businesses (Plunkett Foundation), Stream 2 Social Enterprise Hubs (Social Enterprise East England) and Stream 3 STEM roadshow Exhibitions (Cambridge Science Centre). Social Enterprise East of England also commissioned to undertake additional Strategy development work and to deliver of impact growth business pilot programme for the sector.	To complete procurement of delivery partners for phase 2 and to mobilise delivery by end of July 2023.	<ul style="list-style-type: none"> - Jobs created and safeguarded - Revitalised market towns - Bringing back vacant assets into use through community ownership - Driving footfall - Improving cultural local sense of pride in place - Improving community space 	<p>Risk – Delivery timescale slippage, leading to underspend against budget.</p> <p>Mitigation – To seek Board approval to reprofile budget spend.</p>



Combined Authority Board	Agenda Item
20 September 2023	14a

Title:	Procurement Update
Report of:	Nick Bell, Executive Director Resources and Performance
Lead Member:	Councillor Edna Murphy, Lead Member Governance
Public Report:	Yes
Key Decision:	No
Voting Arrangements:	No vote required

Recommendations:

A	The Board is asked to note the contents of the Procurement Guidance attached as an Appendix to this report, as requested at the Board meeting in July 2023.
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Strategic Objective(s):

The proposals within this report fit under the following strategic objective(s):

	Achieving Best Value and High Performance
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1. Purpose

1.1	This paper provides the Board with an updated copy of the Procurement Guidance Document requested at the July meeting.
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2. Proposal

2.1	A paper was brought to the CA Board on 26 July 2023 to approve the revised Contract Procedure Rules. This was agreed and approved by members subject to the Guidance document coming back to the September meeting. This is attached as Appendix A
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3. Background

3.1	The CPCA received a best value notice dated 24/01/2023 following concerns raised within the Authority in respect of procurement of services by the Authority. The CPCA commissioned PwC to undertake an external review of the procurement service. PwC were asked to comment on the Combined Authority's Procurement strategy, policies, operations and compliance and how this reflected best practice and Best Value and to provide recommendations for improvement to the Combined Authority, taking into account the likely requirements of the Procurement Bill currently passing through Parliament. Audit & Governance Committee at its June and July meetings recommended that the Combined Authority Board approved the implementation of the high-level action
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	plan, the Contract procedure rule (CPRs), a Procurement Strategy and a Procurement Policy subject to the Procurement Guidelines referenced in the CPRs being brought to a subsequent Board meeting.
3.2	The Procurement Guidance was taken to the Audit & Governance committee on 8 September 2023 for discussion before coming to the Board.

4. Appendices

4.1	Appendix A – Procurement Guidance Document
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5. Implications

Financial Implications	
5.1	The Procurement guidance contains a set of clear financial thresholds for various procurement activity that comply with statutory requirements and best practice and will enable the Authority to achieve and demonstrate Best Value in its procurement activity.
Legal Implications	
5.2	The CPCA must comply with its Contract Procedure Rules and relevant procurement legislation, guidance and best practice which will minimise the risk of legal challenge
Public Health Implications	
5.3	None
Environmental & Climate Change Implications	
5.4	None
Other Significant Implications	
5.5	None
Background Papers	
5.6	Combined Authority Board report 26 July 2023

Agenda Item 14a	Appendix
Procurement Update	A



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

CAMBRIDGESHIRE & PETERBOROUGH COMBINED AUTHORITY

PROCUREMENT GUIDANCE DOCUMENT

PART 1 - OVERVIEW

1 Background

1.1 Introduction to CPCA

1.1.1 The Cambridgeshire and Peterborough Combined Authority is a mayoral authority and as a body governed by public law as defined in [Regulation 2\(1\)](#) the Public Contracts Regulations 2015 (as amended) and are therefore required to carry out their procurements in accordance with that Legislation.

1.1.2 The Authority, in addition to complying with its statutory obligations, is committed to delivering against best practice, government policy guidance and in response to feedback provided by any third-party individual or organisation.

1.2 Document purpose

1.2.1 The Authority has created this document to take into account the recommendations from a recent procurement review.

1.2.2 The document has created to supplement the updated CPCA Contract Procedure Rules, Procurement Strategy and Procurement Policy, whilst also adopting best practice.

1.2.3 The document sets out the activities across the whole life cycle of a contract with the aim of supporting officers to deliver both compliant and effective procurements.

1.3 Document Structure

1.3.1 The document is split into 5 parts

- (a) Part 1 – Background
- (b) Part 2 – Procurement Instruction Document
- (c) Part 3 – Procurement planning
- (d) Part 4 – Procurement Design
- (e) Part 5 – Procurement Administration

1.4 Document Use

1.4.1 This document must be used alongside the other procurement documents detailed in 1.2 above, the wider constitution and other relevant policies.

1.4.2 It has been designed to provide detailed guidance for officers and members throughout the contracting life span.

1.4.3 Any deviation from the processes in this document MUST be approved by the Procurement & Contracts Manager and/ or Legal and the relevant Director.

PART 2 - PID

2 Procurement Instruction Document

2.1.1 Document Purpose

- (a) The role of this document is to ensure officers have considered a variety of factors, and carried out certain activities, along with evidencing that the procurement has the required funding approved and delegated authority to award.
- (b) No procurement may proceed until this document has been properly completed with the required level of detail and signed off by the Procurement & Contracts Manager.
- (c) The following summarise the sections of the form, along with guidance on what is required along with the level of detail expected.
- (d) Officers are required to ensure that the information provided is both accurate and sufficiently detailed; a lack of detail or any ambiguity in the completed document may result in the procurement launch being delayed.
- (e) Officers may complete this form themselves and submit or use it to support the planning of their procurement; specifically, working with procurement to complete each element and through those discussions, deciding how best to determine and describe their requirements and then design the procurement
- (f) The completed **Procurement Instruction Document** will be used to classify the procurement and to determine whether the requirement should use an existing arrangement and/ or whether the project must be monitored through the **Procurement Gateway Process**.
- (g) The completed **Procurement Instruction Document** will also be used to determine the level of support that will be required from the Procurement team and if the responsible Officer requires any specific training before they proceed with the procurement.

2.1.2 Project scope

- (a) Officers need to set out whether the procurement is for good (supply), Services or Works; or mixed. This to be in line with the PCRs **Regulation 2** and in consideration of the relevant CPV codes.
- (b) Officers need to provide an overview of the project including its; aims and objectives, timescales, roles, and responsibilities, and any unique or otherwise distinguishing consideration that could influence how a procurement is designed or the contract is delivered.

2.1.3 Contract Duration

- (a) Officers are required to explicitly detail the length of the contract to be awarded. This must include details of any initial contract duration, and any options to extend
- (b) Officers must justify the reason for the proposed duration and explain the rules under which the contract can be extended; the duration and extensions reasons must provide genuine benefits to the Authority and not be as a means to circumvent the need to reprocure.
- (c) Where officers are proposing a total duration in excess of 5 years, they must justify this decision by explaining
 - (i) how they will ensure the contract delivers value for money,

- (ii) how they will ensure that the contract is delivering against best practice;
 - (iii) how they ensure a culture of continuous improvement; and
 - (iv) the benefits that this approach provides to the Authority
- (d) In the event that the reason for the contract duration or the justifications for the proposed extensions are not considered acceptable, Officers may be required to revisit or reduce the proposed contract duration.

2.1.4 **Specifications (Regulation 42)**

- (a) Officers need to detail whether their requirements are based on an; input, output, or outcome-based specification; along with detailing any deviations/ changes in approach and to which elements the alternative approach applies.
- (b) Officers need to explain why that approach has been adopted, along with details of the anticipated benefits and/ or concerns relating to that approach; with particular reference to any deviations that have been included.
- (c) In additions, officers need to include details of whether the specification has considered and/ or incorporated input from
 - (i) previous lessons learned (contract specific or general),
 - (ii) market engagement,
 - (iii) external technical advisors, or
 - (iv) other factors or parties

along with why something has or has not been adopted.

This all with the aim of ensuring it meets the authority's needs whilst also delivering Best Value.

2.1.5 **Policy Considerations**

- (a) Officers, need to detail, how through the procurement process, they will deliver against both the overarching procurement objectives as set out at section 9.5 of the CPRs, and the social value commitments as set out in the authority's Procurement Policy.

2.1.6 **Use of Lots (Regulation 46)**

- (a) In structuring the requirements, officers are required to evidence that they have considered whether the opportunity is suitable for SMEs to deliver, or if, through the use of Lots, it could become SME accessible; and then document the reason for the resulting decision.
- (b) Officers should note that the procurement does not need to be a framework agreement for the requirement to be split into Lots

2.1.7 **Variant Bids (Regulation 45)**

- (a) Officers, need to consider whether there may be a benefit in allowing bidders to submit variant bids.
- (b) Officers need to evidence that they have considered this option, and where permitted, how they will fairly evaluate the variant bid in the context of the broader evaluation methodology.

- (c) Any inclusion of a variant bid option will be subject to approval by Procurement.

2.1.8 **Preliminary Market Engagement (Regulation 40)**

- (a) Officers are encouraged to carry out market engagement to inform both the technical requirements and the procedure.
- (b) Officers must document why they have or have not run an event
- (c) Where officers have run an event, officer must detail
 - (i) How the event was published
 - (ii) when the event was,
 - (iii) who attended (individual names and companies)
 - (iv) summarise the key discussions, and
 - (v) what information has been carried through to the specification
- (d) this may be by way of an attachment to the form.

2.1.9 **Project budget calculations (Regulation 5)**

- (a) Officers must, through the competition of this section, demonstrate that their proposed contract is affordable; the following information must be provided as a minimum
 - (i) Estimated contract value – considering scope and duration (including extensions)
 - (ii) Details of how that value was calculated (including input from external experts)
 - (iii) Available (approved) budget – along with date and evidence of approval
 - (iv) Impact of the procurement coming in above this estimate

2.1.10 **Evidence of Delegated Authority**

- (a) Officers are required, where stipulated by the constitution, to document and evidence that the proposed contract has been through the required approvals process pre procurement and also detail, where relevant, if the outcome of the procurement needs to be reported on before the contract can be awarded.
- (b) This to include a summary of the approval, the date and a link to the decision

2.1.11 **Risk Assessments**

- (a) Officers must detail any risk assessments that have been carried out; risks to be considered include
 - (i) Time constraints
 - (ii) Budget constraints
 - (iii) Internal resourcing constraints
 - (iv) Funding obligations
 - (v) Seasonal impacts (construction, education)

- (vi) Stakeholder considerations
- (vii) Social or Environmental considerations
- (b) For each assessment, officers must detail how the identified risks will be mitigated or managed; where this is not possible, officers must detail who, on behalf of the Authority, has accepted those risks and agreed the contract is to be procured (and ultimately, awarded).
- (c) The following risks have their own sections and as such do not need to be included here
 - (i) Prior Involvement
 - (ii) TUPE
 - (iii) Conflicts of Interest
 - (iv) Programme/ critical dates

2.1.12 **Prior Involvement of Candidate or Tenders (Regulations 41)**

- (a) Officers are required, under the PCRs, to treat Candidates and Tenderers equally and to ensure fair competition
- (b) Officers are therefore required to evidence that they have considered whether the prior involvement of candidates or tenderers could impact the competition; specifically, where a contract is being renewed, where there has been a Preliminary Market Engagement event, or where any other supplier has had some input into the design of the contract specification.
- (c) In any of these cases, Officers must detail what the prior involvement was and then detail/ evidence that they have taken appropriate measures to ensure that competition is not distorted.

2.1.13 **TUPE (Regulation 18 & 41)**

- (a) Where a procurement includes TUPE, officers must detail what impact this has on the procurement; specifically, timescales, cost risks etc.
- (b) Officer must summarise input from HR and Legal on the risks to the procurement.
- (c) Officers must detail all measures taken to manage the identified risk including
 - (i) Provision of incumbent provider(s)
 - (ii) Collation and sharing of TUPE information
 - (iii) Inclusion of contract clause to manage post selection resource cost changes
- (d) Officers must detail how they propose to continue to manage any TUPE associated risks throughout the procurement and award period.

2.1.14 **Conflicts of Interest (Regulation 24)**

- (a) Officers are required to identify any potential conflicts-of-interest that may arise throughout the procurement and award process.
- (b) Officers are required to complete an initial conflict of interest assessment pre - procurement launch and attach it to the **Procurement Instruction Document**

2.1.15 **Programme Considerations**

- (a) Officers are required to provide the following information as a minimum
 - (i) Date any current/ existing contract expires
 - (ii) Details of any mobilisation requirements (including TUPE) – detailing activities and key dates
 - (iii) Details of any internal or external approval requirement needed before contract signature/ go live.
 - (iv) Details of time allocated to administer the selected procurement process including contingency ([Regulation 47](#))
 - (v) Detail of any planned leave of key officers
- (b) In addition, and as a contingency, Officer's need to detail whether, where applicable, the current contract has an option to extend, details of what that option permits and whether there is approval to apply the extension if needed. Alternatively, the officer needs to demonstrate that, in the event of an unavoidable delay, how they might otherwise ensure an essential service is provided.

2.1.16 **Legal Considerations**

- (a) Officers must detail who in legal they have consulted with and the form of contract to be used to award the contract.
- (b) Officers should include detail of any deviations from the Authorities/ Industry standard forms, specifically, changes to
 - (i) Insurance levels
 - (ii) Liabilities
 - (iii) Termination, step in rights or performance obligations
 - (iv) Variations or Extensions
- (c) In the event that a detailed contract cannot be created, Officers, with input from Legal, must detail why and what the proposed approach is to agreeing a contract with potential suppliers.

2.1.17 **Route To Market**

- (a) Officer may propose how they would choose to procure the required contract and include an explanation as to why this is their preference; the options being
 - (i) To use an existing corporate contract
 - (ii) To use a CCS framework
 - (iii) To use another accessible Framework (subject to approval by procurement), or
 - (iv) Run an advertised procurement (Open, Restricted, Competitive Procedure with Negotiation (CPN))
- (b) Officers, where proposing the CPN, must detail what they would be seeking to negotiate (e.g., certain terms within a draft contract).
- (c) However, the final decision as to how a contract is procured will be for procurement and legal to agree.

2.1.18 **Urgent Decisions**

- (a) In the event of an urgent decision (potentially including a direct award) officers should speak to procurement before completing any forms and drafting any procurement documents so as to ensure the correct process is being adopted.

2.1.19 **Further Guidance**

- (a) Officers are advised to review the sections below before completing their Procurement Instruction Document or creating and procurement specific documentation.

PART 3 – PROCUREMENT PLANNING

3 Procurement Categorisation

3.1 Category 1 – Public Contracts - Definitions

3.1.1 **Goods**

- (a) *Regulation 2 - contracts which have as their object the purchase, lease, rental or hire-purchase, with or without an option to buy, of products, whether or not the contract also includes, as an incidental matter, siting and installation operations; e.g.; tangible items*

- (i) Stationery, furniture, uniforms
- (ii) vehicles

3.1.2 **Service**

- (a) *Regulation 2 - contracts which have as their object the provision of services other than those referred to in the definition of “public works contracts”; e.g., labour. Under the broad heading of services, the authority has distinguished some sub-categories, the purpose of which is to distinguish threshold for advertisement and forms of contract.*

- (i) **General labour** - Cleaning, transport, security
- (ii) **Consultancy services** – these tend to involve advice and a desire to rely on the consultants’ advice and by extension, their Professional Indemnity Insurance (PI) examples include - construction consultants, HR services, financial services, cultural services.

3.1.3 **Licences**

- (a) These are an anomaly. Depending on what they are for, and how they are supported, they may be considered as either goods or services.

3.1.4 **ICT – goods & services**

- (a) In some instances, the Authority may wish to buy goods and services from a single supplier for efficiencies and maintenance purposes. For ICT, this includes the following

- (i) IT equipment and consumables (even if it includes installation)
- (ii) **IT Advisor services** – the Authority has distinguished this service from other consultancy services due to the complexity of the requirement and risk to the authority if the services were to become unavailable.

3.1.5 **Works**

- (a) The term works tends to refer to construction and is defined under Regulation 2 as *contracts which have as their object any of the following:—*

- (i) *the execution, or both the design and execution, of works related to one of the activities listed in [Schedule 2](#);*
- (ii) *the execution, or both the design and execution, of a work;*
- (iii) *the realisation, by whatever means, of a work corresponding to the requirements specified by the contracting authority exercising a decisive influence on the type or design of the work;*

- (b) Officers should note that
 - (i) Not all construction activities amount to “works”, and
 - (ii) if the requirement is limited to just the design, then this is a service rather than works.
 - (c) As a basic rule of thumb, construction includes both the provision of materials (goods) and the provision of labour (services); and if the majority of the costs is good/ materials then the contract is likely to be classified as works, whereas if the majority of the costs is labour, then the contract is likely to be services. E.g.;
 - (i) Installing a new heating system is works (the boiler and pipe work being expensive) whereas servicing a boiler is services – labour intensive (with just a few parts)
 - (ii) *A definitive list is included in [Schedule 2](#); and is based on CPV (Common Procurement Vocabulary)*
- 3.1.6 **Excluded/ Exempted Contracts - Regulation 10**
- (a) Some services do not require the Authority to run a procurement; examples include legal services associated with court proceeding, financial services associated with loans, employment contracts etc.
 - (b) Before any such contract is awarded, officers must liaise with legal and procurement to firstly ensure that the requirement is indeed exempt and also to add the contract to the contract register (transparency requirement)

3.2 Category 2 - Concession Contracts

- 3.2.1 Concessions contracts are a discrete form of contract and are governed by the [Concession Contracts Regulations 2016](#)
- (a) Concessions are defined as –
 - (i) *a contract for pecuniary interest concluded in writing and entrusting the execution of works to one or more economic operators, the consideration for which consists either solely in the right to exploit the works that are the subject of the contract or in that right together with payment; and*
 - (ii) *involve real exposure to the vagaries of the market, such that any potential estimated loss incurred by the concessionaire shall not be merely nominal or negligible.*
 - (b) Examples include
 - (i) Bus contracts where the whole of the service cost is paid by service users with minimal subsidy from the Authority
 - (ii) Providing a café service in a council building where their costs are paid by customers using the café (and potentially supported by lower rent payments)

3.3 Category 3 – Light Touch Contracts

- 3.3.1 Light touch Contracts are defined within Regulations 74-76 of the Public Contracts Regulations and [Schedule 3](#); these include the purchase of the following service
- (a) Legal Service – general legal advice
 - (b) Education Services – training, courses

- (c) Social Care
- (d) Cultural services
- 3.3.2 Officers should liaise with procurement if they think that their contract falls within the definition of Light Touch

3.4 Category 4 – Utilities Contracts - Definitions

- 3.4.1 Utilities Contracts are those that include the provisions of
 - (a) Gas & Heat
 - (b) Electricity
 - (c) Water
 - (d) Transport Services (including Bus routes, railways, tramways)
 - (e) Ports & Airport
 - (f) Postal Services
 - (g) Extraction of Oil and Gas
- 3.4.2 The Authority does not generally get involved in the procurement of utilities, an exception being transport contracts.
- 3.4.3 However, not all bus contracts will be utility contracts (or concessions) and as such, officers must liaise with procurement to understand which category/ regulations the procurement needs to be administered under.

4 Procurement Obligations

4.1 Overview

- 4.1.1 Officers need to be mindful that to achieve the optimal and an effective outcome from a procurement (Best Value) there needs to be considerable thought and upfront planning.
- 4.1.2 Every procurement is unique and although this document sets out a number of standard stages and activities, they all need to be tailored to the specific needs of the contract being procured.
- 4.1.3 The rest of this section details a number of considerations (decisions) that need to be addressed as part of the planning stage
- 4.1.4 The outcome of these decisions will determine which routes to market are permitted and most likely to achieve the contract requirements.

4.2 Applicable Legislation

- 4.2.1 The Authority is required to operate under a legislative and policy framework which includes the following:
 - (a) The Local Government Act 1972
 - (b) Public Contract Regulations 2015 (PCR2015) as amended from time to time including by The Public Procurement (Agreement on Government Procurement) (Thresholds) (Amendment) Regulations 2021
 - (c) Concession Contracts Regulation 2016
 - (d) Bribery Act 2010
 - (e) Equalities Act 2010
 - (f) Localism Act 2011
 - (g) Social Value Act 2012
 - (h) Modern Slavery Act 2015
 - (i) General Data Protection Regulation 2018
 - (j) Transparency Code 2015
 - (k) Public Procurement Policy Notes
- 4.2.2 In addition to the above legislation, the Authority must also comply with its own Contract Procedure Rules, Procurement Strategy, Procurement Policy, and the guidance within this document.

4.3 Procurement Policy Notes (PPNs)

- 4.3.1 The Authority, as a non-central body, is not mandated to adopt all or any of the Procurement Policy Notes (PPNs).
- 4.3.2 However, as part of our commitment to delivering Best Practice, the Authority has decided to adopt the following PPNS and as such, ALL procurements must be designed in accordance with this guidance. (Further advice is available from procurement if Officers are unsure how to embed these commitments within their contracts.
 - (a) PPN 03/23 – Standard Selection Questionnaire (SQ)

- (b) PPN 02/23 - Tackling Modern Slavery in Government Supply Chains
- (c) PPN 01/23 – Requirements to Publish on Contracts Finder
- (d) PPN 03/22 – Updated guidance on Data Protection legislation
- (e) PPN 10/21 – Thresholds and Inclusion of VAT
- (f) PPN 04/21 – Managing Conflicts of Interest
- (g) PPN 05/21 – National Procurement Policy Statement (NPPS)
- 4.3.3 With regards the following PPNs, the Authority has decided to adopt the aims and principles but not the exact means of achieving them
 - (a) PPN 06/23 – Commercial Playbooks
 - (b) PPN 06/21 – Taking Account of Carbon reduction plans
 - (c) PPN 11/20 – reserving below threshold procurements
 - (d) PPN 06/20 – taking account of social value in the procurement of public contracts
 - (e) PPN 01/18 – Supply chain visibility
 - (f) PPN 01/17 – Transparency Principles
- 4.3.4 ALL PPNs and relevant guidance on the aims and how to include them in a procurement can be accessed [here](#).
- 4.3.5 How the above should be applied/ considered is detailed in the relevant parts of this document.

4.4 CPCA Aims and Objectives

- 4.4.1 The procurement of any contract has the potential to deliver a broader set of benefits than conventionally included within the contract requirements/ specification.
- 4.4.2 Officers, in addition to complying with current public procurement legislation and the above PPNs, must also ensure that the procurement design, documents and process consider, and where appropriate, are aligned to the CPCA broader aims and objectives; including
 - (a) The Procurement Policy
 - (b) CPCA Growth Strategy
 - (c) Business Plan
 - (d) Digital Skills Strategy
 - (e) Skills Strategy
 - (f) Growth Ambition Strategy
 - (g) Local Economic Recovery Strategy
 - (h) Local Transport Plan
 - (i) Cambridgeshire & Peterborough Independent Economic Review – CPIER

- 4.4.3 In the event that the inclusion of the above may add cost or create procurement risk, the decision as to what to adopt and how must be discussed with procurement and the relevant director.
- 4.4.4 The decision of what to include from the above, how, and why, (including any decision not to align with the above) must be documented in the *Procurement Instruction Document*.

4.5 Funding Obligations

- 4.5.1 Officers must also ensure that where a project is being funded by a grant or other central government funding, that any obligations (social, environmental, or economical) included within the funding conditions
- 4.5.2 The requirements and how they have been adopted within the procurement design must be documented in the *Procurement Instruction Document*.

5 Estimating Contract Values & Thresholds

5.1 Overview

- 5.1.1 The estimated value of the contract is used to inform a variety of decisions, including
- (a) Whether the available budget is likely to be sufficient to deliver the requirements,
 - (b) Whether the opportunity needs to be advertised,
 - (c) How it should be advertised,
 - (d) What level of turnover interested bidders must be able to demonstrate with regards their capacity to bid, and
 - (e) later in the life of the contract, the value by which the contract can lawfully be varied.
- 5.2.1 Officers therefore need to accurately calculate and document how they have calculated a contract's value, detailing what they have and have not included in their calculation, in line with the following;

5.2 Calculating Contract Values

- 5.2.1 The estimated value of a contract is based on either;
- (i) the money to be paid by the Authority to the successful tenderer ([Regulation 6](#) PCRs) or
 - (ii) the value to the market ([Regulation 9](#) CCRs) of the contract.
- 5.2.2 A contract value should be calculated as follows:
- (i) **A lump sum contract** – this is a one-off, capital project, only used by one project/team where the contract value is the total budget available (including any contingency).
 - (ii) **A periodic contract** – this is where there is an annual, regular, potentially on-going requirement, by the Authority – the contract value is the potential annual spend (across the whole Authority) multiplied by the number of years the contract is to run (including any extensions and any contingency for potential deviations from expected levels of requirement).
 - (iii) **A concession contract** – this is a term contract over a number of years whereby the revenue is paid based on usage levels, and usually by the service users, without any guarantee of full recompense or profit.
- 5.2.3 On high-value high-risk contracts, officers should consider whether a Should-cost-model (SCM) should be calculated, in according with the Commercial Playbook, to verify that the budget and estimated costs are realistic, and any bids received affordable.
- 5.2.4 The value of any contract is the TOTAL maximum, potential or reasonably foreseeable spend over the whole duration of the contract (including extensions) for a given requirement. Officers need to be able to justify this value and must not artificially inflate this value “just in case”
- 5.2.5 This “value” is the value that will be used within the advert for the opportunity (or inform the range to be included in the advert) and as such needs to be a “correct” as possible.
- 5.2.6 The Authority MUST NOT disaggregate or sub-divide like or similar requirements for the sole purpose of preventing the requirement to administer an above threshold procedure.

- 5.2.7 Where the estimated contract value is genuinely below these current thresholds, officers are still required to demonstrate that the procurement is delivering value for money but the nature of the procurement process may be defined by the Authority and needs to be proportionate to the value, effort and market interest in consideration to the nature of the purchase.

5.3 Procurement Thresholds

- 5.3.1 Where the estimated contract value exceeds the thresholds below, officers will be required to procure the contract competitively either through the use of an appropriate Framework or through the administration of an above threshold route to market as detailed in section 7 below,

5.3.2 Above Threshold - PPN 10/21 - New Threshold Levels from 1 January 2022

(a) The Public Contracts Regulations (Inclusive of VAT)

- (i) Supplies & Services - £213,477
- (ii) Works - £5,336,937
- (iii) Light Touch Regime for Services - £663,540

(b) The Utilities Contracts Regulations (Inclusive of VAT)

- (i) Supplies and Services - £426,955
- (ii) Works - £5,336,937

(c) The Concession Contracts Regulations (Inclusive of VAT)

- (i) Services or works - £5,336,937

5.3.3 Below Thresholds

- (a) The Authority is permitted to set their own rules as to when they will advertise an opportunity/ contract to the open market.
- (b) The table below sets the values at which officer will be required to seek quotes or advertise the opportunity on Contracts Finder.

Category/ Sector	Level 1 - Single Quote	Level 2 - Request for Quotes	Level 3a & b Simple Tender (advertised)
Goods (G)	£0 to £9,999	£10,000 to £29,999	£30,000 to Goods £GPA (3a)
Services (S)	£0 to £29,999	£30,000 to £49,999	£50,000 to Services £GPA (3a)
Consultancy Services	£0 to £49,999	£50,000 to £GPA	
Licences	£0 to £199,999		
ICT G & Services	£0 to £199,999		
Works	£0 to £99,999	£100,000 to £499,999	£500,000 to Works £GPA (3b)

Light Touch	£0 to £99,999	£100,000 to £299,999	£300,000 to Light Touch £GPA (3a)
Concession (ALL)	£0 to £99,999	£100,000 to £499,999	£500,000 to £GPA(3a)
Utilities	£0 to £99,999	£100,000 to £500,000	£500,000 to £GPA(3a)
Frameworks & DPS	In accordance with Framework Rules (direct award up to £199,999 (where permitted) with further competition above £200,000)		

- (c) In the event that there is a limited market, urgency or some other reason where there is not time to run a process, (above or below threshold) officers should speak to procurement to consider if there are any alternative means by which to deliver their requirements.
- (d) Furthermore, the above values are the minimum requirements for each category, officers are permitted to carry out an advertised process at any value where it is considered potentially beneficial to do so (being mindful of the increased time and cost of process compared to any saving that the competition may produce)

PART 4 – PROCUREMENT DESIGN

6 Below Threshold - Routes to Market (Regs 105-112) (PCRs15)

6.1 Overview

- 6.1.1 The method of procuring a contract will depend on the value of the contract, the nature of the requirements, available timescales, and contract complexity and risk factors.
- 6.1.2 Details of the various routes to market are set out below.

6.2 Licences

- 6.2.1 These are an anomaly. Depending on what they are for, and how they are supported, they may be considered as either goods or services.
- 6.2.2 For the purpose of purchasing them on behalf of the Authority, officers should liaise with procurement to discuss their requirement and then in accordance with section 3 and the value of the licence for 3 years, (assuming it is required for that long), will need to liaise with legal to agree the licence terms.
- 6.2.3 In the event that the value exceeds the threshold for Goods & Services (section 7 below), officers will need to liaise with procurement to ascertain if a procurement is required or whether the required licence is a monopoly e.g., Microsoft.

6.3 Single Quote (Level 1)

- 6.3.1 Generally, Officers may only use this route where the contract value has been calculated to be both Below Threshold and permitted by the Authority's Contract Procedure Rules
- 6.3.2 This route does not require an advert/ notice.
- 6.3.3 Officers must collate a written specification, obtain an appropriate form of contract from legal and then use this information as a basis for identifying a supplier who has the appropriate experience, capability, and capacity to deliver the scope, value, and risk, within the required timescales; and ideally local.
- 6.3.4 Officers must then obtain a formal offer in writing from the identified Supplier to ensure that the proposal both meets the Authority's requirements and demonstrates Value for Money
- 6.3.5 In the event that the proposal is either above budget and/ or would benefit from some technical changes, the Officer may seek to negotiate an improved offering from the supplier. In the event where this is necessary or desirable, it must be agreed with and overseen by Procurement.
- 6.3.6 Officers should allow 2 to 4 weeks for this route to market
- 6.3.7 In the event that there are no known suitable suppliers, then the requirement must be tendered,

6.4 Request for Quotes (Level 2)

- 6.4.1 As with the above, Officers may only use this route where the contract value has been calculated to be both Below Threshold and permitted by the Authority's Contract Procedure Rules
- 6.4.2 This route does not require an advert/ notice.

- 6.4.3 As with the Singles Quote process, a specification and contract must be collated, along with an award criteria/ evaluation methodology which may involve evaluating only the price, or both quality and price.
- 6.4.4 Officers must identify at least three suppliers to invite to submit a quote and at least one should be local. In the event that there are no or not enough known suitable suppliers, then the requirement must be tendered as a Level 3 process,
- 6.4.5 In the event that all proposals are above budget, the Officer may refine the technical requirements and invite all suppliers who submitted an initial response to refine and resubmit. In the event where this is necessary, it must be agreed with and overseen by Procurement.
- 6.4.6 Officers should allow 4 to 6 weeks for this route to market

6.5 Simple Tender (Level 3a - Goods & Services) (Regulations 105 to 112) (PCRs15)

- 6.5.1 Officers may only use this route where the contract value has been calculated to be both Below Threshold and permitted by the Authority's Contract Procedure Rules (including where there are no known suppliers such that Level 1 and 2 cannot be used).
- 6.5.2 Again, a specification and contract must be collated, along with Due Diligence and an Evaluation Methodology which will be assessed as a single stage/ activity. Due Diligence should consider the experience, capability, and capacity of the supplier to deliver the contract (Backward Looking), and the Evaluation Methodology should assess both quality and price (Forward Looking), and these requirements and scoring considerations must be shared with all suppliers equally.
- 6.5.3 An advert/ below threshold tender notice must be placed on **Contracts Finder** (CF), all documents must be attached electronically, suppliers must be provided with a reasonable amount of time to write and submit their tender and all compliant tenders must be evaluated.
- 6.5.4 Officers should allow 6 to 10 weeks for this route to market

6.6 Simple Tender (Level 3b – Works) (Regulations 105 to 112) (PCRs15)

- 6.6.1 Officers must follow the above process with one optional difference. The Due Diligence included in Level 3a may be substituted for the use of the Standard Selection Questionnaire (SSQ) or PAS91 Construction PQQ (Reg. 111) AND this may be included as a separate selection stage following which only the successful suppliers will be permitted to submit a tender for evaluation.
- 6.6.2 Officers should allow approximately 12 to 14 weeks

7 Above Threshold - Routes to Market (Regs 26-30 inc.) (PCRs15)

7.1 Open Tender (Regulation 27)

- 7.1.1 This is the default route to market for Above Threshold, advertised procurements
- 7.1.2 This route to market does NOT allow any form of negotiation at any stage (during the procurement, after identifying the preferred bidder or post contract signature)
- 7.1.3 Officers must collate **a comprehensive suite of documents** for issue to bidders via the e-tendering portal.
- 7.1.4 An advert/ notice must be placed on both *Find a Tender Services* (FTS) and *Contracts Finder* (CF), and all documents must be attached electronically.
- 7.1.5 These documents must include both the SSQ (Conditions of Participation) and the Evaluation Methodology (Award Criteria – Questions and Scoring for both quality and price). The procurement documentation must clearly detail the sequence for which these two documents will be assessed; e.g., SSQ first and then only those tenders where the bidder has passed the SSQ requirements or tender first and then only the SSQ of the preferred bidder.
- 7.1.6 Once the evaluation process is complete, the Authority will identify the preferred bidder; specifically, the bidder with the highest score
- 7.1.7 The Authority is then required to formally notify all bidders of the outcome of this process; this includes for the
 - (a) Winning bidder - Their scores and the reason for those scores for EVERY question and in consideration of each of the bullet points of the question
 - (b) Losing Bidder – their scores and the reason for those scores AND the winning bidder scores and the reason for those scores; specifically, **the characteristics and relative advantages of the successful** for EVERY question and in consideration of each of the bullet points of the question
- 7.1.8 Officers should allow approximately 14 weeks for this process (including a standstill period)
- 7.1.9 Officers are required to publish an award notice on Contracts Finder/ Find a Tender based on value once the contract has been signed.

7.2 Restricted Tender (Regulation 28)

- 7.2.1 This route to market is a two-stage process for Above Threshold procurements, and is to be used where the market has been assessed to be saturated (based on market research or officer expertise)
- 7.2.2 This route to market does NOT allow any form of negotiation at any stage (during the procurement, after identifying the preferred bidder or post contract signature)
- 7.2.3 Officers must collate **a comprehensive suite of documents** for issue to bidders via the e-tendering portal.
- 7.2.4 An advert/ notice must be placed on both *Find a Tender Services* (FTS) and *Contracts Finder* (CF), and all documents must be attached electronically.
- 7.2.5 These documents must include both the
 - (i) SSQ (Conditions of Participation) and instructions
 - (ii) the Evaluation Methodology (Award Criteria – Questions and Scoring for both quality and price) and instructions.

- 7.2.6 All documents must be issued together and at the same time as the Advert
- 7.2.7 The completion of these documents by the bidders and their evaluation will take part in two stages
- (i) Bidders must complete and submit their response to the SSQ, the Authority then evaluate this in accordance with the instructions, and based on the scores, select those bidders to progress on to tender stage (detail of how many having been set out in the instructions).
 - (i) Selected Bidders then complete the tender stage documents and submit their response in accordance with the instructions. The Authority then evaluate these responses against the award matrix to identify the bidder with the highest score.
- 7.2.8 Once the evaluation process is complete, the Authority will identify the preferred bidder; specifically, the bidder with the highest score
- 7.2.9 The Authority is then required to formally notify all bidders of the outcome of this process; this includes for the
- (i) Winning bidder - Their scores and the reason for those scores for EVERY question and in consideration of each of the bullet points of the question
 - (ii) Losing Bidder – their scores and the reason for those scores AND the winning bidder scores and the reason for those scores; specifically, ***the characteristics and relative advantages of the successful*** for EVERY question and in consideration of each of the bullet points of the question
- 7.2.10 Officers should allow approximately 22 weeks for this process (including a standstill period)
- 7.2.11 Officers are required to publish an award notice on Contracts Finder/ Find a Tender based on value once the contract has been signed.

7.3 Competitive Procedure with Negotiations (*Regulation 29*)

- 7.3.1 Officers may only use a CPN in the following situations
- (i) *the needs of the contracting authority cannot be met without adaptation of readily available solutions;*
 - (ii) *they include design or innovative solutions;*
 - (iii) *the contract cannot be awarded without prior negotiation because of specific circumstances related to the nature, the complexity, or the legal and financial make-up or because of risks attaching to them;*
 - (iv) *the technical specifications cannot be established with sufficient precision by the contracting authority with reference to a standard, European Technical Assessment, common technical specification, or technical reference;*
- 7.3.2 Officers must justify to procurement why they wish to use this procedure and the specific benefits they are seeking to achieve; this to then be agreed by procurement. A failure of development of the specification or the contract (including failing to run a market engagement event) will not be an accepted reason.
- 7.3.3 An advert/ notice must be placed on both ***Find a Tender Services*** (FTS) and ***Contracts Finder*** (CF), and all documents must be attached electronically.
- 7.3.4 From a practical perspective, this route to market builds on the Restricted Procedure in that the SSQ/ selection stage is the same and the initial tenders and how they are evaluated is also the same; however, there are the following distinctions

- (i) The specification and/ or the contract may include some elements that would benefit from market input to finalise, and these are to be developed during the negotiation stage of the procedure
- (ii) The procurement documents must identify all "Minimum Requirements" (non-negotiable elements) as well as setting out clearly the purpose of the negotiations and what is to be negotiated. The Award criteria is also non-negotiable.
- (iii) The procurement documents must also set out whether the Authority reserves the right to accept initial tenders (having the effect of this process being the same as the Restricted Procedure) and/ or transparently detail how the Authority will decide whether to negotiate or not.
- (iv) The authority may also, in the instruction document, include an option to down select the number of bidders to participate in negotiations following the evaluation of initial tenders ([Regulation 65](#)).
- (v) The process for the negotiations and how they are to be managed must be clearly explained in the procurement documents, including how the Authority will decide to end the negotiation stage and request final tenders (Best and Final Offers)
- (vi) Once the Authority has decided to request final tenders, they must update the procurement documents to reflect the discussions and decisions made during negotiations (being mindful of confidential information of individual bidders and that the Minimum Requirement must NOT be changed, nor can the award criteria)
- (vii) Once the Authority has requested final tenders, the procedure reverts to a Restricted Procedure in that it does NOT allow for any further negotiation at any stage (during the procurement, after identifying the preferred bidder or post contract signature)

7.3.5 The final evaluation and identification of a preferred bidder follows that set out above for the Restricted Procedure.

7.3.6 Officers should allow a minimum of 6 to 12 months for this process.

7.3.7 Officers are required to publish an award notice on Contracts Finder/ Find a Tender based on value once the contract has been signed.

7.4 Competitive Dialogue ([Regulation 30](#))

7.4.1 This is a multi-stage, advertised process.

7.4.2 It includes the ability to discuss and define any unknown requirements.

7.4.3 Bidders are shortlisted to tender following a supplier qualification process (SQ), and then invited to participate in a number of rounds of dialogue based on the predefined scoring criteria.

7.4.4 This is used where there is only a high-level outcome specification, and it is unclear as to (or part of it) is to be achieved.

7.4.5 This route is complex and takes a substantial amount of time and so will only be available where specified by procurement

7.4.6 Officers should allow a minimum of 9 to 18 months for this process.

7.5 Frameworks ([Regulation 33](#)) ([PCRs15](#))

- 7.5.1 A Framework Agreement is an arrangement with one or more suppliers (a closed (approved) list) to provide the requirements on an as required basis with no fixed commitment.
- (a) The Framework has a maximum duration of four years and subsequent awards can be made either by a direct award based on the framework prices or through further competition and evaluation – depending on what has been specified in the Framework Agreement.
 - (b) Suppliers are appointed to the Framework following a full tendering exercise that has assessed both quality and price.
 - (c) The Framework Agreement signed by successful Suppliers sets out the rules of participation in the Framework, specifically, terms and conditions, details of how any call-off contract will be awarded, the rules of participation in the competitions, what within the call of contracts can be modified as part of a further competition, maximum prices rates, scope of call-off contracts, and other general behaviours/ requirements of a supplier under the Agreement. It does not guarantee any level of commitment or any exclusivity.
 - (d) When selecting a Framework to use for a specific requirement, all and only those suppliers that are party to the selected Framework Agreement may be considered/ invited to participate in a further competition. You cannot “pick” which supplier to invite or mix and match across multiple frameworks to create a list of suppliers to invite to submit a tender.
 - (e) Contracts awarded under the Framework Agreement must be priced using the rates as follows
 - (i) Direct Awards – must be based on the framework rates as submitted in response to the procurement process.
 - (ii) Further Competition – can either be priced using the framework rates as submitted or offer a reduced rate. However, the pricing cannot exceed these rates.
 - (f) Contracts awarded under the framework can run past the framework end date where clearly permitted by the Framework Agreement.
 - (g) A framework can be established through the use of any of the above procedures, depending on potential market interest

7.5.2 **New Framework Agreements**

- (a) The Authority is allowed to establish their own Framework Agreements.
- (b) A contract notice is required to advertise the opportunity/ the new Framework Agreement where the total potential spend exceeds the published thresholds.
- (c) An advert/ notice must be placed on both [Find a Tender Services](#) (FTS) and [Contracts Finder](#) (CF), and all documents must be attached electronically.
- (d) Officers would be required to provide a comprehensive specification and provide some indicative quantities; along with detailing how many suppliers are to be appointed to the framework and the overarching Framework Agreement duration.
- (e) In addition, officers would need to detail how they intend to award contracts under the Framework Agreement (direct award or mini competition) so as to ensure equal treatment.
- (f) Once established, the framework can only be used in accordance with how it has been set up.

- (g) A Contract Award Notice is required at the point that the authority establishes a new Framework Agreement.
- (h) Officers should allow approximately 22 weeks for this process (including a standstill period)

7.5.3 **Existing Framework Agreements**

- (a) Officers should consider using a pre-existing Framework or where available; subject to it meeting the following requirements.
- (b) Before a Framework can be used, Procurement must assess whether it is accessible (excluding for CCS let arrangements) and carry out an assessment to ensure the required contract specification is in-scope of the framework specification, that the permissible contractual options are suitable for the proposed contract, and that the pricing model/ rates offer Value for Money.
- (c) Where a Framework is used, it must be in accordance with the Framework rules.
- (d) Officers should use the framework procurement templates and evaluation methodology where available and adapt them to meet the contract requirements.
- (e) Officers may, where permitted by the Framework Agreement, issue an Expression of Interest to all suppliers on the framework to identify which will respond to the opportunity. This may include, in some cases, some qualification requirements, again where expressly permitted by the Framework Agreement.
- (f) This route to market does not allow for a discrete SSQ assessment (Officers can NOT ask any backward-looking questions relating to experience or past performance). If Officers are concerned that the suppliers on the Framework Agreement do not have the required experience or expertise, they should not use that Framework Agreement.
- (g) Where the Framework allows for Direct Award, if the framework sets a value cap for the option this must be complied with, where no value cap is stated, officers must seek approval from procurement to direct award a contract in excess of £200,000
- (h) No advert/ notice is required for this route to market; however, officers are required to publish an award notice on Contracts Finder/ Find a Tender based on value.
- (i) Officers should allow a minimum of 8 to 14 weeks (including a standstill period) for this process

7.5.4 **Commonly Used (approved) Frameworks**

- (a) Crown Commercial Services Frameworks
- (b) Eastern Shires Purchasing Organisation Frameworks
- (c) Homes England Frameworks
- (d) Highways England Frameworks
- (e) National LGPS Frameworks

7.6 **Dynamic Purchasing Systems (DPS) (Regulation 34) (PCRs15)**

- 7.6.1 A Dynamic Purchasing System is a modern day approved list for a specific scope of requirements with one or more suppliers. It must be set up and used as follows
 - (a) This list refreshes at set intervals during the life of the DPS and as such is an open (approved) list.

- (b) The PCRs do not set an explicit maximum duration for running a DPS, but officers need to be pragmatic with the fact that its size will continue to grow with every refresh such that it could become unmanageable and include obsolete candidates.
- (c) Candidates are appointed to the DPS following an SSQ process and against a DPS agreement; as such, although their experience and expertise may have been assessed, they have not been assessed for either quality or price.
- (d) The DPS agreement sets out the rules of participation in the DPS, specifically, for what and when they need to notify the Authority of changes e.g., financial, legal structure etc., the rules of participation in the competitions, contract terms and conditions, how responses to competitions will be evaluated and any other information that Candidates must comply with when submitting a response. It does not guarantee any level of commitment or any exclusivity.
- (e) When selecting a DPS to use for a specific requirement, all and only those bidders that are party to the DPS Agreement may be considered/ invited to participate in a competition. You cannot “pick” which bidder to invite or mix and match across multiple DPSs to create a list of bidders to invite to submit a tender.
- (f) Competitions run under a DPS must be electronically managed.
- (g) Contracts awarded under a DPS must be by way of a competition which evaluates both quality and price and must be evaluated against the scoring matrix as published with the procurement documents when the DPS was launched.
- (h) Contracts awarded under the DPS can run past the DPS end date where clearly permitted by the DPS Agreement.
- (i) A DPS is fundamental administered as a split Restricted Procedure procurement;
 - (i) stage 1 the SSQ admits them to the DPS, and
 - (ii) stage 2 the tender – selects the supplier to be awarded the contract
- (j) There is no mandatory requirement to apply a standstill period; however, it is best practice and as such, a 10-day standstill period is to be adopted.
- (k) There is no requirement to publish an award notice when candidates are admitted onto the DPS, but the Authority is required to publish a Contract Award Notice when a contract is awarded under a DPS

7.6.2 **New Dynamic Purchasing Systems (DPS)**

- (a) The Authority is allowed to establish their own DPS
- (b) A contract notice is required to advertise the opportunity/ the new DPS where the total potential spend exceeds the published thresholds.
- (c) An advert/ notice must be placed on both [Find a Tender Services](#) (FTS) and [Contracts Finder](#) (CF), and all documents must be attached electronically.
- (d) Officers would be required to provide a comprehensive specification and provide some indicative quantities; along with detailing how candidates are to be appointed to the DPS, the overarching DPS Agreement duration and the award criteria for future competitions.
- (e) Once established, the DPS can only be used in accordance with how it has been set up.

- (f) Officers should allow in excess of 8 weeks to establish a new DPS and then a further 6 weeks minimum to carry out a competition under the DPS and a further 2 weeks for a standstill period.

- (g) Officers must publish a Contract Award Notice once a contract has been signed

7.6.3 **Existing Dynamic Purchasing Systems (DPS)**

- (a) Officers should consider using a pre-existing DPS or where available; subject to it meeting the following requirements.
- (b) Before a Framework can be used, Procurement must assess whether it is accessible (excluding for CCS let arrangements) and carry out an assessment to ensure the required contract specification is in-scope of the framework specification, that the permissible contractual options are suitable for the proposed contract, and that the pricing model/ rates offer Value for Money.
- (c) Where a DPS is used, it must be in accordance with the DPS rules.
- (d) As Bidders have been admitted onto the DPS by way of their SSQ submission, it is not permissible to ask any further SSQ/ backward looking questions at award stage; if officers are concerned as to the suitability/ experience of the bidders on the DPS they should not use that DPS.
- (e) Officers should use the DPS procurement templates and adapt them to meet the contract requirements and use the evaluation methodology as published
- (f) Officers should allow 6 weeks minimum to carry out a competition under the DPS and a further 2 weeks for a standstill period.
- (g) Officers must publish a Contract Award Notice once a contract has been signed

7.7 Direct Awards (*Negotiated Procedure without prior publication - Regulation 32*) (PCRs15)

- 7.7.1 As the purpose of the PCRs is to ensure effective competition, the use of a direct award above threshold is restricted to where it is absolutely necessary

- 7.7.2 Grounds for Direct Award include

- (a) ***where no tenders, no suitable tenders, no requests to participate or no suitable requests to participate have been submitted in response to an open procedure or a restricted procedure, provided that the initial conditions of the contract are not substantially altered***
- (b) ***where the works, supplies or services can be supplied only by a particular economic operator for any of the following reasons:—***
 - (i) *the aim of the procurement is the creation or acquisition of a unique work of art or artistic performance,*
 - (ii) *competition is absent for technical reasons,*
 - (iii) *the protection of exclusive rights, including intellectual property rights, but only, in the case of paragraphs (ii) and (iii), where no reasonable alternative or substitute exists and the absence of competition is not the result of an artificial narrowing down of the parameters of the procurement;*
- (c) ***insofar as is strictly necessary where, for reasons of extreme urgency brought about by events unforeseeable by the contracting authority, the time limits for the open or***

restricted procedures or competitive procedures with negotiation cannot be complied with.

- 7.7.3 In the case of (b)(ii) above, officers will be required to publish an Expression of Interest using a PIN to evidence that competition is absent (there is only one supplier) before a direct award on such grounds will be agreed
- 7.7.4 In the event of (c) above, the urgency must not have come about through poor planning. In the event that the Authority has known of the requirement for more than 4 weeks, it is unlikely that the officer will be given approval to award a contract under this route to market and will need to either identify a suitable framework or run a compliant competitive process (e.g. an accelerated Open Procedure with a 15 day tender period in accordance with Regulation 27(5) and a 10 day standstill period.
- 7.7.5 In any of the above cases, where the Authority agrees to allow a direct award under one of the above grounds, the Authority will publish a Voluntary Ex Anti Transparency (VEAT) Notices and apply a standstill period before being able to enter into a contract with any supplier. Following award/ contract execution, the Officer will also be required to publish a Contract Award Notice.
- 7.7.6 Officers should allow at least 2 weeks for the publication of the VEAT notice in addition to the time needed to collate the specification and contract and execute it.

7.8 Light Touch Procurement (*Regulations 74-76*)(*PCRs15*)

- 7.8.1 Light Touch procurements are subject to a slightly more flexible set of rules and a higher threshold before a Contract Notice is required.
- 7.8.2 Where a contract value is above threshold set out above, the Authority must publish an advert/ notice on *Find a Tender Services* (FTS) and *Contracts Finder* (CF), and all documents must be attached electronically.
- (a) The Contract Notice/ call for competition must including details of the
- (i) conditions for participation,
 - (ii) time limits for contacting the contracting authority, and
 - (iii) the award procedure to be applied.
- (b) Officers need to set out the procurement procedure comprehensively and transparently, they may either adopt any of the Part 2 PCR Procedures adopt a slightly modified version of one of those procedures or design their own.
- (c) In all of the above options, the Officer must clearly set out in the procurement document the selection and award procedures, and any scope for negotiation or dialogue, and how the preferred bidder will be identified.
- (d) In designing the award criteria, officers may take into account any of the following
- (i) the need to ensure quality, continuity, accessibility, affordability, availability and comprehensiveness of the services;
 - (ii) the specific needs of different categories of users, including disadvantaged and vulnerable groups;
 - (iii) the involvement and empowerment of users; and
 - (iv) innovation

- (e) Also, unlike other procedures, there may be occasions for which these requirements may be changed during the procedure; subject to the change not having discriminatory effects on any of the Bidders.
- (f) Furthermore, there is no mandatory requirement to apply a standstill period to a contract to be let under the Light Touch Regime; however, in accordance with best practice, the Authority has taken the decision that a standstill period will be applied in all but the most exceptional circumstances.
- (g) In all of the above option, the approach and any decision to amend it mid procurement will require the approval of the Procurement & Contracts Manager.
- (h) Officers should allow between 8 and 26 weeks, and a further 2 weeks for a standstill period, depending on the design of the procedure.
- (i) Officers must publish a Contract Award Notice once a contract has been signed

7.9 Concession Contract Procurements (CCRs16)

- 7.9.1 The procurement of Concession Contracts is governed by a different piece of legislation; specifically, [The Concession Contracts Regulations 2016 \(legislation.gov.uk\)](https://www.legislation.gov.uk)
- 7.9.2 The Threshold at which the CCRs applies is substantially higher for services than the PCR and there is no equivalent to the requirements of Regulations 105 to 112 in the CCRs; (No mandated requirement to advertise on Contracts Finder)
- 7.9.3 The CCRs do not include prescriptive procedures as with the PCRs however it is still built on the general principles of requiring the Authority to “*treat economic operators equally and without discrimination whilst also acting in a transparent and proportionate manner*”.
- 7.9.4 As with LTR procurements, officers can simply adopt one of the PCR Part 2 Procedures and/ or adopt and tweak which ever procedure will most likely deliver the best outcome and achieve Best Value.
- 7.9.5 Officers will still be required to publish Contract Notices and Contract Award Notices on [Find a Tender Services](#) (FTS) (Although it is not mandatory to publish any notices on [Contracts Finder](#) (CF) the Authority has taken the decision to do so voluntarily as best practice) and all documents must be attached electronically
- 7.9.6 Where an officer believes their contract amounts to a concession contract (as per the definition provided at 3.2 above), they must engage with procurement and legal to discuss their requirements and agree how the procurement should be designed/ administered in consideration of the above and the specifics of the CCRs

7.10 Utilities Contracts Regulations (UCRs16)

- 7.10.1 The procurement of Utilities Contracts is governed by a different piece of legislation; specifically, [The Utilities Contracts Regulations 2016 \(legislation.gov.uk\)](https://www.legislation.gov.uk)
- 7.10.2 The Threshold at which the UCRs apply vary with regards goods and services and there is no equivalent to the requirements of Regulations 105 to 112 in the UCRs. (No mandated requirement to advertise on Contracts Finder)
- 7.10.3 The UCRs are also built on the general principles of requiring the Authority to “*treat economic operators equally and without discrimination whilst also acting in a transparent and proportionate manner*”.
- 7.10.4 The UCRs, much like the PCRs include a number of prescribed procurement procedures which in the main, can be matched to those found in the PCRs. However, there are some differences/ flexibilities in the UCR version of the procedures that need to be accommodated/ complied with. These include

- (i) There is no need to justify the use of a negotiated procedure
 - (ii) The Negotiated Procedure with prior call for competition has more flexibility than its PCR counterpart.
 - (iii) There are no Prior Information Notices
- 7.10.5 Officers will still be required to publish Contract Notices and Contract Award Notices on *Find a Tender Services* (FTS) (Although it is not mandatory to publish any notices on *Contracts Finder* (CF) the Authority has taken the decision to do so voluntarily as best practice) and all documents must be attached electronically
- 7.10.6 Where an officer believes their contract amounts to a Utilities contract (as per the definition provided at 3.4 above), they must engage with procurement and legal to discuss their requirements and agree how the procurement should be designed/ administered in consideration of the above. It is worth noting that the Authority may choose to apply the PCRs and their more rigorous procedures and low thresholds if deemed beneficial to the Authority.

8 Evaluation Methodologies

8.1 General Principles

- 8.1.1 In designing an evaluation methodology, Offices must have regard to the following recommended approaches whilst also seeking to deliver value for money
- 8.1.2 The Award Criteria must (In accordance with [Regulation 67](#))(PCRs)
 - (i) relate to the subject-matter of the contract,
 - (ii) be sufficiently clear, measurable, and specific,
 - (iii) not break the rules on technical specifications,
 - (iv) be proportionate as a means of assessing tenders, having regard to the nature, complexity, social value considerations and the estimated cost of the contract.
- 8.1.3 All questions asked at award stage must be forward looking and seek relevant technical and/ or social value information from bidders on how they will deliver this contract in consideration of the Specification and Contract.
- 8.1.4 All Pricing information requested must either relate to a lumpsum/ fixed prices or a schedule of rates; for the latter, an evaluation model must be created and shared with bidders to assist them with competitively tendering.
- 8.1.5 Where the evaluation methodology includes legal considerations such as proposed amendments, assumption, or qualifications; Legal must be part of both the question and scoring matrix design.
- 8.1.6 The relative importance of each of the technical and Social Value questions along with the price/ costs must be clearly identifiable within the Award Criteria; usually as a percentage of the whole (out of 100).
- 8.1.7 In addition, the Authority must also provide bidders with a clear and relevant scoring matrix for each question or potentially, groups of questions. It is important that the language and requirements in the scoring matrices link back to the question(s) and the relevant parts of the Specification. Only criteria clearly detailed within the scoring matrices will be able to be considered during evaluation.
- 8.1.8 Once the Authority has invited tenders, questions and scoring matrices must not be amended.
- 8.1.9 All evaluators must be "Suitably Qualified and Experience Persons (SQEP) for the question they are evaluating
- 8.1.10 Evaluators will evaluate each of their allocated question individually.
- 8.1.11 Evaluators do not need to evaluate all questions but the MUST evaluate all responses to a specific question
- 8.1.12 Where the process includes multiple stages, this process will be applied consistently for all stages so as to ensure a fair, consistent, and transparent process.
- 8.1.13 In the event that there is an inconsistency or an obvious error in the tender response, the Authority reserves the right to clarify this with the bidder in accordance with this document.
- 8.1.14 The Authority will evaluate pricing/ cost submissions in accordance with the methodology set out in the Instruction Documents and independently from the quality evaluation process.

- 8.1.15 In the event that the submission includes an arithmetical error that can be rectified without the provision of any additional or different information, the Authority reserves the right to make the correction.
- 8.1.16 Where, as part of the evaluation process, the price is considered to be 'Abnormally Low', the Authority must notify the bidder and give them an opportunity to demonstrate they are able to deliver the contract for the price/ that the rates are sustainable. Where the explanation is unsatisfactory, the Authority reserves the right to disregard the tender.

8.2 Single Quotes

- 8.2.1 Where it is permitted by the CPRs and these rules to obtain a single quote, Officers are required to identify a local supplier and they need to identify a means by which to check that it offers value for money against at least two of the following
- (a) A comparison of the cost against the budget
 - (b) A comparison of the rates received against industry standards where such rates exist
 - (c) A comparison of the costs/ rates received against a Framework Agreement that could be used
 - (d) Another means of demonstrating value for money in agreement with procurement and finance
- 8.2.2 In the event that there are no local suppliers, or the quote exceeds the budget and/ or there are no other means than the budget to demonstrate value for money, the Procurement and Contracting Manager may, in consultation with finance, may require that a quotes process be used instead. Any such decision is to be recorded on the contract register.
- 8.2.3 In the event that the value of the contract exceeds £25k, officers must publish a Contract Award Notice on Contracts Finder once the contract is signed

8.3 Request for Quotes

- 8.3.1 Where it is permitted by the CPRs and these rules to obtain quotes; officers are required to obtain three, one of which as a minimum, should be from a local supplier.
- 8.3.2 Officers may either evaluate these on a
- (a) price only basis (up to £100k), or
 - (b) quality and price basis.
- 8.3.3 Where evaluating on a quality/ price basis,
- (a) Officers may apply a split in the region of 80:20 to 20:80 and
 - (b) Officers should include up between 2 and 4 method statement questions depending on value and complexity of the requirement. This may or may not include a question on social value, depending on the scope of the contract.
 - (c) A scoring matrix must also be created that is aligned to those questions and with a focus on ensuring Best Value.
 - (d) The evaluation of the quotes must be by at least 2 evaluators and their scores must be moderated so as to ensure that the scoring criteria has been applied correctly.
- 8.3.1 In the event that the value of the contract exceeds £25k, officers must publish a Contract Award Notice on Contracts Finder once the contract is signed

8.4 Simple Tenders – Goods & Services

- 8.4.1 Where it is permitted by the CPRs and these rules to carry out a simple tender for Good & Services (3a), officers must collate a suite of procurement documents in accordance with Part 4.
- 8.4.2 Officers are required to evaluate these on a quality: price, Most Economical and Advantageous Tender basis
 - (a) Officers may apply a split in the region of 70:30 to 30:70 and
 - (b) Officers should include up between 3 and 5 method statement questions depending on value and complexity of the requirement.
 - (c) Officers must include a question on social value (environmental, Skills, Carbon, local business focused), depending on the scope of the contract.
 - (d) A scoring matrix must also be created that is aligned to those questions (based on the Authority's standard approach, and with a focus on ensuring Best Value.
 - (e) The evaluation of the simple tenders must be by at least 3 evaluators and their scores must be moderated so as to ensure that the scoring criteria has been applied correctly.
- 8.4.3 Officers are required to complete a tender report and make a recommendation for award in that tender report.
- 8.4.4 In the event that the value of the contract exceeds £25k, officers must publish a Contract Award Notice on Contracts Finder once the contract is signed

8.5 Simple Tenders Works

- 8.5.1 Where it is permitted by the CPRs and these rules to carry out a simple tender for works (3b), officers must collate a suite of procurement documents in accordance with Part 4.
- 8.5.2 Officers may utilise a two-stage process and down select the number of bidders to be invited to tender.
- 8.5.3 At Selection Stage – Offices are required to use the Standard SSQ Parts 1 & 2 along with the financial and insurance questions from Part 3 and at least two project specific questions
 - (a) The Project Specific questions should require the bidder to submit case studies that demonstrate that they have the required skills and expertise, as well as having previously delivered similar requirements.
 - (b) The case studies should share the 100% score between them as appropriate for the nature of the questions and their importance against the specification.
 - (c) A scoring matrix must also be created that is aligned to those questions (based on the Authority's standard approach, and with a focus on providing confidence in the bidders' ability to deliver the contract.
- 8.5.4 At Award Stage - Officers are required to evaluate these on a quality: price, Most Economical and Advantageous Tender basis
 - (a) Officers may apply a split in the region of 70:30 to 30:70 and
 - (b) Officers should include up between 3 and 5 method statement questions depending on value and complexity of the requirement.
 - (c) Officers must include a question on social value (environmental, Skills, Carbon, local business focused), depending on the scope of the contract.
 - (d) A scoring matrix must also be created that is aligned to those questions (based on the Authority's standard approach, and with a focus on ensuring Best Value.

- 8.5.5 The evaluation of the simple tenders at both selection and award stage must be by at least 3 evaluators and their scores must be moderated so as to ensure that the scoring criteria has been applied correctly.
- 8.5.6 Officers are required to complete a tender report that details any decision to down select post selection and also detail who the preferred Bidder is and a recommendation for award.
- 8.5.7 In the event that the value of the contract exceeds £25k, officers must publish a Contract Award Notice on Contracts Finder once the contract is signed

8.6 Direct Award under a Framework

- 8.6.1 Where it is permitted by the CPRs, these rules and the selected Framework Agreement to make a direct award, the Officer must comply, and evidence compliance with the referenced rules by way of a tender report detailing the following;
 - (a) Where in the Framework it states that Direct award is permitted and the rules for applying a direct award
 - (b) A copy of the desk-top exercise carried out by the Officer including the criteria that were applied in identifying the preferred bidders
 - (c) Details of the rates to be paid under the framework for the direct award and how this delivers value for money (e.g., the supplier selected was the cheapest on the framework, or they were the cheapest of those who demonstrated the required expertise and have availability at the required time)
- 8.6.2 In the event that the value of the contract exceeds £25k, officers must publish a Contract Award Notice on Contracts Finder once the contract is signed

8.7 Mini Competition under a Framework

- 8.7.1 Where it is decided to use an existing Framework Agreement (CPCA owned or otherwise), officers are required to conduct the further competition as follows
 - (a) Create a set of questions and a pricing model aligned to what is permitted under the framework agreement
 - (b) Where permitted by the framework, officers should seek to utilise a quality/ price split of 60:40 (the reason for the split favouring quality being that the price element is capped by the framework rates)
 - (c) Officers should include up between 3 and 5 method statement questions depending on value and complexity of the requirement.
 - (d) Officers must include a question on social value (environmental, Skills, Carbon, local business focused), if permitted by the Framework Agreement and depending on the scope of the contract.
 - (e) A scoring matrix must also be created that is aligned to those questions and in accordance with what is permitted under the framework
 - (f) The evaluation of the further competition tenders must be by at least 3 evaluators and their scores must be moderated so as to ensure that the scoring criteria has been applied correctly.
- 8.7.2 Officers are required to complete a tender report and make a recommendation for award in that tender report.
- 8.7.3 In the event that the value of the contract exceeds £25k, officers must publish a Contract Award Notice on Contracts Finder once the contract is signed. In addition, where the

contract value exceeds the thresholds set out in section 5 above, officers should also apply a voluntary standstill period and publish a Contract Award Notice on FTS

8.8 Direct Award Reg 32

- 8.8.1 As with a direct award below the threshold for the nature of the requirements, officers are still required to evidence that the proposed contract delivers Best Value.
- 8.8.2 The means for demonstrating this will depend on the nature of the requirements, the reason for the direct award, the proposed value of the contract and the timescales for delivering the requirements; officers are therefore required to liaise with procurement, legal and finance and this is to then be agreed prior to agreeing the award.
- 8.8.3 Officers, when negotiating with a supplier under Regulation 32, should still aim to include some form of Social Value in line with PPN 06/20 and the associated guidance. In the event that this is not practical, Officers must seek approval from procurement not to include this requirement.
- 8.8.4 The means of selecting the supplier, how the proposal was assessed for Best Value, the inclusion of social value or not, and the justification for the direct award must all be documented in a tender report and approved in accordance with the contract value before the mandated VEAT notice and subsequent Contract Award Notice are published.

8.9 Above Threshold Procedures

- 8.9.1 For all above threshold procurement, officers must collate a comprehensive suite of procurement documents in accordance with Part 5.
- 8.9.2 Officers may utilise any of the routes to market set out in this Part, as permitted under the relevant legislation.
- 8.9.3 **For an Open Procedure**
 - (a) SSQ - Offices are required to use the Standard SSQ Parts 1 & 2 along with the financial, insurance and references questions from Part 3 as a minimum (Section 10.4.1 below). There is no requirement to include Project Specific questions or case study requirements (section 10.4.2 below)
 - (b) Award Stage - Officers are required to evaluate on the basis of Most Economical and Advantageous Tender with a split between quality: price,
 - (i) Officers may apply a split in the region of 70:30 to 30:70 and
 - (ii) Officers should include up between 3 and 8 method statement questions depending on value and complexity of the requirement.
 - (iii) Officers may (as this is an Open Procedure) include a question on past experience and this can be scored or on a pass/ fail basis. (Officers should speak to procurement on how best to include such a requirement so as to ensure Best Value and effective competition)
 - (iv) Officers must include a question on social value (environmental, Skills, Carbon, local business focused), depending on the scope of the contract.
 - (v) A scoring matrix must also be created that is aligned to those questions (based on the Authority's standard approach, and with a focus on ensuring Best Value. (Where an experience-based question is being included, this may need a different scoring matrix, more aligned with the SQ standard matrix) (Officers may also need to use/ create a different scoring matrix for the social value question, depending on its structure and content – advice should be sought from procurement)

8.9.4 **Multi-Staged Process (RP, CPN, CD)**

- (a) At Selection Stage – Offices are required to use the Standard SSQ Parts 1 & 2 along with the financial and insurance questions from Part 3 and at least two project specific questions
- (i) The Project Specific questions should require the bidder to submit case studies that demonstrate that they have the required skills and expertise, as well as having previously delivered similar requirements.
 - (ii) The case studies should share the 100% score between them as appropriate for the nature of the questions and their importance against the specification.
 - (iii) A scoring matrix must also be created that is aligned to those questions (based on the Authority's standard approach, and with a focus on providing confidence in the bidders' ability to deliver the contract.
- (b) At Award Stage - Officers are required to evaluate these on a quality: price, Most Economical and Advantageous Tender basis
- (i) Officers may apply a split in the region of 70:30 to 30:70 and
 - (ii) Officer should include up between 3 and 8 method statement questions depending on value and complexity of the requirement.
 - (iii) Officers must include a question on social value (environmental, Skills, Carbon, local business focused), depending on the scope of the contract.
 - (iv) A scoring matrix must also be created that is aligned to those questions (based on the Authority's standard approach, and with a focus on ensuring Best Value. (Officers may need to use/ create a different scoring matrix for the social value question, depending on its structure and content – advice should be sought from procurement)
- 8.9.5 The evaluation of an above threshold procurement, at both selection and award stage, must be by at least 3 evaluators (potentially up to 5) and their scores must be moderated so as to ensure that the scoring criteria has been applied correctly.
- 8.9.6 Officers are required to complete a tender report that details any decision to down select post SSQ stage and also, where permitted, post initial tenders/ between dialogue meetings) and also detail who the preferred Bidder is and a recommendation for award.
- 8.9.7 Before a contract can be signed,
- (a) Officers must issue a [Regulation 86](#) notice (outcome/ standstill letter) to all bidders (successful and unsuccessful) at the same time (further detail on what is required is set out in section 10 below), and
- (b) Officers must apply a mandatory standstill period of 10 days ending at midnight on the final day (which cannot end on a weekend).
- 8.9.8 Officers must publish a Contract Award Notice on both [Contracts Finder](#) and [Find a Tender](#) once the contract(s) is signed.

9 Rules on Drafting Questions & Scoring Matrices

9.1 General Guidance

- 9.1.1 Officers are to consider carefully what questions they ask bidders to answer.
- 9.1.2 The questions asked must be in accordance with the following
 - (i) SSQ – backward looking – ***“what has the company done in the past that demonstrates they have the capability to deliver this contract’s requirements?”***
 - (ii) Award – forward looking – ***“how will you deliver this contract going forward?”***

9.2 Selection Questions

- 9.2.1 **The SSQ questions are/ can be used to**
 - (i) Check the bidder has an appropriate track record ([Reg 57](#)); AND
 - (ii) that they have the capability and capacity; AND
 - (iii) (potentially) to select which bidders to shortlist to invite to tender**Post selection, the responses to the SSQ fall away**
- 9.2.2 The questions should focus on the parts of the specification which are the most risky, complex, or are critical to the delivery of a high-quality/ on-time contract
- 9.2.3 They should seek to provide confidence that the bidders shortlisted can all deliver the contract
- 9.2.4 They should not be something you want to interrogate at award stage.

9.3 Technical Questions

- 9.3.1 The Award Questions
 - (i) Need to relate to the subject matter of the contract; AND
 - (ii) Need to work seamlessly with the specification and the contract; AND
 - (iii) Will be used to Identify the preferred bidder; AND
 - (iv) Will become contractual and used to manage the delivery of the contract
- 9.3.2 **The number of questions asked should be asked based on the following**
 - (a) The value of the contract
 - (b) The complexity of the contract
 - (c) The form of specification
 - (i) **Input Specifications** – very prescriptive detail on what is required, maybe 2 to 3 questions, should focus on getting assurance bidders can deliver and on time.
 - (ii) **Output Specification** – sets out the output to be achieved, maybe 3 to 5 questions, should focus on how, when, who will deliver that output, to the required quality and on time.

- (iii) **Outcome Specification** – sets out the purpose of the contract, maybe 5-8 questions, should focus on what, how, when why and who will deliver that outcome, along with the quality, timescales, and budget.
- 9.3.3 Officers should, in designing their questions, consider (clearly identify in the question) which parts of the specification and/ or contract the bidder needs to address in their response
- 9.3.4 Officers should start by setting the scene to each question and then
 - (i) Ensure they are actually asking a question/ seeking specific information (rather than simply making a statement)
 - (ii) Ensure that the wording of the question does not allow bidders to simply answer yes or no
 - (iii) Avoid using double negative
 - (iv) Avoiding using convoluted or complicated terminologies, acronyms or other shorthand that could create confusion or difference in interpretation.
 - (v) Not ask for information that only an incumbent could provide
 - (vi) Only ask for information that is irrelevant to contract delivery
- 9.3.5 Where a question includes multiple bullet points that need to be responded too, officers need to decide and make clear whether the weighting of the question applies as a whole or whether each of the individual bullet points in the question have a discrete weighting's within the overall.
- 9.3.6 Officers should also make clear if they want the response submitted in a particular format, sequence, or other presentation requirements. (NB, if it isn't in the question or the scoring matrix then you can consider it!)

9.4 Social Value Questions

- 9.4.1 As with drafting technical questions, the need to relate to the subject matter of the contract and Bidders need to understand what is expected from them
- 9.4.2 Officers may include their own specific social value requirements within the specifications such as
 - (a) Net Zero compliance
 - (b) Real Living Wage Employer by the Living Wage Foundation,
 - (c) Apprenticeships
 - (d) Skills and development

OR
- 9.4.3 Officers may choose to select questions from the Social Value Model (PPN 06/20) [PPN 06/20 Social Value Model](#)
 - (a) Where officers select themes/ questions from the model, they may include the questions verbatim or use them as an idea and tailor them to their contract. Equally, they may use the scoring matrix as issued, or modify it to meet their requirements. [Social Value Model scoring matrix](#) and guidance
 - (b) Where officers are using themes and the principles of the Social Value Model but modified, this must be made very clear and bidders may “assume” that they can pick an answer from their library of Social Value Model, model answers

9.4.4 Definitions:

- (a) “Net Zero” above means a policy and all the practical measures taken by a potential bidder in a procurement by which this bidder ensures and achieves zero balance between the amount of greenhouse gas produced and the amount removed from the atmosphere in its operations.
- (b) “Real Living Wage” is the hourly rate payable by organisations to their employees and contractors as this is set by the Living Wage Foundation, which corresponds to the hourly rate working people need to afford a minimum ‘decent’ standard of living.

9.5 Commercial Questions - written

- 9.5.1 In some cases, in addition to the evaluation of price/ cost, officers may also wish to ask for written explanations/ assurance that the price/ completed cost model etc. are both realistic and sustainable.
- 9.5.2 In creating such a question, officers need to identify what they consider to be their key risk or concerns and then create a question that links back to the commercial model/ price that would allow the bidder to address those risk/ concerns and provide confidence that if awarded the contract, they won’t come back asking for more money or the contract will fail.
- 9.5.3 Officers should involve finance in the drafting of any such questions and ensure that those who will be involved in the evaluation of the commercial element (price and this question) are suitably qualified to evaluate the answer). This question cannot be evaluated by the technical team or with reference to the technical responses.
- 9.5.4 As with the technical questions, the question needs to relate to the technical and legal requirements and need a bespoke scoring matrix that picks up on the risks and considerations that the question seeks to address and the level of confidence that the response provides.

9.6 Legal Questions

- 9.6.1 In most procurements (Open and Restricted) Bidders are simply required to accept the terms and conditions as issued (as there is no scope to negotiate make changes post issue of the procurement documents)
- 9.6.2 It is accepted that in CPNs and CD procedures that one of the most common elements to be finalised during such discussions is the contract/ legal obligations and is often linked to resolving a number of assumptions and qualifications.
- 9.6.3 Where the contract is open to amendment, officers need clearly set out what information they require from bidders and how they are going to consider/ accept or score such information.
- 9.6.4 As with any evaluation, officer need to ensure that
 - (a) all bidders are treated equally,
 - (b) the question/ evaluation is focused on the needs of the contract and risk; and
 - (c) that the approach is transparent and applied as stated.
- 9.6.5 Any questions or evaluation of legal consideration must be discussed and agreed with legal and will require legal to evaluate the response to ensure accurate evaluation and fair treatment.

9.7 Page count/ word restrictions

- 9.7.1 Officers will also need to consider how many words/ pages they will allow bidders in which to respond to the required questions (too many and you get a lot of waffle, too few

and you get high-level basic details only); as such response restrictions should be proportionate to

- (i) The number of points in the question to be answered
- (ii) How much of the specification they need to address/ develop/ explain in answering the question
- (iii) The form of specification being used and the level of detail that is required to make the specification when read with the responses, performance manageable.
- (iv) The amount of time it will take bidders to respond, evaluators to evaluate and the authority to moderate; along with the available timescales
- (v) Whether the response needs; a programme, CVs, flow charts, policies, or other evidence to provide assurance that the supplier isn't just "talking the talk when they can't walk the walk".

9.8 Financial Evaluation

- 9.8.1 Depending on the nature of the contract, the financial evaluation may be based on a lump sum, an annual cost, a schedule of rates, service user costs
- 9.8.2 Where a lump sum or annual cost are the logical outcome of bidders completing the pricing document (often an excel document) then it is this value that should be evaluated
- 9.8.3 Where the pricing document requires bidder to provide rates; be that for requirements that will be paid for by the authority or the service users, those rates need to be translated into a value that can be evaluated.
 - (a) A value for "evaluation purposes only" ideally should be based on an indicative set of usage levels provided by the Authority and based on historic information. The reason for this usage data being provided by the Authority (for evaluation purposes only) is to ensure a level playing field and to prevent bidders from trying to "game" the evaluation process by low-balling prices of activities that are used less and loading prices that will be used often. It also aids in levelling the playing field where there is an incumbent.
 - (b) Due to the complexity of some contracts, it may be necessary to use an external consultant to create this pricing model for evaluation purposes and where relevant, the model should consider the guidance included in the Commercial Playbooks around SCMs.
 - (c) Once created, officers should try to "break" or manipulate the model before using it so as to satisfy themselves that it is not "gameable"
- 9.8.4 Once there is a value that can be evaluated the officer needs to discuss with procurement the optimal way to evaluate that price.
- 9.8.5 The most commonly used approach is the calculation of a relative score, other options include the Price per Quality Point, or a banding system

9.8.6 Relative Pricing

- (a) This mechanism works as follows
 - (i) The lowest priced bid score the maximum score available
 - (ii) The rest of the bidders are score relative to the lowest bid as follows
 - (iii) $\frac{\text{Lowest Price}}{\text{Bidder's Price}} \times \text{price weighting} = \text{bidder's price score}$

- (b) This approach can cause bidders to price lower than they might otherwise as it creates a perception that there is a “race to the bottom”

9.8.7 Price Banding

- (a) This mechanism works as follows

- (i) The procurement document includes a table whereby for a range of values, the bidder can calculate their price score out of a possible 30% as follows

Over £1,000,000	fail
750,000 – 999,999	10%
500,000 – 749,999	20%
250,000 – 499,999	30%
250,000 or less	Abnormally low/ fail

9.8.8 Maximum Price

- (a) Sometimes the aim of the procurement is to maximise service delivery against a budget, in such cases, it may be preferable not to use a relative price of a price banding that favours the lowest price. In such cases, the above table should be reversed and those that use the whole budget score highest.

9.8.9 Price per Quality Point (PCP)

- 9.8.10 This approach seeks to reward bidders for providing a quality offering and is calculated as follows

- (a) The quality part of the evaluation uses the whole 100% of the score.
- (b) The quality responses are scored as per any quality questions, weighted, and then totalled
- (c) The bidder’s price is then divided by their quality score; such that, the higher the quality score, the lower the PCP
- (d) The Bidder with the lowest PCP wins.
- (e) An obvious concern with this method is that bidders could unnecessarily “gold plate” their offering. Officers can, to protect against this risk, include a maximum cost that bidders can submit. This must be made very clear along with the consequences of submitting a price above this maximum (e.g., exclusion from the procurement)
- (f) This evaluation methodology is the required methodology for a Competitive Dialogue; but should be considered for any procurement where there is a high emphasis on quality needed.

- 9.8.11 Officers should discuss all of the above with procurement before finalising their evaluation methodology as the method of evaluating price can impact whether the outcome of the procurement actually provides Best Value.

PART 5 - PROCUREMENT ADMINISTRATION

10 Procurement Documentation Requirements

10.1 Instruction Document (ITT) (Regulation 54-56)(PCRs2015)

- 10.1.1 Every procurement that is Level 2 or above must include an instruction document.
- 10.1.2 Officers are to use the Authority's templates and tailor it to the contract's specific requirements.
- 10.1.3 This document must clearly set out the process (and Procedural Requirements) to be followed, including
 - (a) Background information – who the Authority is, what they are seeking to achieve and any other relevant information
 - (b) An overview of the technical requirements, funding obligations or pertinent contractual obligations e.g.; insurances
 - (c) Details of which procurement procedure has been adopted, the detailed procurement process (including where relevant, details of all stages), and indicative timescales
 - (d) Details of all documents being made available to Bidders to allow them to submit a response
 - (e) Details of how bidders are to submit clarifications and communicate with the authority
 - (f) Evaluation Methodology
 - (i) SSQ - Where there is a discrete selection stage – details of what is required, how the submitted information will be evaluated and how bidders will be selected to participate in the next stage of the procurement
 - (ii) Award - details of what is required from bidders (quality & price), how the submitted information will be evaluated and how the preferred bidders will be identified
 - (g) Multi-stage procurements only
 - (i) The purpose of the multi-stage approach
 - (ii) Details of whether initial tenders can be accepted
 - (iii) Details of Minimum Requirements and the Award Criteria
 - (iv) Details of how the Authority will decide to proceed to negotiation/ dialogue
 - (v) Details of how bidders will be down selected between stages (Regulation 63)
 - (vi) Detail of how the negotiation meeting/ dialogue meetings will be administered and information shared
 - (vii) Details of how the Authority will determine that the negotiation stage is complete
 - (h) Details of the Standstill process
 - (i) Pre-Award Supplier Assurance/ Due Diligence

- (j) Conditions of Tendering – all of the do's and don'ts of participating in the procurement process.
- (k) Form of Tender, anti-collusion certificate etc
- 10.1.4 Where the procurement requires supplier assurance, the elements to be revisited must be clearly documented in both the SSQ and the Instruction document. Equally, the impacts of any adverse changes must also be clearly stated; e.g., a supplier may be eliminated if they fail the SSQ or there are major concerns identified at award stage and those concerns cannot be mitigated with PCG or a Bond.
- 10.1.5 Where the process is multi-staged, this document must be updated as the procurement progresses.

10.2 Due Diligence Assessment

- 10.2.1 Where a selection stage is not permitted (Levels 1, 2 & 3a), the Authority may still assess a basic level of supplier capacity and capability, this to generally include turnover, Profit Margins, and relevant ratios
- 10.2.2 Officers must liaise with Procurement and Finance to identify the most appropriate and thus required assessments in consideration of the contract value, any risks identified above and the potential impact of contract failure during delivery.
- 10.2.3 This assessment should then result in a simple pass or fail.

10.3 Standard Selection Questionnaire (SSQ Parts 1 & 2)(Regulation 57)(PCRs)

- 10.3.1 Where a procurement is following either a Level 3b or Level 4 procurement, the Authority may set Conditions of Participation
- 10.3.2 The Authority must use the central government issued questionnaire as the foundation for this assessment. An unacceptable response to this questionnaire may result in the supplier being excluded
- 10.3.3 This part of the template includes the mandatory questions and is built into the e-tendering portal for bidders to respond to on-line.
- 10.3.4 The Authority must provide scoring guidance (what amounts to a pass or a fail) against each of the SSQ on the portal, to ensure transparency and fair competition.
- 10.3.5 In exceptional circumstances the SSQ may be submitted as a word document for Bidders to download, complete and return; but only where agreed by the Procurement and Contracting Manager.

10.4 Standard Selection Questionnaire (SSQ Part 3)(Regulation 58)(PCRs)

- 10.4.1 Where an Open Procedure is being followed, officers need to consider which of the following should also be assessed on a purely pass/ fail basis; specifically
 - (a) suitability to pursue a professional activity;
 - (i) Qualifications & Accreditations
 - (b) economic and financial standing;
 - (i) turnover & ratios & P&L
 - (ii) Insurance
 - (c) technical and professional ability.

- (i) References – Pass/ Fail
- (d) Other – Based on PPN Guidance
 - (i) Data Protection – Commitment - Pass/ Fail
 - (ii) Health & Safety – Commitment - Pass/ Fail
 - (iii) Carbon Reduction – Commitment - Pass/ Fail
 - (iv) Skills & Apprenticeships – Commitment - Pass/ Fail
 - (v) Tackling Modern Slavery - Commitment - Pass/ Fail
- 10.4.2 Where a Level 3b or a Level 4 Restricted, CPN or CD procedure is being used and the Authority wishes to select the most skilled and experienced bidder/ down select before award stage ([Regulation 63](#)), officers may in addition to the optional questions detailed in 7.4.1 above, may include additional/ project specific questions as follows
 - (i) Technical Questions that test how the bidder has deliver all or specific parts of the technical requirements, as included in the specification, previously (Backward looking)
 - (ii) Organisation Capacity, skills, and experience (generally)
- (b) Questions asked at SSQ stage must be backward looking – “what has the organisation done in the past?”, it should not include questions about individual staff or performance commitments
- (c) Officers should note that where something is assessed at SSQ stage, it should not also be assessed at award stage.
- (d) Furthermore, the response to the SSQ questions do not generally become part of the final contract; where this is the case, Officers should not ask questions at SSQ where they would wish to include the commitment in the contract
- 10.4.3 Officers are required to include details of how the responses to these questions will be evaluated. The scoring matrix should be based on the Authority’s standard approach but tailored to meet the specific requirements of the questions being asked.

10.5 Technical Specification (Regulation 42)

- 10.5.1 Specifications are not a legal document but are often the most legally significant document
 - (a) *“Technical specifications shall afford equal access of economic operators to the procurement procedure and shall not have the effect of creating unjustified obstacles to the opening up of public procurement to competition.”*
 - (b) Specifications should be based on Performance and Functionality
 - (c) Ultimately the specification document will become a schedule of the contract and will be one of the mechanisms through which officers will manage the resultant contract.
 - (d) The specification should not be drafted in isolation to the other procurement documents and should be input into by all affected stakeholders and where possible, a sample of service users. In particular, its content feeds into
 - (i) Procurement strategy
 - (ii) Selection requirements
 - (iii) Award requirements (questions and scoring matrix)

- (iv) Form of contract and specific contract obligations
 - (v) Key Performance Indicators
 - (e) Where a requirement is particularly technical, officers need to determine whether they have the technical experience and expertise to draft the specification or whether they need to instruct an external specialist to draft the document for/ with them.
 - (f) Furthermore, officers should consider whether to carry out a market engagement event to feed into the specification or if there is any other research that they could carry out to ensure that the specification is both appropriate and competitive.
 - (g) Where officers seek input from an external technical expert (individual or organisation) or engage with the market to ask questions or review the proposed specification, officer must ensure that they consider any potential (or perceived) conflict of interest (Reg 24) or unfair advantage (Reg 40 and 18) and take all reasonable steps to manage those risks
- 10.5.2 There are three types on specification commonly used, these are set out below.
- (a) **Input-based specification** – are traditional form of specification; substantial, exacting and very prescriptive in what, how, when
 - (i) Will need to include precise details regarding (for example):
 - What is wanted (product, model, colour, size, etc.)
 - How the contract is to be performed
 - By when and even by who
 - (b) **Output-based Specification** - the output is described but not how to achieve it, and
 - (i) Will need to include details regarding
 - What is wanted (e.g., a hospital with many beds, a block of flats each with a footprint of X)
 - Minimum standards
 - Timescales
 - Budget
 - (c) **Outcome-based specification** – defines the purpose of the project or contract, and
 - (i) Will need to include details regarding
 - the function or performance that a solution must fulfil for the end-users
 - quantify the desired outcomes (if possible)
- 10.5.3 Examples of these approaches is included below regarding the requirement to build a bridge.
- (i) An **Input specification** would talk about the materials that would be used, their depth and consistency, the volume of asphalt required, the British Standards regulations for these materials and the methods of preparing the surfaces along with a detailed bill of quantities, plans and schedule.
 - (ii) An **Output specification** would describe what you want –a bridge that has a hard surface, which is 2m wide and has a warranty of workmanship and materials.

- (iii) **An Outcome specification**, on the other hand, would simply explain why you are commissioning this project in the first place. You want to provide the shortest and most convenient means of pedestrian access from the main road to the entrance of an office block which would allow 500 pedestrians to use it simultaneously between the hours of 06:00 to 19:00 on working days.
- 10.5.4 It is possible to have a specification that is “broadly” based on one approach, but with elements of the others; however, unusual “restrictions” or levels of “discretion” can actually make it very difficult for bidders to provide compliant solutions.
- 10.5.5 Officers need to be careful, with regards any approach to creating a specification, that they do not
- (a) Include a requirement that is so prescriptive that it is anti-competitive
- (b) Specify a requirement based on brand, serial number etc unless they include the option to offer “equivalency”
- 10.5.6 Where a specification does include a product brand/ model number and bidders are invited to submit an equivalence, it is the responsibility of the Bidder to demonstrate how their proposed solution is equivalent and this should be clearly set out in the Instruction document in the conditions of tendering section.
- 10.5.7 In addition to the specification approach, it is important that the document is structured in a clear and logical order and that where possible, the requirements are explicit rather than implied (especially in an open and restricted procedure where there is no scope to negotiate/ develop the specification throughout the procedure).
- 10.5.8 The Specification should also include (and link back to the contract) specific sections on
- (i) **Quality Assurance Standards and environmental management standards** (Regulation 62 (PCRs))
- ISO accreditations
 - Quality Control
 - Cyber Security
 - Business Continuity Plans
 - Performance requirements – including KPIs, service levels and service credits (where relevant)
- (ii) **Economic, Innovation-Related, Environmental, Social or Employment-Related Consideration** (Regulation 70 (PCRs))
- Social Value - (Social Value Act 2012)
 - Policies and commitments
- (iii) **Subcontracting** and reliance on the capacity of others (Regulations 63 & 71 (PCRs))
- Sub-contracting and supply chain management expectations
- (iv) **Contract Management**
- Roles & Responsibilities – Bidder v Authority
 - Delays and remedies
 - Reporting/ Contract Management

(v) **Termination assistance/ exit planning** – including TUPE

10.5.9 **Specification Risks**

- (a) Bidders decide whether to participate in the procurement based on the content of the specification document, a poor document may reduce effective competition
 - (b) Ambiguous, poorly written specifications can result in
 - (i) may result in significant number of clarifications and extensions to the procurement timeline
 - (ii) bidders submitting very different solutions which cannot then be evaluated on a like for like basis
 - (iii) may require alteration post award which creates a procurement risk
- 10.5.10 Officers are encouraged to engage with procurement and legal as soon as possible so as to ensure that all essential considerations are included within the specification document.

10.6 Award Questions Response Document

10.6.1 **Overview**

- (a) Officers are required to populate the procurement response template with their questions.
- (b) It is important that the evaluation methodology and the response requirements are very clear, and that bidders understand what is expected from them
- (c) The aim is that by putting everything in one place and requiring them to complete our template that bidders do not accidentally miss answering a question or submit in a format that make it difficult for evaluators to evaluate.
- (d) Officers should also consider, where using different scoring matrices for different questions/ question types, whether to include the relevant scoring matrix after each question so as to remove any risk of ambiguity.
- (e) Officers are encouraged to engage with procurement before completing this document.

10.6.2 **Most Economical & Advantageous Tenders (MEAT)**

- (a) The default evaluation approach is to assess both quality and price; the split of the 100% score between the two considerations will depend on the route to market, value, specification, and complexity. As such, it is essential that officers, when completing this template, clearly identify the split to be applied to the different categories of question, include as follows,
 - (i) In the event that there is a written commercial question, the weighting for this question should be within the price share of the split.
 - (ii) Likewise, social value questions, the weighting should be taken from the quality share of the split.
 - (iii) In the event that the legal requirements are evaluated, this needs to be clear and should generally be a pass/ fail assessment.

10.6.3 **Quality**

- (a) Officers need to clearly detail in the template, the weighting share of each question; this should be as a portion of the whole, e.g., if quality has a share of 60% then the total of all quality questions (including social value) must be 60%

10.6.4 **Price**

- (a) Officers need to summarise in this document what information they require for “price” and how it will be evaluated.
- (b) Ideally, the way in which the pricing information is requested, should align to how the price was calculated in section 5.2 above.
- (c) Where the pricing requirement is to be based on a schedule of rates, then a “pricing model” is required or where the use of the PCP is being considered, then how this is included in this document should be discussed with procurement with clear links to the explanation that will be included within the instruction document.

10.6.5 **Social, Economic and Environmental**

- (a) As with other quality questions, officers need to include details of the questions and the question weighting in this section.

10.7 **Contract Document**

- 10.7.1 This document must provide the bidder with all of the information needed to understand the performance obligations that they will need to adhere to. Some key considerations being
 - (a) Performance management considerations including KPI reporting, change management and termination
 - (b) Payment Obligations and Mechanism including prompt payment to the supply chain and managing indexation and/ or inflation risks
 - (c) Liabilities, insurance, collateral warranties, and Intellectual Property
 - (d) Details of Health & Safety and/ or environmental considerations
 - (e) Details of relevant public sector legislation (GDPR, FOI, EIR etc)
- 10.7.2 Where the procurement process allows for negotiations/ dialogue, the document may be published in draft with the non-negotiable requirements clearly identifiable as mandatory.
- 10.7.3 Officers should liaise with legal on the drafting of this document as soon as a draft specification is available as the two documents need to be consistent and coherent.

10.8 **Clarification Record**

- 10.8.1 Procurement will create a clarification log for all procurements
- 10.8.2 Officers will be required, working with procurement, to answer all of the clarification questions asked by bidders throughout the procurement process.
- 10.8.3 This document will be shared with evaluators and may also become part of the contract (or inform updates to procurement document/ the contract in a multistage procurement)

10.9 **Form of Tender**

- 10.9.1 The Authority must publish a Form of Tender that all bidders must sign and return with their tender submission, and which must include as a minimum the following declarations:
 - (a) That they have complied with the rules of the procurement (Procedural requirements) and satisfied the conditions of participation

- (b) They have not acted in a way that would be assessed by the Authority as being unacceptable/ subject to either mandatory or discretionary exclusion e.g., bribery, corruption, fraud etc
 - (c) That they have the authority to submit a tender and that the price is fixed for the stated duration.
- 10.9.2 Where a procurement procedure is based on a two stage or multi-stage procedure, officers should ensure that it is clear in the instruction document at which point this must be completed and submitted by bidders.

10.10 Evaluation records

- 10.10.1 All evaluators are required to document their evaluation of every question for every bidder that they score.
- 10.10.2 These records must include
- (i) their name and date;
 - (ii) the question number and title;
 - (iii) all of the question sub-requirements;
 - (iv) comments against each limb of the relevant scoring matrix (ideally against each of the questions' sub-requirement);
 - (v) a score in accordance with the relevant scoring matrix; and
 - (vi) a summary of the reason for that score including, "what they did well and what they could do better"
- 10.10.3 Evaluators should make their notes digitally and these must be issued to procurement ahead of moderation and must NOT be deleted
- 10.10.4 Officers are also required, as part of their evaluation, to send any clarification requirements that they have through to procurement. Once all of the evaluators have submitted the questions and score sheet, procurement will then collate and issue these questions to the bidders and the response will be discussed at moderation. As with other clarifications, these may be included in the contract/ used to inform subsequent stages where applicable.

10.11 Moderation Records

- 10.11.1 The individual scores of each evaluator must be collated in a moderation spreadsheet
- 10.11.2 At moderation, the moderator must document
- (a) The individual evaluators' initial summaries,
 - (b) A chronology of the discussions for each question and each bidder;
 - (c) The consensus scores for each question for each bidder;
 - (d) And a reason (documented for each evaluator) why there have (if there have) been any changes to an evaluator's initial score
 - (e) Any clarifications questions asked as a result of moderation and how that response has been considered.

10.12 SSQ Report

- 10.12.1 where applicable, the results of the qualitative selection and reduction of numbers pursuant to regulations 65 and 66, namely
- (i) the names of the selected candidates or tenderers and the reasons for their selection;
 - (ii) the names of the rejected candidates or tenderers and the reasons for their rejection;
- 10.12.2 Details of if a higher than “twice the estimated contract value” is used in the SSQ assessment along with a justification for the increased threshold, such as reference to special risks.

10.13 SSQ Outcome Letters

- 10.13.1 Following the outcome of a selection stage, officers will be required to notify bidders of the outcome of their evaluation and moderation process.
- 10.13.2 Officers must notify all bidders at the same time
- 10.13.3 Although there is no automatic requirement to provide feedback as part of these letters, Bidders are entitled to request feedback under [Regulation 55](#); specifically, “the reasons for the rejection of its request to participate” and this must be provided within 15 days of the request.
- 10.13.4 The Authority has therefore decided, that in accordance with best practice, that Officers should provide bidders with the following
- (i) Their scores, and
 - (ii) The reason for their score
- And thus, the reason for their rejection
- (b) As there are no “preferred” Tenderers at SSQ stage, there is no requirement to provide them with the “characteristics and relative advantages of the successful tender”,

10.14 Initial Tender Outcome Letters

- 10.14.1 Although there is no formal requirement at this point around notifications, officers are encouraged to communicate with tenderers in a fair and transparent manner and in accordance with what was stated in the instruction document and in line with any decisions being made.
- 10.14.2 Where this letter is informing bidders that they have not been selected to participate in the next stage, then in accordance with Regulation 55, officers are required to notify *“any tenderer that has made an admissible tender of the conduct and progress of negotiations and dialogue with tenderers”*.
- 10.14.3 Officers must liaise with procurement as to what exactly should be included in the notification being mindful that the procurement is still live

10.15 Tender Outcome/ Standstill Letters

- 10.15.1 For all tendered procurements, officers must notify bidders of the outcome of their evaluation and moderation exercise.
- 10.15.2 Officers are recommended to apply a voluntary standstill period for all procurement with a value that is “above threshold” regardless of whether a standstill period is mandatory

- 10.15.3 Where a regulation 87 standstill period is applied (mandatory or voluntary) the Authority has committed to providing an outcome letter/ Regulation 86 notification to all bidders. This decision has been taken in line with best practice, to aid bidders in using unsuccessful outcomes to improve future tenders and to protect the authority from the risk of a claim of ineffectiveness.

10.16 Tender Report / Regulation 84 Report (PCRs)(Level 3 and 4)

- 10.16.1 Officers are required to create a tender (evaluation and decisions) report; this should include as a minimum
- (a) Introduction and Background to the procurements
 - (b) Details of the contract value, duration, any lots, regional packages, or other relevant information
 - (c) Details of the procurement procedure (including when using an existing framework or DPS), the stages and where a CPN or CD, the justification for the use of that procedure along with minimum requirements or any other key information
 - (d) A justification for the use (or not) of Lots
 - (e) The evaluation methodology including the questions and scoring matrices
 - (f) Details of the evaluators and which questions they were evaluating
 - (g) Details of how many tenders were received along with any issues, non-compliances etc
 - (h) Details of any training provided to evaluators
 - (i) Details of any templates or other guidance issued to evaluators
 - (j) Details of any clarifications raised by evaluators or during moderation
 - (k) Details of any moderation templates, the process applied and the date of the meetings
 - (l) Details of any issues that arose during the evaluation or moderation process and how they were managed
 - (m) A summary of the moderation scores, weighted scores, and total
 - (n) Details of the commercial evaluation process and the scores (including calculations)
 - (o) Details of any abnormally low clarifications/ tenders rejected where found to be abnormally low
 - (p) A table summarising all technical and commercial scores
 - (q) The name of the successful tenderer and the reasons why its tender was selected
 - (r) Details of any lessons learned
 - (s) Details of any governance in place/ required before the contract can be signed
 - (t) Appendices
 - (i) Appendix A – Award Criteria
 - (ii) Appendix B – Scoring Matrices

- (iii) Appendix C - Evaluator SQEP record
- (iv) Appendix D – Moderation Notes
- (v) Appendix E – Pricing Calculation
- (vi) Appendix F - Governance/ budget approval
- (vii) Appendix G – Conflict-of-Interest Register
- (viii) Appendix H – Details of any Prior Involvement Measure taken
- (ix) Appendix I – A copy of the SSQ Report

10.17 Conflict of Interest Register

- 10.17.1 The Authority has an obligation to create and maintain a Conflict-of-Interest Register.
- 10.17.2 Officers are therefore required, at every stage of a procurement, to notify procurement where there is even a minor change in circumstances that could amount to or be perceived as amounting to a conflict-of-interest.
- 10.17.3 Regulation 24 details that
 - (a) *the concept of conflicts of interest shall at least cover any situation where relevant staff members have, directly or indirectly, a financial, economic, or other personal interest which might be perceived to compromise their impartiality and independence in the context of the procurement procedure.*
 - (i) *“relevant staff members” means staff members of the contracting authority, or of a procurement service provider acting on behalf of the contracting authority, who are involved in the conduct of the procurement procedure or may influence the outcome of that procedure*

10.18 Letters of Intent

- 10.18.1 Following the completion of a procurement process/ a standstill period, the officer may, where it is deemed necessary due to potential delays in executing a contract, seek to issue a letter of intent to the preferred bidder.
- 10.18.2 Any such letter of intent should be approved by legal, procurement and finance and in accordance with the Scheme of Delegation and the value of the letter.
- 10.18.3 This to be an exception process rather than the rule.

11 Notices

11.1 Prior Information Notice (*Regulation 48*)(PIN)

- 11.1.1 Officers can use a PIN in a number of different ways; including
- (a) **As a call for competition** ahead of a procurement using either a Restricted Procedure or a Competitive Procedure; subject to the following
 - (i) it refers specifically to the supplies, works or services that will be the subject-matter of the contract to be awarded;
 - (ii) it indicates that the contract will be awarded by restricted procedure or competitive procedure with negotiation without further publication of a call for competition and invites interested economic operators to express their interest;
 - (iii) it contains all the required information as per the link below
 - (iv) it has been sent for publication between 35 days and 12 months prior to the date on which an invitation is sent for the purposes of regulation 54(1) or (2).
 - (b) As a means to publicise a **Market Engagement Event**
 - (c) As a means to **shorten the time period for receipt of Tenders** as follows
 - (i) Open Procedure – reduced to 15 days
 - (ii) Restricted Procedure – Tender stage reduced to 10 days
 - (iii) CPN – Tender stage reduced to 10 days
 - (d) The above being reliant on the PIN having been published in accordance with the following
 - (i) the prior information notice included all the information required in regulation 48(2), insofar as that information was available at the time the prior information notice was published;
 - (ii) the prior information notice was submitted for publication between 35 days and 12 months before the date on which the contract notice was submitted.
- 11.1.2 A PIN may NOT be used for multiple purposes, e.g., a call for competition and to shorten the time for the submission of tenders. Advice should be sought from procurement is considering using a PIN as part of the procedure.
- (a) The notice needs to include specific information and as such officers must liaise with procurement to collate this information; further detail is available at [Information to be included in notices](#) (Part B or Part I for TLR)

11.2 Contract Notice – Find a Tender Service (*Regulation 49*)

- 11.2.1 A Contract Notice is used as **a call for competition** (advert for above threshold procurements) (value or benefit to the supplier)
- (a) As a call for competition is required for the following
 - (i) Open Procedure, Restricted Procedure, CPN or a CD
 - (ii) A Procedure to launch a Light Touch Regime Procurement
 - (iii) Establishing a Framework or a DPS

- (iv) A procurement launched in accordance with the Utilities Contracts Regulations 2016
 - (v) A procurement launched in accordance with the Concessions Contracts Regulations 2016
- (b) It is NOT required when
 - (i) The competition is being let under an established framework of DPS
 - (ii) The call for competition was via a PIN
 - (iii) The contract is being awarded under Regulation 32
 - (iv) The value of the procurement is below threshold
- 11.2.2 The notice needs to include specific information and as such officers must liaise with procurement to collate this information; further detail is available at [Information to be included in notices](#) (Part C or Part H for LTR or CCR)

11.3 Contract Award Notice – Find a Tender Service (Regulation 50)

- 11.3.1 A contract award notice tells the market **that you have awarded** an above threshold contract (value or benefit to the supplier)
 - (a) It is MANDATORY in the following situations
 - (i) A contract or Framework Agreement has been awarded following an Open Procedure, Restricted Procedure, CPN or a CD Procedure
 - (ii) An Award under Regulation 32
 - (iii) An award under a DPS
 - (iv) An award of a Utilities Contract
 - (v) An award of a Concessions Contract
 - (b) Is RECOMMENDED (and therefore **is required**) in the following situation
 - (i) A call-off under a framework agreement
 - (ii) An Award following a Light Touch procurement procedure
- 11.3.2 The notice needs to include specific information and as such officers must liaise with procurement to collate this information; further detail is available at [Information to be included in notices](#) (Part D or Part J for CCR or LTR))

11.4 Voluntary Ex Anti Transparency Notice (VEAT) – Find a Tender Service

- 11.4.1 Transparency Notices are to be used where a direct award has been made under Regulation 32. The notice must be published by Procurement and must be published for a period in excess of 10 days (a standstill period) before the contract can be signed.

11.5 Modification Notice – Find a Tender Service

- 11.5.1 Modification Notices are required where a change is made to a contract in accordance with [Regulation 72](#) as follows

- (a) 72(1)(b) – for additional works, services or supplies by the original contractor that have become necessary and were not included in the initial procurement, where a change of contractor—
 - (i) cannot be made for economic or technical reasons such as requirements of interchangeability or interoperability with existing equipment, services or installations procured under the initial procurement,
 - (ii) would cause significant inconvenience or substantial duplication of costs for the contracting authority, provided that any increase in price does not exceed 50% of the value of the original contract;
- (b) 72(1) (c) - where **all** of the following conditions are fulfilled:—
 - (i) the need for modification has been brought about by circumstances which a diligent contracting authority could not have foreseen;
 - (ii) the modification does not alter the overall nature of the contract;
 - (iii) any increase in price does not exceed 50% of the value of the original contract or framework agreement.
- (c) The notice needs to include specific information and as such officers must liaise with procurement to collate this information; further detail is available at [Information to be included in notices](#) (Part G)

11.6 Contract Notice – Contracts Finder (*Regulation 106*)

- 11.6.1 A contract notice (call for competition) must be placed on Contracts Finder where both of the following apply
 - (a) The value of the contract is in excess of £30k (including VAT) AND
 - (b) The Authority has, in some means, advertised the opportunity elsewhere (e.g., the Authority's website, the Authority's e-tendering portal or any form of social media or written publication)
- 11.6.2 The information to be published on Contracts Finder shall include at least the following:—
 - (a) the internet address at which the procurement documents are accessible;
 - (b) the time by which any interested economic operator must respond if it wishes to be considered;
 - (c) how and to whom such an economic operator is to respond; and
 - (d) any other requirements for participating in the procurement.

11.7 Contract Award Notice – Contracts Finder (*Regulation 108*)

- 11.7.1 A contract award notice is required for EVERY contract award that has a value (or benefit to the supplier) that is over £30k (including VAT)
- 11.7.2 The following information to be published on Contracts Finder:—
 - (a) the name of the contractor;
 - (b) the date on which the contract was entered into;
 - (c) the value of the contract.

12 Procurement Process Management

12.1 E-tendering portal

- 12.1.1 Where an officer is using any a procedure, then it must be managed through the Authority's e-tendering portal.
- 12.1.2 The administration of the e-tendering portal will be by Procurement, with input from the project officer.
- 12.1.3 The e-tendering portal has been set up to allow the Authority to manage their procurements using a variety of procedures (in accordance with Current Public Procurement Legislation and the Authority's CPRs) and using different process methodologies (online questions or document exchange).
- 12.1.4 The procedure and how the portal will be used will depend on the value and scope of the procurement, how well developed the requirements are, the nature and format of the information to be issued and received in return, and the complexity of the requirements and whether there is a requirement for a multi-stage procedure to demonstrate Best Value.
- 12.1.5 The process methodology will depend on the nature of the purchase, the value, the stage and the complexity. E.g., SSQ is usually managed through the use of online questions and evaluation whereas, construction award stage method statements questions are usually managed as "document exchange" and then evaluated offline. The decision as to which methodology will be used will be decide by procurement.
- 12.1.6 Overall, the e-tendering portal will support and evidence that the Authority is complying with its obligations; specifically, equal treatment, non-discrimination, and transparency.
- 12.1.7 On a practical level, the e-tendering portal will enable the Authority
 - (a) Manage the practical procurement activities
 - (b) Evidence process-compliance and equal treatment of bidders
 - (c) Ensure transparency, including but not limited to
 - (i) Advertise an opportunity
 - (ii) Share documents/ information equally
 - (iii) Communicate with Bidders
 - (iv) Receive and respond of clarification requests
 - (v) Publish award notices
 - (vi) Store contracts and related documentation.,

12.2 Communications (*Regulation 22*) (*PCRs2015*)

- 12.2.1 All communication with bidders must be through the e-tendering portal; the exception being where the procedure allowing for negotiation or dialogue meetings which can take place in person.
- 12.2.2 All communications must be shared with all bidders unless it is a clarification that the bidder has highlighted as being commercially sensitive and it is accepted by the Authority that it is indeed commercially sensitive
- 12.2.3 A log of all communications/ clarifications must be collated and attached to the tender report

12.3 Preliminary Market Engagement (*Regulation 40*) (*PCRs2015*)

- 12.3.1 Where a Market Engagement Event is being held, it must be advertised on Contracts Finder and where appropriate (based on value) on Find a Tender Service as a Future Opportunity/ PIN
- 12.3.2 Where a Market Engagement Event is being held, it must be made accessible to all interested parties, allow parties sufficient time to plan/ arrange for the best person within their organisation to attend (e.g., a minimum of two weeks' notice)
- 12.3.3 Managed online or if in person, with an option to join online.
- 12.3.4 If there is a specific "Request for Information" that the event is seeking to understand, this may be shared in advance of the event and if possible, suppliers who cannot attend the event should be allowed to submit their input electronically through the e-tendering portal
- 12.3.5 Should be a structured event with slides
- 12.3.6 Have a note taker present to document all information shared, all questions asked, and all responses provided
- 12.3.7 Should have a register of attendance
- 12.3.8 Should result in an information pack that can be shared with all tenderers when the procurement is launched so as to aid in demonstrating equal treatment/ levelling the playing field
- 12.3.9 The information from the event and the learnings used to inform the specification and the delivery model should be attached to the Tender Report

12.4 Managing Conflicts of Interest (*Regulation 24*) (*PCRs2015*)

- 12.4.1 Officers are required to stay sensitive to the fact that the risk around Conflict-of-Interest is an evolving risk and work with procurement to constantly monitor and mitigate such risks.
- 12.4.2 In the event that a COI is identified, Officers must initially seek to remove the affected individual from participation in the procurement; where this is not possible due to technical reasons, they must discuss options with procurement to manage both the perceived and actual risk that it presents to the integrity of the procurement.
- 12.4.3 In the event that there are no other individuals that can evaluate alongside or instead of the conflicted person, the risk must be escalated to legal and alternative measures (such as bringing in additional, external evaluators to support the process)

12.5 Confidentiality (*Regulation 21*) (*PCRs2015*)

- 12.5.1 Officers are required, throughout the procurement process, to be mindful to the confidential nature of the content of the submissions, some of the questions that may be asked, and the outcome of the evaluation process before the formal announcement to the market.
- 12.5.2 Officers must therefore not discuss or share any of this information outside of those involved within the procurement exercise.
- 12.5.3 During the evaluation period, evaluators are also required to keep their individual evaluations and scores confidential until the moderation meeting.
- 12.5.4 In the event that an officer/ evaluator is unsure whether something is confidential, they should liaise with procurement and legal for advice.

12.6 Clarifications (*Regulation 56(4)*)(*PCRs2015*)

- 12.6.1 Bidders are allowed, during the procurement procedure, to ask clarification questions where something is unclear or conflicting or missing. Officers are required to provide any such information requested by procurement promptly.
- 12.6.2 It is essential that officers answer any such questions accurately and as fully as possible and not to discriminate against a bidder by being less forthcoming for some bidders than they are for others.
- 12.6.3 Evaluators during the evaluation process may also ask clarification questions. Any such questions must be issued to procurement to review before being issued to the bidders.
- 12.6.4 Clarification questions are not an opportunity for bidders to change or supplement their response, only to clarify where something is unclear, conflicting, or clearly erroneous and can be resolved without the bidder needing to resubmit a response in full or in part.
- 12.6.5 A Register of all such clarifications will be maintained by procurement

12.7 Moderation

- 12.7.1 Once all evaluators have completed their individual evaluations, they must ALL meet to discuss and agree a consensus score and reason for each award criteria (individual questions).
- 12.7.2 The moderation meeting must be managed by an independent person (usually a member of the Procurement team) to ensure that the evaluation process and outcome is in accordance with the procedure and award criteria as detailed in the Instruction Document, and that all evaluators are active participants in the discussion such that the consensus score is represents the Authority's assessment of the submission.

12.8 Negotiations

- 12.8.1 Where the procurement is Above Threshold and the route to market/ procurement design has expressly allowed for negotiation/ dialogue, this will be carried out in accordance with process detailed within the Instruction Document.
- 12.8.2 The negotiation/ dialogue meetings may be managed virtually or in person and all suppliers will be given the same opportunity to discuss and potentially improve their proposal and/ or price in accordance with the process stated aims and objectives as detailed in the Instruction Document.

- 12.8.3 The Authority reserves the right to use any non-commercially sensitive information to update their specification and/ or the contract before re-issuing/ inviting re-submission of proposals by bidders.

12.9 Assurance

- 12.9.1 Where a procurement process has taken longer than 6 months, the Authority will repeat either the Due Diligence or Selection/ Participation assessments relating to financial standing, and risk (in accordance with what was stated in the Instruction Document) to ensure the preferred bidder still meets the Authority's standards.
- 12.9.2 In the event that the bidder fails this assurance review, the Authority will disregard the bidder/ their tender and potentially award the contract to the second placed bidder, subject to them passing the same assurance checks.

12.10 Recommendations

- 12.10.1 Once the evaluation and moderation process is complete, the Authority will combine all of the final, weighted scores to both rank the bidders and to identify which bidder(s) are the preferred bidder(s).

12.11 Supplier Notifications (*Regulation 86*) (*PCRs2015*)

- 12.11.1 As per the procurement documents section above, all tenderers must be notified at the same time following the completion of the procurement process

12.12 Standstill (*Regulation 87*) (*PCRs2015*)

- 12.12.1 As per the procurement documents section above, a standstill period is to be applied for all above threshold value contracts.

12.13 Contract Execution

- 12.13.1 Once the standstill period has ended, officers must liaise with legal to collate a contract to be signed.
- 12.13.2 Once the contract has been signed by the bidder and the Authority a copy must be sent to procurement to be placed on the contract register.

12.14 Contract Award Notice

- 12.14.1 Once the contract is signed, a Contract award Notice must be placed on both **Contracts Finder** and where applicable (based on value) must also be placed on **Find A Tender Service**.

13 Contract Management

13.1 Procurement Pipeline

- 13.1.1 Officers are required to effectively plan for all procurements.
- 13.1.2 Officers must notify procurement and legal of potential procurements as follows
 - (a) Cyclical contracts – 12 months' notice
 - (b) Capital project – at the point that funding is approved; or at least 6 months' notice
 - (c) Funding Projects – at the point that the application for funding is submitted, but with at least 3 months' notice
- 13.1.3 The procurement pipeline must be reviewed and updated quarterly
- 13.1.4 The Pipeline will be published on the procurement pages to aid suppliers with planning for future opportunities.

13.2 Contracts Register

- 13.2.1 All contracts, once signed must be added to the Contract Register
- 13.2.2 The contract register will be published on the Authority website to aid suppliers with planning for future opportunities
- 13.2.3 All quarterly (or otherwise) reports must be attached to the contract register to demonstrate appropriate management and to provide a clear audit trail of performance, issues, and resolutions
- 13.2.4 All contract modifications must be attached to the contract register
- 13.2.5 All performance related notifications must be attached to the contract register
- 13.2.6 All payment deductions that are made must be formally notified to the supplier and recorded on the contract register

13.3 Contract Storage

- 13.3.1 All contracts that are signed electronically are to be stored on the contract register
- 13.3.2 Contracts that require sealing must both be scanned and stored on the contract register and the originals then stored in a fireproof cabinet at the CPCA offices.

13.4 Document Retention (*Regulation 83*) (*PCRs2015*)

- 13.4.1 All procurement documents issued and received via the e-tendering portal, all evaluation notes, moderation records and related reports and recommendations must be added to the project on the e-tendering portal and all such documents will be stored indefinitely on the portal.
- 13.4.2 All executed contract documents, financial and performance reports, change notices or other relevant contract management documents must be stored on the contract register part of the e-tendering portal and will be stored indefinitely
- 13.4.3 Any other information not held on the portal will be in accordance with the Authority's retention policy.

13.5 Contract Review

- 13.5.1 Meeting must be held periodically (Annually/ quarterly/ monthly) in accordance with the contract and any additional measures that may have been introduced.

13.6 Performance Management

- 13.6.1 Contract performance against stated Key Performance Indicators must be monitored on a monthly/ quarterly basis (depending on what was detailed in the contract) and reported to the Audit & Governance Committee quarterly.
- 13.6.2 An annual report on contract performance against all current contracts must be collated as part of a commitment to continuous Improvement and this information must be reported/ the relevant information published annually as required by this document and ***Applicable Public Procurement Legislation.***
- 13.6.3 Where a performance failure is identified the following must be applied:
- (a) Legal are consulted as to permissible measures under the contract.
 - (b) Management meetings are held more frequently with the interval being based on the severity of the failure.
 - (c) A remedial plan is agreed and signed.
 - (d) Revised, intermediate performance targets are set out and monitored to ensure improvement and performance failure resolution within the agreed timescales.
- 13.6.4 Where the above measures do not deliver the required improvements within the required timescales, legal should be consulted to escalate the remedial requirements or initiate the termination of the contract.

13.7 Financial Management

- 13.7.1 The Authority is required to make payments against its contracts within at most, 30 days.
- 13.7.2 In addition, the Authority must monitor and ensure payments throughout the supply chain of all Authority contracts are being made in accordance with relevant legislation and best practice.
- 13.7.3 For each and all contracts, a register of payments made, late payments, additional payments over and above the original contract value and any deductions, must be collated and reported to the Audit & Governance Committee quarterly.
- 13.7.4 An annual report on payment performance against all current contracts must be reported/ the relevant information published annually as required by this document and ***Applicable Public Procurement Legislation.***
- 13.7.5 Where a payment is late, a supplier is entitled to claim statutory late payment interest unless otherwise documented in the contract
- 13.7.6 In addition, payments on construction contracts must comply with the form of contract used and where practical, should comply with the Construction Supply Chain Charter as far as reasonably possible to do so.

13.8 Social Value Reporting Management

- 13.8.1 Officers are required, in addition to other performance measures, to collate information at quarterly meetings on how the supplier has performed against the social value commitments made in the submission.
- 13.8.2 All such reports must be added to the contract register with other quarterly reports.

13.9 Contract Modifications (*Regulation 72*) (PCRs)

- 13.9.1 Where an Officer proposes to change (modify or extend) a contract that was subject to an Above Threshold competitive procedure, they must liaise with Procurement and Legal to complete the appropriate template and carry out a compliance and risk assessment as to whether the change is a permitted modification.
- 13.9.2 The completed template must then be approved as follows
 - (a) By Finance – to confirm that there is available budget
 - (b) By the Director – to confirm the additional requirement (time and/ or goods and service) are justified
 - (c) By Legal – where the authority for the contract was subject to a key decision and that the delegation allows for the additional spend.
- 13.9.3 Once the change/ modification is approved, it must be formally instructed in accordance with the terms of the contract and signed by both parties. A copy of this contract amendment must be added to the contract register and any change in value/ duration amended accordingly.
- 13.9.4 Any agreed changes must be reported by way of a Modification/ Change Notice in accordance with the **Applicable Public Procurement Legislation**.

13.10 Contract Exit

- 13.10.1 For all cyclical requirements, a year before the contract is expected to expire, the Contract Manager must meet with the Project Officer and supplier and start planning both for the contract exit and procurement of the replacement contract.
- 13.10.2 Where the contract will require a mobilisation period, and/ or TUPE obligations, the Contract Manager must involve both HR and Legal in early discussions so as to ensure all legal obligations are managed accordingly.
- 13.10.3 A lessons learned activity should also be initiated at this point to enable and ensure continuous improvement.

13.11 Contract Termination (*Regulation 73*)(PCRs2015)

- 13.11.1 The Authority reserves the right to terminate a contract in any of the following situations
 - (a) Where an express clause has been included that allows termination for convenience
 - (b) Where the supplier's performance under the contract cannot be remedied or
 - (c) Where there has been a case of insolvency or other organisation failure,in which case the Officer should seek advice from Legal and Procurement to terminate the contract.

- 13.11.2 Any contract terminated for performance must be formally noted on the Contract Register and where applicable under the *Applicable Public Procurement Legislation* this information should be published.

13.12 Contract Termination *Other*

- 13.12.1 Officers must inform procurement and legal if for any reason they wish to terminate a contract
- 13.12.2 Potential reasons for termination include
- (i) Performance failures
 - (ii) Insolvency/ administration
 - (iii) Convenience (where expressly permitted in the contract)
- 13.12.3 Where a contract is terminated, the Authority must assess if the reason for termination is one that must be reported to the cabinet office.
- 13.12.4 The reasons for the termination must be added to the contract register, along with the date and any relevant financial information.

13.13 Lessons Learned

- 13.13.1 At the close of the contract, or as part of the contract exit planning, a lessons learned activity should be carried out in accordance with the gateway process.
- 13.13.2 This information should be shared with officers involved in procurement activities to ensure ongoing process improvements and best practice

14 Approvals

14.1 Award a Contract

14.1.1 The following table sets out who can approve/ sign/ execute a contract and for what value.

Existing Delegated Authority	Works – executed as a Deed	
Monitoring Officer	Up to £500k + VAT	Up to £600k Inc. VAT
Key Decisions Process	Over to £500k exc. VAT	Over £600k inc. VAT
Existing Delegated Authority	Goods & Services – signed underhand	
Responsible Officer	Up to £25k exc. VAT	Up to £30k inc. VAT
Project Finance Officer	Up to £100k exc. VAT	Up to £120k inc. VAT
Project Director	Up to £250k exc. VAT	Up to £300k inc. VAT
Monitoring Officer	Up to £500k exc. VAT	Up to £600k inc. VAT
Key Decisions Process	Over to £500k exc. VAT	Over £600k inc. VAT

14.2 Waivers

14.2.1 Where an officer seeks to deviate from the requirements of this document a waiver must be completed and approved in accordance with the following rules

	Activity	Approval Requirements
Exemption from obtaining quotes (level 2)	Under £25k (exc. VAT) (Goods) The responsible officer must complete and sign the template	The completed (signed) form must then be approved by both Procurement and Legal
	Over £30k up to £100k (exc. VAT) (Services) The responsible officer must complete and sign the template and also have it approved by the Project Finance Officer	
	Over £100k (exc. VAT) up to £GPA threshold (Goods & Service) The responsible officer must complete and sign the template and also have it approved by the Project Finance Officer and the Project Director	

	Over £100k up to £500k (exc. VAT) (Works, Concessions, Utilities) The responsible officer must complete and sign the template and also have it approved by the Project Finance Officer, the Project Director, and the Monitoring Officer	
Exemption from advertisement (level 3)	Under £GPA threshold (Goods & Service) The responsible officer must complete and sign the template and also have it approved by the Project Finance Officer and the Project Director	The completed (signed) form must then be approved by both Procurement and Legal and where a Key Decision, the individual(s) with delegated authority.
	Over £300k up to £500k (exc. VAT) (Light Touch) The responsible officer must complete and sign the template and also have it approved by the Project Finance Officer, the Project Director, and the Monitoring Officer	
	Over £500k (exc. VAT) up to £GPA threshold (Works, Concessions, Utilities) Spend over this value is a Key Decision and so must be taken to Board for approval by the Project Director and Monitoring Officer	
Exemption from further competition under a framework	Over £200k up to £500k (exc. VAT) (ALL) The responsible officer must complete and sign the template and also have it approved by the Project Finance Officer, the Project Director, and the Monitoring Officer	The completed (signed) form must then be approved by both Procurement and Legal

- 14.2.2 Where a contract is awarded under a Waiver and is over £30k Inc. VAT, a Contract Award Notice must be published on Contracts Finder and the contract added to the contract Register

14.3 Exemptions

- 14.3.1 Where an officer deems that the proposed expenditure is exempt from these rules, the officer must complete a procurement exemption form regardless of value and/ or category/ sector. This must be approved by procurement and legal.

14.4 Modifications

- 14.4.1 All modification reports must be approved by the appropriate persons
- 14.4.2 Approval will be based firstly on whether the modification is expressly permitted by the contract and then the following
- (a) and was therefore approved as part of the overall approval, the relevant director can approve the modification

- (b) Whether the modification is expressly permitted by the contract, and there is available budget to cover the extension, but it was not part of the initial approval, the modification must be approved by the relevant director and finance
- (c) Whether the modification is expressly permitted by the contract, but there is no available budget to cover the extension, this must be referred to finance and based on the value of the required modification, escalated to whoever within the Scheme of Delegation, has the Authority to approve the additional budget.
- (d) Where the modification is unplanned but has been assessed to be a lawful modification, approval is to be based on the revised total contract value and is subject to there being budget (approved or subject to approval) to cover the modification.
- (e) A copy of the approved modification report along with all required approvals (by email or signature) must be attached to the contract register and reported as appropriate.

Useful hyperlinks

15 General Links

- 15.1.1 [The Public Contracts Regulations 2015 \(legislation.gov.uk\)](https://www.legislation.gov.uk)
- 15.1.2 [The Utilities Contracts Regulations 2016 \(legislation.gov.uk\)](https://www.legislation.gov.uk)
- 15.1.3 [The Concession Contracts Regulations 2016 \(legislation.gov.uk\)](https://www.legislation.gov.uk)
- 15.1.4 [Procurement policy notes - GOV.UK \(www.gov.uk\)](https://www.gov.uk)
- 15.1.5 [National Procurement Policy Statement.pdf \(publishing.service.gov.uk\)](https://publishing.service.gov.uk)
- 15.1.6 **Procurement Instructions Document**
- 15.1.7 **Procurement Gateway Process**
- 15.1.8 [Current Thresholds PPN](#)
- 15.1.9 [Standard Selection Questionnaire PPN](#)
- 15.1.10 [Contract Register](#)
- 15.1.11 [E-tendering Portal](#)

Appendices

16 Appendix 1 - Roles & Responsibilities

16.1 Procurement and Contracting Manager (directly or through delegation)

- 16.1.1 Responsibility for the Rules, guidance documents and procurement templates.
- 16.1.2 Design, implementation, and management of a Procurement Gateway Process.
- 16.1.3 Provision of Procurement Advice and assistance on all expenditure, including route to market and contract choice.
- 16.1.4 Overview and management of any frameworks and corporate contracts.
- 16.1.5 Oversee all exemptions to the PCRs and these rules.
- 16.1.6 Organising and running market engagement events.
- 16.1.7 Provision of advice on commercial structure and evaluation methodology.
- 16.1.8 Appointment of external legal support for complex procurements.
- 16.1.9 Management of the e-tendering portal.
- 16.1.10 Tender Moderation.
- 16.1.11 Signing off All Regulation 84 Tender Reports for process compliance.
- 16.1.12 All formal Procurement correspondence.
- 16.1.13 Collating/populating all Contract Documents and ensuring signature
- 16.1.14 Oversee contract monitoring and all contract variations.
- 16.1.15 Attendance at bi-annual contract management meetings.
- 16.1.16 Management and monitoring the Contract Register.
- 16.1.17 Forward Planning of cyclical requirements.
- 16.1.18 Chief Finance Officer (directly or through delegation)
- 16.1.19 Development and implementation of the Financial Regulations.
- 16.1.20 Approving budgets for procurement of contracts.
- 16.1.21 Signing of All Regulation 84 Tender Reports for budgetary compliance.

16.2 Procurement Contract Manager responsibilities

- 16.2.1 Notices
 - (a) Pipeline Notice – new – annually – only if annual spend is over £100m in relevant contracts
 - (b) Contracts Detail Notice (and Contract) - published within 30 days of contract signature
 - (c) Payment Compliance Notice – bi-annually

(d) Contract Change Notice – previously contract modification notice and only required for a Reg72(1)(b) and (c) modification – will be required for all modifications – there is significant concern how to manage this for construction and what actually amount to a modification

(e) Contract Termination Notice – new – if required

(f) Performance Information - annually

16.2.2 **Collate**

(a) monthly spend information

(b) quarterly performance information

(c) collate details of supplier that have failed the SQ assessment and report where required

(d) monthly monitor the excluded/ debarment list from central government

(e) details of any contract terminations and report where required

(f) Details of all subcontractors being used and monitor these against the excluded/ debarment list

16.2.3 **Own the Conflict-of-Interest Register**

(a) Create a general and project specific conflict of interest register

(b) Monthly/ procurement stage updates to the register

(c) Escalate any concerns to procurement manager/ legal

16.2.4 **Contract Change Register**

(a) Record all changes made to contracts for compliance with reporting and also Reg 72/ Schedule 8 rules

16.2.5 **Activities**

(a) Attend all contract management meetings for governance and reporting

(b) Weekly review of all registers to ensure up to date

(c) Provide support to procurement manager as deputy, portal management, attending meetings

16.3 **Monitoring Officer (directly or through delegation)**

16.3.1 General advice as required.

16.3.2 Lawfulness and governance of complex procurement decisions taken.

16.3.3 Provision of any legal document requirements and support managing external legal services.

16.3.4 Signing of All Regulation 84 Tender Reports for governance compliance.

16.3.5 Approval of all contract documents before signature.

16.3.6 Approval of all waivers to these rules.

16.3.7 Approval of any contracts awarded under Regulation 32.

16.3.8 Directors

- 16.3.9 Project approval and authority to proceed.
- 16.3.10 Signing of All Regulation 84 Tender Reports for Award Approval.

16.4 Project/ Contract Managers

- 16.4.1 To following the instructions of the Procurement and Contracting Manager and Monitoring Officer.
- 16.4.2 Development of Project Initiation Documents and Gateway reports.
- 16.4.3 Confirmation of Project Budget & Authorisation to Procure.
- 16.4.4 Creation of Contract Specification and Contract Management requirements.
- 16.4.5 Managing any technical enquiries during a procurement process.
- 16.4.6 Evaluation of tender returns.
- 16.4.7 Complete the tender report.
- 16.4.8 Manage the delivery of the contract in accordance with the specification, tender return and the contract management processes included in the contract.

16.5 All Officers Must:

- 16.5.1 Comply with the Combined Authority's Financial Regulations.
- 16.5.2 Declare any gifts or hospitality received either before, during or after the procurement to the Head of Procurement
- 16.5.3 Not disclose any confidential information to unauthorised persons.
- 16.5.4 Conduct the procurement process in a fair, open, and transparent manner.
- 16.5.5 Ensure the process delivers value for money.



Combined Authority Board		Agenda Item
20 September 2023		14b
Title:	Members Access to Information	
Report of:	Edwina Adefehinti, Interim Chief Officer Legal and Governance and Monitoring Officer	
Lead Member:	Edna Murphy (Lead Member for Governance)	
Public Report:	Yes	
Key Decision:	No	
Voting Arrangements:	By a majority of voting members, subject to that majority including the vote of the Mayor, or the Deputy Mayor acting in place of the Mayor.	

Recommendations: This committee is requested to

A	Endorse the Access to Information Protocol.
B	Approve and adopt the Protocol and delegate to the Monitoring Officer to circulate the Protocol to all members and substitutes of the Combined Authority Board, Business Board and Committees as a reference point for members.

Strategic Objective(s):

The proposals within this report fit under the following strategic objective(s):

5	Achieving Best Value and High Performance
	<i>The issue of Members being able to access the information they require to fulfil their roles effectively has been identified by the Overview & Scrutiny Committee. The purpose of the Access to Information protocol is to clarify the rights of Members to access information held by the Combined Authority and set out the expectations of officers responding to requests for information.</i>

1. Purpose

1.1	The purpose of this report is to set out a protocol that can be adopted by the Combined Authority to clarify the rights of members to access to information held the Combined Authority.
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2. Proposal

2.1	The Protocol was presented to the Overview & Scrutiny Committee on 18 September 2023 for its feedback, endorsement and comments before it is presented to the Combined Authority Board to approve before rolling out to all Members and substitutes of the Combined Authority Board, Business Board and Committees.
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3. Background

3.1	<p>Members from the Overview and Scrutiny Committee previously expressed concerns about their ability to access information held by the Combined Authority, which would assist them in their role.</p> <p>At present the rights of a Members to request access to information held by the Combined Authority are set out in the Constitution under Section 10, Rules 10.6(<i>Additional Access for Members of the Authority</i>) and 10.7 (<i>Additional Rights of Access to Documents for Members of the Overview & Scrutiny Committee</i>)</p> <p>Given the comments from Overview & Scrutiny members, it has become apparent that there is a lack of clarity amongst Members generally on their rights to access information. As such it was decided that an Access to Information Protocol should be created to clarify the existing access arrangements available in the Council's Constitution. A draft of the Protocol is attached as Appendix A to this report.</p>
3.2	<p>An Overview & Scrutiny committee needs access to relevant information the authority holds, and to receive it in good time, if it is to do its job effectively. This need is recognised in law, with members of Overview & Scrutiny committees enjoying powers to access information.</p> <p>In particular, regulations give enhanced powers to a scrutiny member to access exempt or confidential information. This is in addition to existing rights for members to have access to information to perform their duties, including common law rights to request information and rights to request information under the Freedom of Information Act 2000 and the Environmental Information Regulations 2004.</p> <p>When considering what information scrutiny needs to carry out its work, scrutiny members and the executive should consider scrutiny's role and the legal rights that committees and their individual members have, as well as their need to receive timely and accurate information to carry out their duties effectively.</p> <p>Scrutiny members should have access to a regularly available source of key information about the management of the authority – particularly on performance, management, and risk. Where a protocol exists and scrutiny members are given support to understand it, the potential for what officers might consider unfocused and unproductive requests is reduced as members will be able to frame their requests from a more informed position.</p> <p>Officers should speak to scrutiny members to ensure they understand the reasons why information is needed, thereby making the authority better able to provide information that is relevant and timely, as well as ensuring that the authority complies with legal requirements.</p> <p>The law recognises that there might be instances where it is legitimate for an authority to withhold information and places a requirement on the executive to provide the scrutiny committee with a written statement setting out its reasons for that decision.</p>

4. Appendices

4.1	Appendix A - Draft Members Access to Information Protocol
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5. Implications

Financial Implications	
5.1	There are no direct financial implications from the proposed protocol, however a failure to provide effective information to Members could inhibit their ability to scrutinise decisions and ensure effective decision making in line with the principles of best value.
Legal Implications	
6.1	The Protocol has been written having regard to relevant legislation and case law, as outlined in the introduction of the Protocol. It has also been informed by guidance produced by the Local Government Association and the Centre for Governance & Scrutiny.

6.2	<p>Section 10 of the Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017 provides additional rights of access to documents for members of overview and scrutiny committees</p> <p>(1) <i>Subject to paragraph (3), a member of an overview and scrutiny committee or a sub-committee of such a committee is entitled to a copy of any document which—</i></p> <ul style="list-style-type: none"> (a) <i>is in the possession or under the control of the combined authority or the mayor; and</i> (b) <i>contains material relating to—</i> <ul style="list-style-type: none"> i) <i>any business that has been transacted at a meeting of a decision-making body of that authority; or</i> ii) <i>any decision that has been made by an individual member of that combined authority.</i> <p>(2) <i>Subject to paragraph (3), where a member of an overview and scrutiny committee or a sub-committee of such a committee requests a document which falls within paragraph (1), the combined authority or the mayor must provide that document as soon as reasonably practicable and in any case no later than 10 clear days after the combined authority receives the request.</i></p> <p>(3) <i>No member of an overview and scrutiny committee is entitled to a copy—</i></p> <ul style="list-style-type: none"> (a) <i>of any such document or part of a document as contains exempt or confidential information unless that information is relevant to—</i> <ul style="list-style-type: none"> i) <i>an action or decision that that member is reviewing or scrutinising; or</i> ii) <i>any review contained in any programme of work of such a committee or sub-committee of such a committee; or</i> (b) <i>of a document or part of a document containing advice provided by a political adviser.</i> <p>(4) <i>Where the combined authority or the mayor determines that a member of an overview and scrutiny committee is not entitled to a copy of a document or part of any such document for a reason set out in paragraph (3), it must provide the overview and scrutiny committee with a written statement setting out its reasons for that decision.</i></p> <p>(5) <i>In this article, references to an overview and scrutiny committee include references to a sub-committee of such a committee.</i></p>
6.3	<p>The law above does not require a document to be open to inspection if it appears to the proper officer (being the officer designated by the authority for these purposes) or that the information being sought does not contain material relating to any business that has been transacted at a meeting of a decision-making body of that authority; or any decision that has been made by an individual member of that combined authority.</p>
6.4	<p>Under common law principles members have the right to access information held by their authority where it is reasonably necessary to enable the member to properly perform their duties as a councillor. However, if the member's motive for seeing documents is indirect, improper or ulterior this may be raised as a bar to their entitlement. If a member is a member of a particular committee or sub-committee, then they have the right to inspect documents relating to the business of that committee or sub-committee. If not a member of that committee or sub-committee, the councillor would have to show good cause why sight of them is necessary to perform their duties (See <i>R v. Clerk to Lancashire Police Committee ex parte Hook</i> [1980] Q.B. 603).</p>
6.5	<p>A member must not disclose information given to them in confidence nor disclose information acquired which they believe is of a confidential nature, unless they: a) have received the consent of a person authorised to give it; or b) are required by law to do so. If information is accessed using the Freedom of Information / Environmental Information Regulations provisions the information can be regarded as public and the member may share the information with others. If on the other hand the Member has accessed the information via the provisions of the Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017 or the common law 'need to know' then in some cases the information may still be confidential, and the Member will be bound by confidentiality. In that case Members should not publish or otherwise disclose the information to a third party.</p>
Public Health Implications	
7.1	None directly

Environmental & Climate Change Implications	
8.1	None Directly
Other Significant Implications	
9.1	None Directly
Background Papers	
10.1	None

Agenda Item 14b	Appendix
Members Access to Information	A

Access to Information Protocol

Scope

1. This protocol applies to all formal meetings of the Cambridgeshire and Peterborough Combined Authority. References to meetings of the Combined Authority include meetings of the Combined Authority Board, Business Board, any committee or sub-committee appointed by the Combined Authority. These provisions do not affect any other rights to information arising under any standing orders of the Combined Authority, or by law.

Summary

2. Generally, members will have a access to information if it is required for them to fulfil their role or they are part of a committee or working group that is scrutinising a particular matter. Members will also have access to documents that are to be discussed at an impending meeting. However, members will have additional rights to access documents if it relates to any review contained in any programme of work of such a committee or sub-committee of such a committee. However, there will be instances where confidential and exempt documents cannot be provided to members as this may result in legal proceedings against the CPCA, if confidentiality is breached.

Members Rights to Information

3. Members are free to request from the Cambridgeshire and Peterborough Combined such information as they may reasonably need in order to assist them in discharging their role as members, having regard to any special responsibility, e.g. Lead member, chair of the Cambridgeshire and Peterborough Combined Board or committee.
4. The legal rights of members to inspect Cambridgeshire and Peterborough Combined Authority documents arise partly from statute and partly from the common law (judicial decisions).
5. Members have the ability to ask for information in accordance with their legal rights. This right extends to such information, explanation and advice as they may reasonably need in order to assist them in discharging their role as a member of the Cambridgeshire and Peterborough Combined Authority. This can range from a request for general information about some aspect of the Cambridgeshire and Peterborough Combined Authority's activities to a request for specific information on behalf of a constituent. Such approaches should normally be directed to the Head of Paid Service or the Monitoring Officer or Statutory Scrutiny Officer.
6. In cases of doubt, members should approach the Monitoring Officer for assistance.
7. As regards the legal rights of members to inspect Cambridgeshire and Peterborough Combined Authority documents, these are covered partly by statute and partly by the common law.
8. Members have a statutory right to inspect any Cambridgeshire and Peterborough Combined Authority document which contains material relating to any business which is to be transacted by the Cambridgeshire and Peterborough Combined Authority. This right applies irrespective of whether the member is a member of the Committee or Subcommittee concerned and extends not only to reports which are to be submitted to the meeting, but also to any relevant background papers. This right does not, however, apply

to documents relating to certain items which may appear as a confidential item on the agenda for a meeting.

9. The much broader common law rights of members remains intact and are based on the principle that any member has a right to inspect Cambridgeshire and Peterborough Combined Authority documents so far as his/her access to the document is reasonably necessary to enable the members properly to perform his/her duties as a member of the Cambridgeshire and Peterborough Combined Authority. This principle is commonly referred to as the 'need to know' principle.
10. The exercise of this common law right depends therefore, upon an individual member being able to demonstrate that she/he has the necessary 'need to know'. In this respect a member has no right to 'a roving commission' to go and examine documents of the Cambridgeshire and Peterborough Combined Authority. Mere curiosity is not sufficient. The crucial question is the determination of the 'need to know'. This question must initially be determined by the Head of Paid Service (with advice from the Monitoring Officer). In the event of dispute, the question falls to be determined by the Monitoring Officer in association with the Head of Paid Service.
11. Member's 'need to know' will normally be presumed where the information clearly relates to the discharge of a function of Cambridgeshire and Peterborough Combined Authority.
12. Whilst the term 'Cambridgeshire and Peterborough Combined Authority document' is very broad and includes for example, any document produced with Cambridgeshire and Peterborough Combined Authority resources, it is accepted by convention that a member of one party group will not have a 'need to know' and therefore, a right to inspect, a document which forms part of the internal workings of another party group.
13. Further and more detailed advice regarding members' rights to inspect Cambridgeshire and Peterborough Combined Authority documents may be obtained from the Monitoring Officer.
14. Finally, any Cambridgeshire and Peterborough Combined Authority information provided to a member must only be used by the member for the purpose for which it was provided, i.e. in connection with the proper performance of the member's duties as a member of the Cambridgeshire and Peterborough Combined Authority. Therefore, for example, early drafts of Committee reports/briefing papers are not suitable for public disclosure and should not be used other than for the purpose for which they were supplied.

Correspondence

15. Correspondence between an individual member and an officer should not normally be copied (by the officer) to any other member without the consent of that member and vice versa. Correspondence includes both hard copy memoranda or letters and email.
16. Most official letters on behalf of the Cambridgeshire and Peterborough Combined Authority will normally be sent in the name of the appropriate officer rather in the name of a member, particularly when dealing with operational or service delivery matters. However, it will be appropriate in certain circumstances (e.g. representations to Government) for correspondence to be sent in the name of member(s) or the Mayor of Cambridgeshire and Peterborough Combined Authority. Letters which create legal obligations or give instructions on behalf of the Cambridgeshire and Peterborough Combined Authority and which are sent out in the name of a member should always be agreed in consultation with the Head of Paid Service, and on legal matters on advice from the Monitoring Officer.

Publicity and Press Release

17. Cambridgeshire and Peterborough Combined Authority is accountable to the residents of the Cambridgeshire and Peterborough area. Accountability requires local understanding. This will be promoted by the Authority, explaining its objectives and policies to the electors and ratepayers.
18. Publicity is, however, a sensitive matter in any political environment because of the impact it can have. Expenditure on publicity can be significant. It is essential, therefore, to ensure that decisions on publicity are properly made in accordance with clear principles of good practice. The Government has issued a code of Recommended Practice on Local Authority Publicity. The purpose of the Code is to set out such principles. The Code affects the conventions that should apply to all publicity at public expense and which traditionally have applied in both central and local government. The Code requires that all local authorities shall have regard to its provisions in coming to any decision on publicity.
19. Officers and members of the Cambridgeshire and Peterborough Combined Authority will, therefore, in making decisions on publicity, take account of the provisions of this Code. If in doubt, officers and/or members should initially seek advice from the Corporate Communications Manager who will refer the matter to the Head of Paid Service. Particular care should be paid to any publicity used by the Cambridgeshire and Peterborough Combined Authority around the time of an election. Particular advice will be given on this by the Monitoring Officer as appropriate.
20. For the sake of clarity the Code does not apply to press releases and publicity that members may arrange and distribute in their individual political capacity rather than through the Cambridgeshire and Peterborough Combined. Members should not use Cambridgeshire and Peterborough Combined resources for party political purposes.

The Statutory Position

21. Section 100F of the Local Government Act 1972 (as amended) (the Act) provides that any document that is in the possession or under the control of a principal council(which includes a Combined Authority), and contains material relating to any business to be transacted at a meeting of the Council or a committee or sub-committee of the Council, shall be open to inspection by any member of the Council.
22. This does not require the document to be disclosed if it appears to the Proper Officer that it contains exempt information under Schedule 12A of the Act. However, under the Local Government (Access to Information) (Variation) Order 2006, the document will still be open to inspection by members if it contains the following:
 - (a) Information relating to the financial or business affairs of any particular person (including the Council holding that information), except to the extent that the information relates to any terms proposed or to be proposed by or to the Council in the course of negotiations for a contract; or
 - (b) Information which reveals that the Council proposes:
 - i) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or
 - ii) to make an order or direction under any enactment.

All agendas, reports and other documents and proceedings of committees and sub-committees shall be treated as confidential and shall not be disclosed unless and until they become public in the ordinary course of the Council's business.

The Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017

23. Section 10 of the 2017 Order provides additional rights of access to documents for members of overview and scrutiny committees.
- (1) Subject to paragraph (3), a member of an overview and scrutiny committee or a sub-committee of such a committee is entitled to a copy of any document which—
 - (a) is in the possession or under the control of the combined authority or the mayor; and
 - (b) contains material relating to—
 - i) any business that has been transacted at a meeting of a decision-making body of that authority; or
 - ii) any decision that has been made by an individual member of that combined authority.
 - (2) Subject to paragraph (3), where a member of an overview and scrutiny committee or a sub-committee of such a committee requests a document which falls within paragraph (1), the combined authority or the mayor must provide that document as soon as reasonably practicable and in any case no later than 10 clear days after the combined authority receives the request.
 - (3) No member of an overview and scrutiny committee is entitled to a copy—
 - (a) of any such document or part of a document as contains exempt or confidential information unless that information is relevant to—
 - i) an action or decision that that member is reviewing or scrutinising; or
 - ii) any review contained in any programme of work of such a committee or sub-committee of such a committee; or
 - (b) of a document or part of a document containing advice provided by a political adviser.
 - (4) Where the combined authority or the mayor determines that a member of an overview and scrutiny committee is not entitled to a copy of a document or part of any such document for a reason set out in paragraph (3), it must provide the overview and scrutiny committee with a written statement setting out its reasons for that decision.
 - (5) In this article, references to an overview and scrutiny committee include references to a sub-committee of such a committee.
24. Where the Executive determines to refuse such a request it must provide the Overview & Scrutiny committee with a written statement setting out its reasons for that decision.

FOIA and EIR

25. Members can, like a member of the general public, also request information from the Cambridgeshire and Peterborough Combined Authority under the Freedom of Information Act 2000 (FOIA) and the Environmental Information Regulations 2004 (EIR). The Information Commissioner's Office publishes guidance on access rights and the exemptions that may be applicable under FOIA and EIR.

Local authority accounts

26. The Local Audit and Accountability Act 2014, and the Accounts and Audit Regulations 2015 provide a right to inspect, question and make objections to the Cambridgeshire and Peterborough Combined Authority's auditor, take copies of statements of accounts and auditors' reports. These rights are explained fully in the National Audit Office guidance but are restricted to prevent access to documents containing personal information about staff.
27. In addition, s.228(3) of the Act provides that: "The accounts of a local authority and of any proper officer of a local authority shall be open to the inspection of any member of the authority, and any such member may make a copy of or extract from the accounts".

The common law 'need to know'

28. Under common law principles, all members have the right to access information held by their authority where it is reasonably necessary to enable them to properly perform their duties as a member.
29. **However, there will be instances in which members may not be allowed access to information if the information is not needed as part of fulfilling their role.,**
30. If a member is a member of a particular committee or sub-committee, then they have the right to inspect documents relating to the business of that committee or sub-committee. If not a member of that committee or sub-committee, the member would have to show good cause why sight of them is necessary to perform their duties.

Notice of Meetings

31. The Cambridgeshire and Peterborough Combined Authority will give at least five clear days' notice of any meeting by posting details of the meeting at offices and on its website. Where exceptionally this period of notice cannot be given, notice will be given as soon as the meeting is convened.

Access to agendas and reports before meetings

32. The Cambridgeshire and Peterborough Combined Authority will publish the agenda and reports (that are not exempt from publication) on its website at least five clear days before the meeting, or if a meeting is convened at less than five clear days' notice as soon as it is convened.

Papers

33. The report author will set out in every report a list of those documents (called background papers) relating to the subject matter of the report which in their opinion:
 - (a) discloses any facts or matters on which the report or an important part of the report is based; and
 - (b) have been relied on to a material extent in preparing the report; and
 - (c) do not include:
 - i) published works or
 - ii) exempt or confidential information

34. Background papers are published on the Cambridgeshire and Peterborough Combined Authority's website and available for public inspection at Cambridgeshire and Peterborough Combined Authority offices.
35. The Cambridgeshire and Peterborough Combined Authority will make background papers available for public inspection for four years after the date of the meeting/decision.

Supply of copies

36. The Cambridgeshire and Peterborough Combined Authority will supply copies of any agenda, reports and background papers that are open to public inspection to any person, electronically (wherever possible) or, on payment of a charge for copying and postage, in hard copy.

Access to minutes etc after meetings

37. The Cambridgeshire and Peterborough Combined Authority will retain and make available copies of the following for six years after a meeting or the taking of a decision:
 - (a) the minutes of the meeting and/or records of decision taken, together with the reasons, excluding any part of the minutes that discloses exempt or confidential information and also excluding, if appropriate in the opinion of the Monitoring Officer any part of the minutes of proceedings when the meeting was not open to the public;
 - (b) a summary of any proceedings not open to the public where the minutes open to inspection would not provide a reasonably fair and coherent record;
 - (c) the agenda for the meeting; and
 - (d) reports relating to items when the meeting was open to the public.



Combined Authority Board		Agenda Item
20 September 2023		14c
Title:	Co-option of Independent Members	
Report of:	Edwina Adefehinti, Interim Chief Officer Legal and Governance and Monitoring Officer	
Lead Member:	Edna Murphy (Lead Member for Governance)	
Public Report:	Yes	
Key Decision:	No	
Voting Arrangements:	By a majority of voting members, subject to that majority including the vote of the Mayor, or the Deputy Mayor acting in place of the Mayor.	

Recommendations:

A	Review the suggested update to the Combined Authority constitution and adopt the proposed changes as revisions to the Constitution, so that a co-opted independent member and substitute from constituent authorities can be appointed.
B	To delegate the recruitment, selection and appointment of independent co-opted member(s) to the Audit and Governance Committee and that the arrangements for the selection of such members be delegated by the Audit & Governance Committee to the Chairman of the Audit and Governance Committee in consultation with the Monitoring officer.
C	Agree that the role of any independent co-opted member(s) from a constituent authority is not remunerated but note that they will receive expenses in line with the authority's current expenses policy.

Strategic Objective(s):

The proposals within this report fit under the following strategic objective(s):

5	Achieving Best Value and High Performance
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1. Purpose

1.1	The purpose of the report is to request that the Combined Authority Board consider and approve the draft wording contained in Paragraph 2.2 to be inserted in the constitution and to make recommendations to adopt the proposed amendments to the constitution.
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2. Proposal

2.1	To include additional wording in the constitution that codifies the power of the Audit & Governance committee to co-opt independent members and to agree to delegate the process for recruiting and appointing co-optees as proposed in Recommendation B above.
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2.2	<p>The additional wording is below:</p> <ul style="list-style-type: none"> At the beginning of each municipal year the Committee may appoint an independent member subject to a resolution agreed by simple majority. A co-opted independent member is a committee member who does not represent any political party or constituent authority for the purposes of the Audit and Governance committee but recruited to join the committee from a Constituent Council. The role description of an independent member of Audit Committee is the same as for an elected member with the only substantial difference being around decision making responsibilities. An independent member cannot vote so will not be able to take part in the decision although they can actively contribute to the discussions leading up to the vote. The objective of including such members is to increase the knowledge and experience base of the committee, reinforcing its independence. The appointed independent co-opted member will not have voting rights. Therefore, their involvement on the Committee will be in a consultative manner, with their views being taken into account by voting members of the Committee. The Audit and Governance committee has authority to determine the process for recruiting and appointing a co-optee and substitute.
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3. Background

3.1	At its AGM on 31 May 2023, the Combined Authority Board recommended that Audit & Governance Committee and Overview & Scrutiny Committee consider co-opting independent members from constituent authorities on the basis of skills and knowledge.
3.2	On 9 June 2023, the Audit & Governance committee resolved to co-opt an independent member (and substitute) from a Constituent Council. The co-opted member would not be given voting rights. The co-option would be for the municipal year 2023/24. The co-opted independent member will be expected to provide advice and bring valuable experience and knowledge to the Committee in discharging its function

4. Appendices

4.1	None
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5. Implications

Financial Implications	
5.1	As the Independent Member will not be remunerated there are no direct financial implications from the proposal.
Legal Implications	
6.1	The Combined Authority is obliged to adopt and maintain a constitution and standing orders.
6.2	Under the Local Government Act 1972 and the Constitution, the Combined Authority Board has the power to delegate its functions, which are not reserved to it, to Committees, Sub-Committees, Officers, Joint Committees or other Local Authorities.
6.3	The purpose of the Audit & Governance Committee is to give assurance as to the governance and sound financial management of the Combined Authority. This will likely be strengthened by including members who are independent from the Combined authority Board and scrutiny functions and who are suitably qualified with experience in the area of governance, audit, finance, regulation and compliance or risk management to provide specialist knowledge and insight.

Public Health Implications	
7.1	None directly
Environmental & Climate Change Implications	
8.1	None Directly
Other Significant Implications	
9.1	None Directly
Background Papers	
10.1	None



Combined Authority Board	Agenda Item
20 September 2023	14d

Title:	Appointment of Independent Person
Report of:	Edwina Adefehinti, Interim Chief Officer Legal and Governance and Monitoring Officer
Lead Member:	Edna Murphy (Lead Member for Governance)
Public Report:	Yes
Key Decision:	No
Voting Arrangements:	By a majority of voting members, subject to that majority including the vote of the Mayor, or the Deputy Mayor acting in place of the Mayor.

Recommendations:

A	Comment on and agree that an additional independent person is appointed to sit on Audit Committee for a period of four years
B	Approve the amendments to chapter 13 of the constitution as set out below: 13.4.1. The Combined Authority Board shall decide the size and membership of the Audit and Governance Committee and shall include at least one Independent Person. 13.5.2. One of the Independent Persons (if more than one) shall be designated as Chair of the Audit and Governance Committee. If no more than one Independent Person is appointed , the sole Independent Person shall be designated as the Chair of the Audit & Governance Committee.
C	Delegate to the Executive Director of Resources and Performance and the Monitoring Officer, in consultation with the Chair of the Audit and Governance Committee, authority to finalise the role description, skills, competencies and person specification attached as Appendix A and to approve the advert.
D	Agree that the recruitment of the Independent Person be led by a panel consisting of the Chairman of the Audit and Governance Committee and three members of the three main political parties of the Audit and Governance committee supported by the Executive Director of Resources and Performance and the Monitoring Officer.
E	Following the recruitment process, a report to formally appoint the Independent Person will be presented to a future CPCA Board meeting

Strategic Objective(s):

The proposals within this report fit under the following strategic objective(s):

5	Achieving Best Value and High Performance
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1. Purpose

1.1	The purpose of the report is to request that the Combined Authority Board consider and approve to appoint an additional independent person to the Audit and Governance Committee.
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2. Proposal

2.1	To seek approval to appoint an additional independent person to sit on the Audit and Governance Committee
2.2	<p>Following approval of the CPCA Board, the Executive Director of Resources and Performance and the Monitoring Officer, in consultation with the Chair of the Audit and Governance Committee will finalise the role description, skills, competencies and person specification. Following which an advertisement will be placed.</p> <p>The recruitment panel will convene and complete the recruitment, resulting in an appointment. The final stage would be that the Monitoring Officer will take a report to the CPCA Board to formally appoint the Independent Person.</p> <p>Audit Committees are a key component of corporate governance. They are a key source of assurance about the organisation's arrangements for managing risk, maintaining an effective control environment, and reporting on financial and non-financial performance. Independent persons with appropriate skills and experience supplement those of the elected members and improve the effectiveness of the Audit Committee.</p> <p>The Independent Person would not have a vote in the same way as constituent authority appointed members do at committee and will be there in an advisory consultative manner. Suitably qualified and experienced independent member(s) serving on Audit Committees can also bring specialist knowledge and insight to the workings and deliberations of the committee which, when partnered with elected members' knowledge of working practices and procedures, ensure:</p> <ul style="list-style-type: none"> • An effective independent assurance of the adequacy of the risk management framework. • Independent review of the Authority's financial and non-financial performance. • Independent challenge to and assurance over the Authority's internal control framework and wider governance processes. • Oversight of the financial reporting process.

3. Background

3.1	<p>There is a requirement in The Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017 and the Constitution for the Audit & Governance Committee to have at least 1 member who is an independent person.</p> <p>The definition of an independent person is provided in the above Order :</p> <ol style="list-style-type: none"> Is not an existing member or co-opted member or officer of the combined authority; Is not an existing member or co-opted member or officer of a constituent council or a parish council for any of the three constituent Authorities making up the Combined Authority Is not a relative or close friend of a person within paragraph (a) or (b); and Was not any anytime during the previous 5 years holding an appointment as follows – <ol style="list-style-type: none"> A member, co-opted member or officer of the authority (CPCA); or A member, co-opted member or officer of a parish council for any of the seven constituent Authorities making up the Combined Authority <p>In terms of making the appointment, the Order prescribes the requirement for the appointments to be made following the role being advertised in such a way as to bring the role to the attention of the public, applicants having made an application to fill the post and the appointment has been approved by the majority of the members of the combined authority. The process for selection and recruitment of the Independent Co-Opted member is the responsibility of the Audit Committee.</p>
3.2	<p>As members will be aware, the Audit & Governance committee is chaired by an Independent Person whose term of service is due to expire soon. The CPCA Constitution currently prescribes that the Independent Member should be designated as Chair of the Audit and Governance Committee, however the Combined Authority Board is being asked to approve amendments to the Constitutions as drafted above</p>

	The request for an additional independent person is to ensure that there is an opportunity for planned succession, and that historic knowledge can be transferred to the additional independent person to ensure a smooth transition allowing sufficient time to familiarise themselves with the functions of the Audit & Governance committee.
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4. Appendices

4.1	Appendix A – Role Profile – Independent Person of the Audit and Governance Committee
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5. Implications

Financial Implications

5.1	There may be financial implications regarding the appointment of the second Independent Person on the Audit & Governance Committee, which will depend on the recommendations of the Independent Remuneration Panel.
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Legal Implications

6.1	The purpose of the Audit & Governance Committee is to give assurance as to the governance and sound financial management of the Council. This will likely be strengthened by including members who are independent from the Combined authority Board and scrutiny functions and who are suitably qualified with experience in the area of governance, audit, finance, regulation and compliance or risk management to provide specialist knowledge and insight.
6.2	Subject to adequate vetting procedures and adherence to the Person Specification, this initiative should augment the Audit Committee's independence, provide additional expertise, and provide an opportunity for the community to play an enhanced role in the governance of the Council.
6.3	The Combined Authority Board is responsible under the constitution, Chapter 4, Rule 4.3.12 for Decisions related to Establishment and membership of Committees and Sub-Committees.
6.4	An independent person appointed through an open advertisement would be subject to a review of potential remuneration by the Independent Remuneration Panel.

Public Health Implications

7.1	None directly
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Environmental & Climate Change Implications

8.1	None Directly
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Other Significant Implications

9.1	None Directly
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Background Papers

10.1	None
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Appendix A

ROLE PROFILE – INDEPENDENT PERSON OF THE AUDIT & GOVERNANCE COMMITTEE –CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY

Responsibilities

1. Act as an independent member of the Audit & Governance Committee of the Cambridgeshire and Peterborough Combined Authority.
2. Assist the Committee in fulfilling its statutory duties to:
 - (a) review and scrutinise the authority's financial affairs,
 - (b) review and assess the authority's risk management, internal control and corporate governance arrangements,
 - (c) review and assess the economy, efficiency and effectiveness with which resources have been used in discharging the authority's functions, and
 - (d) make reports and recommendations to the combined authority in relation to reviews conducted under paragraphs (a), (b) and (c).
3. Assist the Committee in fulfilling its terms of reference once agreed.
4. Foster good working relationships and communication among all committee Members, between the committee and the Cambridgeshire and Peterborough Combined Authority, and the internal/external auditors.

Duties

1. Attend all formal meetings of the Committee, including any sub-committees for panels you are assigned to and any additional meetings, as required
2. Prepare for each meeting by reading the agenda papers and additional information to familiarise yourself with issues to be covered during the meeting. Prior to the meeting consider the questions you may wish to put to any attendees.
3. At the meetings you will need to listen carefully, ask questions in a way which is non judgemental, respect confidentiality and help to fulfil the role of the Committee
4. Attend training and development events as needed
5. Keep abreast of the key issues in relation to the responsibilities of the Combined Authority and matters within the terms of reference of the committee.
6. Contribute to achieving an open, accountable and transparent decision making process
7. Uphold the Cambridgeshire and Peterborough Combined Authority's constitution in respect of meetings of the Audit & Governance Committee.

Person Specification

Candidates will be assessed against the following knowledge/experience, competencies and personal qualities.

Knowledge and Experience

1. Knowledge and experience in matters of audit, risk management, and performance management, and corporate and financial governance and controls.
2. Held a decision making role in some previous (not necessarily management) employment.
3. Experience gained working in or within a large, or public sector, organisation or serving on a Committee or Board

Competencies:

4. **The ability to think strategically:** To have breadth of vision, to rise above detail, and to see problems and issues from a wider, forward-looking perspective and to make appropriate linkages
5. **The ability to make good judgements:** To take a balanced, open-minded and objective approach.
6. **The ability to challenge:** To be able to rigorously scrutinise and challenge constructively without becoming confrontational, using appropriate data, evidence and resources
7. **The ability to be analytical:** To interpret and question complex written material, including financial and statistical information and other data such as performance measures and identify the salient points
8. **The ability to communicate effectively:** To be able to communicate effectively both verbally and in writing and to interact positively with other members of the Committee, the Combined Authority and the public

Personal Qualities:

9. **Team working:** The ability to play an effective role in meetings through listening, persuading and showing respect for the views of others
10. **Self-confidence:** The skill to challenge accepted views constructively without becoming confrontational
11. **Enthusiasm and drive:** The ability to be proactive in seeking out learning and developmental opportunities to enhance knowledge and understanding (for example, on financial matters and statutory requirements)
12. **Respect for others:** The capacity to treat all people fairly and with respect, to value diversity and respond sensitively to difference
13. **Integrity:** The necessity to embrace high standards of conduct and ethics and be committed to upholding human rights and equality of opportunity for all

Other Requirements and Considerations:

14. Candidates must be able to attend meetings at varying locations throughout the Cambridgeshire and Peterborough area
15. Candidates should have the time, energy and commitment to prepare for and attend regular meetings. We suggest that they would need to allocate around one day per month to devote to this role
16. Candidates should have a willingness to learn
17. Candidates must be eligible for the role (*see eligibility criteria below*)

Disqualifications

You cannot be considered for appointment if you:

- (a) under 18 years of age
- (b) are a member, co-opted member or officer of the authority;
- (b) are a member, co-opted member or officer of a parish council for which the authority is the principal authority;
- (c) are a relative, or close friend, of a person within sub-paragraph (a) or (b); and
- (d) was at any time during the last 5 years
 - (i) a member, co-opted member or officer of the authority; or
 - (ii) a member, co-opted member or officer of a parish council for which the authority is the principal authority.



Combined Authority Board

20 September 2023

Agenda Item

15

Title:	Local Transport and Connectivity Plan
Report of:	Tim Bellamy, Head of Transport
Lead Member:	Mayor Dr Nik Johnson
Public Report:	Yes
Key Decision:	Yes - KD2022/056
Voting Arrangements:	Choose from the following: A A vote in favour by at least two thirds of all Members (or their Substitute Members) appointed by the Constituent Councils, to include the Members appointed by Cambridgeshire County Council and Peterborough City Council, or their Substitute Members B A simple majority of voting Members

Recommendations:

A	Approve the Local Transport and Connectivity Plan
B	Recognise that the LTCP may require a review and some revision on receipt of the guidance from central government

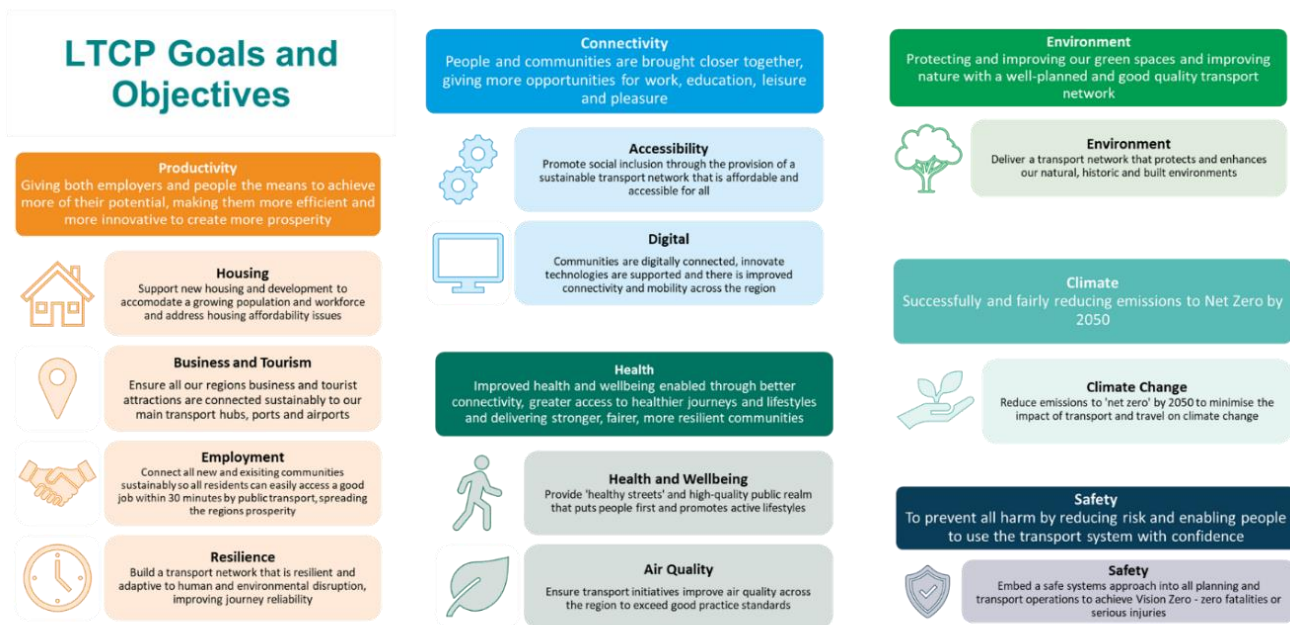
Strategic Objective(s):

The proposals within this report fit under the following strategic objective(s):

	<p>Achieving ambitious skills and employment opportunities</p> <ul style="list-style-type: none">• Bringing together people, employers, providers, and place leaders to guide and drive an integrated approach to skills and employment in our region.• Attracting more businesses to grow or relocate to Cambridgeshire and Peterborough.• Improved community connection.
	<p>Achieving good growth</p> <ul style="list-style-type: none">• Allow more flexibility to decide and develop long-term strategies that integrate our local transport and highway connectivity priorities.
	<p>Increased connectivity</p> <ul style="list-style-type: none">• Digital and physical connection to communities, professional networks, health services, leisure, nature and to places of employment and education. Reducing the need for travel with more services located within communities.• Deliverables: - Reduced rural isolation - Improved Highway connectivity - Sustainable and reliable public transport.• Outcomes - (1) Increasing share of public transport usage and sustainable travel as a proportion of all travel (2) Reduction in numbers of people killed or seriously injured on region's roads (3) Reduced congestion on major roads (4) Measurable improvements in connectivity for 'left behind' areas.

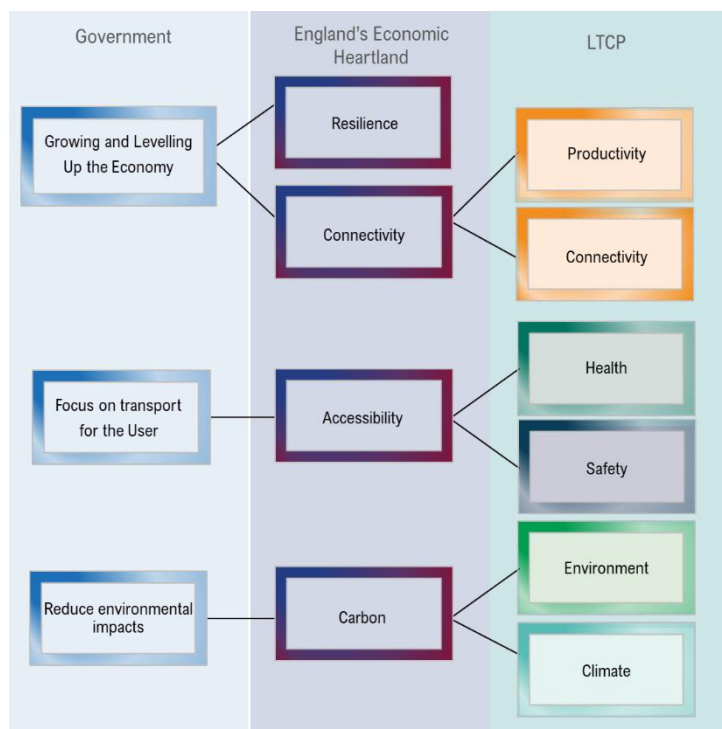
	<p>Enabling resilient communities</p> <ul style="list-style-type: none"> • Providing the infrastructure and support to enable communities across the region to be adaptable to environmental and climate, financial and social crises and be well placed to extend cultural opportunities for Cambridgeshire and Peterborough to be a great place to live and work. • Have the infrastructure – power and water especially - needed to achieve sustainable growth - Reduced accidents on region's roads. • Deliverables: Environmental and Climate actions - Infrastructure – sufficiency, preservation, and safety. • Outcomes - (1) Reduction in CO2 emissions for Cambridgeshire and Peterborough (2) Increase in biodiversity with improvements in both common and red-list species.
Cambridgeshire and Peterborough Combined Authority – Strategy and Business Plan 2023/24	

1. Purpose	
1.1	This paper provides an update on the Local Transport and Connectivity Plan (LTCP) inviting the Combined Authority Board to approve the final version of the Plan. The Plan will be submitted to central government on the agreement and approval of the Combined Authority Board.

2. Proposal	
2.1	The proposal is the approval of the Local Transport and Connectivity Plan (LTCP). The draft LTCP describes how transport and digital interventions can be used to address current and future challenges and opportunities for the region. It will set out the revised policies and strategies needed to secure growth and ensure that planned developments can take place in the county in a sustainable way.
2.2	<p>The LTCP will deliver against the strategic objective due to the document having the following goals and objectives:</p>  <p>LTCP Goals and Objectives</p> <ul style="list-style-type: none"> Productivity: Giving both employers and people the means to achieve more of their potential, making them more efficient and more innovative to create more prosperity Housing: Support new housing and development to accommodate a growing population and workforce and address housing affordability issues Business and Tourism: Ensure all our regions business and tourist attractions are connected sustainably to our main transport hubs, ports and airports Employment: Connect all new and existing communities sustainably so all residents can easily access a good job within 30 minutes by public transport, spreading the regions prosperity Resilience: Build a transport network that is resilient and adaptive to human and environmental disruption, improving journey reliability Connectivity: People and communities are brought closer together, giving more opportunities for work, education, leisure and pleasure Accessibility: Promote social inclusion through the provision of a sustainable transport network that is affordable and accessible for all Digital: Communities are digitally connected, innovate technologies are supported and there is improved connectivity and mobility across the region Health: Improved health and wellbeing enabled through better connectivity, greater access to healthier journeys and lifestyles and delivering stronger, fairer, more resilient communities Health and Wellbeing: Provide 'healthy streets' and high-quality public realm that puts people first and promotes active lifestyles Air Quality: Ensure transport initiatives improve air quality across the region to exceed good practice standards Environment: Protecting and improving our green spaces and improving nature with a well-planned and good quality transport network Environment: Deliver a transport network that protects and enhances our natural, historic and built environments Climate: Successfully and fairly reducing emissions to Net Zero by 2050 Climate Change: Reduce emissions to 'net zero' by 2050 to minimise the impact of transport and travel on climate change Safety: To prevent all harm by reducing risk and enabling people to use the transport system with confidence Safety: Embed a safe systems approach into all planning and transport operations to achieve Vision Zero - zero fatalities or serious injuries

2.3

There is also a clear link between National, Regional and Local Objectives.



3. Background

3.1

The future of local transport planning for the Cambridgeshire and Peterborough area has and continues to undergo rapid change. Since the publication of the Local Transport Plan (LTP) in early 2020 there have been significant changes that have directly and indirectly impacted on the current transport network and the appropriateness of the overarching strategy.

The LTCP provides the Combined Authority, constituent Councils and partners with a breadth of options – a menu of measures that can be implemented in line with the Plan’s vision, overarching aims and objectives. These options as they relate to the highway, will be subject to the agreement of the Highways Authority for Peterborough, and the Highways Authority for Cambridgeshire. In the case of Cambridgeshire, the Highways Authority will also consult with the relevant District Council. In addition, it should also be noted that some component parts of the Plan are not wholly subscribed to by all the constituent Councils within Cambridgeshire and Peterborough.

3.2

The purpose of a LTP is to:

- Outline the current baseline regarding transport, accessibility, and pollution;
- Set out challenging, but achievable, objectives; and
- Set out the timeline for achieving these objectives.

The document has been updated and finalised to consider feedback and changes suggested by key organisations. These changes were based on:

- The consultation results and the “You said, We did” summary previously presented at 18th January Transport and Infrastructure Committee;
- Thorough detailed engagement with constituent Councils’ members and officers including reviews of the overall LTCP strategy, local sections, case studies and pictures;
- Further engagement with neighbouring Strategic Transport Authorities, and other interest groups;
- A review by high-quality and renowned peer Strategic Transport Authorities;
- Engagement with and feedback from DfT and sub-national transport bodies;

	<ul style="list-style-type: none"> • Addressing the emerging intelligence and understanding of likely implications of the LTP guidance including: • An underlying “Vision led approach”; • Increase focus on integration including spatial planning; • Need for Electric Vehicle Charging Strategy; • Embedding decarbonisation considerations into the planning process – Quantifiable Carbon Reduction (QCR) including the examination of a range of transport planning tools and initiatives; and • Alignment between the LT(C)P and Local Plans. • Carbon Assessment – LTCP based on Improve, Shift and Avoid; and • Feedback received from the Transport and Infrastructure Committee and Combined Authority Board in March 2024, as well as subsequent meetings with the Business Board, Transport and Infrastructure members and Leaders.
3.3	<p><u>Programme</u></p> <p>With central government yet to publish its Local Transport Plan guidance, originally due in September 2022, there remains a risk to the LTCP. The LTCP programme has maintained momentum and progressed to a final version. Other Local Authorities, such as Transport for West Midlands and Oxfordshire CC, have also published their LTPs whilst awaiting the guidance. DfT have stated to progress with the publication of the LTP, mindful that the Combined Authority will need to undertake a review when the final guidance is made available.</p> <p>Following receipt of the final LTP guidance, an assessment of the LTCP against the requirements will have to be made. This will include a mapping exercise that will compare our LTCP with the final guidance (including a gap analysis and links to further work if required). If a slightly revised iteration is required, this will be subject to scrutiny and review by the Transport and Infrastructure Committee ahead of its approval by the Combined Authority Board.</p> <p>Central government have outlined that if certain schemes, initiatives, and transport planning tools have not been taken into consideration during the development of the Plan then there is potential that future funding opportunities may be limited. It is therefore imperative that this mapping is undertaken alongside an outline of the key schemes and initiatives within the documentation suite.</p> <p>Following this if needed the LTCP will be reviewed. Throughout the update process we will keep the Transport and Infrastructure Committee and Combined Authority Board regularly updated including timelines and any potential budgetary requirements.</p> <p>During the course of the 23/24 financial year the Combined Authority with constituent Councils and partners, will be working on the development and approval of an appropriate Implementation Plan in line with government guidance and our internal Strategic Appraisal Framework (SAF). The outputs from the work on the SAF will be aligned to the LTCP objectives and allow for a prioritised programme of schemes. An output from this process will be a pipeline of schemes that can then be used to seek funding from specific opportunities. This approach aligns to the approach undertaken by a number of Strategic Transport Authorities that have published their LTPs over the course of the last 6 months.</p>
3.4	<p><u>Changes since the CA Board in May 2023</u></p> <p>Since the papers were previously submitted to the CA Board in May 2023 a number of minor amendments have been made to the text within the main strategic document (the updated Strategic Document can be found in Appendix A). The changes are outlined below:</p> <ul style="list-style-type: none"> • Page 20 – the following text has been inserted “This document gives a breadth of options for Local Authorities; however, these will be subject to the agreement of the Highways Authority for Peterborough, and the Highways Authority for Cambridgeshire. In the case of Cambridgeshire, the Highways Authority will also consult with the relevant District Council”. • Page 20 – the detailed Avoid-Shift-Improve table has been removed (the overarching strategic information remains in the table on page 18).

	<ul style="list-style-type: none"> • Page 21, paragraph 2 now reads “Where appropriate, and with the support of local partners, including the local authorities, we will develop and implement 20-minute neighbourhoods”. • Page 23, paragraph 5 now reads “We will work with Local Authorities and partners who wish to investigate, develop and implement appropriate 20-minute neighbourhoods across the region.” • Page 23, paragraph 6 now reads “Where there is support including that of the Local Authority, for the idea of 20-minute neighbourhoods consideration will be given to their appropriateness and implementation”. • Page 25, case study on Collaboration between East Cambridgeshire and Sustrans now reads “The District Council has recently commissioned a further five studies as these are important our ability to make the case for future investment as they will ensure that we have developed proposals to put forward when funding pots are made available”. • Page 34 – specific reference to the types of Travel Demand Management (TDM) measures has been removed from paragraph 2. • Page 35 – specific reference to the types of TDM has been removed from paragraph 7. • Page 36 – addition of “including Local Authorities” in paragraph 2. • Page 36 – addition of “Local Authorities and” in paragraph 3. • Page 36 – addition of the phrase “where it is practically possible to do so” in paragraph 4.
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4. Appendices	
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4.2	Appendix B. Local Area Strategies – East Cambridgeshire
4.3	Appendix C. Local Area Strategies – Fenland
4.4	Appendix D. Local Area Strategies – Greater Cambridge
4.5	Appendix E. Local Area Strategies – Huntingdonshire
4.6	Appendix F. Local Area Strategies – Peterborough
4.7	Appendix G. Glossary
4.8	Appendix H. Evidence Base
4.9	Appendix I. Monitoring and Evaluation Framework
4.10	Appendix J. Quantified Carbon Assessment – Technical Note
4.11	Appendix K. Quantified Carbon Assessment – Briefing Document (March 22)
4.12	Appendix L. Quantified Carbon Assessment – Briefing Document (Nov 22)
4.13	Appendix M. Quantified Carbon Assessment – Briefing Document (Feb 23)
4.14	Appendix N. LTCP Consultation Report
4.15	Appendix O. LTCP Consultation – You Said We Did
4.16	Appendix P. Independent Integrated Impact Assessment
4.17	Appendix Q. Independent Integrated Impact Assessment – Appendices
4.18	Appendix R. Independent Policy Review
4.19	Appendix S. Independent Habitats Regulation Assessment
4.20	Appendix T. Engagement Document – Briefing Note

5. Implications

Financial Implications

- | | |
|-----|--|
| 5.1 | An approved LTCP will help CPCA demonstrate to the Department for Transport its strategic aims for transport across the area and should therefore help the Authority with its future bids to the Department. The LTCP may require a review and some revision on receipt of the guidance from central government. This may have an additional budgetary need. |
|-----|--|

Legal Implications

- | | |
|-----|--|
| 6.1 | <p>All local transport authorities have a legal duty to produce and maintain a Local Transport Plan as outlined in the 'Transport Act 2000' (later amended by the 'Local Transport Act 2008'). Additionally, with no overarching strategic transport plan in place, there could be a negative impact on the likelihood of the authority securing major scheme funding.</p> <p>Developing a Combined Authority Transport Plan seeks to clarify and update the city region's current transport policy context to help prioritise interventions and deliverables</p> <p>The changes referred to in paragraph 3.4, in relation to Page 20 of the LTCP, reflect the decision-making roles of both Peterborough City Council and Cambridgeshire County Council as the region's Statutory Highways Authorities. The wording therefore reflects the current and legal position in Cambridgeshire within a two-tier authority set-up. Any decision made by the CPCA must recognise the statutory duties of PCC and CCC in compliance with the law, otherwise the decision carries with it a risk of unlawfulness. Consequently, any legal challenge would likely be successful.</p> |
|-----|--|

Public Health Implications

- | | |
|-----|---|
| 7.1 | The report recommendations have a positive implication for public health. One of the objectives of the LTCP is improved health and well-being enabled through better connectivity, greater access to healthier journeys and lifestyles and delivering stronger, fairer, more resilient communities. |
|-----|---|

Environmental & Climate Change Implications

- | | |
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| 8.1 | The report recommendations have a positive implication for the environment and climate change. Both Climate and Environment are objectives of the LTCP including successfully and fairly reducing emissions to net zero by 2050 and protecting and improving our green spaces and improving nature with a well-planned and good quality transport network. |
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Other Significant Implications

- | | |
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| 9.1 | Central government are yet to publish their LTP guidance that was due in September 2022, and this remains a key risk to the overarching programme. The team have endeavoured to minimise this risk through proactive, ongoing liaison with the Department for Transport and engagement with peers. |
|-----|--|

Background Papers

- | | |
|------|---|
| 10.1 | <p>Transport and Infrastructure Committee 4 November 2020</p> <p>Transport and Infrastructure Committee 10 March 2021</p> <p>Transport and Infrastructure Committee 8 September 2021</p> <p>Transport and Infrastructure Committee 12 January 2022</p> <p>Transport and Infrastructure Committee 18 January 2023</p> <p>Transport and Infrastructure Committee 15 March 2023</p> <p>Combined Authority Board 25 November 2020</p> <p>Combined Authority Board 24 March 2021</p> <p>Combined Authority Board 26 January 2022</p> <p>Combined Authority Board 22 March 2023</p> |
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FOREWORD

MAYOR'S FOREWORD

The Combined Authority has made good progress since the publication of the last *Local Transport Plan* in 2020; however, we now need a more ambitious community focused transport strategy to deliver the Combined Authority's and partners' priorities. Particularly the need to take action to address the climate emergency, tackle inequalities, prioritise health and wellbeing (physical and mental); and to ensure we continue to invest to deliver an inclusive, integrated, and sustainable transport network which works for us all.

Trends of private car use have contributed to congestion, pollution, and public health issues therefore we need to fundamentally reconsider how people move around and through our region. In order to address these challenges, we have to reduce the need for some travel and discourage individual private car use. We plan to do this by making active travel, public and shared transport the natural first choice. This Plan will make these modes more attractive and create an increasingly balanced, integrated, affordable, safe, and socially equitable transport system which the community will be willing to rely on.

To deliver our aspirations there will be considerable challenges. Delivering our vision will not be easy and there will be some tough decisions around how we use existing road space and infrastructure. However, the health of our residents and the protection of our environment is paramount. The benefits of this approach will be felt by all as we improve our health, provide cleaner air as well as allowing for easier movement around our region, not just for today but into the future.

Delivering this Plan will require meaningful action and effective collaboration with a range of stakeholders. The importance of that collaboration is demonstrated by our comprehensive engagement with multiple individuals and organisations within the CPCA community during the Plan's development. We will continue to work with them to develop and implement schemes, innovative solutions, and initiatives. Continued engagement with our residents and businesses will be a constant feature in ensuring we deliver the transport network and solutions for you.

We thank everyone who commented on the *Local Transport and Connectivity Plan* consultations and engagement events; and encourage further engagement as we move forward with this project. Working together we can deliver the Plan and a better region for everyone.



INTRODUCTION

OVERVIEW

This Plan establishes a vision and the framework to deliver a modern, safe, and integrated transport system for the people and businesses of Cambridgeshire and Peterborough. The document is an update to our first **Local Transport Plan** (LTP) for Cambridgeshire and Peterborough, published in 2020.

The strategy has been reviewed in consultation and collaboration with key stakeholders, including our two Local Highways Authorities (Cambridgeshire County Council and Peterborough City Council), five District Councils (City of Cambridge, East Cambridgeshire, Fenland, Huntingdonshire, and South Cambridgeshire), Greater Cambridge Partnership, National Highways and Network Rail.

In updating this strategy, we sought comment, feedback, advice, and guidance from a wide range of consultees and stakeholders in the public, private and third sector including Sub-National Transport Bodies, delivery bodies, industry representative groups, businesses, passenger groups, and community organisations.

The Devolution Deal between government, Cambridgeshire, and Peterborough, established a programme of investment for our economic future, with the aim of doubling the size of the economy and creating more good jobs. In pursuing economic growth, we have a responsibility to ensure that rising prosperity makes life better, healthier, and fairer, whilst ensuring that we do not exhaust the resources our children and future generations will need for the future. More and more people are recognising that we do not just need growth: we need good growth. Our aim is not simply to increase our income, but to increase our area's wealth, in a way that is driven by our values.

Since the Devolution Deal was enacted, much has changed – Brexit; the lasting impact of the Covid-19 pandemic; increased awareness of the need to protect our environment; a greater understanding around the impacts our actions are having on

the climate; and our health and wellbeing are all factors that we need to continue to be cognisant of in delivering future growth in a sustainable way.

This **Local Transport and Connectivity Plan** (LTCP) is inextricably linked and integrated with ours and our partners' strategic direction; whilst being sufficiently flexible to drive change to meet the wider objectives. It helps to shape the overarching direction of travel for transport and our associated schemes, whilst also ensuring that when projects are brought forward these align with our key objectives and help us to achieve our vision, aims and aspirations.

It will do so by:

- In conjunction with our Assurance Framework, providing a rigorous process;
- For transport scheme prioritisation and development, which will ensure that investment is directed to those areas where it can contribute most to the wellbeing of the area;
- Setting the framework for a Delivery Plan to be adhered to and monitored that sets out our spending programme, based on the resources available. The Delivery Plan will be reviewed annually through the Medium-Term Financial Planning process; and
- Truly reflecting our Sustainable Growth Ambition Statement. This Plan identifies how we will deliver against our ambitions for capital development under each of the themes and include outcome indicators to show how we will deliver against those themes.

This LTCP has been developed in line with our current understanding of the emerging national LTP guidance and best practice. It is based upon an extensive evidence base that has been updated since the initial document was published in 2020. When the revised guidance is released, it may be that particular elements of this Plan will need to be revisited and revised to align with any change to government's direction of travel.



It is expected that government will require Plans to focus on:

CLIMATE AND ENVIRONMENTAL CHALLENGES

Government recognises the challenges of climate change and the impact that it is already having on our transport systems. Bold actions will be expected within this Plan to ensure the UK will achieve net zero 2050 to limit global temperature rises, halt the deterioration of the natural environment, and counter the negative health outcomes associated with the impact of transport on air quality. To assist in the attainment of this target, our Independent Commission on Climate in 2021 stated that we would rollout electric vehicle charging infrastructure, which provides a 'right to charge' for residents, workers and visitors in the region whilst ensuring a successful transition towards zero emission bus and taxi fleets by 2030.

ECONOMIC AND FISCAL CONTEXT

This Plan supports good growth within the region, allowing for businesses and communities to thrive and prosper. The aim of this Plan is to ensure that no community is left behind and closely aligns with government's commitment to levelling up.

PLANNING BEST PRACTICE

We have incorporated new best practice for transport planning with this Plan allowing for future changes and innovations to be utilised to meet our vision. This Plan truly aligns with government's move away from predicting future traffic growth and providing for it, towards a more integrated, vision-led approach.

NEW TECHNOLOGY

We will create an environment through which new and emerging technologies can be harnessed and explored to create an integrated transport network that meets the needs of businesses, people, and communities. The use of emerging technologies provides new forms of transport, new tools to manage traffic and networks, digital alternatives to travel, new platforms for innovation, and new techniques to engage with and collect data from transport users. We will use these emerging technologies to best deliver the right outcome for the people and businesses of our region.

ALIGNMENT WITH WIDER GOVERNMENT POLICY

This Plan strongly aligns with changes to transport and spatial planning, legislation and policy since the last guidance was published, including:

- Bus Back Better;
- Equalities Act 2010;
- Future of Freight Strategy;
- Gear Change;
- Inclusive Transport Strategy;
- Plan for Rail;
- Transport Decarbonisation Plan; and
- Updates to the National Planning Policy Framework.

In addition, this Plan has been subjected to multiple impact assessments, to ensure that it fully considers equalities, environmental, habitats and health impacts.

REASONS FOR NEW LTCP

- ✓ The election of Mayor Dr Nik Johnson and change in values and focus
- ✓ CPCAs Independent Commission on Climate's recommendation
- ✓ Refreshed focus on sustainable economic growth and how we deliver this even better
- ✓ Covid-19 and the long-term effects on travel
- ✓ Government's new plans to cut carbon set out in: a) Decarbonisation of Transport Plan
b) The Ten Point Plan for Green Industrial Revolution
- ✓ Government's new national active travel policies and updated guidance on LTPs

STRATEGIC PRIORITIES

The following is not an exhaustive list; however, it does highlight some of the key policies at national, sub-national, regional, and local levels.

NATIONAL

At the national level there are a range of policies that provide context for the LTCP and have set high level ambitions which this Plan will contribute to delivery of:

- Build Back Better: our plan for growth (2021): Sets out government's plans to support economic growth through investment in infrastructure, skills, and innovation. The aim to support the transition to net zero has strong links to the LTCP.
- Environment Plan (2018): Sets out how government will improve the environment and access to nature thereby enhancing public health and wellbeing.
- Future of Mobility: Urban Strategy (2019): Outlines government's approach to maximising the benefits from transport innovation in cities and towns.
- Gear Change (2020): Describes the vision to make England a great walking and cycling nation and sets out the actions required to deliver this.
- Great British Railways and the Integrated Rail Plan (2021): Outlines proposals to bring the rail network under single national leadership, a new public body called Great British Railways.
- Local Transport Act 2000: Establishes Local Transport Plan's (LTP) as statutory documents.
- National Bus Strategy (2021): Sets out the vision and opportunity to deliver better bus services for passengers across England.
- National Planning Policy Framework (2021): Provides drivers to embed active travel through layout and infrastructure.
- Transport Decarbonisation Plan (2021): Sets out government's commitments and the actions needed to decarbonise the entire transport system in the UK.
- Transport Investment Strategy (2017): Provides context for the levels of funding available and the rationale behind government investment in transport.
- UK Carbon Budget (2021): Sets the legally binding target to reduce emissions.

This Plan has a strong strategic fit with central government's policies and priorities whilst ensuring that the needs and priorities of our local communities are delivered in a sustainable and effective way.

In 2022, central government published their Outcome Delivery Plan that defined the five priority outcomes for transport. The three that are most relevant for local transport are:

- **Growing and Levelling Up the Economy** – improving connectivity allowing for good growth by enhancing the transport network;
- **Focus on Transport for the User** – improving the transport users' experience, thereby ensuring a safe, reliable, and inclusive network that is available for all; and
- **Reduce Environmental Impacts** – minimising biodiversity loss, decarbonising the transport system and improving air quality to address the challenge of climate change through a range of measures.



GROWING AND LEVELLING UP THE ECONOMY

Our policies and interventions help to deliver good economic growth and boost productivity by improving access and opportunity for all with an aim of increasing social inclusion and reducing the level of deprivation across the region. Through effective engagement with our businesses and communities we are able to make informed decisions to improve the effectiveness and efficiency of the transport system. A combination of key interventions and our pipeline of schemes, will continue to be developed, revised, implemented, and reviewed as new innovative initiatives and mechanisms become available. This will maximise our ability to level up across our region and improve standards for all.

Our communities must be physically and digitally connected if they are to thrive. This Plan puts transport right at the heart of improvements across our region. Transport plays a significant role in enhancing pride of place, unlocking sustainable growth and new housing, improving access to high streets and town centres, connecting people to green spaces, and strengthening links within and between economic centres in the region.

We will utilise new innovative ways to deliver this Plan's aims and objectives and be at the forefront when it comes to trialling and implementing new technologies. These technologies have the ability to change the way people and goods move, resulting in a transformative impact on the sustainability and efficiency of journeys.

We will continue to work with government, passenger bodies, delivery bodies and key stakeholders, such as National Highways, Network Rail, and others to ensure that our proposals fully integrate with planned major or nationally significant transport infrastructure projects, such as East West Rail, Ely Area Capacity Enhancements, and improvements to the A47 and A428. This will ensure that the benefits and opportunities for economic growth are maximised within both our region and for the whole of the UK.

In addition, we will improve access to education and skills opportunities. As part of this it is imperative that we continue to work with partners to improve the transport offer for those in education, especially for 16–18-year-olds and those within our more rural areas. A range of solutions will be considered and developed with partners, with the aim to increase choice and provide real, reliable, sustainable, safe, accessible, timely, and viable transport options and thereby ensuring their continued use. This upskilling of our community will have a significant benefit to the economy of the area and will deliver levelling up across our region.

IMPROVE TRANSPORT FOR THE USER

We will offer transport users real alternatives to enable people to change their travel behaviours through improved transport choices, accessibility, and journey experience. Our measures will use the principles of good design to create high-quality environments within our urban, peri-urban, and rural areas. Our schemes and initiatives will complement and enhance our unique characteristics and respond to the needs of our communities.

Transport across our region will be accessible and inclusive, considering the needs of all those sharing characteristics that are protected under the Equalities Act 2010. It is important that our transport users feel confident and safe to undertake their journeys on their mode of choice.

Central government aims to transform public transport with an aspiration that by 2030, local connectivity is closer to the standards of London; with improved services, simplified fares, and integrated ticketing. We continue our drive towards reforming the bus framework to allow for greater influence and control over passenger transport in order to make it a more viable and attractive option, including a network and service level that is easy to access and navigate.

We have identified areas of high accessibility by active travel, public transport, and digital services. It is important that these locations optimise the use of land, increase density, and consequently reduce private vehicle dependent housing developments.



To address carbon challenges at the local and national level, central government have reinforced its commitment to electric vehicles and associated infrastructure. Government aims to make charge points accessible, reliable, inclusive, and fairly priced with at least 300,000 public charge points to be implemented by the end of the decade. This Plan and its associated *East Anglian Alternative Fuel Strategy* and Implementation Plan will deliver the infrastructure needed to support the transition to zero carbon alternative fuels and electric vehicle charging to decarbonise vehicle fleets and improve the user's experience.

The condition of our highways and transport assets impacts on the attractiveness and usability of our network. We will work with partners to ensure that the networks are well maintained and reliable to meet the expectations of our residents and businesses. To reduce the impacts on transport users, we will ensure that our assets are as resilient as possible to the effects of climate change and extreme weather events.

REDUCE ENVIRONMENTAL IMPACTS

Due to the significant focus by local and central government in relation to decarbonising the local transport network, this forms a key objective for our Plan. We have considered a mixture of options available to us to achieve transformational change.

To meet both central government's and our objectives it is important that we reduce the negative environmental and health impacts and deliver positive transformational change through a mix of incentives and disincentives. No single intervention is enough to achieve the carbon reduction necessary to meet our carbon budgets and net zero target by 2050.

This Plan demonstrates how we support the legal limits and targets for improving air quality and reducing emissions, and the legal duty to conserve and enhance biodiversity. This includes identifying the scale of impacts generated by network use and a range of transport measures necessary to help meet these targets, whilst also helping to create healthier, quieter, better connected, sustainable and more inclusive and safe communities. In addition, we will be using a cautious and considered

approach when delivering new transport infrastructure projects, especially in relation to new embedded carbon.

The importance of conservation areas and designated sites, such as Sites of Special Scientific Interest, and Sites of International Importance, have been integral in the development of this Plan. In addition, we have considered how to increase sustainable access to natural assets such as parks, green spaces, and water environment (blue spaces).

A CONNECTED REGION



Our Plan is closely aligned to that at the regional level. Strategies that are linked to typically longer travel flows, can be more suited to being considered at a regional scale. Such strategies can include freight, rail, and longer-distance coach/bus travel. It is therefore important that we continue to work closely with neighbouring Local Authorities, Great British Rail, Network Rail, National Highways and Sub-National Transport Bodies to achieve joint ambitions.

This Plan is closely aligned to the further aspirations for the region as outlined in *England Economic Heartland's Transport Strategy* (EEH 2021). This document sets out that a step-change in approach is required to address the challenges our transport system already faces and to realise the region's economic potential and deliver sustainable growth.

OTHER BORDERING BODIES

We also border the Sub-National Transport Bodies of Transport East and Midlands Connect. Whilst not a member of these groups, there are matters such as cross-

boundary transport movements that need careful consideration. We will continue to have positive, proactive discussions to ensure true integration between strategies and strategic schemes.

IMPACT ON OUR ABILITY TO DELIVER

Transport is not limited by Authority, County, City or District boundaries and it is recognised that our residents need to travel to surrounding areas for work and leisure, and residents from neighbouring areas travel into our region. Working with partners will help to improve travel choices and journey experiences for residents through the development and implementation of innovative and tailor-made solutions to meet the aims and aspirations of the people of Cambridgeshire and Peterborough.

We recognise the value and benefits of developing good working relationships with our neighbouring Local Authorities, regional/sub-national and statutory bodies. These include:

- A single voice to funding bodies creating a unified and stronger message;
- More efficient and effective use of resources; and
- Understanding local and regional issues in a holistic way, to ensure greater compatibility in the development of policies and projects.

LOCAL PRIORITIES

The Cambridgeshire and Peterborough Combined Authority was established as a Mayoral Combined Authority in 2017 to make life better, healthier, and fairer for all. As we revise our focus, much of the original purpose and ambition remains with increased attention to address post-pandemic areas of deficit and the impact of climate, energy, and cost of living crises. Our overall strategy aligns with this Plan as we aim to enable a prosperous Cambridgeshire and Peterborough region; one that is more equitable, more environmentally sustainable, and securing good growth for its residents and businesses.

Our overarching ambitions and objectives are set out within our Devolution Deal – to deliver a leading place to live, learn and work. This will be realised through achieving the following ambitions:

- Accelerating house building rates to meet the local and UK need;
- Delivering outstanding and much needed connectivity in terms of transport and digital links;
- Doubling the size of the local economy over 25 years;
- Growing international recognition for our knowledge-based economy;
- Improving quality of life by tackling areas suffering from deprivation;
- Providing the UK’s most technical skilled workforce; and
- Transforming public service delivery to be much more seamless and responsive to local need.

This Plan demonstrates a golden thread and strongly aligns with our vision to deliver:

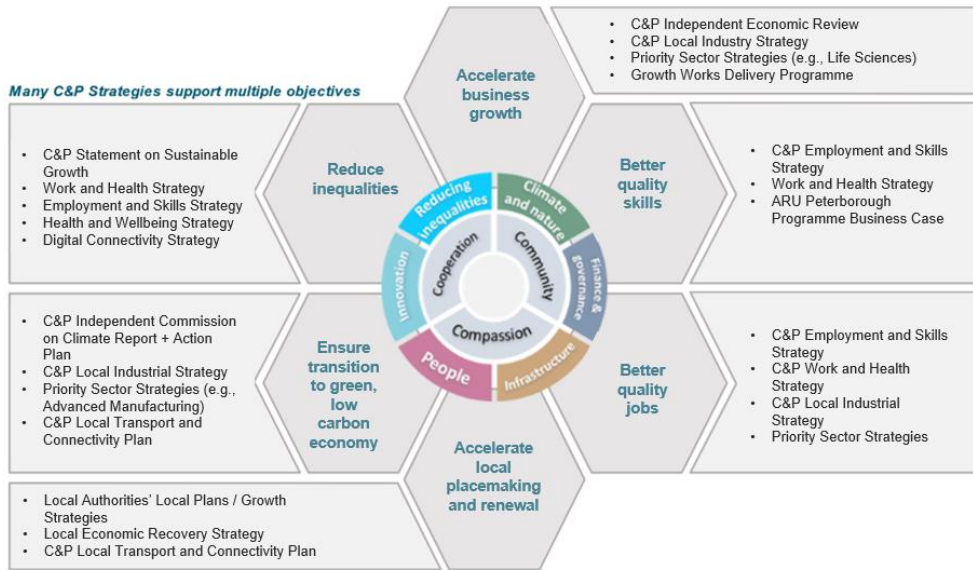
“A prosperous and sustainable Cambridgeshire and Peterborough. Driven by our values and using our collective voice and strengths, we seek inclusive good growth for an equitable, resilient, healthier, and connected region”.

Our strategic priorities provide additional clarity on our areas of focus. Fundamentally these priorities are supported by a strong strategic framework that ensures all delivery is assessed by its impact and contribution to climate and nature, health, infrastructure, innovation and reducing inequalities.

Transport is an enabler. Ultimately this Plan will allow us to achieve our overarching objectives and priority areas of focus, namely:

- | | |
|--|-----------------------------------|
| • Achieving Good Growth; | • Increased Connectivity; and |
| • Ambitious Skills and Employment Opportunities; | • Enabling Resilient Communities. |





LTCP VISION AND MISSION STATEMENT

Transport has a key role to play in achieving our vision, aims and objectives by contributing towards the delivery of our priorities. These priorities have been developed with communities in mind, remaining mindful of the available budgets both now and in future years.

Our key identified transport priorities reflect our commitment to improve strategic connectivity to reduce commuting times, support future development and increase people's life chances and opportunities.

Our vision is:

“A transport network which secures a future in which the region and its people can thrive”.

Our mission statement is:

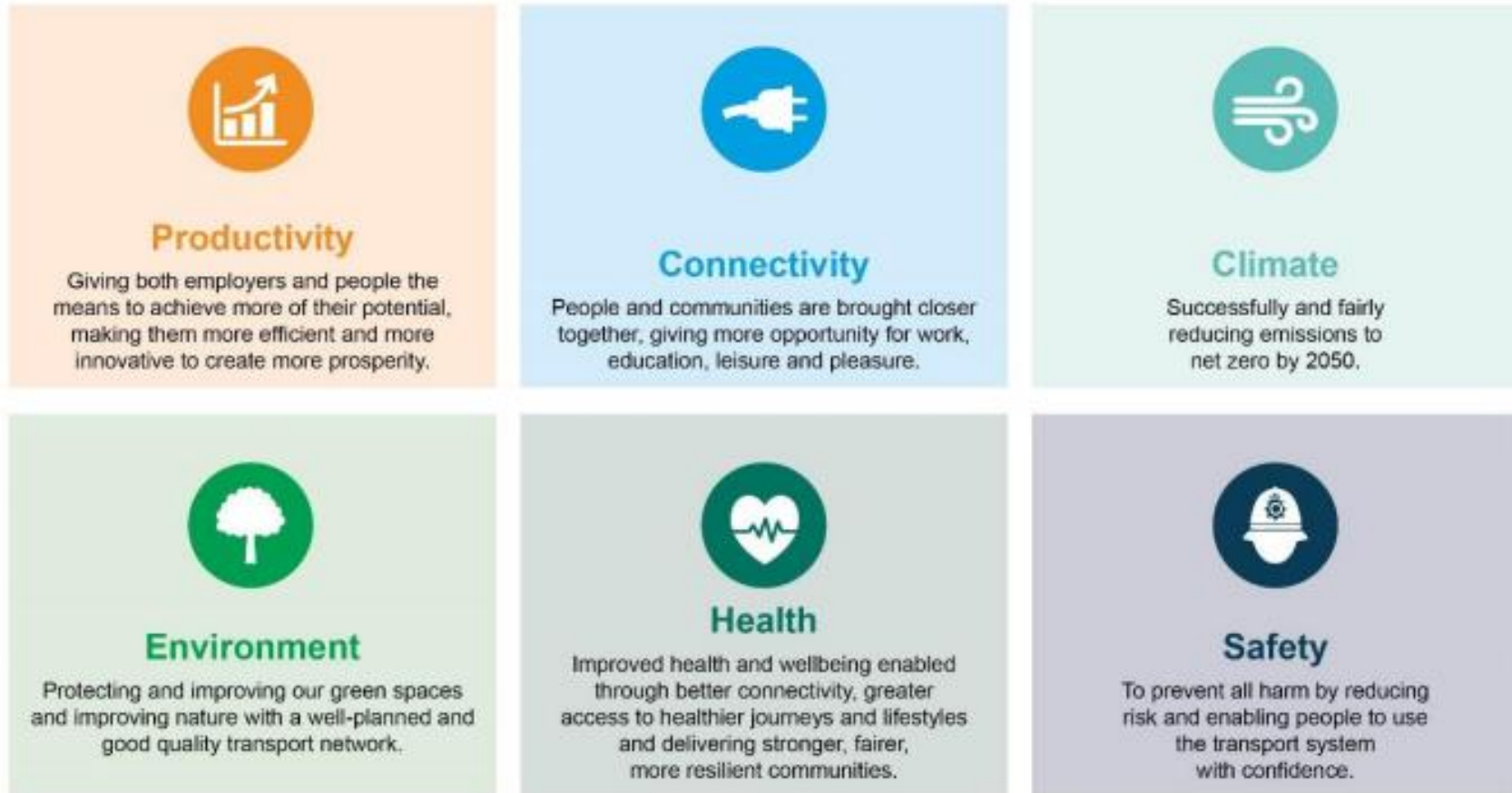
“The transport network must put improved health at its core, it must help create a fairer society, it must respond to climate change targets, it must protect our environment and clean up our air, and it must be the backbone of sustainable economic growth in which everyone can prosper.

And it must bring a region of cities, market towns and very rural areas closer together.

It will be achieved by investing in a properly joined-up, net zero carbon transport system, which is high quality, reliable, convenient, affordable, safe, and accessible to everyone. Better, cleaner public transport will reduce private car use, and more cycling and walking will support both healthier lives and a greener region. Comprehensive connectivity, including digital improvements, will support a sustainable future for our region's nationally important and innovative economy”.

GOALS

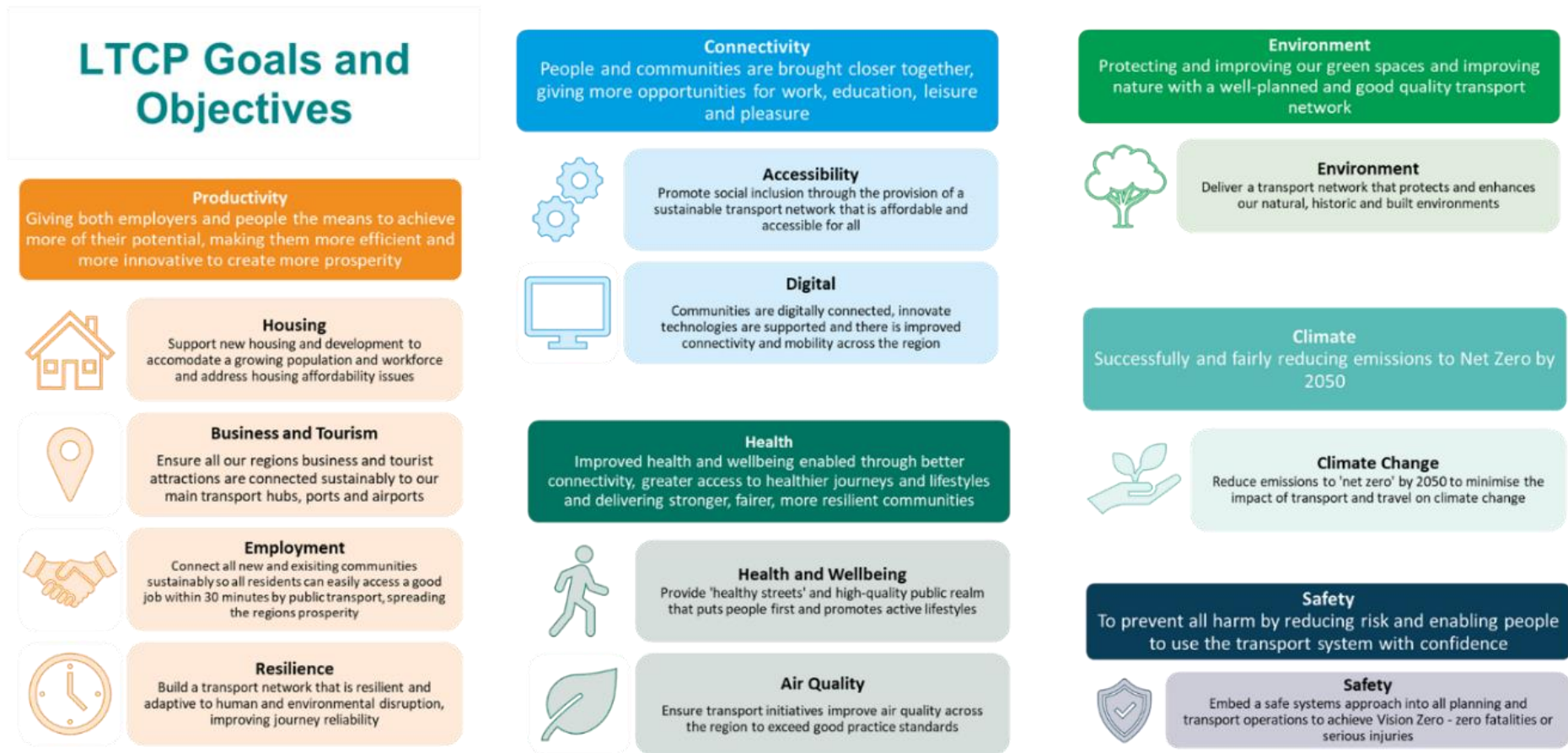
Whilst this vision guides the overall direction of travel for our Plan, we have developed a series of key goals around which the LTCP is focused. These six goals are intended to outline (at a high level) what wider outcomes we want our transport network to achieve in Cambridgeshire and Peterborough.



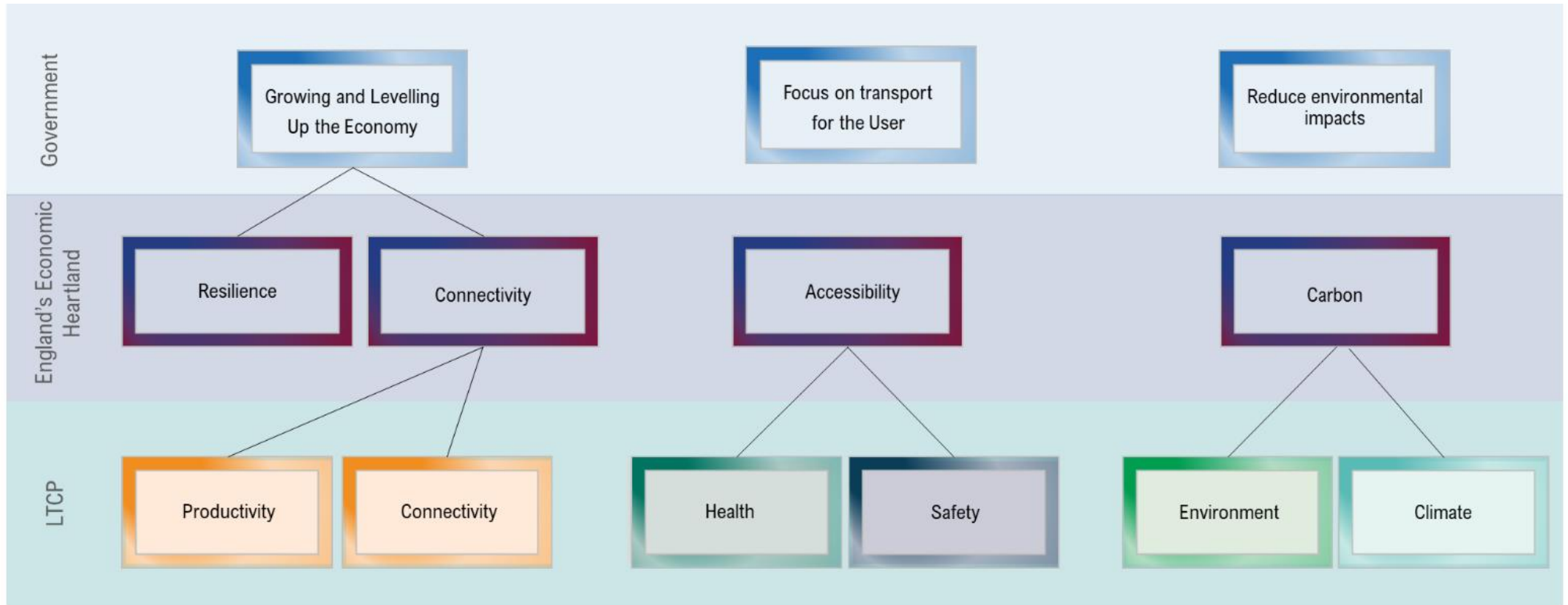
OBJECTIVES

Our eleven objectives strongly align to one of our overarching goals. These form the basis against which schemes, initiatives, and policies are and will continue to be assessed. They have been developed to reflect our aims and aspirations for the transport network and how it can support the wider economy, social inclusion, health, safety and the environment within Cambridgeshire and Peterborough. They address the challenges and opportunities inherent in accommodating good growth sustainably, enhancing freight and tourism connections, and putting people and the environment at the heart of transport design and decision making.

The objectives of the LTCP further demonstrates clear alignment between the Plan's vision, goals, and objectives and those of the organisation.



LINKAGES BETWEEN NATIONAL, REGIONAL AND LOCAL OBJECTIVES



MAYORAL AMBITION



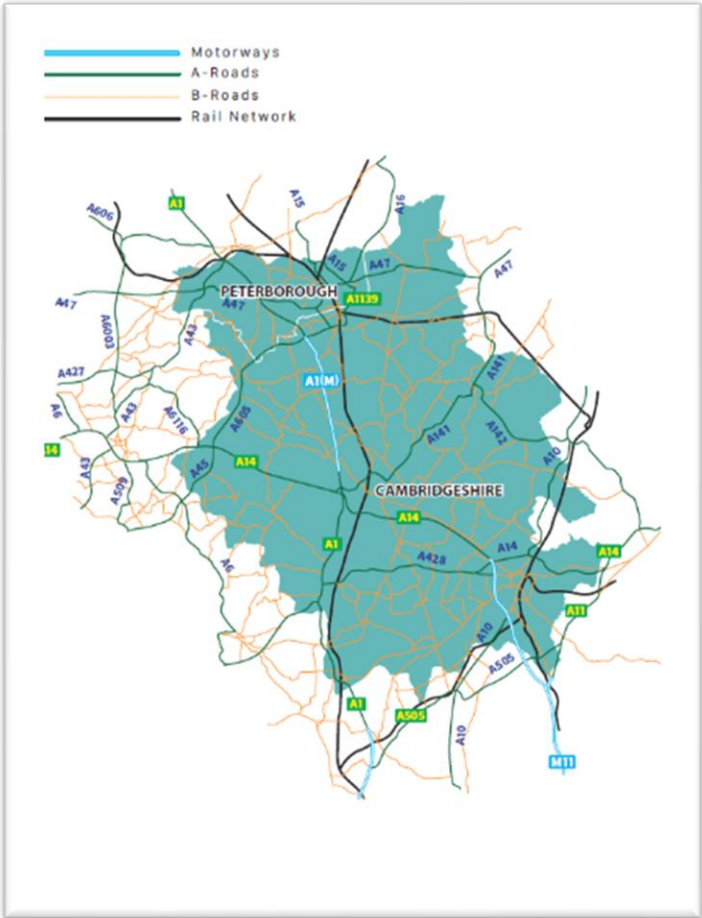
Mayor Dr Nik Johnson aims to leave a lasting legacy that enables improved life expectancy and those additional years lived to be in good health and wealth. Reduced inequality, sustainable growth, more active communities, and a region that celebrates and further enhances its uniqueness on the local and global stage, will be the enduring impact.

Delivering on this ambition through strong partnerships, the Mayor aims to build upon the delegated powers and our achievements to continue enabling the region to grow and thrive. With more connectivity, spreading of prosperity, developing skills, and improving the region's environment and resilience, the Mayor's ambition and areas of priority can be achieved.

SCOPE OF THE LTCP

GEOGRAPHICAL SCOPE

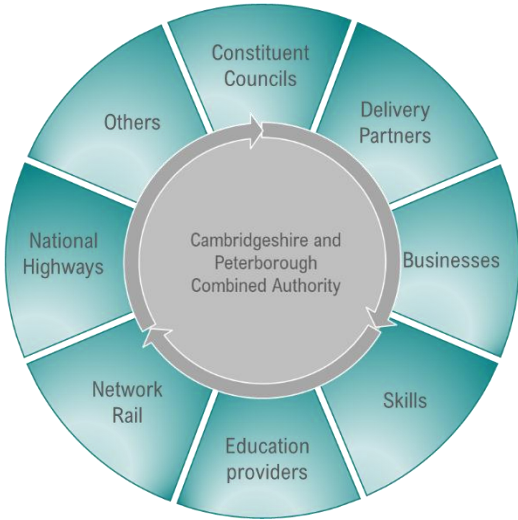
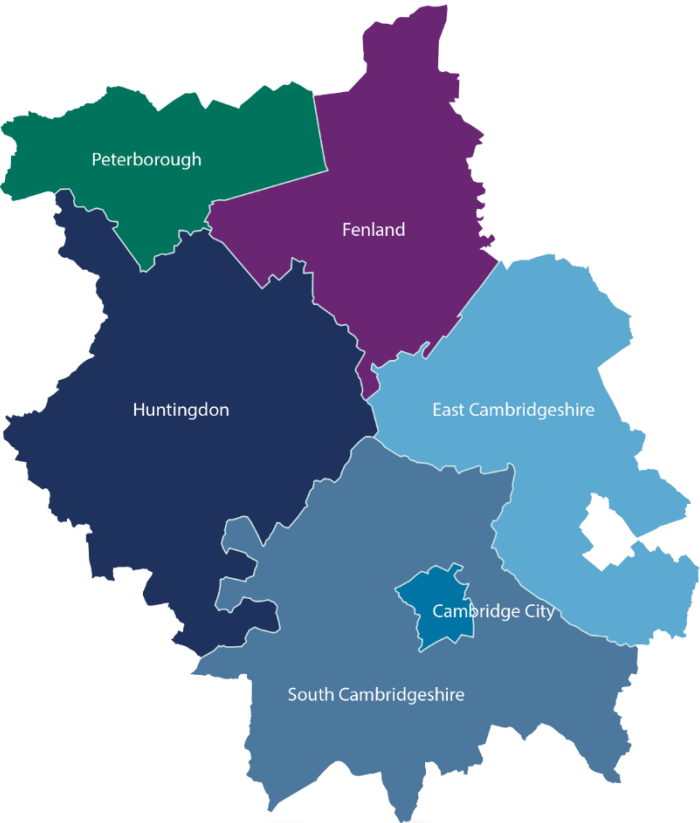
Each District of Cambridgeshire and Peterborough is different and therefore it is imperative that distinct strategies have been developed for the geographical areas of East Cambridgeshire, Fenland, Greater Cambridge, Huntingdonshire, and Peterborough. These are set out in their own specific separate chapters, and each reflects local transport constraints, opportunities, and patterns of growth.



OUR LOCAL AREAS

DEVELOPING THE LTCP

OUR PARTNERS



STAKEHOLDER ENGAGEMENT

Collaboration is a core organisational value. This Plan has been developed alongside County, District and City Council partners from an early phase, including its foundational vision, goals, and objectives.



PRE-ENGAGEMENT

We held a public pre-statutory consultation engagement phase in November 2021 with key stakeholders including local employers, education, and health organisations, as well as members of the public. This phase asked for feedback on the overall vision, goals, and objectives. Mapping was undertaken to identify a range of stakeholders across the region and from a variety of sectors. Communications activities including press releases, newsletters and a social media strategy were developed. The aim was to gain from stakeholders their feedback on what the LTCP should seek to achieve before the full draft of the document was made.



A dedicated website, *yourltcp.co.uk*, was established so people could give feedback in the pre-engagement phase of the Plan’s development.

This collaborative and listening-led approach involved an engagement process more rigorous and long-lasting than the usual consultative process. The work with the public and stakeholders at the early phase also raised awareness of the LTCP.

PUBLIC CONSULTATION

Communications on the progress of the Plan continued throughout the full 12-week public consultation that ran from May to August 2022. Members of the public could sign a ‘register of interest’ updating on the LTCP’s progress, including when the consultation would launch.

The consultation involved an in-depth stakeholder engagement plan, which included continued collaboration with local councils and the stakeholders who participated in the pre-engagement. As with the pre-engagement, stakeholders from a range of sectors from private, to public and third sectors were invited to briefings on the draft LTCP where they could also ask questions and give feedback. They included businesses from a range of sectors, passenger groups, delivery bodies, campaign

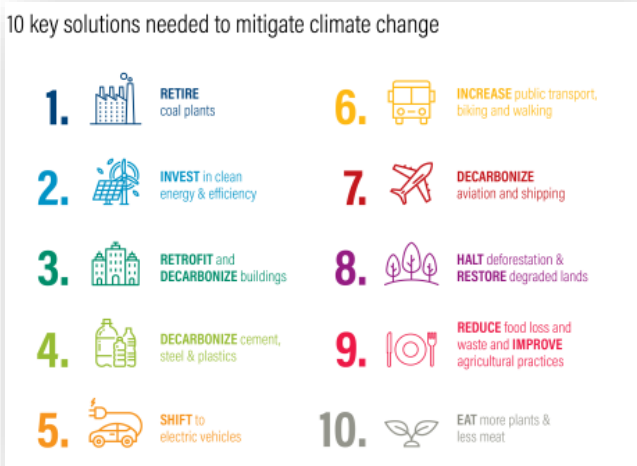
groups, charities, health, and education stakeholders. Information about the Plan was also passed through wider networks in business and public sectors. The consultation was widely promoted through media, social media, and advertising, including at 800 bus stops in the region, to raise awareness of the consultation.

The *yourltcp.co.uk* website was updated and expanded to serve as a full consultation website where people could read more information about the draft LTCP and take part in the consultation.

Fourteen in-person consultation events were held at various venues across each of the Districts and cities in our area and were advertised in local newspapers and through the local media. Consultation packs and survey forms were also available at local pick-up points in each District, and these could be returned freepost. Consultees could also call a freephone information line.

The consultation questions were broken down into the LTCP’s draft vision, goals, and objectives, and then inviting feedback on the overall and regional transport strategies for Cambridgeshire and Peterborough. Consultees could also give more general feedback about the document.

A consultation report and a ‘You Said, We Did’ document describing how the feedback shaped the Plan was produced following analysis of the consultation feedback and is available as part of this Plan’s documentation suite.



OUR STRATEGY

Our Plan is designed to be focused on meeting our ambitious plans and aims to present a clear strategy for meeting our six goals of Productivity, Connectivity, Health, Safety, Climate and Environment.

In June 2021, our Combined Authority Board agreed that our LTP would be refreshed and include the recommendations of the *Independent Commission on Climate Report* that stated that measures to reduce car miles driven (including improvements to public transport, trials of on-demand electric buses and infrastructure for walking and cycling) should be implemented to achieve a 15% reduction in car mileage by 2030.

Following thorough analysis by independent consultants, our 15% reduction target (from a 2019 baseline) has been recognised as a very challenging yet an achievable target. Further information can be found in the Quantified Carbon Assessment that accompanies this Plan as a supporting document. The analysis showed that adherence with this target would ensure we align with central government’s Climate Change Committee’s (CCC) *Sixth Carbon Budget* up until 2028. The Intergovernmental Panel on Climate Change’s (IPCC) *Sixth Assessment Report* reinforced this by stating that we need to take urgent, systemwide transformations to secure a net zero, climate-resilient future. The 10 key solutions outlined by the IPCC to mitigate climate change is outlined below:

The cutting of emissions will require urban planning that minimise the need for travel, as well as the build-out of shared, public, and non-motorised transport. Such a transformation will also require an increase in the supply of electric passenger vehicles, commercial vehicles, and buses, coupled with wide-scale installation of rapid-charging infrastructure.

To achieve the government’s carbon targets, our own 15% reduction in vehicle kilometres and this Plan’s overarching vision, aims and objectives, we will build on existing measures and develop new ones that align with the following three principles:

AVOID

Avoiding unnecessary travel by reducing the number and length of trips needed. We aim to achieve this through improving planning for homes, key services and employment sites, travel planning and levels of digital connectivity.




SHIFT

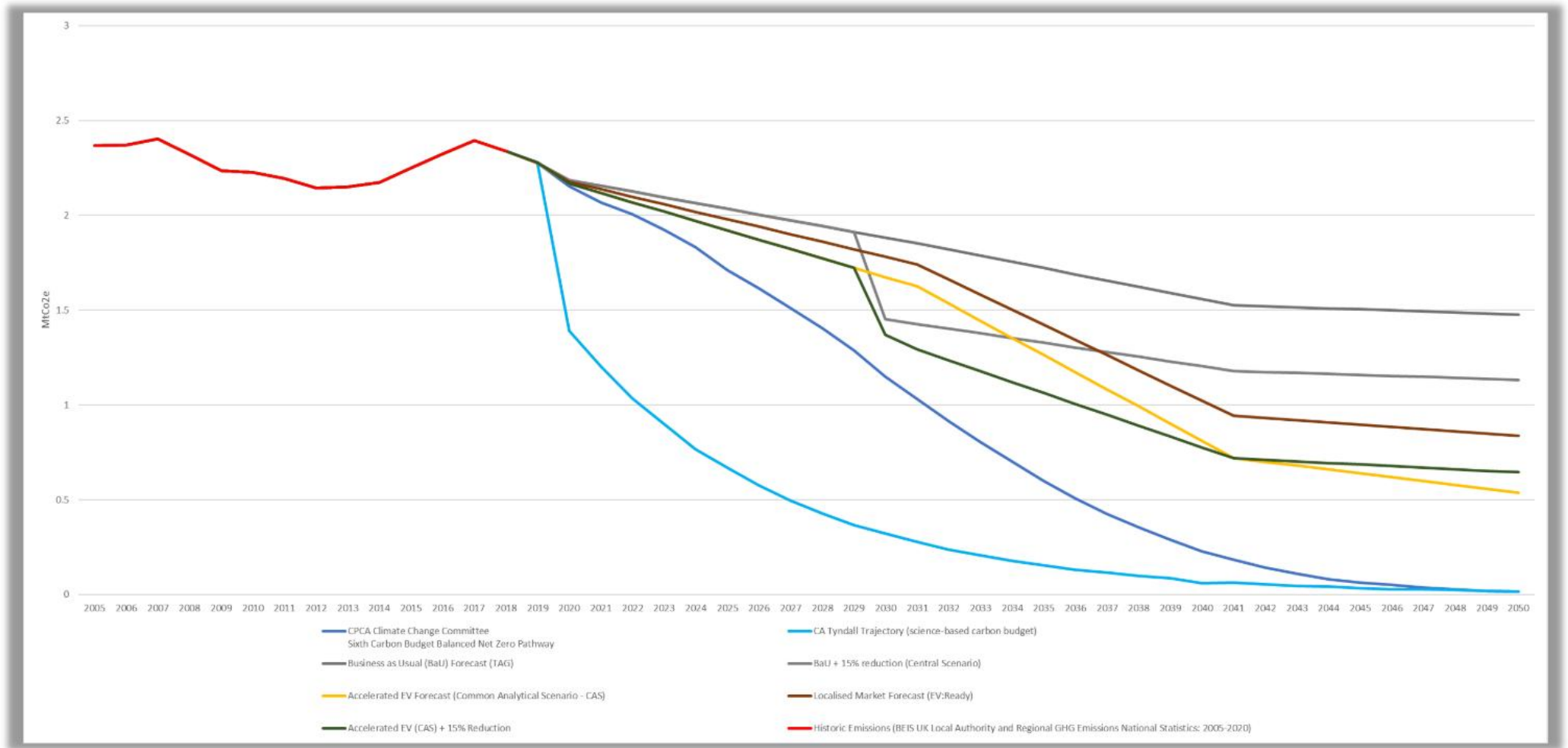
Shifting travel choices to more sustainable modes of transport, including public transport, walking, and cycling, away from car use.

IMPROVE

Improving the operational efficiency and journey experience of our transport network.

The objective of our A-S-I approach is to promote alternative mobility solutions and to develop sustainable transport systems for the people and businesses of the region in order to achieve significant carbon emission reductions, reduce energy consumption and congestion, whilst creating healthier and more attractive places to live and work.

AVOID	SHIFT	IMPROVE
 <div>Reduce the NEED to travel and the DISTANCE people travel</div>	 <div>Reduce car-use and encourage a MODAL SHIFT towards public transport and active modes</div>	 <div>Improve transport modes through INVESTMENT and TECHNOLOGICAL INNOVATION</div>
Spatial Planning (Self Containment)	Active Travel	Alternative Fuels Uptake
Substitute Trips (Home Working)	Public Transport	Digital Solutions
Digital Connectivity	Future Freight Solutions	
	Future Mobility and Shared Modes	
	Demand Management (Physical Intervention)	
	Demand Management (Pricing Interventions)	



Modelling of influencing factors that can have an impact on decarbonising our transport network, has shown that there is no single intervention which can achieve the scale of reduction in vehicle use we require. As outlined within our Quantified Carbon Assessment work contained within a supporting document to this Plan (undertaken by WSP), of the measures tested, Avoid measures (improved digital connectivity, spatial planning) and Demand Management (pricing strategies and physical measures) have been found to have the greatest influence.

At the strategic level, individual measures have then been packaged together and tested against our target and the Climate Change Committee's pathway aligned to net zero target for 2050. Analysis shows that an ambitious programme of realistically deliverable interventions should achieve our target but will still leave a residual gap in cumulative emissions against the Climate Change Committee's pathway.

This document gives a breadth of options for Local Authorities; however, these will be subject to the agreement of the Highways Authority for Peterborough, and the Highways Authority for Cambridgeshire. In the case of Cambridgeshire, the Highways Authority will also consult with the relevant District Council.

AVOID

NEED TO TRAVEL AND DISTANCE TRAVELLED

The easiest and most effective way of reducing the impacts of travel is to provide alternatives to remove the need to make certain journeys. We will support the development of, and ensure fair access to, online options for education, training, and employment as well as access to goods, services, amenities, and social connections that are key to reducing the need to travel. There is clear value for face-to-face social interaction, and we do not wish to restrict opportunities to travel, however there are a range of options where we can support those who wish to free up the time and cost associated with travelling.

COVID-19 demonstrated the role that digital connectivity can play in enabling many people to work and connect with others remotely. The crisis accelerated the pace of digital adoption in organisations and businesses across many sectors. It showed that digital transformation can help reduce the need to travel through remote working and enable businesses and people to access services and networks online.



Changes in working patterns during the pandemic demonstrated the benefit of home working in reducing commuter travel and the associated emissions. We recognise that home working is not feasible for many job roles, nor will it be practical for those who do not have home environments suitable for work. We will reduce the need to travel wherever possible, working with our Local Planning Authority partners and stakeholders

to enable people to live locally and travel less. There are a number of actions that we will support in order to realise the benefits on everyday lives as a result of a reduced need to travel, and these include:

- A wider range of local services and amenities because the population is sufficient to support them;
- Freedom from large, traffic-generating developments which undermine local services;
- Increased rates of walking, cycling and public transport use and decreased car use, in line with transport, health and urban improvement objectives
- Journeys short enough to be made on foot and by bicycle;
- Local services that can be reached on foot, by bicycle and by local public transport, especially for those without cars; and
- More vibrant town and neighbourhood centres.

Alongside more walking, cycling, public and shared transport use, reducing the need to travel and distances travelled plays an important role in tackling private vehicle use whilst improving choice and opportunities for all.

Through the effective planning of services so that they are within easy and accessible walking distance for our residents and users. Where appropriate, and with the support of local partners, including the Local Authorities, we will develop and implement 20-minute neighbourhoods'.

We will reduce the need to travel by improving digital connectivity (including full fibre broadband, 4G and 5G mobile data connectivity). This will help to reduce the need to travel by providing residents with the ability to work, shop and access services such as medical appointments from home. In doing so we can reduce the number of trips made by the private car, improving air quality, and creating more welcoming places for people to walk and cycle. England's Economic Heartland predicts that if people who used to commute by car continue to work from home for two days per week, this would result in a reduction of 10-12% in peak hour traffic.

Flexible working patterns may also help to spread travel demand peaks, helping to manage the impacts of proposed growth on the transport network. When travel is required, digital connectivity is important for supporting Connected and Autonomous Vehicles (CAV) that need 5G connectivity to safely navigate our highways. In addition, connectivity improves the journey experience as it allows the more convenient use of mobile phones for navigation, real time journey information and booking tickets.

The integration of full fibre infrastructure across our region (within our homes, offices, highways, signage, street furniture, public buildings, and medical facilities) will benefit our residents by:

- Allowing traffic sensors to capture data leading to safer and more efficient journeys;
- Continuing to attract high tech businesses to invest in the area due to good connectivity;
- Increasing our ability to work from home, reducing the need for commuting and transport costs; and
- Providing integrated real-time public transport information.

We will work with local partners to develop and implement accessible local community hubs where a range of services, activities, and opportunities are provided. This will

lead to greater social cohesion and reduce the need to travel longer distances or make multiple journeys.

REMOTE WORKING

Remote working reduces the need to travel by private car and in so doing reduces the number of vehicle trips, particularly at peak times. This will contribute to delivery of net zero carbon aspirations, improve air quality and free up road space for walking and cycling.

Since the COVID-19 pandemic we have seen rapid growth in flexible and remote working as this demonstrated the capability for many people to work from home or local hubs. It is expected that there will continue to be a growth in the proportion of people working remotely compared to 2019 levels.

We recognise that not everyone can work from home and there will always be some residents who need to travel to work by private car or van. They will be supported by this Plan through the reduction in car trips and associated congestion via our proposed policies and interventions.

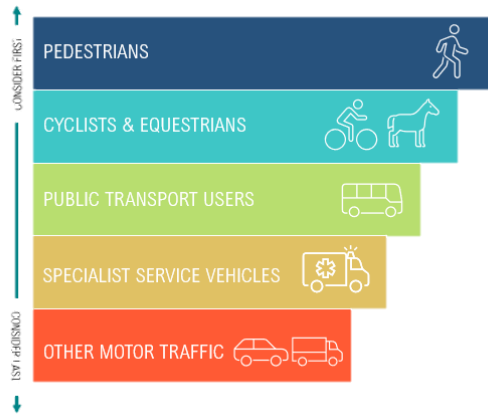
Reducing the number of vehicle journeys will improve air quality and create more relaxing and welcoming streets. It will improve road safety and free up road space for active travel. Remote working may also reduce the need for car ownership, which helps to free up space for other uses like green and communal space and allow current parking to be repurposed.

SHIFT

ACTIVE TRAVEL

We will deliver a clear package of policies, investments, and interventions aimed at ensuring that government's commitments within ***Gear Change*** are achieved. This includes a target that by 2030 at least half of all journeys in our towns and cities are walked, wheeled, or cycled. We will prioritise active travel whilst improving accessibility and connectivity for non-motorised transport where appropriate.





In line with government's revised *Manual for Streets*, our investments will be focused on creating environments that make walking, cycling, the use of mobility aids, public transport, and other new forms of mobility the natural first choice for journeys. The promotion of behavioural change and a renewed focus on active travel investments will provide a genuine modal choice and will support

sustainable growth by improving outcomes for health and wellbeing and the environment.

ENCOURAGING A SWITCH TO ACTIVE TRAVEL

Active travel is important to all of us. Even the shortest of journeys from our front door will usually involve a walk, wheel, or cycle for most of us. It becomes an integral part of longer trips too, especially when part of a journey by other sustainable forms of transport such as bus or rail. Given that we are all 'active travellers' to a greater or lesser extent, it is perhaps surprising that the design of places has so often seemed to prioritise the needs of vehicles over the needs of people, creating barriers that discourage people from walking, wheeling, or cycling more often for longer distances.

We must increase the number of journeys walked or undertaken by mobility aids. The argument is compelling as it contributes to almost all of this Plan's objectives as well as government's national priorities. Of all modes of transport, active travel is the least detrimental to the world around us as it uses the least of the Earth's resources, whilst minimising pollution. Its contribution to wider policy areas is significant.

We are an increasingly sedentary society and the consequences of this costs the NHS millions of pounds each year and affects the quality of life of so many people. By

embracing active travel in our daily lives, we can easily increase the amount of exercise we get, which in turn helps to improve a range of health outcomes. When it comes to the uptake of active travel across the region, there are large disparities between areas in terms of the number of journeys travelled and consequently the scale and type of interventions that are needed to significantly increase the amount of walking, wheeling, and cycling.

Historically, Cambridge has a proud tradition of active travel. The city is unique in this country in having a very significant level of cycling, with 29% of journeys to work being made by bike. The topography of the area lends itself to cycling and where safe infrastructure is provided people will tend to commute much further by bike than traditionally assumed. Different types of bikes, such as e-bikes and cargo bikes, are also expanding the range and nature of trips that people, including those disabled, are making.

Peterborough was also one of three Department for Transport's (DfT) Sustainable Travel Demonstration Towns from 2004-2009 with impressive results showing what can be achieved when revenue and capital funding are applied to deliver a modal shift.

Conversely, elsewhere in the region, rates of active travel are more in line with national averages, especially in rural areas. Despite the topography of the area being ideal for cycling, the lack of road space allocation, poor carriageway condition, perceived and real concerns around safety, lack of connectivity (especially in our rural areas) and conflicting needs of different roads users are among the reasons given as to why people travel by private car rather than active travel modes.

Without investment in active travel infrastructure, travel by these modes will remain a less attractive alternative. This can create a vicious cycle of fewer trips being made by active travel modes, and more being made by private car, contributing towards greater levels of congestion from shorter car trips, a deterioration in local air quality and missed opportunities to improve the health of our local communities. However, there remains a clear appetite to use active travel more often as part of our daily lives, as figures from the pandemic demonstrate. Across Peterborough and all Districts outside of Cambridge city, there was an increase in cycling, showing that when the conditions



are right, people will swap their cars for active travel. The challenge is therefore to recreate those conditions whereby walking, wheeling, and cycling is the obvious and easiest mode of choice for more trips.

When not walking, it is essential to make cycling a natural first choice and therefore we need to make it simple to access a bicycle. The availability of shared bicycles and e-bikes will help to make cycling a convenient option for all people, including those with disabilities. Simple, low-cost access to e-bikes as well as adapted cycles will open this mode up to a wider range of people, including those with disabilities.

This Plan recognises the important link between people and place and the benefits that a high-quality public realm, which encourages increased levels of active travel, can bring to the local economy as well as benefiting the environment. We support interventions that contribute to making active travel the obvious first choice for most short trips, or as part of a longer trip by other forms of sustainable transport. This investment in world-class Dutch-quality walking and cycling facilities will include a network of segregated cycleways across our region, designed where appropriate to accommodate a wide range of non-motorised users including horse riders and carriage drivers. In addition, we support measures that improve and enhance the public realm and that prioritise pedestrians and non-motorised users over vehicles.

The principles of Healthy Streets will assist us in forming our framework for future plans and investment priorities. Measures will be tailored to the individual location as what works in one place will not necessarily be appropriate in another. A range of tools exist that can achieve this and may include interventions such as 20mph zones to reduce vehicle speeds, road space reallocation, and modal filters.



We will work with Local Authorities and partners who wish to investigate, develop, and implement appropriate 20-minute neighbourhoods across the region. Within our neighbourhoods we will look to reduce motor traffic, and in doing so, reduce air pollution, noise pollution and road accidents. They can make the character of residential streets more pleasant, inclusive, and safer for people to walk and cycle, whilst creating spaces to play and socialise. Buses would be appropriately routed to provide improved connectivity, reducing traffic levels, and helping to connect people to local amenities.

Where there is support including that of the Local Authority, for the idea of 20-minute neighbourhoods consideration will be given to their appropriateness and implementation. These ensure that within urban areas a complete, compact, and connected neighbourhood is provided, where people’s everyday needs can be met within a short walk or cycle. The result of the successful implementation of appropriate 20-minute neighbourhoods could boost local economies, improve health and wellbeing, and increase social connections within our communities.

Active travel measures can create more inclusive communities, as people do not need to be able to afford to run and/or have access to a private car to reach key destinations and opportunities for work, education, leisure, or services. The active travel infrastructure itself needs to be inclusive giving due consideration to the needs of the wider range of non-motorised users. Whilst the focus of this Plan is on walking, wheeling, and cycling journeys, it is recognised that these can overlap and sometimes conflict with those being made for leisure purposes or to access the wider public rights of way network, especially outside built-up areas.

A key focus of our strategy will be the investigation, development, and implementation of key connections within our rural environment to ensure that active travel is a feasible and safe option. Improvements to the public rights of way network itself are set out in *Rights of Way Improvement Plans* (RoWIPs). Any new or enhanced active travel infrastructure must protect and consider the needs of those walking, cycling and horse riding as a leisure, recreational or commercial activity from the outset of the project.

New developments provide real opportunities to embrace and proactively promote and encourage active travel. When people undertake a major lifestyle change such as moving house or job, it can be the catalyst for trying something new or rethinking entrenched behaviours. To capitalise on this and to ensure that active travel is the obvious mode of choice for shorter journeys, high quality infrastructure must be provided from the outset. The principles outlined in the *Manual for Streets*, *LTN 1/20*, the *Cambridgeshire Active Travel Design Guide*, and the emerging *Active Travel Toolkit for New Developments* must be reflected in new developments. It is important that the different needs of pedestrians and mobility aid users are considered separately to those of cyclists and that internal networks are designed to be coherent, direct, safe, comfortable, and attractive. We will work with our District and City Council partners to ensure that appropriate active travel routes are safeguarded within Local Plans.

Case Study: Chisholm Trail



The Chisholm Trail is an exciting new walking and cycling route, creating a mostly off-road and traffic-free route between Cambridge Station and the new Cambridge North Station. It will link to Addenbrooke's Hospital and the Biomedical Campus in the

south and to the business and science parks in the north. Phase 1 is complete with Phase 2 starting soon.

In addition, new developments need to provide for leisure opportunities to support the physical and mental wellbeing of existing and new communities. This will include the protection and enhancement of the existing Public Rights of Way network.

Where existing highway infrastructure is being maintained or improved, either by our Local Highways Authorities or by National Highways, it is expected that opportunities will proactively be sought to improve or enhance the provision for active travel. Where

new infrastructure is being delivered, be it highway, rail, or busway, it is expected that parallel provision for active travel and non-motorised users is planned for from the inception of the project, and opportunities sought to connect with existing provision. Any severance in our existing provision, including for non-motorised users, must be addressed in the planning of the scheme to ensure that coherent networks are maintained and enhanced.

Case Study: Histon Road, Cambridge

The multi-million-pound scheme includes enhanced footpaths, cycle lanes, bus lanes, bus stops and pedestrian crossing infrastructure that will encourage more people to walk, cycle or take the bus along Histon Road, helping to cut congestion and improve air quality.



A state-of-the-art CYCLOPS junction has been constructed that facilitates an orbital cycle route separating cyclists from motor traffic and pedestrians at the crossroads of Gilbert and Warwick Road. This scheme was commended by the Chartered Institute for Highways and Transportation for "healthy transport" projects.

In creating more conducive environments for people to walk, wheel and cycle it is reasonable that people want assurance that the places they need to get to are well connected, safe, direct, and pleasant to use. It is recognised that current provision varies especially in our rural areas that are not as well developed, primarily due to low population densities, lack of viable on-carriageway solutions and higher costs due to longer distances. The *Cambridgeshire Local Cycling and Walking Improvement Plan* (LCWIP), *Peterborough LCWIP*, *Cambridgeshire Active Travel Strategy*, and district-based transport strategies give greater detail on the nature and location of specific improvements.

Case Study: Whittlesey Heritage Walk



This new, bespoke heritage walk was delivered by Fenland District Council and funded by us. It provides a number of walking routes around Whittlesey highlighting key features and the rich history in the area. The routes encourage people to get active and learn about their local area. The walk links to Whittlesea Railway Station and Lattersey Nature Reserve and promotes the National Cycling Network Route 63 that goes through Whittlesey. Accessibility has been improved with resurfaced pathways, additional dropped kerbs and the introduction of additional seating providing regular resting places for

people unable to walk longer distances. The route information is accessed through physical information boards located at intervals along the route. Details are available online through a downloadable brochure also available in hard copy and the *Love Exploring* app features the walking routes and includes augmented reality games and trails as part of its unique offer.

In rural areas, the priority will be to provide new or improved connections to key services in towns and villages, employment centres, transport hubs and places of education that are within walking or cycling distance. Priority will be to improve links from outlying villages to places of education, training centres, transport interchanges and Travel Hubs. Connecting more efficiently and effectively to educational establishments and training centres increases choice for our residents and will allow for greater levels of upskilling across the region. The focus will be on providing routes segregated from traffic or modal filters to reduce traffic volumes where appropriate alternative routes exist. Where highway space is insufficient for segregation, private land will be sought along field edges.

Case Study: Collaboration between East Cambridgeshire and Sustrans

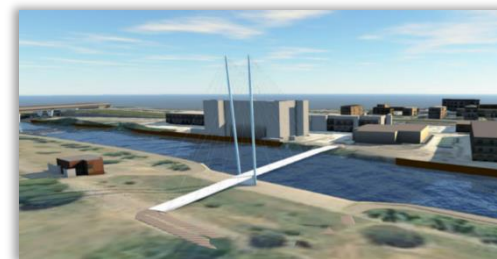


East Cambridgeshire District Council prioritised five routes and commissioned Sustrans to produce feasibility studies to give a better understanding of the factors that need to be considered to deliver the cycle routes and an estimate of the cost. The District Council has recently commissioned a further five studies as

these are important our ability to make the case for future investment as they will ensure that we have developed proposals to put forward when funding pots are made available.

In urban areas, expansion of the walking and cycling network will focus on filling in the gaps, removing barriers and identifying new routes to create a safe, convenient, direct active travel network linking to education, employment, public transport hubs, shops, and other services. Improvements will include enhancing junctions, the provision of segregated facilities, speed and traffic reduction measures along main radial and orbital

Case Study: River Nene Pedestrian Bridge



The project will construct a pedestrian bridge to link the Embankment with Fletton Quays, offering pedestrians and cyclists an alternative route across the river, away from the busy main road. It will create a good link from the south of the city to the new

university campus. The bridge will extend the city's Green Wheel and play an important part in making active travel the default option for getting around the city centre. This will help boost public health and air quality by reducing city centre traffic.

roads, widening existing or providing new paths and removing or designing out the need for physical barriers.

LINKS TO RELEVANT POLICIES AND DOCUMENTS

- Cambridgeshire & Peterborough Health & Integrated Care Strategy (2022)
- Cambridgeshire Local Cycling and Walking Infrastructure Plan (2022)
- Cambridgeshire Rights of Way Improvement Plan
- Department for Environment, Food and Rural Affairs 25 Year Environment Plan (2018)
- Draft Cambridgeshire Active Travel Strategy (2023)
- East Cambridgeshire Cycling and Walking Routes Strategy
- Fenland Walking, Cycling and Mobility Aid Improvement Strategy
- Gear Change – a bold vision for walking and cycling (2020)
- Healthy Streets
- Highway Code update
- LTN 1/20 Cycle infrastructure design (2020)
- Manual for Streets
- National Planning Policy Framework (2021)
- Peterborough Local Cycling and Walking Infrastructure Plan
- Peterborough Rights of Way Improvement Plan (2016) Second Cycling and Walking Investment Strategy (2022)

PUBLIC TRANSPORT

To successfully meet the vision and goals for this Plan it is important that we deliver an integrated public transport network. This includes accessible, affordable, reliable, safe, and frequent public and community transport; and integrated and seamless interchanges between modes.

We want to encourage shift from the private car to public transport thereby reducing car dependency and helping to meet net zero and our target of reducing car mileage by 15%. A shift away from a car to bus or train makes more efficient use of the available space on the network, as well as offering the opportunity to move higher

numbers of those wishing to travel and to do so on vehicles with cleaner and more efficient emission standards, such as electric and alternative fuelled buses and trains.

BUSES

Buses form a fundamental component of our sustainable transport network for journeys beyond distances people can use active travel, allowing people to access key services, training, and employment opportunities. We will improve our public transport offer by developing and delivering the most appropriate financial and operational framework for buses. We want to create a virtuous circle: increasing usage, with reduced operating costs so better services can be sustained without a permanently higher per-passenger subsidy.

Our ambition is to see Cambridgeshire and Peterborough at the forefront of excellent public transport provision. We aim to transform bus travel – offering high levels of convenience and connectivity – not just in our urban areas, but across the entire region, including rural areas and market towns; something not seen on such a scale anywhere else in the UK. We will deliver a fully integrated bus network, serving the needs of the region. We want to make journeys quicker, cheaper, and more reliable, delivering attractive, environmentally friendly services across our area. To do that, we need to improve the whole journey, ensuring that off-bus infrastructure and services complement the on-bus travel experience. We want to totally transform the image of bus travel, so that people feel good about using buses.

Better bus services will benefit everyone. They will provide easier access to health, education, training, and employment opportunities, as well as the ability to reach a wider range of shopping and leisure facilities. Equally, they will provide a real alternative to using the car.

In using the bus, people will be championing a response to the climate emergency and the achievement of a fairer society for all.

The recently adopted Cambridgeshire and Peterborough's **Bus Strategy** sets out the ways in which we want to make bus travel more convenient, very attractive and easy to use, such that it becomes the obvious way to make a journey. This means improving



every aspect of the current service, building on the strong foundations already in place, including the Busway, Cambridge Park & Ride, and demand responsive Ting service. Overall, the **Bus Strategy** sets out the main principles of how we will achieve our ambition and more than double bus patronage by 2030.

We need to do much more to improve our bus network and address some key challenges that have been highlighted in local public engagement exercises over recent years:

- Bus services do not offer a practical option for many journeys because they are not viable, do not go to the right places at suitable times, or are too infrequent;
- Considered expensive by many and not value for money;
- Inconvenience – 58% of non-bus users cited inconvenience as the reason for not using the bus, seeing cars as a faster and cheaper way to travel;
- Poor reliability – 65% of bus users want to see more reliable bus services, followed by more frequent services and faster bus journey times;
- The attractiveness of bus travel is hampered by inadequate information, difficult to understand timetables, complex fares, and variable standards of services; and
- They may not be co-ordinated to connect with other services and are perceived as being unreliable and offering no advantage over the private car.

Success in achieving this Plan's vision will mean more travel by bus and less reliance on car travel. This in turn will help us maintain economic growth, care for the environment, and improve quality of life. To realise the vision, this Plan and the associated **Bus Strategy** seeks to achieve the following:

- A comprehensive bus network, better connecting people to places across all parts of the region and beyond;
- A doubling of bus passengers (based on 2019/20 levels) by 2030. Less traffic and congestion by attracting car users to buses;
- A more affordable network, with simplified fares and capping across the network;
- A more understandable bus network, services, and fares, with clear information at all stages of a journeys and easy ticketing;

- A transition to new, low emission vehicles, providing all the benefits of modern bus travel;
- Better bus infrastructure, including bus shelters and widespread real time information coverage;
- Buses are part of a fully integrated and planned transport system;
- Faster and more punctual journeys by bus, delivered with more, effective bus priority measures. High quality passenger waiting facilities; and
- Good quality services with high levels of satisfaction amongst customers.

The **Bus Strategy** aims to set out how bus services will be improved to deliver the goals and objectives of this Plan and Greater Cambridge Partnership's transformation of the public transport network, as part of its City Access programme. The aim of the **Bus Strategy** is to pave the way for a bus network that is convenient, attractive, and easy to use, characterised by the following attributes:



CONVENIENT	<ul style="list-style-type: none"> Routes connecting to places and activities that people want to get to; Services are available in all areas; Direct routes with little deviation; Frequent services with limited waiting time in-between; Services are available all day and into the evening, every day; and Range of tickets to meet different needs
ATTRACTIVE	<ul style="list-style-type: none"> The network is simple and easy to understand; Buses have a great public image, and everyone like using them; Services can be relied upon and run to time, without delay; Cost of using a bus is considered good value for money, with targeted fares offers that <u>incentivise</u> some groups; Buses run direct and quick; Buses are clean, comfortable, and pleasant to ride on; Services are well marketed and there is plenty of clear information in a range of formats, available via different media; Waiting environment are attractive, offer seating and information, and people feel safe using them; Pleasant and helpful drivers, able to assist when needed; and Zero emission buses, offering a quiet and smooth ride
EASY	<ul style="list-style-type: none"> A single understandable network that functions as one, with connecting services, branding, and system-wide ticketing; Ability for people to transfer between bus and other travel modes (walk, cycle, e-scooter, car, coach, train); A clear service offer, backed by a Passenger Charter; Buses run at regular time intervals and with consistent frequencies; Stable services with minimal changes, removing uncertainty and confusion; Simple fares with payment through a range of methods; A system that is accessible and used by all; and Plenty of information is readily available.

Achieving these outcomes will rely on the delivery of a programme of evidence-based interventions across the Cambridgeshire and Peterborough geography. Bold decisions will be needed, backed by a steady, consistent, and determined approach to delivering a better bus network for all. Significant capital and revenue funding sources will need to be identified from various sources to realise our ambition.

Working with partners, we aim to deliver an enhanced bus network, both in existing areas and at our new settlements, with more reliable, faster, and more frequent services that opens up access to employment, education and services and becomes the natural choice for many more people. Our revised **Bus Strategy** and **Bus Service Improvement Plan** (BSIP) will aim to ensure that everyone has the opportunity to travel; their chances in life should not be constrained by the lack of travel facilities open to them.

This Plan supports the work of the Greater Cambridge Partnership, who are developing their 'Making Connections project' that aims to provide a competitive, comprehensive public transport network and reduce traffic levels in and around Cambridge city by 10-15% on 2011 levels in order to improve journey times and reduce pollution.

Case Study: Cambridgeshire Busway

16 miles of reserved track stretch from St Ives in the north west to Addenbrookes and Trumpington south of Cambridge. With 18 new guided buses refreshing the fleet at the start of 2020, including a dozen unique three axle 100-seater double-deckers to deal with peak loadings and reduce standees, the Busway, largely running on reserved track at steady 56mph, contributes considerably to reducing congestion along the A14 corridor and around the Addenbrookes Biomedical campus.



GREENING THE FLEET

As well as achieving reductions in vehicle mileage and shifting journeys to sustainable modes such as active travel and an affordable public transport, it is crucial that we ensure our public transport offering is leading the way on the use of alternative fuels, to tackle our net zero and air quality targets.

We will work with local partners to develop a charging network for electric vehicles (EVs); improving public transport through new infrastructure, bus reform and network improvement and replacement electric buses.

We and our partners have successfully secured funding from Zero Emission Bus Regional Areas allocation that will enable us to replace 10% of the most heavily polluting fleet with the electric vehicles entering into operational service in 2023. The bid aligned with our vision to develop and implement a rolling programme to replace 30-35 buses a year across the region to decarbonise the entire network affordably, progressively, and systematically. By funding electric bus charging infrastructure in the region now, we are starting to remove a significant barrier to operator transition to zero emission vehicles by our local bus.

DEMAND RESPONSIVE TRANSPORT

We recognise that we have vast rural and less accessible areas where existing bus travel is sparse or even non-existent. Learning lessons from our Ting trial and other Demand Responsive Transport (DRT) schemes across the country, we will look to tackle this by expanding the bus network into rural areas where this is possible and delivering in other areas.

Case Study: Demand Responsive Transport

We launched Ting (our new on-demand bus service) in October 2021 to support rural communities across the western part of Huntingdonshire. This innovative wide area demand responsive transport scheme uses four vehicles to maintain an anywhere-to-anywhere bus link in real time across 360 sq.km of west



Huntingdonshire. The three conventional bus services in this area (each running 1 – 4 round trips daily) are to be merged into the Ting service by registering significant turn-up-and-go flows as part of the DRT offering to create better journey aggregation and reduce expenditure. This service directly supports our **Bus Strategy's** vision, giving access for everyone to quick and easy travel. As part of its tender renewal after 12 months of trial operation, two of the vehicles to be used will be new electric minibuses.

RAIL

Cambridgeshire and Peterborough play a pivotal role in the UK rail network, with rail lines heading north, south, east, and west passing through our region. The railway is a national network but a vital local asset helping to transport both people and goods. The rail network is also a vital component in supporting our economic development and addressing social inequalities by providing the links with locations within Cambridgeshire and Peterborough, key regional destinations such as London Stansted Airport and with the rest of the United Kingdom.

We will work and lobby central government, the emerging Great British Rail, Network Rail, train operating companies, Sub-National Transport Bodies, neighbouring Local Authorities, and other partners to champion the needs of the people and businesses within our region. This will include the examination of heavy rail capacity improvements and station delivery.

We will work and lobby central government, the emerging Great British Rail, Network Rail, train operating companies, Sub-National Transport Bodies, neighbouring Local Authorities, and other partners to champion the needs of the people and businesses within our region. This will include the examination of heavy rail capacity improvements and station delivery.

We will promote a range of schemes to help encourage and accommodate a greater use of the rail network. To achieve this, we will continue to work and lobby rail operators to improve services for users to facilitate interaction with the local community via Hereward Community Rail Partnership and local Rail User Groups.

The rail network particularly in the north of the region provides vital east-west connectivity to key destinations in Cambridge and Peterborough; however, it essential that the frequency of these services is improved, including an hourly service between Ipswich and Peterborough. In addition, the East Coast Mainline (ECML) plays a critical north-south connectivity role within and through our region. Improvements on the ECML are needed to ensure that this route continues to function and deliver for passengers and freight travelling to and/or through Peterborough, Huntingdon, and St

Neots. We will therefore continue to work with Network Rail and train operators to investigate the viability of increasing the number of trains serving the area.

Case Study: Soham Station

Soham Station was opened in December 2021 that reconnected the community of Soham to the rail network. This scheme has made rail travel easy for people in Soham and the nearby villages; encouraged growth, housing, and jobs in the area; and linked Soham to nearby communities.



Rail has a critical role in supporting planned housing and employment growth and there are significant opportunities to develop and enhance the rail network. We will therefore promote new railway stations in the region, including Alconbury station, the construction of which would provide much needed additional capacity. Where new stations are required to facilitate new development, we will also support Local Planning Authorities in ensuring these are delivered in line with local and central government policies.

We champion and support the delivery of new rail links, such as East West Rail that will transform public transport connectivity along the Oxford to Cambridge corridor. It is important that this route is electrified from Day One of operation. In addition, improving accessibility between March and Wisbech to its rural hinterlands through the provision of a link between the two towns is vital for levelling up our region and addressing social inequalities. This scheme would bring greater employment, educational, retail and health opportunities and housing growth. As this scheme is developed, we will examine the use of innovative technologies to deliver the most appropriate solution.

Improvements to the rail network will also help to increase capacity for rail freight. An increased amount of rail freight will tackle many of the issues associated with freight movement. Therefore, we will continue to support, lobby, and promote nationally significant rail improvements such as Ely Area Capacity Enhancements (EACE), Snailwell Loop and Haughley Junction in Suffolk to enable more frequent services and make journeys quicker for passengers, whilst improving the potential for greater freight movements. It is imperative that careful consideration is given to rail freight routeing including the important role that the development of EACE and East West Rail can have in ensuring a more sustainable future for the region and the UK.

Key in the rejuvenation of Peterborough is the completion of the Station Quarter. This project aims to make improvements to better connect Peterborough rail station directly to the city centre. This will ultimately create a great first impression of Peterborough for visitors and commuters, cut down on travelling time between the station and city centre, create a safer and more visible route between the station and city centre and improve accessibility for active travel and those with restricted mobility.



Case Study: Peterborough Station Quarter

We secured £48million from the government’s Levelling Up Fund bid for the first phase of regeneration of the area around Peterborough Train Station – known as



Peterborough Station Quarter. The project involves creating a new western entrance to the station with a car park – to create a double-sided station – with a new wider footbridge over the train lines. This will alleviate pressure on city centre roads, making it easier and safer to travel around the city by bicycle. Green areas

with biodiversity, community spaces and better connections to the city centre will make it safer and more attractive for bikes and pedestrians. The enhancement of station will improve rail passenger journeys and encourage more rail travel, which will have a positive economic impact on the city and regionally, as the city is already well connected to key areas of Eastern England and the rest of the UK.



MULTI-MODAL TRAVEL

If we are to increase the use of public transport, journeys need to be easy and attractive. Enabling viable multi-modal journeys is a key part of this. Multi-modal travel underpins our thinking about the various modes of public transport forming one connected system and recognises that these modes are not mutually exclusive and, in many cases, support one another.

The first and last mile of any journey is primarily completed by active travel, and therefore we will work with partners such as Active Travel England to ensure that there is seamless and integrated interchange between modes and passenger transport.

Multi-modal journeys require thinking about infrastructure and service times in a coordinated way. This includes examining ways to improve waiting facilities so that they are high-quality, safe, comfortable, accessible, resistant to inclement weather, and are compatible with active travel modes. We will investigate options for locating new interchange facilities and Mobility (Travel) Hubs in areas which maximise modal shift on to public transport. Appropriate, safe cycle parking at interchanges, synchronised departure times between trains and buses or combined ticketing are all examples of factors that affect the convenience of multi-modal options.

MOBILITY (TRAVEL) HUBS

Interchange is a key aspect of the multi-modal travel experience. Seamless, easy, and attractive interchange between sustainable modes is key to encouraging their use. Therefore, we will focus on a Mobility (Travel) Hub concept as a way to create and improve existing transport interchanges in our urban, peri-urban, and viable rural locations.

Mobility (Travel) Hubs will be developed for the needs of the specific location as no one size fits all. They will range from rural hubs to better connect communities to public transport, through to strategic interchanges at existing Park & Ride sites, railway stations or highway service stations. The aim is that with these rural locations, the hubs will be located in areas that residents can easily travel to by a range of modes before completing the majority of their onward journey by public transport.



LINKS TO RELEVANT POLICIES AND DOCUMENTS

- Cambridgeshire and Peterborough Bus Strategy (2023)

FUTURE MOBILITY AND SHARED MODES

We will invest in future mobility across our region. We will deliver a step change in mobility that is firmly focused on local needs, places, and people; providing significant benefit for all, especially those within our hardest to reach communities that could be left behind as technology moves forwards.

Micromobility offers affordable personal transport options whilst contributing to lowering congestion and carbon emissions. Technological advances in mobility will reduce dependency on single occupancy car journeys through the creation of a connected and integrated transport system. Emerging technologies will promote easy navigation and transition between sustainable transport modes using density and critical mass to support and sustain public transport solutions. We will continue to explore the role that new technologies can have in catering for first and last mile trips, such as e-scooters and e-bikes, and how best these initiatives are integrated seamlessly into our overarching transport network.

There is an opportunity to use new and developing technologies to help improve freight deliveries. This includes use of initiatives such as consolidated delivery hubs and the facilitation of more sustainable last mile delivery options within our urban and peri-urban areas.

It is expected that the future of mobility will be revolutionised through the introduction of autonomous vehicles utilising artificial intelligence, cameras, and sensors to detect their surroundings and to navigate and avoid obstacles without the need for human input. In the same way that electric vehicles require an appropriate charging infrastructure to make their roll-out a reality, autonomous vehicles need good mobile coverage to operate effectively. This technology will be explored to provide new links between key destinations and communities. In addition, as part of the Plan's digital policy, we will work with partners to expand and improve our mobile coverage.

Safety analysis has shown that those that use e-scooters generally feel comfortable about their safety. Currently, in Cambridge no incidents of a severe or critical nature have occurred, the most common injury being bruising. To mitigate these, a number of safety measures are in operation, including:

- App to have a reaction test to mitigate intoxicated use;
- Helmet selfie which awards loyalty points for wearing a helmet;
- In person safety events that include giving away free helmets;
- New e-scooter fleet with turning indicators, a reinforced fender and improved suspension to aid shock absorption and impact of cobblestones;
- Online safety school;
- Online safety test; and
- Users can opt to reduce the speed from 12.5mph to 9mph.

Analysis has shown a good participation in the online safety school.

Due to the difficulty in meeting the tax, insurance, vehicle standards and driving licence requirements, private e-scooters are effectively illegal to use on public roads. Whilst in trial areas, users are required to have a driving licence or provisional licence, with insurance requirements and vehicle standards met by the operator.

It is expected that central government will introduce a Transport Bill to provide greater regulation on new forms of micromobility by defining a new vehicle class, Low-speed, Zero Emission Vehicle. We will work closely with central government to understand what this means for our area as we look to develop and implement our own ***Micromobility Strategy***.



Case Study: VOI e-scooters in Cambridge



In the summer of 2020, the DfT fast tracked the introduction of trials for e-scooters to support a green restart of local transport. We, alongside our partners and VOI (operator), launched our e-scooter trial in October 2020 in Cambridge, with e-bikes in circulation since February 2021. Since the e-scooter trial started a number of lessons have been learned and it has

quickly become an important service for residents and visitors with the number of users continuing to grow. Users tend to be under the age of 34 and predominantly male. Whilst the difference in male and female usage of e-scooters is consistent with national analysis of micro-mobility, more can be done to improve female participation. Whilst e-scooters do not have the same health benefits as active travel, some activity in using an e-scooter is involved and appears to attract those who would not have considered micro-mobility previously to switch their use away from cars. E-scooters within the trial offer an affordable way to travel with discounts available for students and those on a low income. The trial has currently been extended to the end of May 2024 and we will continue to look at ways to learn lessons to ensure the appropriate implementation wherever possible across our region.

LINKS TO RELEVANT POLICIES AND DOCUMENTS

- Future of Mobility: The transport system
- Future of Mobility: Urban Strategy
- The Grand Challenges

FREIGHT

The country's and region's freight should be economically efficient, reliable, resilient, and environmentally sustainable and its needs to be considered alongside those of other users.

The freight system helps meet the UK's most essential needs: it supplies food to supermarkets and fuel to petrol stations, carries medical products to hospitals, and delivers letters and parcels to homes and businesses. The freight system plays a vital role in supporting economic activity: it transports raw materials and intermediate products to factories, goods to ports and products to retailers, supporting manufacturing, exports, and consumers.

Our communities depend upon regional, national, and international connectivity to drive economic prosperity. We must ensure that our businesses are connected sustainably to the main transport hubs, ports, and airports. However, we also recognise the many challenges that moving goods and freight between hubs, businesses and homes brings, and we will look to ensure that this is done in a safe, efficient, and sustainable way.

We will encourage the sustainable distribution of goods through minimising road-based travel and the associated environmental impacts of road haulage. It seeks to maintain economic efficiency and help improve the quality of life for the residents by reducing the environmental impact of freight movement and reduce the impact of HGVs on inappropriate routes (e.g., through residential neighbourhoods and areas with weight restrictions).

A key priority for the Plan is to shift goods and freight movements on to more sustainable modes of travel. Encouraging all those involved in moving goods and freight to use alternative fuelled vehicles will be a priority.

We will look to utilise a first/last mile strategy for deliveries. Electric last mile delivery vehicles are increasingly desirable, but it is important to balance sustainability and environmental consciousness whilst lowering fuel bills and significantly less vehicle



maintenance. We will work with partners to actively encourage the more sustainable first/last mile delivery strategy is implemented within our urban and peri-urban centres, wherever possible.

We will support infrastructure and signalling enhancements to improve rail freight capacity, taking freight off the road network, and moving it across the region more sustainably. These interventions will ensure that goods continue to flow freely into and out of the region, allowing trade and local businesses to flourish. We will work with neighbouring Local Authorities and partners to look at schemes and initiatives that improve access to London Stansted and London Luton Airports.

Rail improvements such as East West Rail, Ely Area Capacity Enhancements (EACE) and Snailwell Loop schemes within our region and Haughley Junction in Suffolk will enable more frequent services and make journeys quicker for passengers, whilst improving the potential for greater freight movements.

We recognise that road freight, both strategic and local, continues to play a huge role in our region and to that end, we will aim to make this more efficient, safer and to shift this to more sustainable fuelled vehicles. For example, we are currently working in partnership with National Highways to assess the viability of improvements to the A47 that would significantly enhance east-west movement. We will continue to work with England's Economic Heartland to understand the complexity of movements in and through the Oxford-Northampton-Peterborough corridor and promote the appropriate schemes that emerge from this study. In addition, we will continue to work with other neighbouring Local Transport Authorities to address east-west and north-south movements, including the A11 and A505.

One of the three key areas of concern identified by England Economic Heartland in its *Freight Study* of 2019 was the lack of appropriate lorry parking facilities. We have also identified this at the local level and therefore we will continue to work with partners to deliver more and better overnight parking and stopping facilities for drivers of Heavy Commercial Vehicles (HCVs). Through collaborative working with our partners, we will look to locate freight distribution centres in areas that facilitate more sustainable

and effective movements. Our position in relation to freight will be further enhanced through the development of a series of Quality Freight Partnerships.

Given freight's role as a major road network user, improving freight operations will help reduce conflicts with other modes of transport, pedestrians, and cyclists. Safety remains a fundamental consideration for freight and the movement of goods. We will continue to work with partners, particularly our Local Highways Authorities, to ensure road freight moves on the right routes, utilising appropriate route mapping to reduce conflicts between HGVs, HCVs and other road users, particularly vulnerable users.

We will continue to work with partners to develop and implement an appropriate *Freight Strategy* for the whole region. This will consider the efficient movement of goods and services. This will balance the needs of the local community and environment with those of the freight sector. Through this strategy, we and our partners will:

- Encourage freight operators to use specialised satellite navigation systems that produce specialist information for HCV drivers;
- Identify hotspots where enforcement is needed and use the information to influence the industry and the Police on education and enforcing restrictions;
- Liaise with Planning Authorities to identify and investigate freight issues and bring together spatial planning, freight transport and transport planning interests;
- Reduce the number of vehicle journeys and thereby the carbon emissions and other pollutants which can be directly detrimental to human health. This will include support for the concept of 'secure freight consolidation centres', last mile delivery and alternative fuelled vehicles where appropriate. This will ensure that diesel vans and trucks can be excluded from key urban areas by 2030, with local zero emission options presented where appropriate;
- Support constituent Councils in securing lorry parking facilities across the region and encourage developers to provide safe, secure lorry parks at strategic points across Cambridgeshire and Peterborough, especially along the strategic routes and in towns and developments with a high generation of HCV traffic;

- Supporting constituent Councils and partners to manage deliveries within towns and cities, such as maximising deliveries during the off-peak period and encouraging last mile deliveries by cargo bikes and other sustainable modes;
- Understand the region's agricultural traffic movements and how these can be better accommodated to reduce their adverse impact on the transport network; and
- Seek funding from new and innovative sources to help us deliver our priorities to develop a fit-for-purpose freight network that allows Cambridgeshire and Peterborough to grow and prosper with due regard for a sense of well-being overall.

The deliverables of the **Freight Strategy** will be monitored and updated on a regular basis to ensure that the changing demands of the freight sector are considered and subsequently examine how new, emerging initiatives can be utilised.

LINKS TO RELEVANT POLICIES AND DOCUMENTS

- Freight Strategy
- HCV Advisory Route Maps

TRAVEL DEMAND MANAGEMENT

If we are to meet the challenge of climate change in a meaningful and effective way including our local target of reducing the number of vehicle kms by 15%, we need a radical rethink about how we use road space and its allocation between different, often competing, modes. Demand needs to be managed appropriately to enable us to meet our local objectives as well as national priorities and give greater priority to active travel and public transport in order to rebalance the transport network that has previously been predominantly designed around the private car.

There will be situations where it is necessary to actively discourage private car use. This may include consideration of demand management measures to help tackle local traffic and the associated issues. Travel Demand Management (TDM) is an umbrella

term for the application of strategies and policies to reduce travel demand, or to redistribute this demand in space, mode or in time.

Our effective TDM approach is based around four key pillars: the creation of capacity; the provision of genuine alternatives through a safe, integrated network; network management; and travel behaviour change solutions.

The use of a package of TDM measures should allow us to bring forward a number of benefits to the local community and their use will be investigated in specific locations. It is essential that when any TDM project and associated measures are developed, due consideration is given as to whether they are appropriate to the environment and communities whilst considering localised demographics, challenges, and issues. For any TDM to be successfully implemented, it is important that the following success factors are taken into consideration:

- A clear definition of the problem to understand the size of the challenge in the local environment;
- Due consultation and engagement when shaping the appropriate TDM scheme for the local environment;
- Information provided to the audience must be of the highest quality, thereby ensuring trust and credibility in the process is maintained;
- Level of support and endorsement from public sector partners to provide the relevant leadership;
- The ability to track and monitor the impact, thereby enabling the necessary changes as lessons are learnt at the local level;
- The provision of a range of alternative travel options; and
- Time and resources available to implement the programme.

Any decisions on the mix of TDMs that might be deployed, the relative priority accorded to such interventions and their potential timing, will depend on the effectiveness of the policy levers in achieving the goals and outcomes of the strategy and other considerations. Any proposals in the longer term for demand management would need to be subject to full public and stakeholder consultation including Local



Authorities, allowing the decision makers to consider public attitudes alongside other salient factors before concluding.

We will investigate demand management measures, where appropriate, in order to discourage private car use, engaging with Local Authorities and key stakeholders during the development of any schemes. It is recognised that fiscal measures could be used to help manage demand and/or generate revenue that can be used to support other sustainable transport measures. We will support the exploration and appropriate implementation of these as a mechanism to create space and raise revenue which in turn will improve the reliability, speed, and frequency of public transport, as well as funding cheaper tickets. All of these issues have consistently been highlighted as barriers to using bus services.

We will support and work with the Greater Cambridge Partnership, Peterborough City Council and Cambridgeshire County Council as Local Highway Authorities to develop a new road user hierarchy for the region that will seek to reallocate road space in favour of public transport and active travel where it is practically possible to do so. The review will define a new network hierarchy that will establish the functionality of individual roads and streets to inform policy for its future use and help develop and prioritise future network investment strategies. The review will seek to:

- Define the role of particular types of roads and streets;
- Influence road classification and parking management.
- Optimise the use of radial routes and the ring-road as the main circulatory element;
- Prioritise and inform future investment strategies;
- Prioritise and provide a step change in road-space for active travel;
- Promote and better manage bus movements within city centres;
- Reduce and/or prevent the use of inappropriate routes whilst encouraging the use of the most appropriate routes for general traffic;
- Reflect developing transport plans for the area; and
- Set modal principles for the operation and management of the road network.

We will support the roll out of Civil Parking Enforcement where supported by individual constituent Councils, through the creation of Civil Enforcement Areas (CEAs) and Special Enforcement Areas (SEAs). This will enable our partners to effectively manage and enforce on and off-road parking areas to prevent inconsiderate parking, improve access, support local economies and business and contribute to reducing congestion and improving air quality.

The most sustainable locations for new developments are generally in locations that are already well served by public transport and in close proximity to existing services. Road space in these locations is often already at or approaching capacity and existing congestion means that additional non-essential vehicular movements would be unacceptable in terms of place making, air quality and highway capacity. We support the principle of trip budgets for new developments that limit the number of vehicle trips allowed to and from a site and supported by reduced levels of parking.

IMPROVE

ALTERNATIVE FUELS

To successfully meet our climate change objective, it is important to minimise the impact of transport and travel on climate change. We understand that climate change requires interventions at the local level. By committing to a target of net zero carbon by 2050, the region must be at the forefront of driving reductions in emissions from the transport sector.

Active travel and the use of public transport have a significant positive environmental and societal impact but there will still be a need for the car for some people, especially within rural areas where public transport may not be accessible and those people with reduced mobility or disability to have the opportunity to switch to an ultra-low emission vehicle (ULEV). This will significantly reduce environmental impact and be part of a wide range of tools to help us to achieve net zero. All the major manufacturers now offer electric vehicles as part of their ranges, and in 2022 23% of new cars sold were ULEV (with battery electric cars outselling diesels).



Case Study: School Streets



This proactive initiative for schools aims to help tackle pollution, reduce congestion and road danger as children and families make their way to and from school. It promotes a healthier lifestyle, and safe active travel that results in a better environment for all. The scheme temporarily closes roads outside the entrance of a school, enabling it to become a foot, cycle or scoot lane during the school's busy opening and closing times. After a successful temporary roll out during

the pandemic, many more schools were keen to get involved. There are now currently 14 'School Streets' in operation and the further funding will be used to establish more school streets with interested schools where possible.

Electric vehicles require appropriate infrastructure, such as charging points, before they become a viable transport option. Currently, the more urban areas of South Cambridgeshire, Cambridge and Peterborough all have charging point numbers broadly in line with the national average, while our more rural areas of East Cambridgeshire, Huntingdonshire and Fenland have numbers significantly below the national average. In Peterborough, rapid charging network for taxis were installed in 2019 that has resulted in a number of drivers switching from an internal combustion engine to an electric taxi. If widespread roll-out of electric vehicles is to become a reality, a concerted effort is needed to provide better charging provision across our geography.

There are several barriers to uptake of EVs and hydrogen vehicles in our region and nationally, including:

- A lack of charge points – at home, at destination locations and on the strategic road network;
- Cost of vehicles – new EVs are significantly more expensive than internal combustion engine vehicles;

- Grid constraint – new and existing developments lack the necessary electricity distribution capacity to install charge points;
- Lack of rapid charging points in key locations;
- Public perception – as an unfamiliar technology, not yet adopted at scale, there are issues around perceived reliability/range etc; and
- Varied charging adapters – different car makes/models use different adapters decreasing the number of available charge points.

The *East Anglian Alternative Fuels Strategy* (EAAFS) and the associated Implementation Plan contained within our *Electric Vehicle Infrastructure Strategy* will ensure a continued focus on the development of the appropriate infrastructure. It is expected that for autonomous vehicles to be effective, 5G coverage will be required. 5G is currently unavailable in some areas of our region but current rates of 4G coverage provide a good proxy for what 5G coverage might look like in the future.

The implementation of the EAAFS is key in ensuring that the impacts of climate change are addressed at the very local level. This focuses on how the uptake of alternatively fuelled land vehicles can be boosted, what and how much infrastructure (such as electric vehicles charge points) needs to be delivered to support this transition, and other policies and actions that will be necessary to deliver a decarbonised transport system. The alternative fuelled vehicles covered in this strategy include battery electric, hydrogen fuel cell and renewable natural gas vehicles.

To conclude, we will therefore support the development of a low carbon transport system through supporting change to new vehicle technologies and lower carbon fuels; promoting lower carbon transport choices; encouraging a transfer to lower carbon vehicles; and education on lower carbon transport issues.

LINKS TO RELEVANT POLICIES AND DOCUMENTS

- Cambridgeshire and Peterborough Independent Commission on Climate Report
- East Anglian Alternative Fuels Strategy
- UK Electric Vehicle Infrastructure Strategy

SAFETY

Improving road safety is a fundamental part of our approach and is an absolute priority. Road safety is a key component and a key driver in everything we and our partners deliver.

We all have a responsibility for road safety – either as road users, Local Authorities, or transport providers. It is important that we improve the perceptions of safety as these can often be barriers themselves. We have seen significant progress in reducing road casualties during the early part of the century, however since 2010 this progress has stagnated and requires considerable attention to achieve further reductions in the coming decades. The number of deaths and injuries on our roads is still far too high.

In 2020, 395 people were killed or seriously injured in our region with 435 KSIs in 2021. Currently 19% of KSI collisions involve cyclists, and a further 9% involve pedestrians. We need to provide a safer road environment that gives people the confidence to make a shift to active travel modes. In addition, it is important to manage potential conflicts between cyclists, equestrians, and pedestrians (and other modes such as e-bikes, e-scooters, scooters) and the specific issues faced by the disabled.

As well as having a devastating effect on the lives of the people who have been injured, but also their families and friends, serious collisions can deeply affect many people in the wider community and extended road closures can have serious consequences for the road user and the economic prosperity. The annual cost to society of road accidents is estimated to be £822 million and the suffering that it inflicts on the injured and the bereaved is immeasurable.

We will work with our partners to deliver improved safety across our transport network. It is essential that we and our partners continue to seek to identify, analyse, and develop solutions to transportation hazards through the embedding of safety conscious planning. This will address highway, public transport, pedestrian, bicycle, equestrian, private car, and heavy vehicle safety. We will continue to work with partners to create

active travel routes that reduce the number of interactions with freight vehicles and buses.

Case Study: Road Safety Training



Peterborough City Council offers a programme of road safety education to both primary and secondary schools across the city. As demonstrated in the picture, this includes pedestrian training for school children to teach them how to walk to school safely and encourage travel to school by active travel modes.

We will continue to work with the Cambridgeshire and Peterborough Road Safety Partnership and other agencies, such as the Police and Fire Services to provide a safe transport network. The Road Safety Partnership deliver, influence and support evidence-led highway design and road safety interventions to improve safety on the highway network, and to fund education, training, and publicity programmes to improve road user behaviour and reduce casualty numbers, aspiring to ‘zero tolerance’ of transport-related deaths.



We will continue to work closely with the Cambridgeshire and Peterborough Vision Zero Partnership to achieve our overarching safety goals – with regular direction given to and from the Combined Authority Board.

The aim of Vision Zero is to have zero road fatalities or life-changing injuries on the region’s transport system by 2050. This will ensure we contribute to the global commitment to improve road safety made through the *Stockholm Declaration*. This ambition sets the tone of what we are seeking to achieve. We will continue to adopt local targets to measure and monitor progress. Given the international adoption of a 2030 target of a 50% reduction in road deaths and serious injuries using a 2021 baseline, this is a suitable target for the Vision Zero Partnership.

We will work closely with the Local Highways Authorities to unlock and secure funding for road safety interventions and to develop a system led approach to tackling network safety.

Well-designed streets and public spaces increase the attractiveness and safety of the environment thereby helping to improve people’s health by reducing social isolation, which is harmful for physical and mental health. Our transport system will make it easier and safer for all of society to walk, cycle and wheel to the shops, schools, and other amenities.

We will include measures that promote inclusivity for those more vulnerable in society of whom personal safety issues is more acute.

LINKS TO RELEVANT POLICIES AND DOCUMENTS

- Joint Cambridgeshire and Peterborough Health and Wellbeing Integrated Care Strategy
- Rights of Way Improvement Plan Statements: Cambridgeshire County Council and Peterborough City Council

DIGITAL SOLUTIONS

Digital connectivity is a vital contributor to meeting the challenges facing our region, such as sustainable growth, climate change mitigation, the management of scarce resources including water and energy and improving people’s life chances through the provision of access to retail, leisure, education, and health facilities. Faster, more reliable digital connectivity, such as fibre ducting delivered alongside transport infrastructure where appropriate, will provide improved connectivity between businesses and to homes. In addition, this will provide greater working flexibility, taking the strain off the transport network and allowing better management of our transport networks, improving travel time reliability and ultimately, making our journeys safer.

We will work with partners to develop and implement a transport app for the region. This app aims to deliver a one-stop travel experience and will include information on active travel options, accurate and efficient bus and train maps, schedules, real-time navigation, and arrival information and the locations of key destinations, stops and interchanges. In addition, work will be undertaken to ensure that the app allows for the purchase of ticketing. The app would provide users with tailor-made information

Case Study: Bike It



‘Bike It’ is a programme to create an active and sustainable travel culture in our school communities, to improve health and well-being and to reduce carbon emissions and congestion. It is all about helping children get fit and healthy by teaching them the skills they need to cycle and scoot responsibly. Peterborough has delivered Bike It across all its primary schools for nearly a decade.

We will investigate the appropriate implementation of 20mph zones in urban areas and will continue to utilise road safety initiatives such as 20mph in built-up areas; to reduce speeds, improve levels of road safety and encourage walking and cycling as day-to-day forms of travel.

whilst improving the perceived reliability of services, increase perceived safety, reduce anxiety while waiting, and build a positive image for transport in the region.

Much has already been achieved in enhancing digital connectivity in Cambridgeshire and Peterborough, in particular the success in making superfast broadband nearly ubiquitously available. However, this is a rapidly moving area, driven by exponential improvements in technology. With the ongoing rollouts of new technologies such as full-fibre broadband and 5G mobile infrastructure, it is vital that we remain at the forefront of digital connectivity in terms of:

- Digital adoption, access, and inclusion;
- Fixed broadband connectivity;
- Mobile connectivity; and
- Smart infrastructure.

A key component of this Plan’s suite of document is the *Cambridgeshire and Peterborough Digital Connectivity Infrastructure Strategy 2021-2025*. This will deliver a future facing, long lasting digital infrastructure that will ensure that residents and businesses have the access they need to digitally connect.

We will deliver a future facing, long lasting digital infrastructure that will ensure that digital connectivity is available to all. This will:

- Attract investment in fibre broadband and mobile connectivity infrastructure to strengthen the local economy and create jobs;
- Ensure businesses have access to leading-edge digital connectivity to help them grow and succeed;
- Improve internet access to reduce digital exclusion and health inequalities; and
- Use ‘smart’ technology to support sustainable lifestyles and mitigate climate change.

Superfast and full fibre broadband coverage figures are above national average and ahead of government targets. Most homes and businesses can access partial/full fibre superfast broadband, and over 80% of premises can access gigabit capable broadband offering future proof speeds of up to 1000Mbps. This is a notable change from when

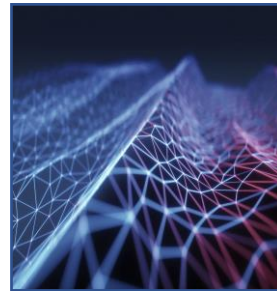
the programme first started with coverage well below the England average, with less than 60% superfast broadband coverage.

Free public access Wi-Fi is available in our cities and most of our towns as well as libraries and all Local Authority buildings. Fibre ducting that has been integrated in transport schemes has already been used by fibre providers to extend their fibre networks and avoid the cost and disruption of installing new ducting.

We continue to be actively engaged in *Project Gigabit* that aims to ensure that gigabit-capable fibre is provided in our harder to reach areas to complement commercial investment and delivery. In addition, our Highways Authorities have implemented an innovative “dig once” policy where fibre ducting is integrated in transport infrastructure schemes, minimising cost, and disruption of retrofitting fibre infrastructure, and saving carbon emissions by reducing congestion and encouraging suppliers to extend fibre networks



Case Study: Gigabit Project



Digital Connectivity – superfast and full fibre broadband coverage figures are above national average and ahead of the government’s targets;

The 30% full fibre target by 2022 was reached more than a year early and the gigabit capable coverage climbed rapidly to 50% by 2021; and

More than 98% of premises can now upgrade to superfast broadband speeds of at least 24Mbps and less than 1% of premises that are harder to reach get below 10Mbps. This is a notable change from when the programme first started with coverage well below the England average at the time at less than 60% superfast broadband coverage.



LINKS TO RELEVANT POLICIES AND DOCUMENTS

- CPIER - Cambridgeshire & Peterborough Independent Economic Review
- Connected Nations 2022: UK Report



NATURAL, HISTORIC, BUILT ENVIRONMENT

We are fortunate to have exceptionally high-quality natural, historic, and built environments that have positive impacts on our residents' quality of life. It also boosts tourism and helps to attract businesses to the area. We want to deliver a transport network that not only protects these environments, but also enhances them.

Our transport network can have an adverse impact upon our environment, from air pollution and emissions, noise and vibration, physical damage to buildings, light pollution, reducing the aesthetics of an area and of course by damaging and removing space for plant and animal habitats (biodiversity). This Plan and our schemes and initiatives will ensure that the transport network mitigates any negative impacts and in fact strives to improve the environment.

NATURAL AREAS AND BIODIVERSITY



We will help our communities to become high quality, sustainable environments where people want to live, work and visit. We have also set out a vision to double nature through increasing the area of rich wildlife habitat and natural greenspaces. As such, we are committed to the adoption of biodiversity net gain principles which mandate that all new developments, including new transport infrastructure,

must leave the natural environment in a measurably better state than beforehand. This will help to turn around the decline in biodiversity experienced across the country over the last 50 years. From November 2023 most new developments will need to achieve an uplift of at least 10% in biodiversity. We have set out an ambition to go beyond this, encouraging an uplift of 20%.

We will integrate environmental considerations, including biodiversity net gain, into our thinking throughout the development of the future transport network and ensure that all new transport schemes cause minimal disruption to the environment during construction and operation.

Our schemes and initiatives will be considered in the forthcoming *Cambridgeshire and Peterborough Local Nature Recovery Strategy* (LNRS). Introduced by the Environment Act 2021 this will establish priorities and map proposals for actions to drive nature's recovery and provide wider environmental benefits. We are responsible for developing the LNRS in line with guidance published in March 2023.

To double the area of rich wildlife habitat and natural greenspaces under management by 2050 we will work with partners to try and prevent the transport network we deliver in the future doing harm to the existing built and historic environment. This Plan will play a key role in helping to maintain and improve 'the sense of place' in our cities, towns, and villages, as well as our rural countryside. New transport infrastructure should seek to deliver an uplift of 20% biodiversity net gain.

The delivery of any new transport infrastructure will include the appropriate processes and assessments, as required by the Local Highways and Local Planning Authorities, as well as adhering to the necessary national policies.

Having a well-planned and good quality transport network will help to link where we live and work to our green spaces and important historic environments. In addition, we will support partners in ensuring we have well-designed streets and public spaces, creating a sense of 'place' to help increase the attractiveness and safety of the built environment in our cities, towns, and villages. This is vital in not only improving the physical health of our communities, but also the mental health too. Isolation is a huge issue in rural areas and in vulnerable communities, such as the elderly, and having access to attractive open spaces as well as important historic and natural environments is crucial.

We will put people and the environment at the heart of transport design and decision making.

LINKS TO RELEVANT POLICIES AND DOCUMENTS

- Cambridgeshire and Peterborough Local Nature Recovery Strategy

NETWORK MANAGEMENT & RESILIENCE

Cambridgeshire County and Peterborough City Councils are our Highway and Streetworks Authorities, responsible for a range of management functions. These include working to manage congestion, highways infrastructure and on-street parking. These functions play a role in helping to deliver our vision and encourage the use of walking, cycling, public and shared transport. Our transport user hierarchy reflects these management functions to complement policies outlined previously.

Our streets and roads are vital pieces of transport infrastructure. The vast majority of all trips take place on them, be these by foot, bike, mobility aid, micromobility, public transport or by car. Our streets and roads are also places; from local neighbourhood roads to busy high streets, they play different roles in the lives of people and businesses. The region is also home to roads on the Strategic Road Network such as the A1, the M11 and A14, as well as numerous key rail routes of both local, regional, and national importance.

The continued management and performance of these key pieces of infrastructure is crucial in ensuring our network runs smoothly and improving this is a priority. We must continue to work with partners to tackle the issues we currently face and to prepare for the challenges that will be brought about by climate change and extreme weather.

Whilst our priority is to reduce private car use and the need to travel, it is recognised that in some cases new roads, widening roads and junction improvements (including those to address accessibility, safety, and health concerns) may be necessary, to ensure a reliable and effective transport network.

However, we have found that road schemes often generate new demand and quickly reach capacity again. It is therefore not a sustainable long-term solution for the region's transport network.

NETWORK MANAGEMENT

The core purpose of network management is to tackle congestion and ensure the safe, free-flowing movement of traffic, people, and freight across the region's road network. It has the potential to influence travel choices by prioritising public transport and active travel.

Central government is proposing to review the Network Management Duty and statutory guidance, to reflect more clearly the current imperatives of decarbonisation, encouraging healthier forms of transport and emphasis on technology. We will respond positively to changes in law where applied to prioritise and facilitate active travel and public transport movement.

Network management plays a key role in monitoring and managing traffic on all parts of the network, from strategic routes such as the A1(M) and A14 to our local roads and town centres. It is important to balance the requirements of communities and stakeholders in decisions that affect residents' ability to access employment, social and educational facilities.

A well-maintained transport network is vital to the economic, social, and environmental wellbeing of the region. It is essential for disabled people who are additionally disadvantaged by poorly maintained pavements and highways. Therefore, with our Highways Authority partners, we will strive to ensure that all of our transport infrastructure will be provided and maintained to a high standard, as inadequate footways, cycleways, railways, and roads present significant risks to all transport users.

It is important that the Local Highways Authority continue to invest in the transport infrastructure to ensure a safe, reliable, and effective network is available for all. We will work with them to help achieve this. Good maintenance is important for encouraging active travel. Two wheeled modes such as bicycles, motorcycles and e-



scooters are more at risk from surface defects. Effective maintenance helps to protect these vulnerable road users contributing to delivery of Vision Zero and creating attractive, accessible environments for walking and cycling.

Traffic congestion risks our future growth and prosperity and one of the biggest causes of congestion is roadworks. Managing our highway network is a critical challenge that requires careful consideration of the need to balance the management of an ageing network and high public expectations with reducing resources, less available funding, and an increased pressure on local government services. We will work with Local Highways Authority partners to help implement their *Highway Asset Management Policies and Strategy*.

Solutions to manage demand for road space, including during times of maintenance and road improvements, will continue to be explored especially within and between our urban and surrounding areas. Targeted, localised improvements to the highway network will be undertaken to allow for the more efficient movement of vehicles, goods, and people; whilst ensuring that the needs of all road users are considered. In addition, freeing up road space within our main urban areas is key to ensure an integrated, seamless, and sustainable transport network is available for all.

This Plan considers, Highway Authority’s statutory asset management requirements, namely:

- That new or amended highway infrastructure is developed and recorded in accordance with the operational requirements and statutory asset management duties of the Local Highways Authority; and
- That scheme design is considerate of the existing highway network, its status and extent, and any associated constraints or prerequisites.

RESILIENCE

The transport network needs to be resilient and adaptable to climate change. The transport network does not always function flawlessly and is subject to internal and external stresses (human and environmental disruptions) that can cause delays. We

will seek to make the transport network resilient and adaptive to human and environmental disruption.

Many of the impacts from climate change are particularly acute in Cambridgeshire and Peterborough: the risk of flooding, very high summer temperatures and water shortages. We need to act, and act now, to avoid the most damaging aspects of climate change.

Our area is one of the driest in the UK, yet also susceptible to flooding due to its predominantly low-lying topography. This means that transport infrastructure can be vulnerable to extreme weather events and must be appropriately protected. We will work with partners to help improve the resilience of our transport network to extreme weather events and a changing climate. This often results in collapsed foundations, adverse camber, broken surfaces, and sink holes especially within our Fens road network. Therefore, we will work with key partners to incorporate climate resilience into the new transport network, designing infrastructure that is resilient but also easily repairable.

ROAD SCHEMES

We are responsible for overseeing the delivery of new highway infrastructure. There are situations where new roads, widening roads and junction improvements (particularly to address accessibility, safety, and health concerns) may be necessary, but this is not a sustainable long-term solution because we have found that road schemes often generate new demand and quickly reach capacity again.

There is substantial national and international evidence of motor traffic ‘disappearance’, when road capacity is reduced, particularly where there are viable alternatives provided and in areas of excessive demand for road space.

Traffic ‘disappearance’ research including studies by the Transport Studies Unit, University College London, and Economic and Social Research Council show that large percentages of motor traffic are not just displaced to other roads, but ‘disappear’ through a range of behavioural changes. These changes achieve the same objectives



in ways that do not require car travel; for example, changing mode or pooling journeys.

However, there are examples where road schemes may be required and will deliver improvements. This includes where access is needed to new developments or where the existing road is unsafe due to the mix of traffic, such as agricultural vehicles.

Case Study: A605 Alwalton Improvement Scheme



The A605 is a key road in Peterborough for public transport, active travel, emergency vehicles, and car-users. Traffic studies showed congestion and delays at peak times because of the traffic joining the A605 from the A1 and too much traffic for the road between Alwalton and the Lynch

Wood Business Park junction. The project has seen the Alwalton Village Junction re-configured to improve access, as well as the installation of new pedestrian crossing points, and a new footpath to the south side of the highway. In addition, it also included the widening and enhancing of a stretch of the A605 between the A1 Alwalton Junction and Lynch Wood. This consisted of a new environmentally friendly footpath made of recycled rubber.

We will carefully model our major schemes to ensure that the likely effects on the wider network are fully understood. To ensure that any road schemes align with our transport vision, we will take a ‘decide and provide’ approach rather than the traditional ‘predict and provide’ approach. This will include the appropriate environmental assessment and examination of the potential implication on climate change.

SHARED MOBILITY, INCLUDING CAR CLUBS

Shared mobility will help us to deliver our goals by reducing private car use and improving air quality. There are a range of services covered by shared mobility including car clubs, shared cars, carpooling, DRT and micromobility.

Widely available car clubs allow individuals and businesses affordable, reliable access to a vehicle without the need for ownership. Car clubs offer clear benefits for individuals, with cost savings and access to a range of low carbon, well maintained, flexible use vehicles. If well managed and integrated as part of a wider public transport system, they have the potential to reduce car ownership and increase connectivity, particularly for those unable to walk or cycle.

To support the introduction of new car club initiatives we will develop policies that promote viable and sustainable alternatives to car ownership by ensuring appropriate localities are considered before being introduced.

We will work to develop alternatives to the traditional car club bays which are expensive to introduce and maintain; and will consider the use of zonal permitting in controlled parking zones. This approach allows operators more flexibility to introduce vehicles with low setup costs and with a wider range of area.

Car clubs offer residents an attractive, convenient alternative to private car ownership. This encourages more use of public transport, walking and cycling, whilst giving access to a car when needed. This reduction in the number of cars and the miles driven will improve air quality and make local areas more relaxing and a pleasant environment to live in. Similarly, by reducing the dominance of the private car and reallocating road space to walking and cycling we will further enhance public health and create streets that are welcoming places for people.

Residents in our more rural areas face specific transport challenges and are more likely to use a car. There are challenges associated with introducing car share facilities in these areas, however the provision of zero-emission car sharing will help to increase transport choices and reduce the impact of private cars.

CONNECTED AND AUTONOMOUS VEHICLES

There are more emerging technologies that could significantly change the transport system and contribute to the delivery of our vision. The primary technologies we are focusing on as part of this section are Connected and Autonomous Vehicles (CAV) and Unmanned Aerial Vehicles.

These can improve road safety, improve air quality, and reduce traffic. Whilst the future of these technologies is uncertain, our overall approach is to support them and seek to shape them to ensure we achieve our overarching vision, aims and objectives for our residents and businesses.

We will integrate the needs of CAVs into new infrastructure and maintenance programmes will help to avoid the requirement for later, potentially costlier retrofitting as automation becomes more commonplace. This may also facilitate access to lower-level automation in a wider range of locations.

LINKS TO RELEVANT POLICIES AND DOCUMENTS

- Cambridgeshire County Council's Highway Asset Management Policy
- Cambridgeshire County Council's Highway Asset Management Strategy
- Peterborough City Council's Highway Asset Management Policy and Strategy

AIR QUALITY

Across our region, there are areas that suffer from poor air quality. Hotspots with a high concentration of business activity and transport movements lead to localised air quality problems. There are seven Air Quality Management Areas (AQMAs) in our region linked to the transport network. Addressing the causes of these hotspots, as well as other locations where poor travel-related air quality negatively impacts our health is key to the overall success of this Plan.

Removing air quality management areas requires a multifaceted approach, including encouraging better use of active travel modes, improving public transport, and

increasing the number of electric vehicles in use. This also has the benefit of reducing greenhouse gases emissions.

We will implement measures that ensure improvements to air quality can continue to be delivered alongside growth by creating conditions that will change travel behaviour and bring about the use of cleaner vehicles. Our proposals to improve air quality are directly linked to the key priorities identified by Councils under their air quality duties (such as within our partners *Air Quality Action Plans*). The key areas identified for action, and to be supported through this Plan, include:

- Improving public health;
- Maintaining low emissions through the planning process, and long-term planning;
- Mandating consideration of electric vehicle charging points for all new or upgraded highway infrastructure; and
- Reducing emissions from taxis, buses, coaches, and HCVs, with the potential to link to TDM measures.

More journeys by active travel will also help to alleviate traffic congestion and improve air quality.

Whilst climate change and air quality are closely related, many measures to reduce CO₂ emissions will also benefit local air quality (such as active travel improvements) however it is important to acknowledge that some measures to improve local air quality will result in an overall increase in CO₂, measures such as Park & Ride schemes. We will assess the impacts of all future schemes with regards to any potential impacts on climate change and to ensure we are not compromising the future objectives of the climate change programme.

LINKS TO RELEVANT POLICIES AND DOCUMENTS

- Cambridge City Council Air Quality Action Plan (AQAP) 2018-2023
- Clean Air Strategy 2019
- Joint Air Quality Action Plan for the Cambridgeshire Growth Areas (2015)



CONTRIBUTION TO NATIONAL AND LOCAL OBJECTIVES

	Contribution to Central Government Objectives			Contribution Local Objectives										
	GROWING & LEVELLING UP THE ECONOMY	IMPROVING TRANSPORT FOR THE USER	REDUCING ENVIRONMENTAL IMPACTS	HOUSING	BUSINESS & TOURISM	EMPLOYMENT	RESILIENCE	ACCESSIBILITY	DIGITAL	HEALTH & WELLBEING	AIR QUALITY	ENVIRONMENT	CLIMATE	SAFETY
Active Travel	✓	✓	✓	✓	✓	✓		✓		✓	✓	✓	✓	✓
Public Transport	✓	✓	✓	✓	✓	✓		✓		✓	✓	✓	✓	✓
Future Mobility		✓	✓		✓					✓	✓	✓	✓	
Freight	✓		✓		✓	✓					✓	✓	✓	✓
Demand Management	✓	✓	✓		✓	✓	✓			✓	✓	✓	✓	
Alternative Fuels	✓	✓	✓				✓			✓	✓	✓	✓	
Safety	✓	✓						✓		✓				✓
Digital		✓		✓	✓	✓		✓	✓					
Natural, Historic and Built Environment			✓							✓	✓	✓	✓	
Network Management	✓	✓	✓		✓	✓	✓	✓						✓
Air Quality			✓							✓	✓	✓	✓	

FUNDING AND IMPLEMENTATION

INFLUENCING DEVELOPMENT

Embedding the Plan's policies within our initiatives and those of our partners will help to shape these developments from the outset and contribute to delivery of the vision. The transport user hierarchy will guide how we and our partners address these situations. In this way, active travel will be prioritised, and new developments will contribute positively towards delivery of this Plan.

POLICY TO SCHEME PROCESS

This Plan provides the high-level policy framework to guide future initiatives relating to transport across our region, in alignment with the Corporate Priorities of the Combined Authority. Several policies will be delivered through transport schemes. The supporting strategies and area transport strategies will reflect our priorities and provide an indication of how policies might be applied in different geographic areas. These will be used to create more detailed plans and identify specific schemes.

We will deliver this Plan in a number of ways including the development of existing, and the creation of new infrastructure. This Plan will also be delivered through the planning process and other means that influence development and infrastructure provision.

SCHEME ASSESSMENT AND PRIORITISATION

Our *Strategic Assurance Framework* sets out the overarching governance and controls including processes for oversight of projects, programmes, and portfolios and how the progress and impacts of these investments will be monitored and evaluated.

Prior to the Assurance Framework's Project Initiation Process, schemes we support will be assessed through a Project Assessment Process. The process has been developed to:

- Provide a sufficient level of confidence that projects put forward for funding are deliverable within acceptable timescales, cost and risk profiles and demonstrate value for money;
- Provide support for access to Early Project Development Funding; and
- Deliver a long-term programme of both funded projects and a pipeline of unfunded projects, that are properly aligned to our strategic priorities.

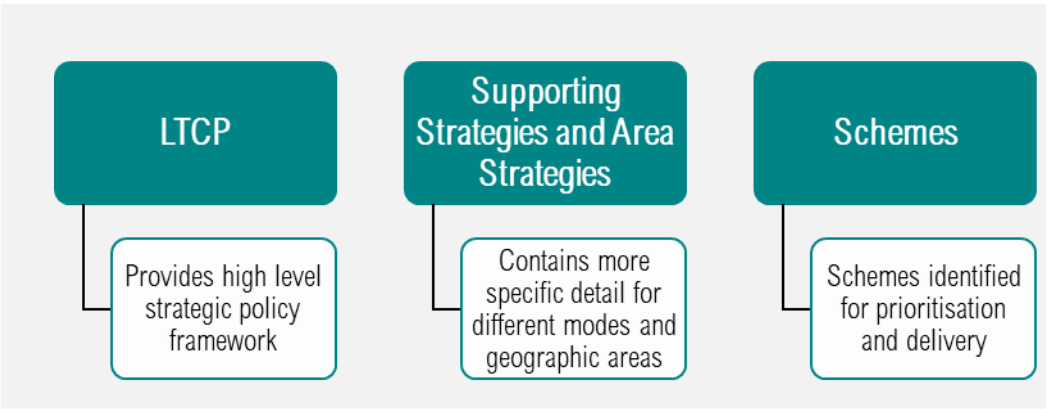
There are two assessment stages that concepts must navigate before being considered by us, those being a transport Pre-Qualification Assessment and a subsequent Corporate Prioritisation Assessment.

The Pre-Qualification Assessment ensures that projects proposed by us, constituent Councils, businesses via our Business Board and other partners have been sufficiently developed to a level of project maturity, where basic project information has been considered, developed, and is made available. This ensures the project has a clearly defined scope, project outcomes, programme, risk, and cost providing us with the confidence necessary to state whether projects should be supported. There needs to be a high level of confidence the project can be delivered to the agreed scope, programme, budget, and outcomes.

If a project satisfies the requirements of the Pre-Qualification Assessment process, then the project will proceed to the Corporate Prioritisation Assessment. This assessment process includes a scoring mechanism, ensuring projects that meet the minimum score including a Gross-Value Added requirement, are closely aligned with our strategic objectives, including alignment with the policy requirements and initiatives of this Plan.

Projects exceeding a minimum score, demonstrating their alignment to our strategic objectives are ranked, allocated funding, and programmed for delivery with delivery partners. Where current funding is insufficient projects are held in a pipeline pending future funding opportunities.





IMPLEMENTATION

The majority of our projects are delivered in partnership with constituent Councils or partners including private businesses. Project governance arrangements, including entering into delivery and grant funding agreements, and the setting up of Project Boards are regularly introduced.

The diverse arrangements of our partners and project complexities have resulted in our development of a Project Management Office to oversee and report on project delivery. This ensures consistent processes relating to project initiation, development, and reporting.

In addition, we also have a Performance and Risk Committee that ensures consistent and effective performance and risk management across the organisation in support of our **Assurance Framework** and **Risk Management Strategy**. The Committee's scope covers all projects and programmes where we have accountability for public money, including those agreed by the Combined Authority Board, by the Business Board, and funds managed on behalf of central government.

INCORPORATION WITH OTHER HIGHWAY WORKS

We ensure that wherever possible we seek opportunities to incorporate active travel through wider highway improvements and works. National Highways, Cambridgeshire County Council and Peterborough City Council are the respective Highway Authorities for the region. With this comes a budget to maintain the networks and carry out their

statutory duties as Highway Authority including network management and road safety. A strong relationship is maintained to ensure the development of the network including maintenance and network developments, are aligned to our objectives and strategy.

FUNDING

Many policies and initiatives identified within this Plan require funding to enable delivery. We do not receive direct funding from central government to spend on transport improvements and do not currently have funding for all of the proposals identified in this Plan. Therefore, we will continue to identify alternative funding sources to enable full delivery of the LTCP, including engagement with constituent Councils, businesses, and other partners. We will also seek funding opportunities through engagement with neighbouring Local Authorities and other Mayoral Authorities to secure wider funding opportunities and ensure a joined-up approach to major development.

We engage with private businesses through the Business Board (formerly Local Enterprise Partnership) and will continue to utilise this arrangement to seek funding and development opportunities with local businesses.

From time to time, there are opportunities to submit bids to specific grant funding opportunities. These funding opportunities come from a range of sources including central government and the DfT. We will continue to work with our partners to target appropriate funding streams to ensure the delivery of our portfolio of schemes and initiatives in a timely and effective manner.

MONITORING

Monitoring our Plan is important to allow us to track progress, learn lessons and ensure we are on track to deliver the vision. Monitoring will help to inform future decision making by assessing the performance of schemes and the benefits they deliver. In order to monitor the success of this Plan we have identified a series of targets and indicators. An initial set of proposed measurables is included within this chapter.

We intend to report on the progress of this Plan on an annual basis. As part of this, we will publish monitoring reports through our governance processes to highlight progress and areas of concern in the delivery of this Plan's vision, goals, and objectives. This will include progress made against the headline targets and performance against the KPIs. In addition, we will monitor a range of indicators that will demonstrate where partner organisations across the public, private and third sector can assist us in the attainment of our vision.

Our targets and indicators will help to provide more detail and identify potential areas for further work. As part of the review process, we will assess their effectiveness as indicators as we look to identify other potential data and information sources.

MEASURING PERFORMANCE

Measuring progress relating to our LTCP is essential to ensure the vision is delivered. We will measure performance corporately relating to the Mayoral Ambition and the Strategic Vision Statement, including the Strategic Priorities.

The LTCP is closely aligned with these broader strategies, and performance will be measured at a strategic level within the Combined Authority by the following:

- Values and behaviours;
- A Performance Management Framework;
- Directorate Business Plans;
- Team and individual objectives; and
- Engagement and communication.

To measure performance across the organisation, priorities are mapped under theme and priority areas, with corresponding indicators to measure and report performance.

The requirements of this Plan are embedded in these policy and priority areas. In addition, we will report on the Plan annually, publishing monitoring reports to demonstrate progress on delivering the Plan; including progress made against the headline targets and performance.

Performance indicators specific to this Plan may be developed and introduced, should there be areas that require targeted intervention following the initial monitoring and evaluation.



KEY PERFORMANCE INDICATORS

Connectivity	C1 - Mode share (cordons)		CE4 - Percentage of plug in vehicles
	C2 - Proportion of households with access to cars by district		CE5 - Per capita transport carbon emissions
	C3 - Proportion of households with access to cars by income		CE6 - Number of charge points available to the public
	C4 - Public transport trips per person per year by household income	Health	H1 - Proportion of people within 15 minutes of green open space
	C5 - Percentage of households within 10 minute walk of a bus stop with a service of at least once an hour		H2 - Percentage of deaths attributed to air pollution
	C6 - Car ownership by deprivation decile		H3 - Percentage increase use of cycling
	C7 - Rail Punctuality		H4 - Levels of noise pollution
	C8 - Bus Punctuality		H5 - Levels of light pollution
	C9 - Local bus passenger journeys originating in the authority area (million)		H6 - Levels of air pollution
	C10 - Average journey length by purpose and car ownership		H7 - Transport related Air Quality Management Areas (AQMA's)
	C11 - Digital (broadband) availability		H8 - Traffic derived Nitrogen Dioxide
	C12 - Proportion of fully accessible buses on certain routes or in areas		H9 - Length of cycleway per district
Productivity	P1 - Number of peak hour vehicle journeys	Safety	S1 - Number of child pedestrian casualties per 1000 children in population
	P2 - Journey time reliability on strategic routes during the AM peak		S2 - Number of highway casualties
	P3 - Key route network speed (AM peak)		S3 - Proportion of people who say they do not use public transport because of fear of crime
	P4 - Percentage change in peak period journey time along key routes and corridors (by vehicle type)		S4 - Killed or seriously injured casualties in 10% most deprived areas
Climate Change and Environment	CE1 - Trips per person by mode of transport or journey purpose		S5 - Killed or seriously injured casualties by road user type and district
	CE2 - Proportion of urban trips under five miles taken by walking and cycling		S6 - Killed or seriously injured casualties by user type vs user type
	CE3 - Proportion of urban trips under five miles taken by Public Transport		





EAST CAMBRIDGESHIRE



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OVERVIEW

Each district of Cambridgeshire and Peterborough is different; hence we have developed distinct approaches for the distinct geographical areas of Peterborough, Greater Cambridge, Huntingdonshire, East Cambridgeshire, and Fenland. These are set out in this chapter, and each reflects local transport constraints, opportunities, and patterns of growth.

Each approach outlines the major schemes expected to be delivered within each area to deliver our objectives, both directly by ourselves and in partnership with other local and national stakeholders. Some aspects of the strategies are, by necessity, still under development and hence all schemes will need to demonstrate value-for-money and affordability, together with alignment with our strategic priorities before they are able to proceed.

This section includes:

- Summary of recent and planned growth, and local transport constraints;
- Progress and projects delivered to date; and
- Transport schemes to help deliver each strategy.

BACKGROUND

East Cambridgeshire is a largely rural district with a population of approximately 88,000, centred around the cathedral city of Ely to the north-east of Cambridge. Along with Ely, there are two other urban settlements – Littleport and Soham. Approximately 45% of the district's population live in these three settlements, with the remainder spread between approximately fifty villages and hamlets.

The district benefits from an attractive rural environment, including the special landscape and ecological and agricultural value of the Fens, numerous historic villages, and the famous Anglican cathedral within Ely.

Ely forms the centre of East Cambridgeshire, acting as the district's main employment hub, and forming the key leisure, retail, and education centre. The district also has close connections to Cambridge. According to the previous Census, 21% of East Cambridgeshire residents commute to work in Cambridge. Many others work elsewhere, with only 40% of employed people who live in the district also working there. Reliable, high quality transport links, in particular to the Greater Cambridge sub region are key to supporting the district's economy.

RECENT DEVELOPMENTS

Recent years have seen significant growth in East Cambridgeshire, with the population growing by 5% in the decade to 2021, greater than anywhere else in Cambridgeshire. Ely has been the focus for much of this growth and is strongly associated with the success of the Greater Cambridge economy. However, other than the recent construction of the Ely Southern Bypass and the new railway station at Soham, there has been limited delivery of major new transport links.

The **East Cambridgeshire 2015 Local Plan** sets out the district's proposals to grow by 11,500 dwellings and 9,200 jobs by 2031, typically focused on the fringes of the largest settlements of Ely, Soham and Littleport. This includes:

- 4,000 homes within Ely, including 3,000 at Ely North;
- 2,300 homes within Soham, focused on the eastern and southern edges of the town;
- 1,500 within Littleport; and
- 1,900 within smaller villages in East Cambridgeshire.

TRANSPORT CHALLENGES

In common with much of Cambridgeshire, East Cambridgeshire is a predominantly rural district which brings its own challenges in terms of accessibility to services, viability of bus services and reliance on the private car, with approximately 78% of trips to work within the district made by private car or van. The need for improved active travel links was the most commonly cited issue in East Cambridgeshire in the most recent consultation on the LTCP, followed by the need for improved connectivity of transport services in rural areas and the need for new train stations and lines.

BUS SERVICES

The current bus service offer for East Cambridgeshire is very limited. Many of the services are not direct or convenient due to long journey times and do not provide a viable alternative to the private car. Some communities have no bus service at all. Accessible and affordable public transport is essential for many rural residents, yet both bus services are reducing, and bus use is declining, a trend exacerbated by the

COVID-19 pandemic. Low population density and longer distances to travel make practical and commercially sustainable public transport difficult in rural areas.

East Cambridgeshire does benefit from a range of community transport services, including flexible 'Dial-a-Ride' services and community car schemes. There is significant scope to create a more integrated, multi-modal transport network, with integrated ticketing, better and seamless connections, and interchange between modes.

RAIL SERVICES

Whilst rail provision in the district is arguably better than that for buses, it clearly only serves certain areas directly. Ely is well-served by the rail network, with direct services to Kings Lynn, Cambridge, London, Norwich, London Stansted Airport, Peterborough and the Midlands, and the North West. However, some services, particularly on the Kings Lynn–Cambridge–London corridor especially during peak times, suffer from severe overcrowding. Whilst other services such as those to Ipswich are too infrequent (two hourly) and do not offer a genuine, realistic, and attractive option for many. In addition, the complex junctions north of Ely act as a key constraint on capacity and make it difficult to run additional train services for both passengers and freight. To truly realise the full potential of Soham Station, double tracking, and the provision of the Snailwell Loop is necessary to allow increased capability (new and quicker routes) and capacity (headway) to serve the community.

ACTIVE TRAVEL

High-quality walking and cycling infrastructure, particularly outside Ely, is extremely limited. A public consultation held by East Cambridgeshire District Council (ECDC) in 2020 asked people to identify new cycling and walking routes which we and ECDC could prioritise to complete gaps in the network, especially those that will encourage more local walking and cycling journeys to access places of education, employment, health care, public transport, and essential services. A list of priority routes has been developed so that we have a set of schemes that are ready to submit when funding becomes available. Despite the 2011 Census revealing that in East Cambridgeshire,

12% of travel to work trips are under 2km, only one in seven are made by active travel modes. There are various barriers that exist which prevent people from considering using active travel modes for their journeys. Particularly in rural areas of the district, the dominance of travel by car and road space allocation, the poor condition and connectivity of any existing active travel networks, and the conflicting needs of different roads users are among the reasons that people give for using the private car instead of active travel modes. Within this rural district it has been and will continue to be difficult to adhere to government's LTN 1/120 guidelines due to the nature of the infrastructure roads. Without investment in active travel infrastructure, travel by these modes is unattractive and is unlikely to increase.

HEAVY COMMERCIAL VEHICLES

Other than the A14 to the south, the highway network in the district is comprised of rural, single-carriageway A-roads such as the A10. These roads can suffer from traffic congestion, air pollution and safety issues for all modes, especially those associated with slower agricultural traffic and HCVs. Ely's historic city core suffers from localised congestion and significant HCV traffic, due to the routing of these vehicles that undermines its attractiveness as a destination for tourism and shopping. In addition, certain areas of the city are not easy to walk and cycle within and through, therefore a careful balance is required between the need for access and retaining a thriving and diverse High Street.

ROAD SAFETY

Many of the district's rural roads have poor safety records, with a combination of high traffic speeds, mix of traffic types and substandard alignments and maintenance leading to a higher-than-average number of serious and fatal collisions.

PROGRESS TO DATE

Improvements to the transport network within East Cambridgeshire have recently been delivered, helping the district support growth and improve quality of life for residents. Completion of the Ely Southern Bypass in 2018 has eased congestion around Ely by

better connecting Stuntney Causeway and Angel Drove. In addition, it significantly improved safety by removing the need for heavy commercial vehicles to use the railway level crossing and avoid an accident-prone low bridge. The key scheme was delivered through effective partnership working, with funding provided by Cambridgeshire County Council (CCC), ECDC and Network Rail.

However, in terms of other highways improvements aimed at relieving congestion and safety, so far only smaller and interim junction improvements have been delivered, largely on the A142 corridor, with more long-term solutions for this corridor under investigation. The Lancaster Way roundabout (linking the A10 and the A142 at Ely) has notably relieved congestion and improved conditions for active travel users.

Improvements have also been made to pedestrian access over the River Great Ouse, by constructing a new walkway attached to the bypass bridge that faces towards Ely. This link provides connectivity between the Fen Rivers Way and Ouse Valley Way footpaths, providing a new circular walking route for residents and visitors to Ely.

Soham Station opened in 2021 making rail travel easier for people in Soham and the nearby villages. Enhancements have also been made to the Kings Lynn to Ely, Cambridge, and London rail route, with eight-car trains now in operation between Ely and Kings Lynn, facilitated by the completion of longer platforms at Littleport station.

ALTERNATIVE FUELS AND TECHNOLOGY

Twenty-four electric charging points are currently being installed in car parks in Ely and Soham and ECDC are also in the process of procuring ten new refuse collection lorries that run on hydrotreated vegetable oil.



OUR APPROACH

VISION

Our vision is:

It is our aim that investments in public transport, will be supported by walking and cycling improvements to make longer- distance journeys to, from and within East Cambridgeshire quicker and more reliable. A safe, integrated transport network will allow residents new access opportunities to employment, health, education, training, leisure, and retail destinations whilst supporting the region's overall growth aspiration and ambitions.

Improvements to both road and rail will ensure that public transport continues to offer an attractive and viable alternative to the private car and reduce car dependency; whilst those whose journey is better suited to the private car will be able to travel on more reliable, less congested, and safer roads. Effective planning and provision of sustainable transport options for new developments, in conjunction with highway improvements where required, will help to promote healthy lifestyles, and improve air quality, while ensuring that the district continues to offer an outstanding quality-of-life.

ACTIVE TRAVEL

We will continue to investigate, develop, and deliver proposals for new, high-quality active travel infrastructure that will be accessible for all, including pedestrians, cyclists, and horse riders across the East Cambridgeshire district. This will be done in line with the draft **Cambridgeshire Active Travel Strategy** (September 2022) and based around the following '4 Es' principles:

- Embrace Active Travel as a transport priority in Cambridgeshire;
- Enhance the existing network of pavements, footpaths, cycleways, bridleways, and other public rights of way so it is connected and fit for purpose;
- Expand existing routes to create a well-connected, safe, joined up active travel network;
- Encourage modal shift to active travel modes through a variety of initiatives focussed on encouraging and supporting behaviour change including micro-mobility.

It is important to connect the rural areas and villages with key services by upgrading existing links and providing new links where required. This focus on active travel and horse riders will help to make it a safer and more attractive option for local trips within and between our towns, villages, and hamlets. More journeys on foot and by bike will help to alleviate traffic congestion and improve air quality, whilst allowing those without access to a car – such as teenage children – more independence and opportunity to travel. Development of active travel schemes in the district will be guided further by schemes identified in the **Cambridgeshire Local Cycling and Walking Infrastructure Plan**, developed by CCC and the East Cambridgeshire Cycling and Walking Routes Strategy, developed by ECDC.

BUS SERVICES

To accompany improvements to our strategic transport links, we will prioritise investment in and support for our local public transport network, ensuring access of opportunity for all and improve social equality. The principles set out in our Bus Strategy, particularly around bus travel in rural areas will guide how funding is directed to support an improved bus network in the district. Demand responsive and community transport will be part of the solution, as will closer integration of different travel requirements, such as education, social care, and health transport. Our proposals for the bus network, as set out in the Bus Service Improvement Plan (BSIP), will deliver frequent, reliable services along key corridors in East Cambridgeshire. These could include links to and between key conurbations such as Newmarket, Soham, Ely, March, Chatteris, Sutton, Littleport and of course Cambridge.

We have and will continue to work closely with partners and ECDC to deliver their recently adopted **Bus Services Strategy**. The New Bus Services for East Cambridgeshire prospectus set out a series of proposed bus service improvements, which are a combination of new scheduled services, improvements to existing services and demand responsive transport services (DRT).

Following the DRT trial in West Huntingdonshire the success, efficiency, viability, and cost effectiveness of the scheme will be assessed ahead of a rollout of DRT across East Cambridgeshire. This will be investigated and delivered if appropriate to improve connectivity to key destinations such as employment, education, training, health, retail, and other services. This will improve greater connectivity with transport interchanges on key corridors such as railway stations and public transport interchanges to ensure better connected communities are delivered across the district. Also proposed new services will be based on the Ely Zipper model (see strategic section for more information) including fewer stops, shorter journey times, hourly service, and travel in one direction in the morning, which is reversed in the afternoon. As well as being frequent, services also need to operate to regular clock face timetables to encourage use.

We will continue to support localised community transport and DRT services to provide improved accessibility for all. This will reduce social exclusion by providing access for those located in rural villages without access to a conventional bus service and those individuals without access to a private car.

RAIL SERVICES

We continue to work with Network Rail to deliver additional capacity through the Ely area for the benefit of passenger and freight services. The Ely Area Capacity Enhancement (EACE) project will help to deliver additional rail services, including to Cambridge, Kings Lynn, Peterborough, and Ipswich, and provide the capacity for any future services to Wisbech. The scheme should ensure more reliable journeys for all passengers whilst providing additional capacity for freight services between Felixstowe and Nuneaton, hence reducing the need for freight to be transported by heavy goods vehicles along the A14.

The benefits brought about by the implementation of the EACE will be maximised by the double (twin) tracking of the Ely to Soham route. These two schemes will provide much-needed additional capacity, create new journey opportunities, and deliver faster, more frequent rail journeys for passengers, whilst maintaining highway access for residents and businesses in Queen Adelaide. These schemes form part of a rail package for the area that also includes the Snailwell Loop and Dullingham Loop. Improvements to the Snailwell Loop will provide rail passengers from Soham with a direct route to Cambridge, while the Dullingham Loop and surrounding infrastructure are required to enable two trains per hour between Ipswich and Cambridge, which would increase the number of passenger services calling at the Cambridgeshire stations of Dullingham and Kennett and Newmarket.

Together with improvements to our rail network, we will explore how these services can be better integrated to provide a seamless public transport network including improved timetabled connections, interchange facilities and common ticketing. These improvements in delivering an integrated and high-quality public transport network, will ensure that it genuinely acts as an alternative to the private car, allowing everyone to easily access employment, education or key services elsewhere and thereby reduce social exclusion. We also recognise the importance, in terms of accessibility, of ensuring public transport fares are affordable, so we will work with bus and train operators, as well as Local Authority partners to help deliver solutions for this.

It is important that parallel upgrades to the level crossings at Queen Adelaide be provided as part of the EACE scheme that will support the need to deliver additional rail services, while ensuring that road network access for residents and businesses in Prickwillow, Queen Adelaide and North Ely is maintained. The project must ensure full road access through Queen Adelaide as an integral part of the rail improvement scheme. EACE has already been subjected to initial public consultation. Subject to funding, a final round of public consultation will commence in 2023, before a Transport and Works Act Order is sought prior to its submission to the Secretary of State, currently proposed for 2024.



PARK & RIDE PROVISION

It is recognised that in a predominantly rural area, it will sometimes not be practical for people to complete their entire journey by active travel modes or by using public transport provision. Park & Ride can help to reduce the number of vehicles – and their associated impacts on the environment and congestion – entering Cambridge by intercepting vehicles before they get into the congested city centre. New Park & Ride provision on the A10 corridor at Waterbeach will be investigated as this would provide a convenient link to central Cambridge and the North East Cambridge area. This could alongside the possible relocation of the Newmarket Road Park & Ride site increase the capacity of the offer to the north and east of the city.

HIGHWAY IMPROVEMENTS

East Cambridgeshire, reflecting its rural geography and the lack of an integrated high-quality public transport and active travel network, at present is heavily reliant on its highway network, particularly to travel between and within its towns, villages, and hamlets. Population growth, combined with increased long-distance commuting and a successful local economy, means that investment in tackling key ‘pinch points’ across the network is required. This, alongside funding for sustainable transport, is required to reduce congestion, improve journey time reliability, and address the underlying safety and health concerns.

Capacity is most constrained on the A10 that links Littleport, Ely and Waterbeach to Cambridge. This route suffers from peak-time congestion that adversely impacts on all modes, as well as having a poor road safety record. We will prioritise investment to improve journey time reliability for drivers and freight movements and address safety issues for all modes along this corridor, particularly in relation to junctions and road capacity. In addition, we will look to provide for an improved environment for active travel users and horse riders including the investigation of a new high-quality segregated off-road facility for the length of the A10 between Ely to Cambridge. In addition, work will start on a A142 capacity study where we will work with partners to assess and develop potential solutions to the A14/142 junction and Junction 38.

CARBON

Continued support for electric vehicles will ensure we deliver the aims and objectives of the **East Anglian Alternative Fuels Strategy** and ultimately help us to reduce carbon emissions thereby ensuring we continue our drive towards net zero. Focus going forward will be on the Electric Vehicle infrastructure and supporting Electric Vehicle charging points in our rural areas.

Also, noting the Park & Ride provision described above form part of the GCP’s City Access proposals and will help to limit the impacts on Cambridge of car-based trips originating in East Cambridgeshire, by intercepting more of these trips before they reach the city. This is an option to aid reducing carbon emissions, assisting in our fight against climate change and ensuring that we meet the stated ambition of a 15% reduction in car mileage.

STRATEGIC PROJECTS

NORTH / SOUTH

The A10 and the parallel Cambridge to Kings Lynn railway line form the main transport links between Ely and Cambridge. They enable travel between Fenland, East Cambridgeshire, West Norfolk, and Cambridge, and directly serve key centres on the northern fringe of Cambridge and on the routes themselves. The Cambridge Science Park and neighbouring innovation centres and business parks on the northern fringe of Cambridge are home to an exceptionally high-performing cluster of high-tech and knowledge-based businesses. Because of their position linking these employment sites to residential areas in Ely and beyond, the road and rail links are in high demand and therefore very busy, particularly at peak times when there is extensive congestion.

The A10 Ely to Cambridge Improvement project includes a package of transport measures and options designed to address these challenges, with the longer-term aspiration of reducing congestion, and therefore improving the efficiency and performance of the A10 between Ely and Cambridge for all modes of travel, whilst not detracting from achieving our climate change and net zero aspirations.

Improvements to the highway network through a series of enhancements to junctions, such as to the A142/Lancaster Way roundabout and the A142/A10 'BP' roundabouts, will help to support employment development; for example, at the Grovemere and Lancaster Way Business Parks. As part of these works a feasibility study will be continued to deliver the cycle/pedestrian crossing over the A10 near to the BP roundabout in order to make the active travel option attractive. These improvements will provide a safe route for pedestrians, cyclists, and equestrians, helping to provide attractive alternatives to the private car. Some of improvements to the Lancaster Way and the 'BP' roundabout have already been delivered on an 'interim' basis, whilst further investigations are undertaken to understand how best to deliver a longer-term solution.

East Cambridgeshire District Council at the present time, do not support the GCP's 'Making Connections' proposals.

EAST / WEST

We will continue to work with Suffolk County Council and West Suffolk Council to investigate potential options for junction improvements at Exning, Junction 37, where the A142 from Soham and Ely meets the heavily congested A14, and at Junction 38, where the A14 and A11 (towards Norwich) converge. The congestion at these pinch points is not only a safety concern but also has knock-on impacts on journey time reliability.

Also noting the Lancaster Way business park is a key employment site, further work will continue to prioritise specific capacity and safety improvements to the A142 corridor, where a high proportion of fatal collisions remain a local concern.

LOCAL PROJECTS

ACTIVE TRAVEL IMPROVEMENTS

ECDC has recently adopted a key strategy related to walking and cycling. The ***East Cambridgeshire Cycling and Walking Routes Strategy*** identifies new active travel routes that will create better links to employment, learning, healthcare and wellbeing support, shopping, and leisure facilities. The networks of routes will be focused on and around public transport hubs and town centres, to make cycling and walking the natural choice for shorter journeys or as part of a longer journey. In addition, ECDC has recently commissioned Sustrans to produce feasibility studies for a number of new cycle routes and to complete the Wicken to Soham cycle route. These feasibility studies will give a better understanding of the factors that need to be considered to successfully deliver the package of refined cycle routes.

Supporting infrastructure such as cycle parking, adequate signage and promotion of existing routes are needed to encourage people to use active travel across the district.

Building on the success of the existing Ely Zipper bus service, the Ely Zipper (Sutton) would serve the villages of Sutton, Mepal, Witcham and Witchford and provide them with an hourly service into Ely to access the hospital, Ely Leisure Village and also to Ely Station and Market Street to connect to other public transport services. Buses would also call at the Lancaster Way Enterprise Zone and run early morning and evening services to enable commuting.

This service would support the CPCA's BSIP proposals by providing a regular bus service to those areas not on the CPCA core bus network. This bus service will deliver improved connectivity to public transport, improve links to employment areas, local shops and services and support better connected communities. A reduction in car use and congestion, will improve air quality, reduce carbon emissions, and deliver wider social and economic benefits to the areas it serves.



ELY

By far the largest housing allocation within the district is planned for the north of Ely, with approximately 3,000 homes at the Church Commissioners site to the east of Lynn Road and the Endurance Estates site between Lynn Road and the A10. To support the sustainability of this development, enhance accessibility and reduce transport related emissions, bus services and pedestrian and cycle links will be provided to and from the development, ensuring access to Ely city centre and the railway station.

SOHAM

Soham has also been allocated significant growth within the **Local Plan**, with 2,300 additional homes by 2031 concentrated on the southern and eastern edges of the town. Despite a population of more than 10,000, the public transport provision is now limited to infrequent rail and bus services.

Following the opening of a new railway station at Soham we will continue to lobby Network Rail for the doubling of the track and capacity between Ely, Soham, and Newmarket. This will include the rebuilding of the Snailwell Loop at Newmarket that is currently being explored for the longer-term which could support additional services, including direct to Newmarket and Cambridge. As part of the Market Town Funding the Soham to Wicken cycle path has been funded.

Connectivity with and to the new railway station in Soham will help to support new developments by making the town a more attractive place to live, improving public transport links and offering a real alternative to the private car for residents.

LITTLEPORT

Littleport is a small market town but has experienced significant growth also and although it has a station, the bus services and walking and cycling need investment and improving.





FENLAND



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OVERVIEW

Each district of Cambridgeshire and Peterborough is different; hence we have developed distinct approaches for the distinct geographical areas of Peterborough, Greater Cambridge, Huntingdonshire, East Cambridgeshire, and Fenland. These are set out in this chapter, and each reflects local transport constraints, opportunities, and patterns of growth.

Each approach outlines the major schemes expected to be delivered within each area to deliver our objectives, both directly by ourselves and in partnership with other local and national stakeholders. Some aspects of the strategies are, by necessity, still under development and hence all schemes will need to demonstrate value-for-money and affordability, together with alignment with our strategic priorities before they are able to proceed.

This section includes:

- Summary of recent and planned growth, and local transport constraints;
- Progress and projects delivered to date; and
- Transport schemes to help deliver each strategy.

BACKGROUND

Fenland covers approximately two hundred square miles of Cambridgeshire. It is a rural, sparsely populated district with many diverse communities, each with different needs. Approximately 80% of the district's residents live within the four market towns of Wisbech, March, Whittlesey and Chatteris, with the remainder living in a number of

small villages and hamlets. It is located in the North of Cambridgeshire and borders Norfolk and Lincolnshire.

Although Wisbech is the largest town in the district, March is also of notable size. Both are set to grow in forthcoming years. Wisbech and March both offer significant local employment opportunities and access to a number of key services, including education, retail, and leisure facilities. Travel patterns in Fenland are heavily influenced by the main sub-regional centres of Cambridge, Peterborough, and Kings Lynn. Growth in employment in the district has not matched workforce expansion and has resulted in significant out-commuting. Forty-five percent of residents in work commute outside the district, primarily to Kings Lynn and to Peterborough. Fenland's economy is more reliant on agriculture and food production than the rest of the Cambridgeshire and Peterborough region. There are also areas with higher levels of deprivation, particularly in Wisbech.

RECENT DEVELOPMENT

Although the district remains relatively sparsely populated, Fenland has experienced considerable housing and population growth in recent years, growing by 8.7% in the decade up to 2017. Whittlesey, Chatteris and March have accommodated significant new house building, as have a number of villages including Doddington, Wimblington, and Manea. This growth is expected to continue into the coming years. Fenland District Council (FDC) adopted its Local Plan in 2014. This sets out the district's proposals for growth, including 11,000 additional homes from 2011 to 2031. This includes:

- 3,500 in Wisbech, plus 550 on the eastern edge of the town within the Kings Lynn and West Norfolk council area;
- 4,200 in March;
- 1,600 in Chatteris;
- 1,000 in Whittlesey; and
- 1,200 elsewhere, predominately in smaller villages

The Fenland Local Plan is currently under review with public consultation on a draft version held in late 2022. Based on government's 'standard method' to calculate local housing need, in Fenland there is currently (as of March 2021) a need for 517 dwellings per year. Therefore, the overall housing need for the emerging Local Plan is expected to be in excess of 9,800 dwellings between April 2021 and March 2040.

TRANSPORT CHALLENGES

As the region's most rural and economically deprived district, there is limited accessibility to services, employment, and education opportunities. A lack of integration between modes of transport constrains the local economy, hinders development, increases health inequalities, and has an adverse impact on the area's environment. The historic development of the district along the route of the River Nene means that outside the four towns, the population of the district is sparsely dispersed across a very rural area, characterised by small villages and hamlets. This rurality has led to a high dependency on the private car, which can result in transport poverty for some families. Poor availability of public transport and limited active travel infrastructure across the local area can mean that there are no genuine, realistic alternatives to the private car and therefore those without access to one are isolated.

CROSS BORDER TRAVEL

As set out in the background section above, access to a range of places, especially for employment is essential. Connectivity to Cambridge, Peterborough and Kings Lynn is essential. There are also strong employment links to wider parts of Norfolk and into South Lincolnshire. Many children and young people access education in Lincolnshire and Norfolk travelling from Fenland. Access to transport for cross border journeys needs to be improved.

ACCESSIBILITY TO ESSENTIAL SERVICES

Twenty percent of residents have no access to a car and yet the proportion of journeys undertaken in the towns on foot or by bike is relatively low. This is due in part to the absence of high-quality walking and cycling infrastructure and high levels of accidents. This serves to exacerbate poor health outcomes that already exist within Fenland. Key indicators around life expectancy, obesity and physical activity are considerably worse for some parts of the district's population when compared to the rest of the region and the national average. In addition, access to employment, education, and key services for those who do not have access to a car is often limited, thereby having a detrimental effect on their mental health through a sense of social isolation and exclusion.

THE ROLE OF THE CAR

The distinct lack of viable alternatives to the private car has led to high dependency on the private car. Consequently, this has ultimately led to fewer viable alternatives for even short journeys, resulting in a vicious circle whereby public transport provision has become less viable as demand decreases and active travel modes are less attractive due to the high levels of traffic, high accident rates and associated air pollution. Furthermore, increasing the dependency on the private car has led and will continue to lead to increases carbon emissions, the effects of which globally are likely to have a disproportionate effect on the district given its low-lying geography.

RAILWAYS

The Ely-Peterborough railway line passes through the district, with the stations at Manea, March, and Whittlesea offering Fenland residents' access to the wider region and beyond. March has an hourly service between Stansted Airport, Cambridge, and Peterborough (continuing to Birmingham), two hourly services to Ipswich and a small number of direct services on route to Norwich and services north towards Liverpool. These services offer good opportunities for commuters but, services in the early morning and evenings are less frequent, making it difficult to rely on for some journeys including travel to and from the airport and to access the evening economy. Whittlesea and Manea railway stations have approximately two hourly services. A previous audit of all Fenland railway stations identified deficiencies in the provision of facilities at each station in terms of general station information, access to the station and customer facilities at the station.

BUS SERVICES

Bus services have declined significantly due to a reduction in financial support. Where they do exist, they are largely limited to the key corridors between towns and have a limited frequency that do not provide a genuine alternative to the private car in terms of convenience. Weekend and evening services are significantly reduced and make it difficult for those without access to a car to travel. Continual amendments and changes to timetables make it difficult for those who rely on bus services to continue their employment or for young people to access education and training of their choice.

COMMUNITY TRANSPORT

FACT Community Transport (FACT), operate dial-a-ride services five days a week linking to areas not served or poorly served by the bus network. This transport offers a vital lifeline, especially for people living in villages and for large population of elderly people within Fenland. However, at present there is limited integration between these services and the wider public transport network, such as the conventional bus and rail services. This therefore acts as a barrier for those residents who are wishing to make longer journeys beyond the district boundaries (such as to Peterborough).

PUBLIC TRANSPORT INTEGRATION

The lack of integration between different public transport options and services, coupled with inadequate or non-existent provision of high-quality walking and cycling infrastructure for the first/last mile links, limits the ability to provide a genuine alternative to the private car. This in turn makes it difficult for residents without access to a car to travel to key employment, leisure, educational and healthcare services, such as Peterborough City Hospital.

Fenland links to the wider national highway network by dual carriageway are very limited. There is a small stretch of dual carriageway on A47 in the northwest corner of Fenland. The district's road network primarily consists of rural, single-carriageway A-roads. In addition, several key junctions act as 'pinch points' on the network, especially in and around the towns. These suffer from severe peak time traffic congestion impacting on all road users. Many of the routes within the Fenland have ongoing issues with regards quality. This reflects the low-lying Fenland environment, with some routes suffering from regular flooding, such as North Bank near Whittlesey, and others requiring specific maintenance regimes due to being constructed on peat soils.

PROGRESS TO DATE

Progress in recent years has been made regarding a number of Fenland transport issues, which are as follows:

RAILWAYS AND THE HEReward COMMUNITY RAIL PARTNERSHIP

Since the previous adoption of the *Cambridgeshire and Peterborough LTP* in 2020, progress has been made on several key projects. We have already committed £9.5

million of investment into March, Manea, and Whittlesea railway stations to aid their regeneration. In addition to the number of smaller projects that have been delivered, such as new waiting shelters on platforms, additional cycle parking and new ticket machines, major improvement work has been undertaken at March railway station. This project has delivered an open-plan ticket hall and waiting area, accessible modern toilets, and retail facilities as well as an upgraded and extended car park. In addition, Manea Station will have a car park for the first time including more cycle parking and bus turning facilities.

Case Study: Transport Planning Guide for Local Communities

HCRP and FDC in partnership with Cambridgeshire ACRE and CrossCountry trains have produced a Transport Planning Guide for Local Communities. The guide is for local Councils and community members aimed at those people who may have an interest in transport or transport issues in the community that they need to address. Getting around to work, shop, and carry out our everyday lives can sometimes be a challenge, particularly in more rural communities. Good transport planning can have a positive impact on our daily lives, helping to improve our health, our local areas, and our overall quality of life. Transport planning can be complex, so it is important that the issues involved are understood by town and parish councils and communities. It is essential that local communities can give input to and influence the transport systems provided at a local level. This publication gives guidance, advice, and case studies to enable local communities to input into transport planning projects.

FENLAND WALKING, CYCLING AND MOBILITY AID STRATEGY

FDC adopted the second version of its *Walking, Cycling and Mobility Aid Strategy* in October 2022. Delivery of this strategy will see fundamental change in the ability to be

able to use active travel modes in and around the towns, villages and hamlets across Fenland and increase accessibility between towns. This approach will enable significantly higher levels of active travel whilst providing for successful integration with our public transport network.

ACCESSIBILITY AND THE FENLAND TRANSPORT STRATEGY

It is well recognised that accessibility is a major transport challenge in the district and that this should be the focus of the *Fenland Transport Strategy* (child document to the LTCP). The first step of identifying exactly where these challenges exist and what they are, has been undertaken through an accessibility *Evidence Study and Report* (2020). This forms the basis of the approach to address these accessibility issues in Fenland. The *Fenland Transport Strategy* was adopted by Cambridgeshire County Council in March 2023.

MARCH AREA TRANSPORT STUDY

The *Fenland Retail Study* (2009) and *Growing Fenland Strategy* (2019) identified March as one of Fenland's two major town centres, providing a range of facilities and services for an extensive rural catchment area. Currently March town centre does not function in a way that promotes resilience, diversification, and sustainable growth. This is due in part to significant severance and dislocation issues. Property values are well below regional and national levels, and development appraisals prepared by independent specialists show a consistent viability gap for residential, retail, and other uses.

Further public consultation on the March Area Transport Study (MATS) was undertaken in 2020, ahead of the Outline Business Case work completed in 2021 and detailed design in 2022. Several schemes will now be taken forward to construction between 2023 and 2026. A package of active travel schemes is also being progressed through feasibility stages in early 2023.

WHITTLESEY KINGS DYKE LEVEL CROSSING

Infrastructure improvements are being delivered to better connect Fenland to Peterborough, the nearest major urban centre. The removal of the level crossing at Kings' Dyke that has long been the cause of delays between Peterborough and Whittlesey, with a new road bridge replacement is now complete. All the major structures have now been completed and the new road is connected to the existing network. The Ralph Butcher Causeway opened to the public in 2022.

STUDY WORK AND FUNDING FOR OTHER FENLAND TRANSPORT PROJECTS

Since 2014, several significant improvements, including allocating £10.5 million for a package of improvements to the road network in and around Wisbech to help stimulate sustainable housing and economic growth. In addition, £1.5 million has been approved to fund a study into a potential future rail link between Wisbech and March. The investment to improve March, Manea, and Whittlesea railway stations included funds to allow for 70 new solar powered 'cats eyes' providing an illuminated walkway to Whittlesea railway station.

OUR APPROACH

VISION

Our vision is:

Improving accessibility to and within Fenland by all modes and for all people. Infrastructure improvements and the ability to travel on an integrated network are central themes to achieving the overarching Fenland strategy.

The vision will also be supported and delivered by a range of other transport strategies for Fenland including *Fenland Transport Strategy*, *Cambridgeshire Active Travel Strategy*, *Fenland Rail Development Strategy* and *Fenland Walking, Cycling and Mobility Aid Strategy*. All of which include ambitious schemes to address the transport challenges in Fenland.

Key opportunities and themes which form part of our approach are as follows:

CONNECTIVITY INCLUDING CROSS BORDER TRAVEL

Better links to key service centres such as Peterborough, Greater Cambridge, Kings Lynn, and the rest of the country will make Fenland a more attractive place to live and work. This should include an hourly train service (minimum) serving the Fenland rail stations as this will also create new opportunities for residents to travel to employment, retail, leisure, education, or training elsewhere. We will look to support the investment in infrastructure with a simultaneous push to making transport and travel choices more accessible for residents in Fenland, many of whom either cannot travel easily or need

help and encouragement in using these travel choices. Connectivity to the transport network, both physically and in terms of accessibility for all users is a primary area in need of development in Fenland.

Greater consideration will be given to the cross-border journeys into Norfolk and South Lincolnshire, particularly where those journeys are for employment and education. The role of social and leisure journeys beyond Cambridgeshire is also noted given the proximity of these areas to Fenland. Closer working and co-ordination with the local authorities and other key stakeholders in these areas will form part of the approach to improve cross border transport issues.

A LINK FOR WISBECH

Reopening the link by rail or autonomous vehicles to Wisbech from March, will transform accessibility to and from the town. This will ensure residents and businesses in Wisbech are able to reach Cambridge in approximately 45 minutes through seamless integration with other public transport services allowing access to the opportunities across Greater Cambridge. In addition, we will continue to progress our ambition for Wisbech Garden Town and this link forms a fundamental component of this scheme's delivery.

A47

A package of improvements to the A47 between Peterborough, Wisbech and Kings' Lynn, including much-needed upgrades to junctions and interchanges are necessary to increase accessibility across the region.

In the longer-term, we will continue to explore the case to address capacity and provide improvements on the A47, further reducing journey times and reliability as well as address safety for all road users including commuters and freight. Local junction improvements within Wisbech as part of the *Wisbech Access Strategy* will help to relieve congestion, provide additional highway capacity for the benefit of all

users. These will be delivered along with bus, walking, and cycling improvements to support the town's sustainable growth.

BUS SERVICES

Key to the successful delivery of the strategy is a more integrated, seamless public transport network that provides a genuine alternative to the private car and allows access to employment, education, retail, and social opportunities. In line with the recommendations of the Bus Reform Review and the *Bus Service Improvement Plan*, the plan for the bus network includes the continued support for our key interurban routes between Wisbech and Whittlesey, March, Chatteris, Peterborough and King Lynn. We will work in partnership with operators to review levels of service at evenings and weekends to increase the levels of accessibility across the district.

The challenge of providing regular and financially viable bus services in rural areas is well recognised. Solutions to this matter must be found in Fenland to achieve the integrated and seamless network that reduces reliance on the car. Opportunities to link with other transport, such as community transport and demand responsive services, need consideration along with a good understanding of where the public want and need to travel.

COMMUNITY TRANSPORT AND DEMAND RESPONSIVE SERVICES

Support for community transport within Fenland will continue and the potential for Demand Responsive Transport (DRT) to seamlessly connect with core inter urban bus services will be explored and implemented where appropriate. We support and will seek to improve the integration with a future DRT scheme, the FACT Community Transport network, and Fenland Car Schemes to effectively provide the vital links with rural hamlets and villages that are not directly served by the bus network.

We will work to ensure that it is easier for passengers to make journeys involving a combination of bus, DRT, rail, community transport, and active travel modes through

seamless integration between modes. New rural Mobility (Travel) Hubs will offer improved interchange between transport modes, acting as a gateway to our public transport network, combined with better integrated ticketing and timetabled connections. This will help ensure that residents can travel easily to destinations without having to rely on a car and will simultaneously reduce pressure on our highway network.

ACTIVE TRAVEL - WALKING, CYCLING AND MOBILITY AIDS

New, high-quality active travel infrastructure will be developed across Fenland and along upgraded highway corridors and linked to new developments. This network will help to make walking and cycling a safer, more attractive option for local journeys. Moreover, we will seek opportunities to improve interchange between public transport and active modes, particularly for first/last mile trips and short distance journeys within and between Fenland market towns and villages. Our approach will realise the benefits of the emerging *Fenland Transport Strategy*, *Active Travel Strategy* and *Fenland Walking, Cycling and Mobility Aid Strategy*.

It is recognised that active travel modes are more difficult in the rural areas of Fenland; however, by supporting and providing the high-quality infrastructure for these modes it is hoped that more journeys will be undertaken on foot and by bike. These improvements will be implemented on new and existing corridors, focusing particularly in addressing the missing links within the rural network. These will help to alleviate traffic congestion that is found in the towns, whilst also helping to improve air quality. In addition, these improvements will allow those without access to a car – such as teenage children – more independence and opportunity to travel to key destinations. The implementation of the *East Anglian Alternative Fuels Strategy*, in partnership with local districts and central government, will help to reduce carbon emissions towards net zero and improve local air quality.

SOCIAL INCLUSION AND SUPPORTING OUR COMMUNITIES

New opportunities to travel will need to be supported by supplementary measures aimed at encouraging and supporting use, such as the Travel Buddy and Travel Champions schemes. We will continue to pursue the Travel Champion and Travel Buddy schemes, along with other ‘softer measures’ such as travel planning that are aimed at helping to encourage and support users who may feel less confident about using public and community transport options. This will help to reduce connectivity and accessibility issues within the district, but also maximise the investment in the new transport infrastructure.

STRATEGIC PROJECTS

EAST / WEST CORRIDOR

The A47 is both a sub nationally and internationally strategic link. It formed part of the TEN-T Trans European Network Route, making it a part of the European Union’s strategic transport network. Nationally, it is a key route into East Anglia, connecting Norwich and Norfolk with the East Midlands and the A1, and therefore carries a significant number of heavy commercial vehicles.

At a local level, the A47 allows for local movements and direct access between Peterborough, Wisbech and Kings Lynn. Therefore, the A47 acts as a key commuter route for people travelling to and from these key destinations.

The long-distance regional trips (and particularly heavy commercial vehicles) generate a consistent flow of traffic along the route, and when this is mixed with localised commuter traffic the network comes under substantial strain and congestion is common. This is particularly common on the approaches to key junctions such as the A47 / A1101 Elm High Road Roundabout. The high proportion of heavy commercial vehicles travelling along the single carriageway section between Thorney and Wisbech creates an unsafe environment for all road users as some vehicles cannot overtake safely which in turn can lead to increased driver frustration and risk taking.

To address these issues, we continue to work with National Highways to assess the viability of the A47 improvements between the A16 Peterborough and Walton Highway, whilst continuing to assess the viable alternative routeings for active travel modes along and across the corridor.

WISBECH RAIL

Construction of a new link to Wisbech will transform accessibility of the town. Options for rail, ultra-light rail, and other high order transit such as autonomous pods, tram/Light Rail Transit and Bus Rapid Transit are being considered. Residents and businesses in Wisbech would benefit from being able to reach Cambridge directly, connecting them to the opportunities within Greater Cambridge, including well-paid, skilled roles in the knowledge economy, retail, leisure, education and training opportunities at the University of Cambridge, Anglia Ruskin University and Cambridge Regional College. It will also play a key role in supporting the ambition for Wisbech Garden Town, helping to secure the viability and delivery of additional development.

LOCAL PROJECTS

FENLAND STATION REGENERATION

Significant elements of the package of planned enhancements to railway stations within Fenland at Manea, March, and Whittlesea will be completed. Further work is required at all the stations. For example, short platform lengths currently prevent longer, higher

capacity trains from calling at the stations, as well as reducing the frequency of trains able to stop. The potential for interchange with buses is required at all three stations and does not exist at present. In addition to platform lengthening, we will fund station enhancements to improve the quality of station and waiting facilities, as well as improving access to, from and at the stations, following continued engagement with the Hereward Community Rail Partnership. A pedestrian bridge for Whittlesea Station will enable people to catch trains and link to the industrial area from the town when the level crossing is closed.

WISBECH ACCESS STUDY

The Wisbech Area Transport Study (WAS) is a three phased package of multi modal transport schemes aimed at delivering growth in and around the town. The schemes aim to address congestion, safety concerns, active travel provision and resolve challenges of a transport network that interfaces with a river at key junctions, and with limited crossing opportunities.

- Three initial schemes contained within the WAS are the A47/A1101 roundabout improvements, the A47 Broad End Road junction improvements and the A1101/Weasenham Lane junction; and
- We support the development and implementation of two A47 schemes located in Norfolk as these have significant importance to Wisbech and Cambridgeshire along with the A47 corridor due to the east-west nature of the route.
- The medium-term phase of WAS focuses specifically on Wisbech and unlocking its potential across a range of modes.
- Freedom Bridge roundabout and the adjacent bus station will see improvements for walkers, cyclists, bus services and road users. There is potential for wider economic growth and regeneration proposals in these locations; and
- Improvement schemes along Cromwell Road will open significant opportunities for Wisbech whilst generating a modern and improved gateway into the town from the west.
- The third phase of WAS focuses on strategic traffic and unlocking the potential for Wisbech by removing traffic from its centre allowing for greater use of active travel modes. This will include:



- The provision of re-routeing opportunities (especially for business access);
- Quicker journeys for longer distance traffic that currently must use the centre of the town;
- The western industrial link road is a key component of delivering the sustainable growth strategy for Wisbech; and
- For the medium- and longer-term phases, further feasibility and development work will be needed before firm opportunities for delivery funding are known.

MARCH AREA TRANSPORT STUDY (MATS)

MATS identifies a number of locations in and around the town where transport interventions were needed to address existing congestion problems, missing active travel links and to provide capacity for future sustainable housing and employment growth.

An online public consultation on proposals was held in May 2020 with subsequent approval for further funding being made by the CPCA to move to Outline Business Case/preliminary design. Detailed design work was completed in 2022 and schemes are expected to go into construction between 2023 and 2026.

The MATS study contains five schemes:

- A141/Peas Hill roundabout capacity improvement, in conjunction with a developer funded and delivered roundabout at the junction of A141/Hostmoor Avenue;
- A141/Twenty Foot Road junction, introduction of traffic signals;
- Broad Street/Dartford Road/Station Road junction, replacement of traffic signals with a mini roundabout and converting Broad Street to a single lane in each direction;
- Development of a Northern Link Road between Hundred Road/Melbourne Road in the south and Longhill Road to the north; and
- High Street/St Peters Road upgrade to existing traffic signals.

MATS has also delivered nine minor schemes specifically focused on improving the safety for March residents. In addition, a ***Pedestrian and Cycling Strategy*** has been developed and adopted for the town. In excess of ninety possible interventions have been identified to improve the environment for pedestrians and cyclists. A number of these schemes are being implemented or progressed as feasibility study projects in 2023.

COMMUNITY RAIL PARTNERSHIP AND LOCAL RAIL IMPROVEMENTS

The Hereward Community Rail Partnership (CRP) provides a local voice for the community to have their say on issues relating to railway. The CRP works to ensure that there is strong awareness of railway services locally and more widely through promotion and events.

Before the Covid-19 pandemic, the Fenland railway stations had seen significant growth in usage with over 100,000 additional railway journeys each year. The CRP lobbies for railway service improvements and has played a key role in the delivery of the two hourly service from Manea, the additional CrossCountry services that stop at Manea and the extra Norwich–Liverpool services which stop at March.

WHITTLESEY RELIEF ROAD

In order to facilitate economic growth in Whittlesey, Fenland, and the wider region, we will consider the need for the Whittlesey Relief Road with the aim to reduce congestion and remove Heavy Goods Vehicles from the A605 having a detrimental impact on the people and environment in and around Whittlesey. The aim of the relief road would be to divert through-traffic away from Whittlesey and to improve journey reliability.



GREATER CAMBRIDGE



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OVERVIEW

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Each approach outlines the major schemes expected to be delivered within each area to deliver our objectives, both directly by ourselves and in partnership with other local and national stakeholders. Some aspects of the strategies are, by necessity, still under development and hence all schemes will need to demonstrate value-for-money and affordability, together with alignment with our strategic priorities before they are able to proceed.

This section includes:

- Summary of recent and planned growth, and local transport constraints;
- Progress and projects delivered to date; and
- Transport schemes to help deliver each strategy.

BACKGROUND

Greater Cambridge includes both the city of Cambridge and the surrounding district of South Cambridgeshire with a combined population of approximately 308,000 people. The Greater Cambridge area is of national economic significance and includes the historic city centre; two world class universities; internationally renowned high-tech research, innovation, and science parks (including the largest centre of medical

research and health science in Europe: the Cambridge Biomedical Campus); more than one hundred rural hamlets, villages, and three new towns under development.

Cambridge itself forms the centre of Greater Cambridge with a population of approximately 146,000 people. It includes a city centre with an extensive retail, leisure and tourist offer, two universities, and a number of large employment sites. Many residents cycle or travel by public transport to work (31% of people cycle). South Cambridgeshire, by comparison, is a predominately rural district, comprising over a hundred villages and hamlets of a variety of sizes and with varying degrees of connectivity by public transport and active modes. There are also four new settlements under development:

- Cambourne is the most established, a new settlement located ten miles west of Cambridge. Cambourne West (2,350 homes) is currently being developed, and the emerging **Local Plan** indicates the potential for a significant number of further additional homes;
- Close to Cambourne, a new village at Bourn Airfield (3,500 homes) is planned
- Northstowe, a new town located five miles north-west of Cambridge, is in development and is expected to accommodate approximately 10,000 homes; and
- A new town north of Waterbeach has received planning permission for 11,000 homes.

Aside from the cluster of biotechnology and science parks located in South Cambridgeshire, including the Cambridge Science Park, the Wellcome Genome Campus, Babraham Research Campus and Granta Park, the area predominately looks to Cambridge for employment, shopping, leisure, education, training, and major services. 23,400 residents in South Cambridgeshire commute to work in Cambridge, compared to 23,800 who work within the district itself.



RECENT DEVELOPMENTS

Greater Cambridge has grown significantly over the last two decades, with more businesses choosing to locate in the area. This has put pressure on the area's infrastructure. The population of the area has increased by 12% over the past ten years, while property prices have increased by more than 64% between 2011 and 2021. Greater Cambridge is now one of the most unaffordable places to live in the country, with average house prices more than ten times average local earnings in 2021. This has the potential to undermine quality-of-life and the region's attractiveness as a place to live and work.

Recent growth has seen the historic development pattern of Greater Cambridge change significantly in recent years, with Cambridge emerging as the heart of a rapidly growing, polycentric city region.

Historically, employment and economic activity in Cambridge was focused in and around the city centre; however, beginning with the construction of the Cambridge Science Park in 1971, development has increasingly occurred on the city 'fringe'. Partly reflecting the constraints on land for development in and around the city centre's historic core, Cambridge's development and employment has become increasingly decentralised, with existing and planned employment and leisure activity focused within six key areas:

- Cambridge City Centre;
- Cambridge Station, CB1 and Hills Road;
- Cambridge Biomedical Campus and 'Southern Fringe';
- North East Cambridge, including Cambridge Science Park;

- West Cambridge and North West Cambridge (Eddington); and
- Cambridge East.

These sites collectively account for 63% of all jobs within the Cambridge urban area, and 40% of all jobs within Greater Cambridge.

Both Cambridge and South Cambridgeshire have plans to meet identified development needs, which will require continued investment in the region's transport network to provide the capacity, connectivity and accessibility required. More than 33,500 homes and 44,000 jobs are expected to be delivered by 2031 under both districts' adopted 2018 **Local Plans**, where the most sustainable locations are prioritised first for growth. Housing growth is proposed under the Plans from 2011 to 2031:

- In the existing urban area of Cambridge (6,800 homes);
- Within defined fringe sites on the edge of Cambridge, and sites proposed to be released from the inner Green Belt boundary (e.g., at North West Cambridge) (12,700 homes);
- Within existing and newly identified new settlement locations at Cambourne, Northstowe, Bourn Airfield and Waterbeach (8,100 homes); and
- Lastly within identified villages (8,200 homes), reflecting the difficulty in achieving sustainable growth in these locations.

In 2014, the Greater Cambridge area negotiated a City Deal with government, delivering up to £500 million of grant funding to invest in projects to support future sustainable growth as outlined in the 2018 **Local Plans**. The City Deal recognised the area's national importance and provided funding to address several key constraints to growth – particularly the transport network. The Greater Cambridge Partnership (GCP) was established to plan and deliver the City Deal. Its Board comprises a representative from each of Cambridgeshire County Council (CCC), Cambridge City Council (Cambridge CC), South Cambridgeshire District Council (SCDC), the University of Cambridge, and the business community.



Looking to the longer-term post-2031, the two Local Planning Authorities are preparing a joint ***Local Plan for Greater Cambridge*** which will consider the development needs for homes and jobs to 2041. The emerging Plan directs development to where it has the least climate impact, where active and public transport is the natural choice, where green infrastructure can be delivered alongside new development, and where jobs, services and facilities can be located near to where people live to reduce reliance on the private car.

We are working closely with the Local Planning Authorities, GCP, CCC, and other relevant partners to deliver a world class transport network in Greater Cambridge. Our partnership working here seeks to ensure that the adopted and emerging development strategy is supported by effective and sustainable transport policy and infrastructure. This includes supporting the potential role of a sub-strategy for the Greater Cambridge area, that would update the previous ***Transport Strategy for Cambridge and South Cambridgeshire*** that was prepared in parallel with the 2018 ***Local Plans*** under a previous ***Local Transport Plan***. The strategy will form a 'child' document to this Plan.

TRANSPORT CHALLENGES

Supporting growth presents a unique challenge for Greater Cambridge. There is a clear need for an ambitious approach to significantly increase transport capacity to shift current trips to sustainable modes as well as support additional trips from new residents, while tackling congestion on the highway network and creating more attractive, less car-focused places to live and work. Tackling congestion was identified in the City Deal as a key barrier to growth. The GCP aims to reduce traffic by up to 15% on 2011 levels. This is equivalent to taking one in four cars off the road

compared to today's traffic flows, as commuters into Cambridge by car spend on average a quarter of their journey time stuck in traffic.

Current levels and patterns of travel in the Greater Cambridge area already have a detrimental environmental and social impact. An increase in the number of people making journeys in the area will make these worse if not accommodated sustainably. In 2020, air pollution contributed to 121 early deaths in Cambridge and South Cambridgeshire. The toxic pollutant nitrogen dioxide (NO₂) has, on occasions, breached legal limits for human health on Drummer Street, Emmanuel Street, Regent Street and St Andrew's Street in Cambridge.

In addition, transport causes almost half (45%) of our local climate-warming carbon emissions - more than any other source. Particulate matter from transport is also of concern. Cambridge CC, CCC and SCDC have pledged to reach net zero carbon in the coming decades. Without action, the number of car journeys may rise by up to 50% by 2031, impacting on local air quality and health outcomes, and potentially threatening the region's quality-of-life. Cambridge is a historic city, and simply providing additional highway capacity to support growth does not form a viable or attractive option.

To address the current congestion and environmental problems, accommodate new growth and address the climate emergency we need to make sustainable transport a more attractive option than the private car for many journeys. We will invest in tackling the barriers that we already know prevent people using public transport or walking and cycling, as well as discouraging car trips where these could be made by other means. Extensive public engagement has shown that reliability, speed, and frequency of public transport are all key barriers to encouraging more people to use bus services. The high cost of public transport is often cited as a deterrent to people making the switch from private car, especially when balanced against the cost and availability of car parking. Feedback from the GCP's 'Choices for Better Journeys' consultation in 2019 identified that if parking charges or flexible charges were introduced, additional money should be used to improve transport across the area and that it should be cheaper to travel into Cambridge by public transport than drive and park. Congestion means that



many bus services are comparatively slow, particularly on routes into the city, leading to poor reliability that can mean that users do not feel they can rely on the bus.

Bus operators highlight traffic congestion as the most important issue affecting the efficiency of operations and relative attractiveness of services. In Cambridge for example, the average speeds on roads entering the city during peak hours is less than 60% of free flow speed. Vehicular tracking data from buses identified that on routes serving central Cambridge 21% of services were late. Competition for road space between public transport, private vehicles and non-motorised users result in delays for everyone. Accessibility to bus services can be problematic even within the city with routes largely run along radial corridors into the city centre and often not penetrating major destinations and employment sites. In addition, the lack of bus depot provision is also problematic for operators and a further barrier to addressing the efficiency of operations.

Due to high housing costs within the city, there is an increasing number of people who reside outside the city and travel in for employment. Services from these towns and the surrounding rural area are often infrequent or non-existent, with services limited at evenings and weekends, undermining the ability of the public transport network to compete with the private car.

The area is well-served by rail, with four lines radiating from the city itself, providing connectivity for the more rural areas via village stations. However, accessibility to these village stations can be problematic due to a lack of integration with bus services and poor connections by active travel. Along the Cambridge to Kings Cross line, the Meldreth, Shepreth and Foxton Community Rail Partnership has been proactive in identifying what these deficiencies are through the production of a *Local Rail Improvement Plan*.

During the pandemic, traffic levels in Greater Cambridge fell significantly, demonstrating significant benefits for bus reliability and speeds, as well as creating safer and more pleasant environments for active travel. Recent data suggests that traffic levels are now returning to near pre-pandemic levels, with clear peaks in the

morning and evening, even as significant levels of homeworking continue. Bus patronage has not recovered at the same rate. Without action, trends around increasing congestion and pollution are likely to continue in the area particularly given predicted levels of growth.

Historically, Cambridge has a proud tradition of active travel. The city is unique in this country in having a very significant level of cycling, with the 2011 Census revealing that 29% of journeys to work were made by bike. The topography of the area lends itself to cycling and where safe infrastructure is provided there is strong evidence that people will commute much further by bike than traditionally assumed. Different types of bikes, such as e-bikes and cargo bikes, are also expanding the range and nature of trips that people are making.

Significant investment has been made in improving active travel infrastructure across the city in recent years, with bold steps taken to prioritise non-motorised users over vehicular traffic. During the pandemic, many more people turned to cycling, revealing a hidden demand for more journeys to be active. However, we know that there are barriers to people undertaking more journeys by active modes.

A consultation undertaken by the GCP in 2021 revealed that safety and interaction with traffic were key themes to address in order to encourage greater use of active travel modes. These included:

- Safer routes and junctions;
- Less traffic;
- Direct routes;
- More segregation; and
- Quieter routes.

The challenge of increasing the use of sustainable transport is in large part due to the priority given to private vehicles over sustainable transport modes. Although through traffic has been banned from the city centre for many years, there remain a number of key routes into and around the city where private vehicles and sustainable transport



compete for limited road space. Furthermore, the cost and availability of parking can determine whether people choose to leave their car at home. Although public car parking in the centre of Cambridge is priced to encourage commuters to use Park & Ride sites on the edge of the city, there is still a considerable stock of private car parking spaces. Similarly, residents' parking schemes exist in several areas but there remain many streets where parking is freely available. Neither of these situations provides a deterrent to people driving into the city, even if they could use sustainable transport.

PROGRESS TO DATE

In 2020, the GCP secured a further £200m to deliver its programme following a government review of its progress since the initial £100m investment in 2015. This review by central government has enabled GCP to continue with plans to significantly enhance the sustainable transport network, including through provision of four segregated public transport and active travel corridors, public transport, and active travel improvements on key radial routes into the city, as well as the network of Greenways and cross-city cycle improvements.

Case Study: Greenways



The Greater Cambridge Greenways is a series of twelve greenways feeding into Cambridge, forming the spokes of a wheel, making it easier to travel into, out of and around Cambridge for walkers, cyclists, horse riders and other non-motorised vehicle users. The routes will link up with other Cambridge projects such as the Chisholm Trail and where possible to each other to make a seamless journey both around the outskirts and into the heart of the city. In some cases, these are new routes, or routes with new sections, whilst others will be based on existing paths.

In 2021, the Histon Road scheme was completed providing better bus, walking, and cycling facilities for those travelling on this busy key route into Cambridge. Phase 1 of the Chisholm Trail opened to the public at the end of 2021, including the new Abbey-Chesterton bridge, providing walking, and cycling links between Cambridge North Station and Coldham's Lane. Work is now turning to the more detailed design of Chisholm Trail Phase 2 which will connect Coldham's Lane to Cambridge Station and Clifton Road. Four cross-city cycling schemes have been completed to improve key routes within the city, improvements to the A10 cycleway to Melbourn, as well as a range of early improvements on key schemes including phase 1 of Cambridge South East Transport and Greenways 'quick wins'. Work has now commenced on Milton Road to improve infrastructure for pedestrians, cyclists, and buses. This is due to complete in 2024.

Considerable progress has been made on the development of all four of the flagship public transport and active travel schemes. All four corridor schemes have undergone further public consultation to advance the business case of each:

- **Cambourne to Cambridge.** In July 2021, the GCP Board approved the Outline Business Case (OBC) for the scheme and gave approval for the project to advance to the next stage of the application process by commencing work on the Environmental Impact Assessment (EIA). The EIA consultation took place in summer 2022 with the Transport and Works Act Order (TWAo) submission scheduled for 2023. The decision to agree to the submission of the TWAo was taken by CCC in April 2023.
- **Cambridge Eastern Access.** In July 2021, the GCP Board approved the Strategic Outline Business Case (SOBC) for the scheme, which confirmed that there is a strategic case for the project. Following this, a consultation was held in late 2021 on the preferred options for public transport, cycling and walking on Newmarket Road, as well as initial plans for the Park & Ride site relocation. The OBC for Newmarket Road was approved in September 2022. A detailed consultation on the Newmarket Road proposals and possible locations for the Park & Ride took place in early 2023. The decision on the next steps for these schemes will be taken in the autumn of 2023.

- Cambridge South East Transport. Implementation of road safety, walking, cycling and horse-riding improvements along the A1307 has already begun under Phase 1 of the scheme. The GCP Board approved work on the next phase of the project, working towards the submission of a TWAO in 2023.
- Waterbeach to Cambridge. Following on from a consultation on initial options, the GCP Board approved the SOBC for the scheme in July 2021. Consultation took place in early 2023 on the preferred options for the route alignment and for the location of a new Park & Ride near the new town at Waterbeach. The decision on both of these will be taken in the autumn of 2023.
- Twelve Greenway routes are being taken forward, linking communities around Cambridge to the city through provision of new and improved active travel infrastructure. The technical design for 11 of these Greenways will be subject to engagement through 2022 and early 2023 with delivery to begin in late 2023. The Linton Greenway has already started construction as part of phase 1 of Cambridge South East Transport (CSET).

A number of 'quick wins' have been delivered, including road resurfacing, improvements to junction safety and new crossing points, both within Cambridge but also within and between villages in South Cambridgeshire. Preliminary design is currently underway for active travel improvements along Madingley Road, between Eddington Avenue and Northampton Street.

CCC has continued to deliver the schemes secured through its successful bid to the Department for Transport's (DfT) Cycle City Ambition Fund, the aim of which was to provide separate cycle lanes on the main roads in Cambridge and to create good quality cycle links to employment areas in Cambridge and South Cambridgeshire. This includes the newly opened bridge in Chesterton which forms an integral part of the Chisholm Trail.

The first Dutch-style roundabout in the country was opened at the Fendon Road/Queen Edith's way/Mowbray Road junction in 2020, giving equal priority to active travel as motor vehicles through an innovative design. The Covid-19 pandemic has

had an unprecedented effect on the way people travel around in Greater Cambridge. In response to the initial wave of the disease, steps were taken to make it easier for people to walk and cycle around the city and maintain social distancing. This was done through a series of experimental traffic management measures that closed various streets to through motor vehicle traffic. Following the trial period, CCC as the Highway Authority has decided that all the trials should be made permanent.

More widely, various schemes have been delivered to encourage uptake of active travel. This includes an e-scooter trial in Cambridge as well as e-bike hire and an e-cargo bike scheme to give residents and businesses the opportunity to try these out. Alongside improvements to sustainable transport infrastructure, proposals have been developed to significantly improve bus services across the Cambridge travel to work area, encourage uptake of active travel, and identify a mechanism to create space and raise revenue in order to deliver these improvements. In autumn 2021, the 'Making Connections' consultation set out proposals for an improved bus network and explored measures that could be delivered to create space for walking and cycling, alongside improving bus speeds and reliability, and options for raising money to pay for improvements to the transport network. This was followed by further consultation in autumn 2022.

The first steps towards a move to cleaner buses has been made though a successful bid to the DfT for a grant towards thirty new zero emission double decker buses which will come into service early in 2023. The buses will operate on the Park & Ride and Citi2 routes and will also include in-depot charging and charging infrastructure at one Park & Ride site. This follows an initial pilot of two electric buses operating in the city co-funded by the GCP and Stagecoach.

A number of schemes being advanced by other partners which connect the city to the wider strategic rail and road networks. Plans for the new Cambridge South Station were approved by the Secretary of State in December 2022.



The upgraded Huntingdon to Cambridge A14 opened in May 2020, delivering 21 miles of new and upgraded road, as well as improvements to connections for cyclists, walkers, and horse riders. The A428 Black Cat roundabout to Caxton Gibbet scheme received approval from the Secretary of State in August 2022.

OUR APPROACH

Our strategy involves transforming the sustainable transport offer, so more people choose to travel by public transport, active travel and fewer by car. In doing so, we will be flexible and responsive to changing patterns of mobility and technology, and improve accessibility to jobs, services, and leisure opportunities.

The public transport network needs to be quicker, more reliable, and convenient than the private car. To do this, it is essential that the whole journey is considered, and an integrated, and high-quality public transport system is provided that seamlessly connects with other modes for the first and last mile. It also needs to be able to compete on cost.

The figure illustrates the GCP's Future Network 2030 vision and includes wider strategic infrastructure being delivered by other bodies. This includes a new railway station serving the Cambridge Biomedical Campus and the introduction of a completely new railway line into Cambridge from the west as part of East West Rail. Building on this, the vision shows a significantly improved bus network, linked to a number of Mobility (Travel) Hubs.

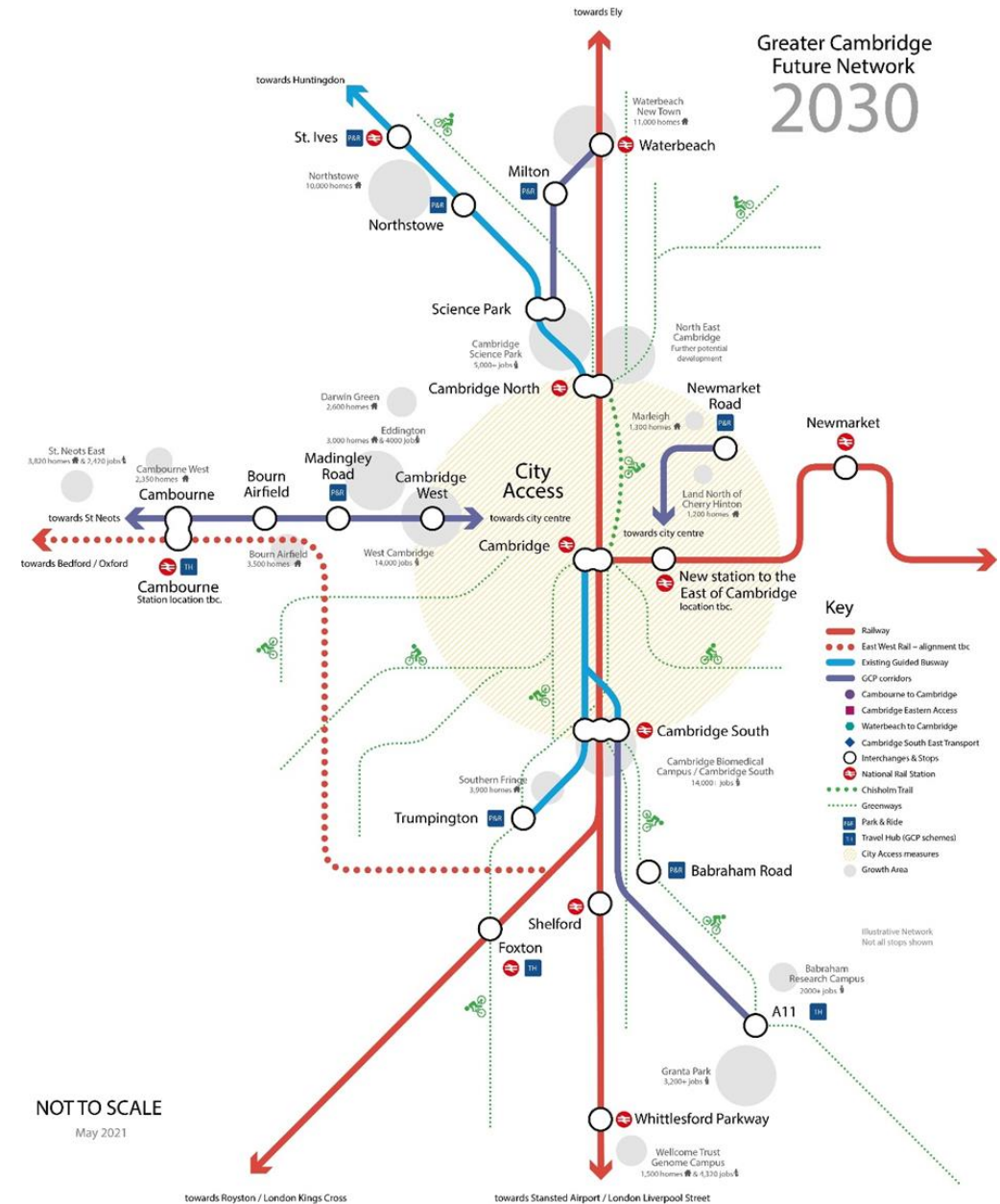


Figure 1 - GCP's Future Network 2030 vision

The GCP's City Access project has developed proposals for significantly improving the bus network, investing further in active travel provision alongside exploring options to create space for sustainable transport and a funding mechanism for improvements. The Making Connections consultation explored these issues in autumn 2021, including seeking feedback on a new bus network as well as options for introducing charges for driving and/or parking in Cambridge. This built on previous public engagement through 'Choices for Better Journeys' and the Greater Cambridge Citizens' Assembly.

Shaped by the feedback from that process, a proposal for a package of bus and active travel improvements, funded by a Sustainable Travel Zone within which drivers would pay a charge, has been out to consultation during autumn 2022. The GCP's Executive Board will review the responses to the consultation and make recommendations about the way forward during 2023. The implementation of any future charging scheme would be a decision for CCC as the Highway Authority. If there were to be a decision to proceed, bus network improvements and fare reductions could start to be implemented, front funded by the City Deal funds, from as early as the end of 2023.

Alongside this, work is continuing on developing a revised network hierarchy for Cambridge that prioritises sustainable transport and active travel modes. With a mechanism that raises funds to provide better bus services and reduces traffic volumes in the city, bold physical measures can be introduced as a complementary measure to prioritise people over the private car and to provide a framework on the basis of which to decide the best use of public space. Physical measures could include bus lanes, cycle lanes and wider footways, modal filters to allow for an environment attractive and conducive for buses, cyclists, and pedestrians.

In addition, further controls on parking will be introduced across the Greater Cambridge area. This includes the delivery of civil parking enforcement in South Cambridgeshire, as well as delivering area parking schemes within Cambridge, including residents' parking schemes. Following a decision on Making Connections, an **Integrated Parking Strategy** will set out how on and off-street parking can be more effectively managed to encourage greater use of sustainable transport options.

Significant investment will continue to be made in the active travel network across the area. To spread Cambridge's cycling culture further into the rural parts of South Cambridgeshire, 12 Greenways will be developed and connected to the city centre. The Greenways will enable walkers, cyclists, wheelers, horse riders and other non-motorised users to travel sustainably into the city. These will form the basis of a network linking the rural areas to the city.

This network will be complemented by additional active travel infrastructure alongside the four public transport corridor projects to the north, east, southeast, and west of the city. Within the city, the Chisholm Trail will connect the north of the city to Cambridge Station and the Biomedical Campus, alongside improvements to active travel infrastructure on key radial routes including Milton Road and Maddingley Road, building on successful delivery of schemes on Histon Road, Huntingdon Road and Hills Road. Building on the **Local Walking and Cycling Infrastructure Plan**, analysis has been undertaken on the current active travel network to identify further gaps and missing links, and this work has identified thirteen more gaps and missing links within the city and its hinterlands that could benefit from significant improvements. Work is being progressed on two of these links, on Hills Road and the A1134 (Perne Road, Mowbray Road, Fendon Road).

There is a desire to identify gaps and missing links further away from the urban areas of Cambridge, where the nature of travel is much more rural. Linking into the **Rights of Way Improvement Plan** and the **Active Travel Strategy**, to help identify the key areas for improvement and better connectivity will be vital, and to get past the barriers to active travel. This could include linking villages to key services in neighbouring villages, such as schools, healthcare, and shops. It could also include linking rural areas to key public transport hubs and bus stops, by providing safe routes and facilities for switching mode.

To move away from the traditional 'predict and provide' approach to vehicular traffic on new developments, developers will be expected to adopt a 'decide and provide' approach. Therefore, where appropriate, new developments will need to clearly set out



what mode shares will need to be achieved and how it will be monitored and enforced, so that there is no increase in development-related vehicular trips on the network. For strategic sites, this will mean a significantly reduced mode share for cars. Developers will be expected to demonstrate how a combination of supporting measures, policy requirements and behaviour change will work together to deliver new communities where it is easier to make sustainable transport choices. A move away from plentiful unconstrained parking within new developments will be critical to achieving this. Supporting measures and policy requirements for helping to achieve these low car mode shares could include trip budgets and using alternative methods of parking provision on the edge of developments, for example. The vehicular trip budget approach is already being used at North East Cambridge.

Our highway network will continue to play an important role for some journeys, particularly those between our rural villages and for freight movements.

Where appropriate, targeted highway or junction improvements will address safety and congestion issues on the highway where this is identified as an issue, particularly where major population growth is expected. For example, the A10 at Waterbeach New Town, accompanied by investment in sustainable transport. Improvements to orbital corridors would help to ensure that strategic traffic can bypass Cambridge effectively and reduce traffic flows through the city and smaller towns and villages.

We will assess the feasibility of investing in a limited number of specific 'pinch points' in the highway network that currently contribute to severe localised traffic congestion and cannot be alleviated through other means, accompanied by complementary initiatives to avoid knock-on impacts elsewhere on the network. We will ensure our partners are given support to develop and implement a number of wider strategic upgrades to the highway network, such as the completion of the A428 to the Black Cat junction. This will improve connectivity and key freight linkages with the rest of the country.

WORKING IN PARTNERSHIP

Key to successfully delivering our strategy is working in collaboration with key local and national partners. Several organisations have specific responsibilities for transport, planning and project delivery, and hence, partnership working is key to delivering our vision for the Greater Cambridge sub-region.

We will work closely with:

- The GCP, who are currently leading the development and delivery of a programme of sustainable transport improvements, including a series of public transport corridors connecting Cambridge to growth sites to the north, east, south east and west of the city. We will support the GCP in delivering the proposed bus network improvements set out in Making Connections, through our bus reform work, if the decision is taken for the scheme to progress;
- The Local Planning Authorities of Cambridge CC and SCDC, who will be updating the *Transport Strategy for Cambridge and South Cambridgeshire* alongside the development of the *Greater Cambridge Local Plan*;
- CCC, who have responsibilities for maintenance and investment in the local highway network; and, if a decision were to be taken to proceed, for administering any future road pricing scheme to fund the bus network improvements that we will deliver; and
- DfT, National Highways, Network Rail, the East West Rail Company, and train operating companies responsible for delivering wider strategic transport improvements.
- The schemes that are required to sustainably deliver the planned growth proposed within the current *Local Plans for Cambridge and South Cambridgeshire* are listed



below. These schemes are being developed and delivered in partnership by us, the GCP, CCC, and national partners such as National Highways and Network Rail.

- Greater Cambridge Partnership (GCP) schemes:
 - o Cambourne to Cambridge;
 - o Cambridge South East Transport;
 - o Cambridge South West Mobility (Travel) Hub;
 - o Waterbeach to North East Cambridge;
 - o Cambridge Eastern Access Phase A;
 - o City Access including Making Connections;
- GCP Active Travel Schemes;
- Waterbeach Station relocation;
- A10 (Waterbeach to Cambridge) highway improvements; and
- A10 Ely to Cambridge Improvements.

There are also a number of other schemes being developed which are not specifically required in the adopted plans, these include:

- City Access;
- Foxton Rural Mobility (Travel) Hub;
- The A428 Black Cat to Caxton Gibbet;
- Cambridge South Station; and
- The A10 (Ely to Cambridge) highway improvements.

Further potential transport schemes were identified as required to mitigate the transport impacts of draft allocations included in the 2021 *Greater Cambridge Local Plan* First Proposals consultation. The revised *Transport Strategy for Cambridge and South Cambridgeshire* will be prepared to support later stages of the *Greater Cambridge Local Plan*. This will confirm the transport infrastructure and policies required to mitigate the proposed sites once the development strategy is finalised. Engagement with the wider community, businesses, large employers, organisations at large employment sites, and developers will be critical in successfully delivering the vision for the area.

STRATEGIC PROJECTS

Several highway and public transport corridors link the Cambridge urban area to the towns and villages of South Cambridgeshire, and form strategic links between Greater Cambridge, the rest of the region, and the UK.

A new railway station serving the southern fringe of Cambridge has been a long-term aspiration. By 2031, there will be 27,000 jobs at Cambridge Biomedical Campus – an internationally significant health and life sciences cluster – and 4,000 new homes in the southern fringe area. Local partners have worked collaboratively for several years to build up the evidence to demonstrate the benefits that improved rail connectivity would bring to this part of the city. In 2018, Network Rail submitted a TWA0 to the Secretary of State for Transport for deemed planning permission to build a two storey, four-platformed new station on the West Anglia Main Line, next to Cambridge Biomedical Campus. The TWA0 was approved in December 2022, with a provisional opening date of 2025.

We support the Ely Area Capacity Enhancement (EACE) project that will help significantly enhance the national strategic freight route between Felixstowe to Nuneaton (F2N) as well as unlock the capacity necessary to deliver proposed improvements to rail services from the north.

A further boost to the rail offer for the area will be East West Rail. This major infrastructure scheme will deliver a sustainable east-west transport option that connects the communities, businesses, and universities of the cities of Oxford and Cambridge and the settlements along the corridor. Services will run all the way from Oxford to Cambridge by the end of the decade if the consents are forthcoming in the anticipated timeframe.



We shall continue to work with partners to explore options for upgrading the railway between Cambridge and Newmarket to enable greater frequencies on this route and to identify the potential for additional access to the railway network to the east of the city should East West Rail extend to the east of Cambridge. We support electrification of this key route from Day One of operation, to reduce journey times and limit carbon impacts.

To facilitate improvements to the bus fleet we will work proactively with partners to identify and deliver appropriate bus depot provision that is fit for the future. We support National Highways' plan to upgrade the A428 between the Black Cat roundabout on the A1 and the Caxton Gibbet roundabout to the west of Cambourne with a new 10-mile dual carriageway and a number of junction improvements. This is a Nationally Significant Infrastructure Project (NSIP), and a Development Consent Order was granted by the Secretary of State in August 2022.

In addition, we shall continue to work with National Highways if they decide to investigate future improvements to the reliability of the M11 around Cambridge.

LOCAL PROJECTS

With our partners, we have developed a package of significant public transport, active travel improvements, alongside targeted highway investments. The aim of this package of measures is to deliver a more sustainable transport system. These schemes, underpinned by our policies, will help make travelling on foot, by bike or public transport more attractive.

CAMBRIDGE CITY

The principles set out in the GCP's City Access project and the 'Making Connections' consultation form the basis of developing a cohesive, people-focused sustainable

transport system. Improved bus services and active travel links will offer people an attractive choice to travel sustainably into, out of and around the city, and will better reflect the polycentric nature of the city. A form of demand management will not only free up road space to be able to give priority to public transport and active travel but will also raise funds to dramatically increase the number, quality, reliability, and coverage of bus services available as well as to reduce fares. Any such scheme will consider the accessibility needs of different groups of people, particularly disabled people. This will be complemented by a revised network user hierarchy for the city and an *Integrated Parking Strategy* that prioritise and support uptake of sustainable transport modes.

The 'wheel' of Greenways feeding into the city will join up with cross-city routes such as the new Chisholm Trail to connect existing areas of the city with new growth areas, creating a coherent network for active travel. Targeted local improvements and connectivity gaps will be addressed based on the routes identified through the GCP's Cycling Plus consultation, the Local Cycling and Walking Infrastructure Plan and the Making Space for People Supplementary Planning Document by Cambridge CC, intended to help deliver a people focused environment.

Improvements to the bus fleet in Cambridge will commence following a successful bid to central government for funding to contribute to zero emission replacements of the first 10% of the local bus fleet. Thirty new electric double decker buses will be rolled out across the city as part of the Zero Emission Buses Regional Area (ZEBRA) initiative with an ambition to meet our Climate Commission's recommendation for all services to be zero emission by 2030.

We shall continue to explore the role new technologies can have in catering for first and last mile trips, such as e-scooters and e-bikes, as we look to integrate modes of travel throughout the area. There is also an opportunity to use new and developing technologies to help improve freight delivery across the city, including consolidated delivery hubs and the facilitation of more sustainable last mile delivery options.

North and Northwest– towards Waterbeach and Ely, and Northstowe



A new town north of Waterbeach, located six miles north of Cambridge along the A10 corridor towards Ely, will be home to a new settlement of around 11,000 dwellings. At the southern end of this corridor is Cambridge Science Park, a major employment site which is part of a wider growth area called North East Cambridge. This area will expand to become an important new quarter of Cambridge, with a further 8,350 homes and 15,000 new jobs identified in the proposed North East Cambridge Area Action Plan that would come forward over the next 20 years and beyond.

Key to building sustainable travel patterns, and a successful thriving community, is comprehensive and reliable public transport and active travel provision, coupled with significantly reduced levels of vehicle trip generation which will be controlled through a vehicular trip budget. We will support the GCP in the delivery of a new segregated public transport and active travel corridor between Waterbeach and Cambridge. This will be integrated with a new Mobility (Travel) Hub, to provide a genuine alternative to the private car. This forms one of four segregated corridor routes into the city that will be integral to the GCP's Cambridge Future Network concept.

The relocation of Waterbeach railway station, with a larger car park and longer platforms, and 'Greenways' from Waterbeach to Cambridge and Horningsea to Cambridge for active travel users, wheelers, and horse riders, will help to attract drivers away from their cars and create a more sustainable transport system.

Interventions and improvements to the A10, including at Milton Interchange will be investigated to support the delivery of the new town north of Waterbeach and assist in the alleviation of severe traffic congestion and safety concerns along the corridor. This will be accompanied by parallel infrastructure for non-motorised users.

The new town of Northstowe, served by the existing Busway which connects St Ives (via Northstowe) to the Science Park and Cambridge North Station, is also located close to this corridor.

WEST – TOWARDS CAMBOURNE, ST NEOTS AND BEDFORD

Significant growth is planned along the A428/A1303 corridor towards Cambourne, St Neots and onwards to Bedford. Around 8,000 new homes are planned for major new developments at Cambourne West, Bourn Airfield and Eddington in North West Cambridge, connecting to a significant employment cluster to the east of the corridor at West Cambridge. Public transport will be transformed by GCP's Cambourne to Cambridge scheme offering segregated public transport and active travel provision. The scheme includes a new Mobility (Travel) Hub at Scotland Farm as well as parallel facilities for active travel, wheelers, and horse riders. A new railway station at Cambourne as part of the East West Rail scheme will offer rail connections to Cambridge and St Neots.

Key routes from Comberton, Barton and Haslingfield will be serviced by new Greenways linking to the city. The existing St Ives Busway active travel path also forms part of the new Greenways network with upgraded/ new links from the Busway to Over, Cottenham and Fen Ditton.

Case Study: Guided Busway

The busway track - the longest in the world - is made up of two concrete beams with kerbs and guide wheels on the bus connect with the kerb and run along it to steer the bus. Stagecoach and Whippet are the two bus companies running services for the busway.

There are three Park & Ride sites served by busway routes, with frequent buses throughout the day.



SOUTH – INTO SOUTH CAMBRIDGESHIRE AND TOWARDS STANSTED AIRPORT

We will continue to work with partners to secure and deliver improvements to both the infrastructure and services on key rail routes. A new railway station at the Cambridge Biomedical Campus will transform connectivity to the site and we shall continue to lobby the rail industry for more frequent services on the route to London Stansted Airport, as well as proposed frequency increases on the King's Cross route as part of the current franchise.

New Mobility (Travel) Hubs at the junction of the M11 with the A10 (Cambridge South West Mobility [Travel] Hub) and on the A10 at Foxton will provide further opportunities to join the sustainable transport network further out of the city and to access high-frequency public transport links. These will also be integrated with local bus and active travel networks. The Melbourn Greenway and the Sawston Greenway will form the backbone of the strategic cycle network into the city, connecting to railway stations, Mobility (Travel) Hubs and linking to other Greenways. We will continue to support Hertfordshire County Council to develop and deliver a cycle bridge over the A505 near Royston and provide the final section of cycleway between Melbourn and the town.

We will continue to investigate a multimodal package of improvements along the A505 corridor between Royston and Granta Park to support the internationally important cluster of Science Parks in the area through better orbital public transport links, active travel measures and safety improvements. These schemes will be tied into the Whittlesford Station improvements.

EAST – THE BIOTECH CORRIDOR AND TOWARDS NEWMARKET AND HAVERHILL

In addition to the new railway station proposed for the Cambridge Biomedical Campus, further sustainable transport choices will be delivered. This will cater for the

significant number of people who will be working on the site through the provision of the third of the GCP's segregated public transport and active travel corridor – the CSET scheme. CSET will link the campus to other major employment sites along the A1307 corridor towards Haverhill, connecting the internationally significant life sciences and R&D clusters at Babraham Research Campus and at Granta Park.

The scheme will see a new segregated public transport route between the A11, Sawston, Stapleford and Great Shelford and the Biomedical Campus as well as active travel, bus, and road safety improvements along the A1307. Additional parking spaces will be provided at Babraham Road P&R, along with a new Mobility (Travel) Hub at the junction of the A11 and A1307. This will allow drivers to transfer to sustainable transport modes well before they approach the city, as well as being integrated with local bus and active travel networks. Alongside the public transport route will be a new active travel path, which will complement the Sawston and Linton Greenways.

Major new development is planned for the east of the city. A development of 1,300 new homes is under construction off Newmarket Road, with planning permission granted for a further 1,200 on land north of Cherry Hinton. In addition, land at Cambridge Airport, safeguarded in the 2018 Cambridge Local Plan and South Cambridgeshire Local Plan should it become available, has been identified for redevelopment in the Greater Cambridge Local Plan First Proposals. This follows Marshall's announcement that it intends to relocate its Aerospace and Defence businesses by 2030. A fourth corridor scheme is being developed to accommodate growth and to help address existing congestion and pollution issues in this part of the city. The scheme consists of short-term improvements which can be in place by 2025 to serve the sites with planning permission. The potential for longer term improvements, which could include segregated public transport and potential for policy and behavioural interventions, have been identified that would be needed if the airport site is included in the final adopted version of the Local Plan for redevelopment.

Short term improvements focus on Newmarket Road and include improvements to the Elizabeth Way and Barnwell Road roundabouts to make them more accommodating for public transport and active travel, as well as improvements along the length of



Newmarket Road for cyclists and pedestrians. These active travel improvements will also connect into other active travel infrastructure being delivered, such as the Fulbourn, Bottisham, Swaffhams and Horningsea Greenways and the Chisholm Trail. To intercept traffic before it gets into the city, the longer-term aspiration is for the current Newmarket Road Park & Ride site to be relocated further out that would ensure more spaces can be delivered, and options for orbital public transport and active travel movements to North East Cambridge and Cambridge Biomedical Campus will be explored.

RURAL SOUTH CAMBRIDGESHIRE

South Cambridgeshire has a dispersed population spread across more than a hundred villages and other settlements that means that conventional bus services are often not viable, leaving much of the district currently reliant on the private car. The comprehensive plans for public transport and active travel routes into the city provide a strategic network that reaches out into the rural parts of Greater Cambridge in each direction. The future bus network also envisages greater rural links to local services, market towns and key transport hubs such as rail stations. The ring of Mobility (Travel) Hubs further out of the city means that locally led transport solutions including DRT can feed into high quality public transport corridors even in remote villages where conventional bus services are often not viable, and drivers can join the public transport or active travel network to complete their journeys. This approach will be complemented by the region-wide application of the DRT network that will also provide greater access between villages and outlying market towns.

In addition, the 'wheel' of Greenways will connect smaller settlements and can be used for local journeys as well as longer distance commutes into the city and provide the focus for further links that connect local bus and rail services. The 12 Greenways are: Barton, Bottisham, Comberton, Fulbourn, Horningsea, Haslingfield, Linton, Melbourn, Sawston, St Ives, Waterbeach and Swaffhams.





HUNTINGDONSHIRE



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OVERVIEW

Each district of Cambridgeshire and Peterborough is different; hence we have developed distinct approaches for the distinct geographical areas of Peterborough, Greater Cambridge, Huntingdonshire, East Cambridgeshire, and Fenland. These are set out in this chapter, and each reflects local transport constraints, opportunities, and patterns of growth.

Each approach outlines the major schemes expected to be delivered within each area to deliver our objectives, both directly by ourselves and in partnership with other local and national stakeholders. Some aspects of the strategies are, by necessity, still under development and hence all schemes will need to demonstrate value-for-money and affordability, together with alignment with our strategic priorities before they are able to proceed.

This section includes:

- Summary of recent and planned growth, and local transport constraints;
- Progress and projects delivered to date; and
- Transport schemes to help deliver each strategy.

BACKGROUND

Huntingdonshire is the largest district in Cambridgeshire, with a population of 181,804 across an area of over nine hundred km². It is predominately rural in nature, with a sparse population density of just four people per acre, compared to seventy-five people per acre in Cambridge. Local employment and key services are focused in the market towns of Huntingdon, St Neots, and St Ives. Huntingdonshire's other towns are the smaller, more rural town of Ramsey and Godmanchester which is closely linked to

Huntingdon. All five of Huntingdon's towns and the many rural villages in the district have strong links to neighbouring communities, including Cambridge to the east, Peterborough to the north and Bedford to the southwest. These provide employment, shopping, leisure, and health services to complement those available within the district and generate significant long-distance travel demand.

RECENT DEVELOPMENTS

Huntingdonshire's population has grown by around 20% over the past two decades and is now home to over 180,000 residents (mid 2020), partly in response to housing market pressures in and around Cambridge, Peterborough, and London. Recent housing and employment growth have been concentrated in and around the district's main towns, and to a lesser extent within the larger villages, placing a significant pressure on the region's transport infrastructure.

Huntingdonshire's Local Plan to 2036 outlines proposals for at least 20,100 new homes (both market and affordable), together with 14,400 additional jobs, in the period 2011-2036. Development will be focused in four spatial planning areas, reflecting their status as the district's traditional market towns and most sustainable centres. These are:

- Huntingdon, including Brampton and Godmanchester and the new strategic expansion location of Alconbury Weald;
- St Neots, including Little Paxton and the strategic expansion location at St Neots East;
- St Ives; and
- Ramsey, including Bury and the former RAF Upwood site.

TRANSPORT CHALLENGES

OVERVIEW

The predominantly rural nature of Huntingdonshire means that the local communities rely on the private car for the vast majority of trips. For example, approximately 79% of journeys to work within the district are by private car, which contributes towards issues such as local congestion, particularly within the market towns and also to poor air quality. The high traffic flows, particularly through rural villages and in the various high streets in the district also have negative impacts on the local environment and this contributes to making it less attractive to walk or cycle for local journeys.

Many rural, single-carriageway roads, with high traffic speeds and substandard alignments have poor road safety records and can present challenges for freight transport. While the region benefits from excellent strategic links, including the East Coast Main Line and the A14, A428 and A1, these also suffer from significant traffic congestion particularly at key junctions, having adverse impacts on the environment and health.

ACCESSIBILITY TO ESSENTIAL SERVICES

One of the key challenges facing the district is increasing the accessibility to essential services. Access to a range of places, especially for employment, education and leisure is essential for the residents of and visitors to Huntingdonshire. In terms of key movements and key service destinations, ensuring there is good, fast, and reliable connectivity to Cambridge, Peterborough and also within the district to the key market towns of Huntingdon, St Neots, St Ives, and Ramsey is crucial.

PUBLIC TRANSPORT

Aside from the East Coast Rail Line and the Guided Busway, linking Huntingdon, St Ives and Cambridge, there is a notable lack of sustainable, high-quality, long-distance public transport connectivity from Huntingdonshire. This acts to limit the commuting opportunities of residents in Huntingdonshire, making it difficult to travel to employment, health, leisure, retail, training, and education opportunities further afield, such as at the Cambridge Biomedical Campus.

CROSS BORDER TRAVEL

There are strong employment links across the border to Central Bedfordshire and enhancing cross border journeys is an area identified as in need of improvement for Huntingdonshire.

SOCIAL EXCLUSION

Within the district, there are many residents who lack access to private transport – particularly within rural villages – and these areas often have limited or no access to good quality and affordable public transport. Subsequently social exclusion is exacerbated and as a result some people are ‘forced’ into car ownership as they feel they have little practical alternative to access employment or other key services. This only serves to increase the sense of social isolation and exclusion for those without access to a private car. Bus services, particularly within rural areas, are infrequent and costly, and community transport for those not directly served by bus does not always provide a meaningful service or connection. However, the Ting service in West Huntingdonshire provides for an innovative Uber-style bus service trial serving parts of Huntingdonshire, allowing access to key destinations for residents.

ACTIVE TRAVEL

Whilst some areas of the larger market towns do have a relatively good quality active travel network already in existence, well connected, dedicated, high-quality walking

and cycling infrastructure is limited outside of Huntingdon, St Neots and St Ives. These towns require updated and improved provision in many cases too. Safe, quality active travel opportunities are particularly limited in rural areas and villages. As a result, the use of active modes more widely is limited and contributes to poor health outcomes. A key challenge for the plan is to place greater emphasis on providing the missing links within the active travel network and capturing opportunities for longer distance cycle routes for commuting and recreation.

FUTURE GROWTH

Delivering the growth proposed in the *Huntingdonshire's Local Plan to 2036* in a sustainable way for the transport network is a key challenge for the district. Future development, in particular at Alconbury Weald, is dependent on securing significant upgrades to the region's transport infrastructure and network. If new growth areas are to be attractive places to live and work, they need to be well-integrated into the fabric of the region's transport network, including the highway network without worsening congestion and provide seamless public transport connectivity between market towns and between the district and other locations such as Cambridge, Peterborough, and London.

A proposed new rail station at Alconbury would enable a north-south rail connection and bring benefits to residents, workers and businesses within the new development as well as creating valuable links to other economic hubs. The environmental impacts of such transport infrastructure must however be mitigated, with measures implemented to maximise carbon and health benefits of the scheme.

We will work closely with partners at Huntingdonshire District Council (HDC) as well as Cambridgeshire County Council, Network Rail and National Highways and other key stakeholders to help secure funding sources, recognising too that HDC are a Community Infrastructure Levy charging authority, to enable the required infrastructure for this growth to be delivered.

PROGRESS TO DATE

In recent years, progress has been made on several different transport issues for Huntingdonshire:

A14

The £1.5bn A14 Cambridge to Huntingdon improvement scheme is one such example. The first section of this route, between Swavesey and Brampton Hut at the A1 to the south of Huntingdon, opened in December 2019, with the remainder of the route opened in May 2020.

This scheme included the removal of the A14 viaduct over Huntingdon town centre helping to create a more attractive environment within the town, with the wider upgrade of the route alleviating a serious bottleneck on the major highway link between Cambridge and Peterborough.

ST NEOTS

Major investment is also being delivered in St Neots, agreed by our Combined Authority Board in June 2018. This package of interventions was designed to pave the way for accelerated growth within the town and were outlined in the St Neots Masterplan. In addition, the town centre of St Neots has been supported by funding from the Future High Street Fund (FHSF) that will deliver six projects; aimed at transforming the town for the benefit of local people, businesses, and visitors.

DEMAND RESPONSIVE TRANSPORT

In October 2021, we started a new Demand Responsive Transport (DRT) service in west Huntingdonshire named Ting. The service employs four small single deck buses providing an innovative 'Uber-style' service across parts of Huntingdonshire.

Passenger levels have continued to increase significantly, and the service has now been extended and fully funded to run until the end of 2023.

LOCAL VISION

Our vision for Huntingdonshire is:

To help tackle climate change and support growth within Huntingdonshire, allowing the economy to thrive, while promoting and enhancing active travel and tackling existing congestion.

The vision will be supported by the delivery of this Plan, the *Transport Strategy for Huntingdonshire* (TSfH) and a range of other child documents, including the *Active Travel Strategy* and the *Bus Service Improvements Plan* (BSIP).

OUR APPROACH

CONNECTIVITY

Creating better links between the five market towns within the district, as well as Greater Cambridge, Peterborough, South Cambridgeshire, and Fenland will make Huntingdonshire a more attractive place to live and work. It is also important that cross border and regionally and nationally strategic movements are enhanced.

Sustainable alternative travel modes, particularly public transport and active travel will be key to improving connectivity in Huntingdonshire. Public transport in all of its

guises remains a vital tool in sustainably moving people to and from their homes to key services.

BUSES

The bus network is key to delivering greater connectivity throughout our region linking larger towns with some smaller villages through more frequent local routes and establishing frequent services for core inter-urban routes, such as St Neots – Cambourne – Cambridge, Alconbury – Huntingdon – St Ives – Cambridge and Peterborough, Bedford – St Neots – Cambourne – Cambridge, Peterborough – Alconbury, Huntingdon – St Neots, Huntingdon – St Ives – Cambridge and Peterborough – Ramsey – Warboys.

In addition, improved bus priority measures, particularly within Huntingdon, have the potential to deliver faster, more reliable journeys that can compete with the car on journey times.

The revised BSIP will be an important tool for helping us to deliver bus service improvements in the region, and the TSfH will help us focus on the local bus network and the improvements and enhancements required both now and in the future with the new developments proposed.

RURAL BUS SERVICES AND DRT

As well as addressing the key intra-urban routes within Huntingdonshire, which are so important to the movement of workforce and the delivery of growth, we will also tackle the gaps in public transport provision in the rural areas, including the villages and the more rural town of Ramsey.

Huntingdonshire's Local Plan to 2036 identifies Ramsey as a Spatial Planning Area and one of the main locations within Huntingdonshire suitable for sustainable growth. The Spatial Planning Areas are responsible for providing approximately three quarters of

the district's objectively assessed need for housing and the majority of employment and retail growth.

Therefore, in order to maximise accessibility within and to/from these areas, a comprehensive package of local routes and DRT options will be provided. This will offer an integrated and sustainable network, with an attractive and consistent frequency, linking larger towns and some smaller villages.

We will review and assess the public transport offer, limitations, and barriers within Ramsey to identify infrastructure that would improve the network in and around the town. In addition, a review of levels of service at evenings and weekends will be undertaken and improvements made to the services provided during these times.

Many Huntingdonshire residents, however, live within smaller villages outside of the reach of existing bus services, or receiving an infrequent service. Working in partnership with HDC and building on the Ting trial, we will ensure that local community and DRT provides accessibility for all, seamlessly integrated into the bus and rail network with dedicated interchanges and joint ticketing wherever possible.

Again, the BSIP and the TSfH will be key to delivering these targeted improvements and we continue to investigate options for bus reform in the region.

Key to ensuring a safe, accessible transport network for all that supports social inclusion and access to opportunity is our package of investment and financial support for our rural public transport network, including DRT. More people will have a genuine alternative to the car in the form of access to reliable, comprehensive public transport. The Bus Reform work will be complemented by the lessons learnt from the Ting trial in West Huntingdonshire, to ensure all within Huntingdonshire have an affordable, sustainable, public transport option that provides access to employment, education, shopping, and recreation, at a reasonable frequency. In relation to bus service improvements, larger settlements will be prioritised as there will be sufficient critical mass in these areas to make particular services viable. This programme will

then be expanded to the more remote and low population density villages once bus usage has become more normalised.

INTERCHANGE AND MODAL INTEGRATION

Our approach will integrate all forms of public transport – including rail services, local buses and community and DRT – to provide a seamless, attractive, and comprehensive rural public transport network. We will work to adapt existing rail and bus stations in rural Mobility (Travel) Hubs, offering improved real-time information provision, waiting facilities and cycle and car parking, supported by a more unified, integrated ticketing system. The importance of first/last mile connections should not be underestimated – investment will be forthcoming to ensure safe, well-maintained links are provided to Mobility (Travel) Hubs and major attractors, including key transport hubs. For example, we will investigate where best to locate any new bus stations or interchange facilities in Huntingdon and the market towns, where this is required. Wherever possible, these will be closely aligned with other modes and interchanges, for example rail stations.

As part of this overarching package, due consideration will be given to car share schemes, improving the safety of our active travel routes, whilst examining the appropriate implementation of e-bike and e-scooter schemes within the towns of Huntingdonshire.

RAIL

Improving the rail offering in the region is another key aspect of this Plan, including in Huntingdonshire.

We will explore opportunities to enhance strategic public transport accessibility and support growth through new infrastructure, including improving multi-modal connectivity to Alconbury Weald. This includes the potential for a new railway station

being investigated with partners at Alconbury Weald, as outlined in *Huntingdonshire's Local Plan to 2036*:

“Transport infrastructure improvements proportionate to the scale of development including linkages to the Cambridgeshire Busway and the identified opportunity for provision of a railway station on the East Coast Mainline Railway”

In addition, we support the delivery of East West Rail (EWR) to provide a direct rail service from Cambridge to Oxford. Local connectivity into the EWR route is key to maximise the potential of the scheme and ensuring the people of Huntingdonshire have increased opportunities to access key employment, education, retail, and health destinations. This includes lobbying the EWR Company and government to provide an appropriate station in the St Neots vicinity. This will help to significantly reduce journey times to major cities elsewhere, creating new opportunities for work and leisure for our residents while supporting expanding the labour market and Cambridgeshire and Peterborough's productivity.

ACTIVE TRAVEL

Active travel is a key element to our strategy for Huntingdonshire. Increasing uptake in the district is crucial and will take the form of better infrastructure and routes within our market towns, and also connecting villages to these towns where services can be provided.

New, high-quality active travel infrastructure helps to make active travel a safer and more attractive option for local journeys within and between our towns and villages. More journeys on foot and by bike will also help to alleviate traffic congestion and improve air quality, whilst allowing those without access to a car, or unable to drive, more independence and opportunity to travel.

We must acknowledge that in the more rural areas of Huntingdonshire this is a particular challenge, with distance to travel by cycle or walking as well as real and perceived safety issues providing a barrier to uptake. The *Active Travel Strategy* and

the TSfH will be key tools in helping to tackle these issues and for helping to 'fill in' gaps in the network and improve connectivity.

HIGHWAYS

Despite active travel and public transport measures being the priority, there remains a need to invest in targeted highway improvements in the district, such as the A141 and St Ives Improvements, so that the needs of all users are met.

Additional targeted highway, active travel and public transport improvements are required at major development sites such as Alconbury Weald and Ramsey, to support the delivery of much-needed homes and jobs in a sustainable manner. We will actively engage with central government to secure the investment required to improve access to these sites, particularly addressing the A141 corridor, helping to create faster, more reliable journeys by all modes. It is important that this project is accelerated and delivered as soon as possible to ensure that the planned housing delivery can move forward in a timely manner.

Investment in improved regional highway connectivity, such as the dualling of the A428 between Cambourne / Caxton Gibbet and the Black Cat Roundabout, will also improve accessibility to Greater Cambridge and the rest of the UK and help to make Huntingdonshire a more attractive place to live and work.

It is important, however, that the delivery of much-needed improvements to our key road corridors is not at the expense of better walking, cycling and public transport connectivity, and does not result in car dependency. Active and sustainable travel options will be provided alongside highway improvements. These will be planned in accordance with the highest design standards to minimise the impact on the natural environment, and to reduce traffic in local residential streets.

ALTERNATIVE FUELS AND TECHNOLOGY

Sixteen electric charging points have been installed around Huntingdonshire, and we will continue to support electric vehicle charging and infrastructure for electric public transport; in partnership with HDC and central government with the aim to reduce carbon emissions and improve local air quality.

STRATEGIC PROJECTS

NORTH / SOUTH

The A1/A1(M) runs through the middle of Huntingdonshire, acting as a key strategic route to London and northern England, together with being a key local corridor between St Neots, Huntingdon, Alconbury and Peterborough. Between Junction 10 at Baldock (in North Hertfordshire) and Junction 14 at Alconbury, the route suffers from significant congestion and a poor safety record, due to a sub-standard alignment, numerous at-grade right-turn junctions, and five roundabouts on an otherwise grade-separated route between the M25 and Newcastle-upon-Tyne in the North East of England.

Therefore, we support improvements to the A1 corridor to be delivered by National Highways. The development of the A428 Black Cat to Caxton Gibbet improvement scheme will address one of the key existing congested interchanges. Throughout the development of this corridor, the needs of all modes need to be considered, addressed, and integrated into any scheme.

These improvements will help to provide capacity, together with improving safety along the corridor, reducing severance to local villages, and improving journey times and reliability for journeys to, from and within Huntingdonshire along the corridor.

EAST / WEST

East-west accessibility from Huntingdonshire, in particular to and from Cambridge, is limited, and hence we are supporting a number of improvements currently being developed by National Highways and the East West Rail Company.

EWV will provide a new railway linking Cambridge, Bedford, and Milton Keynes to Oxford, transforming public transport accessibility across the Oxford to Cambridge corridor. Unlike the rest of the route the Bedford and Cambridge line will follow a completely new route and therefore connectivity to the route and interchange points must and will be integrated into the fabric of the local area, ensuring good quality, sustainable first/last mile links are provided to key destinations, public transport hubs/networks and the active travel infrastructure.

Within the district, the improvements to the A428 between Cambourne / Caxton Gibbet and the Black Cat roundabout on the A1, and a new three-level grade-separated interchange between the A1 and the A428 is essential to improve east-west movements. In order to address central government policy, we will lobby for improvements for all modes.

LOCAL PROJECTS

ALCONBURY

Significant new housing and employment growth is taking place in the Alconbury Weald area. To support this growth, a number of local schemes will be identified, developed, and implemented. These will provide improvements for all modes on the A141 around Huntingdon, safeguard an alignment for A141 to the north of Huntingdon and provide better multi modal accessibility to, in and around Alconbury Weald. With regards to the A141, a study has been undertaken on the options for improving the performance of the highway which has reached Outline Business Case (OBC) and we remain committed to delivering improvements. The multi modal offer for Alconbury will include working with partners to develop a new rail station, as outlined in *Huntingdonshire's Local Plan to 2036*, thereby increasing the accessibility of the area by sustainable means to key destinations.

ST IVES AND WYTON AIRFIELD

Improvement projects in and around St Ives are planned to mitigate the impact of developments and connect the area's key residential and employment centres in a sustainable manner. The provision of a transport interchange could provide a focal point for high-quality bus and active travel infrastructure connecting St Ives (Busway) with Huntingdon, Alconbury Weald and potentially Wyton Airfield in the long-term.

Our A141 and St Ives Improvements project is currently being prioritised and worked on to reduce congestion and improve reliability across the study area to facilitate sustainable growth, improve the public realm, as well as improving connectivity through active travel modes, walking, and cycling. In addition, improvements to bus service provision and interchange will be taken in consideration.

RAMSEY

Ramsey is a town about nine miles north of Huntingdon. The extensive parish also includes the settlements of Ramsey Forty Foot, Ramsey Heights, Ramsey Mereside, Ramsey Hollow and Ramsey St Mary's. Those without access to a private car can be socially excluded with limited opportunities to access the key employment, retail, health, and leisure opportunities in the neighbouring towns of St Ives and Huntingdon, as well as the city of Peterborough.

A study will also be undertaken to fully assess the transport challenges for the area inclusive of all modes. This study will also outline the potential options to address these challenges and how appropriate funding could and should be sought.

ST NEOTS

St Neots is a town served by a fast rail link into London that makes it an attractive location for commuters. However, the limited public transportation links to and from the town centre to the train station, residential areas (old and new) and other key attractions such as education and employment locations is hampering connectivity for the town's population.



PETERBOROUGH

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OVERVIEW

Each district of Cambridgeshire and Peterborough is different; hence we have developed distinct approaches for the distinct geographical areas of Peterborough, Greater Cambridge, Huntingdonshire, East Cambridgeshire, and Fenland. These are set out in this chapter, and each reflects local transport constraints, opportunities, and patterns of growth.

Each approach outlines the major schemes expected to be delivered within each area to deliver our objectives, both directly by ourselves and in partnership with other local and national stakeholders. Some aspects of the strategies are, by necessity, still under development and hence all schemes will need to demonstrate value-for-money and affordability, together with alignment with our strategic priorities before they are able to proceed.

This section includes:

- Summary of recent and planned growth, and local transport constraints;
- Progress and projects delivered to date; and
- Transport schemes to help deliver each strategy.

BACKGROUND

Peterborough is a rapidly growing city, with a population of over 200,000 people. Traditionally a 'railway town', centred upon its location as a major rail junction on the East Coast Main Line between London and the North of England, it has grown significantly after its designation as a 'new town' in the 1960s. Surrounded by a predominately rural district with few major service and employment centres, Peterborough includes a large historic town centre with an extensive shopping offer, a

major hospital, numerous key employment sites and the site of Anglia Ruskin University, Peterborough (ARU Peterborough) which opened in September 2022.

Peterborough's patterns of growth are reflected in its geography, and its transport network. Peterborough's town centre and 'inner city', including the historic Cathedral and numerous Victorian terrace streets, are surrounded by lower-density development from later years linked by a radial 'Parkway' network of high-capacity dual carriageway roads. This network supports efficient movements between and within the city, resulting in significantly less congestion than elsewhere in Cambridgeshire, helping to support significant growth around the city.

Transport is a key strength for Peterborough, with the A1 (M), A47, A15 and A16 providing strategic connections to other towns and cities. These routes, along with the city's Parkway network provide a key connection to the strategic road network and play an important economic role for the logistics businesses across Peterborough and the many agricultural and food businesses located across Fenland and South Lincolnshire.

GROWTH

Peterborough has been one of the fastest-growing cities in the country over the past decade, experiencing population growth of 17% between 2011 and 2021. The fastest-growing district across the region. Recent growth has been focused at Hampton to the south of the city, a major urban extension on reclaimed brickfields, and at Stanground in the east, together with increased development in the city centre. Several vacant and underused sites close to the city centre also offer the opportunity for continued investment and regeneration.

Peterborough's Local Plan, adopted in July 2019 outlines the vision for the city to become a destination of choice, with a walkable, liveable centre; a strong, resilient economy; and attractive, well-designed neighbourhoods, surrounded by a network of characterful villages.

The **Local Plan** sets out proposals to deliver 19,440 additional homes from 2016 to 2036, with growth focused within the city and within a collection of seven 'urban extensions' at Hampton, Stanground South, Paston Reserve, Gateway Peterborough, Norwood, Great Haddon and at the East of England Showground.

In addition, proposed housing growth in the surrounding districts of South Lincolnshire and North Northamptonshire has the potential to increase commuting trips to the city on key corridors including the A15, A16 and A605.

CHALLENGES AND OPPORTUNITIES

To date Peterborough's transport network has served the city well, however, recent, and planned housing and employment growth has resulted in capacity issues emerging on the road network. As congestion and delay increases on the Parkway network, and queues form at key junctions, the potential for delivering new homes and jobs in the area is becoming increasingly constrained.

The city centre is also entering a new and exciting phase in its development, a phase that will deliver significant levels of growth. The vision and ambitions are outlined in the **City Centre Development Framework**, which details seven 'opportunity areas' across the city centre that will be the focus for redevelopment. The extensive redevelopment of the Embankment Area and Peterborough Station Quarter are both identified as key opportunity areas. To complement the city centre development aspirations, a **City Centre Transport Vision** will help guide future planning policy and provide an ambitious vision that will ensure consistency to future development and growth within the city centre.

Peterborough is viewed by government as one of the 'left behind' towns that has failed fully to benefit from the growth of a knowledge economy in the UK. In the context of the Levelling Up Agenda, Peterborough is categorised by central government as a 'Priority One' area. The allocation of 'Priority One' specifies that government deems Peterborough as a region in most need of investment through Levelling Up funding. Peterborough was successful with its £50m Round 2 Levelling Up Fund bid for the redevelopment of Peterborough Station.

In July 2019, Peterborough City Council declared a climate emergency. The City Council have committed to make the council's activities net zero carbon by 2030, and to also support Peterborough become a net zero carbon city. Transport and travel form a key part of this ambition, including encouraging the use of active travel modes, public transport, and electric vehicles. Increasing the number of people travelling sustainably in Peterborough will significantly reduce the city's carbon emissions, along with bringing several other vital benefits including improving physical and mental health, improving air quality, reducing travel costs, stimulating the economy, and providing jobs to the local area.

At present, Peterborough generally has a good quality day-time bus service; however, frequencies are generally less than they pre Covid pandemic when some parts of the city had buses every ten minutes. The evening bus service is only hourly which makes it inconvenient for passengers and the perceived safety concerns at the Bus Station remain an ongoing issue to resolve.

Peterborough has a large network of segregated cycle and pedestrian routes; with significant improvements to the public realm in and around the city centre and the railway station expected to be delivered as part of city centre redevelopment. However, some major roads and junctions lack adequate provision for all non-motorised users, while in places the Parkway network causes severance between communities that deters active travel between them. The development of the **Local Cycling and Walking Infrastructure Plan** (LCWIP) for Peterborough has identified cycling routes across Peterborough where investment will give the greatest propensity to cycle. In addition, continued investment, and maintenance of the network, particularly integration of walking and cycling routes into new developments, is needed

to ensure walking and cycling is an attractive option for people of all ages and abilities to travel around Peterborough.

PROGRESS TO DATE

Highway improvements have been delivered to support new development, including the upgrade of the A47 Junction 20 to a fully signalised roundabout to help to unlock the delivery of up to 2,500 new homes. Other major schemes that have recently been completed:

- Junction 18. The project increased capacity of the junction and refurbished the footbridge over the A47/A15 roundabout and junction;
- A605 Stanground. The project improved the junction of the A605 Whittlesey Road with the B1095 Milk and Water Drove by creating an additional eastbound lane on the A605 for right turning traffic; and
- A605 Alwalton. An additional eastbound lane was created on the A605 from the Alwalton junction to Lynch Wood to alleviate significant congestion. A number of walking and cycling improvements were also delivered as part of this scheme.

Over recent years there has been significant focus on promoting sustainable travel across the city. The Council has delivered fourteen School Streets initiatives that encourage schools to close the street outside of the school gates during drop off and pick up times. The School Streets project has realised a significant reduction in congestion close to the school sites and increased numbers of parents, pupils and staff travelling in sustainable and active modes. Further School Streets schemes are planned in the future to ensure that active travel is the first choice for all school journeys in Peterborough.

The city has been enthusiastic to embrace the potential that new technologies may bring. The city has 22 electric vehicle charging spaces across the city centre. Four of these are rapid electric vehicle chargers for the local taxi trade, of which £90,000 was awarded by DfT supported with an additional £22,500 local contribution. It is planned

to continue the roll out of electric vehicle chargers across the city centre and future deployment in residential areas.

OUR APPROACH

Investment in highway improvements, particularly on the Parkway network, will continue to support growth where required. However active travel improvements will also form part of any improvement scheme to encourage trips on foot and by bicycle. In addition, active travel infrastructure will be delivered within new developments, providing links to existing infrastructure, which alongside public transport, will be key to making urban extensions sustainable and not reliant on the private car.

The ***City Centre Transport Vision*** will enable Peterborough to transform its growing centre into a vibrant and attractive space that residents can be proud of whilst providing economic benefit to the city. The vision embraces emerging technologies and a shift in travel behaviour. This includes the delivery of multi-functional transport hubs on the periphery of the city centre to provide car parking, and to serve as transition points for goods and deliveries.

The pace of the city centre development is already rapid, Fletton Quays is near completion, and the Embankment Area (including ARU Peterborough), Northminster and the Station Quarter are all progressing. The ***City Centre Transport Vision*** provides a significant opportunity to plan the city centre of the future and ensure a coherent growth strategy across the city centre rather than planning transport infrastructure on a development-by-development basis.

Changes in the city centre would be closely supported by the City Council's ***Smart Cities Transport Strategy***, and users will be able to access real time data for a range of services, including parking availability, public transport schedules and retail stock availability, helping them to make informed and efficient journeys.

Peterborough's public transport network must offer accessibility for all. Central to this is the plan for the bus network delivered through the Bus Reform work and the **Bus Service Improvement Plan** that will provide improvements to levels of service and operating hours. This will help ensure that the bus network provides a seamless, integrated, and high-quality service, allowing people to travel not only across Peterborough quickly and easily without a private car but also providing connections to neighbouring towns and districts.

Bus services will be integrated into new developments at the outset, with the aim of ensuring high-frequency services directly serve new developments as the first new residents move in. We will continue to explore the potential to modernise Queensgate Bus Interchange to present a better gateway to Peterborough and the bus network, while improving linkages to the railway station. Opportunities to deliver Park & Ride will be explored as well as using the River Nene as a possible transport to improve connectivity.

The current bus depot utilised by Stagecoach is too small to facilitate electric buses, with no room for expansion. We will continue to work with partners to find a new depot location that can accommodate all the necessary charging infrastructure so that electric buses can be introduced in Peterborough in the future.

Although Peterborough is well-served by the rail network, with frequent, direct services to London, Cambridge, and Norwich, together with the West Midlands and North of England, there are a number of improvement opportunities, including faster services to London, Cambridge and Stansted Airport, more frequent services on rural routes to Cambridgeshire, Suffolk, and Norfolk.

There remains a need to improve rail and bus links between Peterborough and surrounding areas. The rail services to Birmingham and Cambridge are currently overcrowded especially during peak periods. We will therefore continue to work with partners to examine how to increase service frequency and provide additional capacity. Similarly, on the Peterborough to Ipswich line, frequency improvements are needed as trains currently only run every two hours.

We will continue to work with Invest East Coast Rail to secure investment, improve the passenger experience, improve capacity and reliability, and shorten journey times on the East Coast Main Line. In addition, opportunities to provide additional stations serving Peterborough will be considered at Hampton, Marholm Road, Walton and Werrington.

Complementing this investment is the continued development of Peterborough's walking and cycling network including the Peterborough Green Wheel. Continued improvements to the segregated infrastructure to develop connectivity within, through and around the city; enhanced maintenance; and an upgrading of the cycle network to LTN 1/20 standards, will help to make walking and cycling an attractive choice for short journeys. More journeys on foot and by bike will help allow residents to live active, healthy lives, together with improving air quality and reducing congestion when people switch from the private car.

STRATEGIC PROJECTS

HIGHWAY IMPROVEMENTS: ACCESSIBILITY AND SAFETY

We will work with National Highways to promote improvements to the A1 at Wittering. The improvements should address the safety concerns within the area and also provide improved access to Wittering from the strategic road network.

RAIL IMPROVEMENTS

We will lobby and liaise with Network Rail and other partners to seek the reinstatement of four tracking from Huntingdon to Peterborough along East Coast Main Line to provide additional capacity for those wishing to access the city and beyond.

LOCAL PROJECTS

CITY CENTRE

We will continue to deliver improvements to the transport network to support the growth planned for the city centre and help to make it an attractive destination for shoppers, businesses, and visitors.

The emerging City Centre Transport Vision is a twenty-year strategy to transform the transport infrastructure within the city centre and support the sustainable growth agenda. The strategy will build upon the vision and identify how this can be delivered. The strategy will incorporate innovative new technologies to ensure that everyone has access to a thriving city centre.

Peterborough railway station is an important rail interchange on the London to Edinburgh East Coast Main line with an annual throughput of five million passengers. The station has been refurbished within the past 10 years, but its facilities are inadequate to cope with current passenger volumes and projected future growth which was forecast at 3% per annum over the next decade. Further connectivity to the railway station is proposed through a new access route associated with future development of land to the west of the station. Active travel improvements will be developed as part of these plans, including the option of a segregated cycle lane along Thorpe Road to serve the new western entrance of the rail station. The award of £50m in the Levelling Up 2 fund will kickstart this redevelopment of the Station Quarter with the provision of a new station building and a new western access point.

Another important regeneration area is the redevelopment of North Westgate, an area of the city centre that has been underutilised for decades and will provide additional opportunities for walking, cycling and public transport in this part of the city centre. Better serving the site of ARU Peterborough, to the south of Bishops' Road, together with the wider Embankment Area is imperative. The University Access Strategic Outline Business Case and further development work provides transport options for enabling and managing the growth in the area and identifies a package of measures to create and enhance walking/cycling links to the University and improve highway access to the Parkway network.

ACTIVE TRAVEL

Peterborough has approximately 450km of both on and off-road cycle routes, including eleven named and numbered routes providing a quick, safe, and easy way to get around. Linking to these routes is the 'Green Wheel' (a 45-mile-long cycle route circling the city and linking to rural fens and countryside villages). We will continue to work hard to seek improvements to the whole cycle network and to ensure that new developments successfully address the needs of cyclists.

Peterborough's LCWIP will prioritise a series of key routes that will increase levels of walking and cycling by improving the infrastructure. The LCWIP is undergoing development and will continue to be reviewed and updated as the city grows and develops. Peterborough has identified sixteen key corridors that offer the greatest potential to increase numbers of people walking and cycling and offers the opportunity to expand the network to rural areas and connect outlying villages to the urban area.

The Thorpe Wood cycleway will be one of the first fully LTN 1/20 compliant pieces of infrastructure within the city. The scheme will increase the accessibility of the Thorpe Wood Business Park and create a more attractive route into Ferry Meadows Country Park, which is a popular destination in the area. The Council's commitment to install LTN 1/20 infrastructure in line with Gear Change supports plans to improve sustainable travel infrastructure across the city.

The Oundle Road cycleway between The Village and Ham Lane is currently in the design phase and will be brought forward to form part of the wider Oundle Road route improvements identified through the LCWIP.

To further support the redevelopment of Fletton Quays and the Embankment Area (including ARU Peterborough), funding has been secured for the River Nene Pedestrian Bridge. The provision of a new footbridge across the river Nene will provide direct connectivity between Fletton Quays and the Embankment, maximising the full potential of each site, and removing the severance caused by the River Nene. The footbridge will also support existing residential communities by reducing commuting distances and providing new sustainable walking and cycling routes into the city centre.

In addition, we will complete the public realm improvements including new paving, lighting, and street furniture, within the areas of Midgate, Broadway, Northminster and Westgate of Peterborough City Centre.

Case Study: Junction 15 Footbridge



roundabout) of the Nene Parkway.

New footbridge delivered across the A1260 Nene Parkway to improve accessibility for pedestrians and cyclists with a wider structure and ramps which are less steep. The structure has helped facilitate a new third northbound lane between Junction 33 (Longthorpe Parkway) and Junction 15 (Thorpe Wood

Case Study: Newark Road Active Travel Improvements

New footpath created alongside Newark Road, a key desire line in Eastern Industries for accessing employment, to encourage travel by active travel modes. Funding provided from CPCA as part of Eastern Industries Major Scheme.



Before



After

PARKWAY NETWORK

Peterborough's Parkway network provides for efficient movement within and around the city and includes two of only three bridges across the river Nene. However, certain sections, including the key junctions, suffer from significant congestion and delay, particularly during the morning and evening peak. There is a need for further investment to support growth and to encourage traffic away from the inner city and urban areas. This will provide a safer environment for walking and cycling for short local journeys in the future.

The A1139 Fletton Parkway runs from the A1 (M) to the west of Peterborough, to the A47 to the east. It is a primary route and provides a link between the A14 (via the A605) and the A1 to the A47 and A16. It also serves the major urban extension at

Hampton, which is expected to generate significant additional traffic flows along this key route.

Further work is needed to identify and examine a range of options that will ease congestion and improve safety between Junction 3 and Junction 3a, including delivery of the East Coast Main Line bridge, widening J3 to J3a and a package of sustainable transport improvements and smart cities interventions.

Norwood is a large urban extension to the northeast of Peterborough which will be accessed via the A16. The A16 approaching the junction with the A47 currently experiences congestion and delays at peak times. Improving the A16 and the A47/A16 Roundabout, alongside active travel improvements will reduce peak hour delays and support the delivery of housing and job growth.

Junction 21 of the A15 Paston Parkway is currently operating close to capacity. With the anticipated future growth in the area, and the potential increase in traffic if the route is dualled between Glinton roundabout and Junction 22 there is a need to assess what improvements are required. These improvements would allow for the junction to operate efficiently and facilitate the potential increase in traffic, thereby ensuring that journey times are not adversely impacted. These improvements to this corridor will aim to address the concerns for all transport users including the promotion of active travel modes.

A Strategic Outline Business Case has been produced for A605 – Junction 68. Currently this is an at-grade roundabout positioned in the south-east of Peterborough's urban area. The junction serves as a gateway into the city centre and onto the city's Parkway System (via Junction 4) from Stanground and the Market Town of Whittlesey to the east. A preferred scheme has been identified that will add capacity to the highway network, address existing problems of peak hour congestion, and help to facilitate growth aspirations for the city. We will continue to work with partners to progress this scheme in a timely manner.

Peterborough's *Smart Cities Strategy* has set out the framework for the use of real time data to maximise the efficiency of the transport network and reduce Peterborough's dependency on conventional highway improvement works. The next phase of the project will finalise the strategy and begin planning and implementing smart cities interventions.

Peterborough is currently developing a new strategic highway model (PTM4) and a new Local Plan. Both could highlight transport schemes that are not listed in this section.

GLOSSARY

A

AQMA: Air Quality Management Area – an area where the local air quality is unlikely to meet government's national air quality objectives.

ASSURANCE FRAMEWORK: A structured means of identifying and mapping the main sources of assurance in an organisation and coordinating them to best effect.

B

BUS BACK BETTER: Set government's national strategy on the vision and opportunity to deliver better bus services for passengers across England.

BUS SERVICE IMPROVEMENT PLAN (BSIP): Outlines how the Combined Authority, working closely with their local bus operators and local communities, can achieve a vision for delivering the step-change in bus service provision.

C

CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY (CPCA): On 3 March 2017, Cambridgeshire & Peterborough Combined Authority was established as a Mayoral Combined Authority for the Cambridgeshire and Peterborough area.

CAMBRIDGESHIRE AND PETERBOROUGH COMBINED AUTHORITY ASSURANCE FRAMEWORK¹: Framework to cover the workings/operations of the CPCA.

CAMBRIDGESHIRE AND PETERBOROUGH INDEPENDENT ECONOMIC REVIEW (CPIER)²: Economic Review document is the product of the Cambridgeshire and Peterborough Independent Economic Commission.

CAMBRIDGE CITY COUNCIL (CAMBRIDGE CC): A district council in Cambridgeshire, which governs the City of Cambridge.

CAMBRIDGESHIRE COUNTY COUNCIL (CCC): County Council for Cambridgeshire and is the Local Highways Authority for Cambridgeshire.

CITY ACCESS PROGRAMME: The City Access package is central to the Greater Cambridge Partnership's integrated transport network – providing the thread that links together the GCP's busways, active travel schemes and plans to provide 10,000 additional Park & Ride spaces around the city region.

CLIMATE CHANGE COMMITTEE: An independent, statutory body established under the Climate Change Act 2008. Their purpose is to advise the UK and devolved governments on emissions targets and to report to Parliament on progress made in reducing greenhouse gas emissions and preparing for and adapting to the impacts of climate change.

COMMON ANALYTICAL SCENARIOS (CAS): A selection of data tables, published alongside the Transport Analysis Guidance uncertainty toolkit, to help consider and model the common analytical scenarios.

COMMUNITY SAFETY ASSESSMENT (CSA): Assess the potential impact of schemes on community safety.

CONNECTED AND AUTONOMOUS VEHICLE (CAV): Vehicles equipped to exchange information with surrounding environment and can operate in a mode which is not being controlled by an individual.

COVID-19: An infectious disease caused by a newly discovered coronavirus. Responsible for a global pandemic in 2020-21.

¹ [Local-Assurance-Framework \(cambridgeshirepeterborough-ca.gov.uk\)](https://www.cambridgeshirepeterborough-ca.gov.uk/local-assurance-framework)

² [CPIER-Report \(cambridgeshirepeterborough-ca.gov.uk\)](https://www.cambridgeshirepeterborough-ca.gov.uk/cpier-report)

D

DELIVERY PLANNING: The practice of planning out routes and logistics to deliver products.

DEMAND RESPONSIVE TRANSPORT (DRT): A flexible mode of transportation that adapts to the demands of its user groups.

DEPARTMENT FOR TRANSPORT (DFT): The government department responsible for the English transport network.

DEVOLUTION DEAL: Transfer of powers and funding from national to local government. Deal includes the powers to be devolved, the procedures required for devolution to take place, and reactions to the policy from the local government and policy-making worlds.

E

EAST CAMBRIDGESHIRE DISTRICT COUNCIL (ECDC): A district council in Cambridgeshire, which governs East Cambridgeshire.

ELECTRIC BIKE (E-BIKE): Bicycles with a battery-powered assist.

ELECTRIC SCOOTER (E-SCOOTERS): Motorised stand-up scooter with an electric motor.

ELECTRIC VEHICLE (EV): A vehicle that uses an electric motor for propulsion, comprising BEV's, as well as plug- in hybrid electric vehicles that have an attached petrol or diesel engine to power the battery engine.

ENGLAND'S ECONOMIC HEARTLAND (EEH): Sub-national transport body for the region stretching from Swindon across to Cambridgeshire and from Northamptonshire down to Hertfordshire.

EQUALITIES ACT (2010): A law which protects against discrimination. It means that discrimination or unfair treatment on the basis of certain personal

characteristics, such as age, is now against the law in almost all cases.

EQUALITIES IMPACT ASSESSMENT (EQIA): Process designed to ensure that a policy, project, or scheme does not unlawfully discriminate against any protected characteristic.

F

FENLAND DISTRICT COUNCIL (FDC): A district council in Cambridgeshire, which governs Fenland.

FUTURE FOR FREIGHT STRATEGY: Sets out government's long-term vision for the UK freight sector.

G

GEAR CHANGE: Sets out government's vision for an active travel in England's streets, towns, and communities.

GREATER CAMBRIDGE PARTNERSHIP (GCP): The Greater Cambridge Partnership is the local delivery body for a City Deal with central government, bringing powers and investment.

GREATER CAMBRIDGE SHARED PLANNING (GCSP): The planning service in Greater Cambridge sub-region is managed by the Greater Cambridge Shared Planning team. This is a shared service for South Cambridgeshire District Council and Cambridge City Council.

GROSS DOMESTIC PRODUCT (GDP): Monetary measure of the market value of all the final goods and services produced in a specific time period.

H

HABITATS REGULATION ASSESSMENT (HRA): Refers to the several distinct stages of Assessment which must be undertaken to determine if a plan or project may affect the protected features of a habitats site.

HEALTH IMPACT ASSESSMENT (HIA): Practical approach used to judge the potential health effects of a policy, programme, or project on a population.

HEALTHY STREETS: A human-centred framework for embedding public health in transport, public realm, and planning.

HEAVY GOODS VEHICLES (HGVs): Commercial trucks that feature a gross combination mass of over 3500kg.

HUNTINGDONSHIRE DISTRICT COUNCIL (HDC): A district council in Cambridgeshire, which governs Huntingdonshire.

I

INCLUSIVE TRANSPORT STRATEGY: Sets out government's plans to make our transport system more inclusive and better for disabled people.

INDEPENDENT COMMISSION ON CLIMATE (ICC): Commission to provide authoritative recommendations on the options available to Cambridgeshire and Peterborough to decarbonise the economy, mitigate and adapt to the impacts of climate change.

INTEGRATED SUSTAINABILITY APPRAISAL (ISA): Assessment that combines the SEA, HIA, EqIA, CSA and HRA processes.

INTERGOVERNMENTAL PANEL ON CLIMATE CHANGE (IPCC): Created to provide policymakers with regular scientific assessments on climate change, its implications and potential future risks.

K

KEY PERFORMANCE INDICATORS (KPIs): A quantifiable measure of performance over time for a specific objective.

KILLED OR SERIOUSLY INJURED (KSI): Standard metric used to measure road safety.

L

LIGHT GOODS VEHICLES (LGV): Commercial trucks that feature a gross combination mass of under 3500kg.

LOCAL CYCLING AND WALKING INFRASTRUCTURE PLANS (LCWIPS): Strategic policy documents that identify improvements to active travel infrastructure at the local level.

LOCAL HIGHWAYS & STREETWORKS AUTHORITY: In charge of maintaining all roads in the region, excluding motorways. Peterborough City Council is the Highways Authority in Peterborough, and Cambridgeshire County Council is the Highways Authority for the remainder of the region.

LOCAL PLAN: A document which sets out planning policies and proposals for new development within a Local Planning Authority's jurisdiction.

LOCAL PLANNING AUTHORITY: Authorities responsible for deciding whether a development should go ahead.

LOCAL TRANSPORT AND CONNECTIVITY PLAN (LTCP): Cambridgeshire and Peterborough Combined Authority's new Local Transport Plan.

LOCAL TRANSPORT PLAN (LTP) (2020): Cambridgeshire and Peterborough Combined Authority's previous Local Transport Plan.

LZEV: Low-speed, zero-emission vehicles.

M

MOBILITY AS A SERVICE (MAAS): The integration of various forms of transport services into a single mobility service accessible on demand.

MEDIUM TERM FINANCIAL PLAN (MTFP): Provides a focus on both revenue expenditure and capital expenditure (long-term investment in infrastructure), as well as setting out the Combined Authority's overall financial strategy.

MIDLANDS CONNECT: Researches, develops, and progresses transport projects which will provide the biggest possible environmental, economic, and social benefits for the Midlands and the rest of the UK.

MOBILITY (TRAVEL) HUB: Brings together shared transport with public transport and active travel in spaces designed to improve the public realm for all.

N

NATIONAL PLANNING POLICY FRAMEWORK: Sets out government's planning policies for England and how these are expected to be applied.

NOX: Shorthand for nitric oxide, usually produced from the reaction between nitrogen and oxygen during combustion of fuels, such as hydrocarbons, in air; especially at high temperatures, such as in car engines.

O

OUTLINE BUSINESS CASE (OBC): Part of government's Green Book approach to project delivery, sets out the preliminary thoughts regarding a proposed project.

OXFORD TO CAMBRIDGE CORRIDOR: This corridor has been identified by government as a national economic priority. The Arc is formed of five ceremonial counties: Oxfordshire, Northamptonshire, Buckinghamshire, Bedfordshire, and Cambridgeshire.

P

PARK AND RIDE (P&R): Parking facilities with public transport connections that are located outside of city/ town centres.

PETERBOROUGH CITY COUNCIL (PCC): Local Authority for Peterborough and is the Local Highways Authority for Peterborough.

PLAN FOR RAIL: Sets out government's plan to transform the railways in Great Britain.

PUBLIC RIGHTS OF WAY (PROW): Network of routes where public use is legally protected.

Q

QUANTIFIABLE CARBON REDUCTION (QCR) - LTPs need to set out how local areas will deliver quantifiable carbon reductions in transport, considering the different requirements of different areas. DfT will publish additional standalone quantifiable carbon reductions (QCR) guidance.

R

RETAIL PRICE INDEX (RPI): An index of the variation in the prices of retail goods and other items.

RIGHTS OF WAY IMPROVEMENT PLAN (ROWIP): This plan explains how improvements made by the Local Authority to the public rights of way network in your area will provide a better experience for these users: walkers, cyclists, and horse riders.

S

SITES OF SPECIAL SCIENTIFIC INTERESTS (SSSIS): Those areas of land and water that we consider best represent our natural heritage in terms of their flora, fauna, and geology.

STOCKHOLM DECLARATION: Placed environmental issues at the forefront of international concerns. Marked the start of a dialogue between industrialised and developing countries on the link between economic growth, the pollution of the air, water, and oceans and the well-being of people around the world.

STRATEGIC ENVIRONMENTAL ASSESSMENT (SEA): Assessment that aims to ensure environmental and other sustainability aspects are considered effectively in policy making.

STRATEGIC OUTLINE BUSINESS CASE (SOBC): Part of government's Green Book approach to project delivery. The first gateway approval for any central government intervention in a particular project. It is an initial scoping stage to confirm the strategic context of the proposal and make the case for change.

STRATEGIC ROAD NETWORK: The strategic road network comprises the trunk motorways and all-purpose trunk roads in England

SUSTAINABLE GROWTH AMBITION STATEMENT³: We want to unlock the future of our area by driving good growth, protecting our environment, and creating opportunities for all. We want to close the gap in healthy life expectancy and salaries, increase access to employment and education, and boost innovation. Only by doing this can we ensure a strong and sustainable future.

T

TRANSPORT ANALYSIS GUIDANCE (TAG): Provides information on the role of transport modelling and appraisal.

TRANSPORT DECARBONISATION PLAN: Sets out government's commitments and the actions needed to decarbonise the entire transport system in the UK.

TRANSPORT EAST: Sub-National Transport Body to deliver a collective vision for the future of transport in Essex, Norfolk, Suffolk, Southend-On-Sea, and Thurrock.

U

ULEV: Ultra Low Emission Vehicles.

W

WSP: Independent consultants who undertook the Quantified Carbon Assessment work on behalf of the Combined Authority.

Z

ZERO EMISSION VEHICLES (ZEV): A vehicle which emits 0g of carbon dioxide from the tailpipe per kilometre travelled.

³ [Growth Ambition Statement \(cambridgeshirepeterborough-ca.gov.uk\)](https://www.cambridgeshirepeterborough-ca.gov.uk/growth-ambition-statement)



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

Evidence Base



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Introduction

The LTCP is based on a thorough analysis of a range of supporting evidence. This document examines the current transport conditions and socio-economic characteristics of the area, and an assessment of the likely future opportunities and constraints that we will need to plan for.

The previous iteration of the LTP and its precursors developed by Cambridgeshire County Council and Peterborough City Council (and integrated into the CPCAs Interim LTP, 2017) were built off the back of the following data picture:

- Strong economic growth in the Cambridge sub-region, driven by agglomeration in the knowledge-based sectors meant strong job growth. Subsequently, the population was increasing with significant new housing planned, which increased demand for travel. Employment and population growth were also strong for the Peterborough sub-region.
- Subsequently, there was a forecast of significant increases in congestion across significant parts of the road network up to 2041 with a worsening of peak travel journey times. Contemporary poor performance of several routes was noted together with parallel poor performance (in terms of travel times) in the bus network. Areas of concern included the Cambridge radial routes, the A47 into Peterborough, the Peterborough Parkway system as well as localised congestion in the larger towns.
- An inherent weakness in transport connectivity was identified with the links being between the rural fens (covering Fenland as well as parts of East Cambridgeshire and Huntingdonshire) and areas of strong employment growth particularly limited thereby reducing the opportunities for people living in areas of relative deprivation such as north Wisbech.
- The need to move towards decarbonisation was noted alongside the impact of transport on air quality and public health outcomes. There was also an emphasis on improving local connectivity to encourage an increase in active travel and alternatives to the car for short journeys.

This LTCP has been focused around challenging the previous picture, looking at what has happened since the previous LTP was written to change the policy outlook.

Summary of Evidence

The transport network sits on top of a diverse socio-economic geography and the evidence review needed to focus on the main drivers of travel, the location of housing, jobs, and services. Previously high, economic growth was slowing pre-pandemic. This slowdown was particularly noticeable for Peterborough with a decline in figures for GVA, jobs and the number of small and medium sized businesses. During the pandemic, the Cambridgeshire and Peterborough economy saw a reduction in economic activity (a 1.4%% reduction in GVA between 2019 and 2020), however this was considerably less than the 10.6% reduction across the rest of the UK. In 2021 the UK saw an improvement, now above 2019 GVA levels by 2%, the Cambridgeshire and Peterborough economy similarly increased GVA on 2019 levels by 5.7%.

Our economic activity is concentrated in key 'clusters' of 'Knowledge- Intensive' businesses, particularly around Cambridge and Peterborough. The dense concentration of these businesses allows them to take advantage of 'agglomeration benefits' but means that the prosperity they generate is, in turn, concentrated into small geographical areas, this includes campuses dedicated to a certain specialism, for example the Cambridge Bio-Medical Peterborough has an exciting emerging advanced manufacturing cluster with 1,525

manufacturing businesses and 37,500 employees (9% of workforce) based within Greater Peterborough.

There is a significant risk that without careful integrated planning and appropriate development, future economic growth might ‘overheat’ the economy causing it to ‘burn-out’ – a scenario widely discussed in CPIER. The most obvious manifestation of this for the Cambridge sub-region is the increase in house prices over the past two decades, driven by population growth, high wages, and the build rate of new homes. This then impacts the transport system as commuting distances lengthen and congestion occurs as pinch-points in the network.

Transport connectivity has a role to play in both enabling and effectively connecting new development, as well as connecting more affordable areas to live with centres of employment and locations for key services and amenities.

Employment Growth by Local Authority District

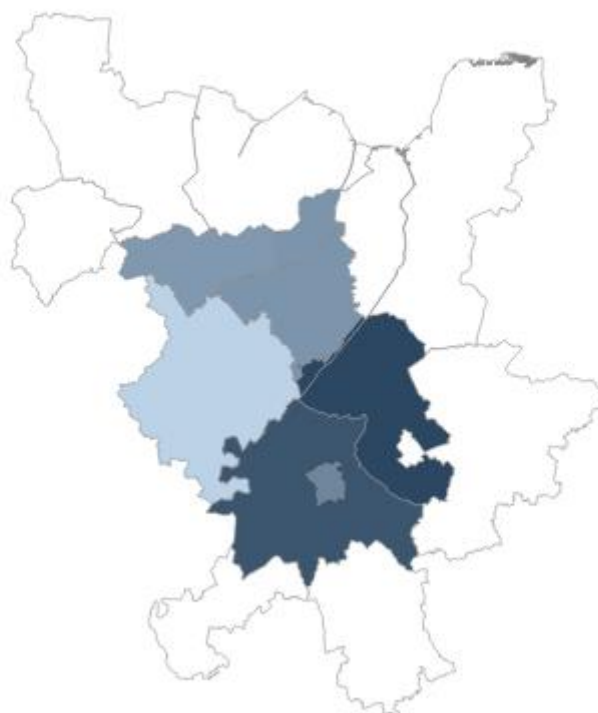


Figure 1 - Employment Growth 2015-2022, CPCA Constituent Authorities

We sponsor the monitoring of employment growth by the Centre for Business Research (University of Cambridge). The latest (2022 data), shows accelerated (5.7%) job growth for East Cambridgeshire as well as South Cambridgeshire (5.3%) and Cambridge (4.1%). Whilst other areas such as Fenland (3.7%), Peterborough (3.6%), and Huntingdonshire (2.2%) are growing at rates just over 3%, closer to the national average.

Our region has adopted what the CPIER described as a ‘blended spatial strategy’ where housing development is taking place in different types of location. Looking at current adopted local plans, 26% of growth is expected on the edge of city locations (either Cambridge or

Peterborough), 27% in market towns, and 22% in new settlements. Based on current travel patterns these will have differing outcomes. City fringe growth in Cambridge has been shown to yield at least 41% active travel mode share and only 33% travel by car (active travel for edge of Peterborough new developments is less). New settlements without a dedicated public transport route (rail or busway) have over 70% of people travelling by car to get to work and access other services.

Traffic, Congestion, and Delay

Congestion and delay act to limit the effectiveness of the transport network. The average delay on local 'A' roads compared to free flow in 2022 for the Cambridgeshire and Peterborough area in seconds per vehicle per mile was 25.1 seconds. The pandemic saw a drop of 17.6% in 2020 from 2019, the 2022 figure is 7.7% below 2019 representing a recovery in congestion, this trend is reflected across the UK. Individually, in 2022 Cambridgeshire recorded 25.6 seconds and Peterborough at 23.8 seconds per vehicle per mile. In addition, the road network often lacks resilience, where alternative routes do not exist (e.g., main inter-urban links across The Fens) or where opportunities for increasing highway capacity do not exist (e.g., in Cambridge and historic towns and cities where the network is constrained by listed buildings and historic streetscape).

The annual road traffic for all motor vehicles in Peterborough peaked in 2019 at 1.23 billion. During the pandemic road traffic declined by 21.6% in 2020 to 970 million before rising to 1.08 billion in 2021, 12.5% below 2019 volumes. Cambridgeshire peaked in 2017 at 5.02 billion, declining by 0.9% over the following two years to 4.97 billion. During the pandemic road traffic declined by 19.8% to 3.99 billion before showing a move towards recovery increasing to 4.46 billion in 2021, 10.4% below 2019 volumes.

Congestion levels show ongoing problems within Cambridgeshire, particularly along the A1309, and A1134 which have highest average vehicle delay (flow weighted) of 81.1 and 71.3 second delays, respectively. In 2021 4.46 billion vehicle miles were travelled on roads in Cambridgeshire.

The focus in Peterborough continues to be around selected junctions of the Parkway network and areas of new housing development. On a smaller scale, there are also significant congestion points for some Peterborough roads. The A1129 has the highest average vehicle delay (flow weighted) of 73.9 seconds, with A1179 (39.5), A605 (35.6) and A15 (29.9) all having delays over Peterborough's average 23.8 seconds. In 2021 1.08 billion vehicle miles were travelled on roads in Peterborough.

Congestion is not only detrimental for drivers of cars, lorries, and other vehicles, but also for people taking buses, cyclists, pedestrians, and other non-motorised users. On average, more than 20% of bus services within the Combined Authority region run late, in large part due to congestion. Average excess waiting time for frequent services in Cambridgeshire in 2020/21 is 1.2 minutes, a reduction from last recorded 2.1 minutes in 2018/19. Peterborough's last recorded average excess waiting time was in 2018/19 at 3.8 minutes, up from 2.5 minutes in 2016/17, however without more recent published data we cannot report on the current trajectory. Future growth in housing and employment, and associated travel, is expected to result in worsening traffic congestion as capacity on the network becomes increasingly constrained, and act as a brake on the economy.

There will be significant growth in the number of commuting trips originating in the areas around the City of Cambridge and to the west of Peterborough. Consequently, the A47

between Peterborough and Wisbech, together with radial routes serving Cambridge, will all see significant rises in congestion by 2041.

Transport Connectivity

Overall, the region has relatively good transport connectivity, with strong links to major cities, ports and airports outside the region, and good connections between major urban areas within it. From Peterborough and Cambridge urban areas, London can be reached by rail in under an hour, London Stansted Airport can be accessed on direct Cross-Country rail services, and the A14, A1(M) and M11 provide good strategic connectivity, including for freight travelling to the ports of Harwich, Ipswich, and Felixstowe on the East Coast.

The strategic freight that travels through Cambridgeshire rather than has a destination in Cambridgeshire can have significant, negative impacts on our communities, especially if the strategic networks experience disruption. This high-level connectivity is critical for ensuring that the region's businesses have easy access to the staff, suppliers, and markets they need, and that tourist attractions can flourish. For example, VisitBritain's latest three-year averaged published data (2017-19) shows that domestic tourism alone brought an estimated 1.385 million visitor trips and £210 million annually into the area's economy.

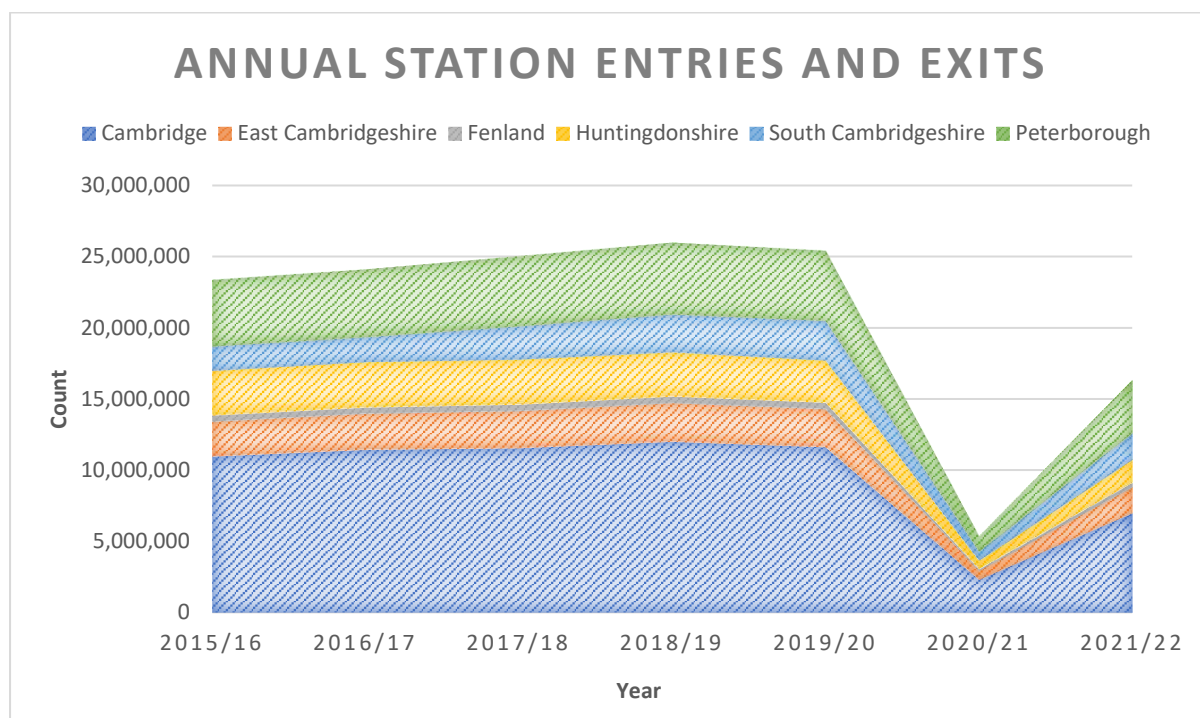
Connectivity within our region is variable, with larger urban areas benefiting from significantly better transport network coverage than their small town and rural counterparts. This translates into poorer access to jobs and opportunities for rural residents. From 2019, in Cambridge 94%, and in Peterborough, 97% of residents are within 15 minutes by walking or public transport of a local primary school. By contrast, in South Cambridgeshire and East Cambridgeshire this figure falls to 81% and 78% respectively.

Although 95% of the population of Cambridgeshire and Peterborough are within 30 minutes of employment centres (and a further 99% are within 60 minutes), many rural areas either lack direct public transport accessibility or suffer from lengthy journey times that make it difficult to those without a car to access jobs and services elsewhere.

Before the pandemic bus passenger numbers were in decline. Cambridgeshire saw a reduction of 11.9% between 2014/15 and 2018/19 (2.6 million fewer passenger journeys) whilst Peterborough saw a reduction of 19.3% (2.1 million fewer). In 2020 during the pandemic bus ridership fell by 69.6% in Cambridgeshire (13.5 million fewer) and fell by 70.8% in Peterborough (6.3 million fewer). Bus ridership remains significantly below pre-pandemic levels, with passenger journeys on local bus services in 2021 for Cambridgeshire 35.7% lower and Peterborough 37.1% lower than 2019 volumes.

Overall levels of travel into the cities of Peterborough and Cambridge by other modes of transport were also knocked by the pandemic but likewise are showing signs of recovery. In Peterborough rail passenger annual movements peaked in 2018/2019 at 5.1m, before falling to lows of 1.1m in 2020/2021, before showing signs of recovery with 3.7m passengers in 2021/2022. This trend can also be seen in Cambridge with rail passenger annual movements in and out peaking in 2019/2020 for both Cambridge North (950,000) and Cambridge Central (11.6m), with this making Cambridge Central the busiest station in the East of England. This dropped to 220,000 (Cambridge North) and 2.3m (Cambridge Central) in 2020/2021 before showing signs of recovery with 730,000 (Cambridge North) and 7m (Cambridge Central) in 2021/2022. While rail travel in Cambridgeshire and Peterborough is showing signs of recovery these figures are still significantly below pre-pandemic levels, particularly for commuting trips.

Intercity rail movement has been reduced considerably (commuting previously made up over 50% of heavy rail use).



For those without access to a car, rising fares and general cost of living are reducing the affordability of the public transport network. Fares have risen across the region, broadly in line with the national average, and significantly faster than Retail Price Index (RPI) (for example, bus fares have increased nationally by an average of 66% since 2005; whilst the cost of motoring has increased by 27% in the last 10 years). This threatens to increase 'car-dependency' – the position whereby an individual has no viable option available other than to use a car when making a journey.

As well as significantly improving bus services and affordability, one potential solution is to further promote the use of active travel modes wherever appropriate. The efficient use of road space makes them an effective way of tackling congestion in key locations, and the range of other benefits they bring, such as improvements to air quality, reductions in greenhouse gases, and improvements to public realm, are closely aligned to several of the LTCP's key objectives.

The use of active travel modes is already broadly popular within Cambridgeshire and Peterborough, and sees high levels of investment, particularly in Greater Cambridge where £16 per head is spent on cycling per annum, a higher figure than in any other area of the UK. Cambridge enjoys the highest proportion of adults who cycle at least once a week within the United Kingdom at 42.6% in 2021, the closest comparator being Oxford at 33.5%. However, in other areas of Cambridgeshire and Peterborough, levels of cycling are lower, South Cambridgeshire (22.3%), Huntingdonshire (12.4%), Peterborough (9.5%), Fenland (9.4%), and East Cambridgeshire (8.5%). Only East Cambridgeshire is below the English national average of 9.1%. New technology, such as the advent of affordable electric bikes, is already

allowing new groups of people to cycle and lengthening the distance many are willing to travel by bike.

Similarly for proportion of adults who do any walking or cycling once a week, in 2021 Cambridge leads (85.8%), followed by South Cambridgeshire (78.7%), Huntingdonshire (78.3%), East Cambridgeshire (71.5%), Fenland (67.4%), and Peterborough (62.5%). The English national average is 71.2%, in the Cambridgeshire and Peterborough area only Fenland and Peterborough are under this national average. Between 2016-2021 the cities of Peterborough and Cambridge have seen a decline in active travel at -6.8% and -1% respectively. Moderate increases have been seen for Fenland (0.6%) and East Cambridgeshire (2%). Large increases have been seen for South Cambridgeshire (5%) and Huntingdonshire (7.5%). The English national average has increased by 0.7% between 2016 and 2021.

Decarbonising Transport

Promoting the uptake of public transport and active travel modes will have a significant, positive environmental and societal impact. The proportion of carbon dioxide (CO₂) emissions produced by transport has seen a marked increase in all Local Authorities in Cambridgeshire and Peterborough over recent years.

In 2020, total CO₂ emissions in Cambridgeshire and Peterborough were 6,572 kilo-tonnes. In the same year per capita emissions in Cambridgeshire (8.5 tonnes) were higher than in Peterborough (5.0 tonnes) and the East of England average (4.9 tonnes).

The highest proportion of CO₂ emission in Cambridge derived from Domestic emissions (34.93%) followed by Public Sector emissions (21.75%) and transport emissions (20.41%). In Peterborough, the sectors of equivalent significance were road transport emissions (37.46%), Domestic Emissions (24.96%) and Land Use, Land-Use Change and Forestry (LULUCF) Emissions (15.47%).

There remains a considerable disparity between the cities and more rural districts, where car ownership and usage are higher. This is represented in the data showing that Fenland has a comparable per capita emission (13.4 tonnes) to East Cambridgeshire (13.9 tonnes). Both being by far the highest in the CPCA area. Forecasted traffic growth will subsequently result in an overall increase in CO₂ emissions, without a move to improved public transport provision in rural areas this trend will become inevitable.

The UK wide contribution of transport emissions to total CO₂ emissions is 34.31%. Overall, transport emissions across our region have reduced by 13.95% between 2015 and 2020. Whilst for the UK in the same period there was significantly more progress with reducing transport emission with a reduction of 22.87%.

The Climate Change Commission for the CPCA area has produced its final report. This Plan aims to ensure that the recommendations made to reduce carbon emissions from transport are progressed, developed, and implemented wherever possible, including:

- A 15% reduction in driven car miles by 2030;
- The rollout of electric vehicle charging infrastructure, bringing those districts with low provision up towards the levels of the best;
- A transition towards zero emission bus and taxi fleets by 2030 – including improvements to public transport, trials of on-demand electric buses, and infrastructure for walking and cycling; and

- Exclusion of diesel van and trucks from urban centres by 2030.

With transport being the main cause of greenhouse gases in Cambridgeshire and Peterborough, the LTCP becomes central to reducing emissions successfully and fairly.

Equity, Equality, and Safety

There continues to be a disparity in the type of economic growth across the CPCA region. This is particularly evident when comparing the growth of micro (0-9 employees) and small (10-49) businesses. Between 2015-2022 the number micro businesses increased across all the Cambridgeshire and Peterborough area districts with highest increase being recorded in Peterborough (32%) with other districts following at Fenland (27%), South Cambridgeshire (10%), Cambridge (9%), East Cambridgeshire (9%), and Huntingdonshire (6%).

Across the UK the count of micro businesses increased by 13.9%. In the same period, small businesses at the highest rate in Huntingdonshire (27%) with other districts following at Peterborough (26%), Fenland (21%), South Cambridgeshire (18%), Cambridge (14%) and East Cambridgeshire (5%). Across the UK the count of small businesses increased by 5%. A recent report by OSCI into 'left behind' neighbourhoods (areas with high deprivation and relatively poor infrastructure) in England identified Wisbech in Fenland. One Wisbech ward scoring in the top one hundred for places with such characteristics out of over 8,000.

Looking at the Index of Multiple Deprivation, Peterborough ranks as the 51st most deprived out of 317 district and unitary councils nationally. Peterborough is therefore in the most deprived 20% (quintile) of local authorities in England. This is reflected in lower-than-average health and educational outcomes for the city.

The trend in those Killed or Seriously Injured (KSI) on the areas roads is relatively flat, increasing between 2015-2017 then falling between 2017-2020, comparing 2015 and 2021 figures there has been an increase of 83. Given the increases in road traffic this should be viewed relatively positively. Each area continues to have different high-risk groups; for Peterborough, pedestrians & motorists; Cambridge, cyclists & pedestrians; elsewhere in Cambridgeshire, motorists, and motorcyclists.

Public Health and Air Quality

Across Cambridgeshire & Peterborough, there are areas that suffer from poor air quality. Hotspots with a high concentration of business activity and transport movements lead to localised air quality problems. There are five Air Quality Management Areas (AQMAs) in the region linked to the transport network. Addressing the causes of these hotspots, as well as other locations where poor travel-related air quality negatively impacts our health is key to the overall success of this LTCP.

The transportation of goods by freight plays a key role in servicing Cambridgeshire and Peterborough's industry, communities and supporting our growth and economic development. Freight offers our residents choice as consumers and businesses, keeping the county thriving and attractive. As we continue to grow, so does the volume of goods traffic and the potentially adverse impact on our local communities' public health, safety, and air quality.

Future of Mobility – Electric and Digital Connectivity

Reducing greenhouse gas emissions and removing air quality management areas requires a multifaceted approach, including encouraging better use of active travel modes such as walking and cycling, improving public transport, and increasing the number of electric vehicles

in use. Electric vehicles require appropriate infrastructure, such as charging points, before they become a viable transport option.

The more urban areas of South Cambridgeshire, Cambridge, and Peterborough all have charging point numbers broadly in line with the national average, while the more rural areas of East Cambridgeshire, Huntingdonshire and Fenland have numbers significantly below the national average. If widespread roll-out of electric vehicles is to become a reality across Cambridgeshire and Peterborough, a concerted effort will be needed to provide better charging provision across its geography, not only in more urban areas.

There are several barriers to uptake of EVs and hydrogen vehicles in Cambridgeshire and Peterborough and nationally, including:

- A lack of charge points – at home, at destination locations and on the strategic road network. Grid constraint – new and existing developments lack the necessary electricity distribution capacity to install charge points;
- Cost of vehicles – new EVs are significantly more expensive than internal combustion engine vehicles;
- Battery technology – Battery technology is constantly improving, but current batteries have limited energy density and take a long time to charge, making it difficult to compete with gasoline;
- Public perception – as an unfamiliar technology, not yet adopted at scale, there are issues around perceived reliability/range etc;
- Varied charging adapters – different car makes/models use different adapters decreasing the number of available charge points; and
- Varied business models – different payment methods prohibit the uptake of Electric Vehicles.

The *East Anglian Alternative Fuel Strategy* and *Electric Vehicle Implementation Strategy* will ensure our continued focus on the development of the appropriate infrastructure across the region.

In the same way that electric vehicles require charging infrastructure to make their roll-out a reality, autonomous vehicles need good mobile coverage to operate effectively. It is expected that for autonomous vehicles to be effective 5G coverage will be required. 5G is currently unavailable in some areas of the UK, but current rates of 4G coverage provide a good proxy for what 5G coverage might look like in the future.

Potential Future Trends: Post Covid-19

The Covid-19 pandemic has had a very specific impact on trends in transport and travel. It has depressed travel across all modes of transport and accelerated the propensity for people to work at home; referencing 'Working from Home Propensity and Capacity Release' "Our model predicts that if people who used to commute by car and who are now working from home were to continue to do so for two days per week, between 10% to 12% of peak hour traffic would be removed".

Whilst the actual long-term changes are yet to be established, the National Infrastructure Commission study 'Behaviour Change and Infrastructure Beyond Covid-19' provides a firm understanding of the possible scale and scope of the changes. Noting that it is not just the Covid-19 pandemic that will be driving the increase in home working. Research for British Telecom, Open Reach estimates that the impact of the roll out of full fibre broad band will see

one million more people working from home, saving an estimated 300m commuter trips by 2025.

Focusing on four specific trends, working from home, social wariness, dispersal from cities and the use of virtual tools the author's scenarios show a possible future reduction in public transport use for travel to work in the range of 10%-20%. Within all scenarios there is an increase in demand for digital connectivity and digital services and modest (10%) reduction in private car travel. However, these figures need to be seen in the context of predicted population growth, which is very high in some parts of the region.

Previous forecasts on the potential of an economic recovery predicted a point by which the economic value lost during the pandemic would be restored (excluding any resurgence of the virus). However, the likelihood of this materialising soon has been tempered down with slowing economic growth amid persisting supply shortages and rising inflation. This means that the point from which a proper view of the pandemic's longer-term impacts on travel will be delayed. We have commissioned a renewal of the Regional Transport Model and a significant data collection exercise for this will be carried out in spring 2023. This is the point at which the extent to which changes will revert or endure across our area will be known. Until that point it would be premature to assume that long-term behaviour change will be significant enough to change transport policy.

campus which has a full-time equivalent employment of 16,000. Clusters are not limited to development within self-contained campuses, but rather can be city wide. For example



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

Monitoring and Evaluation Report



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Introduction

A set of focused, clear, and measurable indicators provides accountability and incentives for improved performance and can help deliver better value for money as interventions are sought to maximise performance.

We will always aim investment in the transport network that offers the best value for money for Cambridgeshire and Peterborough. The performance indicators will be essential for us as part of its decision making about future priorities for funding in pursuit of the aims and objectives of this LTCP.

This LTCP has a total of twenty-two indicators and sixteen targets, these cover those areas considered most critical to local success. These are central to and most closely aligned to this Plan.

These locally relevant performance indicators have been grouped into three categories, designed to provide a clear measure of performance and delivery:

- Targets – where it is considered that an outcome is clearly attributable to our actions. As a result of this more direct influence, numerical targets have been set which act as a driver of performance;
- ‘Traffic lights’ – where measuring progress is also useful, but where many actions have contributed to an outcome, a ‘traffic light’ system is used to identify overall trends; and
- Monitoring only – indicators that lie outside of the partners’ direct influence and are therefore not considered to be a fair measure of performance, or where data quality is not sufficiently accurate to measure performance.

Further indicators may be developed as a result of new and emerging trends, especially in light of the continued emergence from the Covid-19 pandemic.

In addition, Public Health outcomes and indicators, developed by the NHS, may be useful in performance monitoring of this LTCP and we will explore these issues with partners as the Plan continues to be rolled out.

It is our intention to continue to monitor progress on implementing LTCP on an annual basis. It will therefore form an essential element of the process of review and decisions on future spending. The metrics will be reported by the Combined Authority’s Programme Management Office to the Transport and Infrastructure Committee on a regular basis. The metrics reported will have regular milestones and appropriate programme review dates to track progress and make the necessary amendments.

Due to the Covid-19 pandemic it is essential to have an appropriate baseline against which progress can be monitored. Therefore, the indicators and targets outlined in the Plan will be baselined and assessed against 2019 to ensure they reflect the current demands and position. Following this, targets and trajectories will be established, agreed, and monitored by the Transport and Infrastructure Committee.

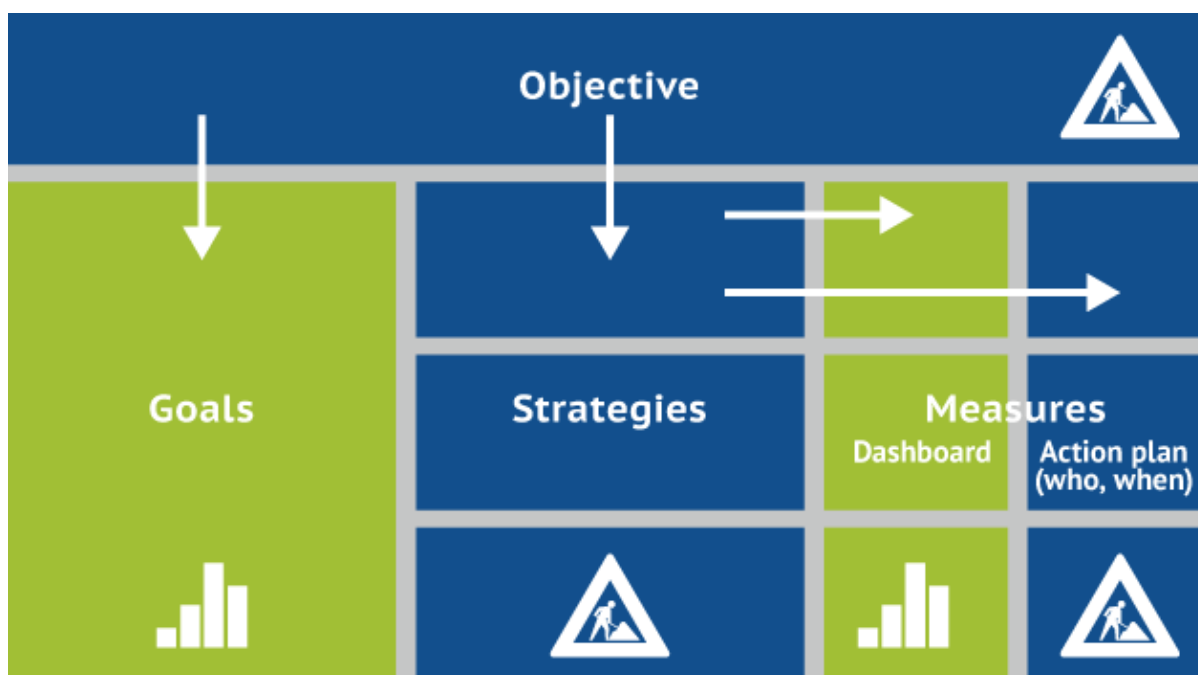


Figure 1 - Link between goals, objectives, strategies and measures

Metrics

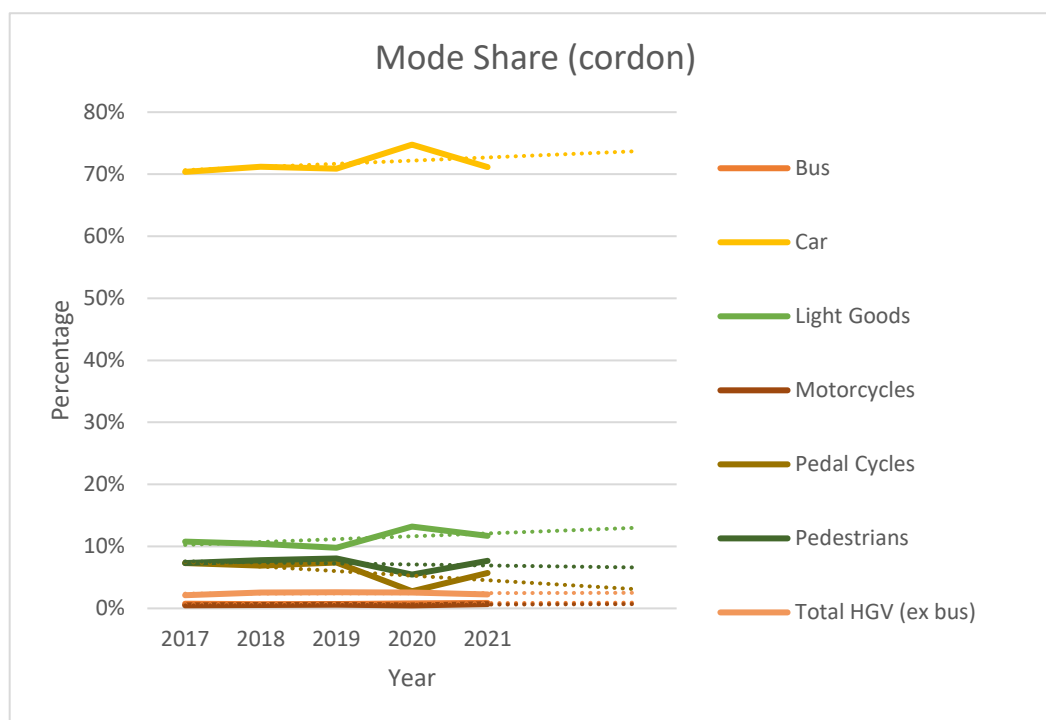
Connectivity

Indicators
C1 - Mode share (cordons)
C2 - Proportion of households with access to cars by district
C3 - Proportion of households with access to cars by income
C4 - Public transport trips per person per year by household income
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C6 - Car ownership by deprivation decile
C7 - Rail Punctuality
C8 - Bus Punctuality
C9 - Local bus passenger journeys originating in the authority area (million)
C10 - Average journey length by purpose and car ownership
C11 – Digital (broadband) availability
C12 – Proportion of fully accessible buses on certain routes or areas

C1 - Mode share (cordons)

What will this indicator show and assess?

The current data on this indicator can be seen below from 2017 to 2021. However, only four local authorities from the CPCA region (Cambridge, East Cambridgeshire, Fenland, Huntingdonshire) have available mode share data.



Source: [Road traffic data - Cambridgeshire County Council](#)

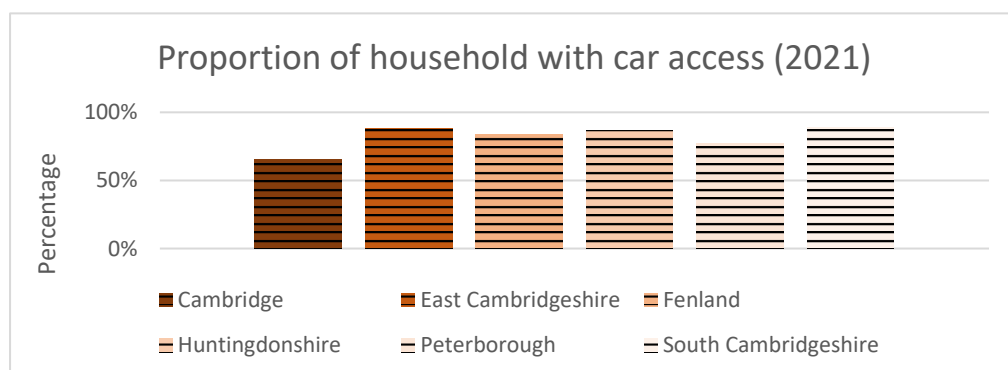
Methodology for collecting the data.

The traffic counts data required to measure this indicator are collected by Cambridgeshire County Council (CCC) on single-day, twelve-hour manual counts yearly in the selected routes and corridors in the Cambridgeshire area. Traffic flows entering and traveling within Cambridge are monitored by using the River Cam screen line and Cambridge Radial Cordon. For the other LAs included in the dataset, the market town monitoring programme is conducted to record transport movements that enter and exit market towns. These observations are then used to assist and justify transport schemes to monitor targets. Data is collected on annual basis.

C2 - Proportion of households with access to cars by district

What will this indicator show and assess?

This indicator shows the proportion of households with access to a car or van. Current data from 2021 shows the CPCA region percentages on household with at least one car access.



Source: [Car or van availability - Office for National Statistics \(ons.gov.uk\)](#)

Methodology for collecting the data

The dataset is collected from the Census 2021 estimates the number of cars or vans available to members of households in England and Wales. Motorcycles, mobility scooters, visitor used vehicles and vehicles that have a Statutory Off-Road Notification (SORN) are not counted in the dataset. Data for this indicator is collected each Census period.

*C3 - Proportion of households with access to cars by income***What will this indicator show and assess?**

This indicator will show the percentage of households in our region that can access at least one vehicle, by level of income. By monitoring this indicator, we can determine the relationship between income and transportation access and target transport provision.

Methodology of collecting the data

There are currently no data for household access to cars by income. We will commission collection and reporting of this data to support the monitoring of this indicator.

*C4 - Public transport trips per person per year by household income***What will this indicator show and assess?**

This indicator measures the number of public transport trips taken by individuals in Cambridgeshire and Peterborough based on their household income. It is important to assess this indicator because it gives us insight on the accessibility and affordability of public transportation for different income groups.

Methodology of collecting the data

No data are currently available for the count of public transport journeys by income for regional and Local Authority level. We will commission data collection relating to household income to support the monitoring and evaluation of this indicator.

*C5 - Percentage of households within 10 minutes' walk of a bus stop with a service of at least once an hour***What will this indicator show and assess?**

This indicator tracks households' access to public transportation. It indicates the percentage of household that have access to frequent and reliable bus services within a short walking distance. Convenience of bus services can be measured and can identify underserved areas.

Methodology of collecting the data

There are currently no data available for this indicator for our region. We will commission data collection and reporting.

*C6 - Car ownership by deprivation decile***What will this indicator show and assess?**

This indicator shows the relationship between car ownership and socio-economic disadvantages within our region. By monitoring this indicator, we can identify areas where car ownership is high or low, and where alternative transportation options may be needed.

Methodology for collecting the data

The current data available for this indicator is split into two different data sets from the Census 2021 and the Ministry of Housing, Communities and Local Government, with collection dates

that are mismatched. We will commission an annual collection and reporting of new data to support the performance of any projects that relate to this indicator.

C7 - Rail Punctuality

What will this indicator show and assess?

The rail punctuality indicator tracks the percentage of trains that arrive at their final destination on time. This is typically defined by train arrivals within a certain number of minutes of the scheduled arrival time, such as within 5 or 10 minutes. This is essential to study as it helps determine the reliability and efficiency of the rail network in our region. Monitoring rail punctuality can help to increase the satisfaction of customers towards the rail network and shift demand from private transport to train journeys.

Methodology of collecting the data

We currently do not have access to this data. We will work with partners to receive and monitor data for this indicator.

C8 - Bus Punctuality

What will this indicator show and assess?

This indicator refers to the percentage of buses that arrive at their destination within a specified time frame. It is an important measure for us to improve trust on the bus service and have a reliable sustainable mode of transport for everyone in the community.

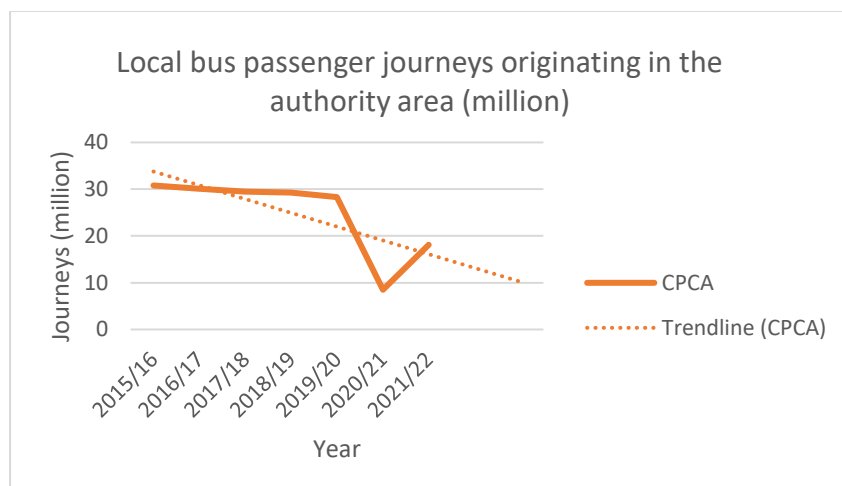
Methodology of collecting the data

We currently do not have access to this data. We will work with partners to receive and monitor data for this indicator.

C9 - Local bus passenger journeys originating in the authority area (million)

What will this indicator show and assess?

The current data for this indicator can be seen below, covering 2015 to 2022 and measures the total number of bus journeys in the region to allow us to evaluate the demand for buses in the region.



Source: [Bus statistics data tables - GOV.UK \(www.gov.uk\)](https://www.gov.uk/bus-statistics-data-tables)

Methodology of collecting the data

The data for bus passenger journeys are based on several sources compiled from the Public Service Vehicle (PSV) survey of over 500 local bus operators. The survey provides information on passenger journeys, vehicle distance, revenue and costs, and vehicles and staff. Data is collected on an annual basis.

C10 - Average journey length by purpose and car ownership

What will this indicator show and assess?

This indicator measures the average distance travelled by individuals for different purposes, such as commuting or leisure, by car ownership status. By monitoring this indicator, we can provide insight into travel behaviour patterns that can indicate the need for better public transportation options.

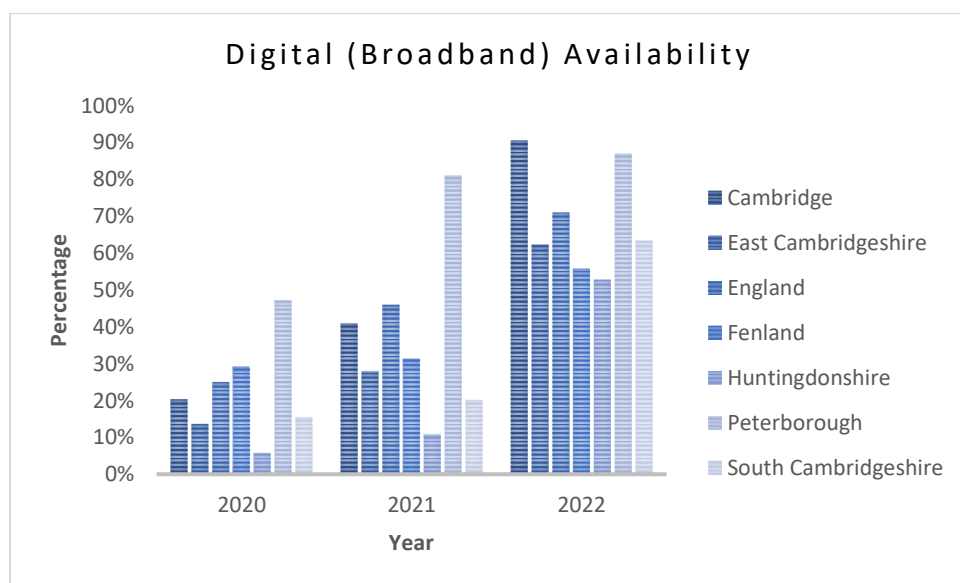
Methodology of collecting the data

Currently, regional data for this data is not available. We will commission collection and reporting of new data to support the performance monitoring of any transport projects connected to this indicator.

C11 – Digital (broadband) availability

What will this indicator show and assess?

This indicator monitors the proportion of households that have access to broadband internet services within our region, providing critical information on the level of digital connectivity and availability. Below shows the internet coverage in the regions from 2020 to 2022.



Source: [Connected Nations 2022: data downloads - Ofcom](#)

Methodology of collecting the data

The data on regional fixed broadband coverage is collected from several operators. Internet operators are asked to provide data for each address where a service is provided or available. This premises data from Ordnance Survey Address Base Premium is combined with additional geographical classification from the Office of National Statistics (ONS) Postcode Lookup. Data for this indicator is collected annually.

C12 – Proportion of fully accessible buses on certain routes or areas

What will this indicator show and assess?

This indicator monitors the percentage of buses that are fully accessible for people with disabilities on selected regional routes or areas. Bus accessibility includes features such as audio and visual announcements, wheelchair ramps and lower flooring. By assessing this indicator, we can identify areas or routes with insufficient accessibility and improve inclusivity.

Methodology of collecting the data

There are no data currently for fully accessible buses in the region. To keep robust figures on improving transport connectivity, we will commission data collection and reporting for performance evaluation.

Productivity

Indicators
P1 - Number of peak hour vehicle journeys
P2 - Journey time reliability on strategic routes during the AM peak
P3 - Key route network speed (AM peak)
P4 - Percentage change in peak period journey time along key routes and corridors (by vehicle type)

P1 - Number of peak hour vehicle journeys

What will this indicator show and assess?

This productivity indicator monitors the total count of vehicle journeys during peak hours in the region. By tracking this indicator, we can identify high demand for travel and reducing congestion during the morning peak.

Methodology of collecting the data

We currently do not have access to this data. We will work with partners to receive and monitor data for this indicator.

P2 - Journey time reliability on strategic routes during the AM peak

What will this indicator show and assess?

This indicator measures the consistency and predictability of travel time on major routes in the region during morning rush hour. It is calculated by comparing the actual travel time with the expected or planned travel time. This indicator enables us to provide insight in improving road congestion, transportation capacity, and public health effects.

Methodology of collecting the data

We currently do not have access to this data. We will work with partners to receive and monitor data for this indicator.

P3 - Key route network speed (AM peak)

What will this indicator show and assess?

The average speed of vehicles on key routes during the morning peak is measured. Effective monitoring of this indicator will provide information on longer commutes and increased

congestion. This allows informed decisions on road, signal timing, and public transport improvements.

Methodology of collecting the data

We currently do not have access to this data. We will work with partners to receive and monitor data for this indicator.

P4 - Percentage change in peak period journey time along key routes and corridors (by vehicle type)

What will this indicator show and assess?

This indicator will monitor the percentage change in travel time during peak hours on specific routes for different types of vehicles (e.g., cars, buses, etc.). It is important to assess this indicator to identify traffic inefficiencies and help prioritise investments to improve travel times.

Methodology of collecting the data

We currently do not have access to this data. We will work with partners to receive and monitor data for this indicator.

Climate Change and Environment

Indicators
CE1 - Trips per person by mode of transport or journey purpose
CE2 - Proportion of urban trips under five miles taken by walking & cycling
CE3 - Proportion of urban trips under five miles taken by Public Transport
CE4 - Proportion of plug-in vehicles
CE5 - Per capita transport carbon emissions
CE6 - Number of charge points available to the public

CE1 - Trips per person by mode of transport or journey purpose

What will this indicator show and assess?

This indicator will monitor the number of trips made by individuals using different modes of transport (walking, cycling, public transport, and private vehicles) or for different journey purposes (commuting, leisure, or shopping). By measuring this indicator, we can evaluate travel behaviour or residents and identify opportunities to shift towards more sustainable modes of transport.

Methodology of collecting the data

There are currently no regional data available for this indicator for journey purpose. We will commission new data to support the monitoring and evaluation of this indicator.

CE2 - Proportion of urban trips under five miles taken by walking & cycling

What will this indicator show and assess?

The percentage of short urban trips that are made by walking or cycling instead of vehicles are measured for our region. By monitoring this indicator, the CPCA can provide insight in the level of active travel in the local authorities and help identify areas where walking and cycling may need to be improved or promoted.

Methodology of collecting the data

We do not currently have any available distance based urban trip data by walking and cycling. New data will be commissioned to monitor the indicator.

CE3 - Proportion of urban trips under five miles taken by Public Transport

What will this indicator show and assess?

This indicator will monitor the percentage of total urban trips by public transport that are less than five miles. Measuring this indicator will identify the potential in reducing traffic congestion, improving confidence in public transportation and carbon emissions from private vehicles.

Methodology of collecting the data

Like CE2, we do not have any usable data for urban public transport trips under five miles for the region. We will commission an annual data collection and reporting to closely monitor and evaluate these climate indicators.

CE4 - Proportion of plug-in vehicles

What will this indicator show and assess?

This indicator will measure the percentage of registered vehicles in the region that are electric or hybrid electric. By monitoring this indicator, we can provide insight into the level of adoption of low-emission vehicles in the region and a shift towards sustainable transport options and reduced transport emissions.

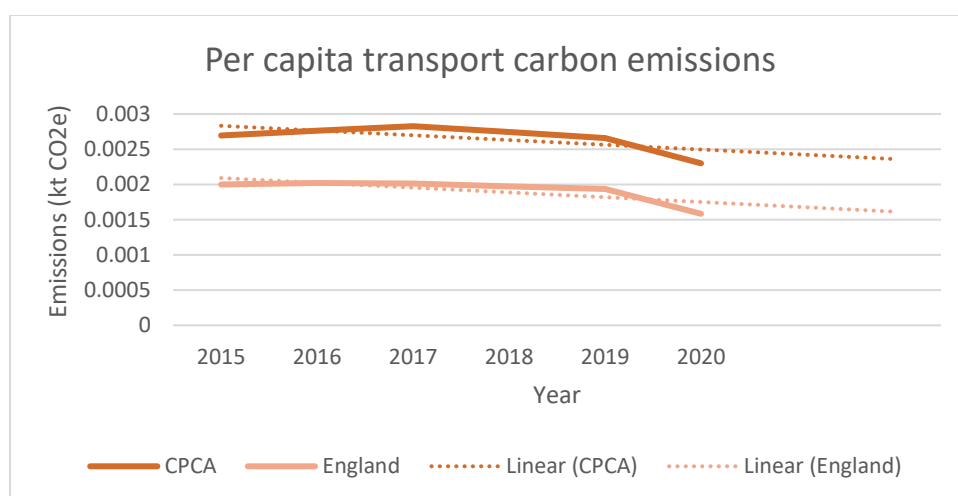
Methodology of collecting the data

We currently do not have any available data accessible for this indicator. We will commission collection and reporting of data to clearly monitor electric vehicle performance.

CE5 - Per capita transport carbon emissions

What will this indicator show and assess?

This is a key measurable of the amount of greenhouse gas emissions produced by an individual because of transport activity. This indicator provides a way to track progress towards reducing carbon emission from transportation, helping to promote sustainable mode shares or low-emission vehicles.



Source: [UK local authority and regional greenhouse gas emissions national statistics, 2005 to 2020 - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/statistics/uk-local-authority-and-regional-greenhouse-gas-emissions-national-statistics-2005-to-2020)

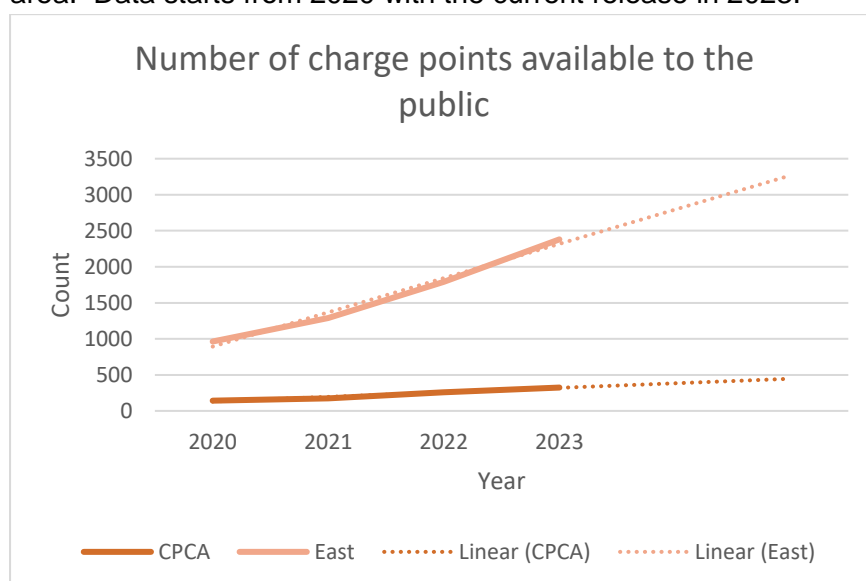
Methodology of collecting the data

The data for this indicator is collected by the Department for Business, Energy & Industrial Strategy (BEIS). The estimates are generated and compiled by the UK Greenhouse Gas Inventory (GHGI) and reported annually. The emissions are reported on an end user basis, where the energy consumed by the final consumer reflects the total emissions relating to that energy use.

CE6 - Number of charge points available to the public

What will this indicator show and assess?

This indicator measures the publicly accessible charging points for electric vehicles in each area. Data starts from 2020 with the current release in 2023.



Source: [Electric vehicle charging device statistics: January 2023 - GOV.UK \(www.gov.uk\)](https://www.gov.uk/electric-vehicle-charging-device-statistics-january-2023)

Methodology of collecting the data

This data is collected by the Department for Transport (DfT) and collaborating with the electric and charging point platform Zap-Map. The statistics provide the number of publicly available electric vehicle charging devices and rapid charging devices in the UK. Data is collected on a quarterly basis.

Health

Indicators
H1 - Proportion of people within 15 minutes of green open space
H2 - Percentage of deaths attributed to particulate air pollution
Error! Reference source not found.
H4 - Levels of noise pollution
H5 - Levels of light pollution
H6 - Levels of air pollution
H7 - Transport related Air Quality Management Areas (AQMA)
H8 –
H9 – Length of cycleway per district

H1 - Proportion of people within 15 minutes of green open space

What will this indicator show and assess?

This indicator measures the percentage of the population living within a 15-minute walk of publicly accessible green open spaces, such as parks, playgrounds, and public gardens. By assessing this indicator for the region, we can help track progress in increasing access to green open space and promote a more sustainable and healthier urban environment.

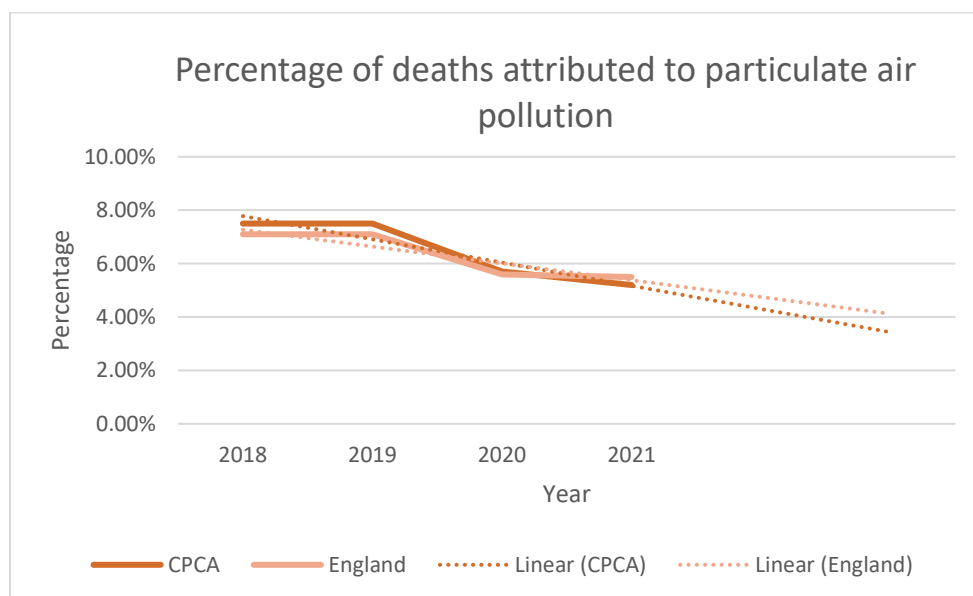
Methodology of collecting the data

The CPCA does not have any available data currently that will measure this indicator accurately. We will commission data collection and reporting to evaluate impacts of any projects that relate to this indicator.

H2 - Percentage of deaths attributed to particulate air pollution

What will this indicator show and assess?

Current data on this indicator can be seen below from the year 2018 to 2021.



Source: [Public health profiles - OHID \(phe.org.uk\)](https://publichealthprofiles.org.uk/)

Methodology for collecting the data

This data is collected by the Office of Health Improvement and Disparities (OHID), part of Public Health England. Particulate air pollution concentrations for each lower tier LA are calculated by approximating LA boundaries to a 1km-by-1km grid and using census population data. These concentrations are then used for estimating the mortality burden attributable to particulate air pollution. Data is collected on an annual basis.

H3 - Percentage increase use of cycling

What will this indicator show and assess?

This indicator monitors the change in the proportion of trips made by cycling over a specific period of time in the region. It will monitor the effectiveness of promoting cycling as a mode of transport and provisions to improve the cycling infrastructure.

Methodology of collecting the data

The data on this indicator is currently incomplete with missing local authorities. We will commission collection and reporting of new data to track the performance of interventions by the CPCA.

*H4 - Levels of noise pollution***What will this indicator show and assess?**

This indicator refers to the measurement of sound levels in the region, caused by various transportation modes such as cars, trains and airplanes. This will monitor and help the CPCA understand levels of noise pollution from traffic and take appropriate actions to mitigate negative health impacts.

Methodology of collecting the data

Currently, the available data for our region is incomplete and will need commissioning to accurately monitor this indicator. We will commission data collection and reporting.

*H5 - Levels of light pollution***What will this indicator show and assess?**

This indicator highlights the amount of artificial light that is present in the area, often in urban areas, that cause a significant increase in ambient light levels that can lead to light pollution. The bright headlights of cars, trucks, and other vehicles can contribute significantly to light pollution due to its intensity that can be blinding to other drivers and pedestrians. By monitoring this for the region, we can take action to address health, safety, and environmental effects.

Methodology of collecting the data

Currently, the available data for our region is incomplete and will need commissioning to accurately monitor this indicator. We will commission a biyearly collection and reporting to get access to pollution data.

*H6 - Levels of air pollution***What will this indicator show and assess?**

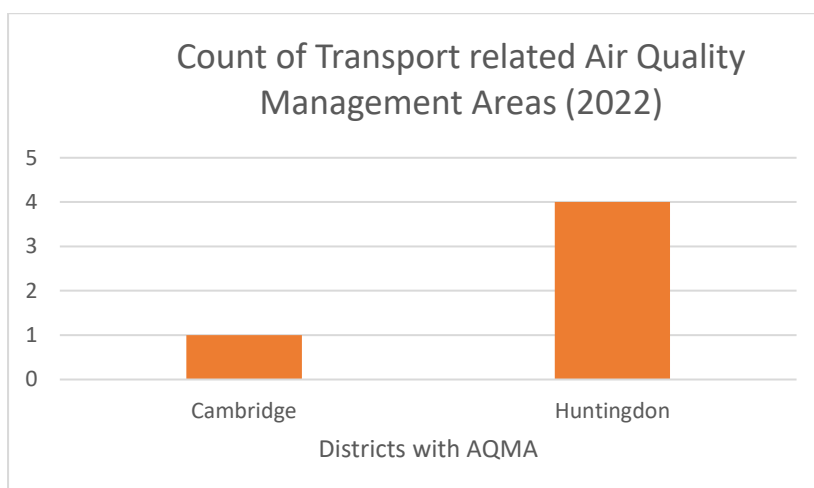
This indicator will track the concentration of harmful particles and gases in the air, such as nitrogen dioxide, sulphur dioxide and particulate matter that can have significant negative impacts on human health. By monitoring this indicator, we can monitor the performance of strategies to reduce air pollution from transportation.

Methodology of collecting the data

The data available for this indicator are available. We will commission a biyearly reporting of data to support the monitoring and evaluation of this indicator.

*H7 - Transport related Air Quality Management Areas (AQMAs)***What will this indicator show and assess?**

This indicator shows areas designated by local authorities where air quality standard is being exceeded due to transport-related emissions. This indicator links to the serious implication on health and climate. By measuring the number of transport related AQMAs, the effects of emissions reduction programs and policies affecting those areas can be monitored.



Source: [Air Quality Management Areas \(AQMA\) - Defra, UK](#)

Methodology for collecting the data.

The data for the AQMA are carried out by DEFRA and measure the air pollution for each Local Authority to make sure that the national air quality objectives are achieved. An AQMA is declared if a Local Authority is not likely to achieve these objectives. Data on new AQMA are collected annually but reviewing current AQMA are done case by case depending on pollutant type.

H8 – Nitrogen dioxide levels from traffic

What will this indicator show and assess?

This indicator monitors the levels of nitrogen dioxide (NO₂) in the air that are primarily caused by vehicle emissions. NO₂ is a harmful air pollutant and assessing the levels for the region can help us to prioritise sustainable modes of transport and reduce the negative effects of transportation on air quality.

Methodology of collecting the data

There are currently no available data for traffic specific nitrogen dioxide levels for the region. We will commission collection and reporting of data to support and monitor this health indicator.

H9 – Length of cycleway per district

What will this indicator show and assess?

This indicator measures the total length of cycleways in the region. By monitoring this indicator, we can provide insight on the availability and quality of the cycling infrastructure.

Methodology of collecting the data

We currently do not have access to this data. We will work with partners to receive and monitor data for this indicator.

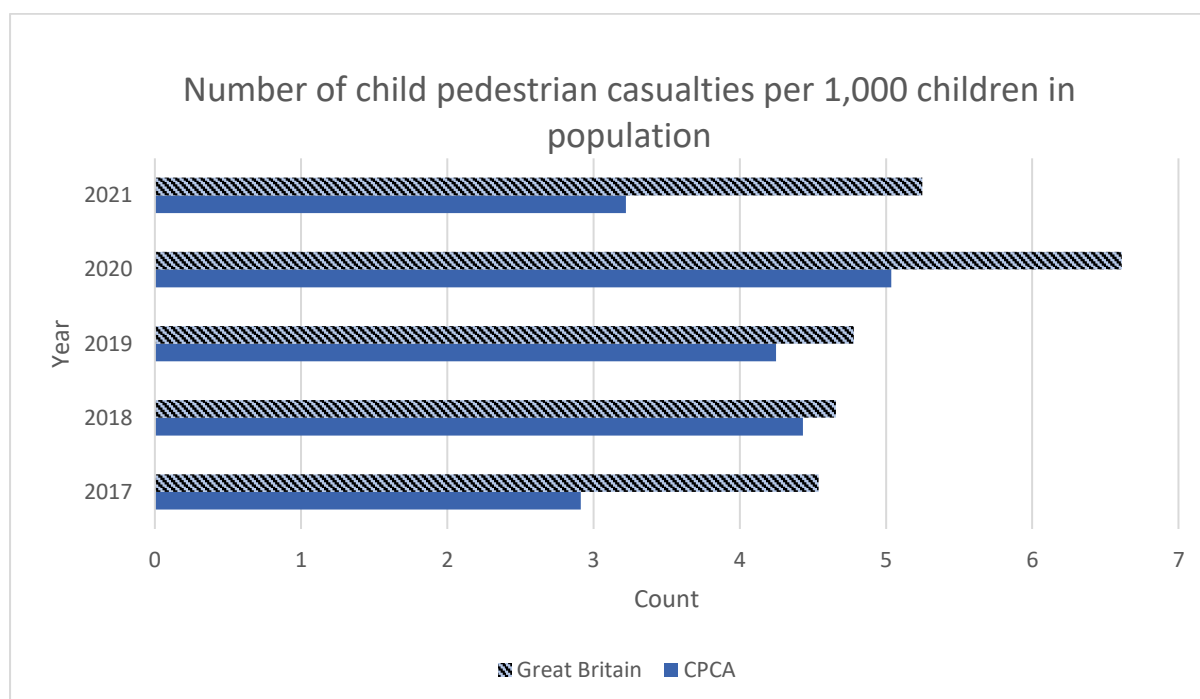
Safety

Indicators
S1 - Number of child pedestrian casualties per 1,000 children in population
S2 – Number of highway casualtiesS2 – Number of highway casualties
S3 - Proportion of people who say they do not use public transport because of fear of crime
S4 – Killed or seriously injured (KSI) casualties in 10% most deprived areas
S5 – Killed and seriously injured (KSI) casualties by road user type and district
S6 – Killed and seriously injured (KSI) casualties by user type vs user type

S1 - Number of child pedestrian casualties per 1,000 children in population

What will this indicator show and assess?

This indicator will monitor road safety data for child pedestrians. This will enable us to identify areas where safety improvements can be made and evaluate the impact of any projects that aim to improve road safety for children, such as dedicated, pedestrian crossing, pavement, and pedestrian-only areas. Current data on this indicator can be seen below compared to Great Britain from 2017 to 2021.



Source: [Road traffic statistics - About \(dft.gov.uk\)](https://www.dft.gov.uk/road-traffic-statistics/about)

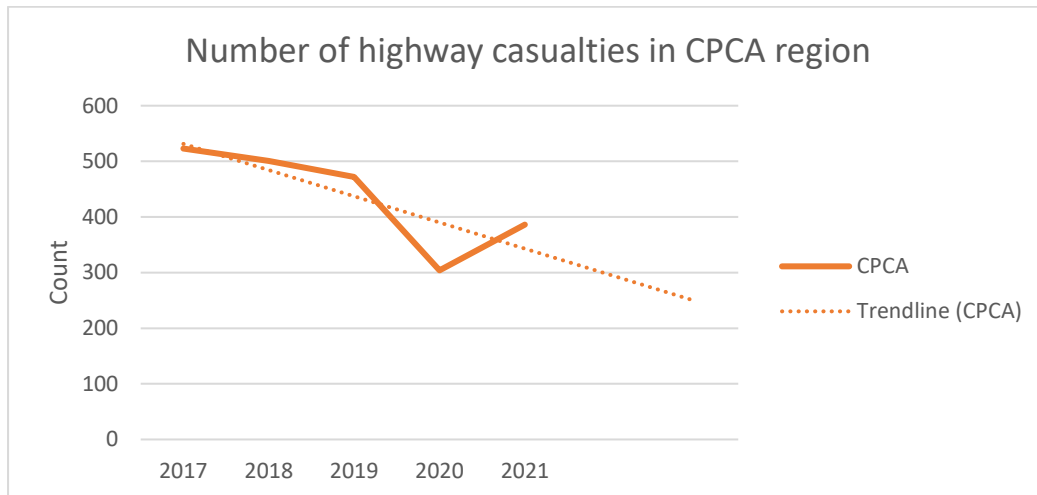
Methodology for collecting the data

The DfT collects road traffic statistics mostly based on injury collision reported to the police through statistical form inputting using the STATS19 guidance, but police forces can use any technology to approach the reporting of data. The STATS19 form collects collision, vehicle, casualty, and contributory factors that caused the incident. Data is collected on annual basis.

S2 – Number of highway casualties

What will this indicator show and assess?

This indicator monitors casualties by road type and is essential to highlight safety improvements for the community. Data is only available for the region, not specific districts from 2017 to 2021.



Source: [Road traffic statistics - About \(dft.gov.uk\)](https://www.dft.gov.uk/road-traffic-statistics/about)

Methodology of collecting the data

The DfT collects road traffic statistics mostly based on injury collision reported to the police through statistical form inputting using the STATS19 guidance, but police forces can use any technology to approach the reporting of data. The STATS19 form collects collision, vehicle, casualty, and contributory factors that caused the incident. Data is collected on annual basis.

S3 - Proportion of people who say they do not use public transport because of fear of crime

What will this indicator show and assess?

This indicator refers to the percentage of people who report that fear of crime is a barrier to their use of public transport. Monitoring this indicator is important to assess for us to identify the perception of safety among public transport users that can impact overall ridership and public transport accessibility.

Methodology of collecting the data

There are no data currently available to measure this indicator. However, we will commission data collection and reporting to support safety interventions.

S4 – Killed or seriously injured (KSI) casualties in 10% most deprived areas

What will this indicator show and assess?

This indicator will monitor the number of people that have been killed or seriously injured in road traffic accidents in the 10% most deprived areas of Cambridgeshire and Peterborough. By monitoring this indicator, we can identify levels of vulnerability to road traffic accidents and prioritise safety interventions.

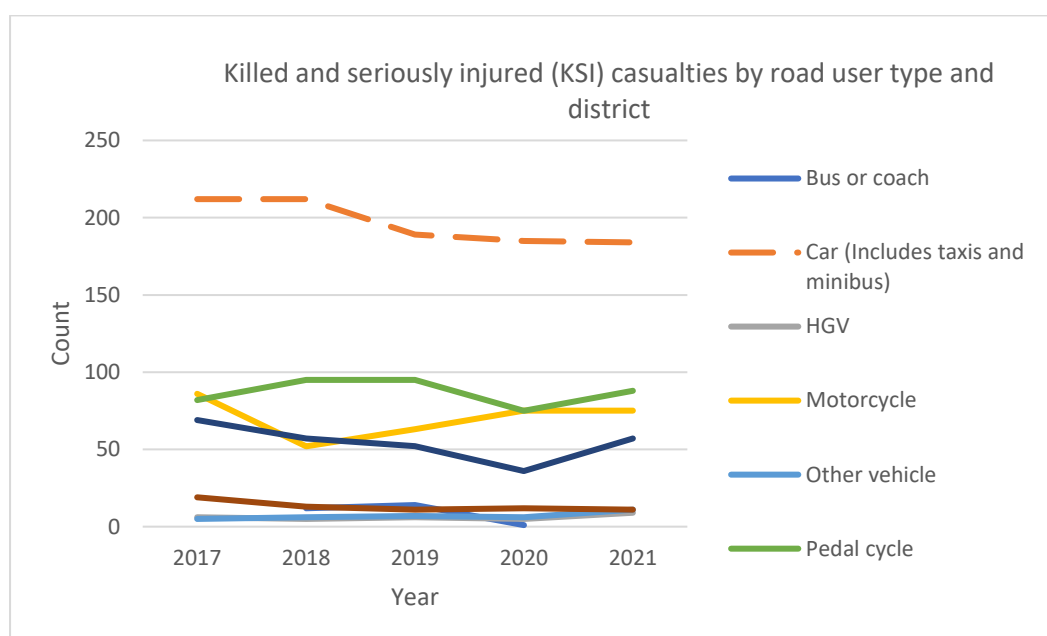
Methodology of collecting the data

There are currently no available data for KSI casualties by lower-layer super output area. We will commission an annual collection and reporting of new data to support the monitoring and evaluation of this indicator.

S5 – Killed and seriously injured (KSI) casualties by road user type and district

What will this indicator show and assess?

In this KSI indicator, road user type is considered and will identify the people in casualties categorised by transport type. The current data available shows data for the region from 2017 to 2021.



Source: [Road traffic statistics - About \(dft.gov.uk\)](https://www.dft.gov.uk/road-traffic-statistics/about)

Methodology of collecting the data

The DfT collects road traffic statistics mostly based on injury collision reported to the police through statistical form inputting using the STATS19 guidance, but police forces can use any technology to approach the reporting of data. The STATS19 form collects collision, vehicle, casualty, and contributory factors that caused the incident. To obtain data for the Local Authority, we will need to collaborate with district police to have a better representation for the CPCA region. Data is collected on annual basis.

S6 – Killed and seriously injured (KSI) casualties by user type vs user type

What will this indicator show and assess?

This will monitor the number of road casualties that are categorised by both road users that are involved in the incident. This can be presented in a matrix format where the columns represent the type of user at fault, and the rows represent the type of user who is the victim. Monitoring this indicator will give the ability to prioritise investment for vulnerable road users and make necessary adjustments to improve road safety.

Methodology of collecting the data

The current data available from the DfT does not include filtering for the categories of the indicator description. We will commission reporting of the data to capture this indicator.

TECHNICAL METHODOLOGY NOTE

DATE:	02 March 2023	CONFIDENTIALITY:	Restricted
SUBJECT:	Phase 3 Technical Methodology Note		
PROJECT:	CPCA Quantified Carbon Reduction Strategy	AUTHOR:	Sajitha Sasidharan, Aditya Sohoni
CHECKED:	Alex Thomas	APPROVED:	James Moore

1 INTRODUCTION

1.1 Background

WSP have been commissioned by Cambridge and Peterborough Combined Authority (CPCA) to undertake a three-phase decarbonisation study to support the Local Transport & Connectivity Plan (LTCP) which is currently being developed. CPCA and its constituent authorities have made a commitment to reduce vehicle km by 15% (from a 2019 baseline) through their LTCP.

The phasing of the study has been designed to align with the emerging Department for Transport (DfT) Quantified Carbon Reduction (QCR) guidance. Firstly, to provide the evidence required to support a compliant LTCP and secondly, to inform the scale and rate of carbon reduction which is required to support net zero objectives.

1.2 WSP Commission

In response to the background described above WSP has been commissioned to undertake a three-phase decarbonisation study to support the LTCP which is currently being developed. The phases include:

Phase 1: Estimation of current and future user emissions.

Phase 1 of the study set out the base year emissions on the transport network and forecast the emissions gap under a “business as usual” and “accelerated electric vehicle” scenario using a high-level link-based methodology. The results showed that a business as usual or do minimum approach reliant on technology change will leave a huge residual gap in carbon compared to the desired trajectory up to 2050.

Phase 2: Carbon assessment of current commitments identified in LTCP.

Phase 2 developed a more sophisticated baseline emissions model, adopting the most detailed method recommended by the upcoming DfT guidance. The network-based model allows us to disaggregate the results by journey purpose, vehicle type, trip length and road type to gain a better understanding of where emissions are coming from. This evidence is used to tailor interventions more effectively to target the carbon “worst offenders”. Once policy measures and specific interventions have been identified, the emissions model is then used to test their impact at varying scales and intensities.

Phase 2 of the study quantified the carbon impact of the current commitments identified in the LTCP. The results highlight that the current commitments shortlisted in the LTCP will not be sufficient to achieve the scale of reduction in vehicle km travelled required to bridge the emissions gap identified in Phase 1. The extent of committed infrastructure that will change travel behaviour (i.e., reduce demand or switch to

sustainable modes) or accelerate electric vehicle uptake is not expected to create the transformational change required to reach the Government's net zero by 2050 target.

The results of phase 2 demonstrated that infrastructure alone is not enough to reduce the emissions gap (identified in phase 1) without additional policy measures that seek to influence travel behaviour on a greater scale.

Phase 3: Option appraisal and carbon assessment of interventions required.

Phase 3 seeks to provide evidence on the range and potential impact of additional policy measures that might be suitable for inclusion in the LTCP in order to achieve the combined authority's policy commitments. The carbon model developed in phase 2 will be used to test the full range of measures which are required to exert a greater influence on travel demand, including spatial strategy, demand management and shared transport solutions.

The key deliverables of this study include:

- **QCR Scoping Study Findings Presentation** – a slide deck summarizing the findings of the study. This has been designed to be suitable for both presentation and review as a standalone document. Task 1 findings were presented in December and Task 2 findings in January. The final slide deck includes findings from both.
- **Technical methodology note** – this document. The purpose is described in Section 1.3 and structure in 1.4.

1.3 Purpose of this Methodology Note

The purpose of this methodology note is to:

- Document the technical methodology (including key assumptions and sources) that have informed the analysis and recommendations presented in the slide-deck
- Set out methodological requirements and recommendations for future stages of carbon analysis in support of LTP4's development in line with the QCR guidance.

The intended audience of this methodology note is officers looking to understand the methodology that has informed this analysis and methodological advice and recommendations for future stages of LTP development.

The slide-deck should be used as the primary deliverable for communicating the findings and recommendations from this commission. This methodology note therefore does not repeat this content from the slide-deck and instead cross-references to content in the slide-deck.

1.4 Structure of this Note

The structure of this note is aligned to that used in the slide-deck as follows:

- Section 2: Carbon budgets and pathways (slides 5-8)
- Section 3: Identify the implementation gap (slide 7-8)
- Section 4: Identify transport outcomes (slides 10-12)
- Section 5: Identify interventions (slides 14 – 18)
- Section 6: Assessment of interventions (18 – 35)
- Section 7: Linking interventions to outcomes (36 – 51)
- Section 8: QCR gap analysis (52 – 53)

2 CARBON BUDGETS AND PATHWAYS

2.1 Transport decarbonisation pathways

Different national and regional pathways represent different interpretations of the pace of which emissions must fall to mitigate climate change. For a more detailed breakdown please refer to phase 1 and 2 deliverables.

The following pathways have been used in this analysis.

CCCs The Sixth Carbon Budget: The UK's path to Net Zero

Three 'explanatory scenarios' developed to identify a '[Balanced Pathway](#)' towards Net Zero. The balanced pathway puts the UK on track for Net Zero by 2050 and supports the required global path for decarbonisation. For the purpose of calculating transport decarbonisation pathways the data is extracted from 'surface transport' under the Scenario Key Metrics tab of the [CCC dataset](#). Key assumptions underpinning the pathway can be found in the [methodology report](#).

Net Zero Strategy: Build Back Greener (2021)

The Net Zero Strategy contains three illustrative 2050 net zero scenarios and an indicative delivery pathway for each sector including domestic transport. The indicative delivery pathway for domestic transport reflects uncertainty in future macroeconomic trends from which a central pathway can be determined.

The central pathway and consistent carbon budgets, if delivered successfully, would meet statutory whole economy carbon budgets set by the UK (assuming that other sectors achieve their relevant delivery pathways). The Net Zero delivery pathway is informed by CCC's analysis but reflect Government policy decisions of how best to achieve targets. Further information on how this pathway has been developed can be found in pages 74-83 of the [Net Zero Strategy](#).

Data is extracted from the [NZS Dataset](#) under the Transport tab; NZS Delivery Pathway (Upper and Lower range).

Tyndall Centre

The [Tyndall Centre pathway](#) is the most ambitious of the pathways analysed with emission reductions throughout the 2020's equivalent to those seen in 2020 under COVID-19 travel restrictions. The method used by Tyndall Centre adopts a different interpretation of what is a 'fair' contribution by the UK to the Paris Agreement, providing the UK a smaller whole economy carbon budget than committed to nationally. Local authorities are then apportioned to a share of the budget.

The data reports can be used to calculate carbon budgets for any part of the United Kingdom from local authority area scale up to regions and devolved administrations. As such, whole-economy decarbonisation pathway annual data is extracted manually from the report by selecting the relevant LA's and summing these.

The Tyndall Centre provides a whole-economy decarbonisation pathway for each local authority. It does not however disaggregate by sector. To provide a transport specific pathway the 2019 proportions of emissions from each sector have therefore been used. This assumes the proportions remain the same in future years (i.e. each sector decarbonises at the same pace) which is a limitation.

2.2 Method for scaling to CPCA using Carbon Tool

The tool has a bottom-up approach to provide the baseline carbon emission till 2050 for transport in the CPCA area with 2019 as baseline. The tool provides details of carbon emissions on a link-based level, with the ability to analyse emissions in each local authority area based on road type. The results of the baseline are also broken down into categories (for example journey purpose, mode type etc.) and aligned to

historical carbon data by local highway authority available from the Department for Business, Energy & Industrial Strategy (BEIS).

The link-based assessment used outputs from different strategic models (Cambridge Sub Regional Model (CSRM2), Peterborough transport model (PTM3), March Area Transport Study Model (MATS), Wisbech Area Transport Study Model (WATS15) and the Southeast Regional Transport Model (SERTM2)). SERTM2 model was developed for National Highways and covers the whole of the south-east of England including the whole of the CPCA area.

The outputs of the link-based data produced in phase one of this project have been combined with the trip genesis and trip length distribution outputs into a more detailed carbon baseline model. The spreadsheet developed does not forecast nor manipulate data to see the effect of different interventions/measures. However, it is considered the starting point for forecasting and sensitivity testing.

The data is provided on a row-by-row basis with each row providing a record of data e.g. sector, attribute, vehicle type kilometres, vehicle type speed. The attribute on each record was journey purpose, journey length bandwidth, road type and so on. The outputs are used separately in the dashboard analysis to avoid double counting.

2.3 Carbon Budgets Methodology

In response to the Paris Agreement, the UK Government has set ambitious Nationally Determined Contributions (NDCs) to reduce greenhouse gases in line with a trajectory to limit global average temperature increases to 1.5°C and to keep global temperatures less than 2°C above pre-industrial levels.

Through the Climate Change Act these NDCs have been translated into UK law in the form of five-year carbon budgets, which set legally binding limits on the total amount of greenhouse gas emissions the UK can emit over five-year periods. These limits reduce with each successive budgetary period. Achieving these budgets will put the UK on a trajectory to achieve Net Zero by 2050.

Slide 15 details indicative transport carbon budgets for each of pathways. For each pathway these have been calculated by summing the results (as documented in the data spreadsheet) for each carbon budget period, as defined through the Climate Change Act.

3 IDENTIFY THE IMPLEMENTATION GAP (SLIDE 7 TO 8)

3.1 Future Emission Scenarios

Three scenarios have been used to test what impact no further intervention as well as accelerated EV uptake would have on transport emissions in CPCA, depicted on Slides 5, 7 and 24 respectively.

The three scenarios used are:

Business as Usual (TAG) Forecast

The Business as Usual (BaU) scenario highlights how transport emissions in CPCA may change up to 2050 without further intervention.

This represents firm and funded policies in line with current TAG datasets and recognised growth forecasts (National Road Traffic Projections (NRTP) 2022 Core scenario).

Fleet assumptions are based on the latest version of the TAG Databook (A1.3.9) which does not account for national bans on the sale of new Internal Combustion Engine Vehicles (ICEVs): a national intervention that is not yet legislated for but is expected to have a significant influence on future emissions.

Accelerated ZEV uptake scenarios

The following scenarios of 'accelerated ZEV uptake' have been used to present possible scenarios of accelerated ZEV uptake driven primarily by the national bans on the sale of ICEVs.

EV:Ready / Localised Market Ready (High and Low)

EV:Ready is WSP's tool for informing transport authorities of future EV demand, supply and charging requirements. It has been used to prepare local authority forecasts of EV uptake that reflect local factors. The method utilises National Grid Future Energy Scenarios (FES) for UK based scenarios of EV uptake and weights these to reflect their relevance to the market today and forecast uptake rates until 2050. Local factors are then accounted for using data such as baseline EV ownership and sales trends, reliance on on-street parking, vehicle ownership, wider fleet and vehicle turnover trends and propensity to switch to an EV (based on socio-demographics and consumer attitude data).

This gives a High and Low forecast of percentage EV ownership as a proportion of total vehicle fleet on an annual basis up to 2050. These percentages have been used in place of TAG Unit A1.3.9 in the forecasting of emissions up to 2050 (see Figure 1). This assumes percentage ownership can be used in place of percentage mileage split, which may cause inaccuracies in some local circumstances (e.g., where an authority has low EV ownership but high EV mileage from trips originated in a neighbouring authority).

EV:Ready only provides EV forecasts for car. To reflect likely switches to zero emission technologies in LGVs and HGVs it has been assumed LGV ownership is the same as EV:Ready forecasts for car, and HGVs follow the same profile but 10 years behind.

The High and Low forecasts reflect the significant uncertainty that exists in future EV uptake but reflects EV uptake is likely to be higher than estimated in TAG.

Common Analytical Scenarios (CAS)

DfT released the Common Analytical Scenarios in August 2022 with a databook that included mileage split by fuel type for each scenario. Growth factors for each CAS scenario were released in December 2022 as part of the National Road Traffic Projections (N RTP) 2022.

The intention of CAS is to provide greater consistency in the treatment of uncertainty in the appraisal, and development of transport schemes, policies, and strategies. Six analytical scenarios have been developed including high economy, low economy, regional, behavioural change, technology and decarbonisation.

The decarbonisation scenarios include two variants:

- Mode Balanced (MB) Decarbonisation
- Vehicle Led (VL) Decarbonisation Scenario

These two scenarios include the same mileage split dataset that represent a potential future of ambitious ZEV uptake. Both are national datasets (not reflecting local differences) and are only scenarios intended to support planning for uncertainty – they are not forecasts. Since fleet assumptions is same for the two variants in decarbonisation scenarios and all other assumptions (e.g., traffic growth, fuel efficiency) remain same as per the Business-as-Usual (TAG) estimate in the carbon tool, only Vehicle Led scenario is considered in the analysis.

The accelerated EV uptake scenario should be used to inform the potential contribution that accelerated EV uptake driven by national policy could have. The scenario however must be enabled by local delivery of charging infrastructure and may fail to materialise if charging provision and other factors (e.g., grid supply) are not overcome.

The datasets used in each emission estimate scenario are summarised in Table 1 below. This includes the values for each key dataset in 2025, 2030, 2040 and 2050 to aid comparison between these datasets.

Table 1: Datasets used in each emission estimate scenario

Fleet composition		BaU (TAG A1.3.9)				EV:Ready-High				EV:Ready-Low				CAS -VL (CAS Mileage Split (VL1))			
		Car	LGV	HGV	PSV	Car	LGV	HGV	PSV	Car	LGV	HGV	PSV	Car	LGV	HGV	PSV
	2025	15%	2%	0%	16%	13%	13%	0%	13%	8%	8%	0%	8%	13%	4%	0%	16%
	2030	36%	5%	0%	28%	44%	44%	2%	44%	28%	28%	2%	28%	41%	28%	9%	36%
	2040	62%	29%	0%	31%	92%	92%	44%	92%	79%	79%	28%	79%	88%	81%	70%	82%
	2050	67%	45%	0%	33%	99%	99%	92%	99%	95%	95%	79%	95%	99%	95%	99%	98%
Traffic growth (Minor Roads)		NRTP Core				NRTP Core				NRTP Core				NRTP Core			
		Car	LGV	HGV	PSV	Car	LGV	HGV	PSV	Car	LGV	HGV	PSV	Car	LGV	HGV	PSV
	2025	1.03	1.13	1.01	0.93	1.03	1.13	1.01	0.93	1.03	1.13	1.01	0.93	1.03	1.13	1.01	0.93
	2030	1.08	1.09	1.01	0.93	1.08	1.09	1.01	0.93	1.08	1.09	1.01	0.93	1.08	1.09	1.01	0.93
	2040	1.15	1.22	1.03	0.93	1.15	1.22	1.03	0.93	1.15	1.22	1.03	0.93	1.15	1.22	1.03	0.93
	2050	1.18	1.34	1.04	0.93	1.18	1.34	1.04	0.93	1.18	1.34	1.04	0.93	1.18	1.34	1.04	0.93
Traffic growth (Motorways)		NRTP Core				NRTP Core				NRTP Core				NRTP Core			
		Car	LGV	HGV	PSV	Car	LGV	HGV	PSV	Car	LGV	HGV	PSV	Car	LGV	HGV	PSV
	2025	1.05	1.13	1.03	0.93	1.05	1.13	1.03	0.93	1.05	1.13	1.03	0.93	1.05	1.13	1.03	0.93
	2030	1.13	1.13	1.07	0.93	1.13	1.13	1.07	0.93	1.13	1.13	1.07	0.93	1.13	1.13	1.07	0.93
	2040	1.24	1.27	1.13	0.93	1.24	1.27	1.13	0.93	1.24	1.27	1.13	0.93	1.24	1.27	1.13	0.93
	2050	1.29	1.40	1.18	0.93	1.29	1.40	1.18	0.93	1.29	1.40	1.18	0.93	1.29	1.40	1.18	0.93
Traffic growth (A Roads)		NRTP Core				NRTP Core				NRTP Core				NRTP Core			
		Car	LGV	HGV	PSV	Car	LGV	HGV	PSV	Car	LGV	HGV	PSV	Car	LGV	HGV	PSV
	2025	1.02	1.16	1.02	0.93	1.02	1.16	1.02	0.93	1.02	1.16	1.02	0.93	1.02	1.16	1.02	0.93
	2030	1.08	1.20	1.03	0.93	1.08	1.20	1.03	0.93	1.08	1.20	1.03	0.93	1.08	1.20	1.03	0.93
	2040	1.14	1.38	1.05	0.93	1.14	1.38	1.05	0.93	1.14	1.38	1.05	0.93	1.14	1.38	1.05	0.93
	2050	1.18	1.52	1.07	0.93	1.18	1.52	1.07	0.93	1.18	1.52	1.07	0.93	1.18	1.52	1.07	0.93
Fuel efficiency (Petrol) in l/km		TAG A1.3.11				TAG 1.3.11				TAG 1.3.11				TAG 1.3.11			
		Car	LGV			Car	LGV			Car	LGV			Car	LGV		
	2025	0.06	0.08			0.06	0.08			0.06	0.08			0.06	0.08		
	2030	0.06	0.07			0.06	0.07			0.06	0.07			0.06	0.07		
	2040	0.06	0.06			0.06	0.06			0.06	0.06			0.06	0.06		
	2050	0.07	0.05			0.07	0.05			0.07	0.05			0.07	0.05		
Fuel efficiency (Diesel) in l/km		TAG A1.3.11				TAG A1.3.11				TAG A1.3.11				TAG 1.3.11			
		Car	LGV	HGV	PSV	Car	LGV	HGV	PSV	Car	Car	LGV	HGV	PSV	LGV	HGV	PSV
	2025	0.06	0.07	0.17	0.26	0.06	0.07	0.17	0.26	0.06	0.06	0.07	0.17	0.26	0.09	0.31	0.41
	2030	0.06	0.06	0.16	0.26	0.06	0.06	0.16	0.26	0.06	0.06	0.06	0.16	0.26	0.08	0.28	0.39
	2040	0.06	0.06	0.14	0.25	0.06	0.06	0.14	0.25	0.06	0.06	0.06	0.14	0.25	0.08	0.24	0.36
	2050	0.06	0.05	0.14	0.25	0.06	0.05	0.14	0.25	0.06	0.06	0.05	0.14	0.25	0.08	0.23	0.34
Fuel efficiency (Electric) in kWh/km		TAG A1.3.11				TAG A1.3.11				TAG A1.3.11				TAG 1.3.11			
		Car	LGV	HGV	PSV	Car	LGV	HGV	PSV	Car	Car	LGV	HGV	PSV	LGV	HGV	PSV
	2025	0.19	0.26	1.15	1.19	0.19	0.26	1.15	1.19	0.19	0.19	0.26	1.15	1.19	0.27	1.19	1.08
	2030	0.18	0.25	1.09	1.18	0.18	0.25	1.09	1.18	0.18	0.18	0.25	1.09	1.18	0.27	1.14	1.00
	2040	0.17	0.28	1.12	1.15	0.17	0.28	1.12	1.15	0.17	0.17	0.28	1.12	1.15	0.28	1.12	0.92
	2050	0.16	0.27	1.12	1.12	0.16	0.27	1.12	1.12	0.16	0.16	0.27	1.12	1.12	0.27	1.12	0.88

3.2 Size of the Gap

The graph on slide 8 depicts the gap between estimates and carbon budgets based on the Common Analytical Scenario which presents the most ambitious EV uptake and the BaU Forecast. The gap for each pathway was determined by calculating the difference between the total carbon budget for each scenario and pathway as per each carbon budget period (CB4 to CB6).

4 IDENTIFY TRANSPORT OUTCOMES (SLIDE 10 - 12)

The Cambridge and Peterborough Independent Commission on Climate recommends a 15% reduction in vehicle km in 2030 (from a 2019 baseline). This was approved by the CA board in June 2021 and is now a commitment. Analysis has been done as to check if this commitment demonstrates a realistic and suitable level of ambition for the LTP to achieve. The BAU estimates were compared to the CCC pathway for this. The steps involved in the analysis are given below:

- To compute the target vehicle km reduction required by CPCA, a 15% reduction from 2019 baseline vehicle km was applied.
- The growth in vehicle km between 2019 and the forecast year (2031) under a business-as-usual scenario was then quantified.
- The 2019 required vehicle km was then subtracted by the 2031 base (which includes traffic growth) to quantify the required % reduction to achieve the policy objective.

To demonstrate how the local 15% objective aligns with the CCC pathway to net zero, the annual vehicle km per tCO₂e was extracted from the carbon tool outputs (vehicle km and the corresponding emission estimates for the years 2019 to 2050). This annual vehicle km per tCO₂e is used to calculate the corresponding annual vehicle km for CCC pathway emissions forecasted.

5 IDENTIFY INTERVENTIONS (SLIDES 14 – 18)

5.1 Carbon Assessment Framework (CAF)

To identify the decarbonisation potential of multiple interventions, a carbon assessment framework (CAF) has been developed. Please acknowledge the general guidance behind slide 17 results:

- The Carbon Assessment Framework (CAF) tool should be used as part of the optioneering stage of the QCR (Stage 3).
- The intervention list has been developed from the Midlands Connect Playbook longlist. In advance of the Midlands Connect Decarbonisation Playbook which is not yet available for use, this study has sought to provide a proportionate estimate of the scale of impact different interventions could realistically achieve. This is intended to support early consideration of the nature and scale of measures required.
- Estimates are high-level and do not account for local circumstances within CPCA
- A range has been provided for user emissions to account for variability in intervention impact
- At this stage a quantitative range for infrastructure carbon is not available. This is largely due to the variability in impact and limited availability of suitable benchmarks.
- More detailed and bespoke carbon assessments of interventions is recommended should interventions be shortlisted.

Each of the scoring matrixes is provided below:

Role within Decarbonisation Framework (Avoid / Shift / Improve).

- Avoid (3): Interventions which reduce the need to travel
- Shift (2): Interventions which increase the proportion of trips that are taken by active, public and shared forms of transport. The reduction in vehicle travel (km) is converted to emissions to quantify the carbon impact.
- Improve (1): Interventions which improve the efficiency of transport.

User Emissions Impact

User emissions relates to the direct emissions generated from the use of the transport network (e.g., tailpipe emissions). Interventions which result in mode shift and a reduction in vehicle use will generate user emissions savings. A four-point scale has been applied to score each intervention:

- Neutral (0)
- Slight beneficial (1): typically, <1,000 tCO₂e
- Moderate beneficial (2): typically, >1,000 tCO₂e and <25,000 tCO₂e
- Large beneficial (3): typically, >25,000 tCO₂e

Scale of user emission savings has been quantified in tonnes of CO₂e (results relate to cumulative impact in emissions up to 2050). A range has been provided to allow for variation in user savings between schemes of the same type. For example, a 1km of cycle infrastructure in one location, will not return the same user emission savings elsewhere. The tCO₂e range is intended to support early consideration of the nature and scale of measures required.

Infrastructure carbon:

Infrastructure carbon relates to emissions associated with the construction, operation and maintenance of an infrastructure asset. A four-point scale has been used to quantify the infrastructure carbon impact of each intervention.

- Neutral (0): None or limited infrastructure carbon.
- Slight increase (-1): Small scale construction / materials involved.
- Moderate increase (-2): Moderate construction/materials and engineering involved.
- Adverse increase (-3): Major construction required.

Due to the variability of infrastructure emissions, dependent on scheme design, scale of materials, construction methods etc, it is not possible at this early stage to provide a quantitative range alongside the four-point scale. For this reason, we would recommend extra consideration is given to infrastructure carbon when shortlisting measures. PAS2080 principles should be applied throughout the LTP4 infrastructure plan, adopting the best practise of the carbon reduction hierarchy.

Whole-life Carbon assessment for schemes should be undertaken to quantify the carbon impact of an intervention across its lifecycle, including user emissions and infrastructure carbon. Interventions scored -3 have the potential to offset any user emissions savings from modal shift.

Net score

The sum of the three scores has been calculated to provide the net carbon score for each measure.

- 0: Limited to no impact on carbon emissions
- 1: Slight beneficial: User emissions savings offset by infrastructure carbon.
- 2: Slight beneficial: Schemes with low user emissions savings but no infrastructure carbon | schemes with moderate user emissions potential but moderate infrastructure carbon
- 3: Moderate beneficial: Shift schemes with moderate infrastructure carbon. To be prioritised in areas of poor sustainable travel choice
- 4: Moderate beneficial: Shift / avoid schemes with moderate user emissions savings and limited infrastructure carbon
- 5: Large beneficial: Shift / avoid schemes with large user emissions savings and limited infrastructure carbon
- 6: Large beneficial: Avoid schemes with moderate user emissions savings and limited infrastructure carbon

6 ASSESSMENT OF INTERVENTIONS

6.1 Principles of Method

Phase 3 of the study builds on the transport decarbonisation model (TDCM) developed in Phase 2 and considers a range of measures that will impact the CPCA decarbonisation pathway. The results of this analysis will define what additional measures are required (over and above the schemes already identified in the LTCP) to achieve a 15% reduction in vehicle km travelled.

6.2 Emissions in the Combined Authority Influence

Through-trips (trips without a destination within the administrative boundary of the authority) and rail are outside the direct influence of authorities to address through the LTCP.

Method: Through trips are excluded from the trip genesis and the new reduced vehicle km is run through the carbon model tool to get the emissions in tCO₂e.

Assumptions: Assumed to remove all the through trips for all time periods.

Limitations: Interventions which could target emissions from through trips have not been quantified as part of this commission.

6.3 Impact of Limiting Traffic Growth

The TDCM includes growth factors to account for housing projections and traffic growth. This assumes that new growth broadly replicates current travel patterns and that all new developments induce travel demand. To quantify the potential scale of emissions reductions which are achievable by limiting traffic growth, we have applied sensitivity tests to the growth factors used in the traffic model.

Method: First step is to get the annual growth in vehicle km travelled (~ 1% to 2% per year) from the carbon model outputs and then apply manual reductions to these growths. Then the reduced vehicle kms is estimated using the reduced growth factors and fed to the carbon tool to get the emissions (tco₂e).

Assumptions: CPCA requires a Spatial Development Strategy (SDS) to apply a carbon lens to the Local Plan alongside the LTP measures to enable this reduction. The assumed reduction rates applied to the growths are 10%, 25% and 50%.

Limitations: Growth rate is aggregated across modes and regions before applying reduction factors. Depending on the spatial development strategy, it's likely that traffic growth would look different across CPCA. For instance, urban areas with high access to sustainable travel choice and services offer the greatest potential to limit car growth.

6.4 Self-Containment Test (Spatial Planning)

Design codes for new developments advocate the 20-minute neighbourhood as best practise – allowing trips within a 20-minute journey time to be made by walk / cycle.

Method: First step is to identify responsive demand which would be analogous to car trips within a band of <5 miles in distance corresponding to a 20-minute journey. Trip reduction factor applied by trip purpose for internal, in-bound and out-bound trips. Through trips have been excluded. Reductions are applied for Personal Business, Leisure & Shopping for Other trip purpose. The reduced vehicle km is then fed to the carbon model to get the corresponding emissions (tCO₂e).

Assumptions: This was only applied to Cambridge and Peterborough. Assumed reduction in car trips/vehicle kms by purpose keeping LGV / HGV movements as non-responsive. The following reduction rates were assumed for different trip purpose.

- Business: 10%
- Commute: 10%
- Other (personal business, leisure, shopping): 14%

Limitations: Other authorities (which include Fenland, Huntingdonshire, East Cambridgeshire and South Cambridgeshire) are not considered. Reductions rates have the potential to be variable dependent on location and scale of interventions (i.e., level of sustainable travel choice available and proximity of services within 20-minute catchment area).

6.5 Impact of Online Services

Increased provision of online services and opportunities provides the potential to reduce emissions by reducing travel as people work, attend meetings or appointments or shop virtually at home or at a local digital hubs, rather than making a journey.

Method: First step is to identify the responsive demand in Cars and LGVs (HGV Trips excluded) for all periods. Respective trip reduction factor is applied to all trip genesis by purpose of the trip. The reduced vehicle km is fed into the carbon tool to get the corresponding emissions (tCO₂e).

Assumptions: Reduction in car trips/vehicle kms by purpose: Business: 10%, Commute: 10%, Other (personal business, leisure, shopping): 10%. Increase in Business LGV trips/vehicle kms = 5%

Limitations: The analysis applies reductions to a 2019 baseline and therefore does not fully account for the legacy of behavioural changes seen during and post covid. The latest evidence released from ONS¹ shows the scale of vehicle reduction could be significantly higher than the reduction factors listed under assumptions above. The data shows that 28% of people reported both working from home and travelling to work over the period September 2022 to January 2023 (whilst 16% reported working from home only) in comparison to the 2019 survey data² which shows 12% of working adults reported working from home at some point in the week before the interview. The scale of reduction could therefore be an underestimate.

However, there is also a risk of re-bounce travel as other trips could be made with the time made available, so the reduction could be an overestimation. Also, worth noting that the online services might not be at the

¹<https://www.ons.gov.uk/employmentandlabourmarket/peopleinwork/employmentandemployeetypes/articles/characteristicsofhomeworkersgreatbritain/september2022tojanuary2023>

² Coronavirus and homeworking in the UK labour market - Office for National Statistics (ons.gov.uk)

same level across all the Local authorities and there is a lack of empirical evidence to demonstrate long and short-term effect.

6.6 Impact of Alternative Fuel

Three EV uptake scenarios are tested

1. Business-as-Usual (TAG) scenario - based on latest version of TAG Databook A.1.3.9 (minimum requirement of EV uptake in QCR guidance).
2. DfT Common Analytical Scenario (CAS) - table VL1 from the vehicle led decarbonisation scenario (minimum requirement of EV uptake in QCR guidance).
3. Localised market forecast - derived from WSP's EV: Ready tool and processed from a range of forecasts (considered Optional by QCR guidance).

Method: The emissions corresponding to the scenarios are obtained from CPCA's carbon tool for all three scenarios.

Assumptions: Only the fleet assumptions change in the scenarios and all other assumptions (e.g., traffic growth, fuel efficiency) remain as per the Business-as-Usual estimate.

Limitations: The TAG and Common Analytical Scenario assumptions are national level. There is no consideration to the scale of infrastructure provision which is required to enable this scale of electric vehicle uptake. No allowance of constraints in electric supply have been made.

6.7 Impact of Achieving BSIP Targets

The Bus Service Improvement Plan (BSIP) has the potential to supplement measures identified in the LTCP to expediate the switch to public transport. Phase 3 will quantify the potential scale of impact of these changes. Our analysis will estimate the scale of reduction in car use could be expected if BSIP reaches its target for bus patronage. The impact of discounting fare prices across CPCA are also tested.

Method:

First step was to identify the rate of increase in bus patronage and then quantifying mode shift from car to bus (increase in bus passenger trips * TAG diversion factor). Next step was to estimate the total vehicle km saved by multiplying vehicle trips and average trip distance. The reduced vehicle km was then fed to the carbon tool to get the emissions in tCO₂e.

Evidence Source: TAG Diversion Factor -TAG Table A5.4.6 Bus diversion factors by recipient/source mode; Average distance - DfT National Travel Survey NTS9912; Elasticities – TAG Unit M2.1 Variable Demand Modelling.

Assumptions: Growth in passenger trips is from a 2019 baseline. Tested for BSIP target growth of 15%, 30%, 50% and 100%. Mode shift from car to PT for fare discount (50% and 100% reduction) were tested.

Limitations: Applied elasticity values across the board. This may overestimate the vehicle km reduction for I-E, E-I and through trips to and from CPCA. It may also underestimate the vehicle km reduction for internal trips within CPCA. Emissions return is dependent upon Tag diversion factor and average trip distance.

6.8 Impact of Future Mobility Solutions for Freight

LGV / HGV movements make up 42% of emissions in CPCA. For short distance trips of less than 5 miles, they constitute 1% of vehicle km, but 3% of total emissions. Particularly with the rise of home deliveries, there is a need to provide first and last mile solutions to freight deliveries. This sensitivity test quantifies the potential scale of carbon reduction which can be achieved by reducing the vehicle km assigned to LGV / HGV movements within the urban areas of Cambridge and Peterborough.

Method:

First step is to Identify the responsive demand (trips <5miles) only for LGV/HGV trips within the Cambridge and Peterborough region. The trip reduction factor (20% for business purpose trips) to internal, in-bound and out-bound trips was applied to get the reduced vehicle km. The estimated reduced vehicle km is fed to the carbon tool to get the emissions in tCO₂e.

Assumptions: Reduction factor only applied to Cambridge and Peterborough on trips less than 5 miles for LGVs and HGVs (Car trips are excluded). Assumes freight deliveries are shifted to zero emission vehicles or are removed through supply chain efficiencies i.e., consolidation centres and optimised delivery routing.

Limitations: No change in LGV / HGV movements outside of the urban areas. This test provides a top-down estimate of the potential scale of emissions reduction, however, there is limited evidence available to justify reduction factor applied. Analysis does not quantify the scale or intensity of measures which is required to achieve this scale of reduction. Analysis does not take account of rates of conversion of HGVs to ZEVs.

6.9 Impact of Physical Measures - Capacity Constraints

Vehicle capacity constraints are physical constraints deployed to restrict vehicle use in targeted locations to reduce vehicle numbers and emissions. For this study these will be for a cordon-based reduction, based on the city centre.

Method: Based on an input cordon analogous to the area of influence of any capacity constraint measure to be implemented (noting that the cordon would be big enough to contain the diversion route(s) as well), the cordon factor is calculated to derive responsive trips that are a subset of total LA vehicle kms. Reduction factor shall be applied to these responsive trips (decreased by 6%), and the reduced vehicle km is fed to carbon tool to get the emissions in tCO₂e. The figure below shows the map showing city centre cordon for Cambridge.

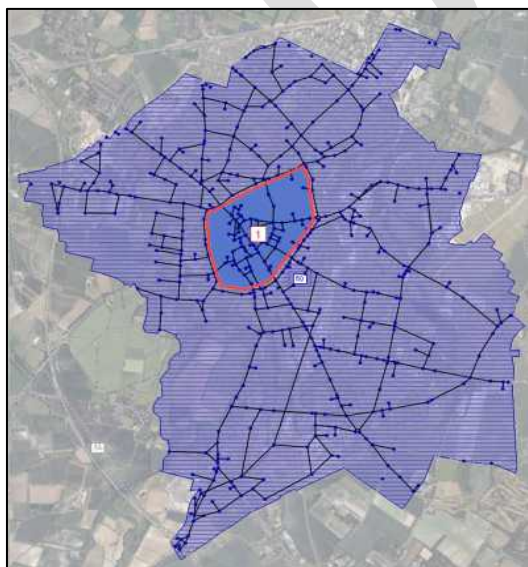


Figure 1: City Centre Cordon of Cambridge

Evidence Source: Literature (disappearing_traffic_cairns.pdf³) – Empirical data from multiple studies was collated, with the studies' data for trips before and after the implementation of capacity reduction (natural cause or planned measure) being used to calculate reduction.

³ Cairns, S., Atkins, S.T., & Goodwin, P.B. (2002). DISAPPEARING TRAFFIC? THE STORY SO FAR.

Assumptions: Applied only to Cambridge & Peterborough. Reduction factor is assumed from the resultant median value in the range of 10-14% reduction in 50% of cases i.e., 5-7% reduction. Accordingly, an average 6% was taken as the reduction factor for this measure.

Limitations: There is lack of empirical evidence to demonstrate long and short-term effect of congestion. No information on sizes of study sites to choose selectively comparable to input cordon, to allow for modification in reduction factor. Scale of vehicle reduction is dependent on size of cordon. The test is high level in nature and does not clarify the exact number or intensity of vehicle constraints which are required in the cordon to achieve the reduction factor.

6.10 Impact of Physical Demand Management – Access Constraints

Physical constraints are now being deployed to restrict vehicle use in targeted locations to reach policy objectives. The study will provide a high-level indication of the potential impact of these demand management measures.

Method: Based on an input cordon analogous to the size of the area within which access would be restrained, the cordon factor is calculated to derive responsive trips that are a subset of total LA vehicle kms. Reduction factor shall be applied to these responsive trips (decreased by 32.7%), while the rest of the LAs trips would be increased by a factor (1.3%) to incorporate the diversion resulting from the access restraint. The total reduced vehicle km is fed to carbon tool to get the emissions in tCO₂e. Figure 2 shows the area where access constraint is applied in Cambridge and Peterborough.

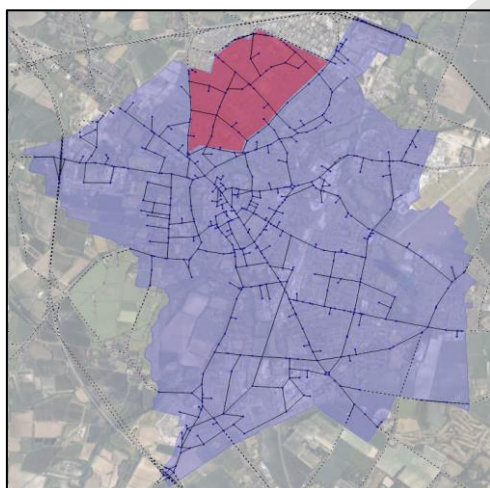


Figure 2: Map showing the Cordon Area where the scenario assumption is made for Cambridge

Evidence Source: Changes in motor traffic inside London's LTNs and on boundary roads⁴. Goodwin et al (2002) Disappearing Traffic? The story so far⁵

Assumptions: Based on Input Cordon, the proportion of Vehicle km for cordon is estimated as proportion of LA Vehicle km. Reduction Factors from empirical studies' data are applied to responsive Vehicle km.

Limitations: There is lack of empirical evidence to demonstrate long and short-term effect of congestion. No information on sizes of study sites to choose selectively comparable to input cordon, to allow for modification in Reduction Factor. Applied only to Cambridge & Peterborough. Not linked to specific interventions i.e., the policy does not guarantee what scale of restrictions are required to achieve the carbon reduction quoted.

⁴ Changes in motor traffic inside London's LTNs and on boundary roads - Google Docs

⁵ [PDF] DISAPPEARING TRAFFIC? THE STORY SO FAR | Semantic Scholar

6.11 Impact of Cordon Based Road User Charge

Cordon based road user charge schemes involve charging drivers a fee for driving within a specified charging zone. For this study, a flat fee has been assigned to any vehicle driving in the designated cordons within Cambridge and Peterborough. Sensitivity tests have then been applied to estimate the impact of a variable charge (peak period travel only).

Method: First step is to identify Monetary cost of travel/hr in forecast year (MCT) ($\text{Value of time (VOT)} + \text{Vehicle operating Cost (VOC)} \times \text{Speed}$). Next step is to calculate total cost of travel/hr in forecast (TCT) by adding the Monetary cost of travel/hr with Cordon Based Charge (Pence/hr). Then the responsive vehicle km (trips entering cordon) are identified. The Elasticity values based on Traffic type and short term/long term effect is selected. The reduction in Vehicle km is computed. The last step is to run the reduced vehicle km through the Carbon Tool to estimate the emissions. Figure 3 show the study area for Cambridge and the map showing the cordon selected within the city centre of Peterborough.

The study area for Cambridge largely reflects the Making Connections scheme. However, the specific exemptions and scheme specifics of the Making Connection scheme are not all captured by this analysis. For example, this method assumes all vehicles are charges, whereas Making Connections includes exemptions for certain road users (taxis, blue badge holders etc).

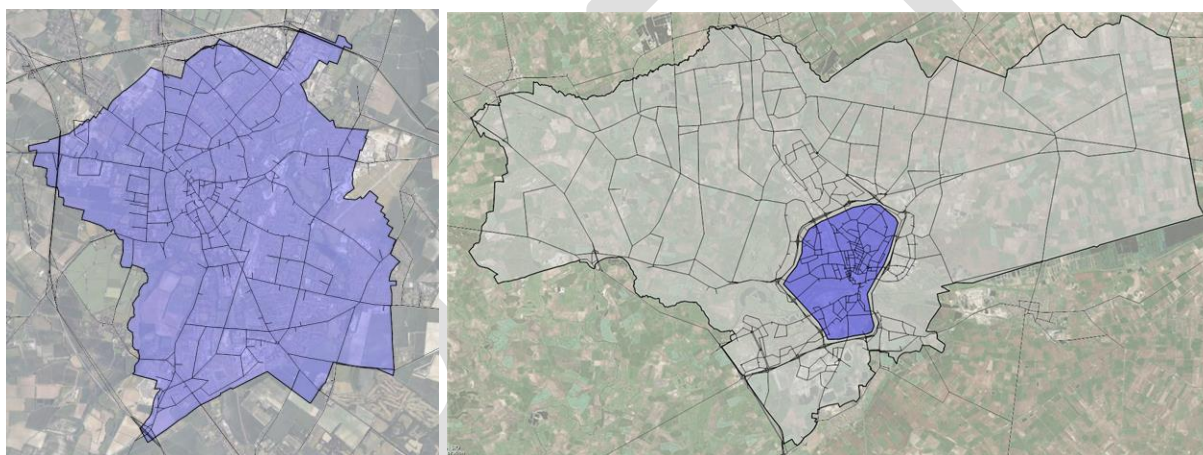


Figure 3: Map showing the study area for Cambridge and Peterborough

Evidence Source: TAG Data Book (VOT/VOC/GDP Deflator), Elasticities from Literature Potential distributional impacts of road pricing⁶:

Assumptions: Applied only to Cambridge & Peterborough for all periods. A flat fee is charged for any vehicle and for all purpose which travels within the cordon. £8 is considered a suitable starting intensity charge fee. Further impact of £10, £15 and £30 per day is also studied. These charges will need to increase in line with value of time increase to maintain the effectiveness i.e., a £10 charge will not have the same impact in 2040 unless it is the same proportional cost.

Limitations: Overestimation of the response for long distance trips is possible as dampening factors reflecting the length of total journey relative to journey within CPCA is not fully captured.

⁶ A dozen effective interventions to reduce car use in European cities: Lessons learned from a meta-analysis and Transition Management - ScienceDirect
https://eeh-prod-media.s3.amazonaws.com/documents/Pathways_to_Decarbonisation_v2.pdf
Road user charging first principles assessment (leeds.ac.uk)

6.12 Impact of Cordon Based Road User Charge (Variable Charge)

Method: Same approach as 6.11 above but the responsive trips applies only to vkm travelled within the peak periods.

Evidence Source: TAG Data Book (VOT/VOC/GDP Deflator), Elasticities from TAG Unit M2.1 - using Literature Potential distributional impacts of road pricing:

Assumptions: Same as 6.11 above. But charge only applies to AM and PM peak travel. Modelling does not consider the impact of peak spreading on travel demand.

Limitations: Peak spreading is assumed to not occur wherein some motorists may shift their travel departure times to slightly before or after the peak period in response to time-based charging. For example, drivers could avoid the morning peak periods (considered to be between 8 am– 10 am) so that they can still travel by car but not pay the charge. i.e., start work an hour earlier or finish an hour earlier. Limited case studies are available and there is again a general lack of empirical evidence to demonstrate long and short-term effect.

6.13 Impact of Area Wide Road User Charge

Area wide road user charge schemes involve charging drivers a fee for driving within a specified charging zone. Similar to cordon base charges, fees can be variable. For this study, three tests have been undertaken: 1) a flat fee per km travelled for every vehicle, 2) a variable fee, where per km travelled outside of the urban cordons (Cambridge and Peterborough) there is a 50% higher fee compared to vehicle km within these cordons, and 3) an electric vehicle subsidy, where 50% discount is applied for trips undertaken in an electric vehicle to account for the difference in user emissions per trip.

Method: First step is to identify Monetary cost of travel/hr in forecast year (MCT) (Value of time (VOT) + Vehicle operating Cost (VOC) * Speed). Next step is to calculate total cost of travel/hr in forecast (TCT) by adding the Monetary cost of travel/hr with Cordon Based Charge. The % increase in average travel cost is computed. Following step is to compute the reduction in Vehicle km. The last step is to run the reduced vehicle km through the Carbon Tool to estimate the emissions.

Evidence source: VOT/VOC/GDP Deflator was determined from TAG Data Book (v1.20.1) TAG Table 1.3.5, TAG Table 1.3.6 and TAG Table 1.3.7; Elasticities from TAG Unit M2.1 Variable Demand Modelling⁷

Assumptions: The charge applies at all time periods, for all journey purposes and on all road types (except SRN).

Limitations: Case studies conducted in the UK are not present and there is lack of empirical evidence to demonstrate long and short-term effect. The limited evidence available relates to foreign examples, and often only relates to tolling of HGV movements such as on Germans SRN.

Non-SRN traffic is calculated using the Vehicle km based on road type from the Carbon tool for Inbound, Outbound and Internal trips. For through trips, it is assumed to 10% Car and 5% Heavies for all Local Authorities. Forecasted speeds are used. Charge will need to increase in line with changes in value of time to maintain effectiveness.

6.14 National reform to Road Pricing?

Slide 31 presents the revenue raised by fuel duty in relation to different EV scenarios. The following method has been applied to estimate the change in revenue:

1. Forecast growth in vehicle mileage using NTEM – Yorkshire and Humber.

⁷ TAG unit M2-1 variable demand modelling - GOV.UK (www.gov.uk)

2. Apply fuel duty rates to vehicle mileage data to calculate business as usual forecast for revenue gained (using TAG forecast of vehicle mix)
3. Apply accelerated EV forecast scenarios (CAS and EV ready) to estimate revenue loss as a result of higher uptake of electric vehicles.

Given the changes to legislation around vehicle tax duty (EV's no longer exempt from 2025), the impact of increased uptake of electric vehicles on vehicle tax duty is expected to be negligible in comparison to fuel duty.

6.15 Impact of Workplace Parking Levy (WPL)

Workplace parking levy's (WPL) is a charge which applies to businesses who provide a set number of parking spaces within a cordon. The employer has to pay the cost or pass the cost onto the employee. For this study, the cost is to the individual user.

Method: First step is to quantify Responsive trips which is the sum of all commute and business trips with a destination in Cambridge and Peterborough. Second step is to quantify WPL Traffic % by dividing No. of WPL spaces and total responsive trips Vehicle km. % Reduction in responsive trips Vehicle km is found by applying elasticity factor based on recent study findings. Inputting the reduced vehicle km in the carbon tool to get the corresponding emissions.

Evidence Source: WPP Spaces from online (ukbusinessworkbook2022); Reduction rate from Literature - Options for Fiscal Measures, West of England Joint Transport Study, 2017, Tour Proportion from DIADEM Manual, Elasticities from Literature - Hensher and King, 2001, Table 6⁸

Assumptions: WPL is only applicable to commute and business traffic. Each WPL space is assumed to create one single trip in a day (Two-way). Assumes WPL charge is a cost to the individual user. Linear relationship considered to estimate the reduction in commuting trips due to the charge.

Limitations: Limitation of method to calculate number of car park spaces. Not based on criteria of max spaces like Nottingham i.e., 11 spaces.

Lack of information on proportion of commuting trips which are chained with workplace business trips, or the number of business trips which are affected by a WPL. Hence, Car business vehicle km are reduced by the same percentage amount as commuting vkms.

6.16 Impact of Car Parking Strategies

Car park pricing strategies involve increased charges to discourage car-based travel by increasing the overall journey cost and providing a trip end constraint. For this study, only local authority owned car parks have been included, and the charge applies to any vehicle parking regardless of time period or journey purpose.

Method: First step is to quantify the total car park traffic demand which is multiplying No. of car park spaces, trip rate (car park surveys) and average trip length (NTS). Next step is to quantify change in demand by applying elasticity to responsive traffic. The estimated reduced vehicle km is then run through carbon tool to get the emissions.

Evidence Source: Car Park Spaces from Online (<https://www.peterborough.gov.uk/residents/parking/car-park-locations>; <https://maps.cambridgeshire.gov.uk/?tab=maps>), Elasticities from Literature (Hensher and King, 2001, Table 6); Arrival/Departure rate – benchmarked from WSP previous studies.

⁸ A dozen effective interventions to reduce car use in European cities: Lessons learned from a meta-analysis and Transition Management - ScienceDirect

Assumptions: Only applies to LA owned car park spaces. The charge applies to any vehicle that parks in the car park, regardless of time period or journey purpose. Average journey distance to be applied in emissions calculations

Limitations: Same arrival/departure rate is considered across the region. Limited to number of car park spaces. Doesn't include other authorities. Doesn't include residential parking zones or private parking spaces.

7 LINKING INTERVENTIONS TO OUTCOMES

7.1 2031 Analysis

To assess to what extent an ambitious LTP could close the emission gap in 2031, interventions have been aggregated into packages and tested against the CPCA Policy Target (15% reduction) and the CCC Sixth Carbon Budget. For both scenarios tests (slide 36 and 37), the most ambitious scenario of electric vehicle uptake (CAS) was taken from the BaU forecast (TAG) to quantify the cumulative gap in emissions for the LTP4 to target.

The intensity of measures has to be increased significantly to achieve a reduction in line with the CCC pathway. This is largely due to the proportion of vehicles on the network which are still ICE (petrol or diesel powered) and the scale of the emissions gap.

7.2 Pathway Analysis up to Carbon Budget 6 (2037) and 2050

To forecast the carbon impact of LTP at a programme level up to 2037, the analysis required assumptions around the implementation date for each intervention (refer to slide 38). Once assumptions around delivery dates had been agreed, the next step involved estimating the annual impact (user emissions saving) of each measure and then multiplying this by the corresponding forecast years.

The same methodology detailed above for slide 38 has been applied to estimate the scale of impact of an ambitious LTP programme up to 2050. Slide 39 shows that an ambitious LTP programme which includes a combination of all measures identified in Phase 3 of this commission is sufficient to comply with the CCC pathway for Net Zero by 2050 (<19.02 MtCO₂e Cumulative Emissions). Please refer back to slide 8 and slide 38 for a data on cumulative emissions and carbon budget periods.

7.3 Limitations

- Each intervention impact will be variable depending on intensity, place type, levels of travel demand etc.
- This study reports the sum of individual scheme assessments – it does not account for expected in-combination benefits from delivery of the programme as a whole or with other current or future policies or interventions. It is expected that the benefit would as a result be greater than the reported sum of the parts.
- Cumulative impact analysis does not account for variation in emissions return due to changes in fuel efficiency. The implementation dates of measures identified therefore must match the implementation dates of the benchmark sources to maintain accuracy when converting cumulative impact to annual impact and vice versa. For example, removing 1 tCO₂e in 2030 requires a reduction in vehicle km travelled of approximately 4,800, whereas the same reduction (1 tCO₂e) in 2040 would require >8,500vkm due to the higher proportion of electric vehicles on the network.
- Analysis did not include a whole-life carbon approach and showed only the potential user emissions savings. Infrastructure carbon has the potential to run counter to these estimates.

- The intervention list assessed is not exclusive. Other influencing factors such as future mobility, technological changes and behavioural changes beyond that tested could all influence the CPCA emissions pathway.
- Geographical challenge (slide 40): data has been extracted from the TDCM model used in Phase 2 / 3 to highlight the scale of emissions challenge across CPCA. For instance, Cambridge only accounts for 5% of CPCA total emissions in 2031.

7.4 Infrastructure carbon (slide 50)

To capture the impact of resurfacing the existing highway a high-level indicative estimate of emissions was calculated using a simple methodology based on area-based benchmarks for highway maintenance (i.e., 1m^2 of resurfacing = $0.004\text{ tCO}_2\text{e}$).

The data used included DfT road length statistics and DMRB D2M road type lane widths. The minimum single lane width was used (3.65m) and multiplied based on the number of lanes per road type i.e.,

- A Roads (single carriageway) = 7.3m
- Principal A Roads (dual carriageway) = 14.6m
- Trunk A Road (dual carriageway) = 14.6m
- All Minor Roads = 3.65m

An illustrative depiction of the method is presented below:

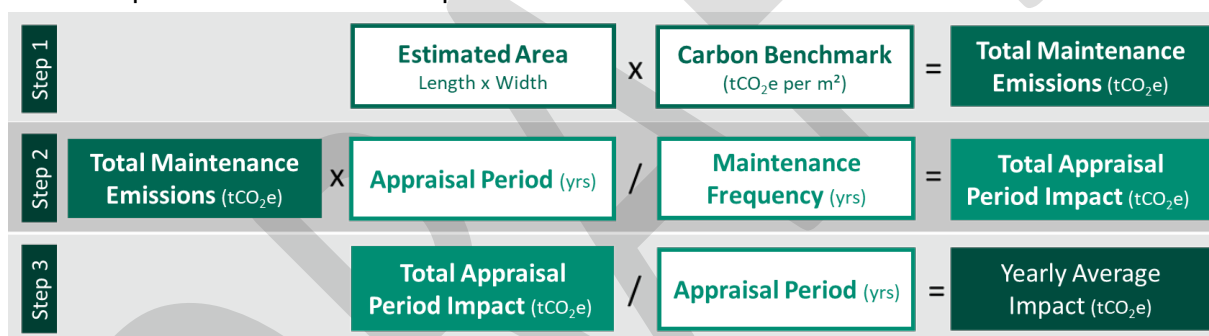


Figure 4: Method for calculating carbon impact of existing highway maintenance

It is emphasised that this is a very crude, high-level method that should be used only to infer an indication of the potential scale of annual emissions associated with highway maintenance. Key limitations are:

- Only captures resurfacing of carriageway asset
- Very crude benchmark used for resurfacing that doesn't reflect different types of surface treatment
- Associated activities (e.g., fuel use for plant) isn't included in the 1m^2 figure
- Does not consider road classification and use to determine 'Maintenance Frequency'
- Does not consider routine and reactive maintenance activities such as Inspections and defect repairs

8 QCR GAP ANALYSIS

The commission has provided CPCA a detailed evidence base to support their decarbonisation strategy development; however, it does not provide the full range of insights and conclusions that are needed to fulfil the requirements of the QCR guidance. A summary of the key recommended next steps to support LTP4 in fulfilling the requirement of the QCR guidance are presented on slide 53 of the presentation.

At the time of writing, the QCR guidance has not yet been finalised for its issue for public consultation. The guidance and its requirements may also change following public consultation. The requirements are therefore based on WSP's best understanding of the expected requirements of the guidance at this time.

DRAFT



Cambridgeshire Peterborough Combined Authority

LOCAL TRANSPORT & CONNECTIVITY PLAN

Carbon Assessment Base Analysis

March 2022



- > Phase 1 - Scope & Purpose
- > National Policy Context
- > Phase 1 - Findings
- > Phase 2 - Scope & Purpose

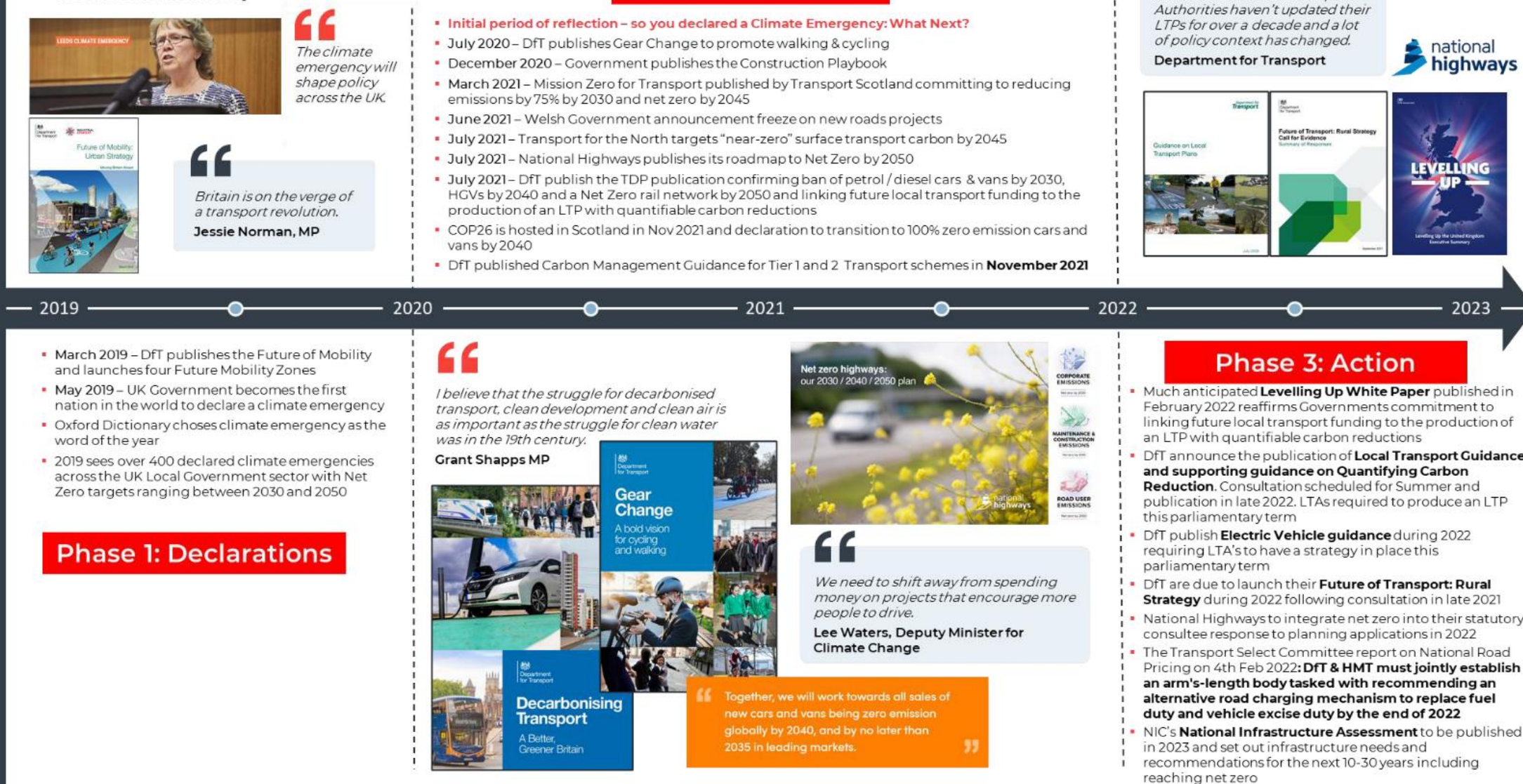
Phase 1 - Carbon Assessment Base Analysis

- > WSP commissioned to produce initial high-level carbon assessment to support LTCP engagement.
- > The scope of that work was:
 - Indicative analysis of current baseline emissions across the region
 - BAU forecasts (based on national assumptions from central government)
 - Test impact of 15% traffic reduction target recommended by the CPCA Climate Change Commission (2019 baseline)
 - High-level review of trip distances to assess level of opportunity to shift modes
 - Outcome: Indicative analysis to inform future investigation

1

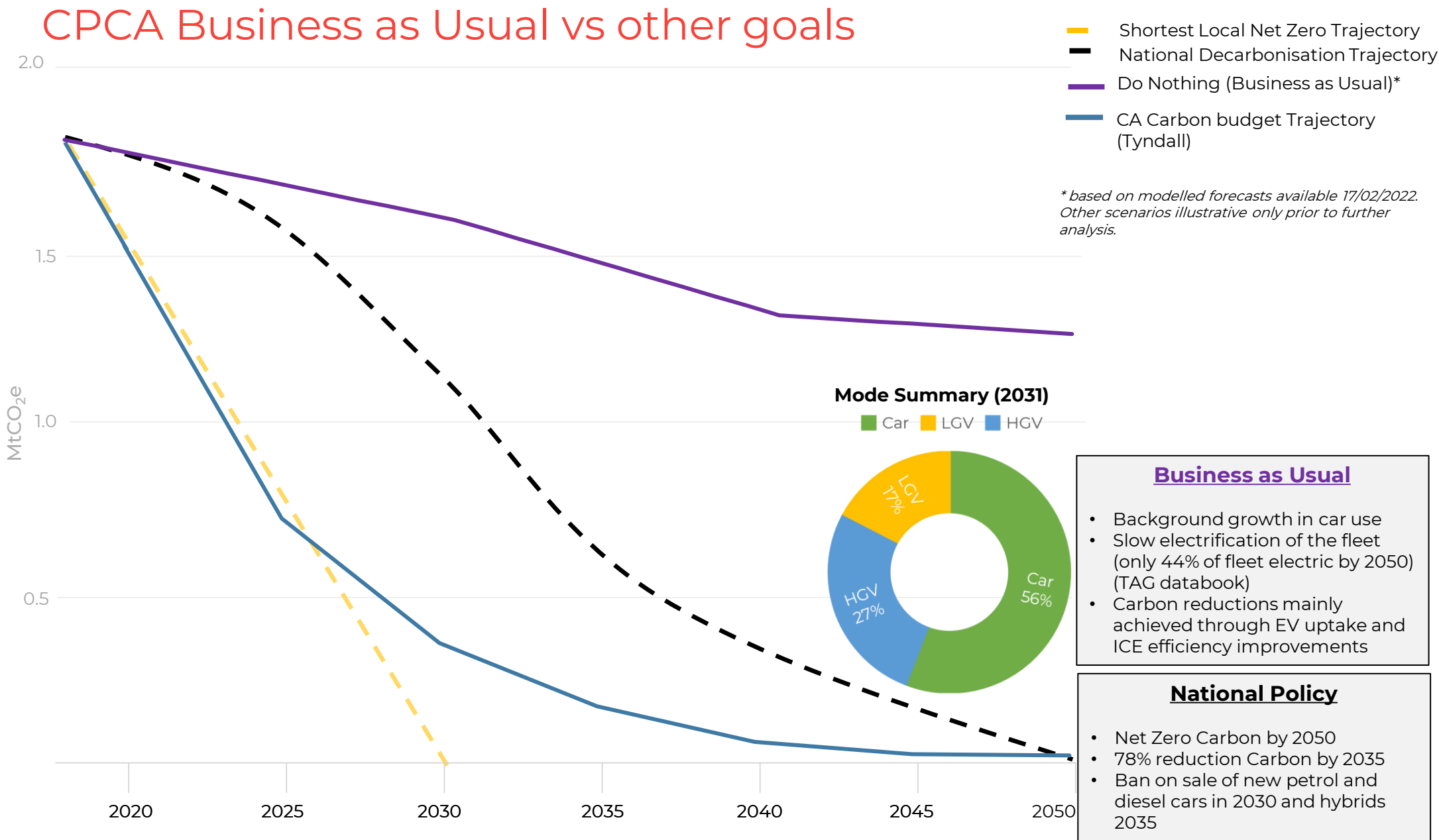
The national policy context

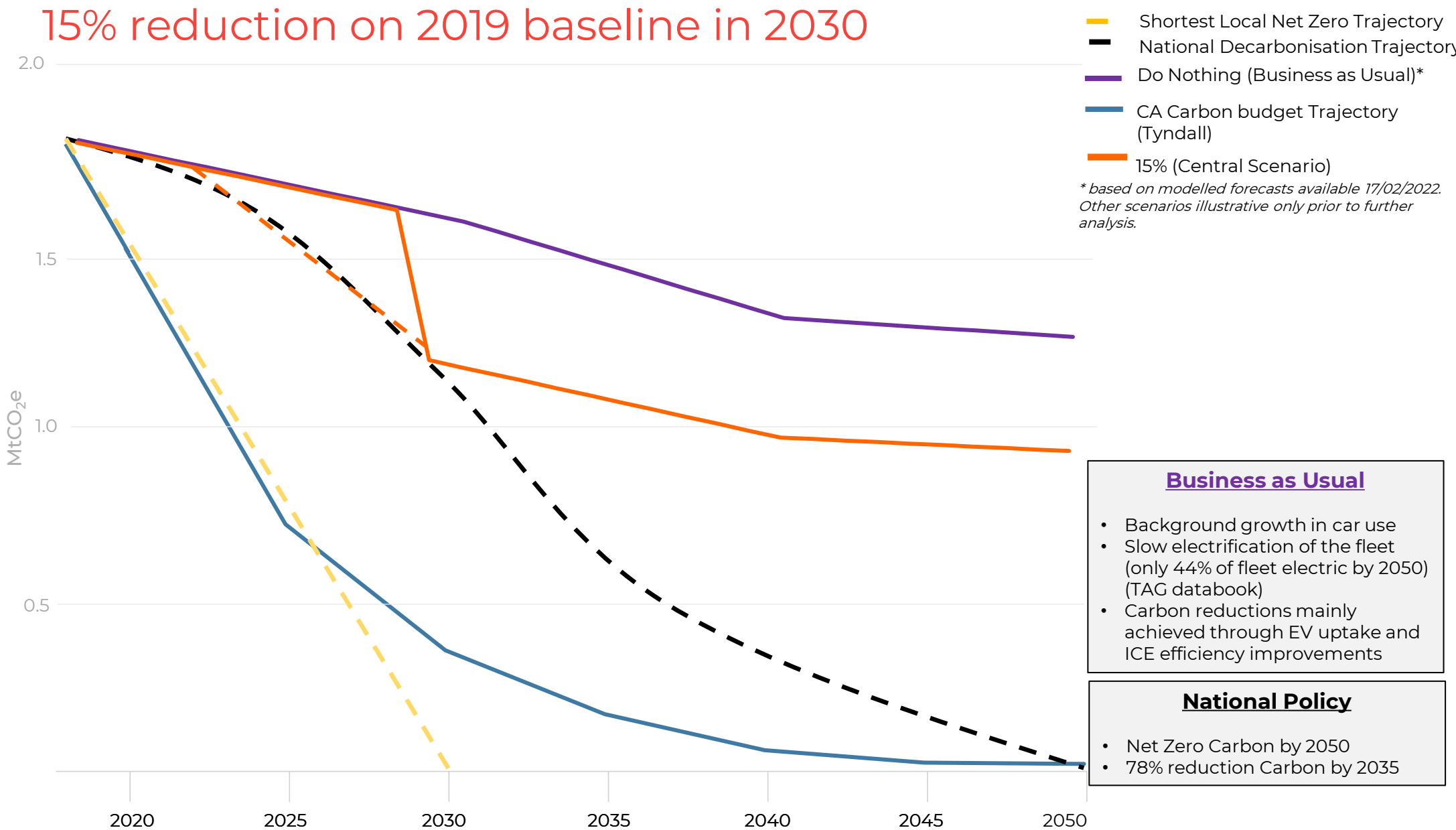
Figure 1: The Three Phases of the UK's Transport Decarbonisation Policy

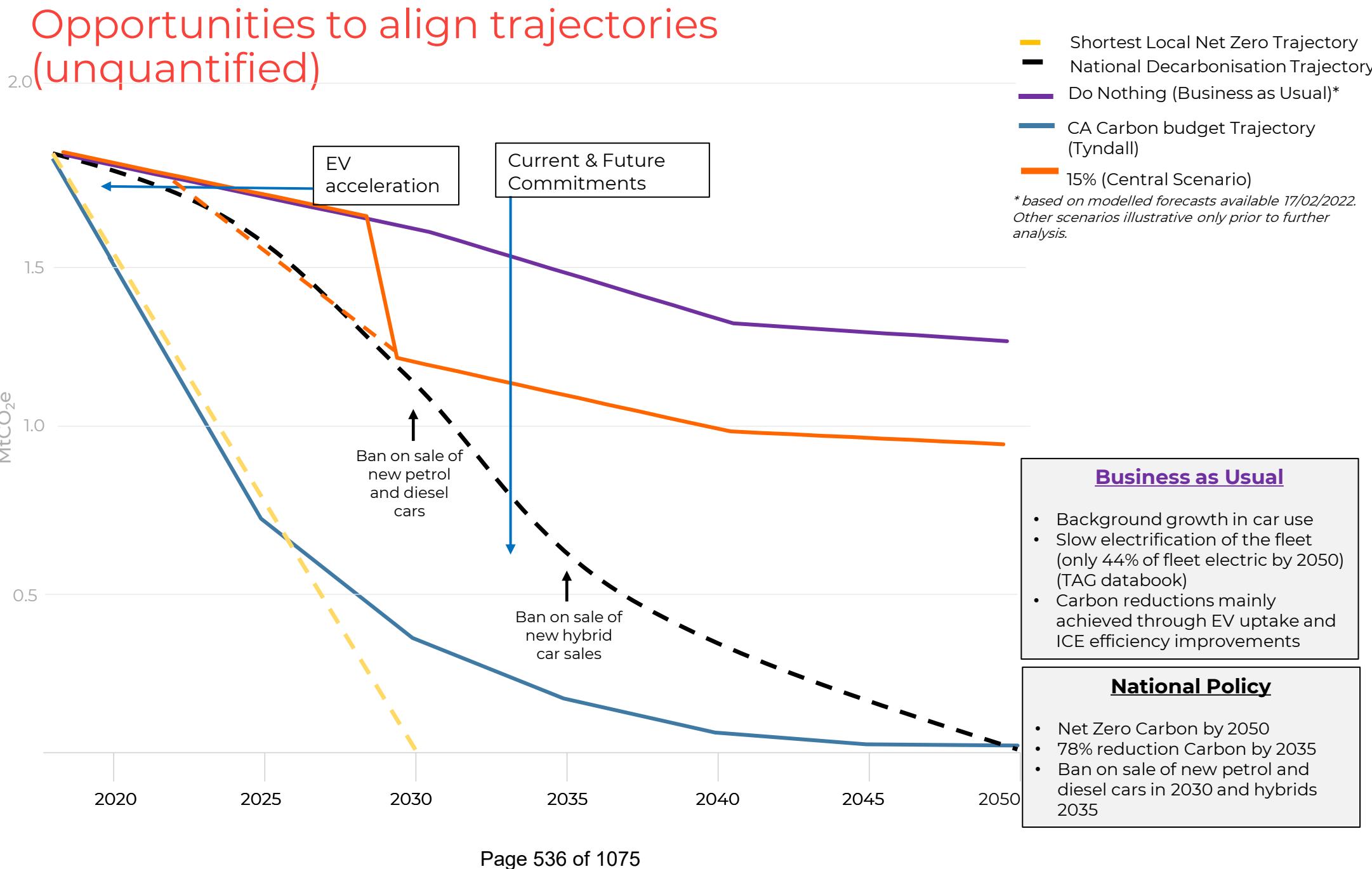


2

What does a 15% reduction achieve, compared to national legal targets?

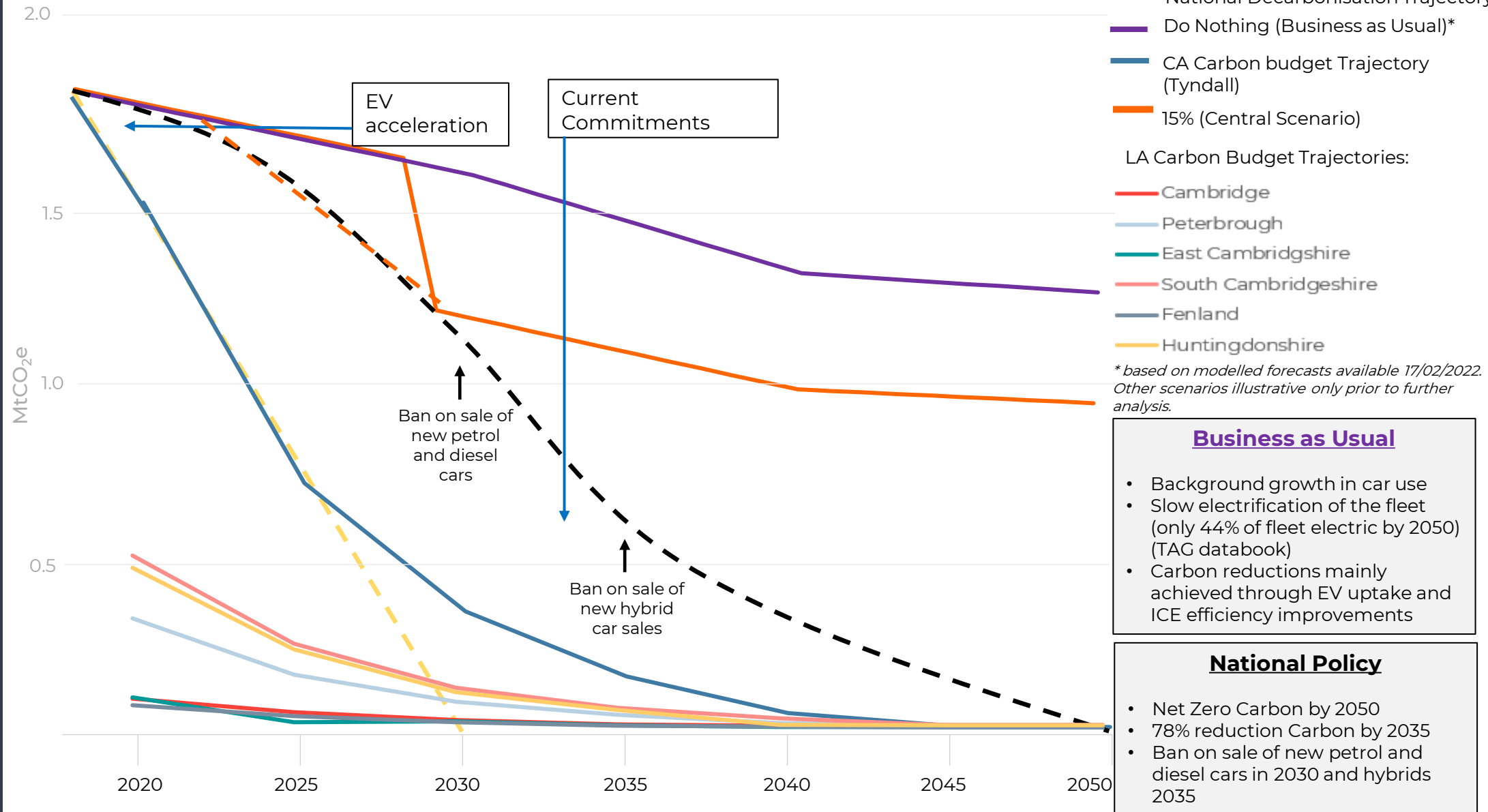








Local variety in science-based targets



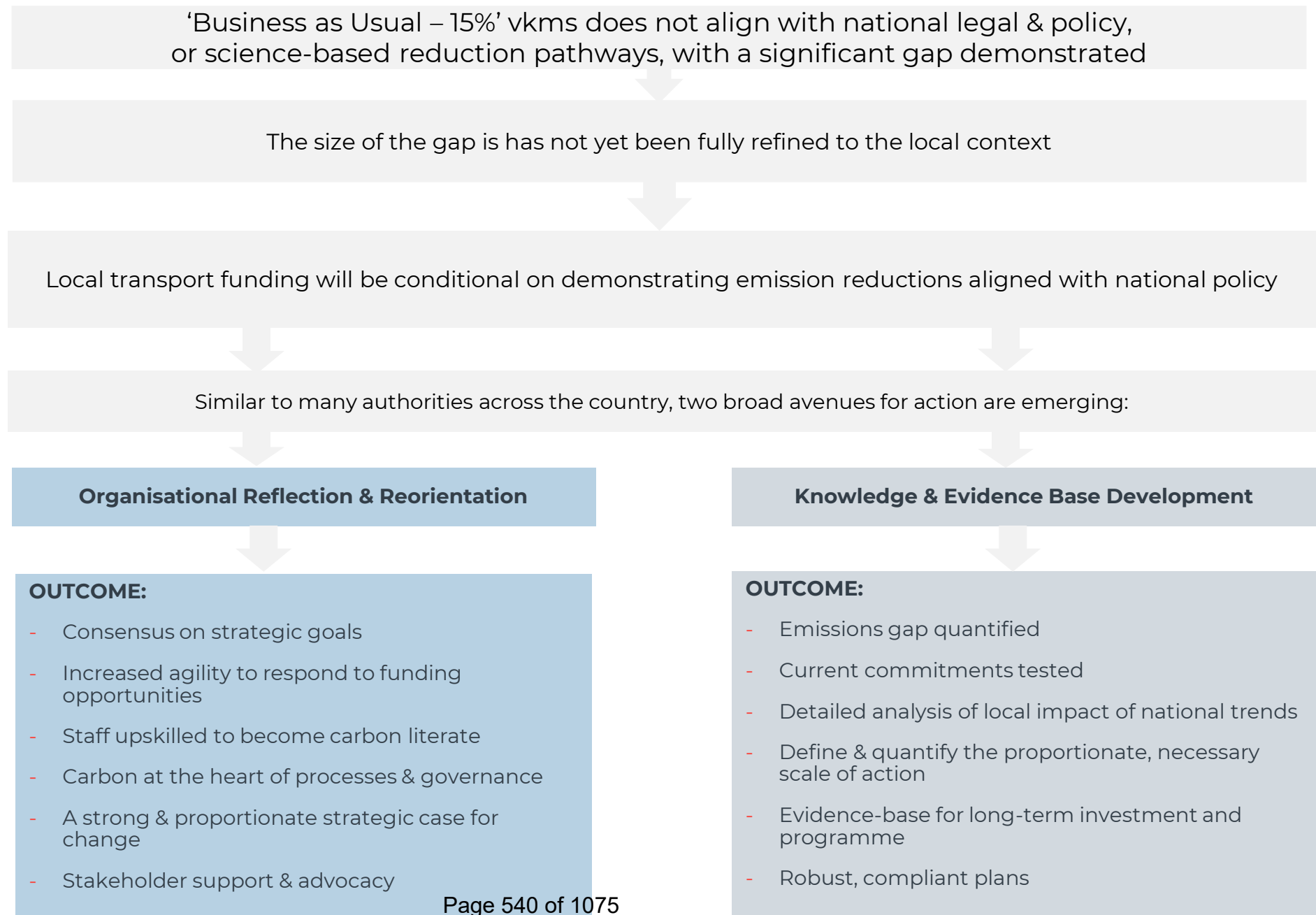
Tyndall Centre Carbon Budgets

(science-based targets for 2° warming)

	Tyndall Maximum Cumulative Carbon Budget (million tonnes / MtCO ₂) for the period 2020 - 2100	Tyndall estimate of BAU (2017) CO ₂ emission budget exhaustion (post-2020)	Tyndall Annual reduction needed to meet Paris aligned carbon budget	Tyndall Zero / Near-Zero Deadline	Currently agreed Net Zero Target - Council	Currently agreed Net Zero Target - Area
CAMBRIDGESHIRE & PETERBOROUGH COMBINED AUTHORITY					2030	2050
Peterborough City Council	6,100,000	<7 years	13.60%	2041	2030	2030
Cambridgeshire CC					2030#	2045
Cambridge City Council	3,600,000	<7 years	12.60%	2043	2030	2030
East Cambridgeshire District Council	3,200,000	<6 years	14%	2040	2040	(No) 2050
Fenland District Council	4,100,000	<7 years	13.40%	2041	(No) 2050	(No) 2050
Huntingdonshire District Council~	7,600,000	<6 years	14.10%	2040	2040	2040
South Cambridgeshire District	7,400,000	<6 years	13.90%	2041	2050*	2050*
# County aim for net zero scope 1 & 2 emissions by 2030, and 50% reduction in scope 3						
~HDC agreed its 2040 ambition December 2021						
*SCDC = reduce Council emissions by 75% by 2030 // reduce area emissions by 50% by 2030						

3

Uncertainties & Further work



4

Phase 2 Proposal

Phase 2 Carbon Assessment Proposal

1. More detailed study will provide better-informed understanding of the carbon value the proposed 15% reduction target may provide
2. Refining the local evidence base will continue to inform further development of the Local Transport and Connectivity Plan and associated public consultation.
3. To increase the likelihood of long-term investment by central government, further work will be designed to meet emerging requirements of DfT's Transport Decarbonisation Plan associated with Carbon reduction.

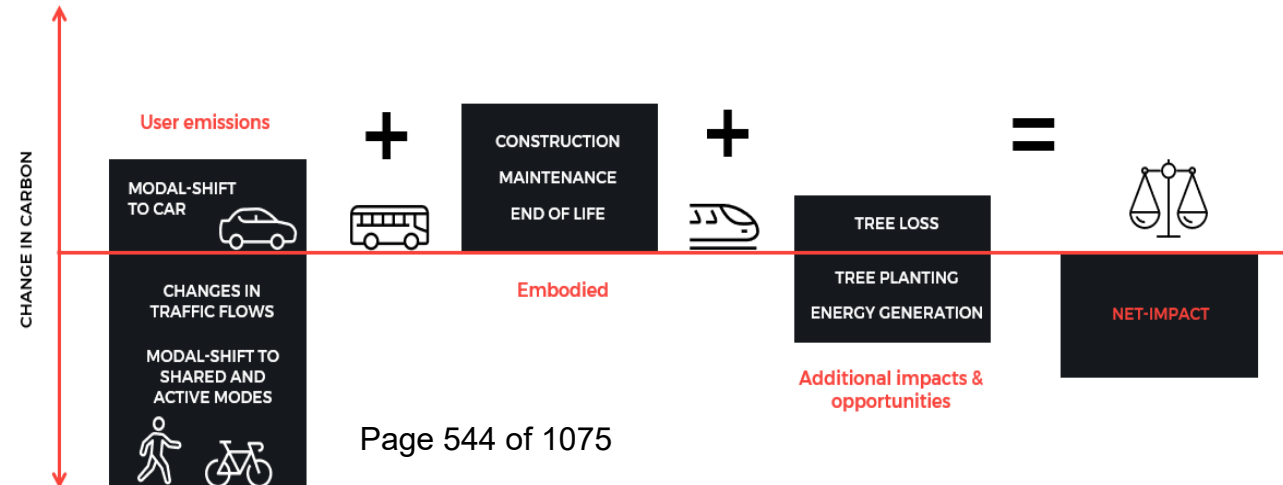
Phase 2 Carbon Assessment Proposal

- > Phase 2 aims to reduce some of the inherent uncertainties in Phase 1 analysis and increase local relevance. The Phase 2 approach at this stage comprises two workstreams, running in parallel:
- > **Workstream A**
 - **Carbon Appraisal** of current programme & committed schemes
- > **Workstream B**
 - Refining model-based **Local Evidence**
- > These two workstreams will provide greater clarity around the likely carbon impact of the existing programme and what scale of action is necessary to better-align local forecasts with delivery of a net zero transport system by 2050.

Workstream A - Carbon Appraisal

- Produces a quantified assessment of current transport commitments and their projected impact on reducing carbon emissions.
- Enhances understanding of the relationship between User Emissions, Embodied Emissions and Additional Impacts informing best value carbon approaches within the current portfolio.
- Indicates the type and scale of transport interventions needed to mitigate carbon impacts from development.

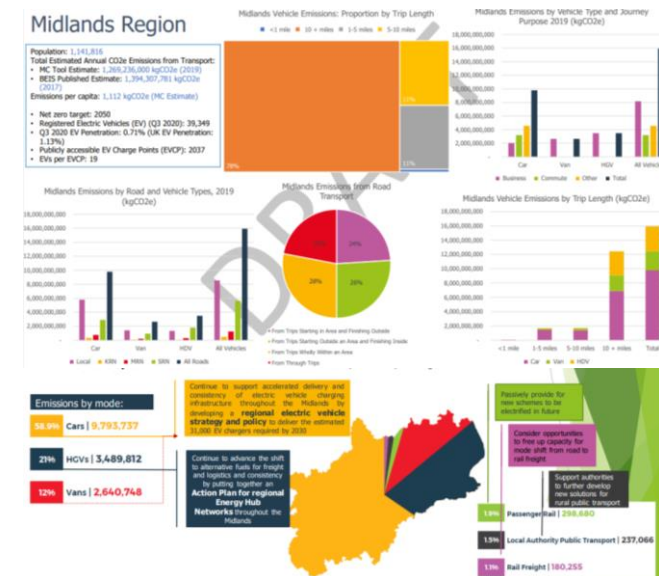
These findings can be layered into the Baseline Emissions Model, to more completely understand the net impact on CPCA's business-as-usual decarbonisation pathway, prior to the addition of any further policy interventions developed via the LTCP.



Workstream B - Refining Local Evidence

- Increases understanding of current trip patterns contributing to greatest carbon emissions, including how they are projected to change over time.
- Determines significance of carbon emissions outside CPCA control (e.g. trips on the strategic road network or influenced by externalities).

This will increase stakeholder and public support through demonstration of a robust evidence base upon which decisions can be made.



Dashboard analytics produced from similar baseline emissions modelling undertaken for Midlands Connect

Summary

- Future local transport funding will become conditional on local areas demonstrating how emissions will be reduced through Local Transport Plans.
- Initial analysis indicates that future CPCA transport emissions do not align with national legal targets, policy goals or science-based reduction pathways, with a significant gap demonstrated.
- There is some uncertainty around the size of the gap, necessitating further study in Phase 2.
- Phase 2 will provide more detailed **local** analysis, will refine the scale of the challenge and provide politicians and policy makers a robust, evidence-based position from which they can make informed decisions on what actions to take.
- Phase 2 will reflect that “one size doesn’t fit all” in terms of policy and transport infrastructure interventions and help inform what will work where and why.
- In terms of Behavioural change policy and interventions, Phase 2 would be better informed by public feedback from the consultation to gauge appetite and propensity for change.



CPCA Local Transport & Connectivity Plan

Decarbonisation Workshop

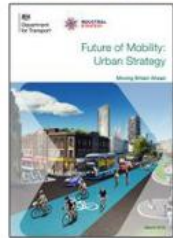


The national context & timeline

Figure 1: The Three Phases of the UK's Transport Decarbonisation Policy



“
The climate emergency will shape policy across the UK.



“
Britain is on the verge of a transport revolution.
Jessie Norman, MP

Phase 2: Reflection

- Initial period of reflection – so you declared a Climate Emergency: What Next?
- July 2020 – DfT publishes Gear Change to promote walking & cycling
- December 2020 – Government publishes the Construction Playbook
- March 2021 – Mission Zero for Transport published by Transport Scotland committing to reducing emissions by 75% by 2030 and net zero by 2045
- June 2021 – Welsh Government announcement freeze on new roads projects
- July 2021 – Transport for the North targets “near-zero” surface transport carbon by 2045
- July 2021 – National Highways publishes its roadmap to Net Zero by 2050
- July 2021 – DfT publish the TDP publication confirming ban of petrol / diesel cars & vans by 2030, HGVs by 2040 and a Net Zero rail network by 2050 and linking future local transport funding to the production of an LTP with quantifiable carbon reductions
- COP26 is hosted in Scotland in Nov 2021 and declaration to transition to 100% zero emission cars and vans by 2040
- DfT published Carbon Management Guidance for Tier 1 and 2 Transport schemes in **November 2021**

“

Around 60% of Local Transport Authorities haven't updated their LTPs for over a decade and a lot of policy context has changed.
Department for Transport



2019 ————— 2020 ————— 2021 ————— 2022 ————— 2023

- March 2019 – DfT publishes the Future of Mobility and launches four Future Mobility Zones
- May 2019 – UK Government becomes the first nation in the world to declare a climate emergency
- Oxford Dictionary chooses climate emergency as the word of the year
- 2019 sees over 400 declared climate emergencies across the UK Local Government sector with Net Zero targets ranging between 2030 and 2050

Phase 1: Declarations

“

I believe that the struggle for decarbonised transport, clean development and clean air is as important as the struggle for clean water was in the 19th century.

Grant Shapps MP



“

We need to shift away from spending money on projects that encourage more people to drive.

Lee Waters, Deputy Minister for Climate Change

“ Together, we will work towards all sales of new cars and vans being zero emission globally by 2040, and by no later than

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Phase 3: Action

- Much anticipated **Levelling Up White Paper** published in February 2022 reaffirms Governments commitment to linking future local transport funding to the production of an LTP with quantifiable carbon reductions
- DfT announce the publication of **Local Transport Guidance and supporting guidance on Quantifying Carbon Reduction**. Consultation scheduled for Summer and publication in late 2022. LTAs required to produce an LTP this parliamentary term
- DfT publish **Electric Vehicle guidance** during 2022 requiring LTA's to have a strategy in place this parliamentary term
- DfT are due to launch their **Future of Transport: Rural Strategy** during 2022 following consultation in late 2021
- National Highways to integrate net zero into their statutory consultee response to planning applications in 2022
- The Transport Select Committee report on National Road Pricing on 4th Feb 2022: **DfT & HMT must jointly establish an arm's-length body tasked with recommending an alternative road charging mechanism to replace fuel duty and vehicle excise duty by the end of 2022**
- NIC's **National Infrastructure Assessment** to be published in 2023 and set out infrastructure needs and recommendations for the next 10-30 years including reaching net zero

Two relevant transport carbon targets

15% reduction in vehicle kilometres

- As recommended by the **Cambridgeshire & Peterborough Independent Commission on Climate** and approved by the **Combined Authority Board** in June 2021

Identifying level of ambition to align with national carbon budgets & legal targets

- As determined by **government** & their statutory advisor on climate change, the **Climate Change Committee (CCC)**

TRANSPORT OUTCOMES NEEDED

What are others doing?

A number of other authorities have identified or committed to the need to reduce vehicle use. Some have evidence bases to inform this and how it will be achieved.

TfN

- Suggest between a 3-14% reduction in car distance travelled relative to baseline growth

TfW

- reduce the number of car miles travelled per person by 10% by 2030

WECA (with WSP)

- Decarbonisation study has identified ambitious reductions in car use are needed to achieve decarbonisation commitments

Bristol

- 'Bristol net zero by 2030: The evidence base' report identified a nearly 50% reduction in car miles is needed to achieve for Net Zero by 2030

Transport Scotland

- 20% reduction in car kms by 2030

Newcastle City Council

- Transport is 29% of city emissions
- Sets out a 28-step plan for transport

WYCA

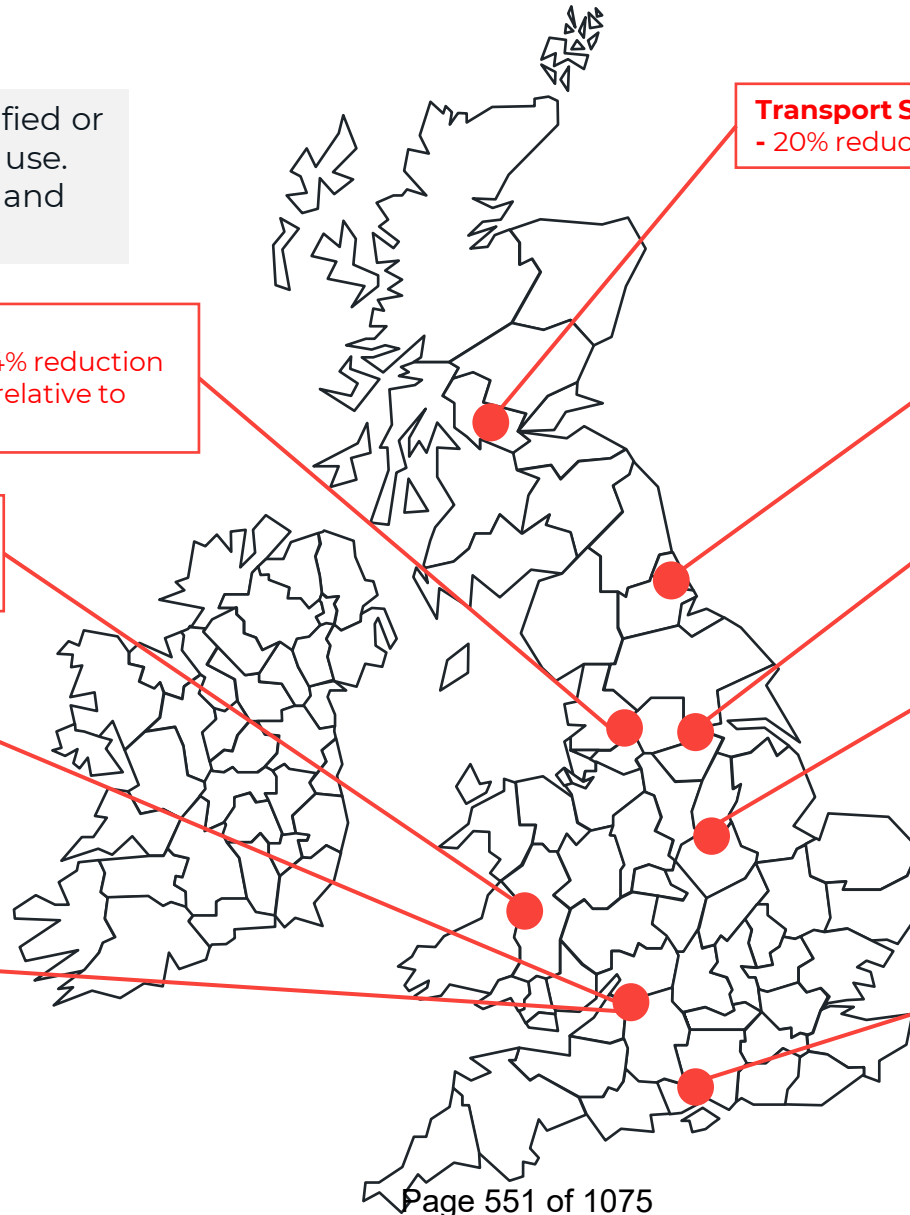
- Private car use must decline by 21-38%

Midlands Connect Decarb Study

- A 'size of the challenge' piece demonstrating that 309 MtCO₂e needs saving from current transport baseline, pledging to develop further evidence around potential solutions

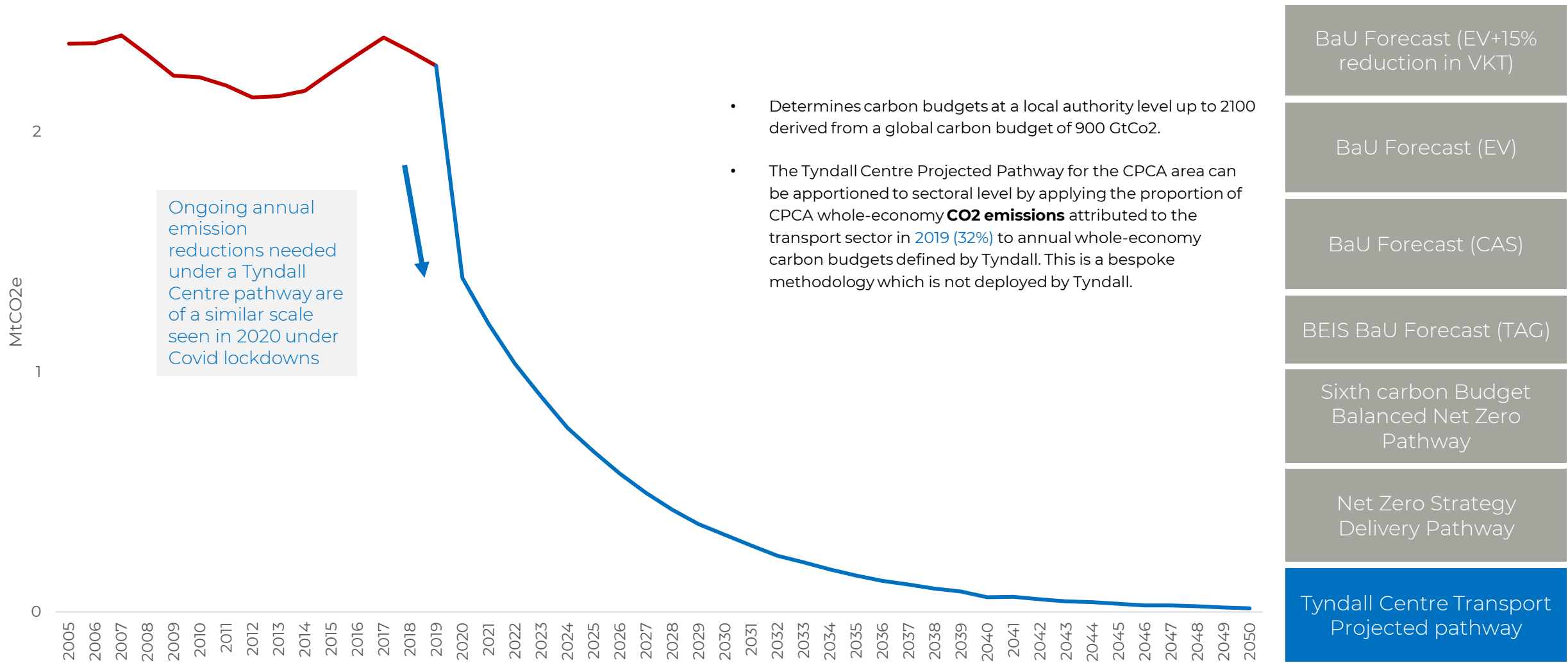
Hampshire

- Aspiring to reach a 10% reduction in car vkms



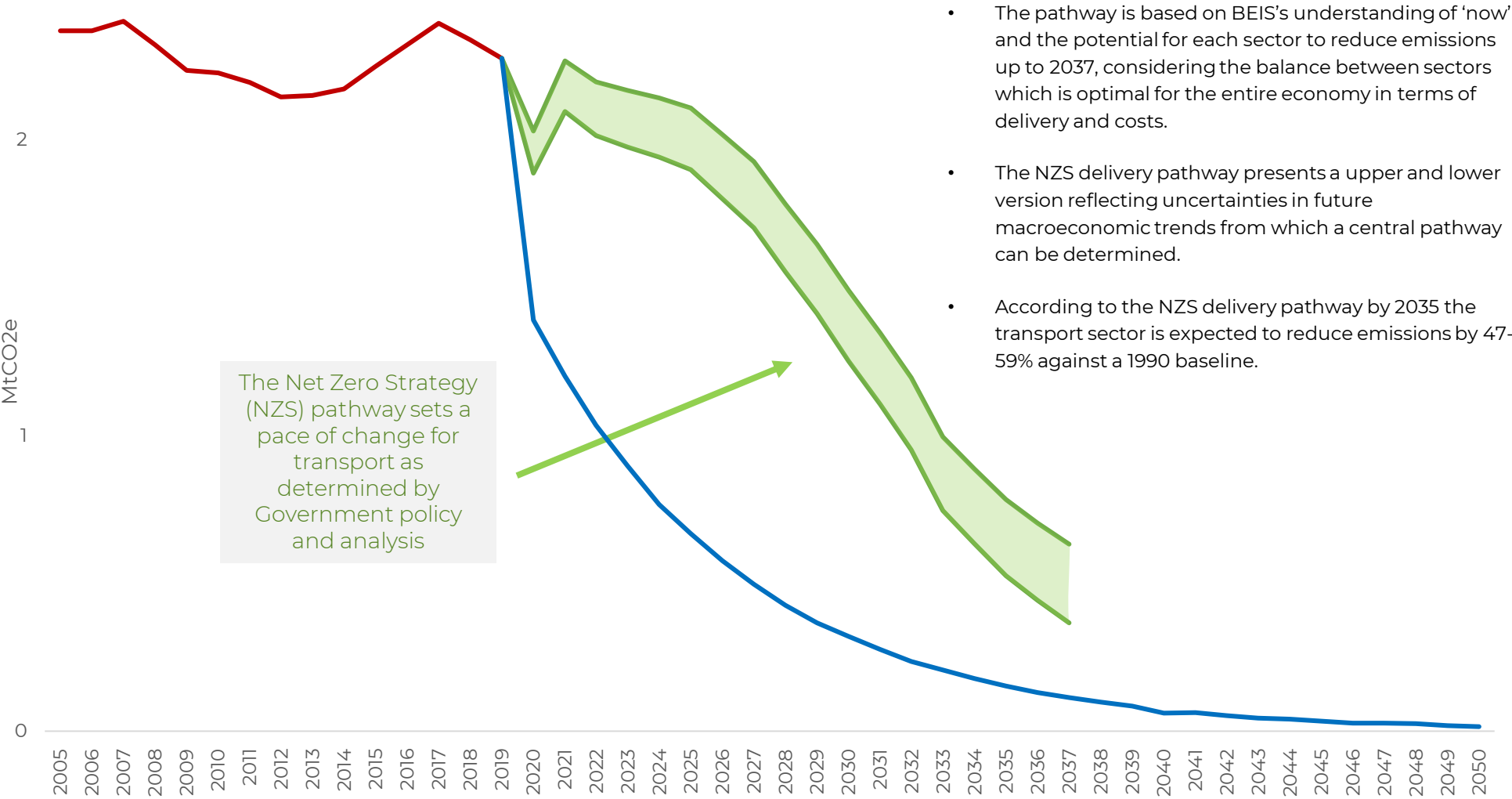
CPCA TRANSPORT DECARBONISATION PATHWAYS

What pace of transport decarbonisation is needed according to the Tyndall Centre?



CPCA TRANSPORT DECARBONISATION PATHWAYS

What pace of transport decarbonisation is needed according to the UK Government?



BaU Forecast (EV+15% reduction in VKT)

BaU Forecast (EV)

BaU Forecast (CAS)

BEIS BaU Forecast (TAG)

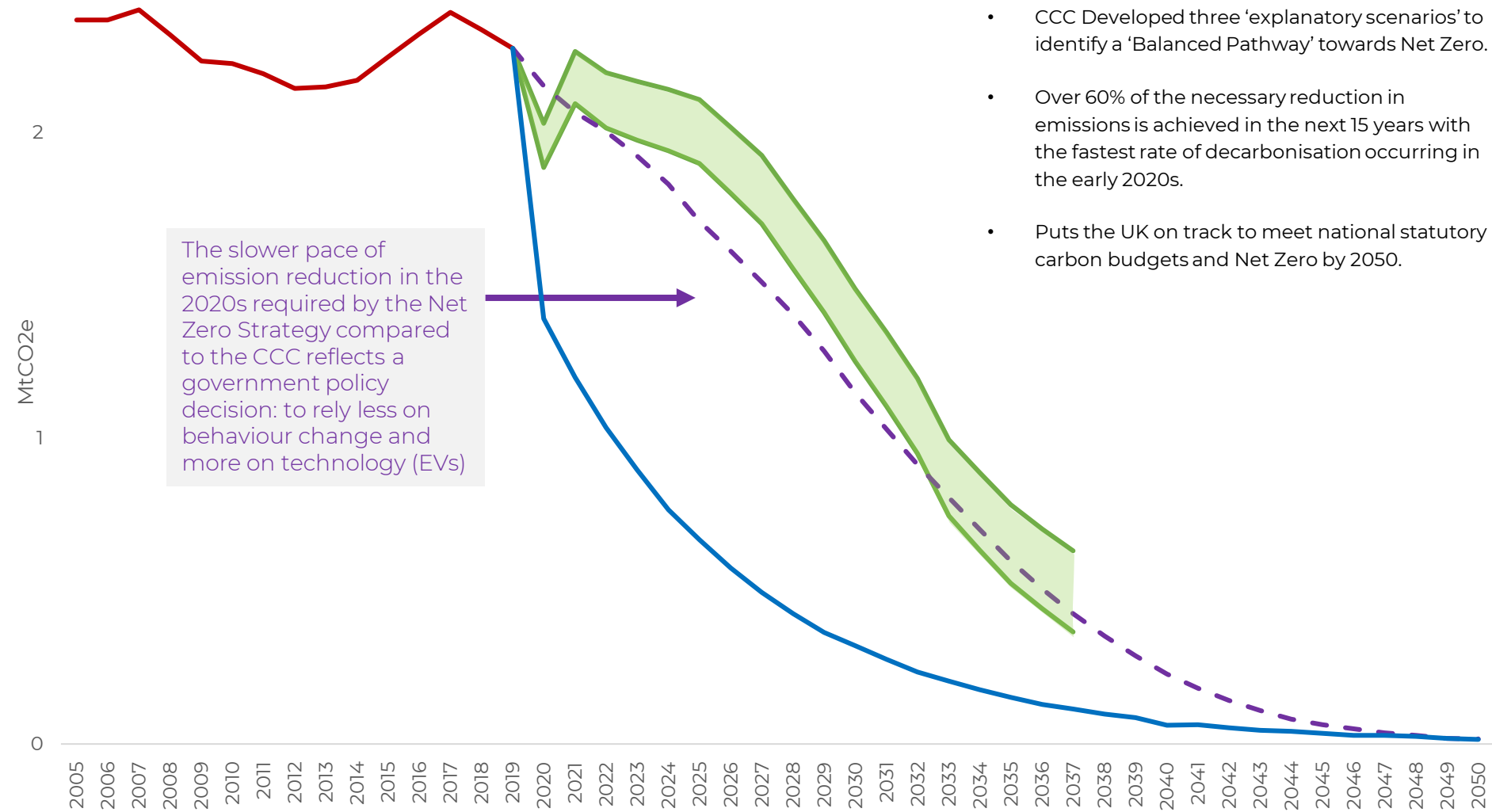
Sixth carbon Budget
Balanced Net Zero
Pathway

Net Zero Strategy
Delivery Pathway

Tyndall Centre Transport
Projected pathway

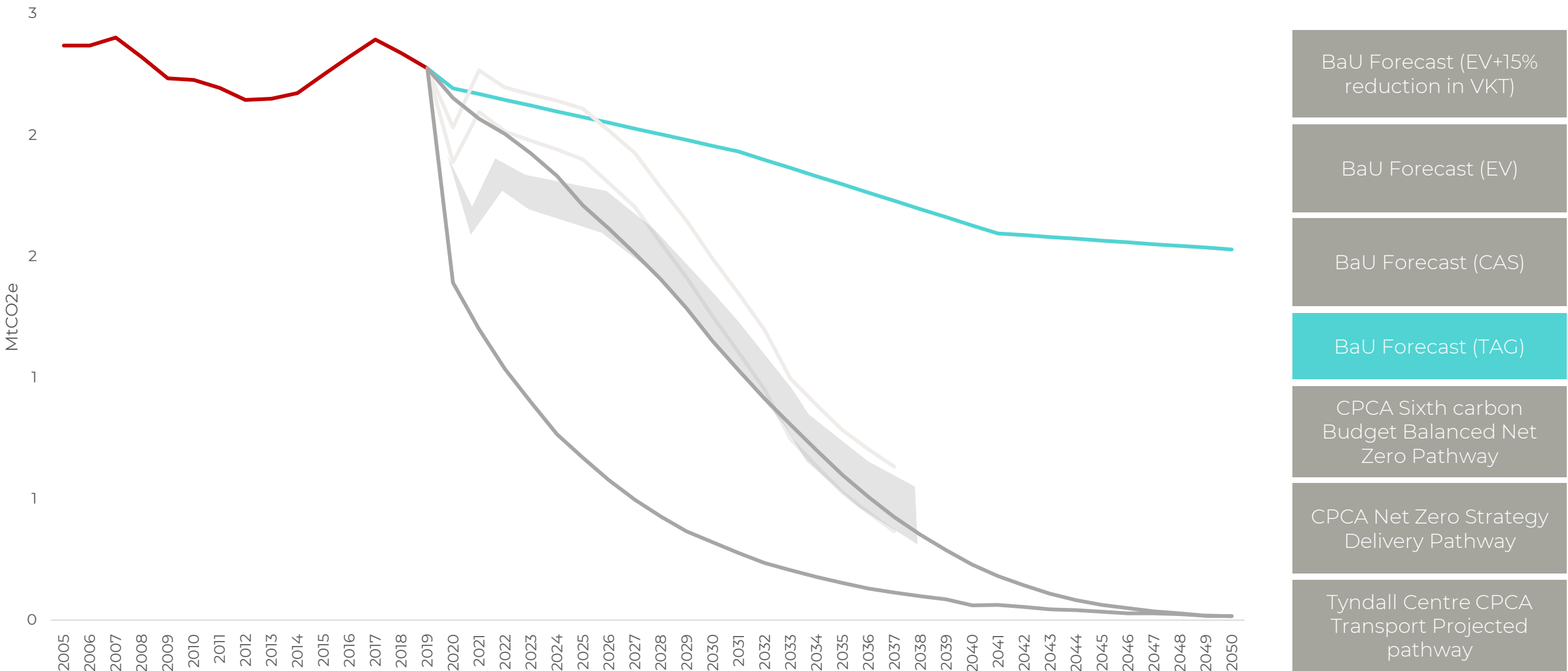
CPCA TRANSPORT DECARBONISATION PATHWAYS

What pace of transport decarbonisation is needed according to the CCC?



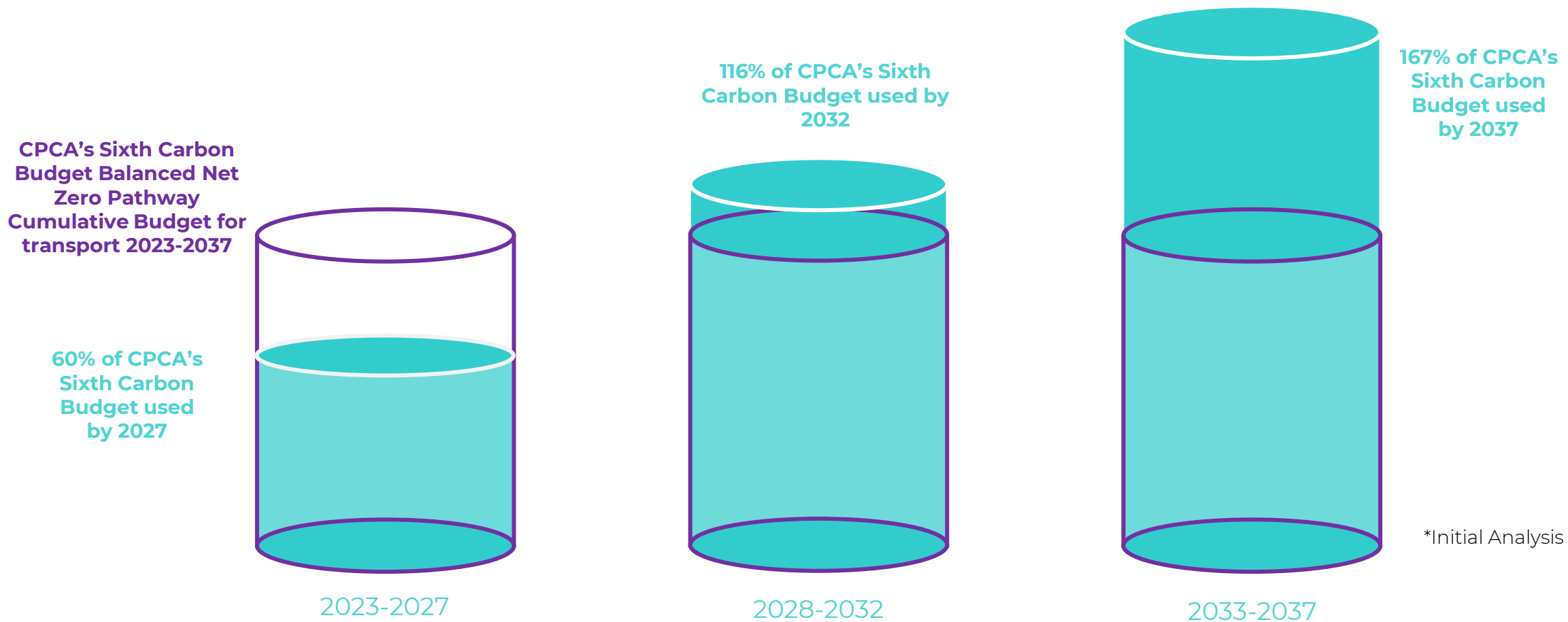
BaU Forecast (EV+15% reduction in VKT)
BaU Forecast (EV)
BaU Forecast (CAS)
BEIS BaU Forecast (TAG)
Sixth carbon Budget Balanced Net Zero Pathway
Net Zero Strategy Delivery Pathway
Tyndall Centre Transport Projected pathway

IDENTIFYING THE IMPLEMENTATION GAP

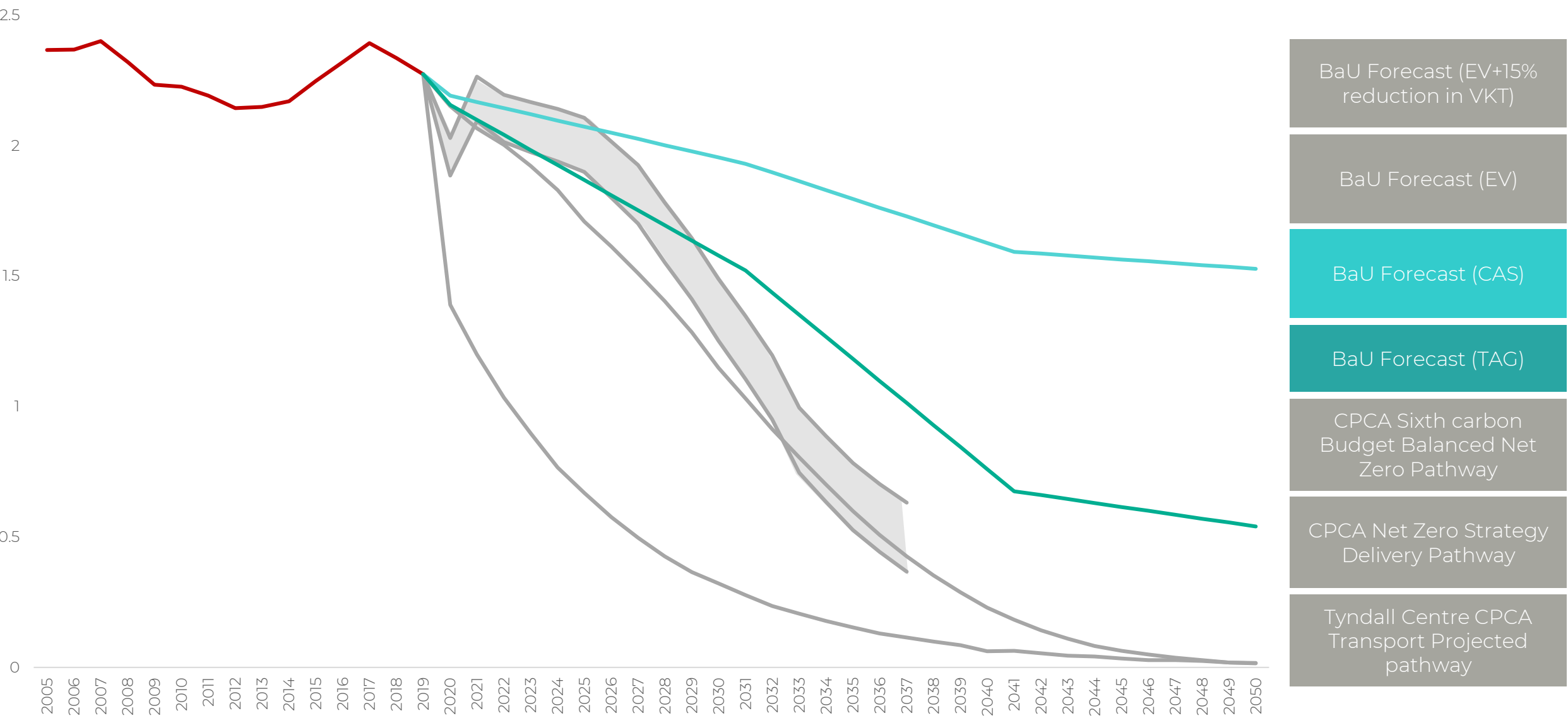


SIZE OF THE CHALLENGE

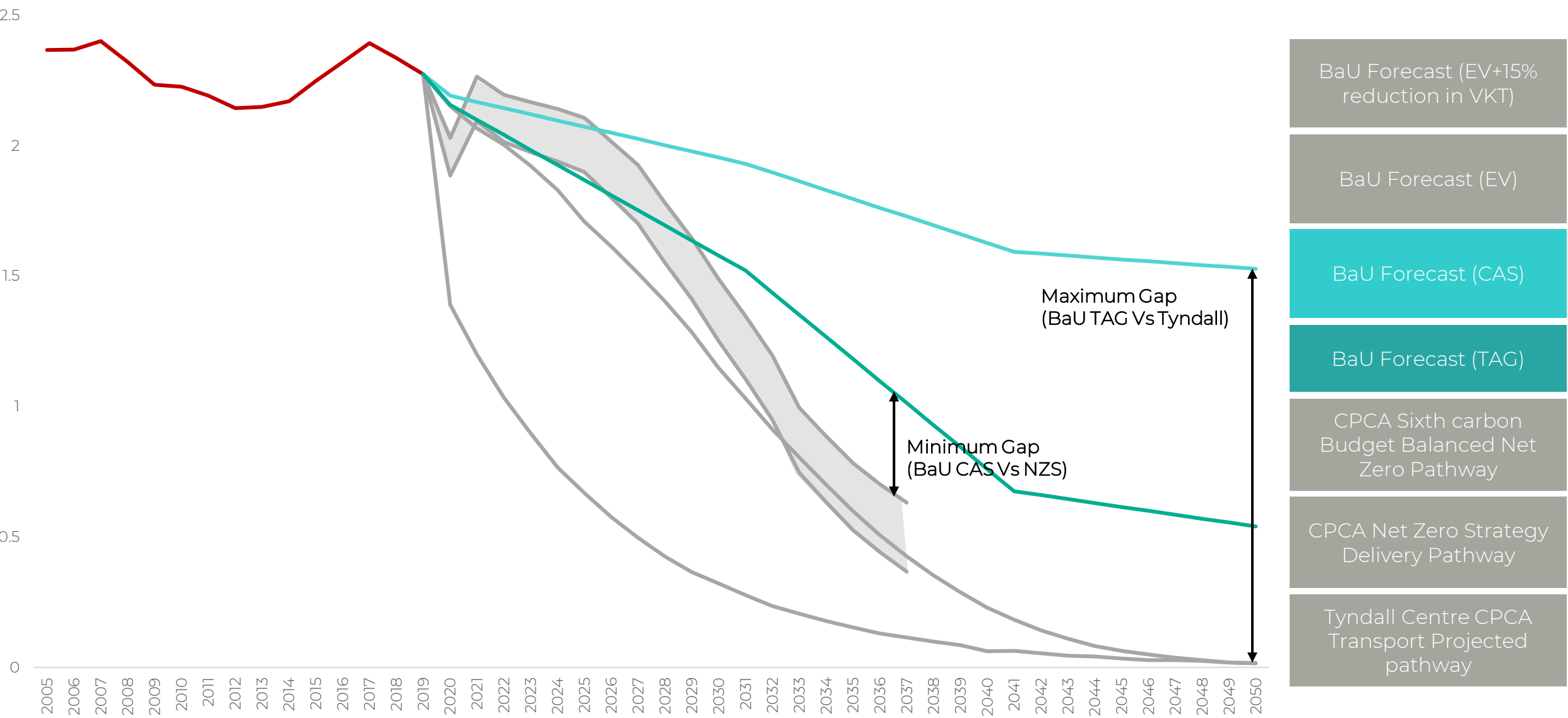
The Business as Usual (BEIS Aligned) emission forecast would exceed transport carbon budgets derived from the CCC's Sixth Carbon Budget Balanced Net Zero Pathway by 2032



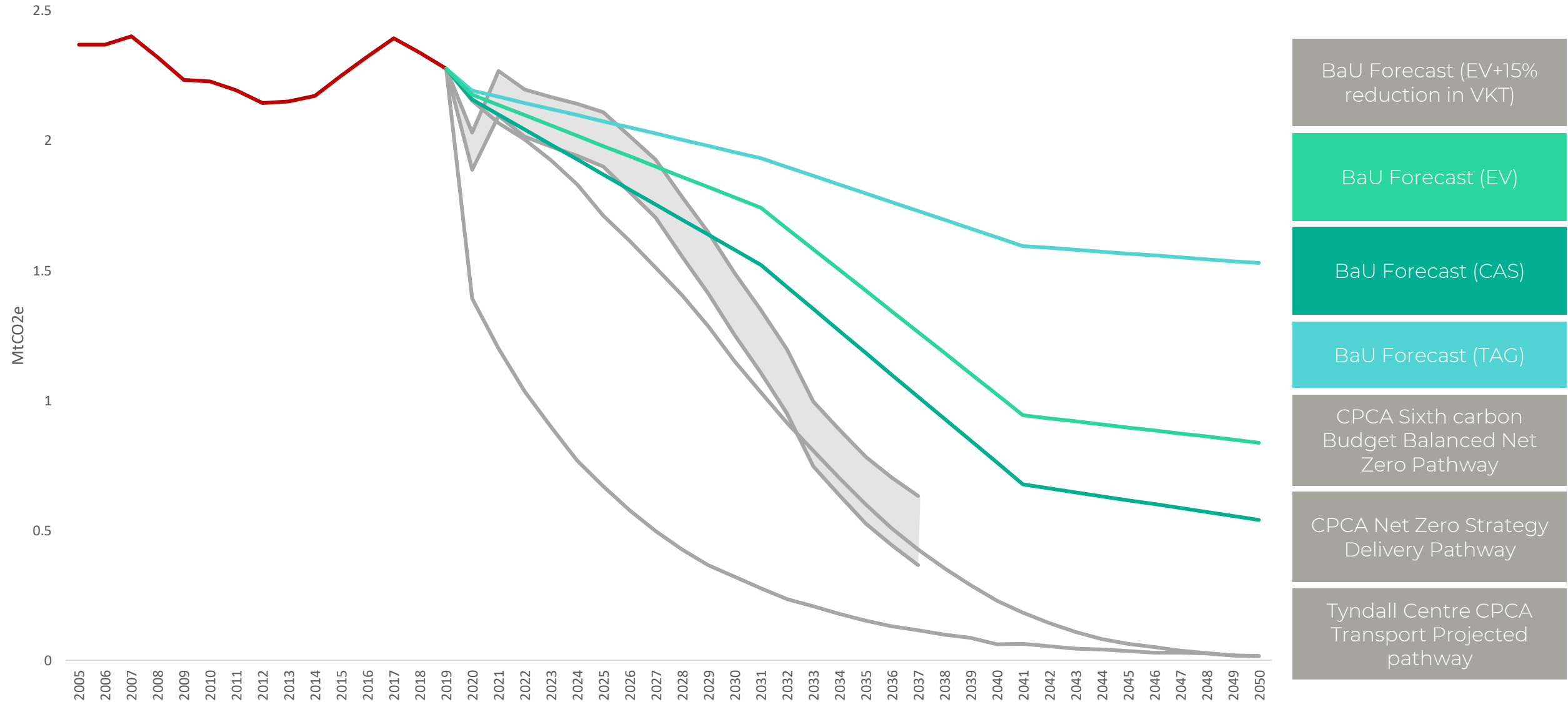
IDENTIFYING THE IMPLEMENTATION GAP



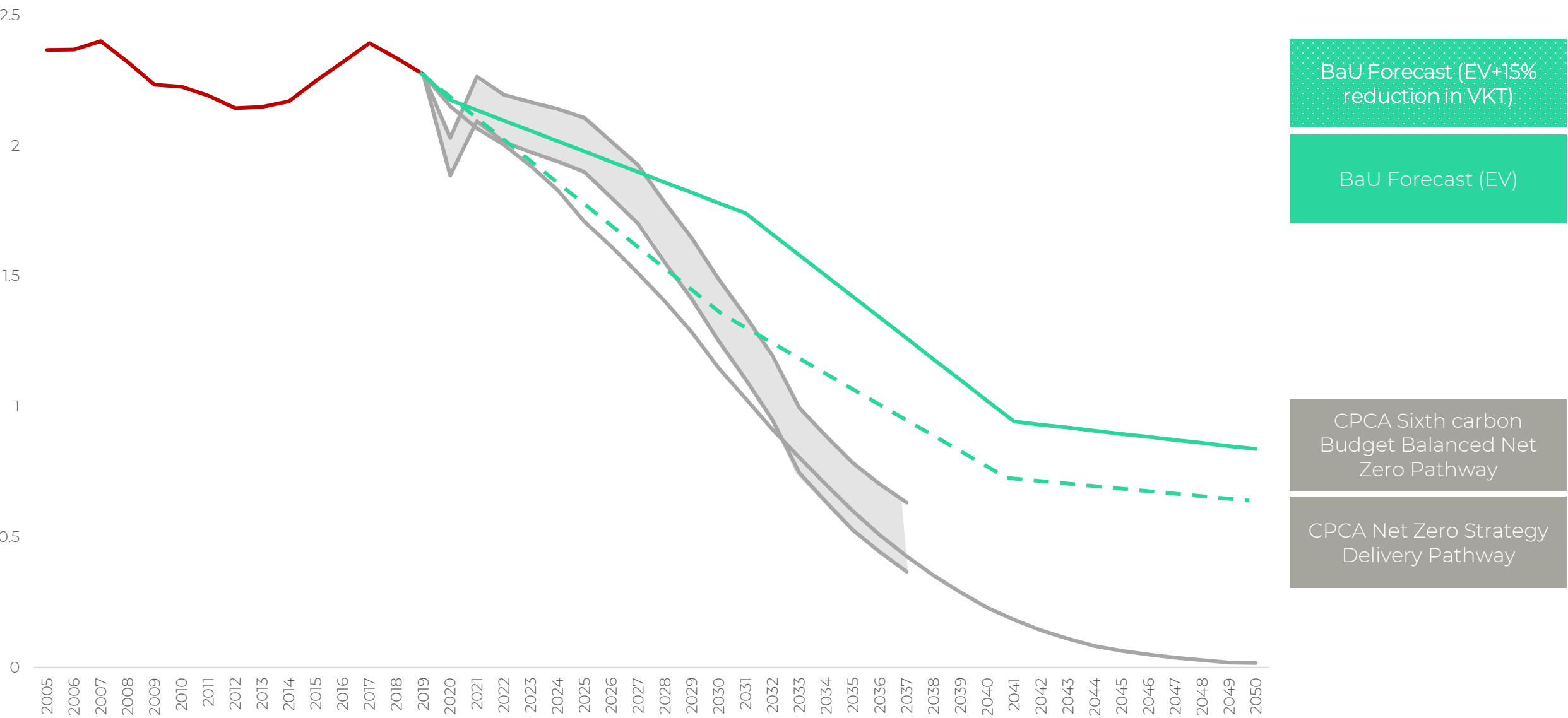
IDENTIFYING THE IMPLEMENTATION GAP



IDENTIFYING THE IMPLEMENTATION GAP



IDENTIFYING THE IMPLEMENTATION GAP



CPCA Per Capita Emissions by LA Area (place of origin)

Local Authority Summary 2019

Road traffic

Local Authority	2019 tCO2e	Population (mid 2019)	Per Capita
Cambridge	117,768.64	125,625.10	0.9
East Cambridgeshire	318,578.59	89,993.60	3.5
Fenland	140,118.31	102,597.80	1.4
Huntingdonshire	440,605.07	178,169.70	2.5
Peterborough	352,230.69	203,477.90	1.7
South Cambridgeshire	514,150.93	158,395.10	3.2
CPCA	1,883,452.21	858,259.20	2.2

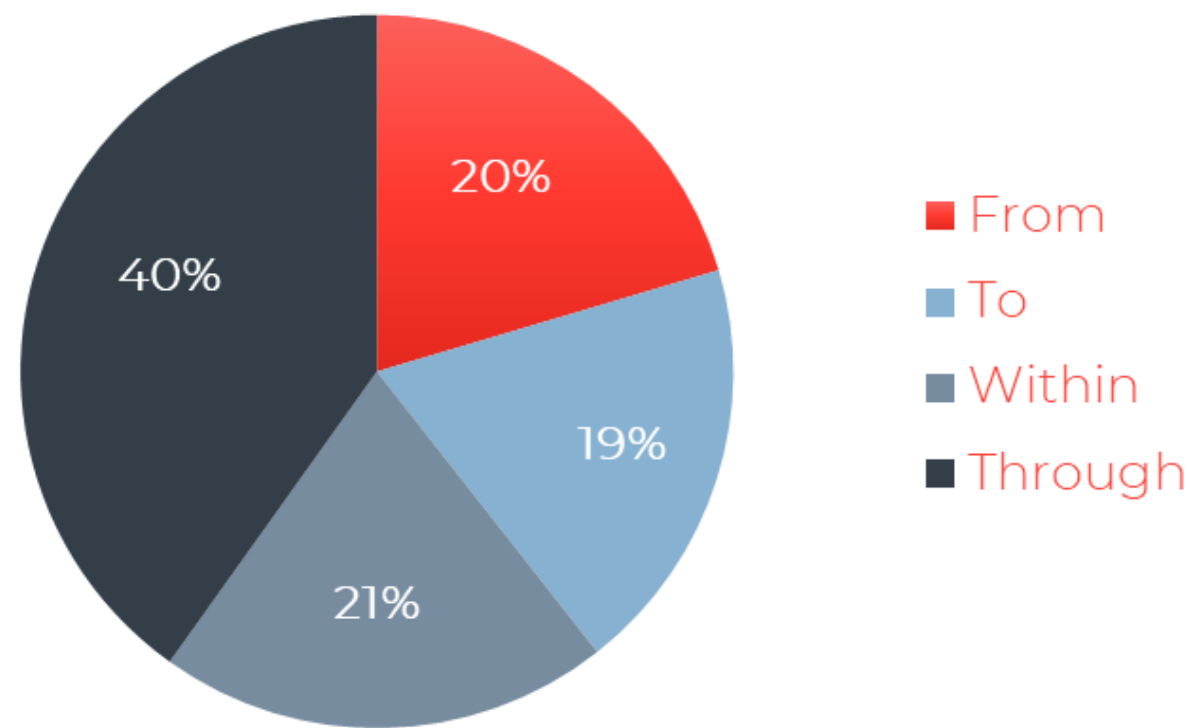
Local Authority Summary 2050

Road traffic

Local Authority	2050 tCO2e	Population (mid 2050)	Per Capita
Cambridge	60,794.79	125,589.83	0.5
East Cambridgeshire	194,971.20	100,753.82	1.9
Fenland	118,323.17	122,566.98	1.0
Huntingdonshire	296,074.04	195,017.88	1.5
Peterborough	266,907.15	241,414.78	1.1
South Cambridgeshire	317,629.91	167,885.49	1.9
CPCA	1,254,700.26	953,228.77	1.3

CPCA Emissions by Origin & Destination

Vehicle emissions: Proportion by trip genesis

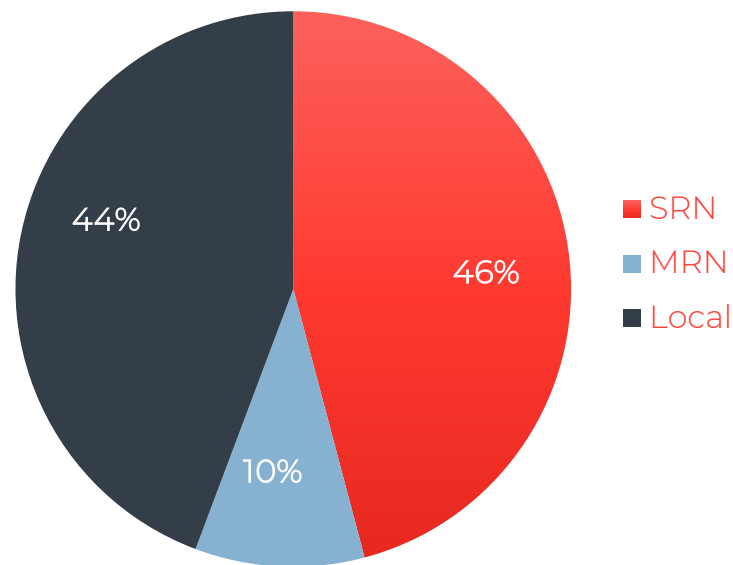


40% of vehicle emissions within CPCA are apportionable to through trips (journeys which start and finish outside of the combined authority administrative boundary) in the baseline year.

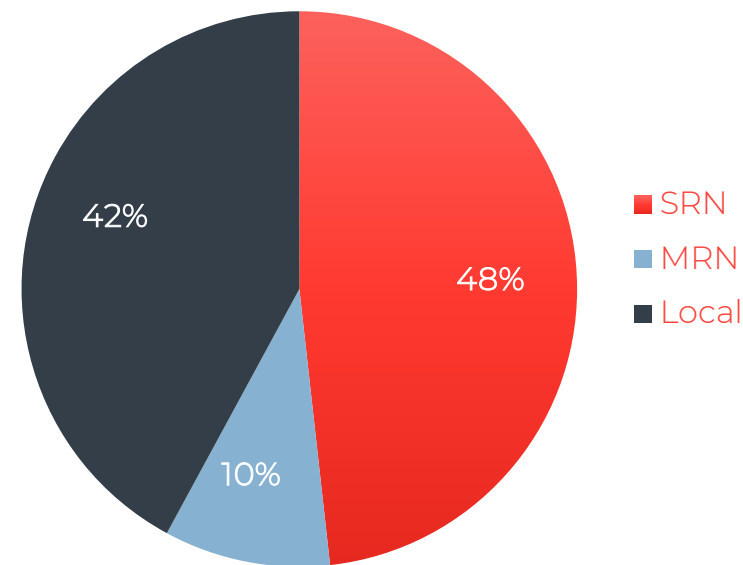
These emissions are unlikely to be greatly impacted by the commitments of the LTCP.

CPCA Emissions by Road Type (network)

Vehicle emissions by road type: 2019

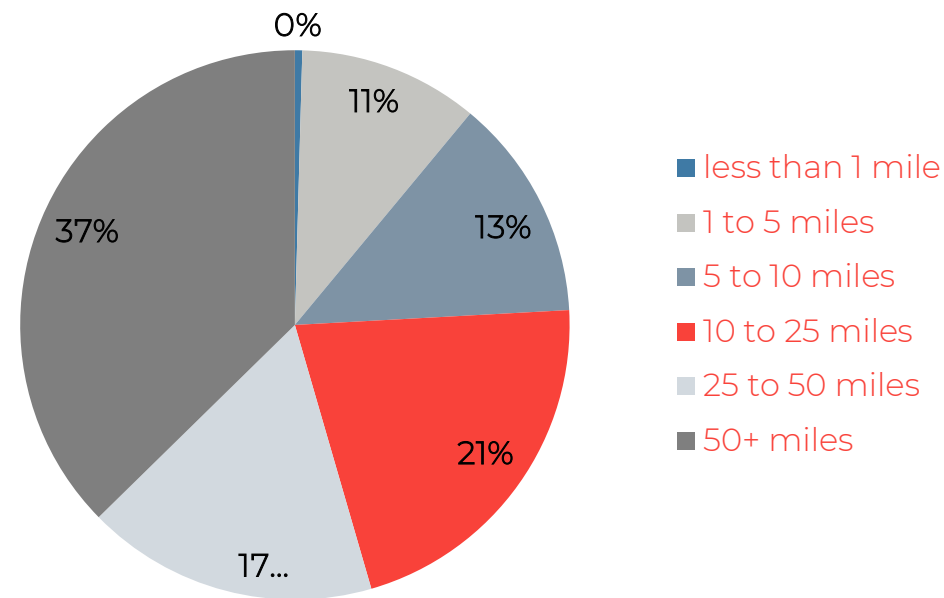


Vehicle emissions by road type: 2050

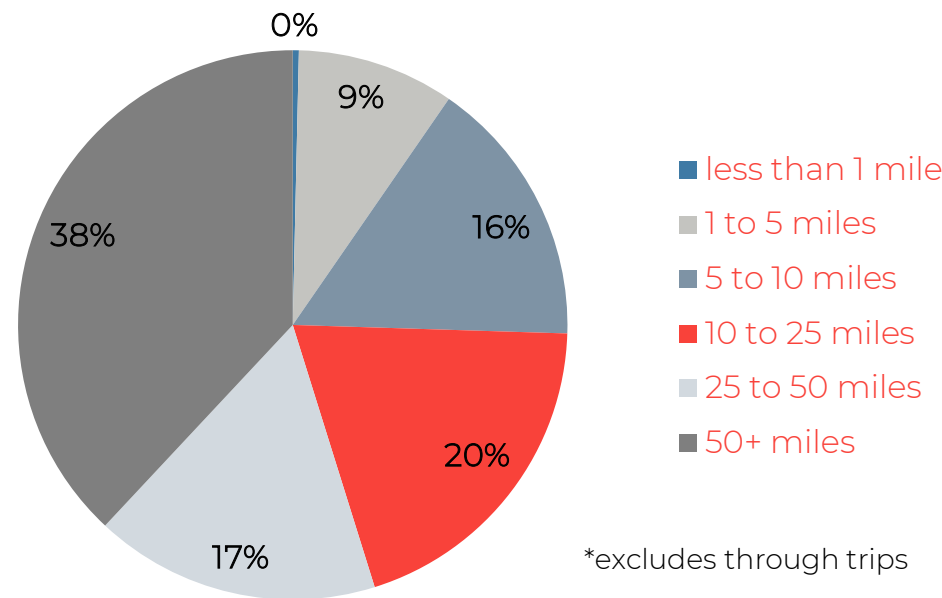


CPCA Per Capita Emissions by Trip Length (journey)

Vehicle emissions by trip length: 2019



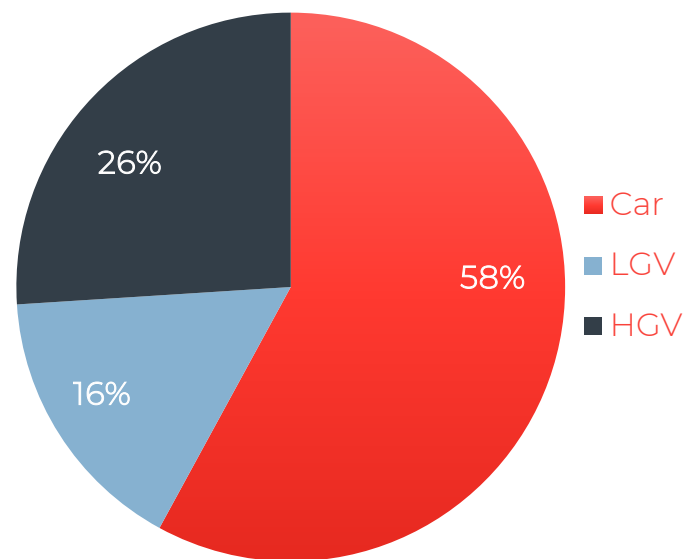
Vehicle emissions by trip length: 2050



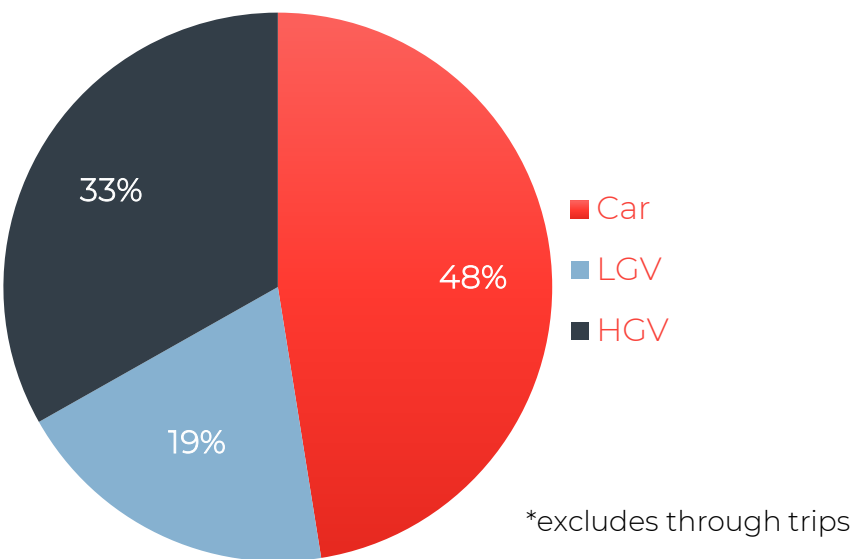
*excludes through trips

CPCA Emissions by Mode

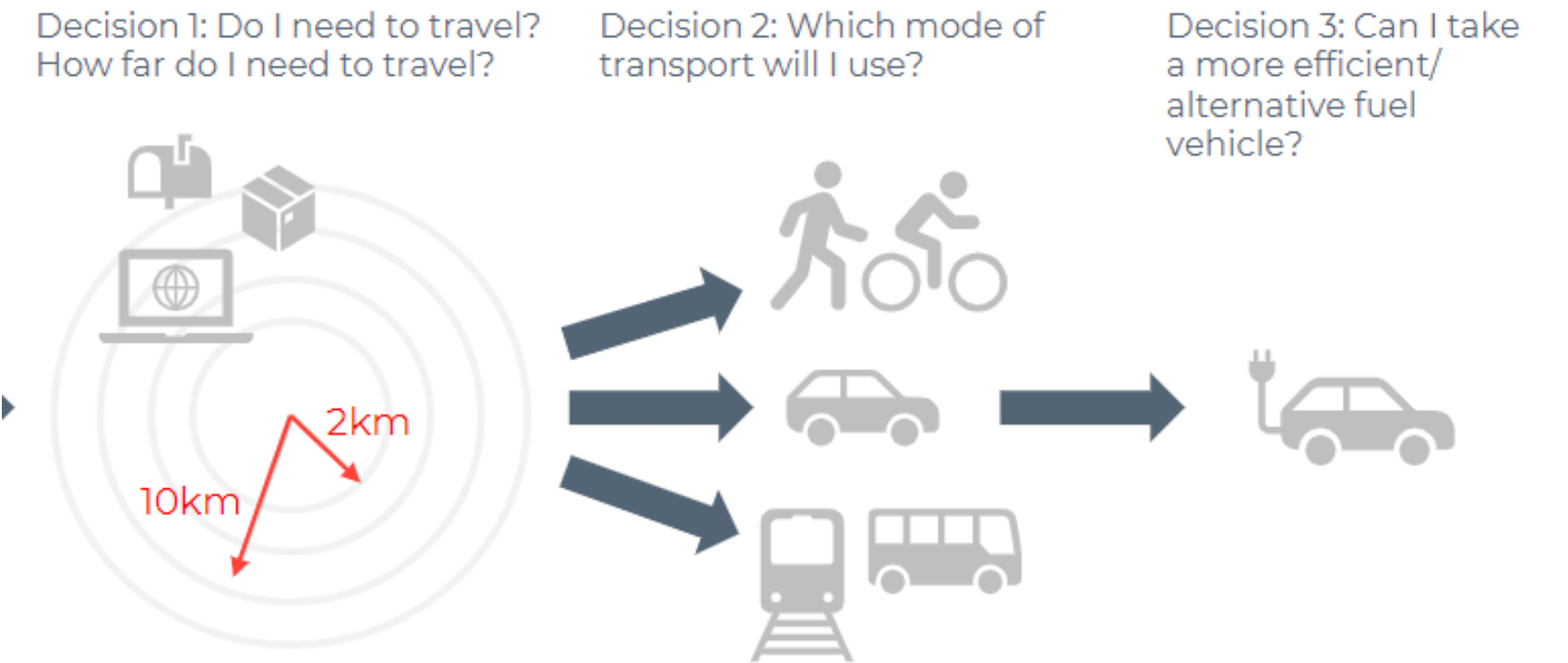
Emissions by mode: 2019



Emissions by mode: 2050



LTCP PORTFOLIO REVIEW



Smart Infrastructure, land use planning, ecommerce, digital services, home-based services.	Encouraging a modal shift to active modes and public transport	Improved efficiency and alternative fuel vehicles
Avoid	Shift	Switch
0%	48%	10%

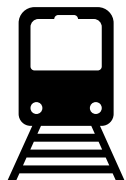
Proportion of LTCP portfolio

SHIFT SCHEMES

Reduce car-use and encourage a MODAL SHIFT towards public transport and active modes



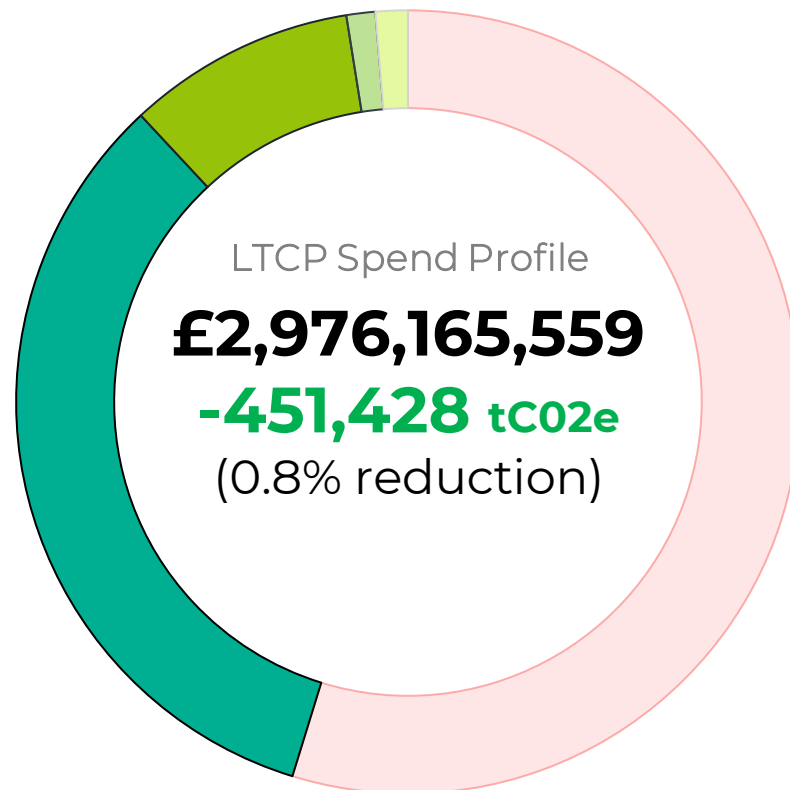
£284 million (9%)
4/6 schemes
-64,306 tCO2e



£1.004 billion (33%)
6/8 schemes
-347,381 tCO2e



£35.8 million (1%)
16/19 schemes
-837 tCO2e



IMPROVE SCHEMES

£40 million (1%)
3/10 schemes
- 40,959 tCO2e



£1.651 billion (55%)
16/19 schemes

The impact of **SHIFT** measures has the potential to be greater than reported due to in-combination benefits.

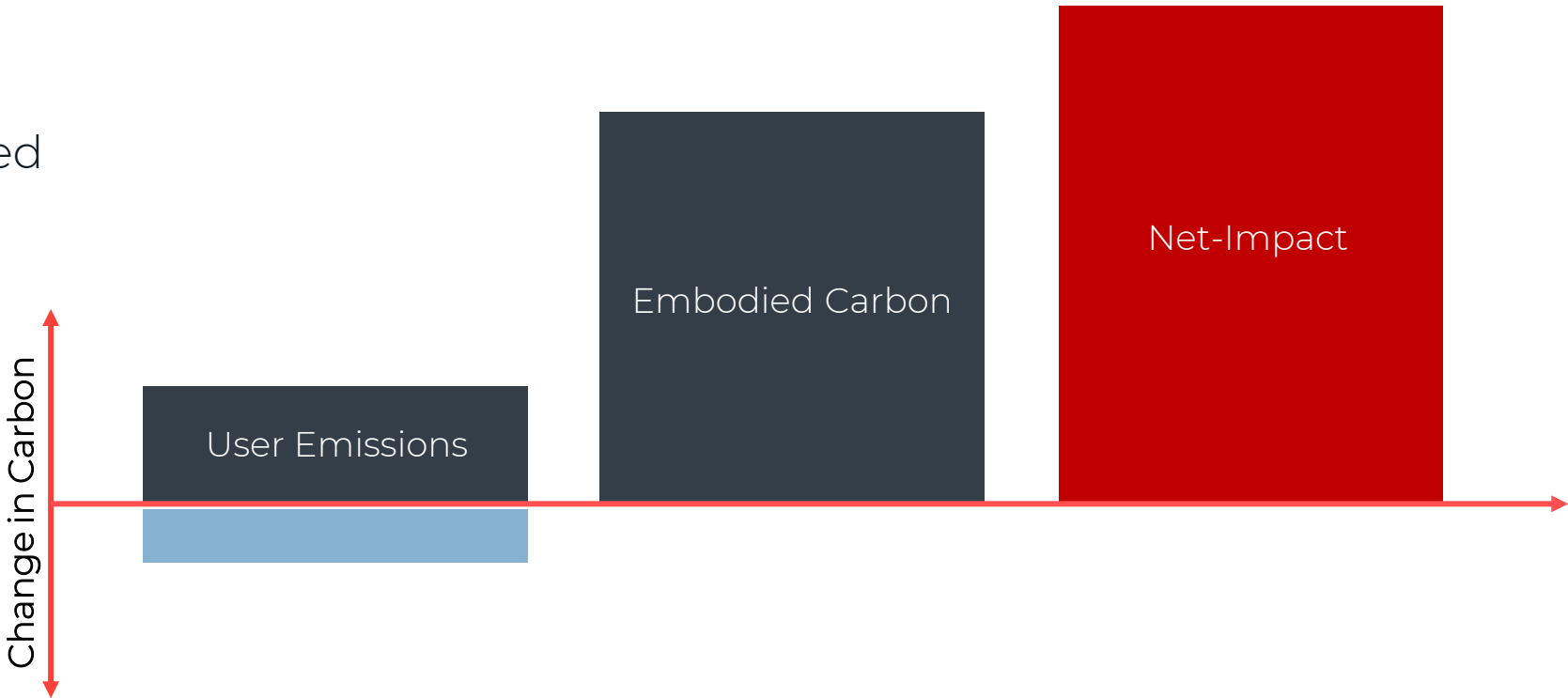
HIGHWAY SCHEMES (£1.6bn)

RISKS TO QUANTIFICATION

Carbon assessment require detailed traffic modelling which is not considered proportionate at LTCP strategy level.

Not required as part of QCR

Highway schemes do not comply with **avoid, shift, reduce**.



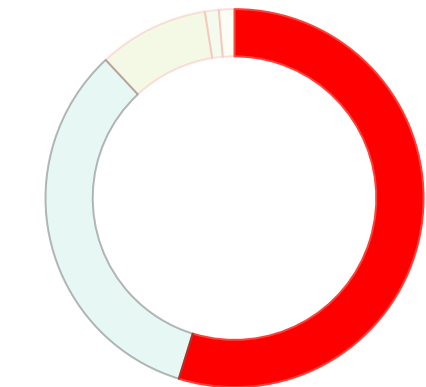
INDUCED DEMAND

42% of schemes will increase capacity for vehicular travel

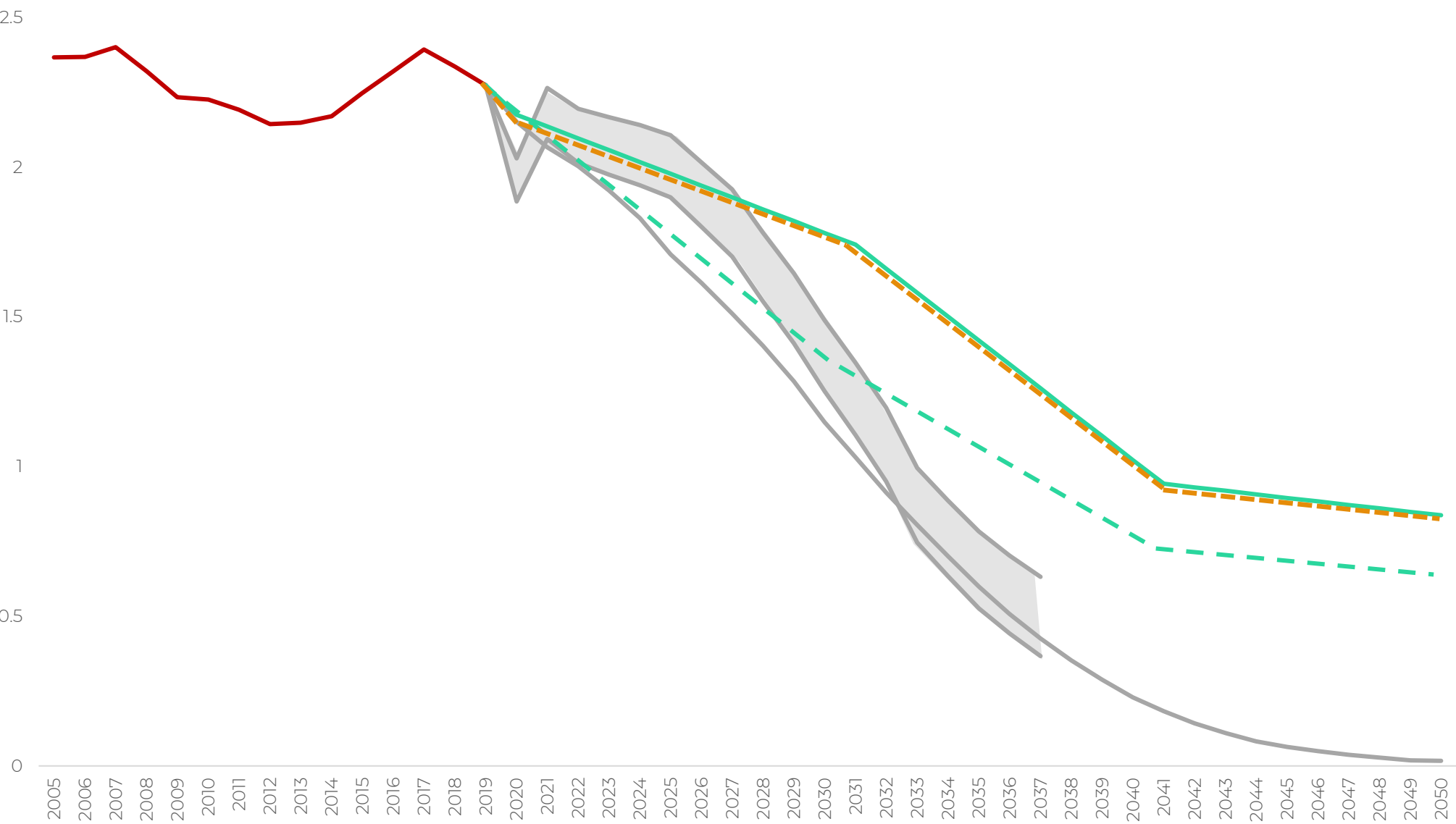
A141 / St Ives (£365m), A10 (255m), A47 Dualling (63.6m)



Risk highway schemes can lead to a **net increase in carbon** against BaU
Worst case +1%



IDENTIFYING THE IMPLEMENTATION GAP



Sustainable LTCP Schemes

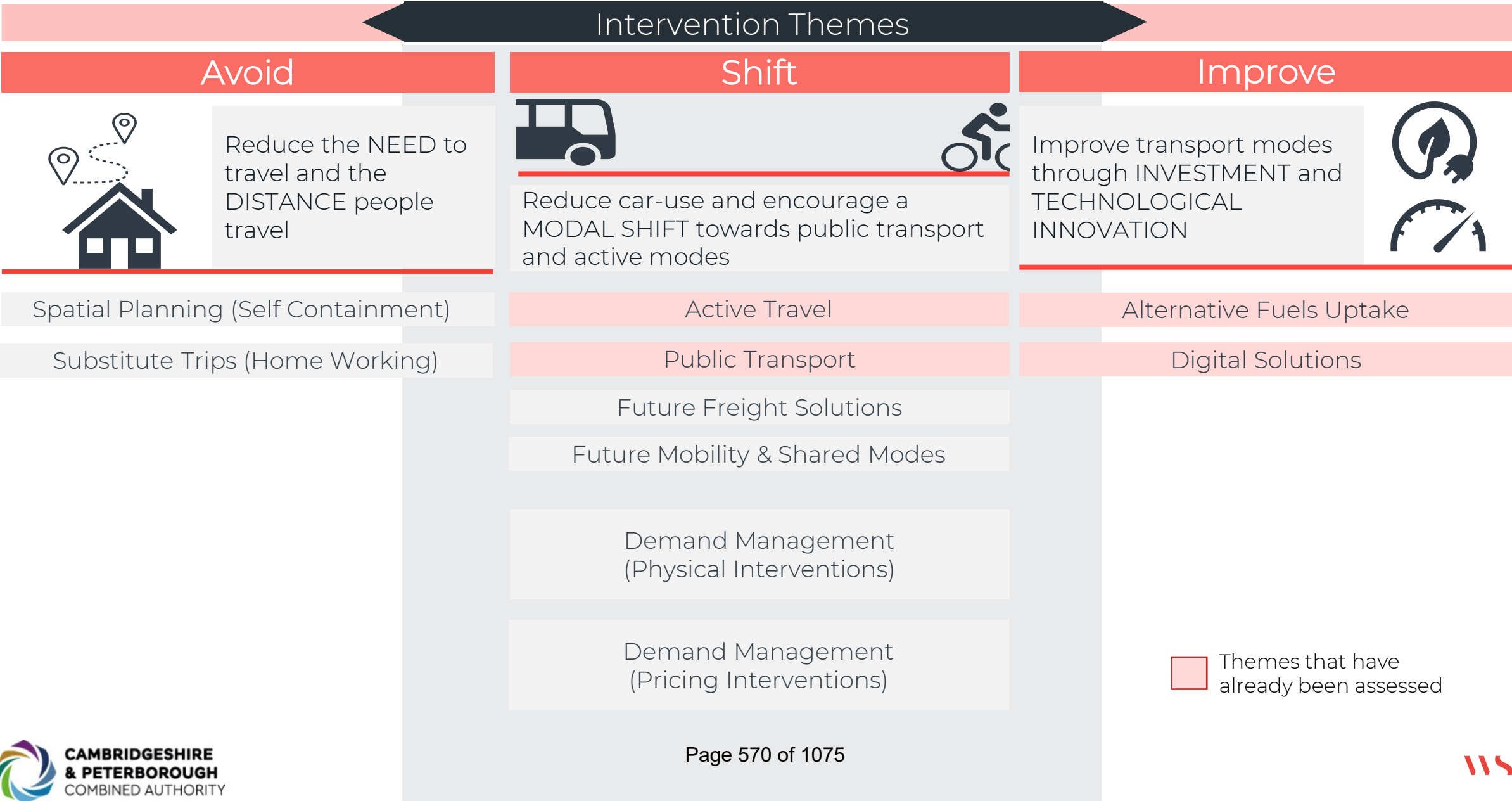
BaU Forecast (EV+15% reduction in VKT)

BaU Forecast (EV)

CPCA Sixth carbon Budget Balanced Net Zero Pathway

CPCA Net Zero Strategy Delivery Pathway

NARROWING DOWN INTERVENTIONS NEEDED



INTERVENTIONS

What are others doing?

Increasingly, others are considering or delivering demand management measures

- Under consideration / in development
- Implemented
- ☁ Clean Air Zone (current & future)

Demand management, implemented to date, have considered decarbonisation as secondary to achieving other policy goals.

Durham

- First congestion charge to be introduced in the UK
- Daily charge of £2 Monday to Saturday
- To reduce congestion, pollution, and create safer streets

Nottingham Workplace Parking Levy

- Revenue generation scheme to reduce traffic congestion during commuting hours

Oxford

- Zero Emission Zone
- Introduced Feb 2022 for the city centre as a pilot scheme
- Intention to widen the zone subject to further assessments and consultation
- Workplace Parking Levy- Under consideration

WECA (with WSP)

- Ongoing decarbonisation study with WSP. Concluded ambitious demand management needed, such as congestion charging
- Exploring intensity of fiscal measures needed to achieve decarbonisation commitments

Glasgow

- Glasgow City Council plan to lobby Scottish Government to introduce road pricing at a Scottish level, while considering a regional scheme

WYCA

- Plan to work in partnership with LAs to deliver parking demand management strategies

Leicester City Council

- Workplace parking levy

Norwich Zero Emissions Transport City

- Secured £500,000 development funding from UK government

Cambridge

- Sustainable Travel Zone cordon pricing to facilitate housing growth
- Revenue to be used to deliver cheaper and simpler bus fares
- Anticipated the charge will reduce traffic levels at peak times

Hackney ULEZ Streets

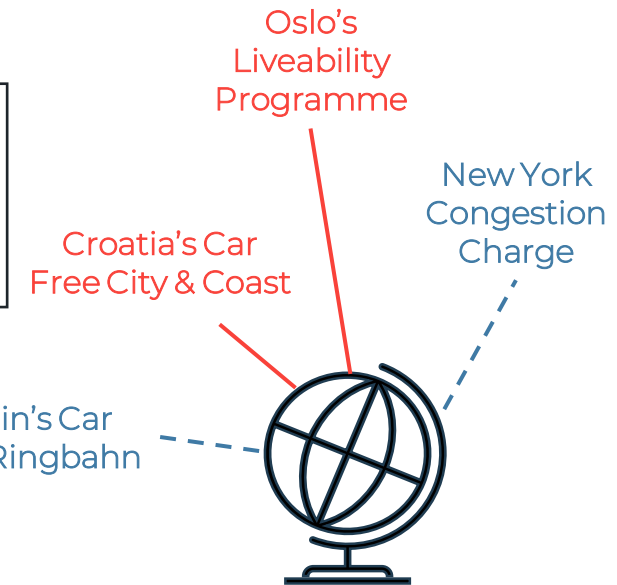
- Peak hour restrictions whereby only walking, cycling and low emissions vehicles are permitted

London Congestion Charge, LEZ, and ULEZ

- Environmentally focused, to reduce carbon emissions
- High cost to car user

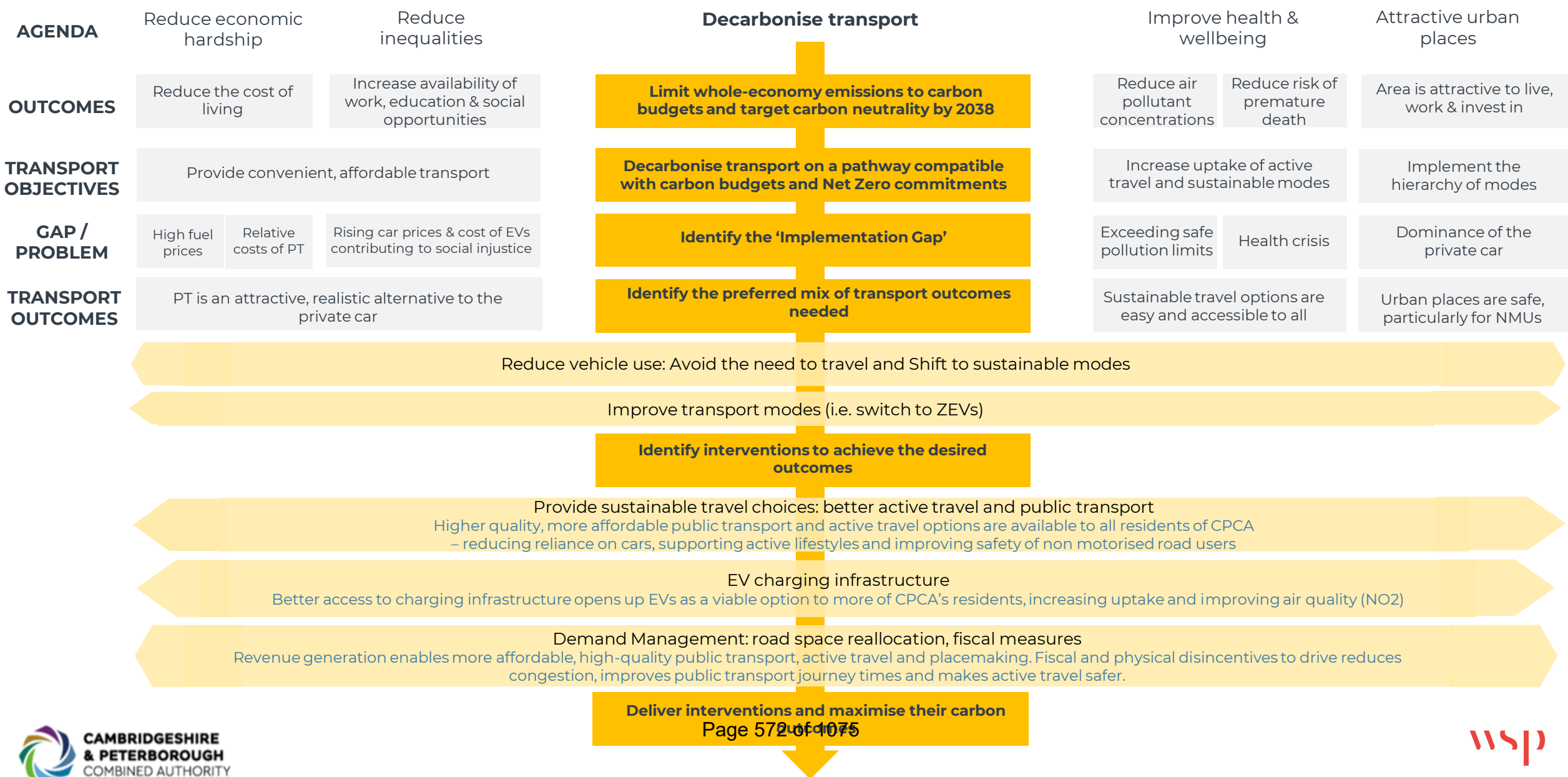
Bristol

- Workplace parking levy



Wider Policy Crossover

Transport decarbonisation interventions can support wider policy outcomes



OTHER STAKEHOLDER INTERVENTIONS

Not all transport emissions within CPCA are within CPCA's direct control. What action is needed from others?

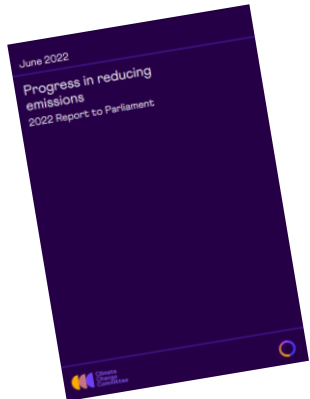


- Reducing emissions from the Strategic Road Network
 - National Highways Net Zero Highways strategy
 - Net Zero maintenance and construction by 2040
 - Net Zero road user emissions by 2050



- National Road User Charging
 - UK Government Inquiry (Dec 2020)
 - Transport Select Committee
 - Zero emission vehicles shouldn't mean zero tax revenue
 - Replacement of fuel duty and vehicle excise duty
 - In support of other policy objectives:
 - Encouraging active travel
 - Decarbonising transport
 - Increasing transport infrastructure investment

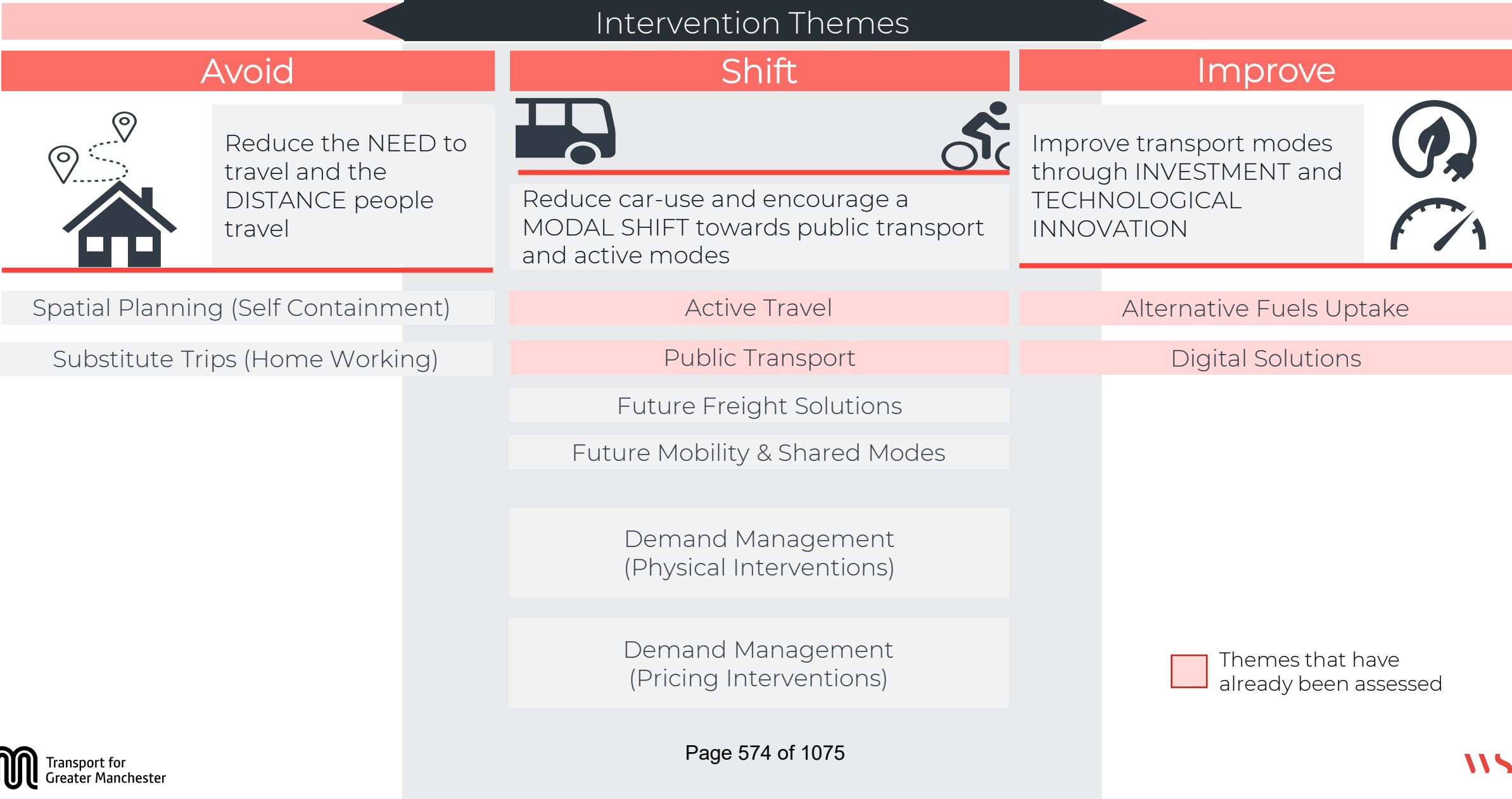
"It will be necessary for the UK to introduce some form of road pricing to fill the fiscal hole that will be left by the erosion of fuel duty, and to prevent the low costs of electric vehicles leading to increased congestion."

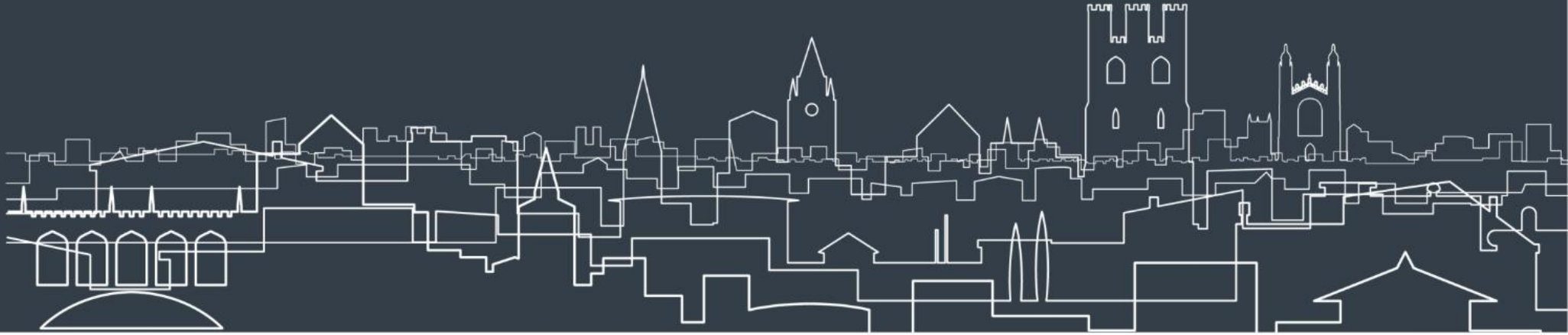


- Reducing rail emissions
 - Network Rail have committed to a carbon neutral railway by 2050 (2045 in Scotland)
 - At present, 42% of the rail network is electrified. Network Rail's strategy sets out that 13,000km of railway line needs to be electrified by 2050. Between 2021 and 2050 that means that 448km will need to be electrified each year.



NARROWING DOWN INTERVENTIONS NEEDED





Cambridge & Peterborough CA

Quantified Carbon Reductions Study

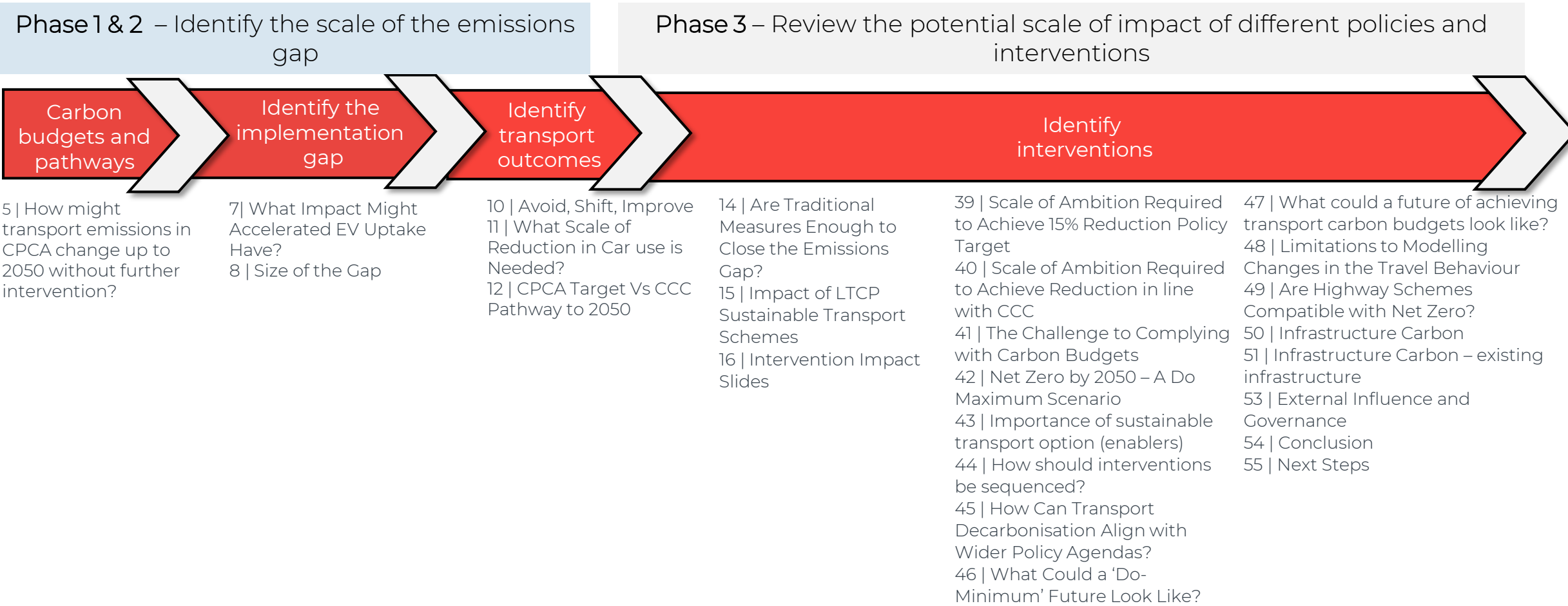
Key Findings & Recommendations

February 2023

Commission Summary & Presentation Agenda

WSP Commission: A Summary

A decarbonisation study to establish key insights from this QCR process that will inform LTP development – particularly the nature, scope and scale of measures required in LTP4.



Linking Outcomes to Interventions



Avoid the worst of Climate Change



International and National Decarbonisation Commitments

Limiting global temperatures well below 2°C above pre-industrial levels and pursuing efforts to limit the temperature increase to 1.5°C.

Meet the UK's Nationally Determined Contribution (NDC) commitment to reduce annual GHG emissions by at least 68% by 2030 compared to 1990.

Adhere to legally binding, five-year carbon budget aligned to the United Nations Paris Agreement on a pathway to Net Zero by 2050



Carbon Budgets and Decarbonisation Pathways

Limit whole-economy emissions to carbon budgets aligned to the Paris Agreement, targeting Net Zero by 2038

Decarbonise transport on a pathway compatible with carbon budgets and Net Zero commitments.



Identify the Implementation Gap



Identify the preferred mix of transport outcomes needed



Identify interventions to achieve the desired outcomes



Deliver interventions and maximise their carbon outcomes

Scope of this study

A golden thread

The diagram opposite illustrates a 'golden thread' that links outcomes to interventions. It is intended to:

- Provide a framework to explain how delivery of interventions links to the substantive outcome of avoiding the worst of climate change
- Help the Combined Authority identify any gaps in evidence, policy or implementation within this framework
- Clarify the scope and structure of this study

DfT Quantifiable Carbon Reduction Guidance

There are four overarching steps to the upcoming QCR guidance. As set out below, the tasks involved in this study will provide insights to both the 'golden thread' and QCR process.

This study

Task1. Identify the scale of the emission gap

Task2. Review the potential scale of impact of identified LTCP policies and interventions

Task3. Review the potential scale of impact of different policies and interventions

QCR Guidance Key Steps

Step 1. Estimate current and future user emissions

Step 2. Establish a local transport decarbonisation pathway

Step 3. Consider carbon in the generation and appraisal of interventions and policy options for an LTP

Step 4. Estimate the carbon impact of the intervention programme

Required next step



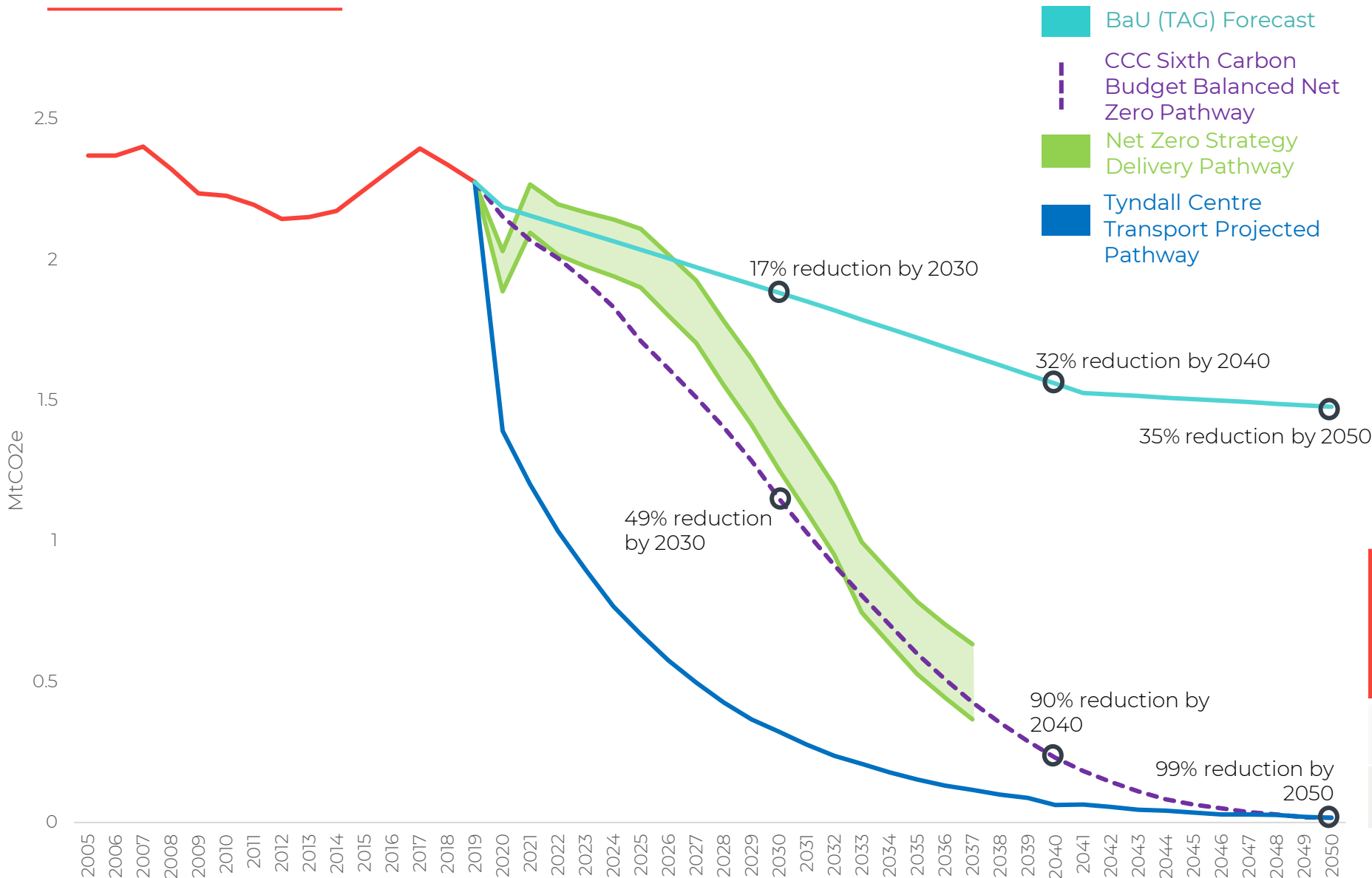
Carbon budgets and
pathways

Identify
the implementation gap

Identify transport
outcomes

Identify interventions

How Might Transport Emissions in CPCA Change up to 2050 Without Further Intervention?



Emission estimates prepared for this study are derived from strategic traffic model outputs.

Key assumptions for the Business-as-Usual estimate:

- Fleet composition (inc. EV uptake) as per DfT TAG A1.3.9 (November 2022 v1.20.1) (i.e. mileage split of 67% EV by 2050)
- Fuel consumption and emission factors from TAG databook (A1.3.11 & A3.3)
- Traffic growth consistent with forecast years.

Without further intervention, CPCA will exceed each of the next 4 carbon budget periods. The gap between BaU and CCC increases from 2028 onwards.

Total emissions estimates within carbon budget periods

Emission estimate scenario	Carbon budget periods (MtCO2e)			
	CB 4 2023-2027	CB 5 2028-2032	CB 6 2033-2037	CB 4-6 2023-2037
BaU	10.17	9.41	8.61	28.19
CCC	8.59	5.79	3.04	17.42





Carbon budgets and
pathways

Identify
the implementation gap

Identify transport
outcomes

Identify interventions

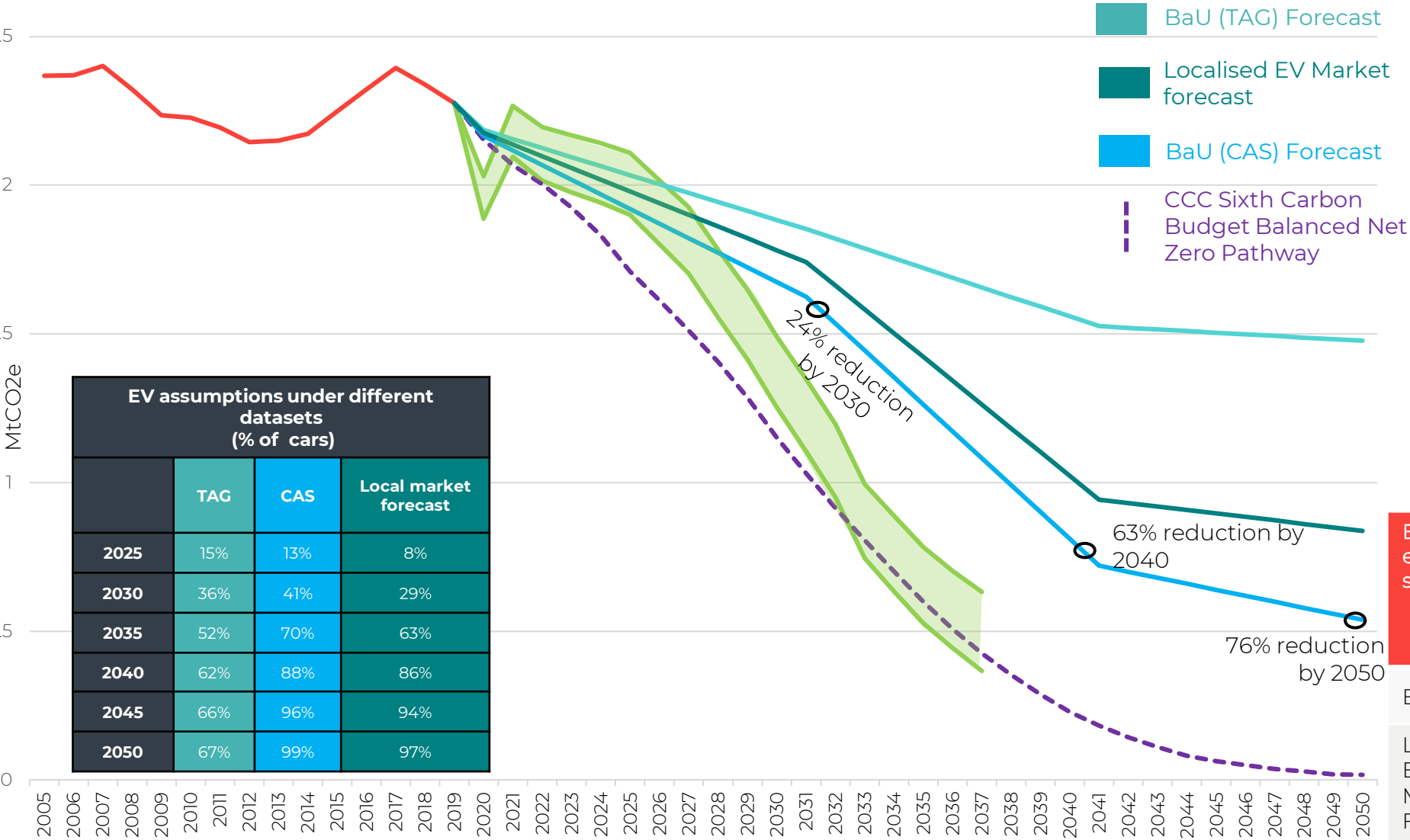
What Impact Might Accelerated EV Uptake Have?

Two alternative scenarios of EV uptake tested:

- DfT Common Analytical Scenario – table VL1 from the vehicle led decarbonisation scenario. This is a scenario only, not a forecast.
- A localised market forecast derived from WSP’s EV:Ready tool – processed from a range of forecasts

The TAG and Common Analytical Scenario assumptions are national. The market forecast has been localised to CPCA based on local variations data such as vehicle ownership, sales trends and propensity to switch based on socio-demographics and reliance on on-street parking.

All other assumptions (e.g. traffic growth, fuel efficiency) remain as per the Business-as-Usual estimate.

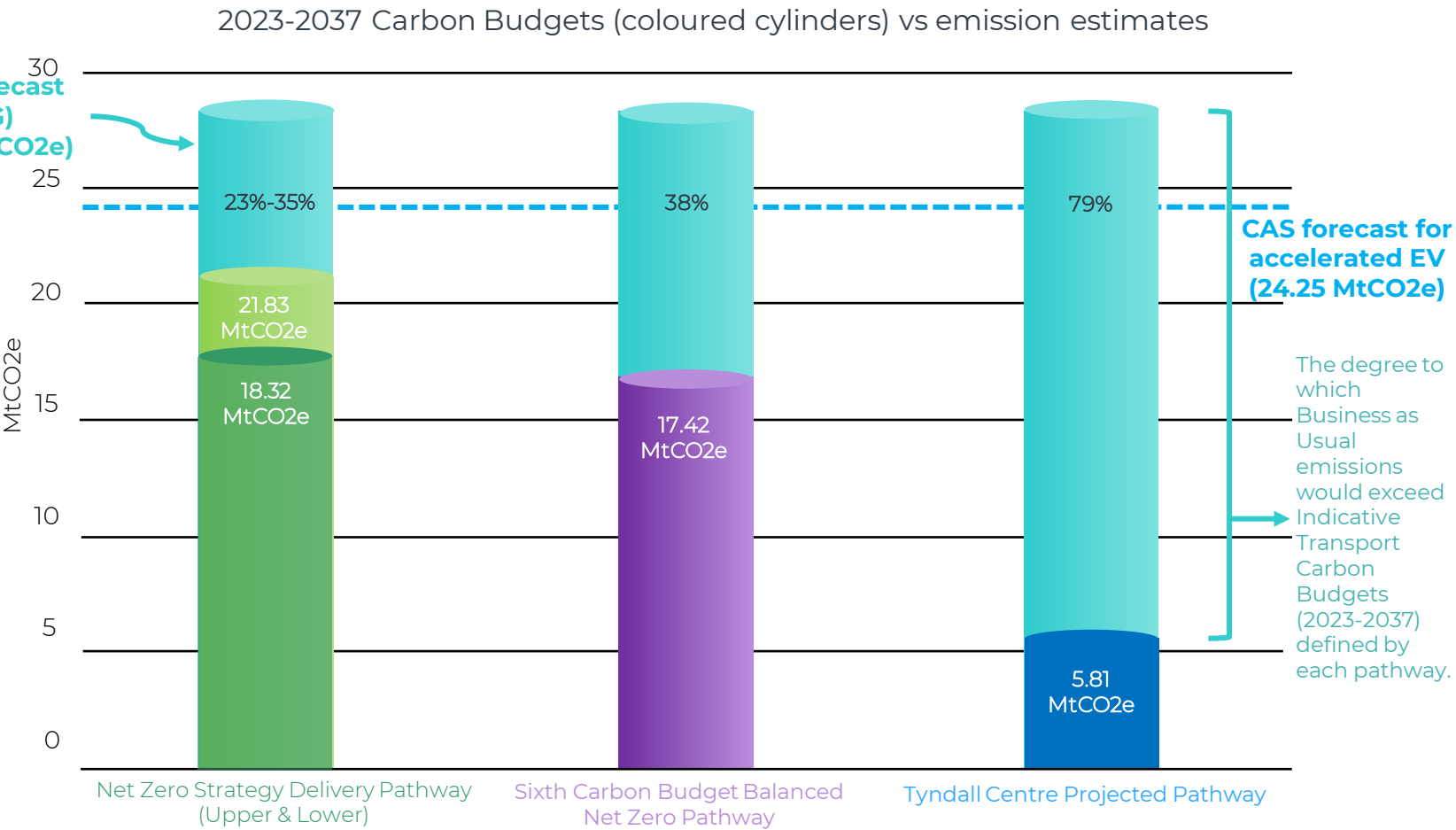


Emission estimate scenario	Carbon budget periods (MtCO2e)			
	CB 4 2023-2027	CB 5 2028-2032	CB 6 2033-2037	CB 4-6 2023-2037
BaU	10.17	9.41	8.61	28.19
Localised EV Market Forecast	9.90	8.87	7.11	25.88
CAS	9.60	8.33	6.32	24.25
CCC	8.59	5.79	3.04	17.42



Size of the Gap

- BaU estimates transport emissions in CPCA will equate to 28.19 MtCO₂e between 2023 and 2037
- Under the most ambitious EV uptake scenario (Common Analytical Scenario) this would be reduced to 24.25 MtCO₂e
- Carbon budgets derived from the pathways would therefore be exceeded even with ambitious EV uptake
- The smallest exceedance of carbon budgets is to the lower limit of the Net Zero Strategy pathway if CAS levels of EV uptake are achieved (total of 2.42 MtCO₂e exceedance between 2023-2037)
- The largest exceedance of carbon budgets is to the Tyndall pathway if only TAG levels of EV uptake are achieved (total of 22.37 MtCO₂e 2023-2037)



Carbon Budget Periods (MtCO ₂ e)		CB4 2023-2027	CB5 2028-2032	CB6 2033-2037	Total CB4-6 2023-2037
Gap between estimates and budgets (CAS-BaU)	Tyndall Centre	6.20 – 6.76	6.70 – 7.78	5.53 – 7.83	18.43 – 22.37
	CCC Sixth Carbon Budget Balanced Net Zero Pathway	1.01 – 1.58	2.54 – 3.62	3.27 – 5.57	6.83 – 10.77
	Net Zero Strategy Delivery Pathway Lower	0.28 – 0.85	2.05 – 3.13	3.60 – 5.89	5.93 – 9.88
	Net Zero Strategy Delivery Pathway Upper	(-0.76) – (-0.19)	0.86 – 1.95	2.31 – 4.61	2.42 – 6.36





Carbon budgets and
pathways

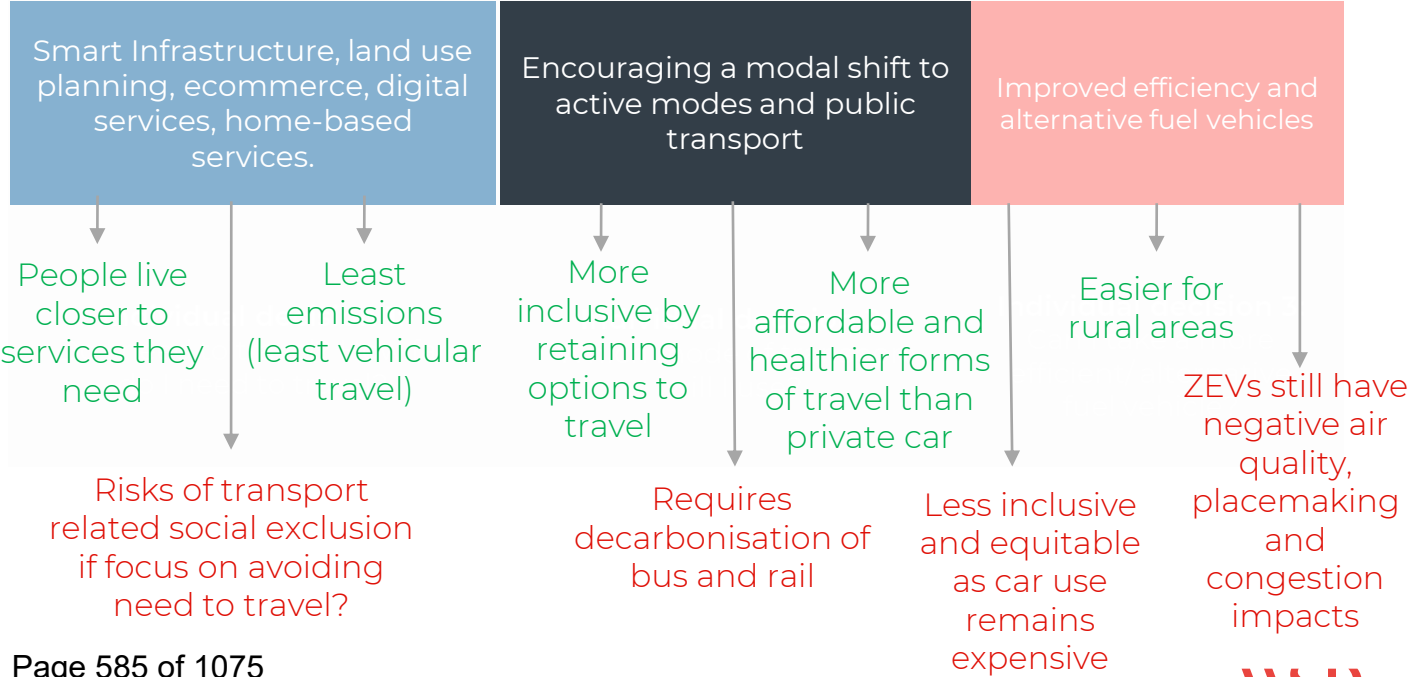
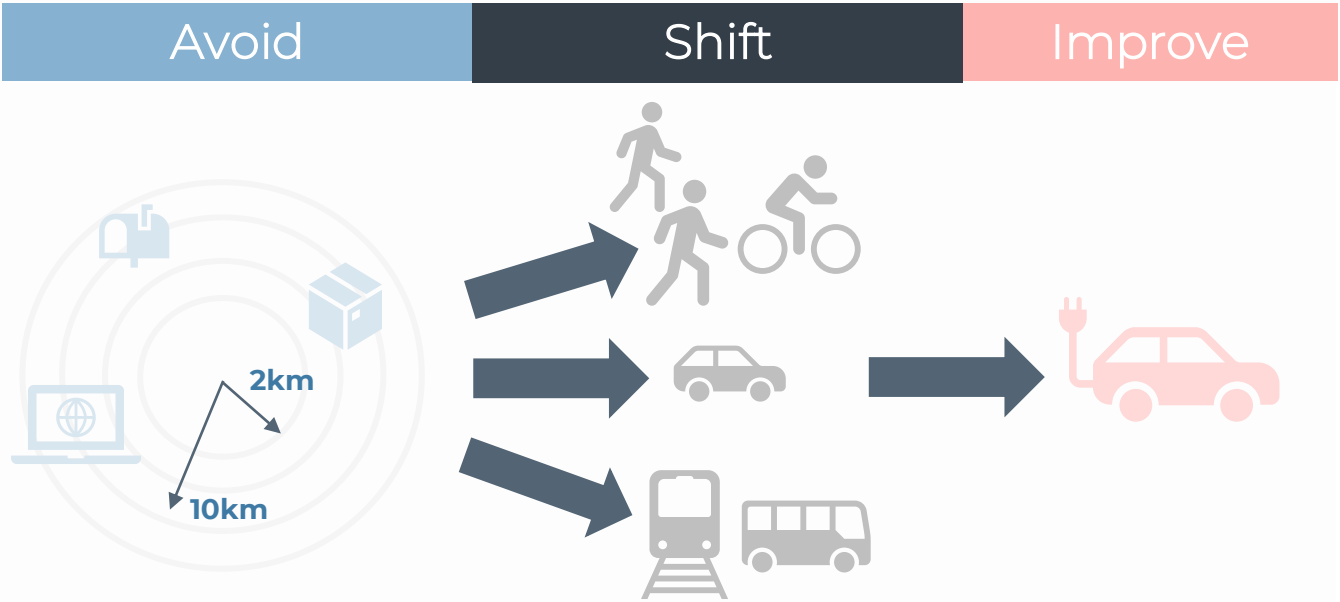
Identify
the implementation gap

Identify transport
outcomes

Identify interventions

Avoid, Shift, Improve

- A framework of outcomes that will decarbonise transport
- The [RTPI's Net Zero Transport paper](#) presents an alternative version – “Substitute, Shift and Switch” – presented as a hierarchy that prioritises measures that reduce trips (Avoid and Shift) to focus on solutions that create better places
- Avoid Shift Improve has been widely adopted
- Transport interventions that don't Avoid, Shift or Improve are unlikely to support decarbonisation at the pace required
- Scale of the emission gap demands a ‘do-everything’ approach... but each outcome has different benefits and impacts as illustrated – the preferred or credible mix may differ by place
- Local authorities are best placed to Avoid and Shift (while enabling ambitious Improve)



What Scale Of Reduction In Car Use Is Needed?

- Estimates of what scale of demand reduction is needed vary depending on assumptions and method
- However analysis concludes Net Zero and carbon budgets cannot be met without reductions in demand
- Demand reduction needed to close the gap is sensitive to:
 - EV uptake scenarios
 - Improvements in fuel efficiency (manufacturers requirements, driving behaviours etc)
 - Which pathway or Net Zero date is targeted
- Not all of an identified demand reduction may require CPCA intervention. Also influenced by:
 - National policy
 - Background trends (home working etc)

DfT assumptions for growth under their NRTP Core scenario vs Decarbonisation (mode balanced (MB)) scenario (2019-2038):

	DfT Core Scenario				DfT Decarbonisation (MB) Scenario		
	A Road	Minor	Motorway		A Road	Minor	Motorway
Car	13%	13%	22%		8%	8%	8%
LGV	34%	18%	24%		20%	6%	10%
HGV	4%	2%	12%		4%	3%	12%
PSV	-7%	-7%	-7%		-7%	-7%	-7%

What are others finding is needed to achieve decarbonisation commitments?

- CPCA – between **38% and 21% reduction** in car distance travelled relative to baseline growth
- TfN (North of England) – between **3% and 14% reduction** in car distance travelled **relative to baseline growth** (a modest increase in traffic growth from 2019)
- CCC (National) – between **7% and 16% reduction** of total car kilometres by 2030
- Scotland – committed to a **20% reduction** in vehicle use
- Transport for Wales – aim to reduce car miles travelled per person by **10% by 2030**

It is unclear what assumptions for demand reduction BEIS and the DfT have included in Government’s Net Zero Strategy and Transport Decarbonisation Plan. Further analysis required to identify what scale of demand reduction may be needed under different EV scenarios and pathways.



CPCA Target (15% reduction) Vs CCC Pathway to 2050

The Cambridge and Peterborough Independent Commission on Climate recommended a **15% reduction in vehicle km in 2030 (from a 2019 baseline)**. This was approved by the CA board in June 2021 and is now a commitment.

To achieve this, CPCA will need to target a vkm of:
2019 Baseline vkm = 28,245,089
Target 15% reduction = 4,236,763
Target vkm = 24,008,326 (daily trips)

When taking into account traffic growth (1-2% in vkm year on year), this equates to:
2031 Base = 33,666,166
Growth from 2019 = 5,420,076 (19%)
Required Reduction to achieve CPCA Target = 9,656,840 (29%)
Target emissions (tCO2e) = 1,327,395 (tCO2e)

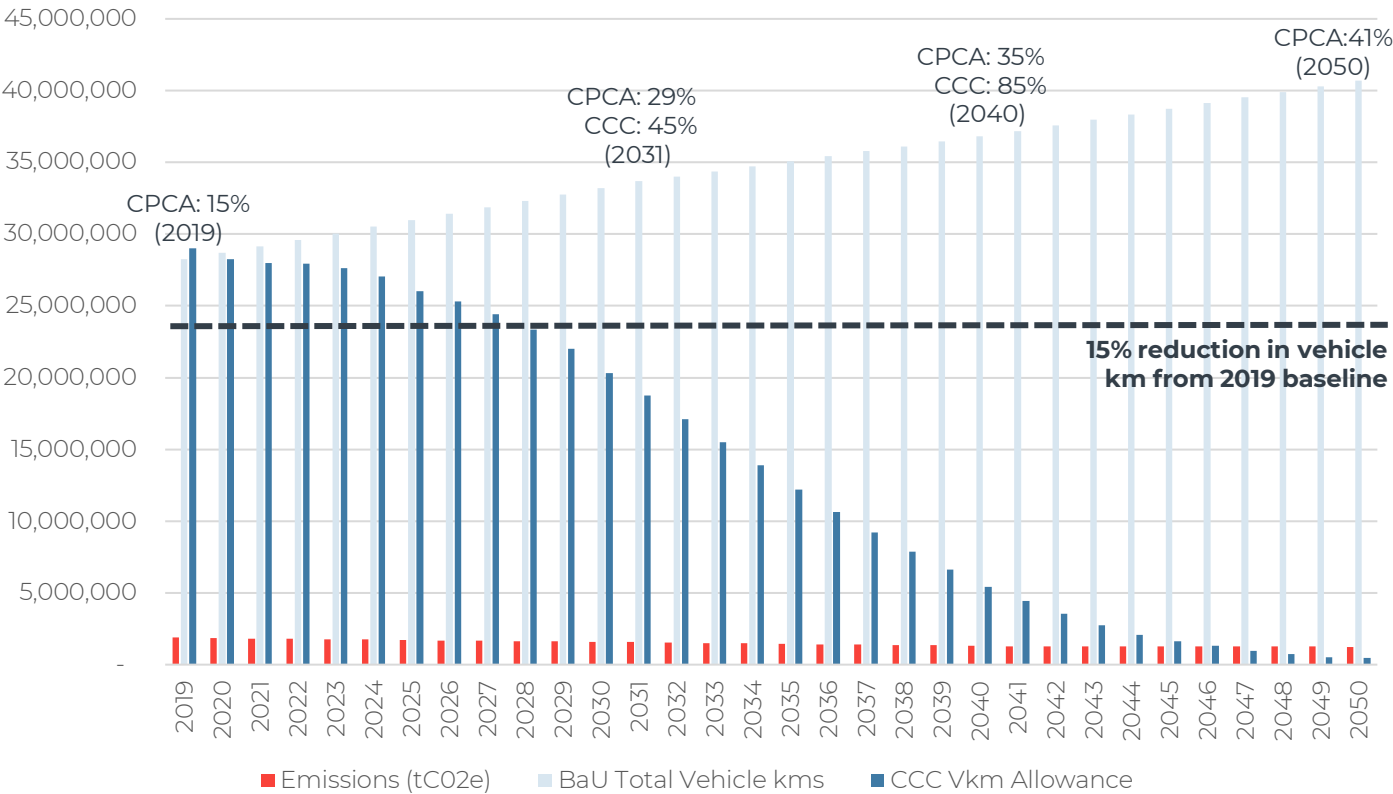
Up until 2028 the graph shows that the CPCA policy target is sufficient to align with the reduction required by the CCC pathway. This shows a suitable level of ambition for the LTP to seek to address.

Beyond 2030, the scale of reduction in vehicle use will need be accelerated beyond the CPCA target to achieve statutory carbon budgets.
- Its important to recognise the difference in removing a tCO2e in 2020 vs in 2050 (13 vkm vs 28 vkm).

Vkm per tCO2e Conversion (TAG)

Year	2019	2020	2025	2030	2035	2040	2045	2050
Daily vkm per tCO2e	13	13	15	18	20	24	26	28
Annual vkm per tCO2e	4651	4791	5554	6440	7433	8619	9397	10057

Direct conversion variable to vehicle mix, fuel consumption and vehicle speeds*



Policy contribution to CPCA Decarbonisation:
Baseline Emissions (2031) = 1,852,228 (tCO2e)
CPCA Target Emissions (2031) = 1,327,395 (tCO2e)
CCC Pathway budget (2031) = 1,030,000 (tCO2e)
Further reduction required = 16%



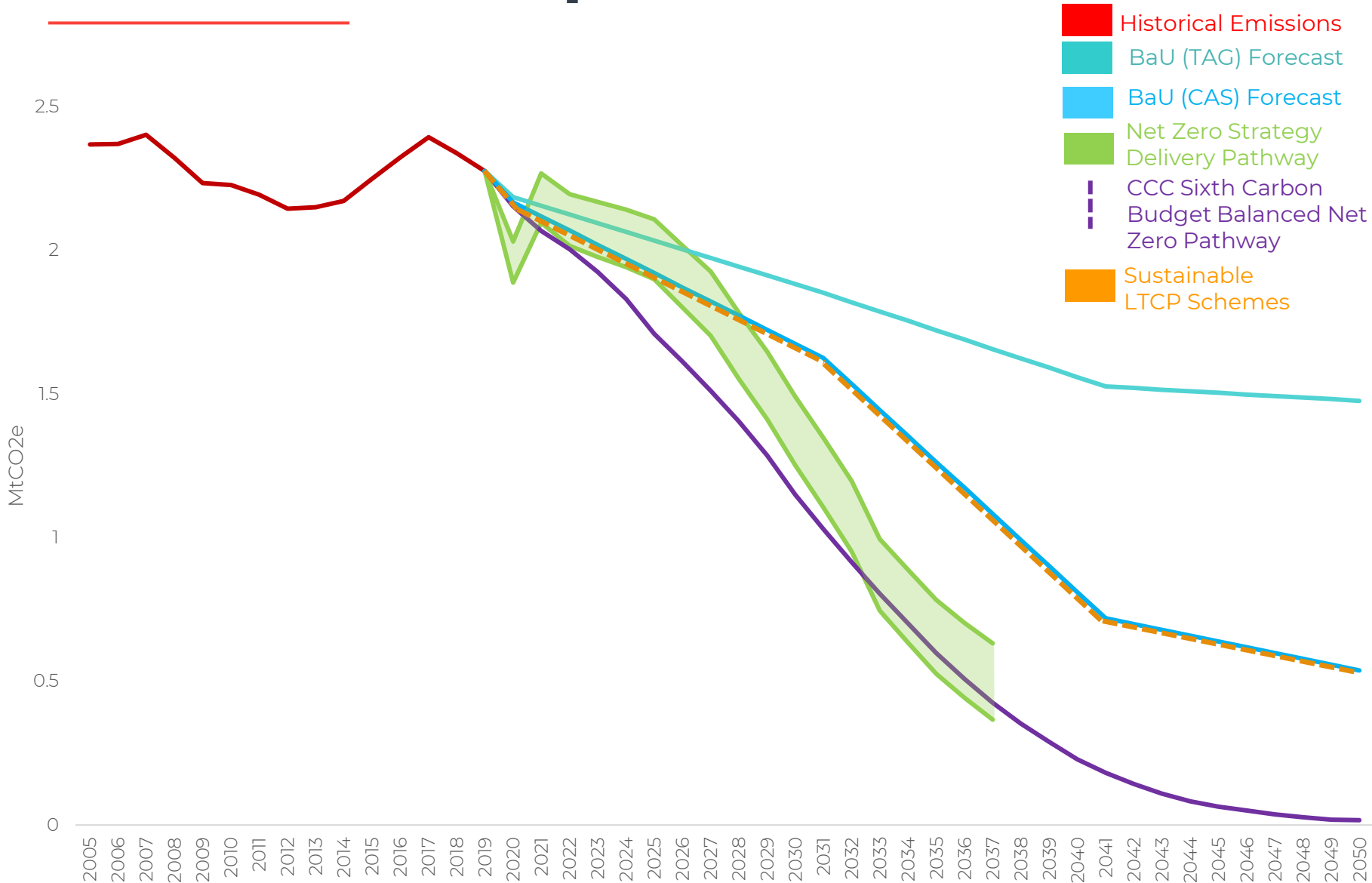
Carbon Budgets and
Pathways

Identify
the implementation gap

Identify transport
outcomes

Identify interventions

Phase 2 Results: Impact of LTCP Sustainable Transport Schemes



Phase 2 of the study assessed the carbon impact of 62 schemes identified within the LTCP Transport infrastructure Plan. In total, 29 / 43 sustainable transport schemes were quantified. The remaining 19 schemes related to highway schemes.

LTCP Sustainable Transport scheme impact:
Public Transport : 0.412 MtCO₂e
Active Travel : 0.008 MtCO₂e
EV Schemes : 0.041 MtCO₂e
Total Impact : 0.451 MtCO₂e

This equates to approximately a **0.8% reduction in CPCA cumulative emissions** period 2022 – 2050.

The reduction has been taken from the accelerated EV (CAS) scenario, to represent a best case scenario for carbon reduction.

The impact of the LTCP measures has the potential to be greater than reported. Please refer to outputs of Phase 2.

However, this graph only shows the sustainable transport schemes and does not quantify the impact of highway schemes (valued at 55% of LTCP portfolio).

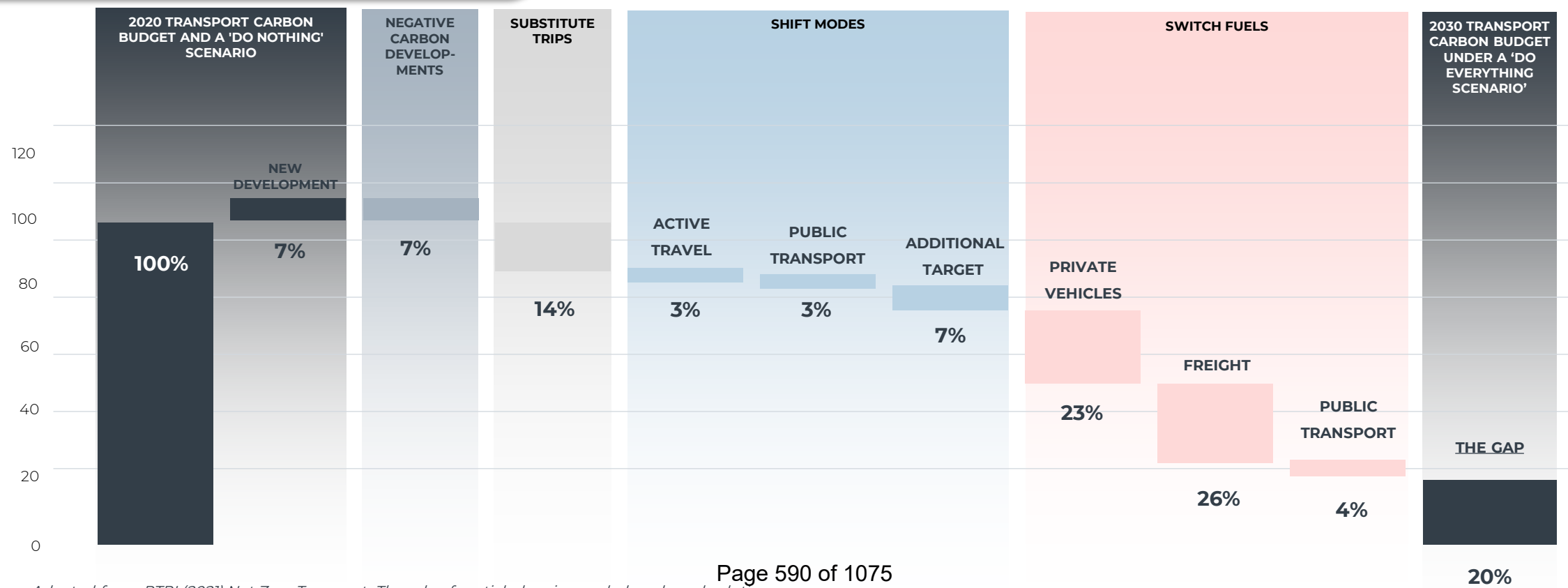


Are Traditional Measures Enough to Close the Emissions Gap?

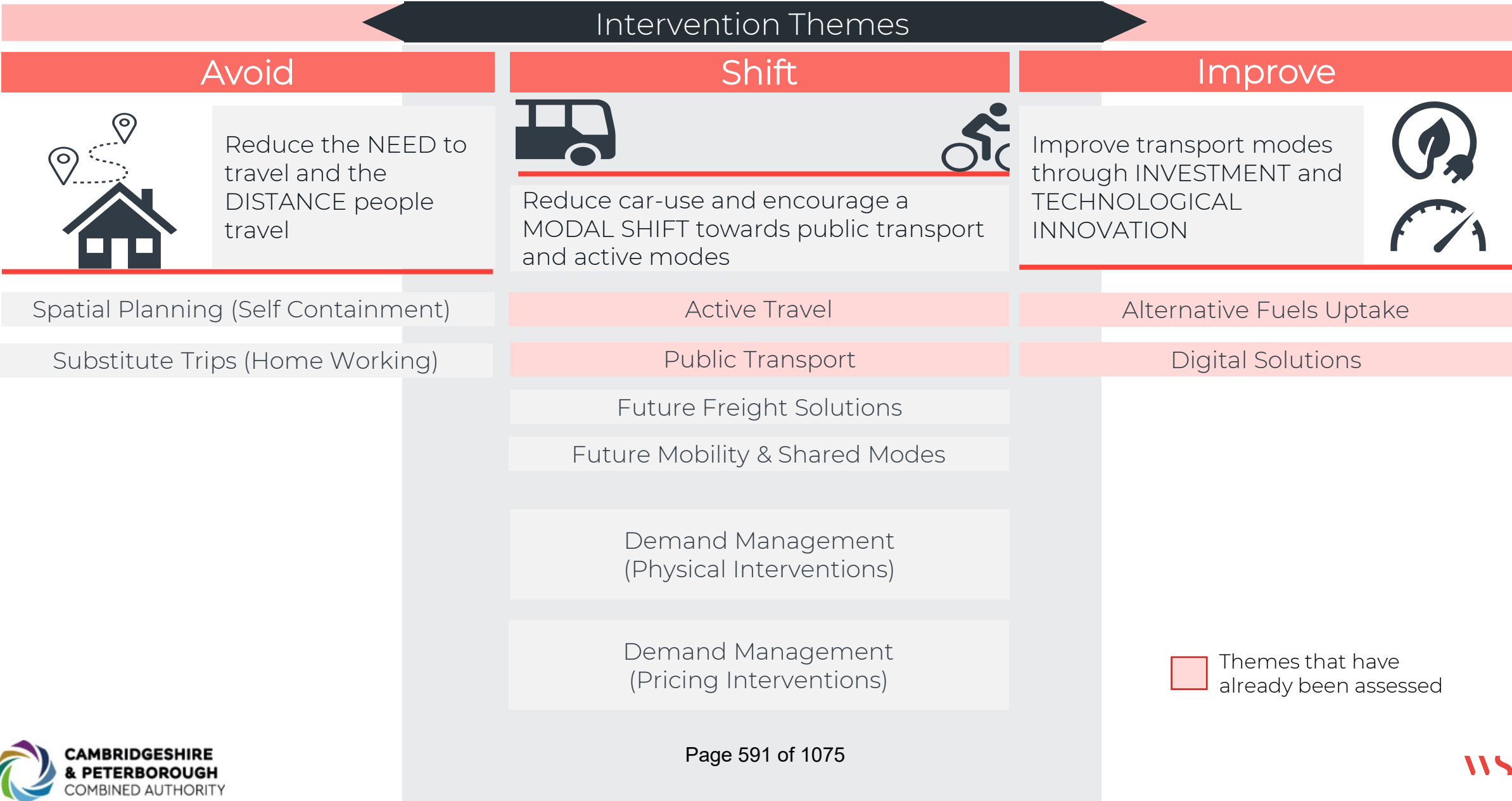
“Important to note that there are no future scenarios in which the UK can meet its carbon reduction milestones over the next two decades whilst car traffic is allowed to grow, even if EV uptake accelerates significantly...”

Centre for Research into Energy Demand Solutions

- RTPI waterfall diagram shows that under a “Do Everything Scenario” there could still be a 20% gap to Net Zero in 2030. This research suggests up to a 6% impact can be achieved through mode shift.
- WSP analysis of Leeds LPTIP, WECA CRSTS and other major programmes elsewhere have found similar results, indicating an impact of <5% of total emissions can be achieved through mode shift from traditional measures.
- Infrastructure improvements don’t break down enough behavioural barriers for a significant shift.
- Significant improvements in travel choice provided however – a complementary enabler to stronger policy interventions in future



INTERVENTIONS TO CONSIDER BEYOND THE CURRENT LTCP



What Scale of Impact Might Different Interventions Have?

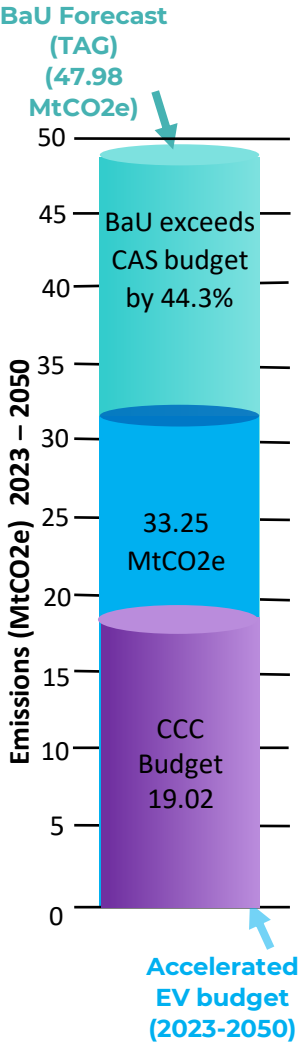
Demand Management
Active Travel
Public Transport
Technology / Innovation

MANDATORY
(Carbon budgets not achievable without selection from this list)

Range (up to 2050)	Intervention type	A/S/I Rank		Scale	Capital	Net Score
>1Mt	Online services / Substitute Trips	Avoid	3	3	0	6
>1Mt	Area wide Road User Charge	SHIFT	2	3	0	5
>1Mt	Cordon base Road User Charge	SHIFT	2	3	0	5
>1Mt	Demand Management (Access and capacity constraints)	SHIFT	2	3	-1	4

OPTIONALS
(interventions can be tailored to place types to achieve carbon reduction and wider policy co-benefits)

>0.5Mt	Reduced public transport fares	SHIFT	2	3	0	5
>0.5Mt	Mass Transit	SHIFT	2	3	-3	2
>0.05Mt	WPL	SHIFT	2	2	0	4
>0.05Mt	Parking pricing strategies	SHIFT	2	2	0	4
>0.025Mt	Ultra-low emissions buses	IMPROVE	1	2	0	3
>0.025Mt	Rail line reopening	SHIFT	2	2	-3	1
>0.005Mt	Rail frequency and capacity improvements	SHIFT	2	2	-1	3
>0.005Mt	New rail station	SHIFT	2	2	-3	1
>0.001Mt	Demand Responsive Transport (DRT)	SHIFT	2	1	0	3
>0.001Mt	Bus priority measures	SHIFT	2	1	-2	1
<0.001Mt	Mobility hubs & improved modal integration	SHIFT	2	1	-1	2
<0.001Mt	Bike/e-bike/e-scooter hire schemes	SHIFT	2	1	-1	2
<0.001Mt	Cycle infrastructure	SHIFT	2	1	-2	1
<0.001Mt	Improved pedestrian facilities	SHIFT	2	1	-2	1



0.5Mt (500,000tCO2e) ~ 1% reduction in CPCA cumulative emissions up to 2050 (BAU Scenario)

The Role of Demand Management

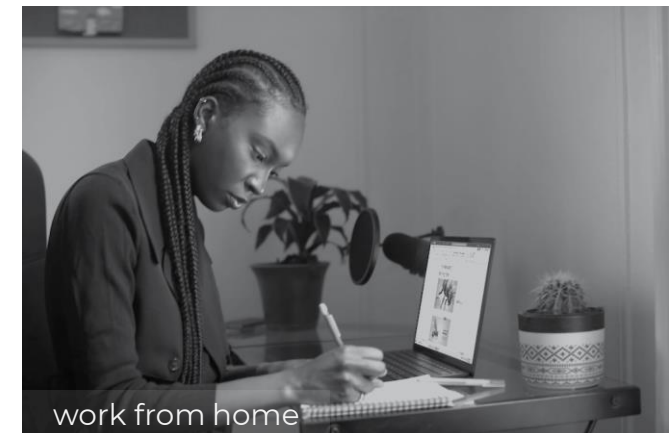
Actively managing the demand for vehicular travel has been found to be the most powerful “lever” for behavioural change.

Includes four main groups:

1. **Network management controls** – for example, modal filters, speed restrictions, road space reallocation, access restrictions and capacity constraints.
2. **Smarter choices & behavioural change campaigns** – for example, personalised travel planning, marketing and promotions, home working, etc.
3. **Pricing measures** – for example, road user charges, low emission zones, parking charges and workplace parking levies, public transport ticketing incentives, etc.
4. **Planning controls** – for example, parking standards, design codes, mixed use and intensification of developments, developer contributions, etc. (Assumed largely outside scope of LTP).

Road user charges (4) has the highest potential to influence car dependency of all interventions, based on the users willingness to pay to drive.

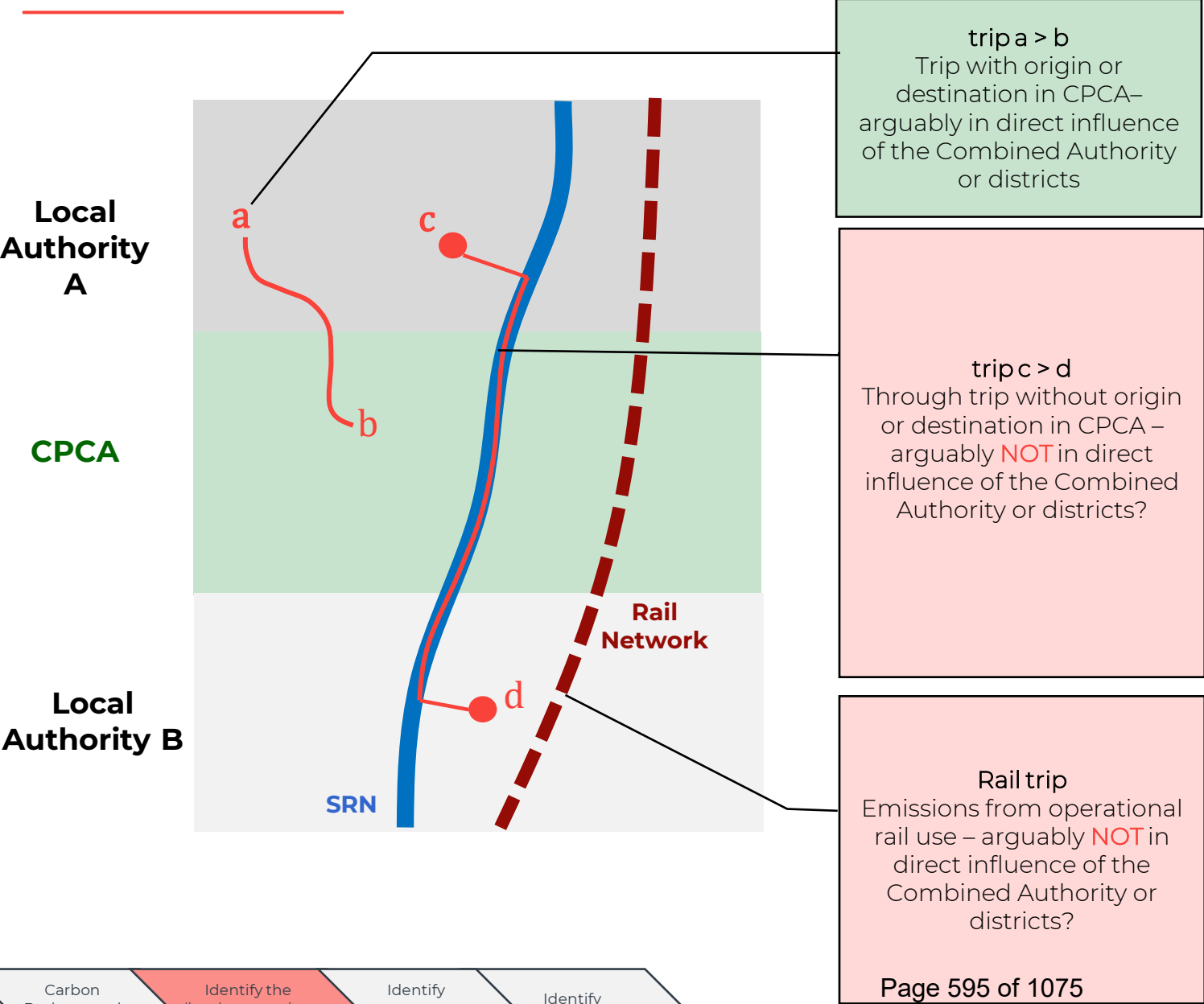
Example: The original **London congestion charge (2003)** reduced vehicle km by 33% within the city centre cordon. Initial results from the larger **London ULEZ zone** has shown a 3-9% reduction in vehicle km and up to 13% reduction in emissions within the cordon.



RATIONALE TO TESTING “INFLUENCING MEASURES”

Influencing Factors	Rationale	Lever in Carbon Tool
Emissions in CPCA Control	Through-trips (trips without a destination within the administrative boundary of the authority) and rail are outside the direct influence of authorities to address through their LTCP.	Remove vehicle km from through trips
Traffic Growth	To account for improvements across spatial planning, we will make assumptions based on the latest evidence from the Committee on Climate change, alongside spatial planning and decarbonisation studies to quantify the extent to which emissions from traffic growth can be avoided.	Reduction in vehicle km traffic growth
Spatial Planning / Self-Containment test	Increasing levels of self-containment can be achieved through optimising the spatial allocation of new developments (20-minute neighbourhoods etc). Evidence is intended to demonstrate the interplay with spatial planning and network-focused interventions, quantifying the impact of fewer vehicle trips over short distances	Reduction in vehicle km for trips <5km
Substitute Trips (impact of online services)	To account for changes in travel behaviour due to home-working and digital service delivery, we will make assumptions and estimate the percentage reduction in vehicle km travelled.	Reduction in commuting trips
Active Travel and Shared Modes	Trip patterns are likely to change following the continued introduction of new transport policies and measures. We intend to provide a high level estimate of how new modes of travel (micro mobility, car clubs, DRT etc) can extend the demand potential of traditional sustainable transport options (walk / cycle / public transport).	Reduction in all trips to urban areas
Alternative Fuels Uptake	Vehicle fleet composition and the uptake of electric vehicles can have a significant bearing on carbon emissions trajectories. The baseline model used in this assessment uses TAG assumptions of electric vehicle uptake which are based on current forecasts but do not include the 2030 ban on the sale of new petrol and diesel (ICE) vehicles.	Reduction in emissions per vehicle km by using updated EV forecast
Impact of BSIP	The Bus Service Improvement Plan (BSIP) has the potential to supplement measures identified in the LTCP to expediate the switch to public transport. Phase 3 will quantify the potential scale of impact of these changes.	Reduction in vehicle km travelled in response to growth in PT patronage
Future Mobility Solutions to Freight	42% of vehicle emissions in CPCA relate to trips made by HGVs and LGVs. As trip patterns continue to change, future mobility solutions such as first and last mile measures, consolidation centres and network management measures will be required to decarbonise servicing and freight trips on the network.	Reduction in LGV / HGV emissions
Demand Management (Physical Constraints)	Physical constraints are now being deployed to restrict vehicle use in targeted locations to reach policy objectives. The study will provide a high-level indication of the potential impact of these demand management measures (capacity and access constraints) in urban centres.	Multiple levers, variable impact
Demand Management (Pricing Measures)	Beyond the scope of traditional measures, pricing measures are expected to have the greatest influence on travel behaviour and therefore carbon emissions. Based on their scale of potential influence, the 4 measures identified below will be assessed: <ul style="list-style-type: none"> - Cordon-Based Road User Charge (RUC) - Area Wide Charge (RUC) - pay per km - Workplace Parking Levy (WPL) - Car Park Pricing Strategies 	Multiple levers, variable impact

Emissions in the Combined Authority's and District's Influence



MODEL RESULTS

Through trips, which are largely outside the direct influence of the CA are apportionable to:

2031 vkm = 35%

2031 emissions = 41%

Supporting evidence on emissions profile from 2019:

- Trip Length (miles): 25 to 50 = 17% | 50+ = 37%
- Road type: 45% Local | 10% MRN | 45% SRN

Significance to Phase 3 Modelling

- Of all measures modelled within this study, only road user charges will impact vehicle through trips.
- This means the intensity of measures has to be disproportionately increased to offset the emissions outside of the direct influence of the CPCA.

Significance to LTP QCR Guidance

- QCR guidance expected to require LTAs to report total emissions in order to provide a holistic view
- DfT unlikely to offer an explicit view of the scope of emissions within different authority's influence or responsibility
- Excluding emissions such as through-trips can present a more targeted picture of the 'gap' to target and support engagement with other authorities.

IMPACT OF LIMITING TRAFFIC GROWTH

Rationale: The TDCM includes growth factors to account for housing projections and traffic growth. This assumes that new growth broadly replicates current travel patterns and that all new developments induce travel demand. The Government has made the significant step of acknowledging the need to limit traffic growth, but have not as yet set a specific ambition or target. The TDP and CCC Report to Parliament have raised concerns that not all available levers are currently being used. To quantify the potential scale of emissions reductions which are achievable by limiting traffic growth, we have applied sensitivity tests to the growth factors used in the traffic model.

Method:

- 1. Identify annual growth in vehicle km travelled (~ 1% to 2% per year)
- 2. Apply manual reductions to the growth

Assumption:

CPCA requires a Spatial Development Strategy (SDS) to apply a carbon lens to the Local Plan alongside the LTP measures to enable this reduction

Step 1: Identify annual growth factors

Baseline	2025	2030	2035	2040	2045	2050
Total Vehicle km (vkm)	30,955,128	33,213,493	34,686,651	36,415,108	38,309,678	40,245,776
Total Emissions (tCO2e)	2,034,337	1,882,579	1,721,827	1,558,827	1,504,140	1,476,531
Year on year Vkm growth	1.015	1.014	1.010	1.010	1.010	1.010

Step 2: Apply manual reductions to the growth factors

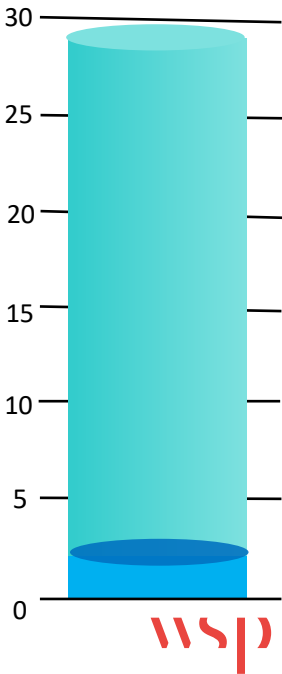
Reduction Factor		2031	% Emission Reduction
10% reduction in annual growth	Vkms	45,167	0.57%
	Emissions	10,466	
25% reduction in annual growth	Vkms	112,918	0.76%
	Emissions	14,154	
50% reduction in annual growth	Vkms	225,837	1.16%
	Emissions	21,528	

Considerations for LTP:

New developments offer significant opportunity to embed carbon neutral travel patterns, avoiding further car dependency. Once developed, its increasingly difficult (and costly) to retrofit sustainable travel choices.

- Action requires greater co-ordination between transport planning and highways development management.

Contribution to 15% Reduction Policy



*Baseline Total 2031 Vkm : 33,303,888 | 1,852,228 tCO2e

SELF CONTAINMENT TEST (SPATIAL PLANNING)

Rationale: Design codes for new developments advocate the 20-minute neighbourhood as best practise – allowing trips within a 20 minute journey time to be made by walk / cycle. Successful neighbourhoods would encourage localisation by brining more services and activities closer to residents – including local shopping and health facilities, education, green spaces, housing, safe streets, public transport and employment.

Method:

- 1. Identify responsive demand (car trips < 5 miles in distance)
- 2. Apply trip reduction factor by trip purpose for internal, in-bound and out-bound trips

Results:

Impact in 2031	CPCA
Responsive Trips (Total trips within distance band)	2,676,755 (8%)
Total Responsive Trips after reduction (vkm and %)	2,385,079 (-10.9%)
Reduction in CPCA trips (vkm and %)	291,676 (-0.87%)
Reduction in CPCA trips emissions (tCO2e and %)	12,161 (-0.65%)

Supporting evidence on emissions profile from 2019:

- Trip Length (miles): 25 to 50 = 17% | 50+ = 37%
- Road type: 45% Local | 10% MRN | 45% SRN

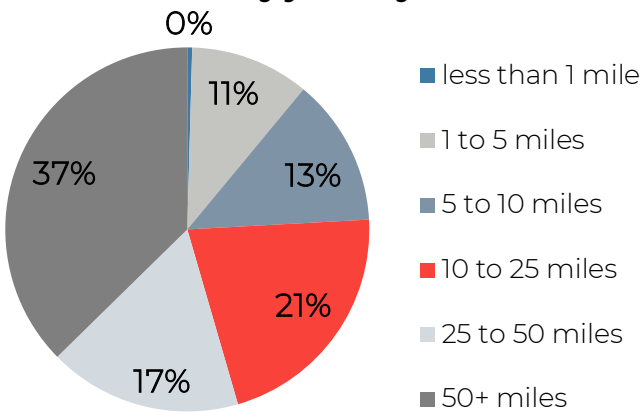
Assumption:

Only applied to Cambridge and Peterborough
Reduction in car trips/vehicle kms by purpose: Business: 10% | Commute: 10% | Other (personal business, leisure, shopping): 14%
LGV / HGV movements non responsive

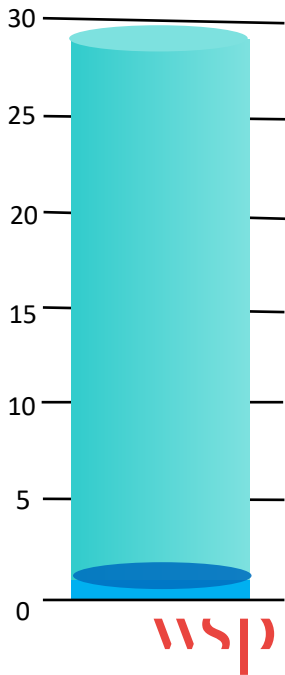
Considerations for LTP:

Requires integration of land use planning and LTP
Requires place-based approach to infrastructure delivery
Requires behavioural change

Emissions by journey Distance



Contribution to 15% Reduction Policy



*Baseline Total 2031 Vkm : 33,303,888 | 1,852,228 tCO2e

IMPACT OF ONLINE SERVICES

Rationale: Increased provision of online services and opportunities provides the potential to reduce emissions by reducing travel as people work, attend meetings or appointments or shop virtually at home or at a local digital hubs, rather than making a journey. This would build on the step-change in virtual activity seen during the COVID-19 pandemic. Increased activity relies on strong digital connectivity based on strong and reliable 5G and broadband connections in homes, businesses and local digital hubs (to provide alternatives to connecting at home) and on public and private sector bodies increasing the range of online services they provide.

Method:

- 1. Identify responsive demand (HGV Trips excluded)
- 2. Apply trip reduction factor by trip purpose

Assumption:

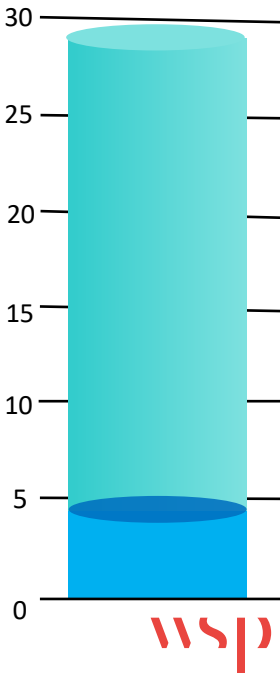
Reduction in car trips/vehicle kms by purpose: Business: 10% | Commute: 10% | Other (personal business, leisure, shopping): 10%
Business LGV = Increased by 5%
HGV movements non responsive

Results (in 2031)	CPCA
Responsive Trips (Total trips within each purpose)	31,372,918 (93%)
Reduction in responsive trips (vkm and %)	29,012,039 (-7.53%)
Reduction in CPCA trips (vkm and %)	2,360,879 (-7.01%)
Reduction in CPCA trips emissions (tCO2e and %)	86,595 (-4.63%)

Considerations for LTP:

Raises importance of improved digital connectivity
Importance of freight solutions to offset LGV trips (particularly for first and last mile).
Measures will also need to be carefully designed and implemented with other measures to prevent ‘rebound travel’ where people make other journeys with the time made available and increases in van deliveries

Contribution to 15% Reduction Policy



*Baseline Total 2031 Vkm : 33,303,888 | 1,852,228 tCO2e

ALTERNATIVE FUELS UPTAKE

EV Uptake Scenarios tested:

- 1. **Business-as-Usual (TAG) Scenario** – based on latest version of TAG Databook A.1.3.9.
 - Minimum requirement of QCR guidance
- 1. **DfT Common Analytical Scenario** – table VL1 from the vehicle led decarbonisation scenario.
 - Minimum requirement of QCR guidance
- 1. **Localised market forecast** - derived from WSP’s EV: Ready tool and processed from a range of forecasts.
 - Considered Optional by QCR guidance.

Method

To assess a best case scenario of EV uptake, the Common Analytical Scenario will be taken from the Business-as-Usual emissions in 2031.

This will highlight the residual emissions which avoid and shift measures must seek to address through the LTP4.

Scenario	2031 Emissions
BAU TAG (MtCO2e)	1.85
CAS (MtCO2e)	1.62
Reduction	12%

Considerations for LTP Development

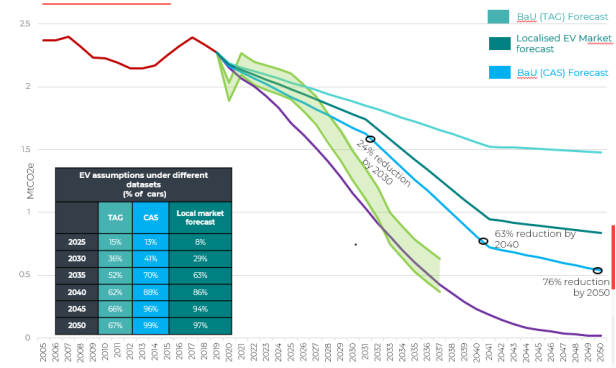
TAG A1.3.9 should be considered the lower limit as it represents firm and funded policies, and recognised growth forecasts (NTM / RTF). However, this will not account for national bans on new Internal Combustion Engine Vehicles (ICEVs) in 2030.

The ‘accelerated ZEV uptake’ Common Analytical Scenario should be considered the upper limit or best case scenario of potential ZEV uptake nationally.

Local Authorities Role

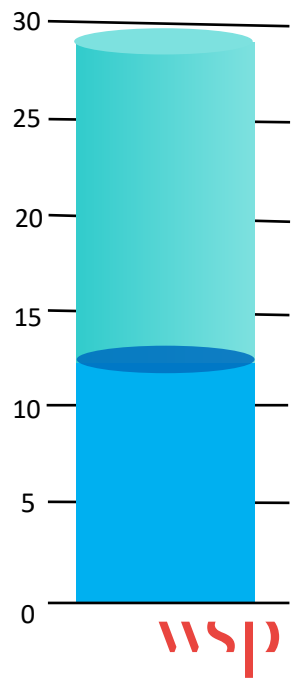
Authorities have a critical role to play in planning and delivering the charging infrastructure that will enable ambitious uptake of ZEVs; particularly where the market may fail to do so. While national policy will likely drive higher uptake than currently modelled in TAG data, the ambitious levels of ZEV uptake included in the CAS are unlikely to be achieved without ambitious delivery of local charging infrastructure. Authorities must therefore have a local EV infrastructure strategy to ensure sufficient charging infrastructure will be delivered in their area. Further guidance is provided in the 'Local Transport Plan Guidance 2023' and [UK electric vehicle infrastructure strategy](#).

What Impact Might Accelerated EV Uptake Have?



Refer back to slide 7 for more information on EV impact

Contribution to 15% Reduction Policy



*Baseline Total 2031 Vkm : 33,303,888 | 1,852,228 tCO2e

POTENTIAL CARBON IMPACT OF ACHIEVING BSIP TARGETS

Rationale:

The Bus Service Improvement Plan (BSIP) has the potential to supplement measures identified in the LTCP to expediate the switch to public transport. Phase 3 will quantify the potential scale of impact of these changes. Our analysis will estimate the scale of reduction in car use you could expect if BSIP reaches its target for bus patronage. We will also test the impact of discounting fare prices across CPCA.

Method:

- 1. Identify increase in bus patronage
- 2. Quantify mode shift from car to bus (increase in bus passenger trips * TAG diversion factor)
- 3. Vehicle trips * average trip distance to calculate total vkm saved
- 4. Convert vkm to tCO2e

Inputs:

2019 Baseline Passenger Trips: 29.3 million
2024 / 25 BSIP Target Passengers: 33.7 million (15% uplift)
NTS Survey (NTS0601, NTS0605)
TAG Databook (Table A.5.4.6)

Assumption:

Another BSIP is delivered between 2025 – 2030.
Growth in passenger trips is from a 2019 baseline.

Passenger Growth Sensitivity Test Results:

Intervention	Annual Bus Passenger Trips	Car Trips Removed (daily)	Vkm Removed (daily)	Annual Emissions (tCO2e)	% reduction in CPCA Emissions
BSIP Target (15%)	33.7m	3,000	37,004	2,004	0.11%
30% Growth	38.1m	5,993	73,925	4,003	0.21%
50% Growth	43.9m	9,989	123,208	6,672	0.36%
100% Growth	58.6m	19,977	246,415	13,344	0.71%

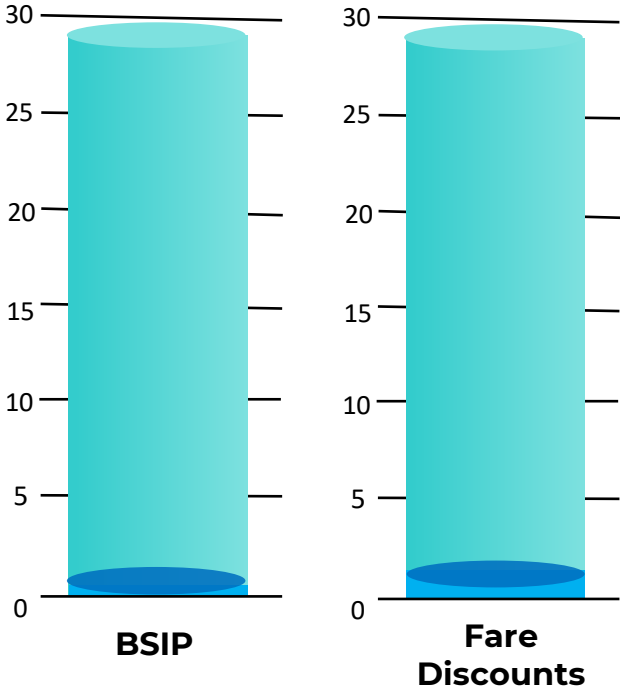
Fare Discount Results

Intervention	Annual Emissions (tCO2e)	% reduction in CPCA Emissions
50% reduction	14,313	0.77%
100% reduction	28,644	1.53%

Considerations for LTP:

Scale of impact reflects limitations of funding mechanisms for public transport improvement
Optimising the provision of services (routing, capacity and frequency) could return a greater level of carbon reduction than that purported.

Contribution to 15% Reduction Policy



*Baseline Total 2031 Vkm : 33,303,888 | 1,852,228 tCO2e

FUTURE MOBILITY SOLUTIONS TO FREIGHT

Rationale: LGV / HGV movements make up 42% of emissions in CPCA. For short distance trips of less than 5 miles, they constitute 1% of vehicle km, but 3% of total emissions. Particularly with the rise of home deliveries, there is a need to provide first and last mile solutions to freight deliveries. This sensitivity test quantifies the potential scale of carbon reduction which can be achieved by reducing the vkm assigned to LGV / HGV movements within the urban areas of Cambridge and Peterborough.

- Method:**
- 1. Identify responsive demand
 - 2. Apply trip reduction factor for internal, in-bound and out-bound trips

Assumption:

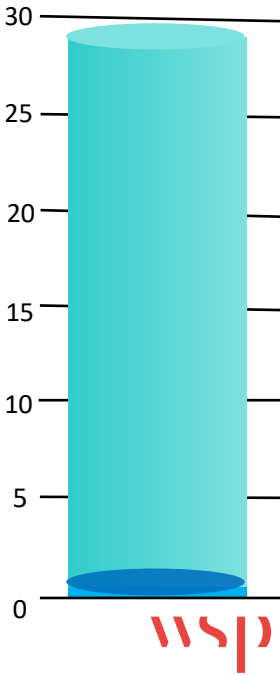
- Only applied to Cambridge and Peterborough
- Car trips are excluded
- Assumes freight deliveries are shifted to zero emission vehicles

Results (in 2031)	CPCA	Cambridge	Peterborough
Responsive Trips (Total trips affected)	326,333 (1%)	125,847 (9.4%)	200,486 (2.8%)
Reduction in daily responsive trips (vkm and %)	261,067 (-20%)	100,678 (-20%)	160,389 (-20%)
Reduction in daily trips (vkm and %)	65,267 (-0.19%)	25,169 (-1.9%)	40,097 (-0.56%)
Reduction in annual emissions (tCO2e and %)	5,357 (-0.29%)	1,628 (-2.50%)	3,729 (-1.01%)

Considerations for LTP:

- Measures to improve efficiency of supply chain required across all scales
- Requires public / private partnership and co-ordination.
- Shift to electric vehicles (vans, cargo bikes etc) essential.
- Consolidation centres and consolidation of operations essential.

Contribution to 15% Reduction Policy



*Baseline Total 2031 Vkm : 33,303,888 | 1,852,228 tCO2e

CITY CENTRE CAPACITY CONSTRAINTS

Rationale: Vehicle capacity constraints are physical constraints deployed to restrict vehicle use in targeted locations to reduce vehicle numbers and emissions. For this study these will be for a cordon based reduction, based on the city centre. The study will provide a high-level indication of the potential impact of these demand management measures (capacity and access constraints) in urban centres.

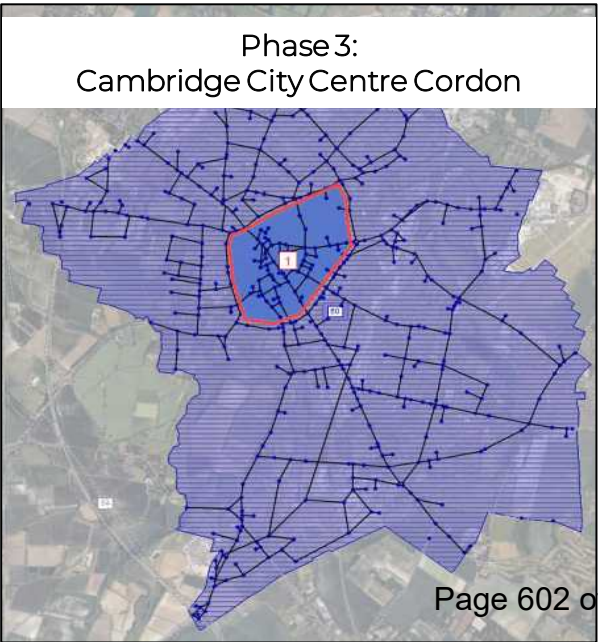
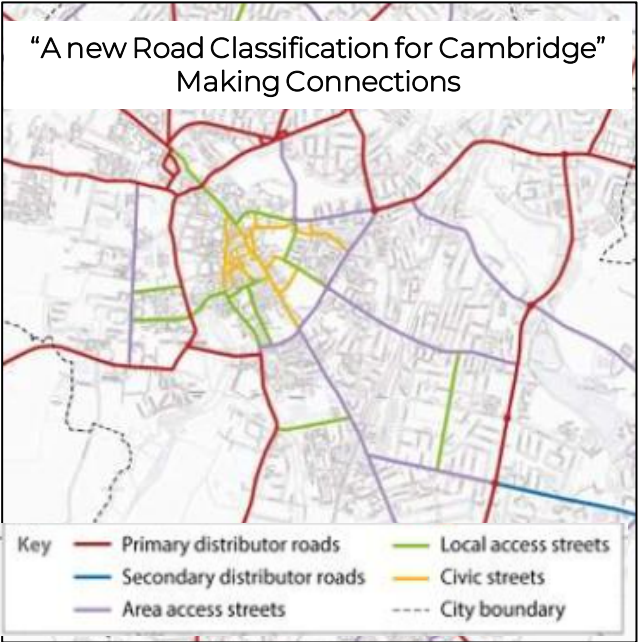
Method:

- 1. Identify city centre cordon and traffic data (shown below)
- 2. Identify responsive trips – traffic within cordon (exclude through trips)
- 3. Apply reduction factor to all responsive trips

Assumption:

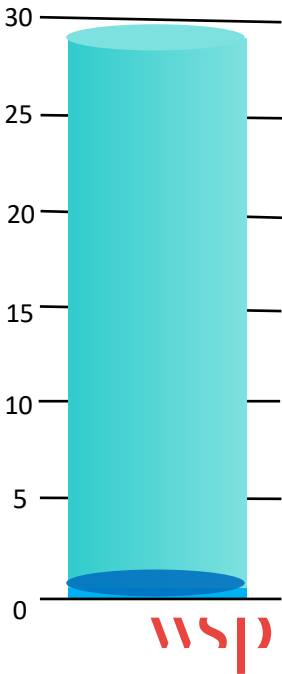
Affects all trip purposes
Through trips excluded
Applies separate reduction factors to both responsive trips and non responsive trips (to account for traffic displacement)

Results (in 2031)	Capacity Restraint
Responsive Trips (Total trips captured by cordon)	2,823,816 (8.39%)
Reduction in responsive trips (vkm and %)	2,654,387 (-6%)
Reduction in CPCA trips (vkm and %)	169,429 (-0.5%)
Reduction in CPCA trips emissions (tCO2e and %)	8,521 (-0.5%)



Considerations for LTP

- To achieve a new road classification system for Cambridge and Peterborough, significant changes to the network are required to rebalance the priority between different road users.
- Removing capacity for vehicles can be achieved through
 - Roadspace reallocation
 - Mo



CORDON BASED ROAD USER CHARGE

DESCRIPTION : Cordon based road user charge schemes involve charging drivers a fee for driving within a specified charging zone. Fees can vary by vehicle type (including emissions category), time period (peak period only etc) and can include a number of exemptions. For this study, a flat fee has been assigned to any vehicle driving in the designated cordons within Cambridge and Peterborough. Sensitivity tests have then been applied to estimate the impact of a variable charge (peak period travel only) and a congestion charge (HGV only)

METHOD OVERVIEW

1. Identify Monetary cost of travel/hr in forecast year (MCT): Value of time (VOT) + Vehicle operating Cost (VOC) * Speed
2. Calculate total cost of travel/hr in forecast (TCT) by adding the Monetary cost of travel/hr with Cordon Based Charge (Pence/hr).
3. Identify responsive vehicle km (trips entering cordon)
4. Select the Elasticity values based on Traffic type and Short term/Long term effect.
5. Calculate reduction in VKT.
6. Run VKT through Carbon Tool

INPUTS

Congestion Charge (Pence/hr) - Input required.
VKM taken from Road Genesis
Short term/Long term elasticity figures
VOT (Pence/min) - GCV Webtag May 2022
VOC (Pence/km) - GCV Webtag May 2022
Speed (Km/hr) and distance bands.

ASSUMPTIONS

A flat fee is charged for any vehicle which travels within the cordon .£8 is considered a suitable starting intensity
Charge fee will need to increase in line with value of time increases to maintain effectiveness

EVIDENCE SOURCES

TAG Data Book (VOT/VOC/GDP Deflator)
Elasticities from Literature - using London as a benchmark.

SCHEME IMPACT

Scale	Cambridge	Y
	Peterborough	Y
	All CPCA	N
Time Period	All Periods	Y
	AM / PM Peak Only	Y
Vehicle Type	Car	Y
	LGV	Y
	HGV	Y
Genesis	Internal	Y
	Inbound / Outbound	Y
	Through Trips	Y
Journey Distance	All Distances	Y
	0-5 miles only	N
Journey Purpose	All Purposes	Y
	Commute / Business only	N

RESULTS

Headline Findings:

- ~10% of total vkm captured by Cambridge and Peterborough cordons
- Cordons reduce vkm by > 25% within the respective cities
- Total impact lower than found elsewhere due to high % non responsive

CPCA Results (in 2031)	£8 per day	£10 per day	£15 per day	£30 per day
Responsive Trips (Total trips captured by cordon)	3,429,436 (10.2%)	3,429,436 (10.2%)	3,429,436 (10.2%)	3,429,436 (10.2%)
Reduction in responsive trips (vkm and %)	2,568,239 (-25.1%)	2,352,940 (-31.4%)	1,814,692 (-47.1%)	522,477 (-84.8%)
Reduction in CPCA trips (vkm and %)	861,197 (-2.56%)	1,076,496 (-3.2%)	1,614,744 (-4.8%)	2,906,959 (-8.63%)
Reduction in CPCA trips emissions (tCO2e and %)	37,157 (2%)	46,446 (2.5%)	69,669 (3.7%)	127,154 (6.8%)

CORDON BASED ROAD USER CHARGE (VARIABLE CHARGE)

DESCRIPTION : Cordon based road user charge schemes involve charging drivers a fee for driving within a specified charging zone. Fees can vary by vehicle type (including emissions category), time period (peak period only etc) and can include a number of exemptions. For this study, a flat fee has been assigned to any vehicle driving in the designated cordons within Cambridge and Peterborough. Sensitivity tests have then been applied to estimate the impact of a variable charge (peak period travel only) and a congestion charge (HGV only)

METHOD OVERVIEW

1. Identify Monetary cost of travel/hr in forecast year (MCT): Value of time (VOT) + Vehicle operating Cost (VOC) * Speed
2. Calculate total cost of travel/hr in forecast (TCT) by adding the Monetary cost of travel/hr with Cordon Based Charge (Pence/hr).
3. Identify responsive vehicle km (trips entering cordon)
4. Select the Elasticity values based on Traffic type and Short term/Long term effect.
5. Calculate reduction in VKT.
6. Run VKT through Carbon Tool

INPUTS

Congestion Charge (Pence/hr) - Input required.
VKM taken from Road Genesis
Short term/Long term elasticity figures
VOT (Pence/min) - GCV Webtag May 2022
VOC (Pence/km) - GCV Webtag May 2022
Speed (Km/hr) and distance bands.

ASSUMPTIONS

Charge only applies to AM and PM peak travel
Modelling does not take into account peak spreading
£8 is considered a suitable starting intensity
Charge fee will need to increase in line with value of time increases to maintain effectiveness

EVIDENCE SOURCES

TAG Data Book (VOT/VOC/GDP Deflator)
Elasticities from Literature - using London as a benchmark.

SCHEME IMPACT

Scale	Cambridge	Y
	Peterborough	Y
	All CPCA	N
Time Period	All Periods	N
	AM / PM Peak Only	Y
Vehicle Type	Car	Y
	LGV	Y
	HGV	Y
Genesis	Internal	Y
	Inbound / Outbound	Y
	Through Trips	Y
Journey Distance	All Distances	Y
	0-5 miles only	N
Journey Purpose	All Purposes	Y
	Commute / Business only	N

RESULTS

Results (in 2031)	8 pounds per day	15 pounds per day	30 pounds per day
Responsive Trips (Total trips captured by cordon)	1,408,856 (4.18%)	1,408,856 (4.18%)	1,408,856 (4.18%)
Reduction in responsive trips (vkm and %)	1,047,575 (26%)	731,454 (-48%)	183,459 (-87%)
Reduction in CPCA trips (vkm and %)	361,281 (-1.07%)	677,401 (-2.01%)	1,225,397 (-3.64%)
Reduction in CPCA trips emissions (tCO2e and %)	15,228 (-0.82%)	28,553 (-1.53%)	52,117 (-2.79%)

AREA WIDE ROAD USER CHARGE

DESCRIPTION : Area wide road user charge schemes involve charging drivers a fee for driving within a specified charging zone. Similar to cordon base charges, fees can be variable. For this study, three tests have been undertaken: 1) a flat fee per km travelled for every vehicle, 2) a variable fee, where per km travelled outside of the urban cordons (Cambridge and Peterborough) there is a 50% higher fee compared to vehicle km within these cordons, and 3) an electric vehicle subsidy, where 50% discount is applied for trips undertaken in an electric vehicle to account for the difference in user emissions per trip.

METHOD OVERVIEW

1. Identify Monetary cost of travel/hr in forecast year (MCT) using TAG data. Value of Time (VOT) + Vehicle operating cost (VOC) * Speed.
2. Calculate the total cost of travel/hr in forecast (TCT): Monetary cost of travel/hr (MCT) + cordon based-charge.
3. Estimate % increase in avg. Travel Cost
4. Estimate % Reduction in vehicle km travelled
5. Calculate reduction in vehicle km travelled for each link.

INPUTS

Congestion Charge (Pence/hr) - Input required
Fixed Charge (Pence/hr)
Variable Charge (Pence/hr)
Electric Vehicle Subsidy (Pence/hr)
VOT (Pence/min) - GCV Webtag May 2022
VOC (Pence/km) - GCV Webtag May 2022
Speed (Km/hr) and distance bands.

ASSUMPTIONS

The charge applies at all time periods, for all journey purposes and on all road types (except SRN). Charge will need to increase in line with changes in value of time to maintain effectiveness

EVIDENCE SOURCES

TAG Data Book (VOT/VOC/GDP Deflator)
Elasticities from TAG Unit M2.1

SCHEME IMPACT

Scale	Cambridge	Y
	Peterborough	Y
	All CPCA	Y
Time Period	All Periods	Y
	AM / PM Peak Only	Y
Vehicle Type	Car	Y
	LGV	Y
	HGV	Y
Genesis	Internal	Y
	Inbound / Outbound	Y
	Through Trips	Y
Journey Distance	All Distances	Y
	0-5 miles only	N
Journey Purpose	All Purposes	Y
	Commute / Business only	Y

RESULTS

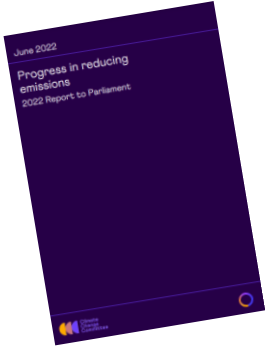
	Responsive Trips	Reduction in responsive trips (vkm and %)	Reduction in CPCA trips (vkm and %)	Reduction in CPCA trips emissions (tCO2e and %)
Pay per Mile Current Approach (10 pence)	33,665,166 (100%)	31,286,706 (-7%)	2,378,460 (-7.07%)	95,812 (-5.1%)
Pay per Mile Current Approach (20 pence)	33,665,166 (100%)	28,908,246 (-14%)	4,756,921 (-14.13%)	191,625 (-10.3%)
Pay per Mile Current Approach (25 pence)	33,665,166 (100%)	27,719,015 (-18%)	5,946,151 (-17.66%)	239,531 (-12.8%)
Pay per Mile Current Approach (50 pence)	33,665,166 (100%)	21,772,865 (-35%)	11,892,302 (-35.33%)	479,062 (-25.6%)
Pay per Mile Current Approach (100 pence)	33,665,166 (100%)	11,026,995 (-67%)	22,638,171 (-67.25%)	913,744 (-48.9%)
Pay per Mile Equity Option (10 pence)	33,665,166 (100%)	30,961,016 (-8%)	2,704,150 (-8.03%)	110,720 (-5.93%)
Pay per Mile Equity Option (20pence)	33,665,166 (100%)	28,256,867 (-16%)	5,408,300 (-16.06%)	221,440 (-11.9%)
Pay per Mile Equity Option (25 pence)	33,665,166 (100%)	26,904,792 (-20%)	6,760,375 (-20.08%)	276,800 (-14.8%)
Pay per Mile Equity Option (50 pence)	33,665,166 (100%)	20,144,417 (-40%)	13,520,749 (-40.16%)	553,600 (-29.6%)
Pay per Mile Equity Option (100 pence)	33,665,166 (100%)	10,241,556 (-70%)	23,423,610 (-69.58%)	956,583 (-51.2%)
Pay per Mile EV Subsidy (10 pence)	33,665,166 (100%)	31,251,178 (-7%)	2,413,989 (-7.17%)	97,142 (-5.2%)
Pay per Mile EV Subsidy (20pence)	33,665,166 (100%)	28,837,189 (-14%)	4,827,978 (-14.34%)	194,283 (-10.4%)
Pay per Mile EV Subsidy (25 pence)	33,665,166 (100%)	27,630,194 (-18%)	6,034,972 (-17.93%)	242,854 (-13%)
Pay per Mile EV Subsidy (50 pence)	33,665,166 (100%)	21,599,779 (-36%)	12,065,387 (-35.84%)	485,542 (-26%)
Pay per Mile EV Subsidy (100 pence)	33,665,166 (100%)	12,615,566 (-63%)	21,049,600 (-62.53%)	857,942 (-45.9%)

National Road Pricing (RUC) on its Way?

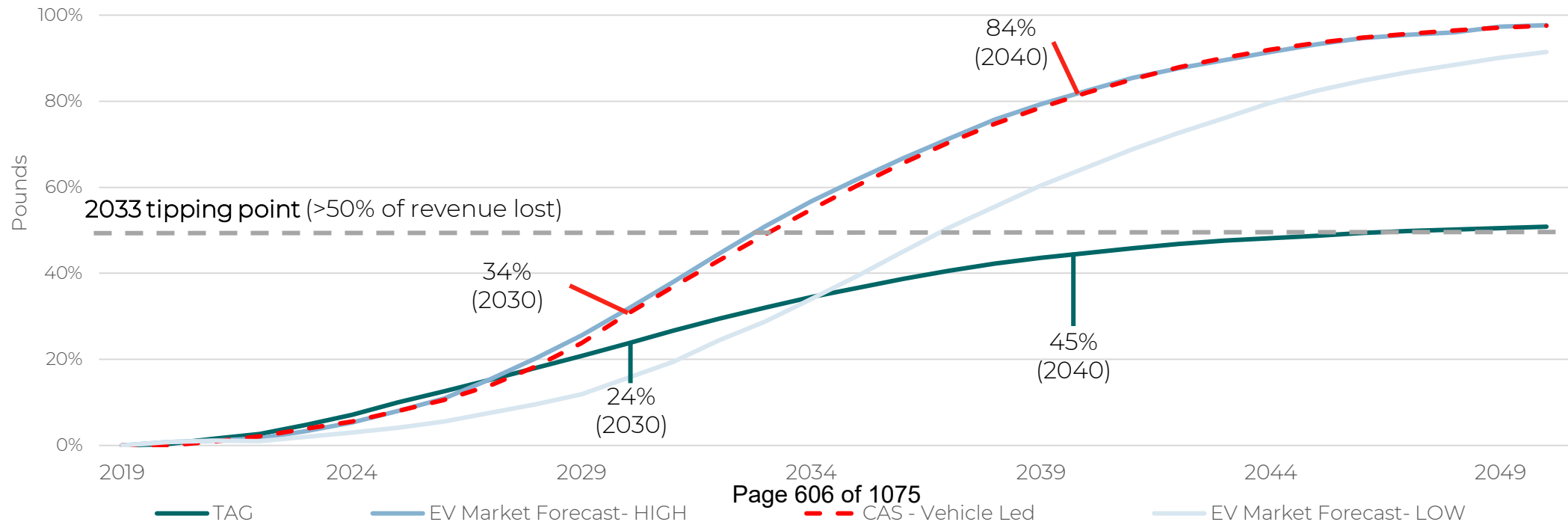


- Growing concerns that “Zero emission vehicles shouldn’t mean zero tax revenue” UK Government Inquiry (Dec 2020)
- Fuel duty accounts for over 1% of all national income ~ £28bn from fuel duty and £7bn from vehicle exercise duty per annum.
- National reform likely to influence local agenda as early as 2028:

“It will be necessary for the UK to introduce some form of road pricing to fill the fiscal hole that will be left by the erosion of fuel duty, and to prevent the low costs of electric vehicles leading to increased congestion.”



- National RUC has the potential to reduce local emissions by 5-10%. It provides a means of targeting through trips and longer distance journeys which are currently largely out of scope.
- However, given the government is likely to use RUC as a replacement for existing fiscal measures, it is not deemed appropriate as a localised intervention.
- It also doesn’t preclude the CA or districts developing their own charging schemes which are based on addressing travel demand, tailored to local circumstances.
- For example, CAZs and congestion charges already operate alongside fuel duty.
- No certainty IF or WHEN national RUC will be delivered



WORKPLACE PARKING LEVY (WPL)

DESCRIPTION : Workplace parking levy's (WPL) is a charge which applies to businesses who provide a set number of parking spaces within a cordon. The employer has to pay the cost or pass the cost onto the employee. For this study, the cost is to the individual user.

METHOD OVERVIEW

1. Quantify Responsive trips. Sum all commute and business trips with a destination in Cambridge and Peterborough.
2. Quantify No. of WPL spaces. No. of jobs (TEMPO) * No. of spaces per job.
3. WPL Traffic %. No. of WPL spaces divided by total responsive trips VKM.
4. % Reduction in responsive trips VKM. Apply elasticity factor based on recent study findings.

INPUTS

No. of WPL spaces
~25,000 Peterborough
~16,000 Cambridge
Charge per space (Pence/hr)
Speed (Km/hr) and distance bands.

ASSUMPTIONS

WPL is only applicable to commute and business traffic. Each WPL space is assumed to create one single trip in a day (Two-way). Assumes WPL charge is a cost to the individual user.

EVIDENCE SOURCES

WPP Spaces from online (ukbusinessworkbook2022), Reduction from Literature (Options for Fiscal Measures, West of England Joind Transport Study, 2017), Tour Proportion from DIADEM Manual

SCHEME IMPACT

Scale	Cambridge	Y
	Peterborough	Y
	All CPCA	N
Time Period	All Periods	Y
	AM / PM Peak Only	Y
Vehicle Type	Car	Y
	LGV	N
	HGV	N
Genesis	Internal	Y
	Inbound / Outbound	Y
	Through Trips	N
Journey Distance	All Distances	Y
	0-5 miles only	N
Journey Purpose	All Purposes	N
	Commute / Business only	Y

RESULTS

Results (in 2031)	£458 (annual)	£1000 (annual)	£2,000 (annual)
Responsive Trips (Total trips captured by cordon)	1,429,033 (4.24%)	1,429,033 (4.24%)	1,429,033 (4.24%)
Reduction in responsive trips (vkm and %)	1,411,880 (-1%)	1,396,924 (-2%)	1,371,997 (-4%)
Reduction in CPCA trips (vkm and %)	17,153 (-0.05%)	32,110 (-0.10%)	57,037 (-0.17%)
Reduction in CPCA trips emissions (tCO2e and %)	679 (-0.04%)	1,267 (-0.07%)	2,248 (-0.12%)

Headline Findings:

- ~4% of total vkm captured by Cambridge and Peterborough cordons
- ~1% to 4% reduction in Cambridge and Peterborough vkm, due to willingness to pay and comparison with price to park in public spaces.

CAR PARK PRICING STRATEGIES

DESCRIPTION : Car park pricing strategies involve increased charges to discourage car based travel by increasing the overall journey cost and providing a trip end constraint. For this study, only local authority owned car parks have been included, and the charge applies to any vehicle parking regardless of time period or journey purpose.

METHOD OVERVIEW

1. Quantify total car park traffic demand. No. of car park spaces * trip rate (car park surveys) * average trip length (NTS).
2. Quantify change in demand. Apply elasticity to responsive traffic.
3. Quantify reduction in vehicle km. Business as usual Scenario.

INPUTS

Entry and Exit Data.
No. Car parking spaces
Average trip length
Short term/Long term elasticity figures
Distance bands.

ASSUMPTIONS

Only applies to LA owned car park spaces
The charge applies to any vehicle that parks in the car park, regardless of time period or journey purpose.
Average journey distance to be applied in emissions calculations

EVIDENCE SOURCES

Car Park Spaces from Online
(<https://www.peterborough.gov.uk/residents/parking/car-park-locations>; <https://maps.cambridgeshire.gov.uk/?tab=maps>),
Elasticities from Literature (Hensher and King, 2001, Table 6)

SCHEME IMPACT

Scale	Cambridge	Y
	Peterborough	Y
	All CPCA	N
Time Period	All Periods	Y
	AM / PM Peak Only	Y
Vehicle Type	Car	Y
	LGV	N
	HGV	N
Genesis	Internal	Y
	Inbound / Outbound	Y
	Through Trips	N
Journey Distance	All Distances	Y
	0-5 miles only	N
Journey Purpose	All Purposes	Y
	Commute / Business only	N

RESULTS

Results (in 2031)	Cost increased to £ an hour minimum	Cost increased to £1000 a year	Cost increased to £2000 a year
Responsive Trips (Total trips captured by cordon)	324,126 (0.96%)	324,126 (0.96%)	324,126 (0.96%)
Reduction in responsive trips (vkm and %)	314,370 (-3%)	299,735 (-8%)	275,345 (-15%)
Reduction in CPCA trips (vkm and %)	9,756 (-0.03%)	24,390 (-0.07%)	48,781 (-0.14%)
Reduction in CPCA trips emissions (tCO2e and %)	374 (-0.02%)	934 (- 0.05%)	1,868 (-0.10%)

Physical Demand Management – Access Constraints (LTNs)

DESCRIPTION : Physical constraints are now being deployed to restrict vehicle use in targeted locations to reach policy objectives. The study will provide a high-level indication of the potential impact of these demand management measures (capacity and access constraints) in urban centres.

METHOD OVERVIEW

1. Calculate Cordon Reduction Factor based on input cordon
2. Identify responsive trips as those within Cordon by applying Cordon factor to LA vehkm
3. Apply separate reduction factors to both responsive trips & non-responsive trips (rest)

INPUTS

1. Reduction Factors as per Empirical Evidence
2. Responsive decreased by 32.7%, Non-Responsive increased by 1.3%

ASSUMPTIONS

- Based on Input Cordon, the proportion of Veh km for cordon is estimated as proportion of LA Veh km
- Reduction Factors from empirical studies' data are applied to responsive Veh km.
- No information on sizes of study sites to choose selectively comparable to input cordon, to allow for modification in Reduction Factor
- Applied only to Cambridge & Peterborough

EVIDENCE SOURCES

Literature (<https://www.theguardian.com/uk-news/2023/jan/19/low-traffic-neighbourhoods-boundary-roads-london>)

SCHEME IMPACT

Scale	Cambridge	Y
	Peterborough	Y
	All CPCA	N
Time Period	All Periods	Y
	AM / PM Peak Only	Y
Vehicle Type	Car	Y
	LGV	Y
	HGV	Y
Genesis	Internal	Y
	Inbound / Outbound	Y
	Through Trips	N
Journey Distance	All Distances	Y
	0-5 miles only	N
Journey Purpose	All Purposes	Y
	Commute / Business only	N

RESULTS

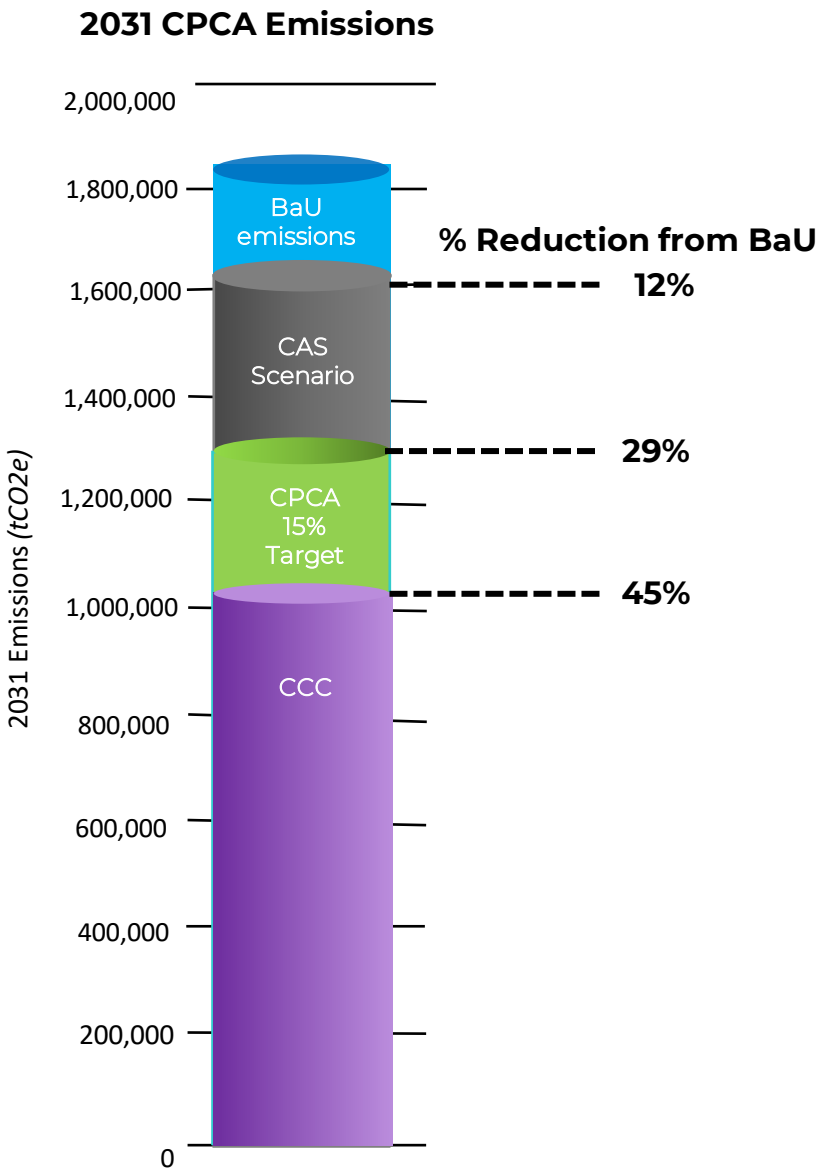
Results (in 2031)	Access Restraint
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Responsive Trips (Total trips captured by cordon)	2,801,843 (8.32%)
Reduction in responsive trips (vkm and %)	1,885,640 (-32.7%)
Reduction in CPCA trips (vkm and %)	842,789 (-2.5%)
Reduction in CPCA trips emissions (tCO2e and %)	42,252 (-2%)

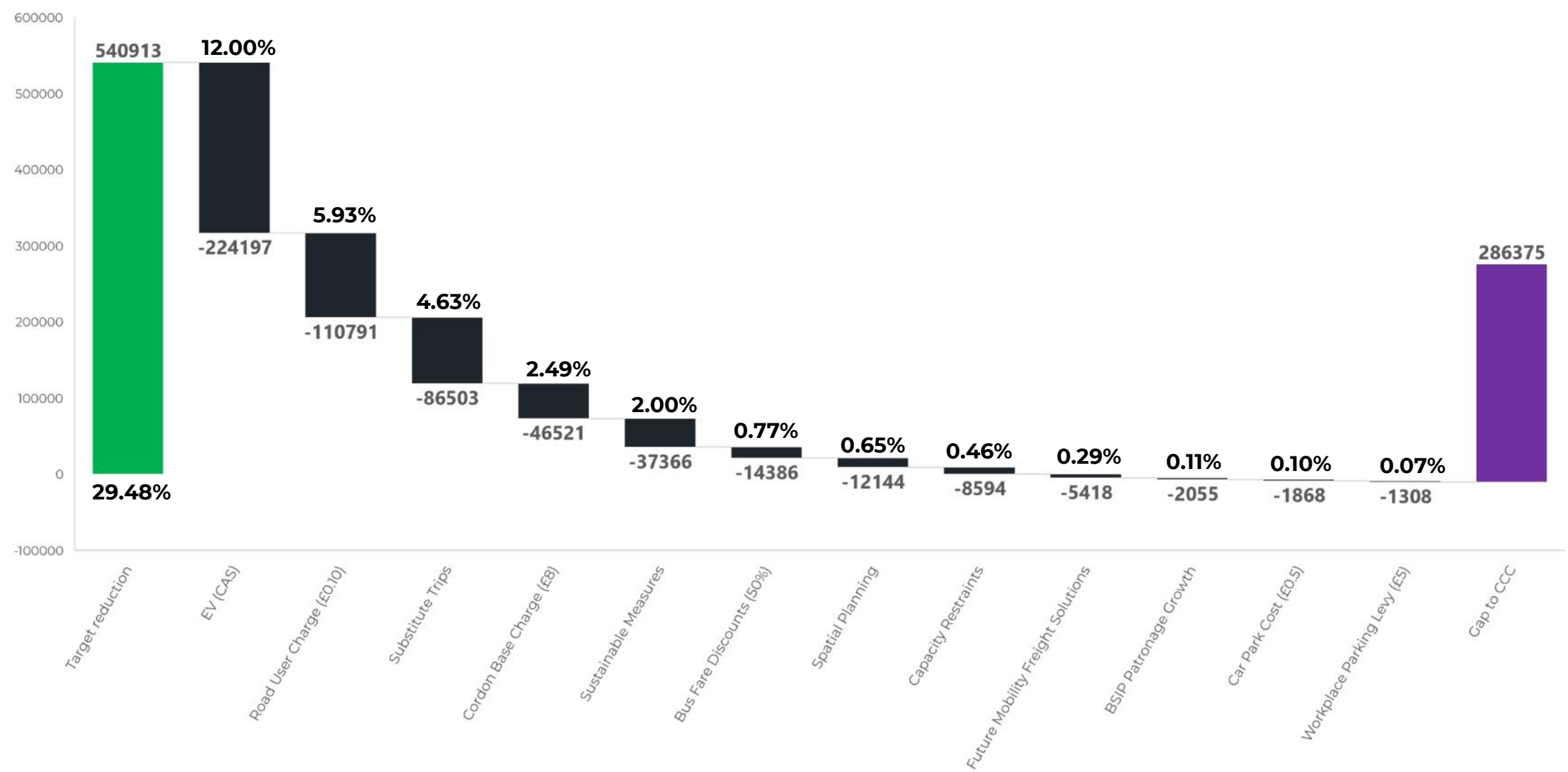
Intervention Impact Summary (2031) vs Required Outcomes

Demand Management Measures	Reduction in CPCA emission (tCO2e)	% Reduction in CPCA emissions
Road User Charge - £0.25 per km	239,531	12.80%
Road User Charge - £0.20 per km	191,625	10.30%
Road User Charge - £0.10 per km	95,812	5.10%
Cordon Base Charge - (£10 per day)	46,446	2.50%
Cordon Base Charge - (£8 per day)	37,157	1.99%
Cordon Base Charge - Peak period only (£8 per day)	15,228	0.82%
Capacity Restraints (City Centre Focus)	8,521	0.50%
Workplace Parking Levy - £2 per day (£458 annually)	679	0.04%
Workplace Parking Levy - £5 per day (£1000 annually)	1,267	0.07%
Car Park Cost increased by 10%	374	0.02%
Car Park Cost increased by 25%	934	0.05%

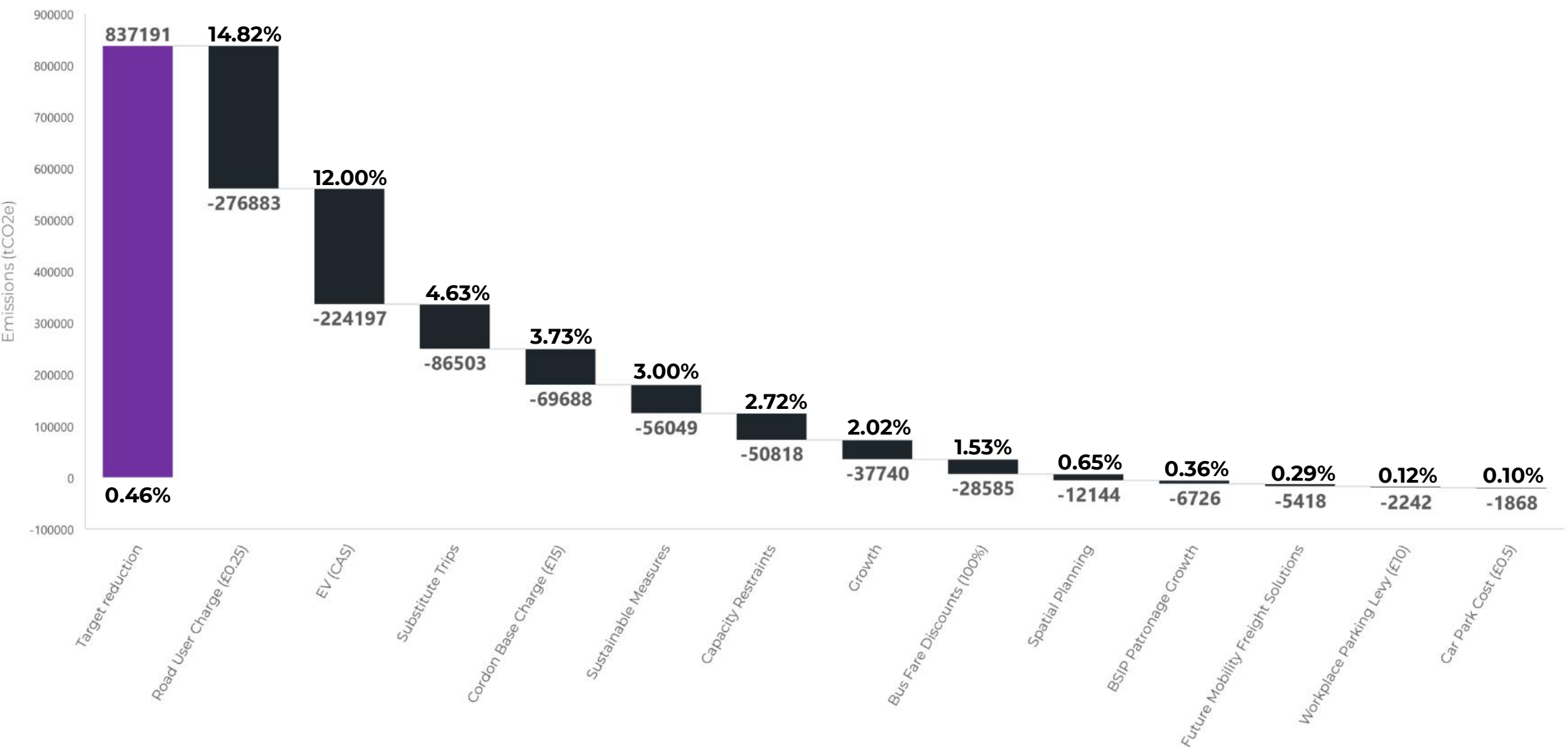
Influencing Factors	Reduction in CPCA emission (tCO2e)	% Reduction in CPCA emissions
Emissions in CPCA influence (removing through trips)	765,994	41.00%
Substitute Trips / Impact of online services	86,595	4.63%
Limiting Traffic Growth (10% reduction)	32,848	1.77%
Spatial Planning / Self Containment Test	12,161	0.65%
Bus Fare Discounts (50% reduction)	14,313	0.77%
Future Mobility Freight Solutions	5,357	0.29%
BSIP Patronage Growth	2,004	0.11%



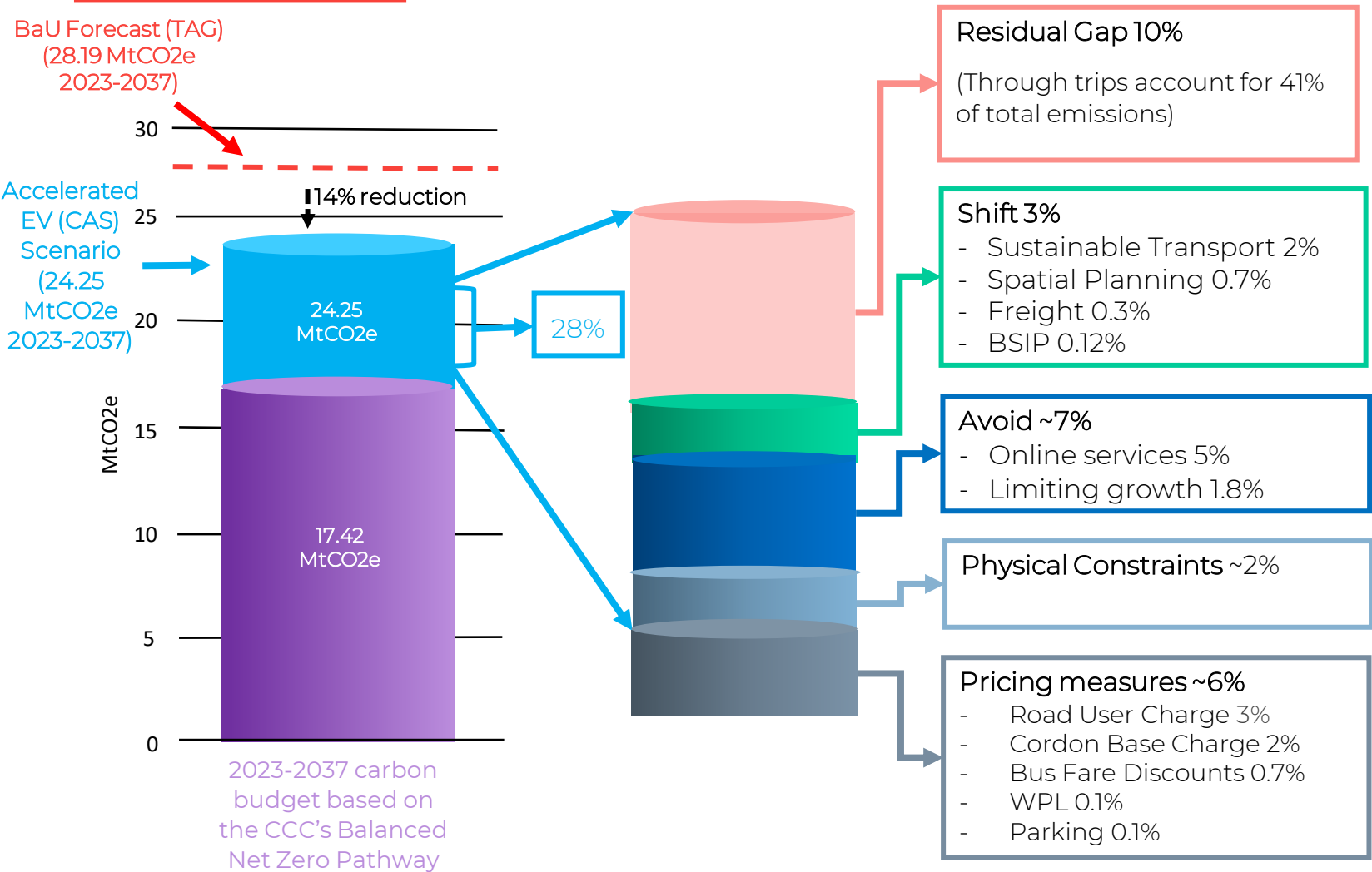
Scale of Ambition Required to Achieve 15% Reduction Policy Target in 2031



Scale of Ambition Required to Achieve Reduction in line with CCC (2031)



The Challenge to Complying with Carbon Budget 6 (2037)?



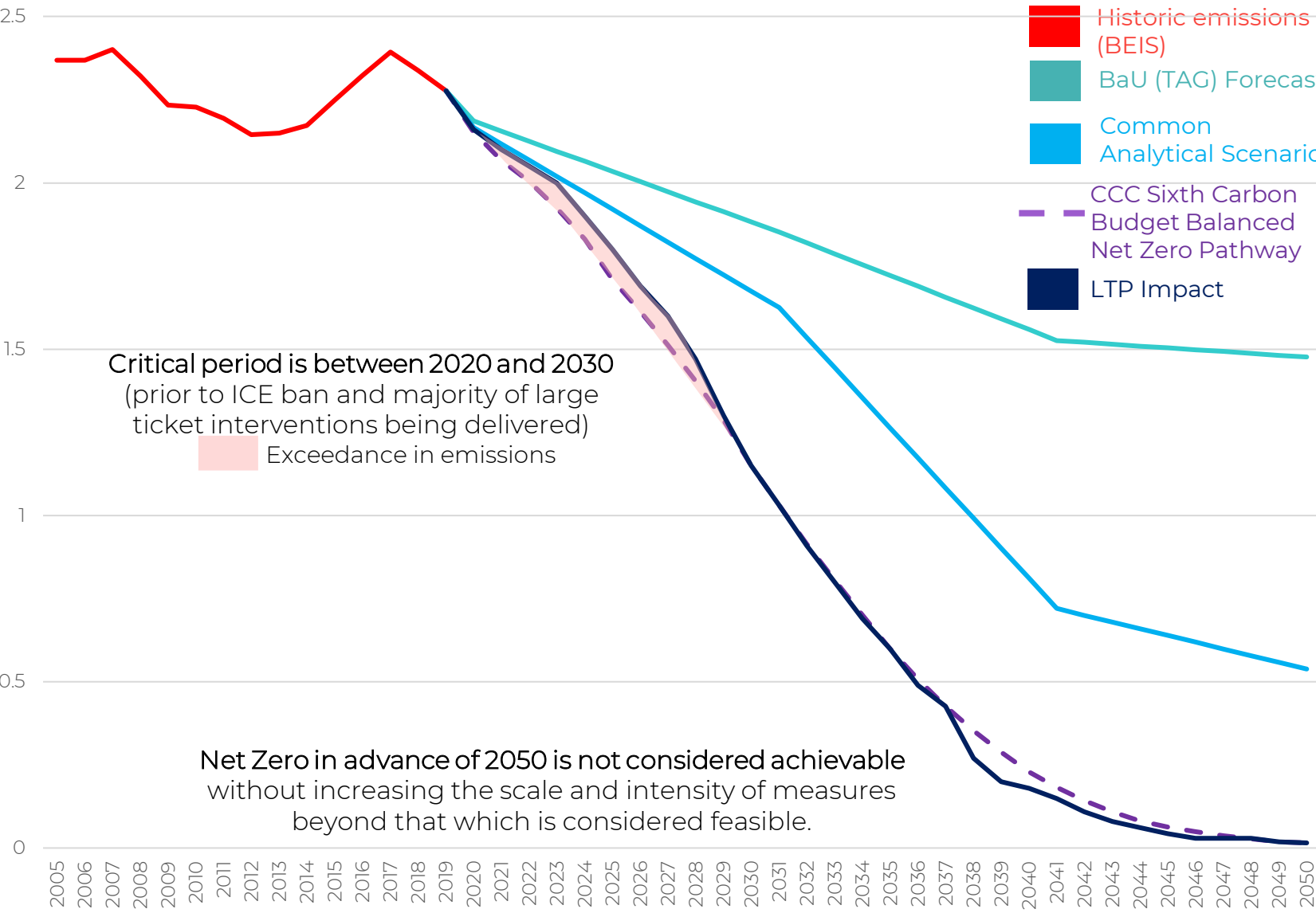
2023 - 2037 Headline Findings:

- Slide 39 shows an ambitious LTP can achieve up to a 29% reduction in 2031.
- However, the potential scale of carbon reduction achievable within carbon budget 4 (2023) to carbon budget 6 (2037) is largely dependent on the implementation year of the large ticket items (pricing measures, demand management and sustainable transport infrastructure).
- If disincentives are not delivered until post 2027, there is insufficient time to close the emissions gap completely. Particularly given emissions outside of the LTP influence (through trips and rail).

Emission estimate scenario	Carbon budget periods (MtCO ₂ e)			
	CB 4 2023-2027	CB 5 2028-2032	CB 6 2033-2037	CB 4-6 2023-2037
BaU	10.17	9.41	8.61	28.19
CAS	9.60	8.33	6.32	24.25
CCC	8.59	5.79	3.04	17.42
Exceedance	1.01	2.54	3.28	6.83

Assumptions
Please note the % impact shown reflects the potential carbon impact up to 2037. Assuming the following implantation years:
National Road User Charge (2030) | Cordon Base Charge (2027) | Physical Demand Management (2025) | All other measures – 2023
The cumulative impact of measures across their life cycle will be significantly.

The extent to which Net Zero by 2050 can be achieved?



Headline Findings:

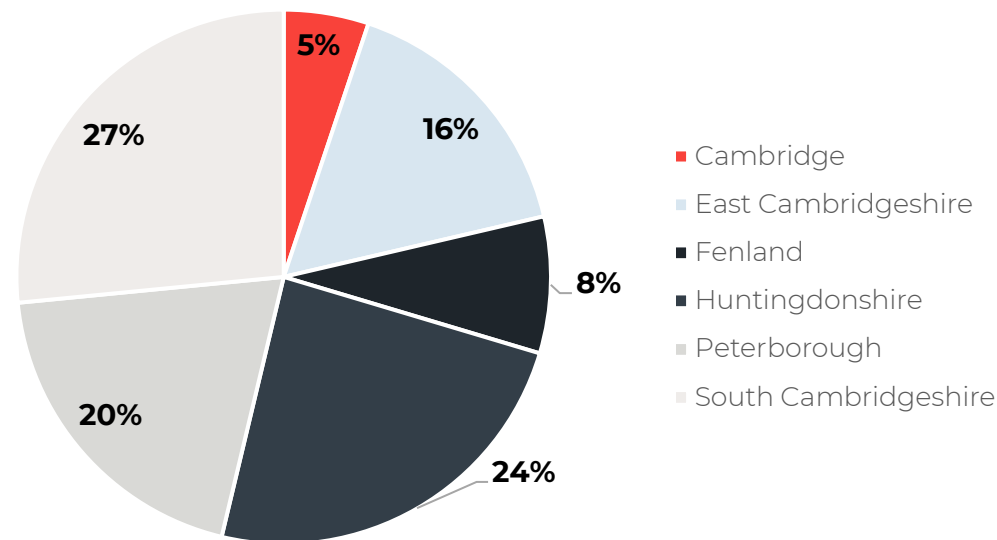
- The CCC balanced NZ pathway estimates CPCA has a budget of 47.98 MtCO₂e of cumulative emissions between 2023 and 2050.
- This requires a reduction of 14.73 MtCO₂e from the CAS cumulative emissions 33.25 MtCO₂e
- The graph presents an indicative scale of impact of an ambitious LTP package of interventions as listed below.
- This is sufficient to comply with the CCC pathway for Net Zero by 2050 (<19.02 MtCO₂e).

Intervention	Delivery Assumption	Intensity
Road User Charge	2030	£0.10 per km
Cordon Base Charge	2027	£10.00
WPL	2027	£5 a day
Bus Discount	2027	50% discount
Parking Charges	2025	25% increase
Demand Management	2025	N/A
Avoid	2023	N/A
Sustainable Transport	2023	N/A
BSIP Target	2023	N/A
Spatial Planning	2023	N/A
Freight / FM	2023	N/A
Limiting Traffic Growth	2023	10% reduction

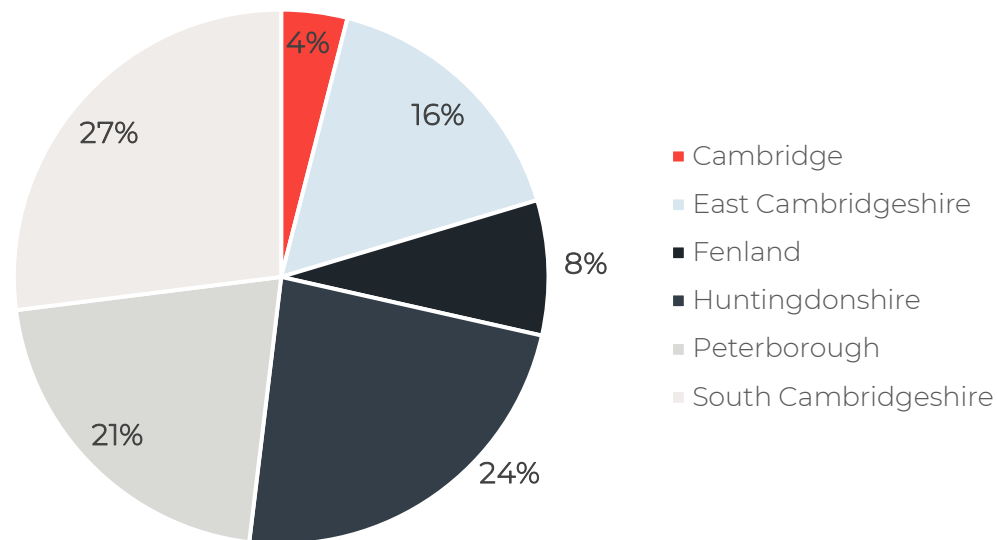


Geographical Challenges

Emission Split (2031)



Vehicle km split (2031)

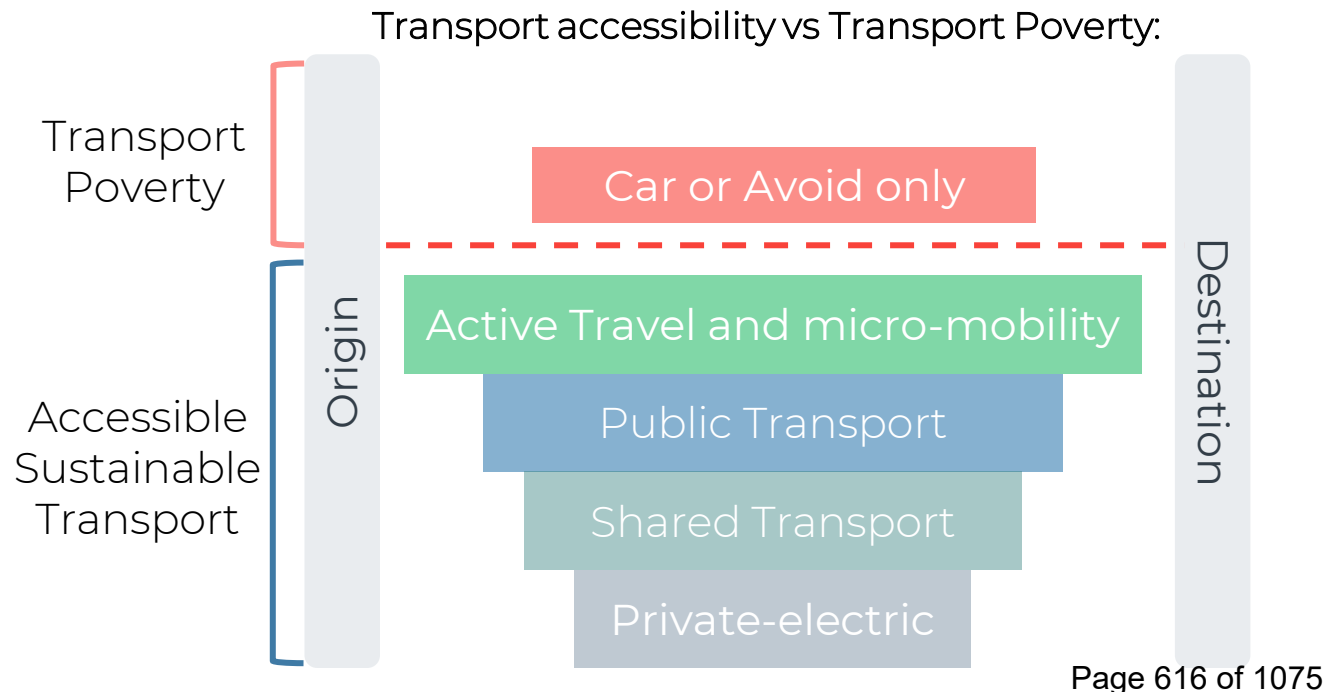


Headline Findings:

- Cambridge accounts for 5% of all emissions CPCA emissions
- Urban areas offer the greatest opportunity for decarbonisation in the short term, but to achieve levels of decarbonisation in line with carbon budgets equitably will require a more holistic place-based approach

Importance of Sustainable Transport Options (Enablers)

- The Carbon Assessment Framework shows that the majority of traditional interventions (active travel schemes etc), can only return modest carbon savings. However, It is important to acknowledge their significance in decarbonisation.
- Without these “enablers” in place which provide attractive sustainable travel choices, interventions which are necessary to disincentivise vehicle travel cannot be delivered without negative socio-economic impacts.
- For example should the CA or districts progresses a road pricing scheme residents without suitable travel choice options will have three options: 1) pay the charge, 2) reduce their travel or 3) avoid travelling all together. The lowest income groups will be worst affected, further widening the carbon and poverty gap.
- A primary role of the LTP is therefore to identify places in need of sustainable transport options. This will unlock the decarbonisation potential of CPCA, whilst also supporting a number of wider policy objectives (see slide 43).



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‘Entrenched car culture’ leaves millions of Britons in transport poverty



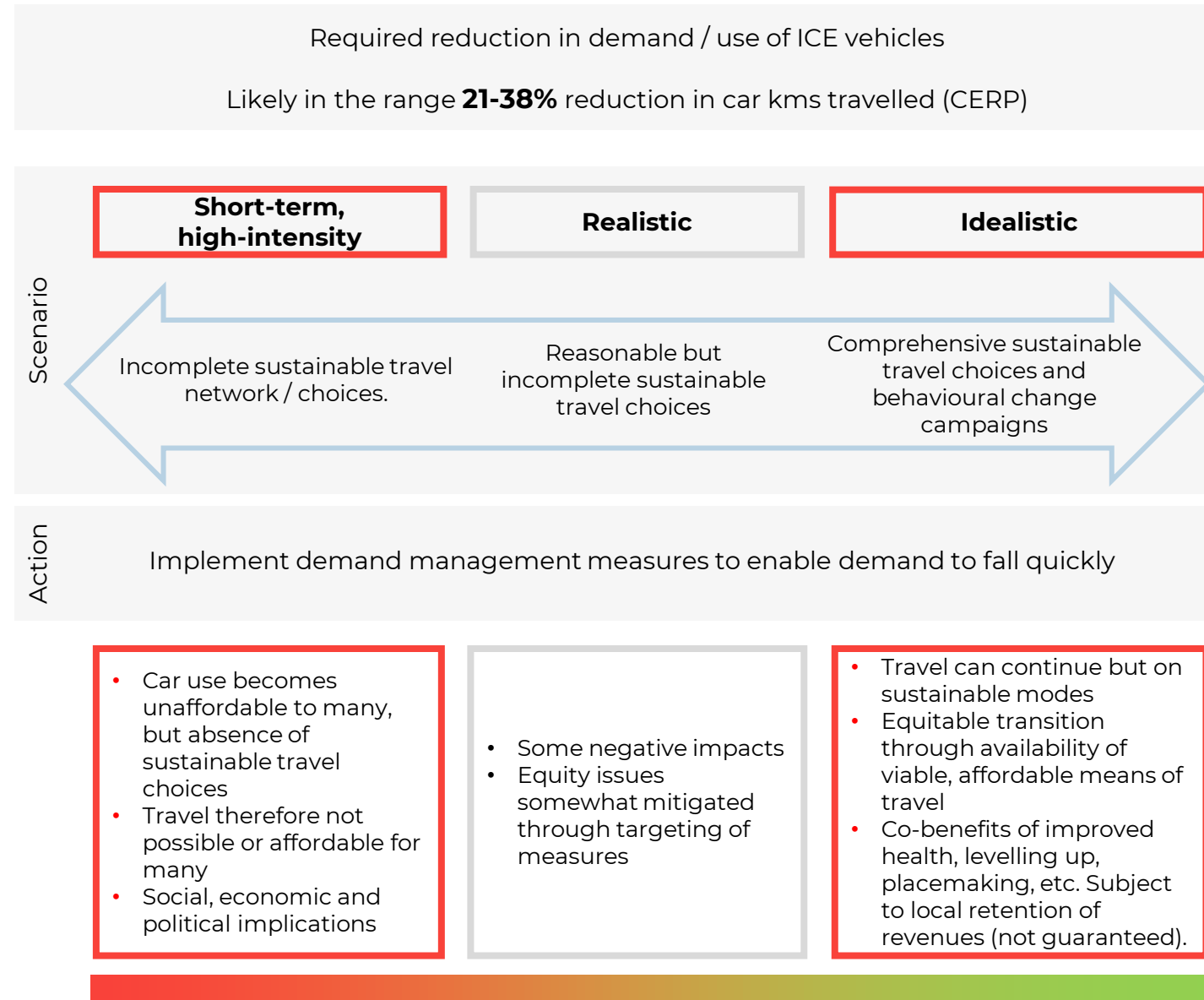
“For the average household transport is the single biggest outgoing” ~ approx. 10% of income.
Up to 23% for lowest income groups.

21 million UK households in transport poverty ([racfoundation.org](https://www.racfoundation.org/))

WSP

How Should Interventions be Sequenced?

- Both sustainable travel choices (i.e. infrastructure improvements) (carrots) and demand management (sticks) are needed
- Demand management risks negatively impacting the ability of residents to travel (i.e. transport poverty) unless sustainable and affordable alternative travel choices are provided
- Ideally, to mitigate this risk there would be a comprehensive sustainable travel network in place before disincentives to car use (e.g. road pricing) are implemented – unlikely to be possible on timescales needed to decarbonise
- Likely to be a realistic middle-ground – some negative impacts. Targeting of measures can help mitigate impacts e.g.:
 - Prioritising infrastructure improvements in areas with worst sustainable transport access
 - Intensity or location of demand management reflects travel choice and social factors



How Can Transport Decarbonisation Align With Wider Policy Agendas?

Demand management measures risk some adverse consequences including:





- Increased cost to motorists (short term)
- CPCA at risk of being at a competitive economic disadvantage if neighbouring regions do not simultaneously increase charges to motorists – this is only a risk however and can instead bring opportunities as it has in London.

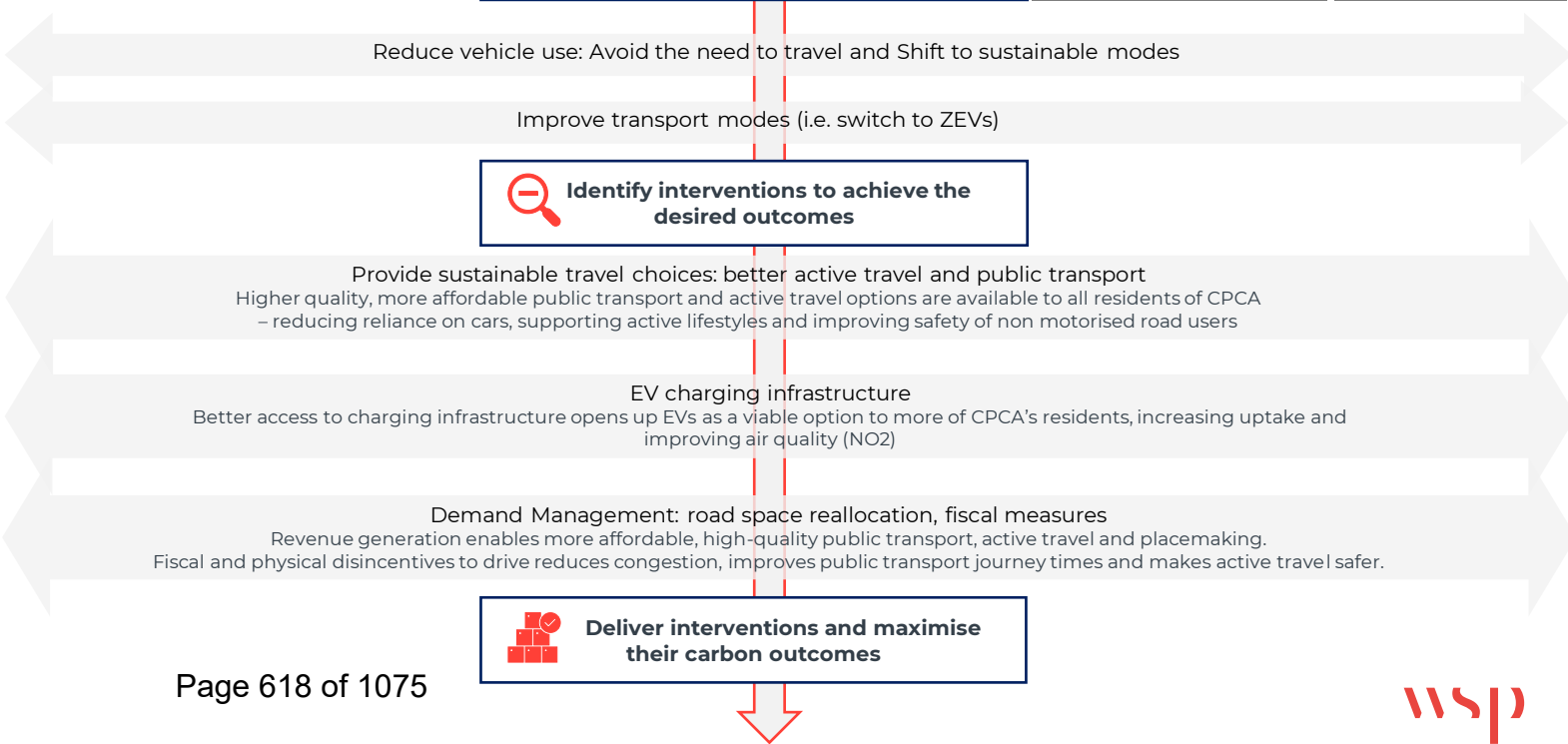
The interventions necessary for decarbonisation however also offer significant benefits to alternative policy agendas.

As shown, delivery of ambitious demand management measures in parallel to improved sustainable travel choices has the potential to support all four policy agendas presented.

The ‘transport outcomes’ identified share the same vision as those associated with transport decarbonisation.

The urgency and commitments made to tackle climate change offer a major opportunity and represent a strong case for change for places to shift away from the status quo, and create places for people that are equitable, safe, healthy, and prosperous.

AGENDA	Reduce economic hardship		Reduce inequalities	Decarbonise transport	Improve health & wellbeing		Create attractive urban places
OUTCOMES	Reduce the cost of living		Increase availability of work, education & social opportunities	 Limit whole-economy emissions to carbon budgets aligned to the Paris Agreement, targeting Net Zero by 2038	Reduce air pollutant concentrations	Reduce risk of premature death	Area is attractive to live, work & invest in
TRANSPORT OBJECTIVES	Provide convenient, affordable transport			 Decarbonise transport on a pathway compatible with carbon budgets and Net Zero commitments	Increase uptake of active travel and sustainable modes		Implement the hierarchy of modes
GAP / PROBLEM	High fuel prices	Relative costs of PT	Rising car prices & cost of EVs contributing to social injustice	 Identify the ‘Implementation Gap’	Exceeding safe pollution limits	Health crisis	Dominance of the private car
TRANSPORT OUTCOMES	PT is an attractive, realistic alternative to the private car			 Identify the preferred mix of transport outcomes needed	Sustainable travel options are easy and accessible to all		Urban places are safe, particularly for NMUs



What Could a ‘Do-Minimum’ Future Look Like?

An illustrative scenario without bold intervention

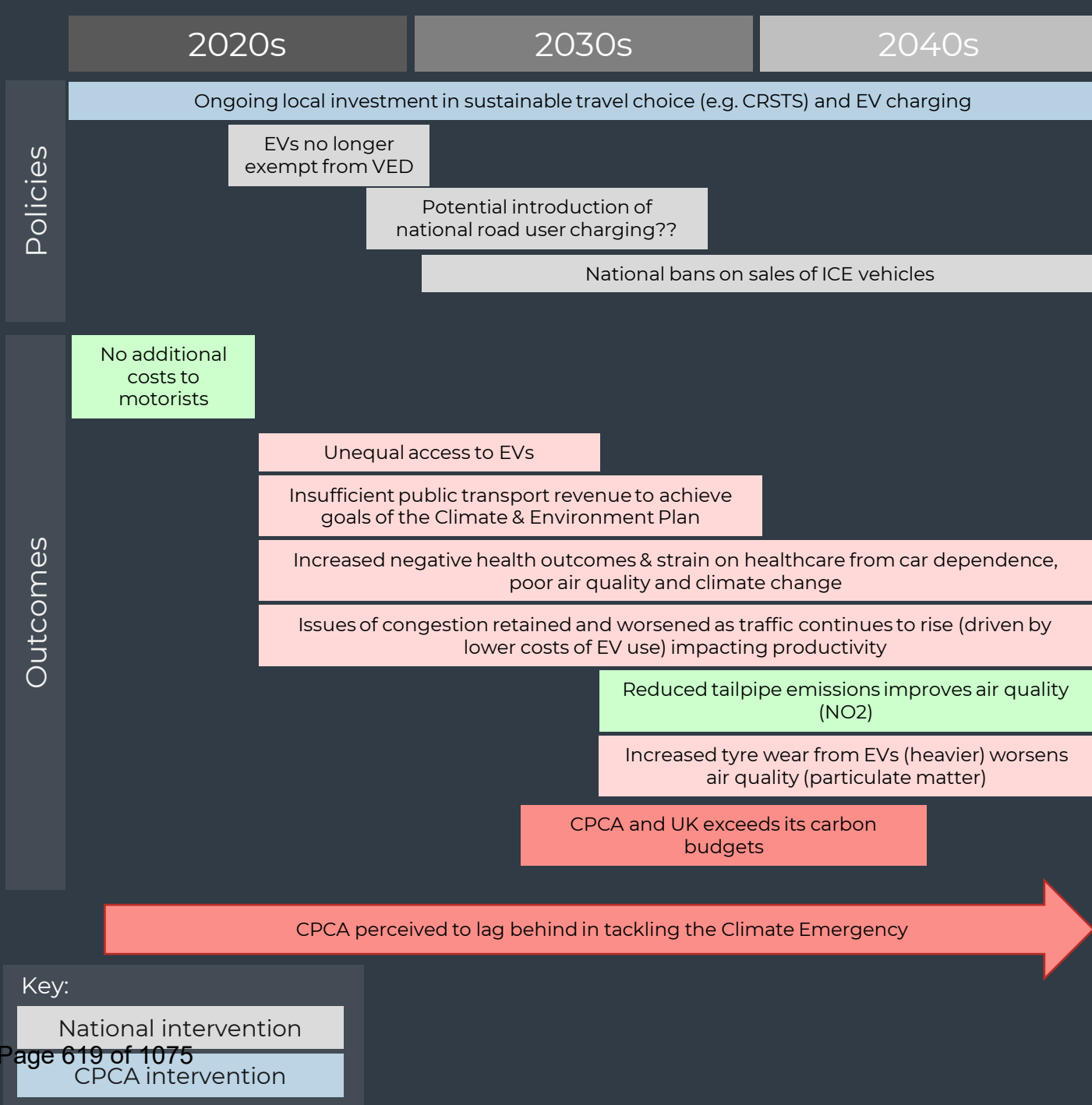
- Interventions necessary to decarbonise will be controversial with some adverse impacts. However, failing to take any action would also present significant and unfavourable impacts.

A potential ‘Do-Minimum’ policy scenario

- Assumes current and foreseeable policies continue, with no form of additional or complementary local or regional pricing measures implemented in the CPCA.
- As EVs are no longer exempt from Vehicle Excise Duty (VED) from 2025, some form of revised road pricing nationally (see slide 39) is by no means a certain policy intervention but remains possible for budget and decarbonisation reasons. It is nonetheless assumed not be enough to create a significant behavioural change and reduction in vehicle use.
- Without local action there is therefore assumed to be no significant intervention to drive a demand reduction at the scale required and the application of VED to EVs may remove incentives to EV uptake.

Potential outcomes

- Failure to be Net Zero by 2038 or 2050 or provide a ‘fair’ contribution to national carbon budgets
- A lack of new revenue sources across CPCA could risk a failure to deliver required sustainable infrastructure and associated transport objectives



What Could a Future of Achieving Transport Carbon Budgets Look Like?

An illustrative scenario with bold intervention to decarbonise transport

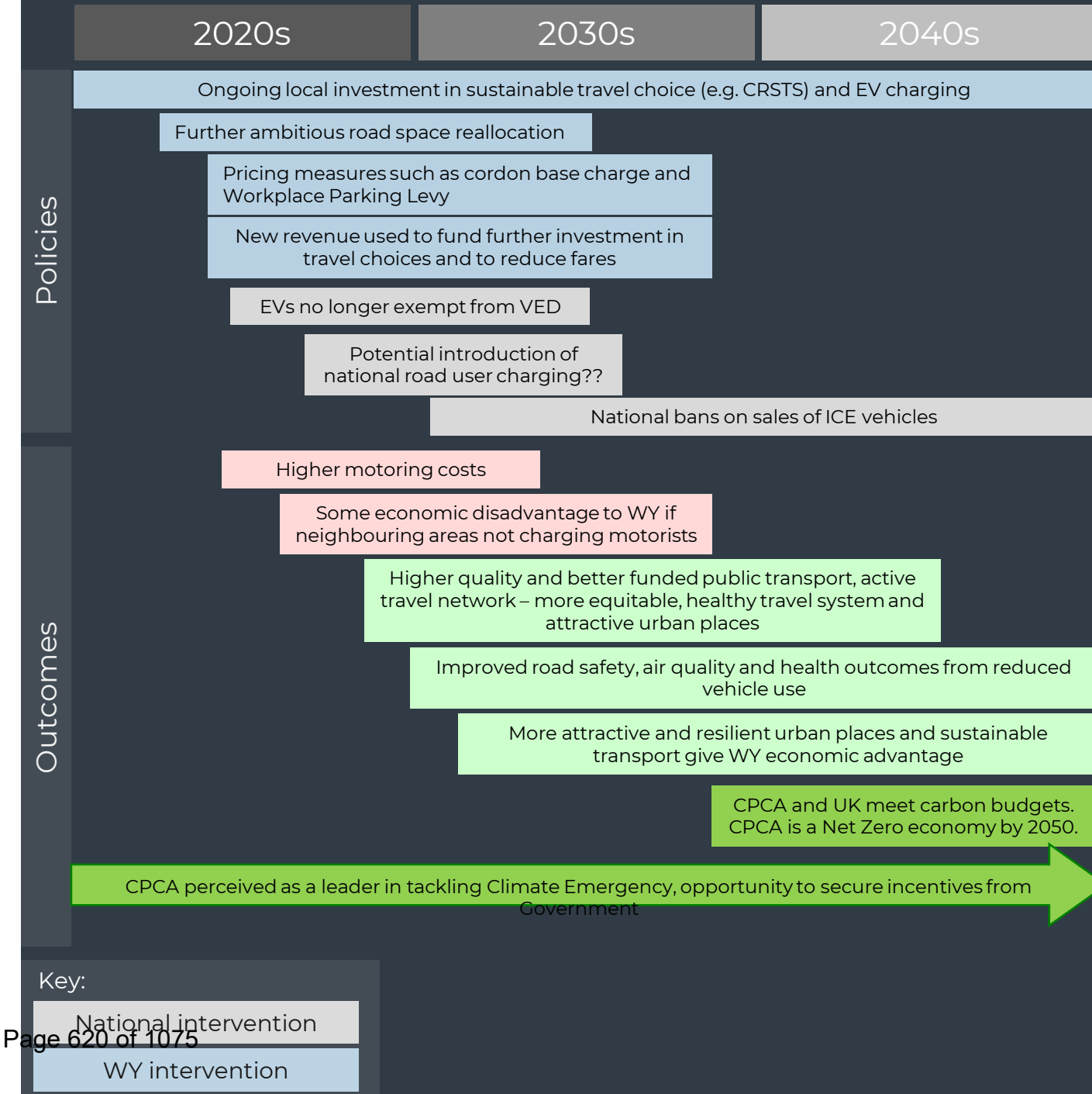
- Assumes the bold interventions needed to reduce car use at the scale indicated in this study are delivered.

A potential ‘Do-Maximum’ policy scenario

- Ongoing investment in sustainable travel choices and EV charging, alongside bolder demand management measures in the CPCA.
- Local pricing measures are in addition to any potential national road pricing schemes.

Potential outcomes

- Pricing measures, risk adverse financial consequences on residents alongside competitive disadvantage if adjacent areas do not introduce equivalent charges. Continued investment in sustainable travel alternatives mitigates these impacts.
- Retaining locally the revenue from pricing measures and investing it in public transport and active travel networks, and to reduce public transport fares, helps achieve policy outcomes.
- In this scenario, CPCA could meet statutory carbon budgets and is Net Zero by 2050. Wider action and/or more ambitious intervention is needed to achieve Net Zero in advance of the national target (a more nuanced local target may be required that focuses on emissions in the CA and districts’ influence).



Limitations to modelling changes in travel behaviour

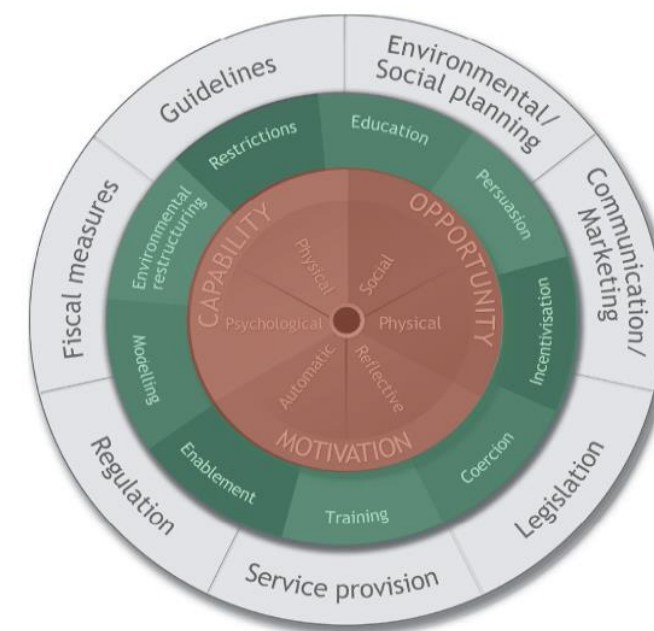
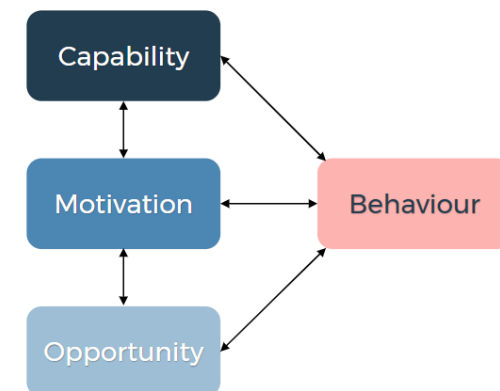
- Due to the nature of this scoping study, this is a high-level, initial assessment – it must be acknowledged that there are a number of gaps in the data and tools required to accurately assess impact of interventions on travel behaviour.
- Travel behaviour is affected by:
 - **Capability** – Does the user have sufficient travel choices available?
 - **Motivation** – Why should the user considering switching?
 - **Opportunity** – What does the user seek to gain from changing travel mode? Faster journey time, productivity, affordability etc
- This study reports the sum of individual scheme assessments – it does not account for expected in-combination benefits from delivery of the programme as a whole or with other current or future policies or interventions. It is expected that the benefit would as a result be greater than the reported sum of the parts.

Example:

A new cycle lane is delivered and achieves only modest abstraction from vehicle travel demand.

Through the LTP, work from home provision is enabled, improved access to public transport and interchange facilities (bus, rail, Mass Transit) alongside shared mobility alternatives (car club, shared e-bike, e-scooter provision) between the users origin and destination are provided. The user now has multiple attractive sustainable travel choices which together can influence the users decision.

= the user will have capability, motivation and opportunity to change travel behaviour.



- Source of Behaviour
- Intervention functions
- Policy categories

Are Highway Schemes Compatible with Net Zero?

What do we mean by a highway scheme? Any intervention that improves capacity or journey times for general traffic



New roads



Capacity enhancements



Overtaking lanes

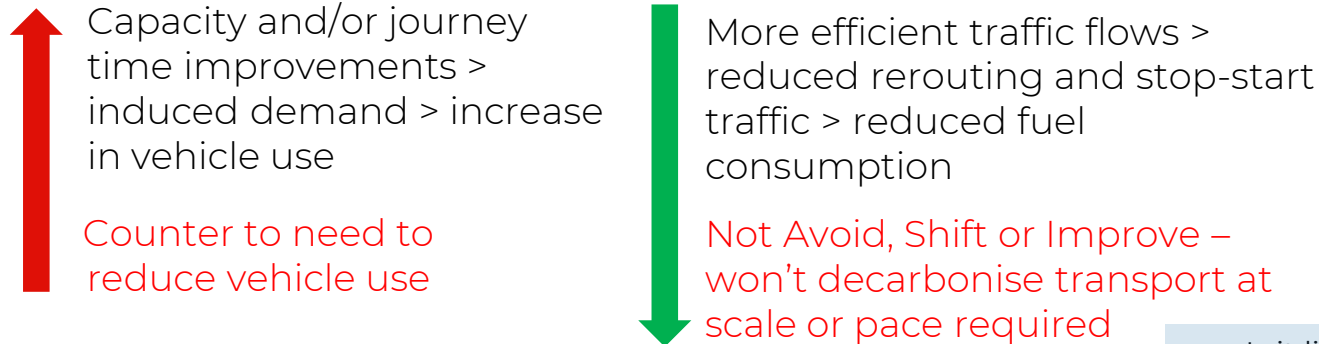


Junction realignments



Signal upgrades

What carbon impact can they have? Varies widely by nature and characteristics of a scheme but can include....



How to determine whether a highway scheme should go ahead?

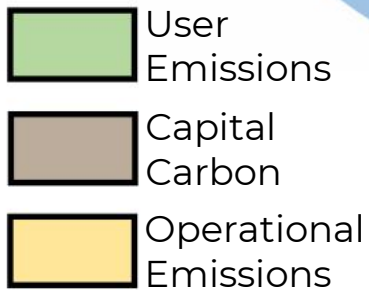
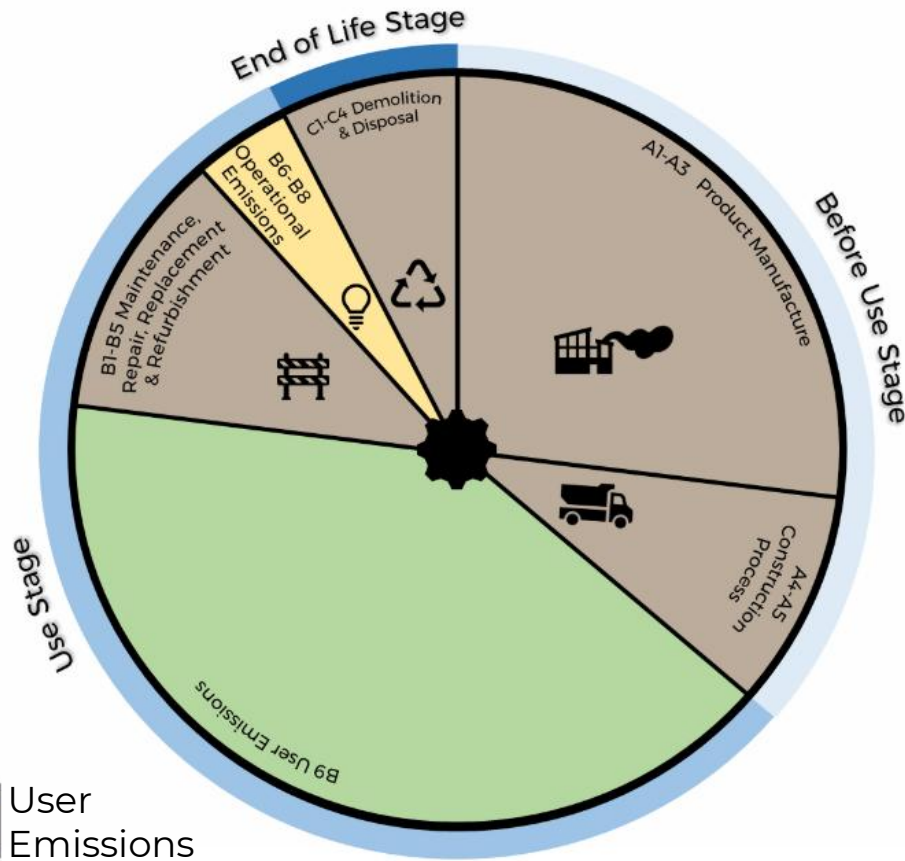
Carbon isn't the only strategic priority... but a highway scheme would be tested against these questions >>>>

Without a sound case that answers these questions there is significant risk of legal challenge.

- Is it likely to induce additional vehicle demand?
- Does it have a robust case under a low carbon future (e.g. reduced vehicle use)?
- Is the scale of impact going to affect your ability to meet carbon budgets and Net Zero? E.g. outweigh reductions from other interventions
- What if ambitious carbon management is applied through scheme development to reduce its impact?
- Is it essential for other policy objectives?
- Can these objectives be met through alternative measures?

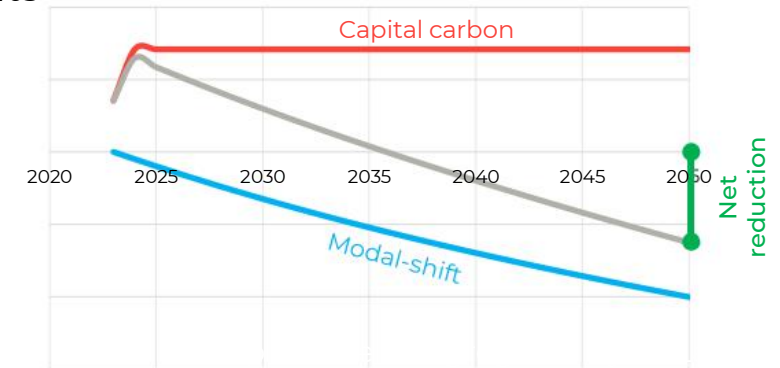
Infrastructure Carbon

What is it?



How important is it?

- Carbon budgets and Net Zero won't be met without decarbonisation of the economy as a whole
- Infrastructure carbon impacts (notably capital carbon) of infrastructure projects can be significant
- Whole-life carbon assessments for sustainable transport schemes have often shown either a significant 'payback period' (see example below) or capital carbon outweighing user emission benefits



How should it influence transport policies?

- The greatest opportunities to reduce infrastructure carbon impacts are at the earliest stages of decision making – as such the QCR guidance will encourage LTAs to consider it in LTP development

Page 623 of 1075 Follow the PAS2080 carbon reduction hierarchy – notably 'build nothing' or 'build less'

Best Practise Example: A10 Scheme

Scheme: The A10 stretch of road between Ely and Cambridge is a single carriageway road that links up to Kings Lynn in the North and London in the South. It is extremely busy with public transport, farm traffic, commuters, freight and through-traffic.

Optioneering: Seven options have been shortlisted which include a range of possibilities from improving junctions to creating a completely new dual carriageway.

Original Assessment: Limited appraisal of embodied and user impacts. Lack of evidence to support an informed decision on carbon grounds.

Reassessment

- Re-calculated user and embodied impact of options.
- Contextualise results against policy objectives (15% reduction in car traffic)
- Identified mitigation measures and provided evidence to inform decision makers

Required Next Steps across Highway Schemes:

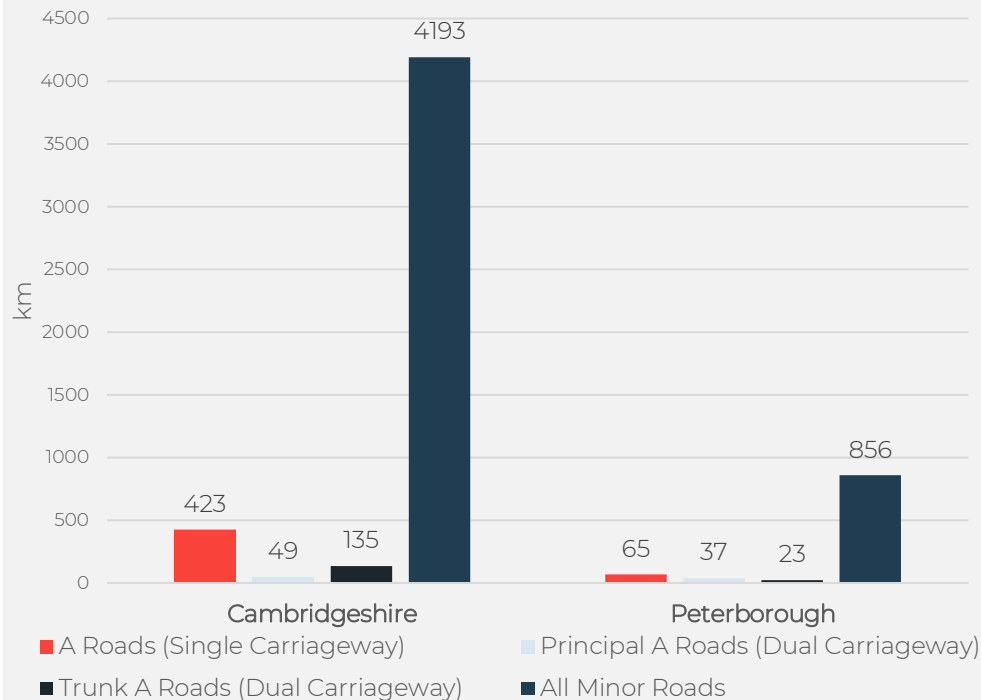
- Opportunity to rescope if considered early enough (PAS2080)
- Importance of re-assessing legacy schemes to quantify their impact



Infrastructure Carbon

What about existing infrastructure? This can be a significant and ongoing impact....

Breakdown of road lengths (exc. motorway) by LA (DfT road length statistics)



Total road network under LA control in CPCA

For CPCA a total of....

- 488 km of A-roads (single carriageway) (at least 7.3m wide)
- 86 km of Principal A-roads (dual carriageway) (at least 14.6m wide)
- 157 km of Trunk A-roads (dual carriageway) (at least 14.6m wide)
- 5,049 km of minor roads (at least 3.65m wide)

Equating to at least 25541 km² of carriageway surface

Potential scale of carbon impact from resurfacing

Approximately 10,216 tCO₂e annually

Assuming:

- Carriageways are resurfaced every 10 years
- 1 m² of resurfacing comprises 0.004 tCO₂e
- Total resurfacing over 60 years is spread evenly on an annual basis

This is a crude, high-level estimate provided only to give an indication of the potential scale of impact.

What are the implications for an LTP and QCR?

- This is an ongoing source of LTA emissions that need to be reduced in line with carbon budgets and Net Zero
- Existing infrastructure (particularly for sustainable modes) needs to be maintained if travel is to continue
- Intervention is needed – industry is unlikely to decarbonise quickly enough for business-as-usual maintenance practices to be compatible with carbon budgets
- Extra funding may be needed to decarbonise maintenance practices – the savings of such interventions can be captured in QCR

External Influence & Governance

- Not all emissions are within the Combined Authority and districts influence so collaboration and exertion of influence on others will be needed
- Other authorities have later Net Zero targets and may as a result act slower than the CPCA
- Opportunities from collaborating e.g. with National Highways sending clear signals regarding commitment to low carbon construction to incentivise investment from supply chain in low carbon materials and methods
- Changes in governance will be needed to deliver the ambitious change needed. Revisions to the CA's assurance process to include meaningful carbon impact assessment is a positive step.
- The QCR process can result in an LTP that is credible and ambitious on carbon reduction and provides a robust strategic case for change - supporting delivery of contentious policies



National Highways commitments in their Net Zero Strategy:

- Net Zero corporate emissions by 2030
- Net Zero maintenance and construction by 2040
- Net Zero road user emissions by 2050

Network Rail:

- Committed to a carbon neutral railway by 2050 (2045 in Scotland)
- [Traction Decarbonisation Network Strategy \(TDNS\)](#) published in 2020 – includes ambitious targets for electrification. Only 46% electrified now.
- 2021 Spending Review considered TDNS to be unaffordable – therefore no identified funding for decarbonising rail

Other local, regional and national transport authorities:

- Interventions by neighbouring authorities will impact emissions in the CPCA
- Transport for the North (TfN)'s [decarbonisation strategy](#)
- Further national intervention? re. potential for road user charging

Other areas to influence and collaborate with:

- DfT funding and policy
- Spatial planning policy and decisions
- Bus operators
- Logistic companies
- Construction industry
- Businesses
- The public

Conclusion

Phase 1 and 2

- None of the transport decarbonisation pathways in line with statutory carbon budgets and Net Zero by 2050 will be met under even the most ambitious scenarios of EV uptake – intervention is needed to close a significant ‘emission gap’
- The infrastructure measures assessed during phase 2 will not achieve the scale of carbon reduction required to achieve
- Net Zero or compliance with carbon budgets is not achievable without further supporting measures.
- A significant proportion of emissions (~40%) are outside the direct influence of the LTP to address (through trips and rail)

Phase 3

- Achieving a 15% reduction in vehicle km (from a 2019 baseline) is considered a suitable level of ambition for CPCA to target through the LTP. Analysis shows this level of reduction is sufficient to align with the CCC Sixth Carbon budget up until 2028. Beyond this date, further reductions in vehicle travel should be targeted.
- Modelling of “influencing factors” in decarbonisation shows that there is no one intervention which can achieve the scale of reduction in vehicle use required. Of the measures tested, avoid measures (improved digital connectivity, spatial planning) and demand management (pricing strategies and physical measures) have been found to have the greatest influence.
- Individual measures have then been packaged together and tested against the CPCA target and the CCC pathway aligned to Net Zero target for 2050. Analysis shows that an ambitious programme of interventions (at intensities which are deliverable) will achieve the CPCA target but will still leave a residual gap in cumulative emissions against the CCC pathway. This is partly due to the scale of emissions outside of the scope of influence of the LTP (~40% through trips).
- When forecast up to 2050, the ambitious LTP is sufficient to comply with the CCC pathway for Net Zero by 2050. Net Zero in advance of 2050 is not considered achievable through the LTP without delivering interventions beyond the scale and intensity which is considered feasible.
- The scenario tests have highlighted the importance of the timing and sequencing of interventions.. It is critical that the LTP considers all necessary hooks to secure further feasibility into the delivery of the required interventions. The higher the exceedance in emissions over the next 7 years, the more politically challenging will be the required package of measures post 2030.
- Infrastructure carbon must be carefully considered for all new schemes and ongoing maintenance. If not managed correctly, infrastructure carbon risks whole-economy carbon budgets being missed.

Next Steps

This presentation summarises the findings from the study. Recommendations for additional tasks and next steps are provided below.

OCR Guidance Key Steps

Step 1. Estimate current and future user emissions

- Completed

Step 2. Establish a local transport decarbonisation pathway

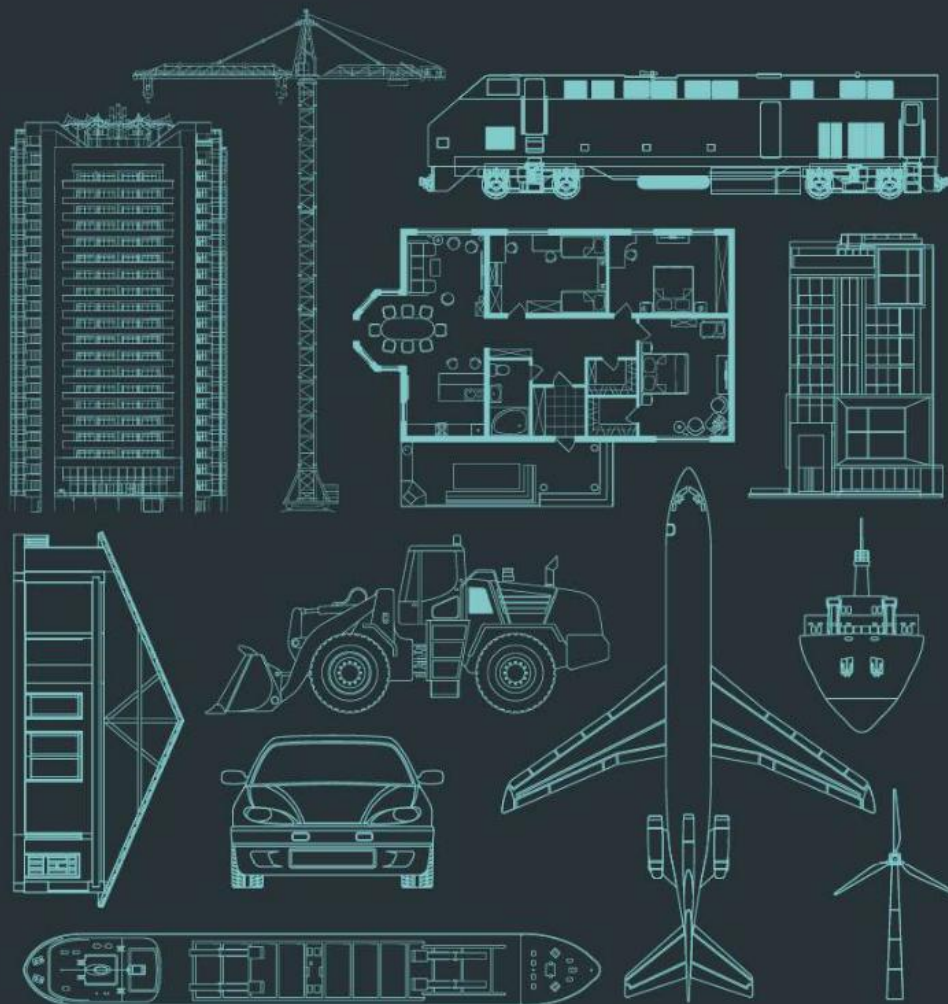
- Agree a transport decarbonisation pathway (i.e. 15% vkm reduction) to be presented as the targeted level of ambition in LTP4
- Consider developing a Theory of Change model to demonstrate the logic of how decarbonisation outcomes will be achieved – this can inform objectives in LTP4 and communicate where external inputs are needed

Step 3. Consider carbon in the generation and appraisal of interventions and policy options for an LTP

- Review findings of this study to inform the generation of a longlist of interventions for LTP4 based on the characteristics of different place types
- Develop carbon criteria for an appraisal framework (e.g. an MCAF) to sift that longlist to a shortlist
- Consider further development and analysis of demand management measures. This can inform engagement prior to their inclusion in the LTP.

Step 4. Estimate the carbon impact of the intervention programme

- Quantify the impact of a short-list of interventions – drawing upon findings of Phase 2 and inclusion of any additional policy levers identified in Phase 3. This will need to consider the influence of highway schemes.



Consultation Report

Local Transport & Connectivity Plan (LTCP)

Prepared for Cambridgeshire & Peterborough Combined Authority

November 2022

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Executive Summary

The Cambridgeshire & Peterborough Combined Authority is engaging with the local community and stakeholders regarding the development of its new Local Transport and Connectivity Plan (LTCP).

In November 2021, an initial 4-week public engagement exercise was held to ask the public and stakeholders what they thought of the main Vision and Goals of the developing LTCP. The public and stakeholders were also asked what they thought our priorities for transport should be, including better public transport, cycling, and walking, pollution and air quality, and protecting the environment. The public could also talk about specific transport issues. A total of 569 feedback forms were submitted during this engagement period. The goal of the exercise was to get early feedback to better inform the development of the full draft LTCP.

Key findings from this initial engagement period included the following:

- 97% of the public understanding why a new vision for transport was needed.
- 57% of the public either strongly agreeing or mostly agreeing that the updated vision is the right future for transport in the region.
- Bus routes and frequency were the highest priority in Cambridgeshire and Peterborough, except for Cambridge, where reducing congestion in the city was the priority.
- More ambitious carbon net zero targets, more transport infrastructure and affordability were other top priorities.

In May 2022, a 12-week public consultation was launched to allow members of the public and stakeholders to comment on the draft LTCP. The public consultation ran from Thursday 12th May until Thursday 4th August 2022.

The aim was to test the draft LTCP with the public and a variety of stakeholders from across the region, and to generate good quality feedback, from a range of perspectives, which could be used to improve the final LTCP. The consultation was promoted widely including through media, social media, advertising, and by asking stakeholders to share information with their own networks.

The public and stakeholders could give feedback on the draft LTCP via a range of channels. A website, freephone information line and dedicated email address were available throughout the public consultation to receive further details and to provide comments.

The public could also attend any of the 14 in-person consultation events held at venues across Cambridgeshire and Peterborough. These events were advertised in local newspapers and via social media and provided an opportunity for the public to meet members of the LTCP team and ask questions. Printed copies of the consultation brochure and feedback forms were available at six deposit locations across the region and were available throughout the consultation on request.

Complementing this public consultation, extensive engagement was carried out with local businesses, health and educational organisations, campaign groups, and charities, to raise awareness of the LTCP and to understand views towards it. Efforts were also made to identify those who could support the LTCP and those who could share information on the consultation through their networks.

Engagement took the form of written communications, telephone conversations, one-to-one briefings, group briefings and attendance at regular stakeholder meetings.

During the 12-week public consultation, **928** responses were received via a range of channels. Taken together with the 4-week engagement period in November 2021, **1,497** responses to the draft LTCP have been submitted.

During the 12-week public consultation, the feedback form provided the opportunity for respondents to comment on the Vision, Goals and Objectives of the draft LTCP, in which the following feedback was received:

- **92%** understood why the Combined Authority are making a new LTCP.

- **65%** either strongly agreed or agreed with the proposed LTCP vision.
- When asked about the proposed LTCP goals, **51%** strongly agreed with climate, followed by **50%** for the environment, and **49%** who strongly agreed that improved health outcomes should be a key goal.
- When asked about the proposed LTCP objectives, **54%** strongly agreed that this should include improvements to air quality. This was followed by **53%** who strongly agreed with climate change, followed by **52%** who strongly agreed with improved accessibility.
- When asked about whether there were any further comments on the LTCP's vision, goals, and objectives, more ambitious net zero targets was the prevailing comment. This was followed by improved rural connectivity for transport services, with additional information needed about the emerging LTCP.
- **56%** either strongly agreed or agreed with the proposed strategy for transport in Cambridgeshire and Peterborough, with improved cycling and pedestrian links and the creation of new bus routes the prevailing comments.
- **66%** either strongly agreed or agreed with the proposal to cut the number of miles driven on roads by 15%. The prevailing comment was that this target should look to be even more ambitious.

Respondents were also given the opportunity to comment on the Local Area Strategies for their area. The following feedback was received:

- **40%** of responses for East Cambridgeshire either strongly agreed or agreed with the proposed local area strategy. The top three issues mentioned were about providing improved cycling and pedestrian links, followed by improved rural connectivity, as well as the provision of new train stations and lines.
- **38%** of responses either strongly agreed or agreed with the proposed local area strategy for Fenland. The key recurring comments here concerned improving rural connectivity, improvements needed to overall transport infrastructure as well as the need for new train stations and lines.
- **48%** of responses for Greater Cambridge either strongly agreed or agreed with the proposed local area strategy. Key themes here included new train stations and lines, followed by improved cycling and pedestrian links, as well as the need to improve rural connectivity.
- **40%** of responses for Huntingdonshire either strongly agreed or agreed with the proposed strategy, with improved cycling and pedestrian links, the provision of new bus routes and the need to improve service frequency, the key themes mentioned.
- **38%** of responses for Peterborough either strongly agreed or agreed with the area strategy. Improving cycling and pedestrian links, followed by new train stations and lines, and the need to improve service frequency, the top issues cited.

Respondents were also given the opportunity to provide more general comments relating to transport and/or the draft LTCP. The key themes and issues were as follows:

- The need for improved cycling and pedestrian links.
- The need to reduce car usage.
- The need to improve the frequency of transport services.
- The need to improve rural transport services.
- The need for new train stations and lines in specific locations.
- Suggestions for new bus routes in specific locations.

Where feedback was received that was of a more technical nature, this was passed onto the relevant member of the project team to respond. The project team has carefully reviewed all the feedback received to date, and this will be used to help shape the final LTCP.

1. Introduction

1.1 The Local Transport & Connectivity Plan

- 1.1.1 The Cambridgeshire & Peterborough Combined Authority (the Combined Authority) is required by law to make and maintain a Local Transport Plan for the region.
- 1.1.2 The current Local Transport Plan was adopted in January 2020. Since then, significant changes have taken place, which have subsequently meant it is now in need of an overhaul.
- 1.1.3 The Local Transport and Connectivity Plan (LTCP) is the Combined Authority's long-term strategy to improve transport in Cambridgeshire and Peterborough. It is therefore essential that a new plan is in place that seeks to ensure transport is made better, faster, safer and more reliable.
- 1.1.4 The Combined Authority has incorporated the word 'connectivity' in the name of the plan, due to how the internet has changed the way people travel. For example, many more people work or learn from home. There is more online shopping, and more leisure and entertainment is now offered digitally, resulting in fewer journeys. Others use their phones and other devices to buy tickets and check travel information on the go.
- 1.1.5 To provide people with an early opportunity to have their say about transport within the region, the Combined Authority conducted a public engagement exercise in November 2021, to ensure that early feedback received is used to help shape the plan ahead of the public consultation.
- 1.1.6 This document summarises the feedback received from the 12-week public engagement exercise held from the Thursday 12th May until Thursday 4th August 2022.
- 1.1.7 In order to assist with the public engagement, the Combined Authority appointed BECG, a specialist communications consultancy, to form part of its wider project team for the development of the LTCP. The Combined Authority also appointed Infrastructure Matters (IM), a bespoke consultancy, to assist with the engagement of a range of institutions, organisations other groups across the region with the aim of generating a variety of feedback.
- 1.1.8 All feedback received is accounted for and represented within this document.

1.2 Initial engagement period (November 2021)

- 1.2.1 In November 2021, an initial 4-week public engagement exercise was held to ask the public and stakeholders what they thought of the main Vision and Goals of the developing LTCP. The public and stakeholders were also asked what they thought our priorities for transport were, including better public transport, cycling, and walking, pollution and air quality, and protecting the environment. The public could also talk about specific transport issues.
- 1.2.2 A total of 569 feedback form were submitted during this consultation period.
- 1.2.3 Key findings from this initial engagement period included the following:
 - 97% of the public understood why a new vision for transport was needed.
 - 57% of the public either strongly agreed or mostly agreed that the updated vision is the right future for transport in the region.
 - Bus routes and frequency were the highest priority in Cambridgeshire and Peterborough, except for Cambridge, where reducing congestion in the city was the priority.

- More ambitious carbon net zero targets, more transport infrastructure and affordability were other top priorities.

- 1.1.1 Members of the public were able to provide their feedback, about their priorities for the LTCP.
- 1.1.2 The project team also organised an LTCP Stakeholder Briefing with the Mayor and a range of stakeholders in the region to highlight the early key objectives and vision of the LTCP and to get their feedback on proposals to help inform the full draft document.
- 1.1.3 All feedback submitted as part of this engagement will continue to be considered in the development of the LTCP.

2. Summary of Engagement

2.1 Formal engagement period

- 2.1.1 Following the initial engagement period described above, a 12-week public consultation was undertaken between May and August 2022, as described in the following sections.

2.2 Engagement methods

- 2.2.1 Respondents were able to provide their feedback through a number of different channels. A dedicated LTCP public engagement website was established (www.yourltcp.co.uk), which included an online feedback form.
- 2.2.2 A hard-copy brochure containing all of the information on the website, alongside a hard-copy feedback form, was also available on request via the post, and at the deposit locations listed in Section 2.7.
- 2.2.3 Stakeholders and members of the public could also provide feedback or ask questions via a dedicated project email address (contact@your-ltcp.co.uk).
- 2.2.4 A freephone information line (0808 258 3225) was also in operation Monday-Friday, 9am-5:30pm for individuals to discuss the available information, request hard copies of materials and provide their feedback.

2.3 Awareness raising and social media

- 2.3.1 During the initial four-week consultation period, a social media campaign was run to provide insight into the efficacy of various methods, to ensure we take account of what worked and what didn't for the upcoming consultation period.
- 2.3.2 Insights from this initial period enable us to launch a successful social media and digital advertising campaign, designed to invite users to take part in the survey and attend the in-person events, presenting adverts to a variety of audience via a targeted campaign.
- 2.3.3 The messages were designed to invite users via presenting local visuals and contextually relevant adverts, as well as using issue led adverts to provoke a response.
- 2.3.4 The consultation was also advertised throughout the Combined Authority area at 800 real time bus stop displays.
- 2.3.5 Several press releases were issued before and during the consultation period to inform more people about the consultation and the various ways to take part. Hundreds of people also signed up to a mailing list from November 2021 onwards, to be kept informed of the development of the LTCP. They were contacted to invite them to take part in the consultation.

2.4 Newspaper advertisement

- 2.4.1 The Combined Authority issued two runs of newspaper advertisements in May and June to publicise the public consultation.



2.4.2 Newspaper adverts in local newspapers were considered by the Combined Authority an accessible method of reaching people outside of the social media campaigns, including those who did not use the internet.

2.4.3 The adverts appeared in the following publications:

- Hunts Post
- Ely Standard
- Peterborough Telegraph
- Cambridge Independent
- Cambs Times
- Wisbech Standard
- Fenland Citizen

HAVE YOUR SAY ON OUR TRANSPORT FUTURE

Cambridgeshire & Peterborough Local Transport and Connectivity Plan

The Combined Authority is developing a plan for better transport in Cambridgeshire and Peterborough.

The Local Transport and Connectivity Plan (LTCP) will shape the future of transport in our region.

To gather feedback on the draft plan, we are hosting a public consultation from 12 May to 4 August 2022. It's easy to take part and your views will help shape the final LTCP.

HAVE YOUR SAY

You can have your say on the draft LTCP at yourltcp.co.uk or by attending one of the consultation events listed below.

You can request a copy of the consultation materials by calling 0808 258 3225.

CONSULTATION EVENTS

Venue & Address	Date	Time
March Community Centre, 34 Station Road, March PE15 8LE	Friday 20 May 2022	14.00 – 18.00
Prion Centre, Prion Lane, Saint Neots PE19 2BH	Tuesday 24 May 2022	12.00 – 18.00
Lion Yard Shopping Centre, St Tibbs Row, Cambridge CB2 3ET	Wednesday 25 May 2022	11.00 – 17.00
St John the Baptist Church, Church Street, Cathedral Square, Peterborough PE1 1XB	Tuesday 31 May 2022	14.00 – 19.00
Ramsey Community Centre, 14-16 Stocking Fen Road, Ramsey, PE26 2UR	Wednesday 1 June 2022	14.00 – 19.00
Queen Mary Centre, Queens Road, Wisbech PE13 2PE	Tuesday 14 June 2022	15.00 – 19.00
The Lighthouse Centre, 13 Lynn Road, Ely, CB7 4EG	Thursday 23 June 2022	12.00 – 17.00
Camboorne Church Centre, Jeavons Lane, Great Camboorne CB23 6AF	Saturday 25 June 2022	14.00 – 18.00
Queensgate Shopping Centre, Long Causeway, Peterborough PE1 1NT	Saturday 2 July 2022	10.00 – 15.00
Huntingdon Town Hall, 53 High Street, Huntingdon PE29 3AQ	Tuesday 5 July 2022	14.00 – 19.00
The Grafton Centre, 6 Grafton Centre, Cambridge CB1 1PS	Wednesday 6 July 2022	12.00 – 18.00
Spicers Pavilion, Spicers Sports Field, Cambridge Road, Sawston, Cambridge CB22 3DG	Thursday 14 July 2022	14.00 – 18.00
St Andrew's Church, Fountain Lane, Soham, Ely CB7 5ED	Friday 15 July 2022	14.00 – 18.00

ANY QUESTIONS?

You can contact us via: Website yourltcp.co.uk Email contact@yourltcp.co.uk

Post: YOUR LTCP (no stamp required)

An example of a newspaper advert

2.5 Public consultation events

2.5.1 To provide an opportunity for the public to ask question to members of the project team in person, discuss any concerns / feedback and collect consultation materials, the Combined Authority arranged 14 public consultations, in a variety of districts and a one-off pop-up event in the Serpentine Green Shopping Centre. The following locations were used:

Venue & Address	Date	Time
March Community Centre, 34 Station Road, March PE15 8LE	Friday 20 May 2022	14.00 – 18.00
Priory Centre, Priory Lane, St Neots PE19 2BH	Tuesday 24 May 2022	12.00 – 18.00
Lion Yard Shopping Centre, St Tibbs Row, Cambridge CB2 3ET	Wednesday 25 May 2022	11.00 – 17.00
St John the Baptist Church, Church Street, Cathedral Square, Peterborough PE1 1XB	Tuesday 31 May 2022	14.30 – 19.00
Ramsey Community Centre, 14-18 Stocking Fen Road, Ramsey PE26 2UR	Wednesday 1 June 2022	14.00 – 19.00
Queen Mary Centre, Queens Road, Wisbech PE13 2PE	Tuesday 14 June 2022	15.00 – 19.00
The Lighthouse Centre, 13 Lynn Road, Ely CB7 4EG	Thursday 23 June 2022	12.00 – 17.00
Cambourne Church Centre, Jeavons Lane, Great Cambourne CB23 6AF	Saturday 25 June 2022	14.00 – 18.00
Queensgate Shopping Centre, Long Causeway, Peterborough PE1 1NT	Saturday 2 July 2022	10.00 – 15.00
Huntingdon Town Hall, 53 High Street, Huntingdon PE29 3AQ	Tuesday 5 July 2022	14.00 – 19.00
The Grafton Centre, 6 Grafton Centre, Cambridge CB1 1PS	Wednesday 6 July 2022	11.00 – 16.00
Spicers Pavilion, Spicers Sports Field, Cambridge Road, Sawston, CB22 3DG	Thursday 14 July 2022	14.00 – 19.00
St. Andrew's Church, Fountain Lane, Soham, Ely CB7 5ED	Friday 15 July 2022	14.00 – 18.00
Serpentine Green Shopping, Hargate Way, Peterborough PE7 8BE	Friday 29 th July 2022	11.00-15.00

2.5.2 The public consultation events were well attended with approximately 400 members of the public spread across all 14 events.



St. Andrew's Church, Soham



The Lion Yard, Cambridge

- 2.5.3 Members of the project team were on hand to assist members of the public with any queries or feedback. Copies of the engagement brochure, feedback form and pre-paid envelopes were made available at each of these events, for members of the public to gain further information, and to provide feedback.

2.6 Website

- 2.6.1 A dedicated website provided further information about the LTCP and detailed how the community could have their say about transport within the region. The website is hosted at: www.yourltcp.co.uk



The homepage of the LTCP website

2.6.2 The website includes information on:

- What is the LTCP?
- Our vision and priorities
- About the Combined Authority
- FAQs
- Contact Us
- Have Your Say

2.6.3 The website was viewed by approximately **10,913 individuals** and feedback provided by **826 respondents** during the consultation period.

2.7 Deposit locations

- 2.7.1 To ensure the public engagement exercise was accessible to all members of the community, the Combined Authority displayed the engagement materials in six deposit locations, in each of the six districts of the Combined Authority. The following locations were used:

Deposit Location	Address	Opening Hours
Peterborough Central Library	Broadway, Peterborough PE1 1RX	Mon – Fri: 10.00 - 17.00 Sat: 9.00 – 15.00 Sun: Closed
Aldi Huntingdon	4 Edison Bell Way, Huntingdon PE29 3HG	Mon – Sat: 8.00 – 22.00 Sun: 10.00 – 16.00
Co-op Sawston	29-31 High Street, Sawston, Cambridge, CB22 3BG	Mon – Sat: 7.00 – 22.00
Cambridge Central Library	7 Lion Yard, Cambridge, CB2 3QD	Mon – Fri: 9.30 – 18.00 Sat: 10.00 – 18.00 Sun: 12.00 – 16.00
Ely Library	6 The Cloisters, Ely CB7 4ZH	Mon: 9.30 – 13.00 Tues, Wed, Fri: 9.30-17.00 Thurs: 9.30-19.00 Sat: 9.30 – 16.00 Sun: Closed
Wisbech Library	Ely Place, Wisbech, PE13 1EU	Mon: 9.30 – 13.00 Tues: 9.30 – 19.00 Wed – Fri: 9.30 – 17.00 Sat: 9.30 – 16.00 Sun: Closed



Co-op Sawston



Wisbech Library



Peterborough Central Library



Aldi – Huntingdon

2.7.2 Copies of the engagement brochure, feedback form and pre-paid envelopes were made available at each of these locations, for members of the public to gain further information, and to provide feedback.

2.7.3 The project team regularly liaised with each deposit location and arranged for materials to be replenished where necessary. During the consultation period, popular locations such as the Cambridge Central Library were replenished during the engagement period.

2.8 Project email address

2.8.1 A specific project email address was set up to receive feedback and answer any queries both during and after the engagement period. The email address was: contact@yourltcp.co.uk

2.9 Post-paid and 0800 comment facility

2.9.1 During and after the public engagement, access to a freephone telephone information line was offered to those who wished to find out more about the proposals, or to register their comments via the telephone.

2.9.2 The telephone number used (**0808 258 3225**) was in operation Monday – Friday between the hours of 9.00am and 5.30pm.

2.9.3 Information was given to callers where possible, and if questions were of a technical nature, these were passed on to project team members.

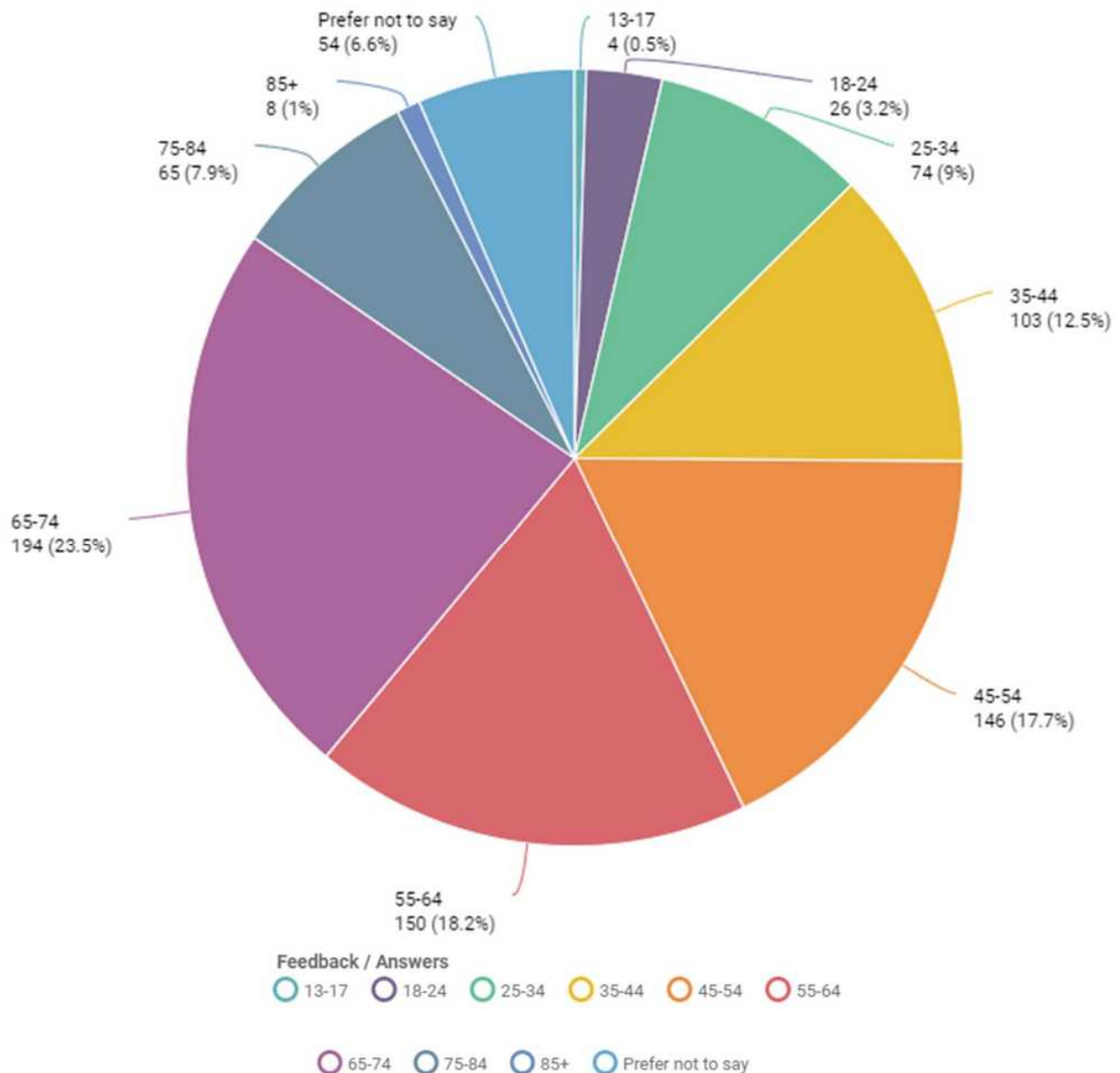
2.9.4 A freepost address was set up, 'Your LTCP,' alongside paper copies of the brochure and feedback form, which were available upon request.

2.10 Stakeholder engagement

- 2.10.1 During the 12-week public consultation, the LTCP team directly engaged **over 90** stakeholders from across the region (and indirectly many more – through established stakeholder networks), focusing on rural areas as well as more urban centres. These stakeholders were a mix of organisations, including local businesses (SMEs and large corporate firms), educational institutions (schools, colleges, and universities), healthcare institutions, campaign and representative groups, and charities.
- 2.10.2 The LTCP team also had **10** separate one-to-one briefings with individual organisations, carefully selected to ensure that the region's diverse range of organisations located in rural and urban areas referenced above were represented. These 30-minute briefings gave the LTCP team a chance to give each stakeholder a detailed overview of the draft LTCP and allowed them to ask questions.
- 2.10.3 In July, the LTCP team arranged two virtual business briefings to provide organisations with a detailed overview of the draft LTCP and included a dedicated Q&A session at the end for questions. Nearly **40** organisations from across Cambridgeshire & Peterborough attended, representing sectors including secondary and higher education, healthcare, life sciences, agriculture, construction, and representative and campaign groups.
- 2.10.4 The LTCP team also attended several pre-scheduled meetings with representative bodies across business, transport and healthcare to amplify the consultation message amongst a wider set of organisations.
- 2.10.5 During the consultation period, stakeholders commented on the draft LTCP. Some of the key themes and questions were as follows:
- How will transport projects get prioritised in the final LTCP?
 - The current public transport provision and link to the region's ability to attract talent.
 - Inclusion of education & skills is essential within the final LTCP.
 - Bus service improvements are required.
 - LTCP and link to funding.
 - Has freight, logistics, and last mile deliveries been fully considered in the LTCP?
 - The need for an even greater emphasis on active travel.
 - Combined Authority and net zero carbon?
 - Expanded digital capabilities are needed to enhance the region's competitiveness.
 - The final LTCP should be more explicitly linked to boosting the region's economic growth and productivity.
 - Expanding electric vehicle charging provision is needed to reduce the region's carbon emissions.
- 2.10.6 By 4th August, the LTCP team had received written submissions from **48** organisations, providing an important representation of the views from organisations within Cambridgeshire & Peterborough.

3.3 Age ranges of respondents

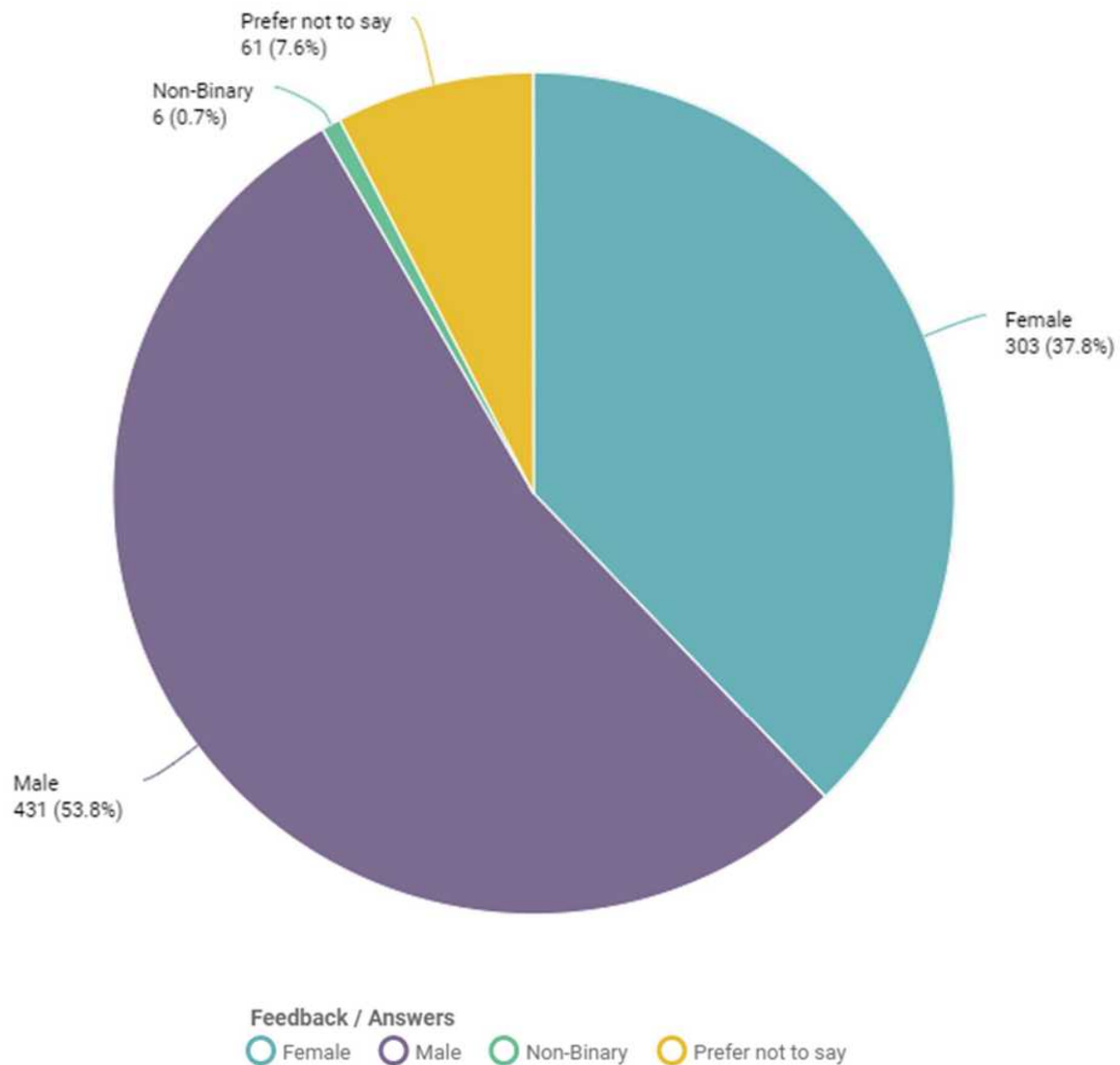
- 3.3.1 824 respondents provided their age group. Of these, the 65-74 age group have been the most likely to provide feedback at 23.5%. This was followed by the 55-64 age group (18.2%), and the 45-54 age group (17.7%).
- 3.3.2 This remains broadly consistent with the consultation conducted in 2021 and highlights that those who responded to this consultation tend to older age groups.
- 3.3.3 Efforts were made by the Combined Authority to improve the age balance in respondents through a targeted social media campaign.



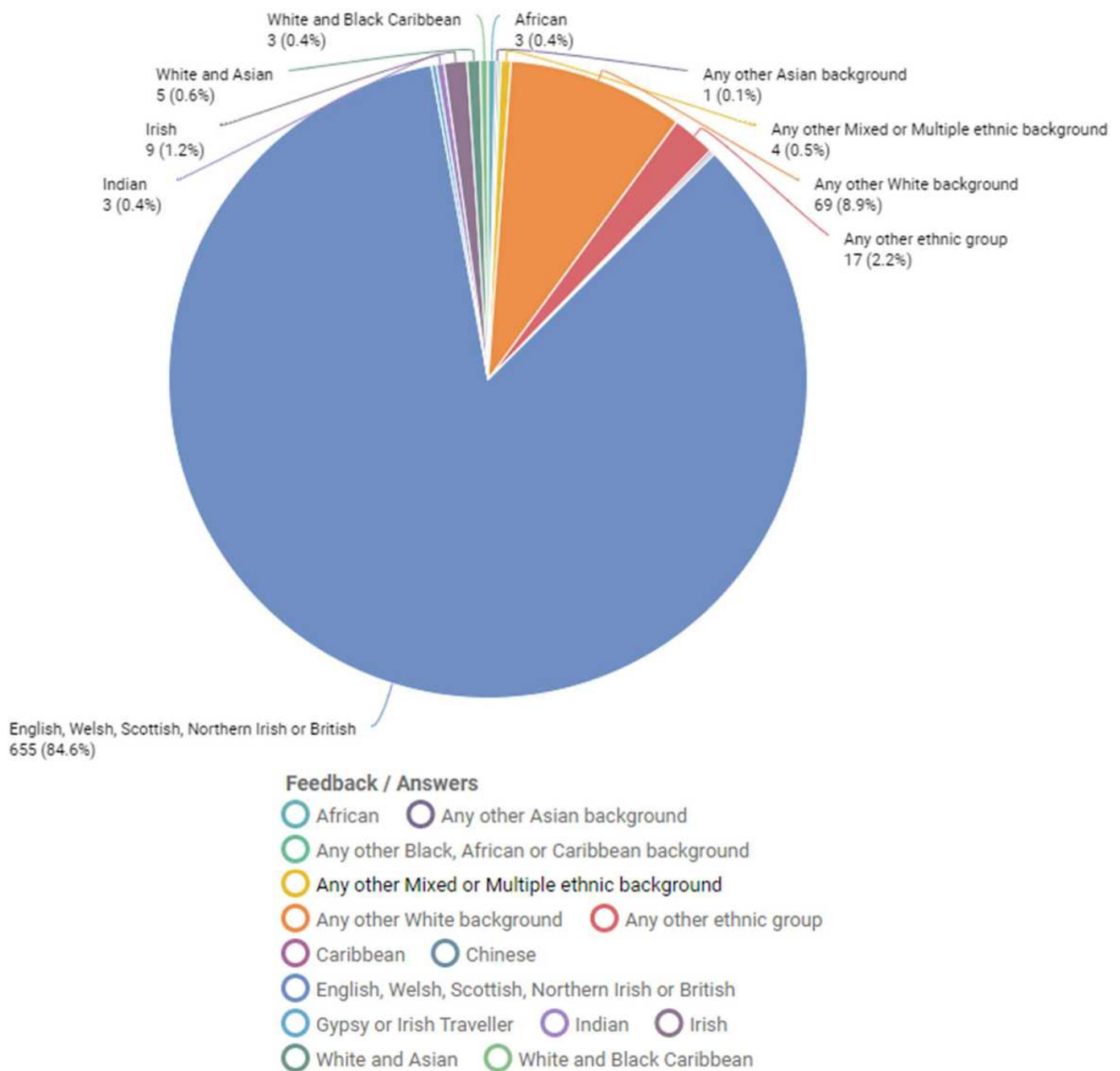
3.4 Gender of respondents

3.4.1 801 respondents provided an answer as to their sex. 53.8% of forms have been submitted by males, with 37.8% by females, whilst 7.6% preferred not to disclose their gender identity, with 0.7% identifying as non-binary. There was a significantly larger proportion of male respondents when compared with female respondents.

3.4.2 Once again, these sex proportions remain consistent with the previous consultation period.

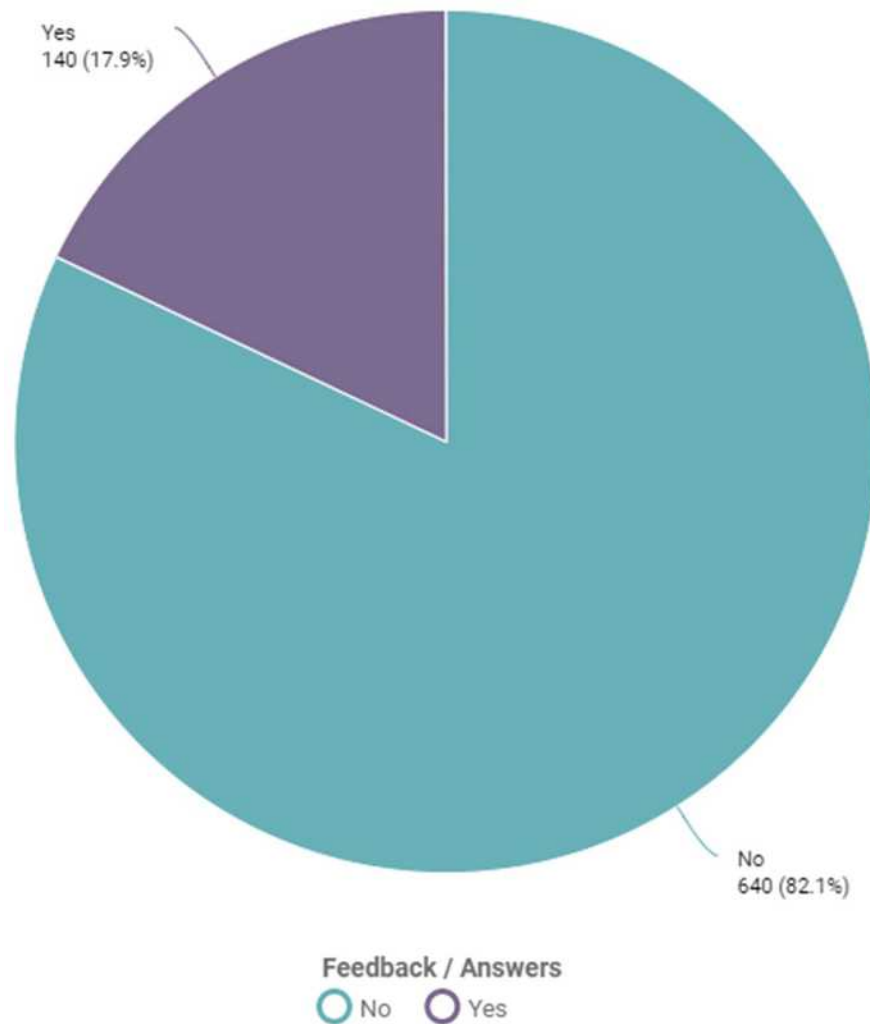


3.5 Ethnicity of respondents



- 3.6 The majority of respondents have been from British backgrounds (84.6%), with a further 8.9% from other White backgrounds. The remaining responses (totalling 6.5%) have been provided by a mix of those from Indian, White, and Asian, White and Black Caribbean, African, Irish and any other ethnic background.

3.7 Disability of respondents



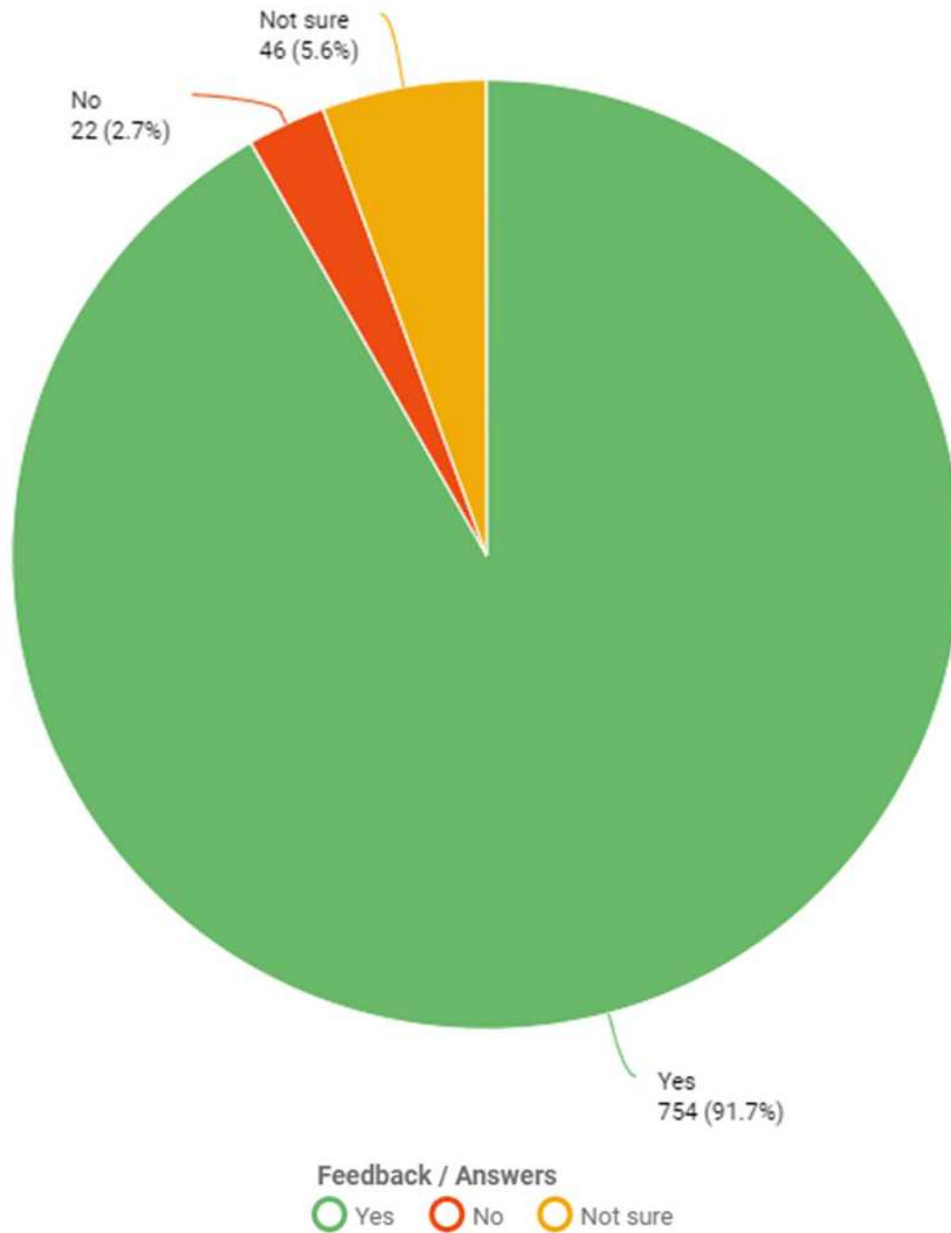
- 3.7.1 Overall, 140 respondents (17.9%) have identified as having a disability, with the remaining 82.1% noting that they do not have a disability.

4. Summary of Public Feedback

4.1 Summary of feedback forms

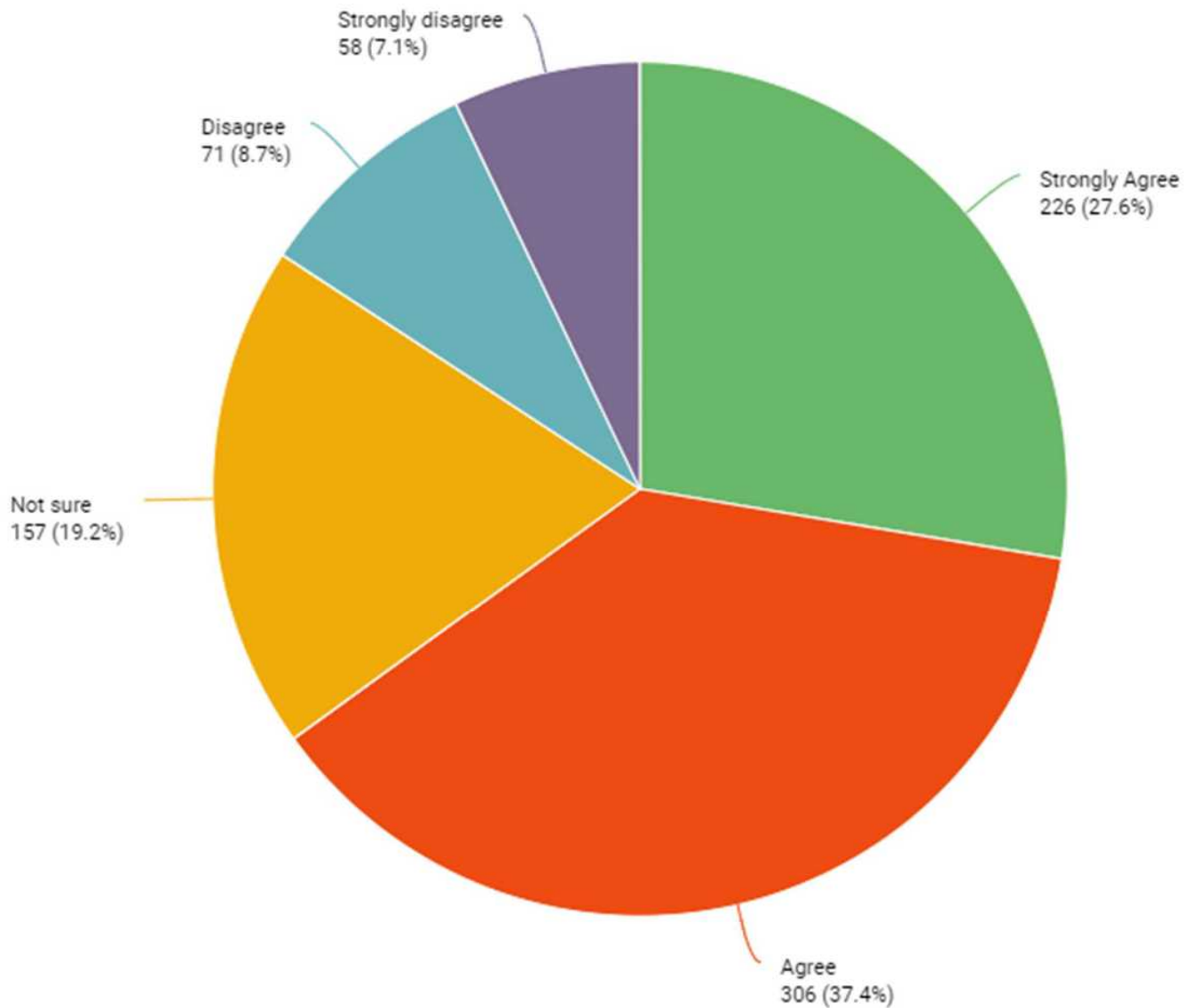
- 4.1.1 The following analysis covers the data and responses received up to (and including) Thursday 4th August 2022.
- 4.1.2 A total of 826 feedback forms were received by the online deadline of Thursday 4th August 2022, and the postal deadline of Monday 8th August 2022.
- 4.1.3 Responses were recorded for each of the nine questions asked, and the data is presented within this report along with the issues that were raised by respondents.

Q1: Do you understand why we are making a new Local Transport and Connectivity Plan (LTCP)?

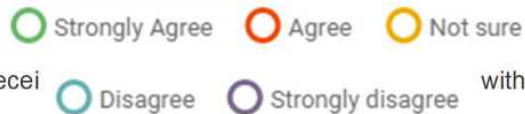


- 4.1.4 Overall, 754 feedback forms (91.7%) answered 'Yes' to the first question, confirming that they understood why the Combined Authority is producing an updated Local Transport and Connectivity Plan.
- 4.1.5 22 responses (2.7%) answered 'No' to this question. This first question did not ask respondents to provide further comments. An additional 46 (5.6%) answered 'Not Sure' to this question, with a further four responses that did not provide an answer.

Q2: To what extent do you agree with the proposed LTCP vision?



Feedback / Answers



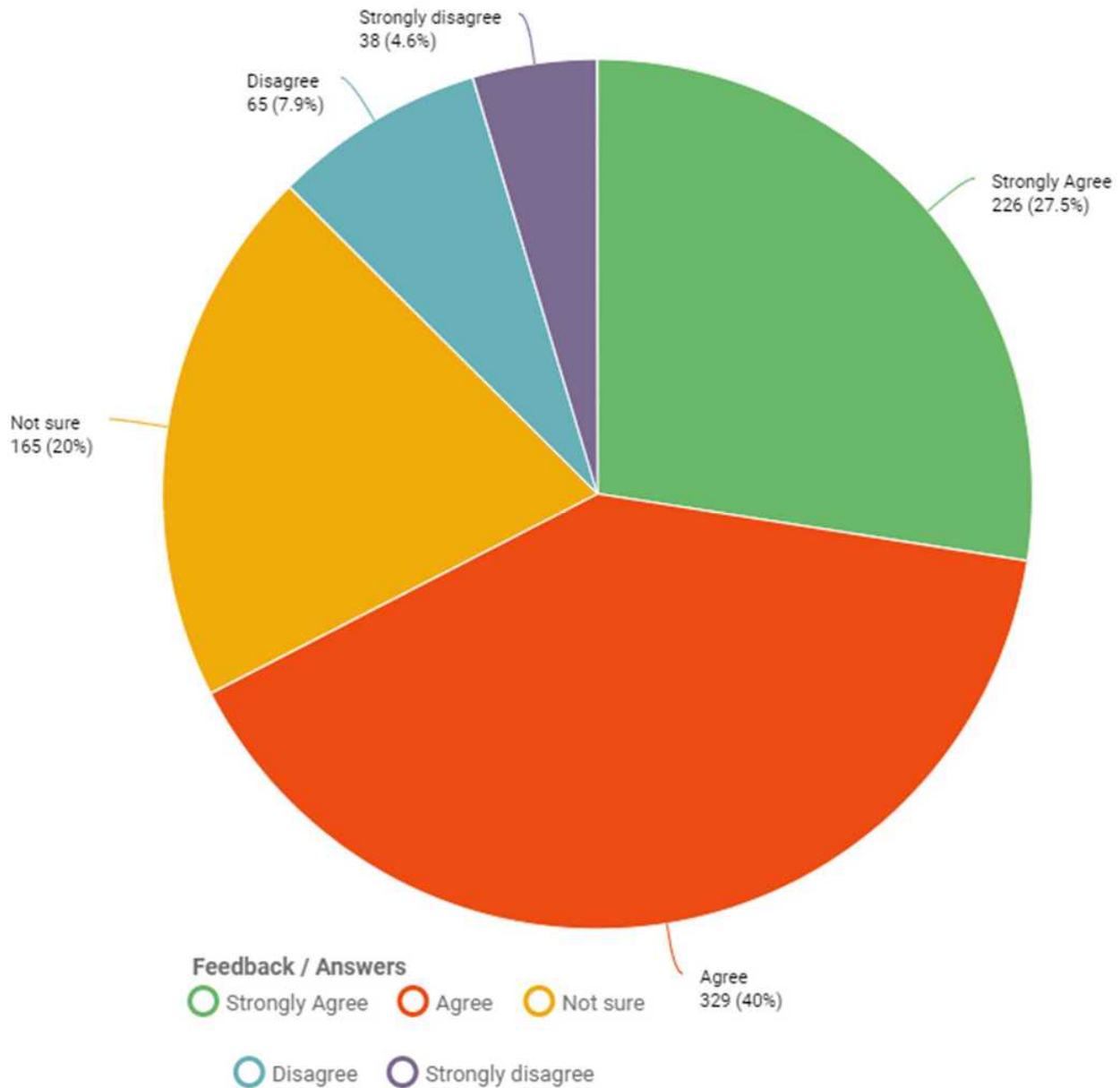
4.1.6 Of the responses received with the vision set out by the Combined Authority.

4.1.7 7.1% of responses strongly disagreed with the vision laid out by the Combined Authority, with a further 8.7% who selected disagree. A further 19.2% of responses selected that they were not sure.

Q3: To what extent do you agree with the proposed LTCP goals?

4.1.8 This question asked respondents to select whether they agreed with the six LTCP goals. Therefore, each goal is analysed in turn.

Goal 1 – Productivity

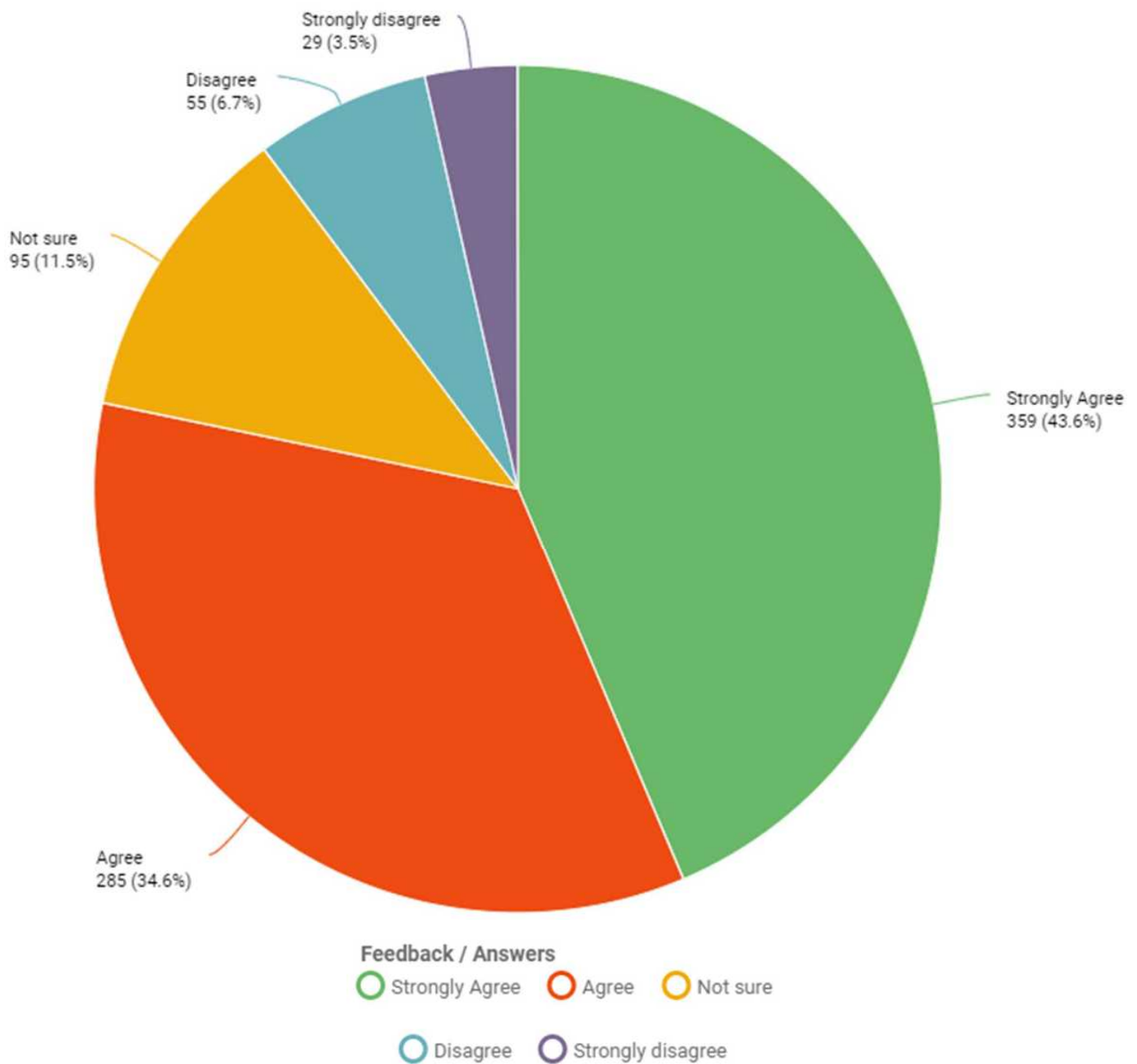


4.1.9 A total of 823 feedback submissions provided an answer, when asked to what extent they agreed that productivity should be a goal within the LTCP.

4.1.10 67% of responses either strongly agreed or agreed that productivity should be included as a goal within the LTCP.

4.1.11 A further 7.9% selected disagree, with 4.6% of responses who strongly disagreed. 20% of responses were unsure.

Goal 2 – Connectivity

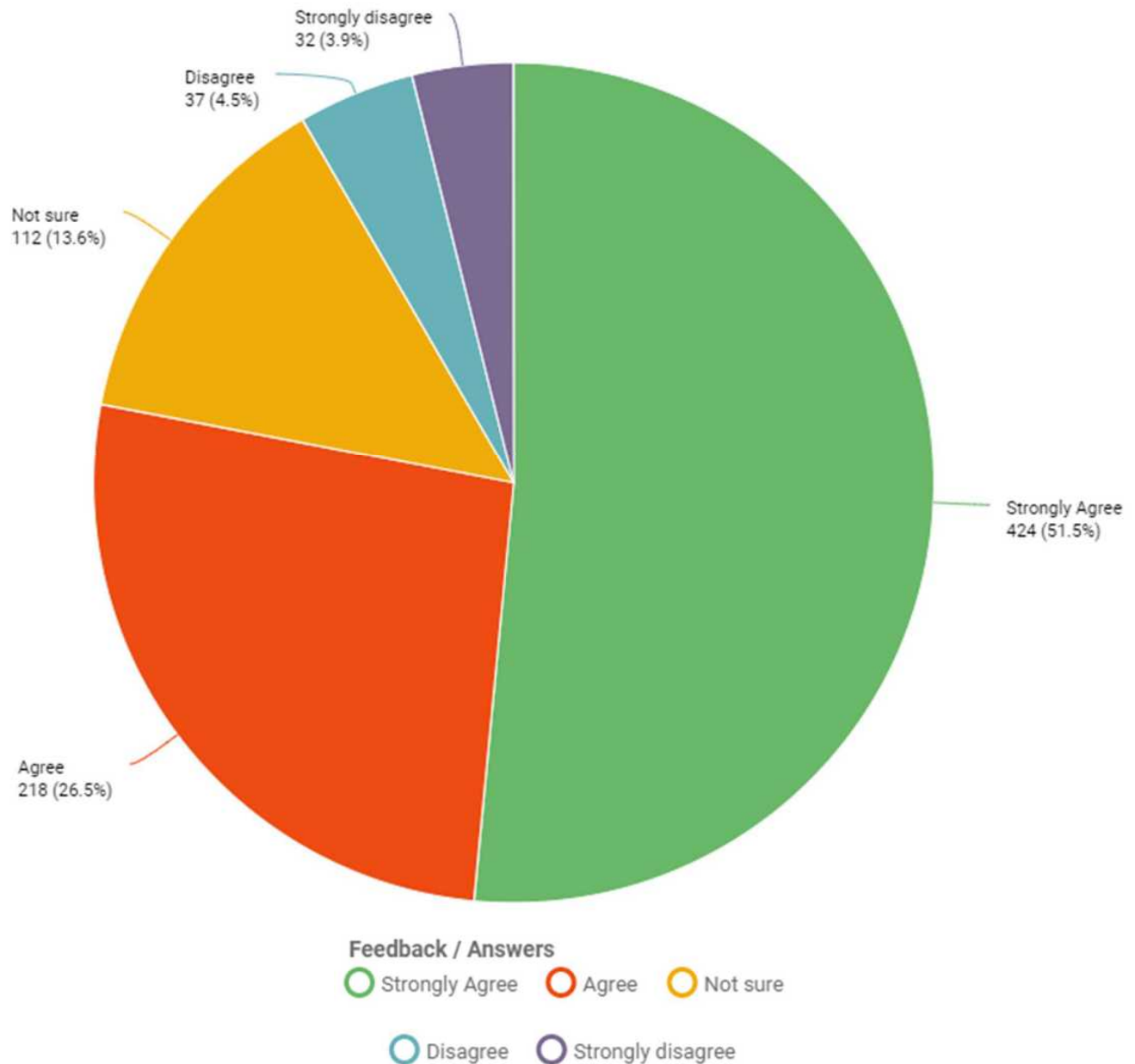


4.1.12 A total of 823 feedback submissions provided an answer, when asked to what extent they agreed that connectivity should be a goal within the LTCP.

4.1.13 78.2% of responses either strongly agreed or agreed that connectivity should be included as a goal within the LTCP.

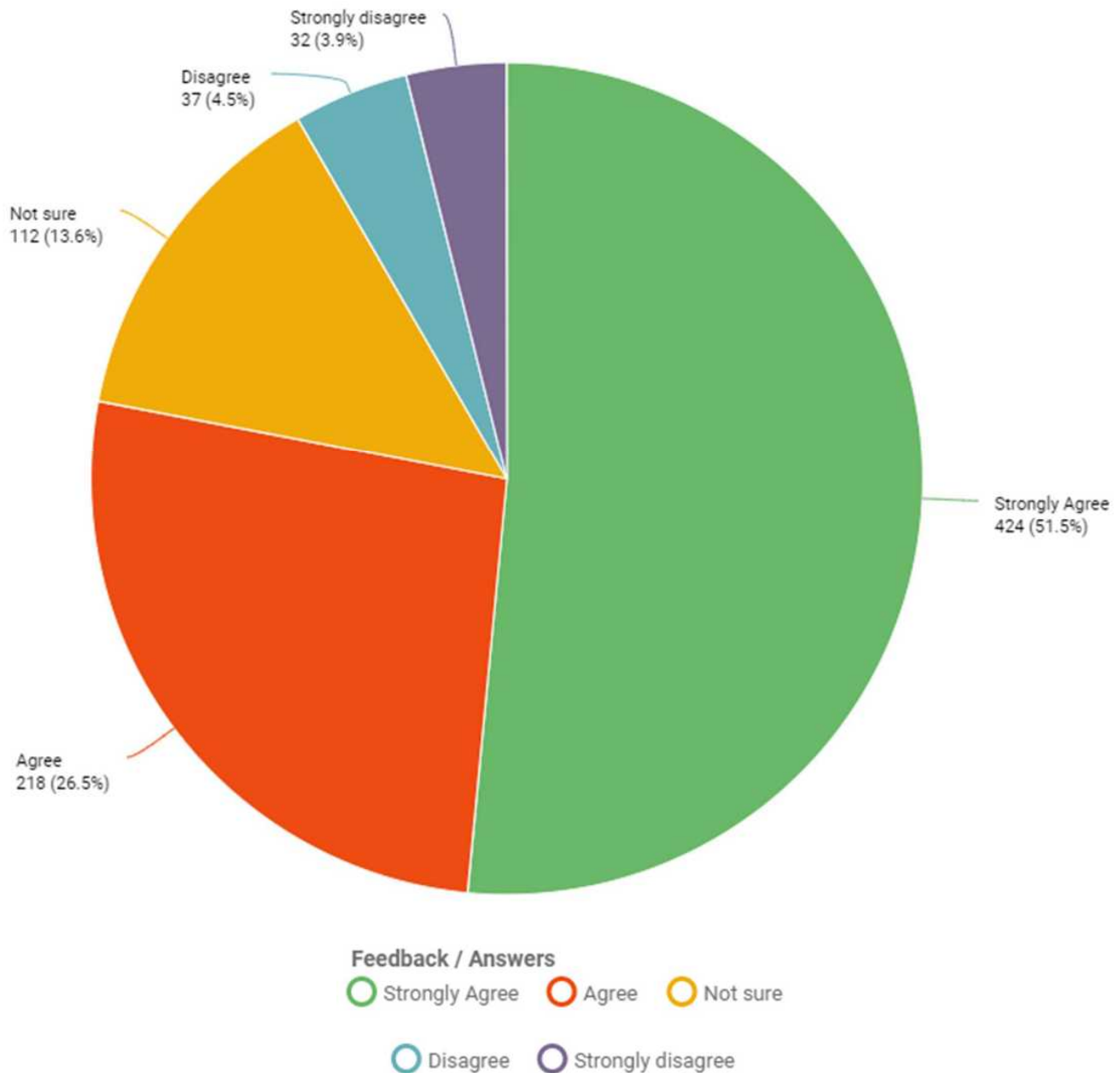
4.1.14 A further 6.7% selected disagree, with 3.5% of responses who strongly disagreed. 11.5% of responses were unsure.

Goal 3 – Climate



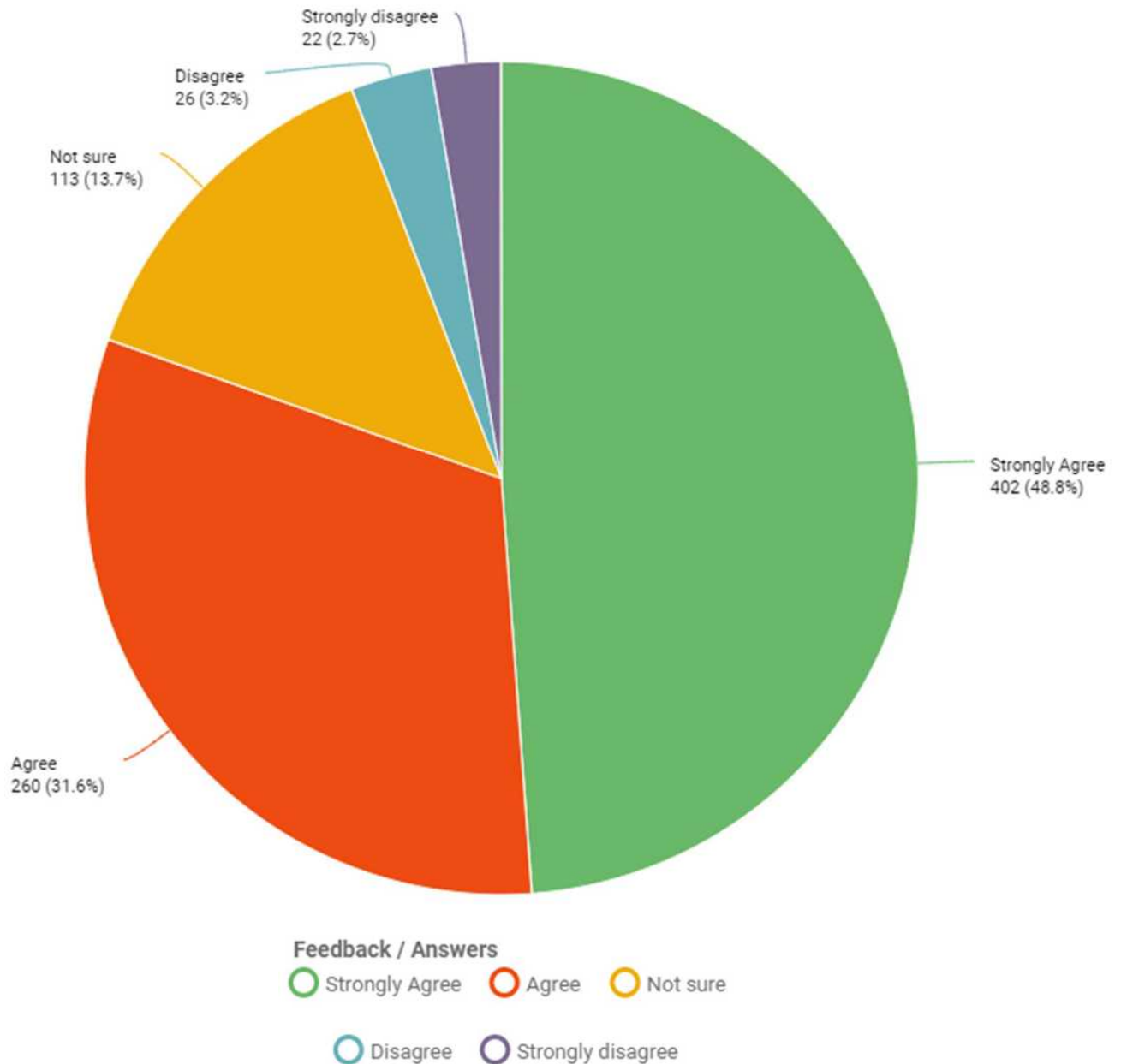
- 4.1.15 A total of 823 feedback submissions provided an answer, when asked to what extent they agreed that climate should be a goal within the LTCP.
- 4.1.16 78% of responses either strongly agreed or agreed that climate should be included as a goal within the LTCP.
- 4.1.17 A further 4.5% selected disagreed, with 3.9% of responses who strongly disagreed. 13.6% of responses were unsure.

Goal 4 – Environment



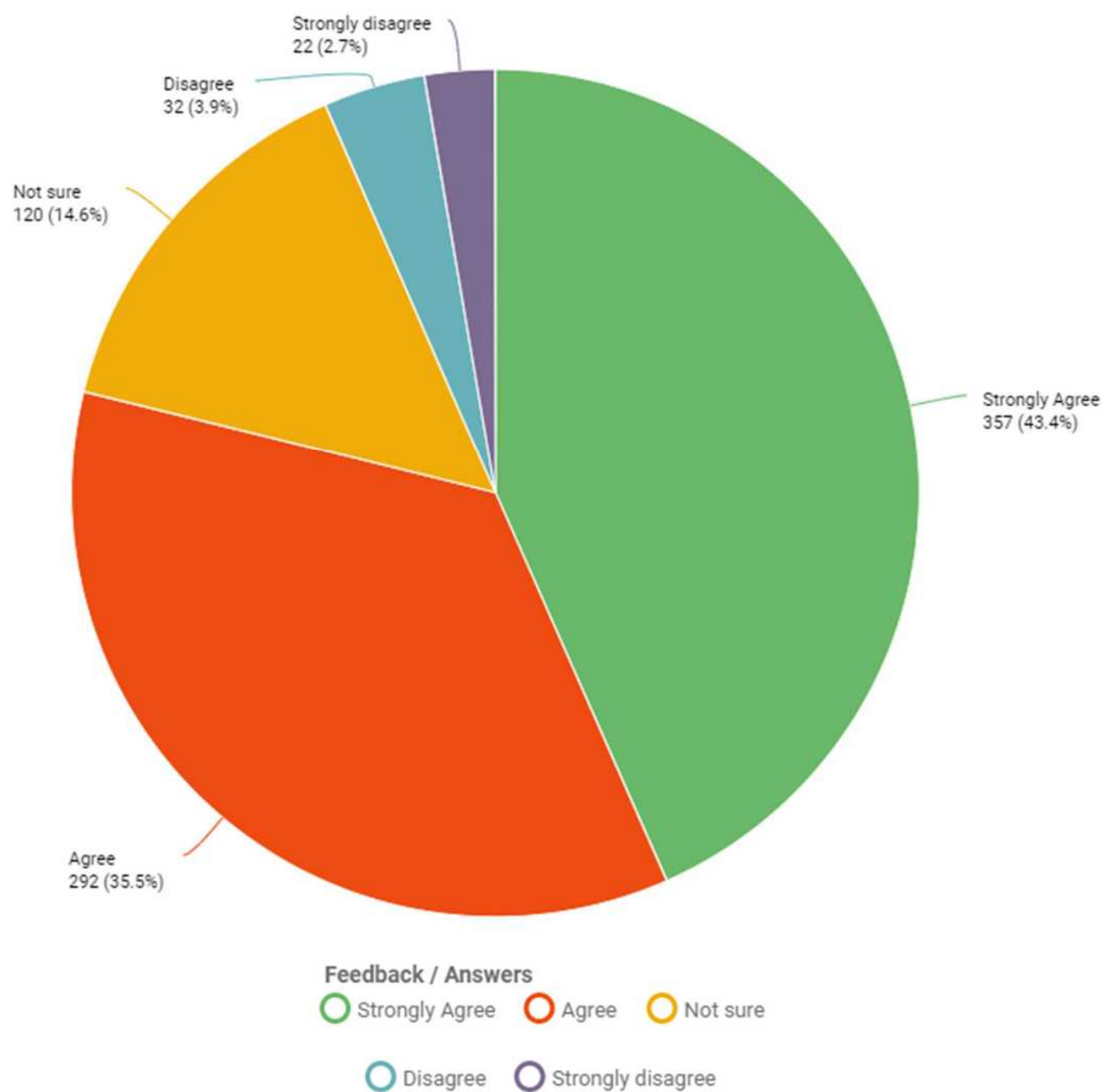
- 4.1.18 A total of 823 feedback submissions provided an answer, when asked to what extent they agreed that the environment should be a goal within the LTCP.
- 4.1.19 79.7% of responses either strongly agreed or agreed that the environment should be included as goal within the LTCP.
- 4.1.20 A further 3.5% selected disagree, with 4% of responses who strongly disagreed. 12.8% of responses were unsure.

Goal 5 – Health



- 4.1.21 A total of 823 feedback submissions provided an answer, when asked to what extent they agreed that health should be a goal within the LTCP.
- 4.1.22 80.4% of responses either strongly agreed or agreed that health should be included as a goal within the LTCP.
- 4.1.23 A further 3.2% selected disagree, with 2.7% of responses who strongly disagreed. 13.7% of responses were unsure.

Goal 6 – Safety



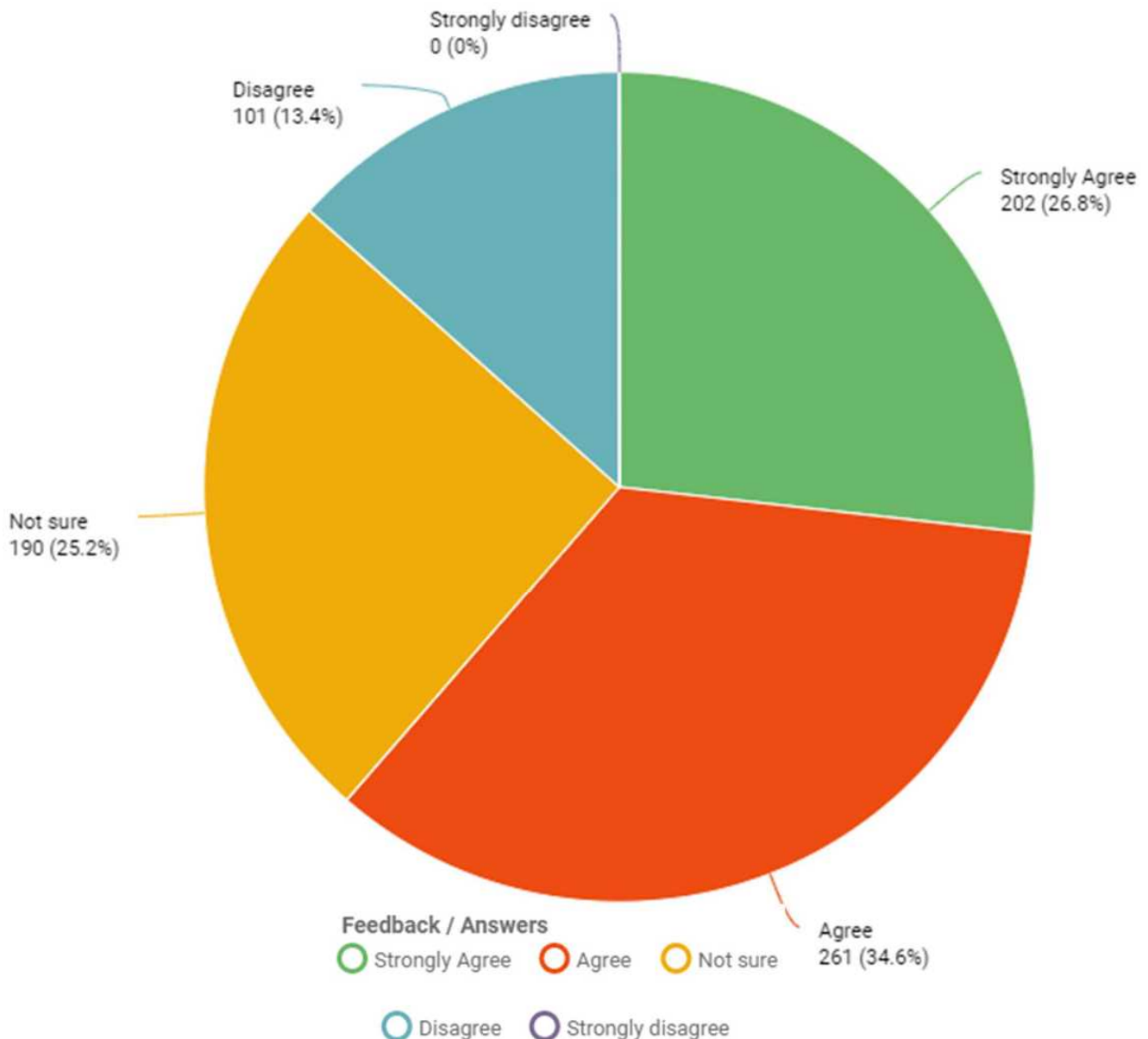
- 4.1.24 A total of 823 feedback submissions provided an answer, when asked to what extent they agreed that safety should be a goal within the LTCP.
- 4.1.25 78.9% of responses either strongly agreed or agreed that safety should be included as a goal within the LTCP.
- 4.1.26 A further 3.9% selected disagree, with 2.7% of responses who strongly disagreed. A further 14.6% of responses were unsure.

Q4: To what extent do you agree with the proposed LTCP objectives?

4.1.27 This question asked respondents to select from eleven LTCP objectives and determine whether they agreed with the proposed LTCP objectives.

4.1.28 Therefore, each of the eleven objectives is analysed in turn below.

Objective 1 – Housing

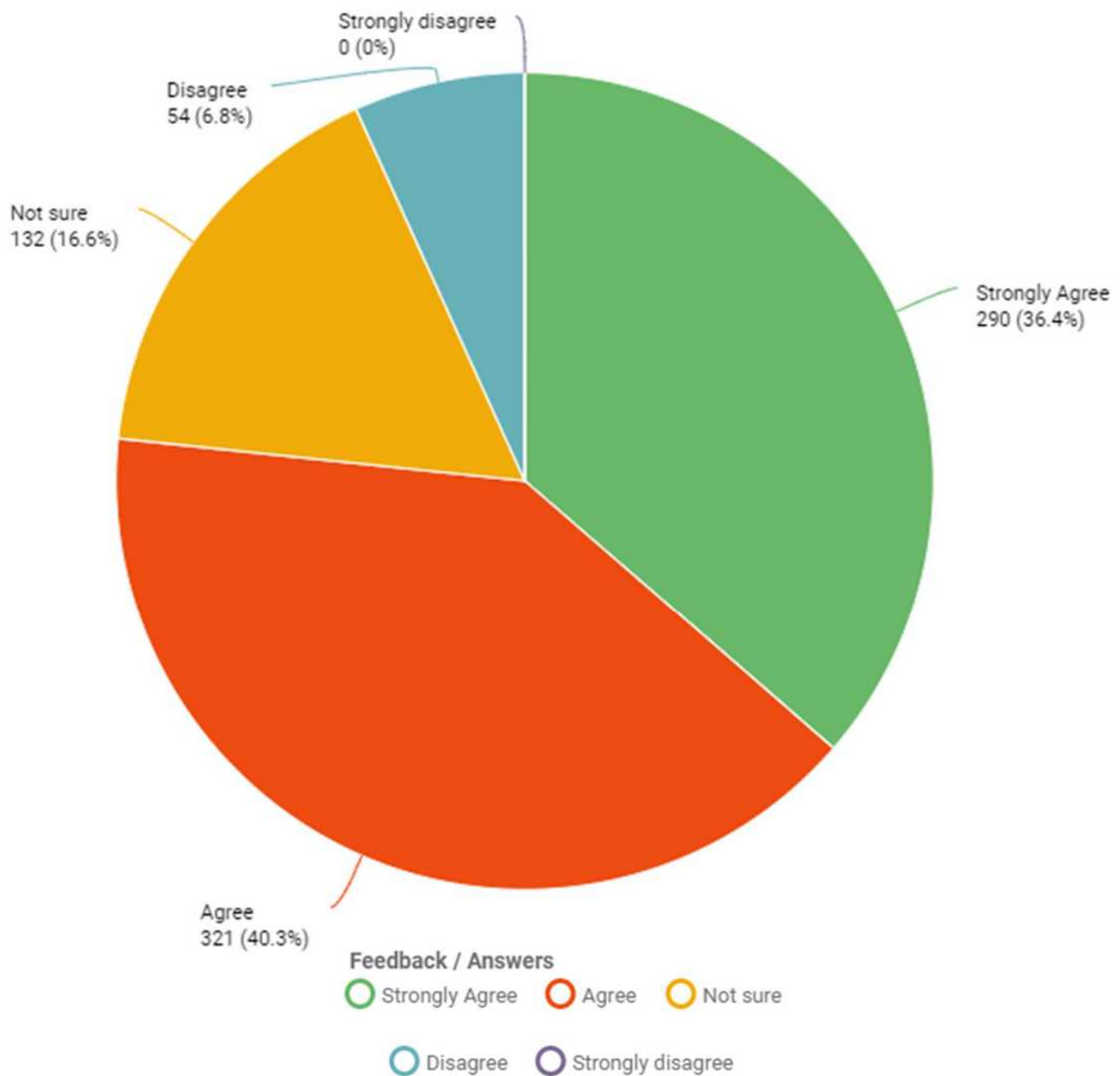


4.1.29 A total of 754 feedback submissions provided an answer, when asked to what extent they agreed the housing should be an objective within the LTCP.

4.1.30 61.4% of responses either strongly agreed or agreed that housing should be included as an objective within the LTCP.

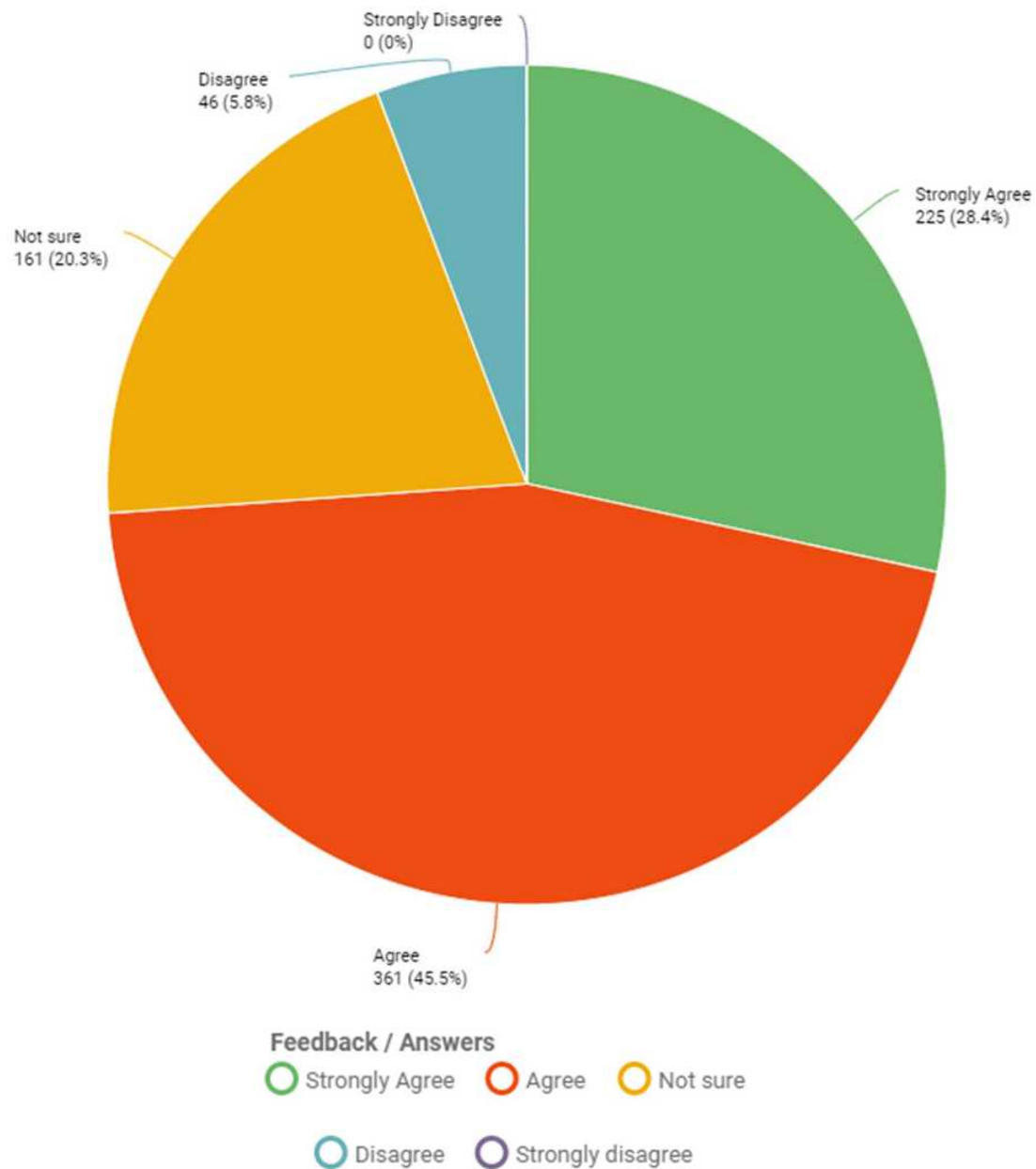
4.1.31 A further 13.4% selected disagree, with 25.2% of responses that were unsure. No feedback responses selected strongly disagree.

Objective 2 – Employment



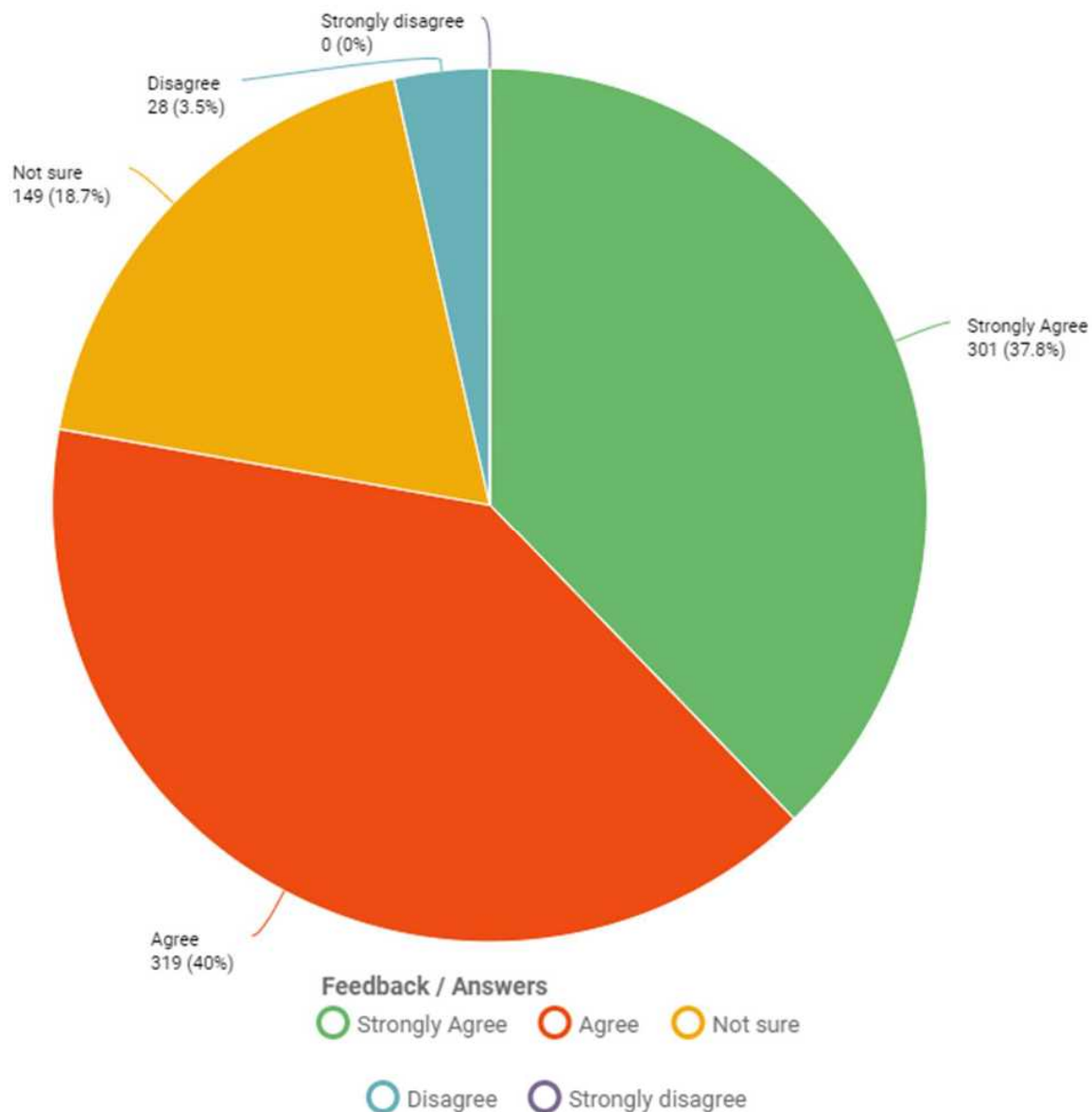
- 4.1.32 A total of 797 feedback submissions provided an answer, when asked to what extent they agreed that employment should be included as an objective within the LTCP.
- 4.1.33 76.7% of responses either strongly agreed or agreed that employment should be included as an objective within the LTCP.
- 4.1.34 A further 6.8% selected disagree, with 16.6% of responses that were unsure. No feedback responses selected strongly disagree.

Objective 3 – Business and Tourism



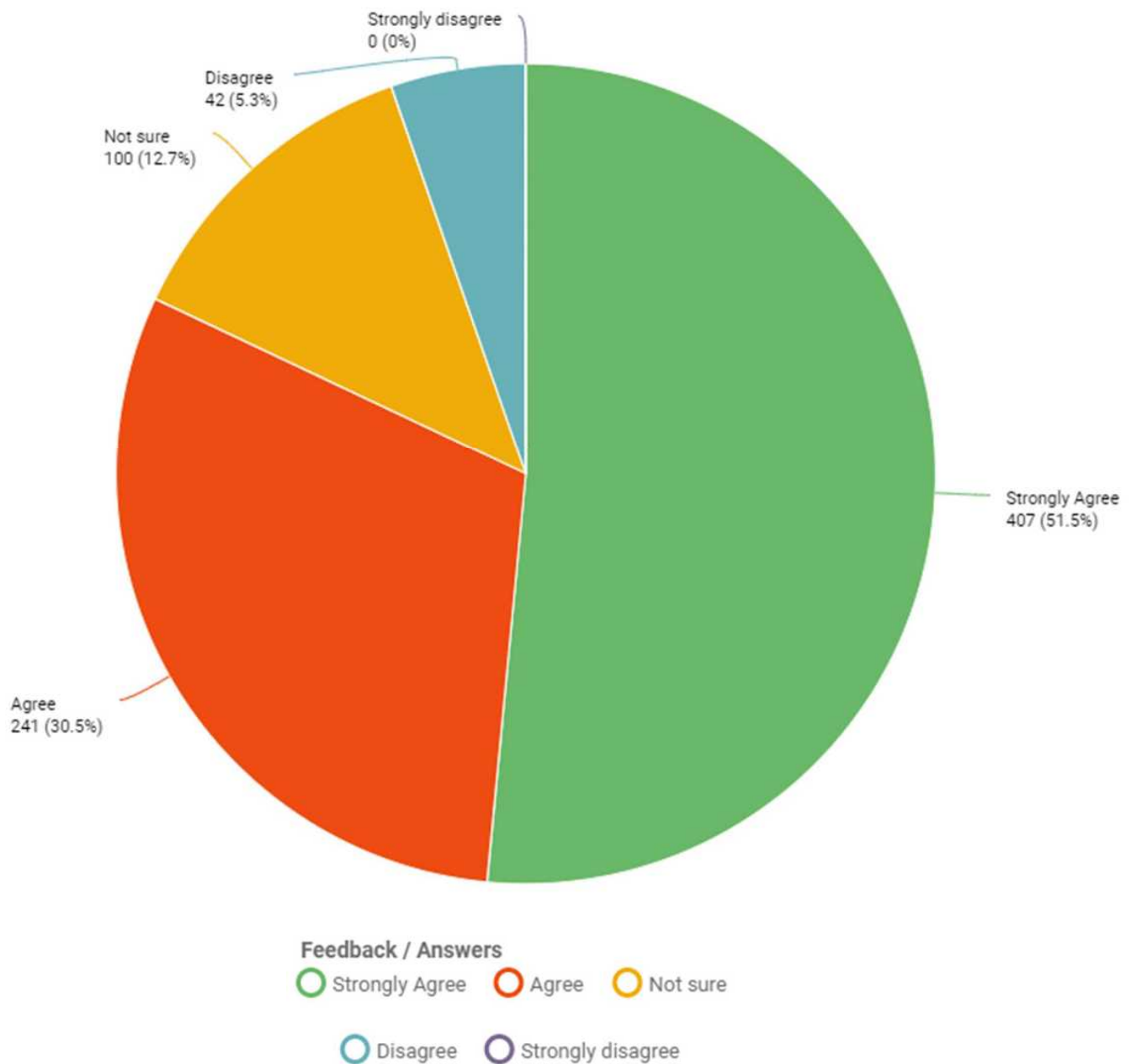
- 4.1.35 A total of 793 feedback submissions provided an answer, when asked to what extent they agreed that business and tourism should be included as an objective within the LTCP.
- 4.1.36 73.9% of responses either strongly agreed or agreed that business and tourism should be included as an objective within the LTCP.
- 4.1.37 A further 5.8% selected disagree, with 20.3% of responses that were unsure. No feedback responses selected strongly disagree.

Objective 4 – Resilience



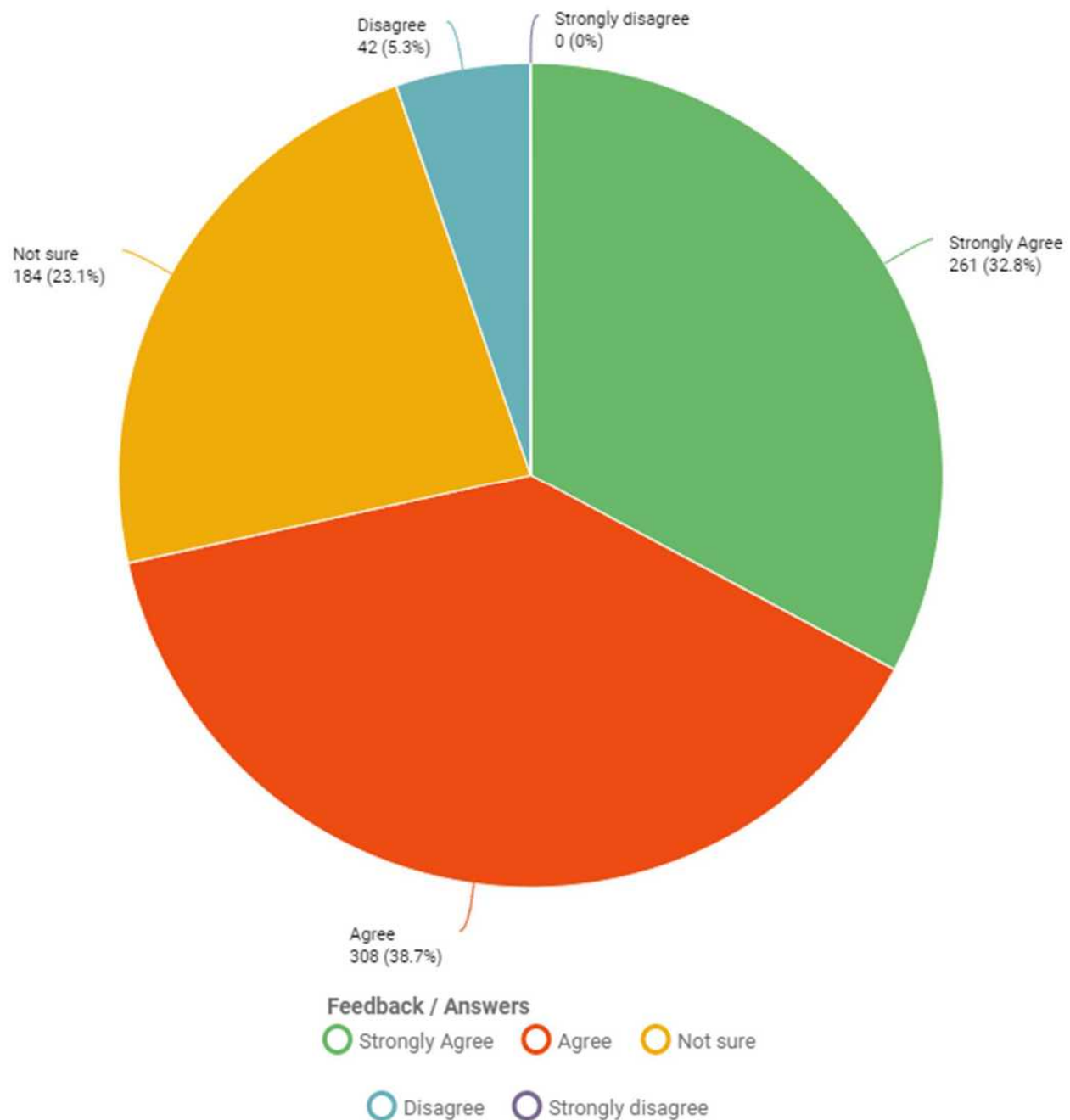
- 4.1.38 A total of 797 feedback submissions provided an answer, when asked to what extent they agreed that resilience should be an objective within the LTCP.
- 4.1.39 77.8% of responses either strongly agreed or agreed that resilience should be included as an objective within the LTCP.
- 4.1.40 A further 3.5% selected disagree, with 18.7% of responses that were unsure. No feedback responses selected strongly disagree.

Objective 5 – Accessibility



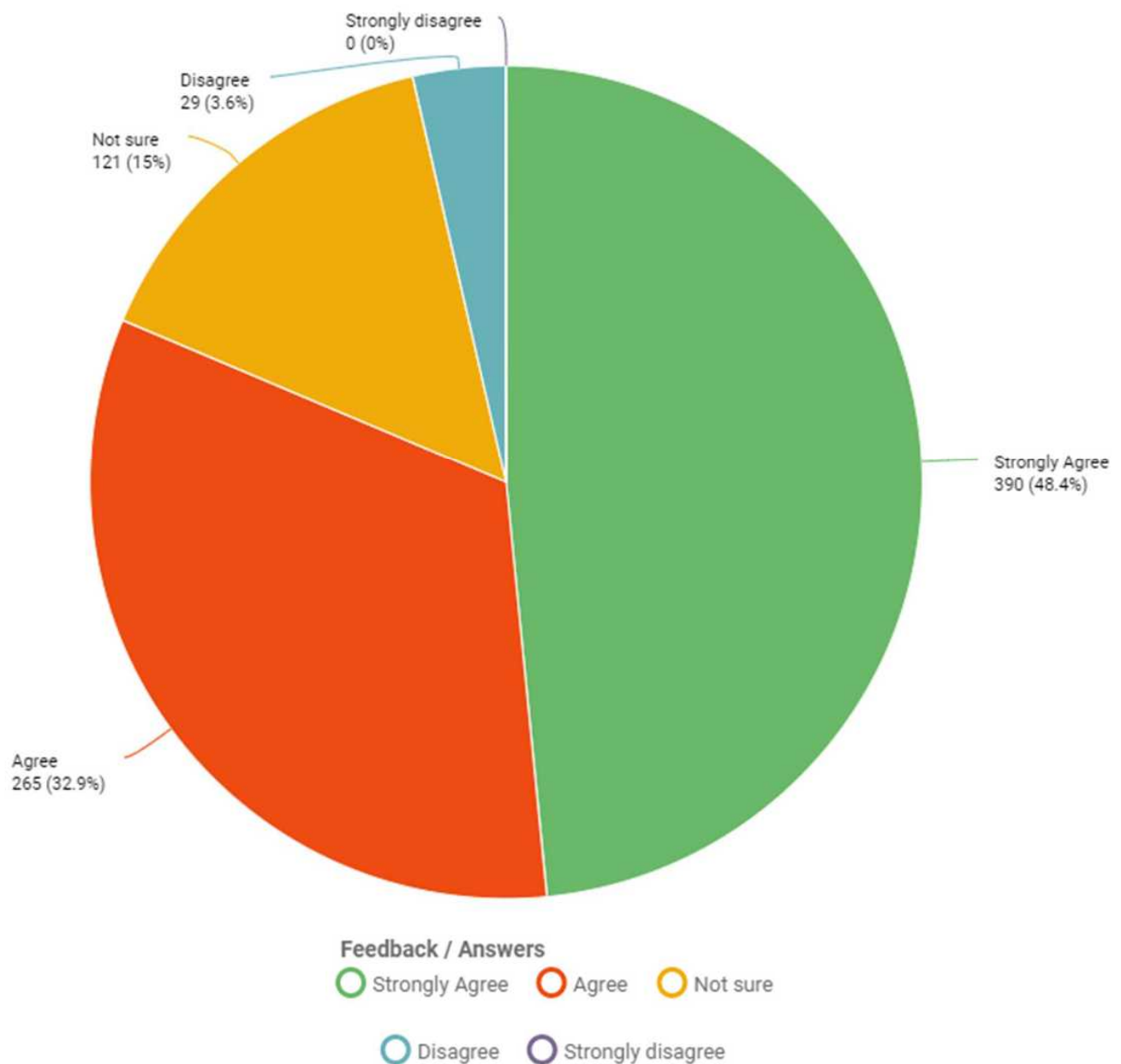
- 4.1.41 A total of 790 feedback submissions provided an answer, when asked to what extent they agreed that accessibility should be an objective within the LTCP.
- 4.1.42 82% of responses either strongly agreed or agreed that accessibility should be included as an objective within the LTCP.
- 4.1.43 A further 5.3% selected disagree, with 12.7% of responses that were unsure. No feedback responses selected strongly disagree.

Objective 6 – Digital



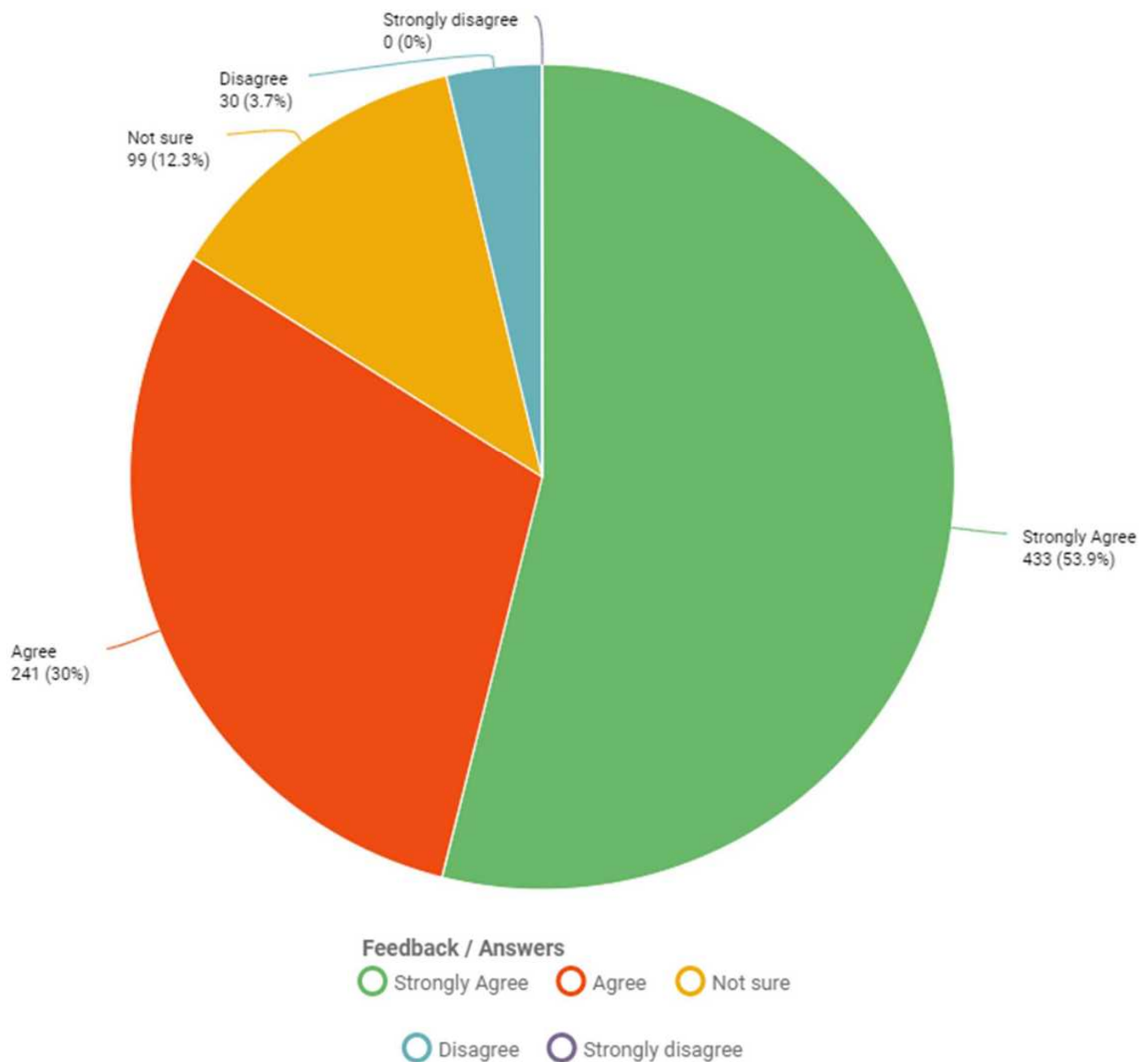
- 4.1.44 A total of 795 feedback submissions provided an answer, when asked to what extent they agreed that digital should be an objective within the LTCP.
- 4.1.45 71.5% of responses either strongly agreed or agreed that digital should be included as an objective within the LTCP.
- 4.1.46 A further 5.3% selected disagree, with 23.1% of responses that were unsure. No feedback responses selected strongly disagree.

Objective 7 – Health and Wellbeing



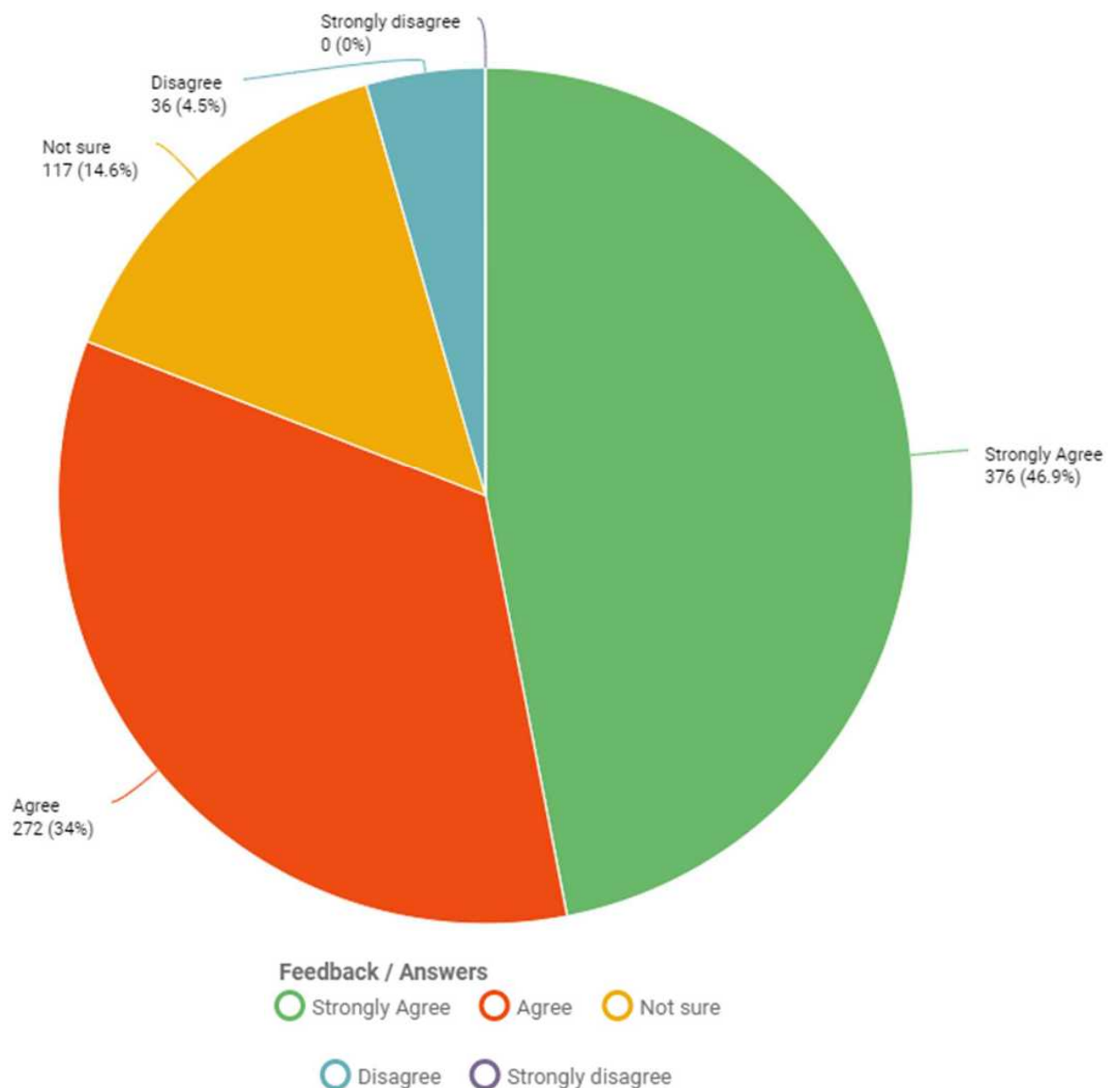
- 4.1.47 A total of 805 feedback submissions provided an answer, when asked to what extent they agreed that health and wellbeing should be an objective within the LTCP.
- 4.1.48 81.3% of responses either strongly agreed or agreed that health and wellbeing should be included as an objective within the LTCP.
- 4.1.49 A further 3.6% selected disagree, with 15% of responses that were unsure. No feedback responses selected strongly disagree.

Objective 8 – Air Quality



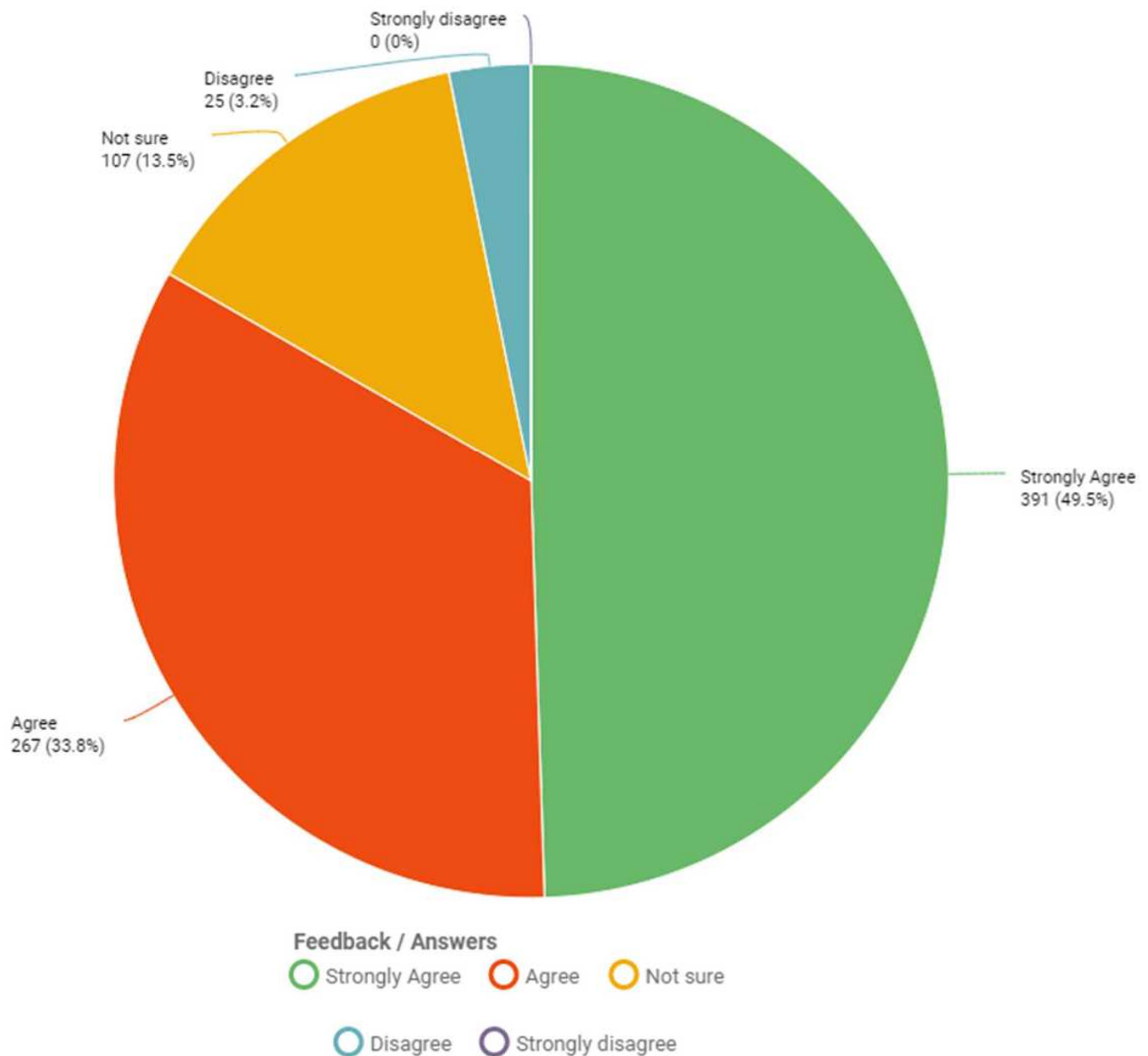
- 4.1.50 A total of 803 feedback submissions provided an answer, when asked to what extent they agreed that air quality should be an objective within the LTCP.
- 4.1.51 83.9% of responses either strongly agreed or agreed that air quality should be included as an objective within the LTCP.
- 4.1.52 A further 3.7% selected disagree, with 12.3% of responses that were unsure. No feedback responses selected strongly disagree.

Objective 9 – Safety



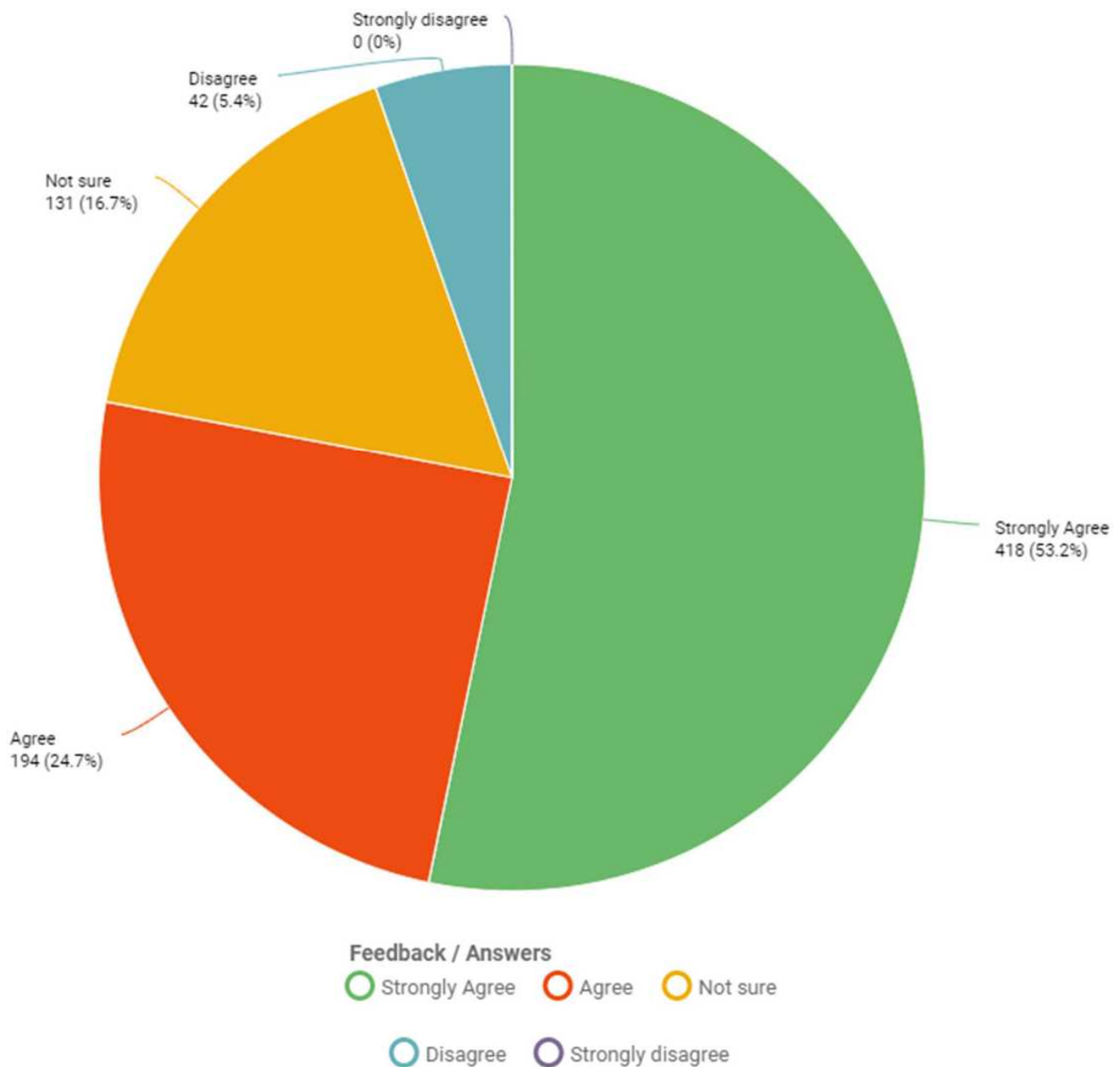
- 4.1.53 A total of 801 feedback submissions provided an answer, when asked to what extent they agreed that safety should be an objective within the LTCP.
- 4.1.54 80.9% of responses either strongly agreed or agreed that safety should be included as an objective within the LTCP.
- 4.1.55 A further 4.5% selected disagree, with 14.6% of responses that were unsure. No feedback responses selected strongly disagree.

Objective 10 – Environment



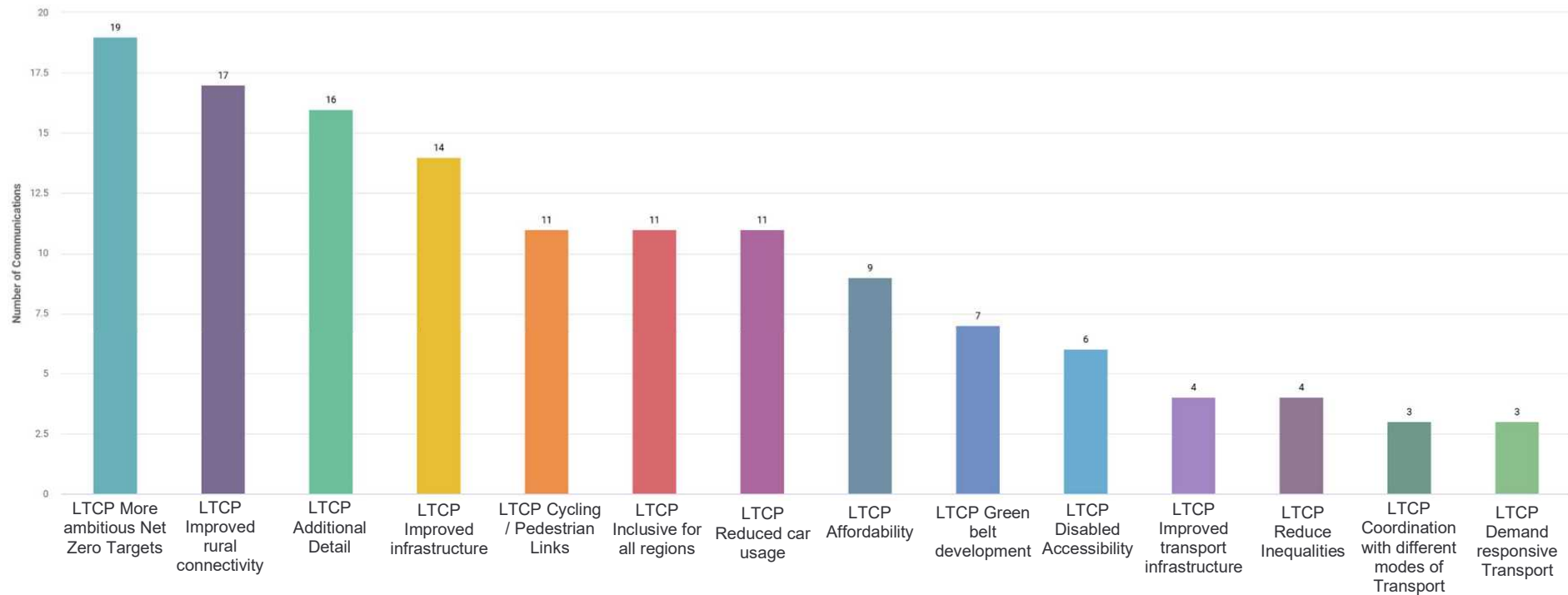
- 4.1.56 A total of 790 feedback submissions provided an answer when asked to what extent they agreed that the environment should be an objective within the LTCP.
- 4.1.57 83.3% of responses either strongly agreed or agreed that the environment should be included as an objective within the LTCP.
- 4.1.58 A further 3.2% selected disagree, with 13.5% that were unsure. No feedback responses selected strongly disagree.

Objective 11 – Climate Change



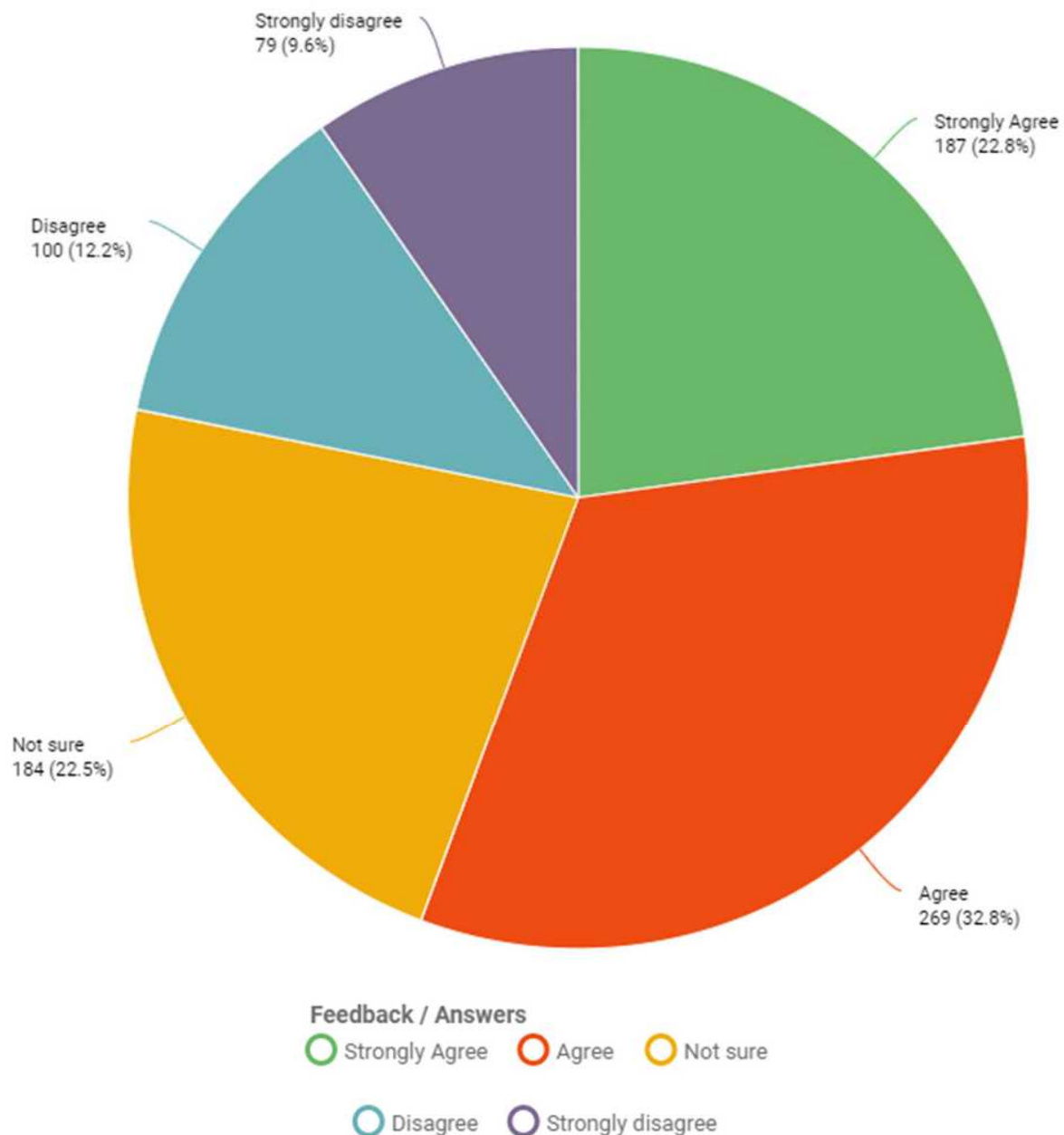
- 4.1.59 A total of 785 feedback submissions provided an answer when asked to what extent they agreed that climate change should be an objective within the LTCP.
- 4.1.60 77.9% of responses either strongly agreed or agreed that climate change should be included as an objective within the LTCP.
- 4.1.61 A further 5.4% selected disagree, with 16.7% that were unsure. No feedback responses selected strongly disagree.

Q5: Please add any further comments you have about the LTCP vision, goals and objective



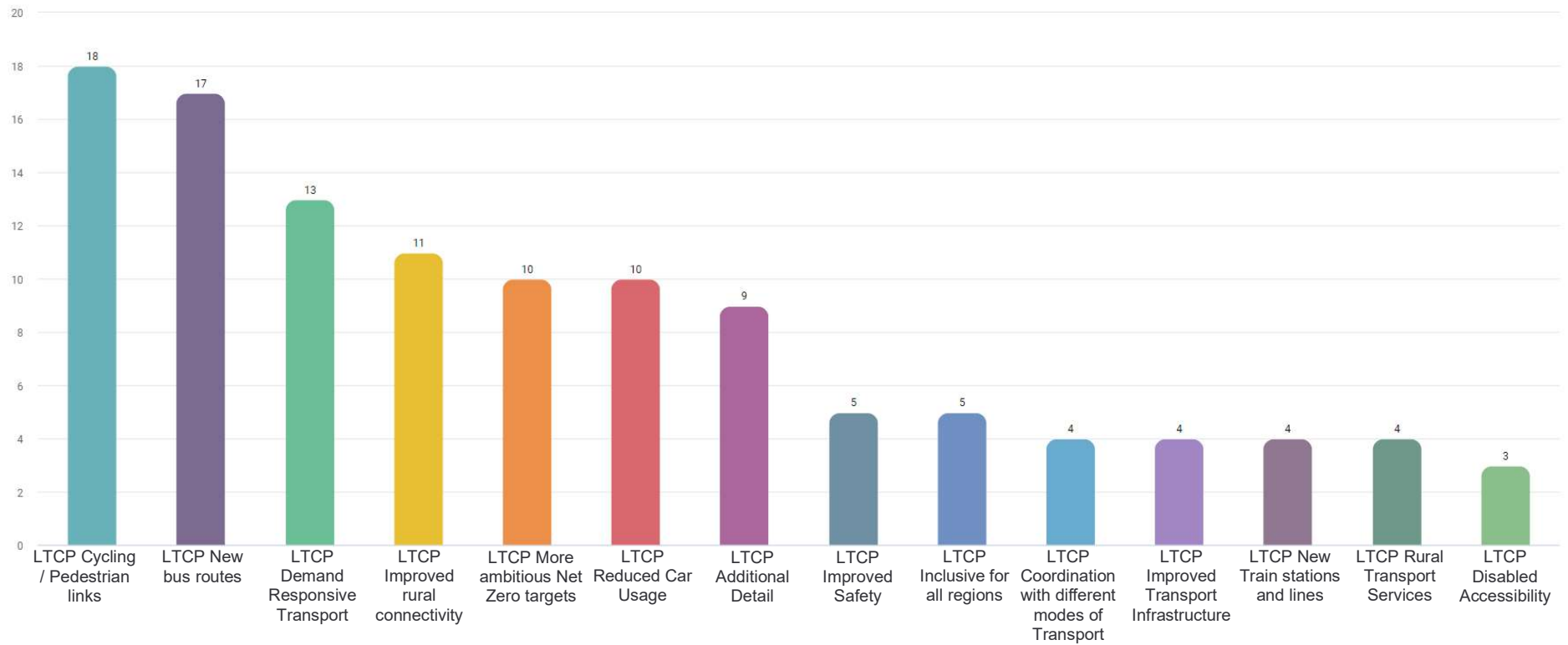
- 4.1.62 The most frequent comment, when asked whether there were any further comments to add on the vision, goal and objectives for the LTCP, was a desire to see the Combined Authority adopt more ambitious Net Zero targets, which was cited by 19 respondents.
- 4.1.63 Other topics that individuals felt should be addressed within the vision, goals and objectives of the plan included improving rural connectivity; as well as a need to further information to be provided about the vision, goals and objectives, together with the need to improve overall infrastructure within the region.

Q6: To what extent do you agree with the proposed strategy for transport in Cambridgeshire & Peterborough?



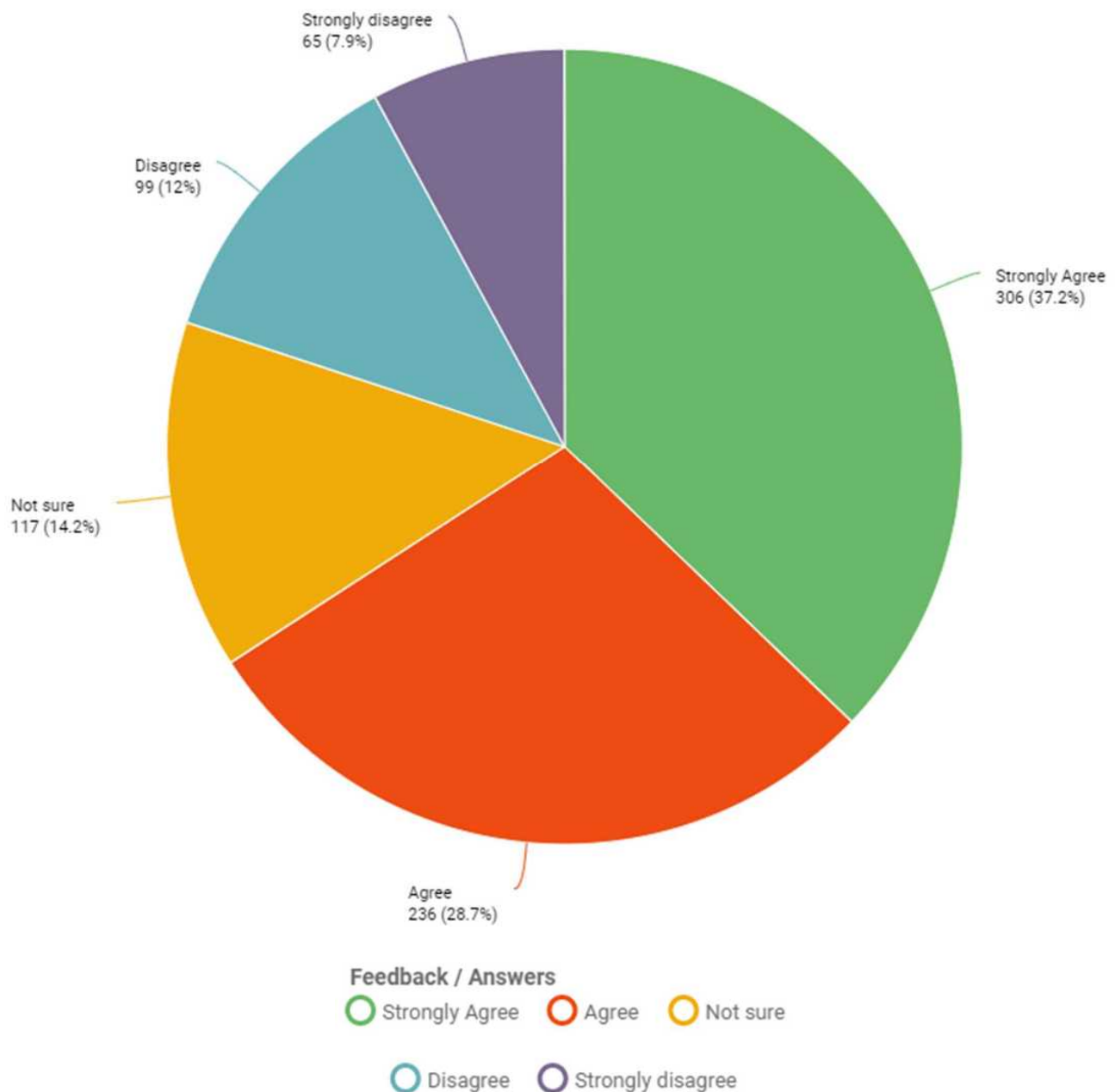
4.1.64 The following question asked respondents whether they agreed with the proposed strategy for transport in Cambridge and Peterborough. A total of 819 responses were received to this question.

4.1.65 55.6% of responses either strongly agreed or agree with the proposed strategy for transport in Cambridgeshire and Peterborough. A further 12.2% selected disagree, with 9.6% who strongly disagreed with the proposed strategy. A further 22.5% of responses selected unsure.



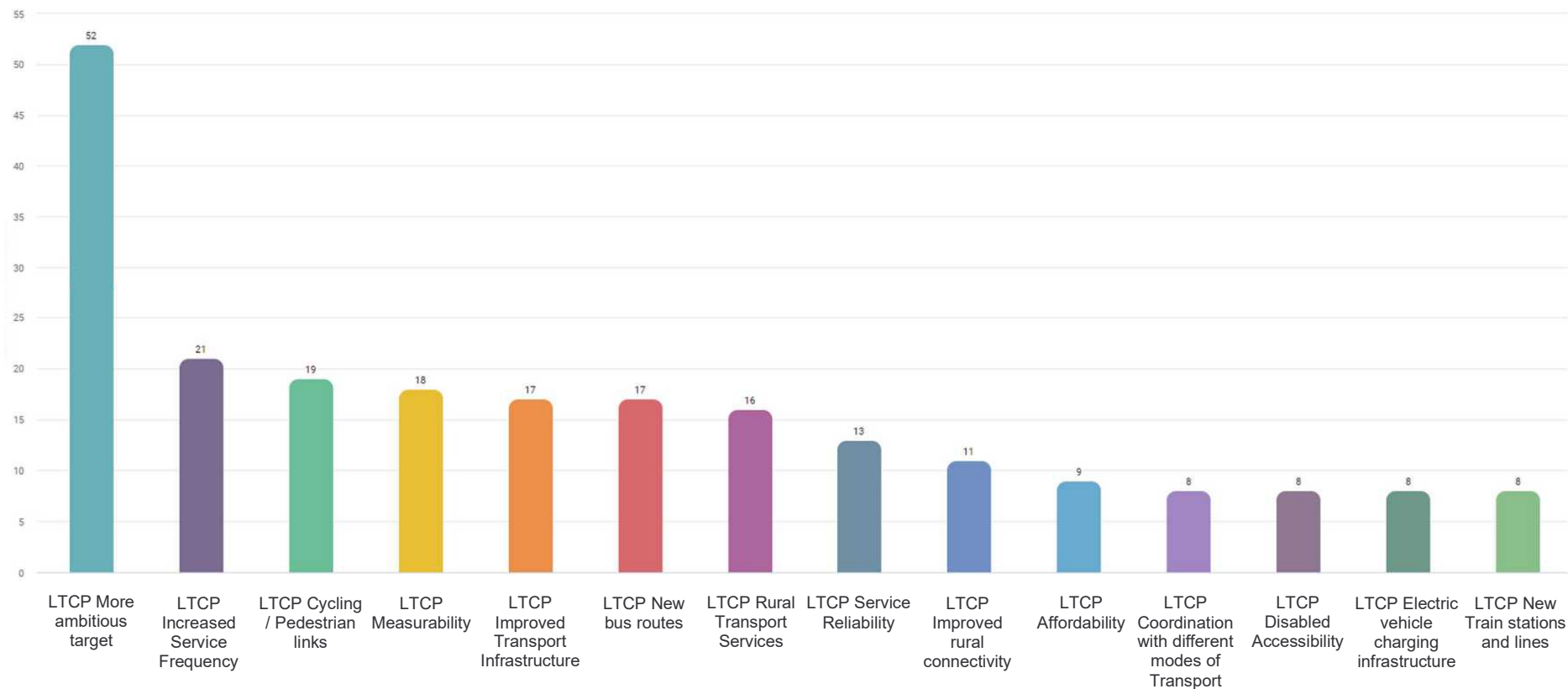
4.1.66 When asked whether there were any further comments regarding the proposed strategy, the need to ensure that further cycle and pedestrian links are included in the strategy was cited 18 times. This was followed by the need to provide new bus routes (17), followed by the desire to see demand responsive transport included within the strategy (13).

Q7: To what extent do you agree with the proposal to cut the number of miles driven on our roads by 15%?



4.1.67 The following question asked respondents to what extent they agreed with the proposal to cut the number of miles driven on the regions roads by 15%. A total of 823 responses were received to this question.

4.1.68 65.9% either strongly agreed or agreed with the proposal to cut car usage by 15%. A further 12% of responses selected disagree, with 7.9% that strongly disagreed with the proposal. An additional 14.2% of responses were unsure.

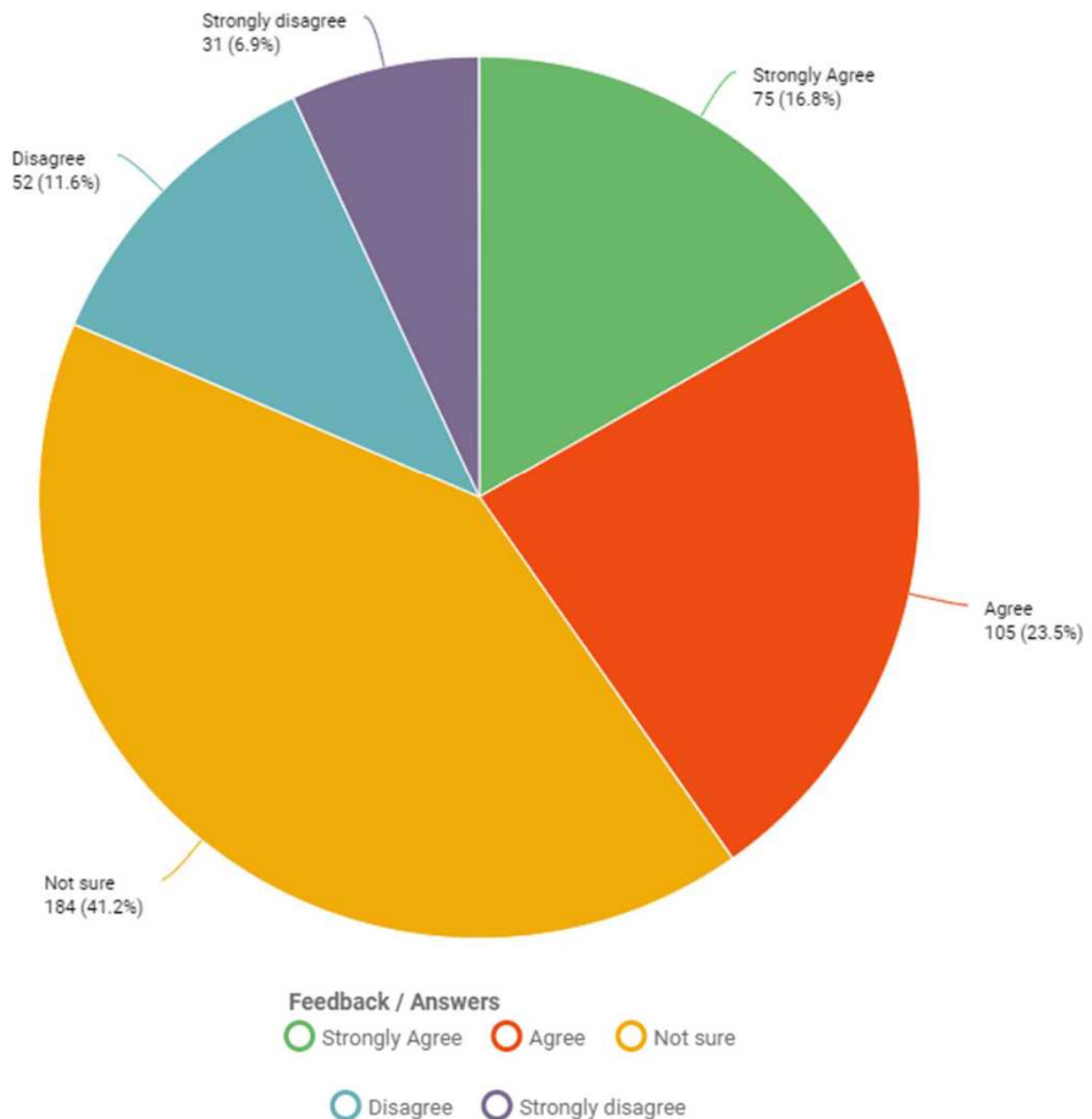


4.1.69 When asked whether there were any further comments regarding the proposal to cut the number of miles driven by 15%, the need to have a more ambitious target was the prevailing theme that was mentioned in 52 responses. Other recurring comments included the need to improve service frequency (21), followed by the need to provide enhanced cycling and pedestrian routes (19)

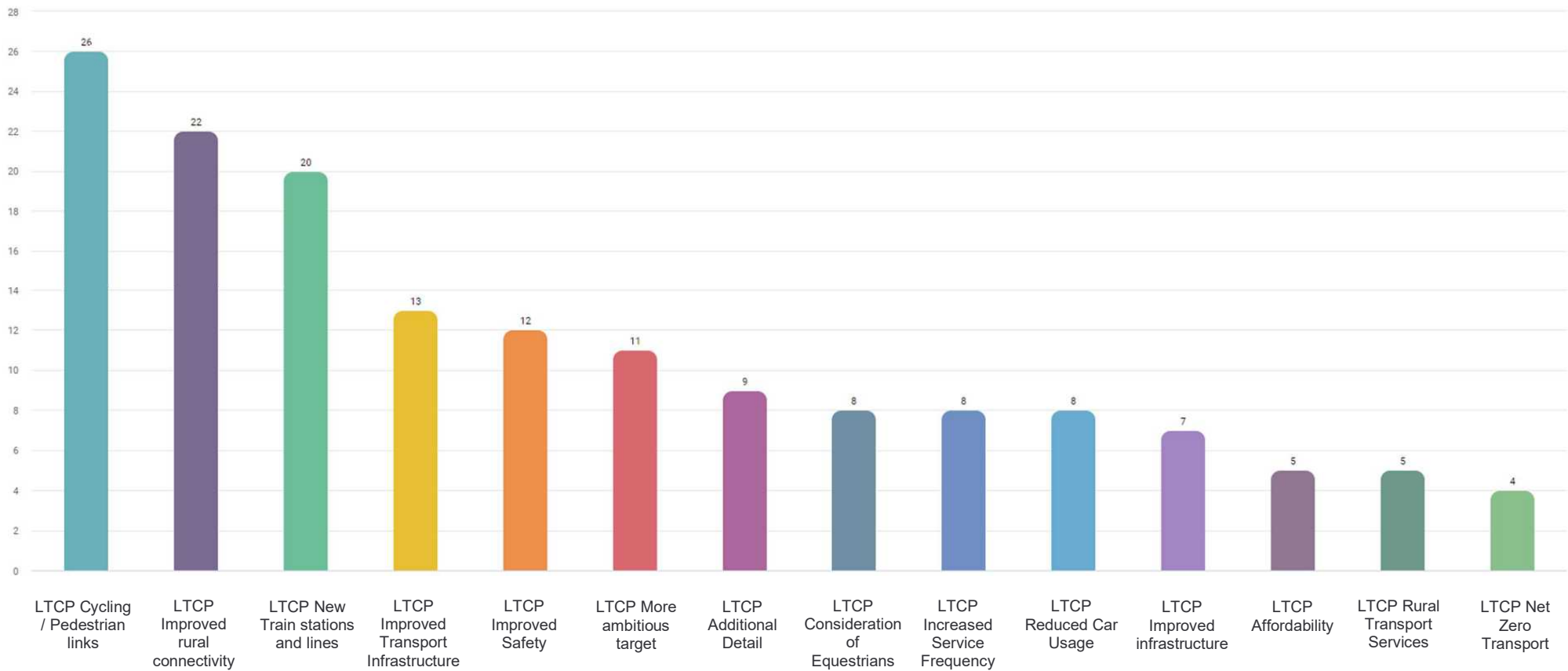
Q8: To what extent do you agree with the proposed local area strategies?

- 4.1.70 Question eight asked respondents whether they agreed with the proposed area strategy in the respective five regions within the Combined Authority.
- 4.1.71 Respondents were given the opportunity to comment upon five local council areas (East Cambridgeshire, Fenland, Greater Cambridgeshire, Huntingdonshire, Peterborough), in which respondents could provide their views on as many or as few regions as they'd felt necessary. Therefore, a breakdown of each of the most important transport problems and opportunities for each region, has been summarised below.

East Cambridgeshire

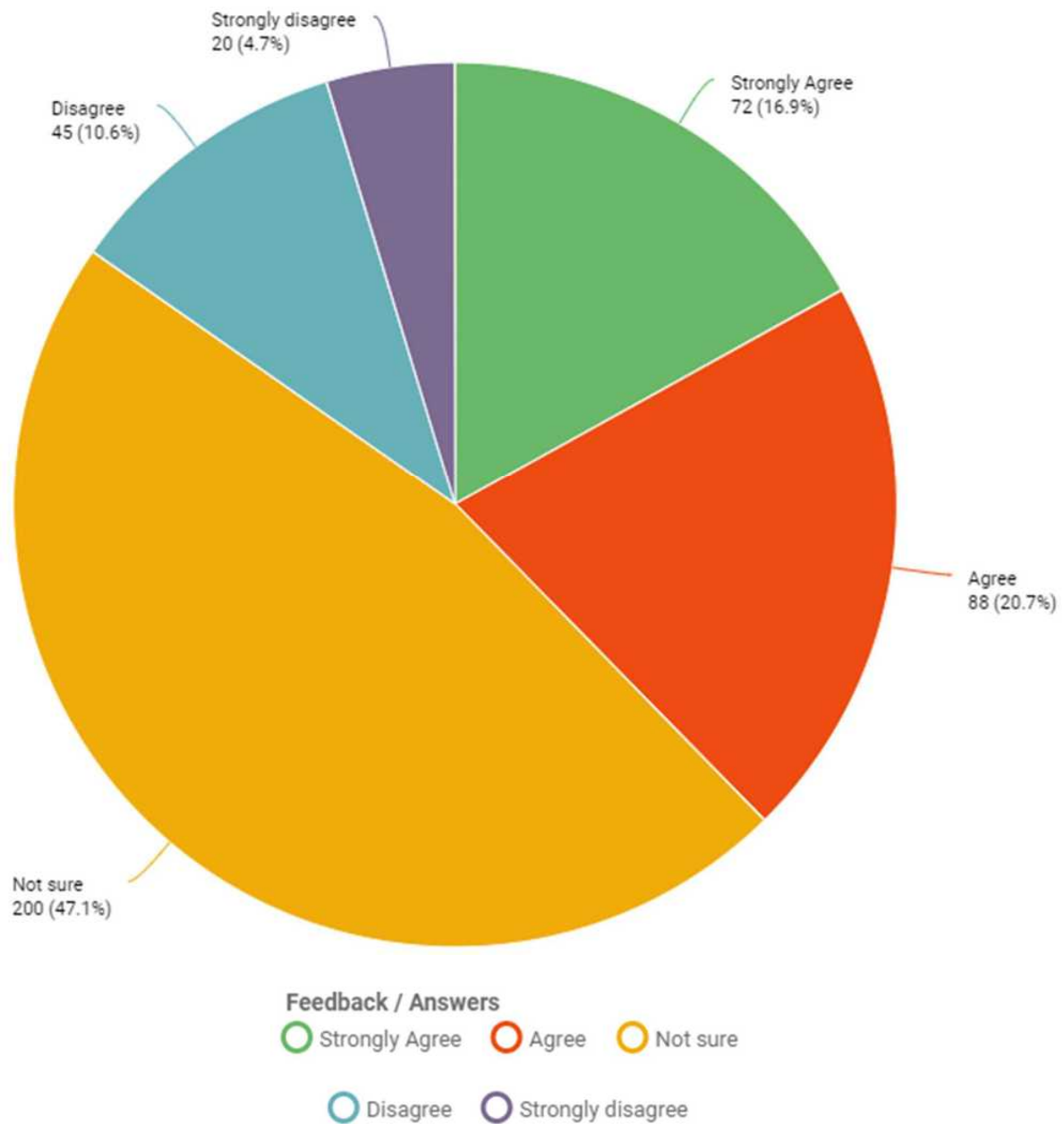


- 4.1.72 A total of 447 responses were received, in relation to whether respondents agreed with the proposed local area strategy for East Cambridgeshire.
- 4.1.73 40.3% of responses either strongly agreed or agreed with the proposed local area transport strategy for East Cambridgeshire. 11.6% selected disagree, with a further 6.9% who strongly disagreed. 41.2% of responses were unsure.



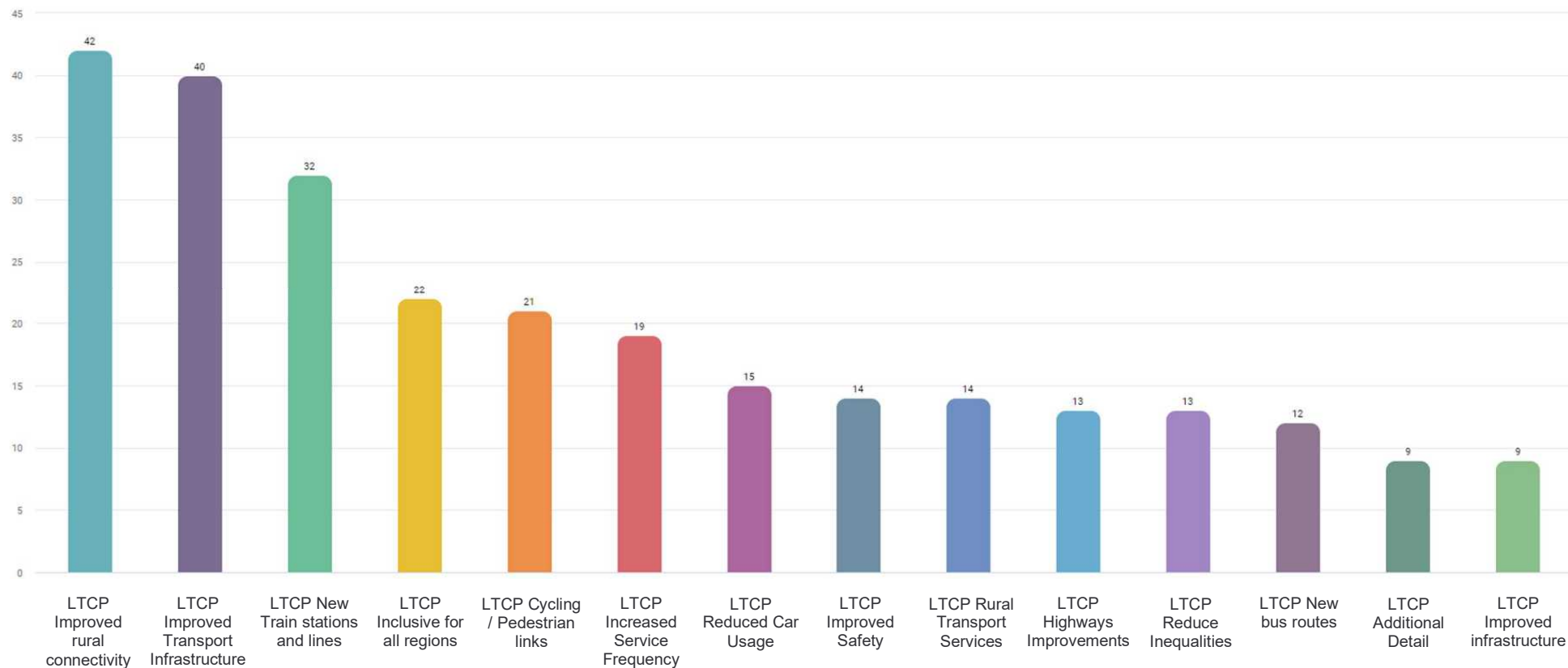
4.1.74 When asked whether there were any further comments, in relation to the local area transport strategy for East Cambridgeshire, the need for improved cycle and pedestrian links was most commonly cited (26), followed by the need for improved connectivity of transport services in rural areas (22), as well as the need to new train stations and lines (20).

Fenland



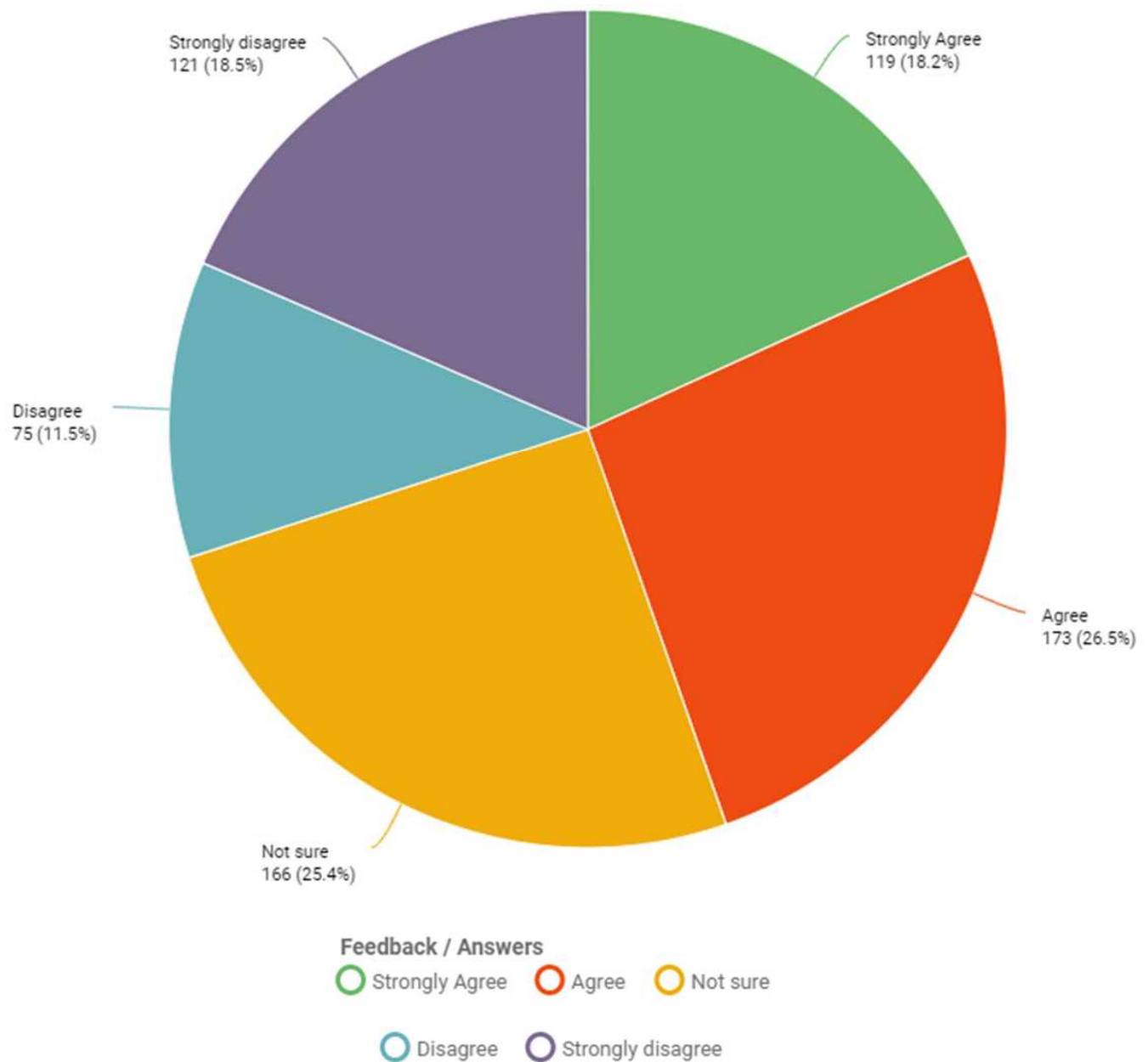
4.1.75 A total of 425 responses were received, in relation to whether respondents agreed with the proposed local area strategy for Fenland.

4.1.76 37.6% of responses either strongly agreed or agreed with the proposed local area transport strategy for Fenland. 10.6% selected disagree, with a further 4.7% who strongly disagreed. 47.1% of responses were unsure.



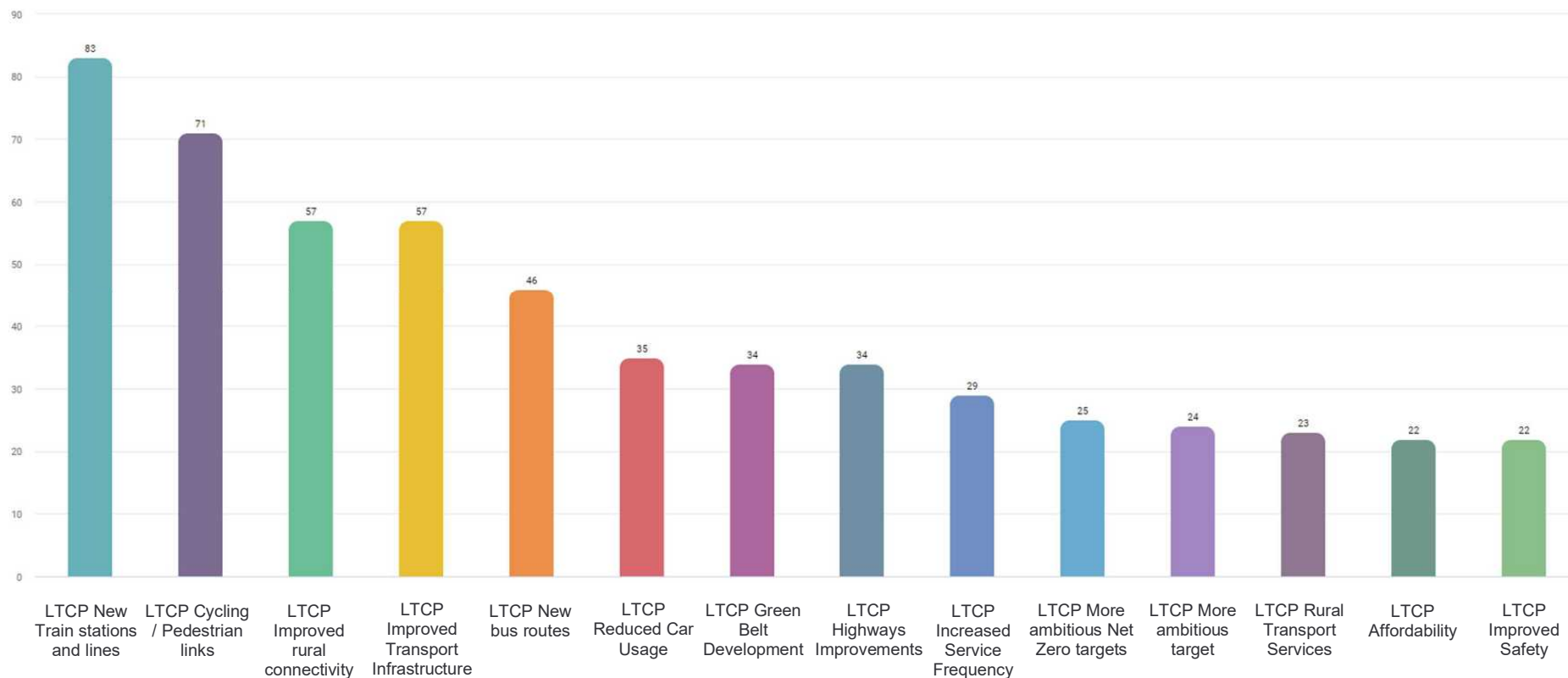
4.1.77 When asked whether there were any further comments, in relation to the local area transport strategy for Fenland, the need for improved connectivity of transport services in rural areas (42) was most commonly cited, followed by the need for improved transport infrastructure (40), and the desire to see new train stations and lines (32).

Greater Cambridgeshire



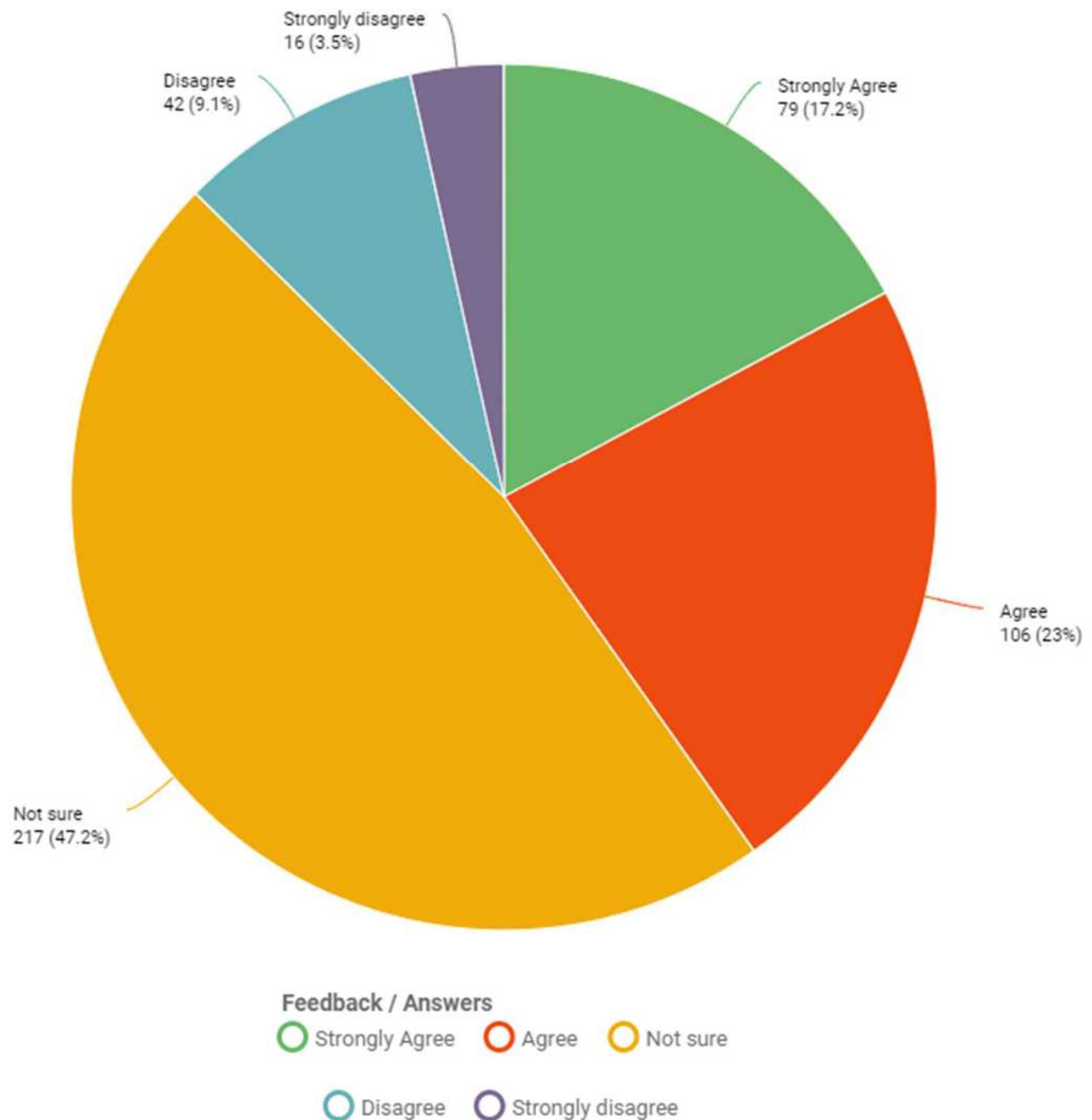
4.1.78 A total of 654 responses were received, in relation to whether respondents agreed with the proposed local area strategy for Greater Cambridgeshire.

4.1.79 44.7% of responses either strongly agreed or agreed with the proposed local area transport strategy for Greater Cambridgeshire. 11.5% selected disagree, with a further 18.5% who strongly disagreed. 25.4% of responses were unsure.



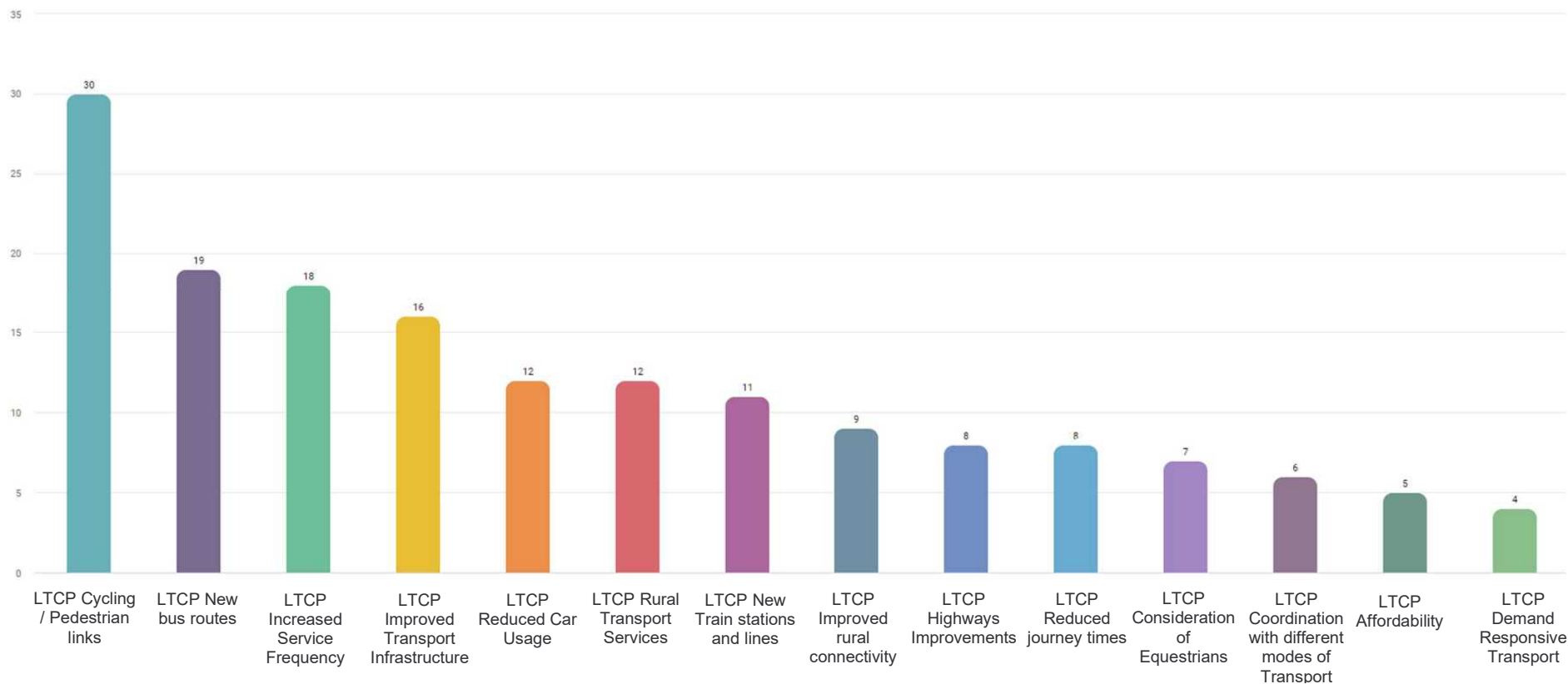
4.1.80 When asked whether there were any further comments, in relation to the local area transport strategy for Greater Cambridgeshire, the need for need for new train stations and lines was most commonly cited (83), followed by the need for improved cycle and pedestrian links (71). The third most recurring comment, that was mentioned in 57 responses, included the need to improve connectivity of transport services in rural areas as well as the need for an improved overall transport infrastructure.

Huntingdonshire



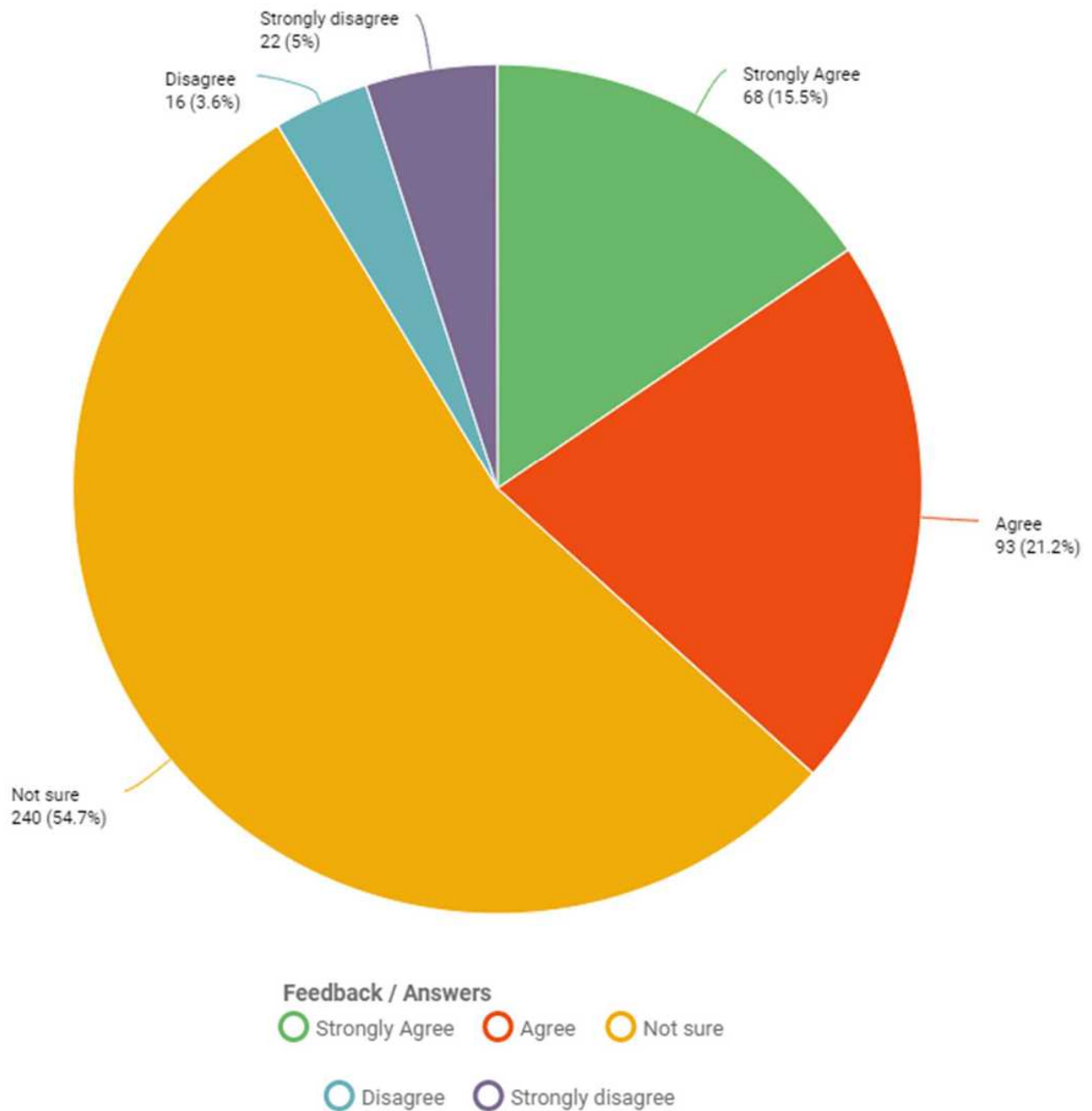
4.1.1 A total of 460 responses were received, in relation to whether respondents agreed with the proposed local area strategy for Huntingdonshire.

4.1.2 40.2% of responses either strongly agreed or agreed with the proposed local area transport strategy for Huntingdonshire. 9.1% selected disagree, with a further 3.5% who strongly disagreed. 47.2% of responses were unsure.



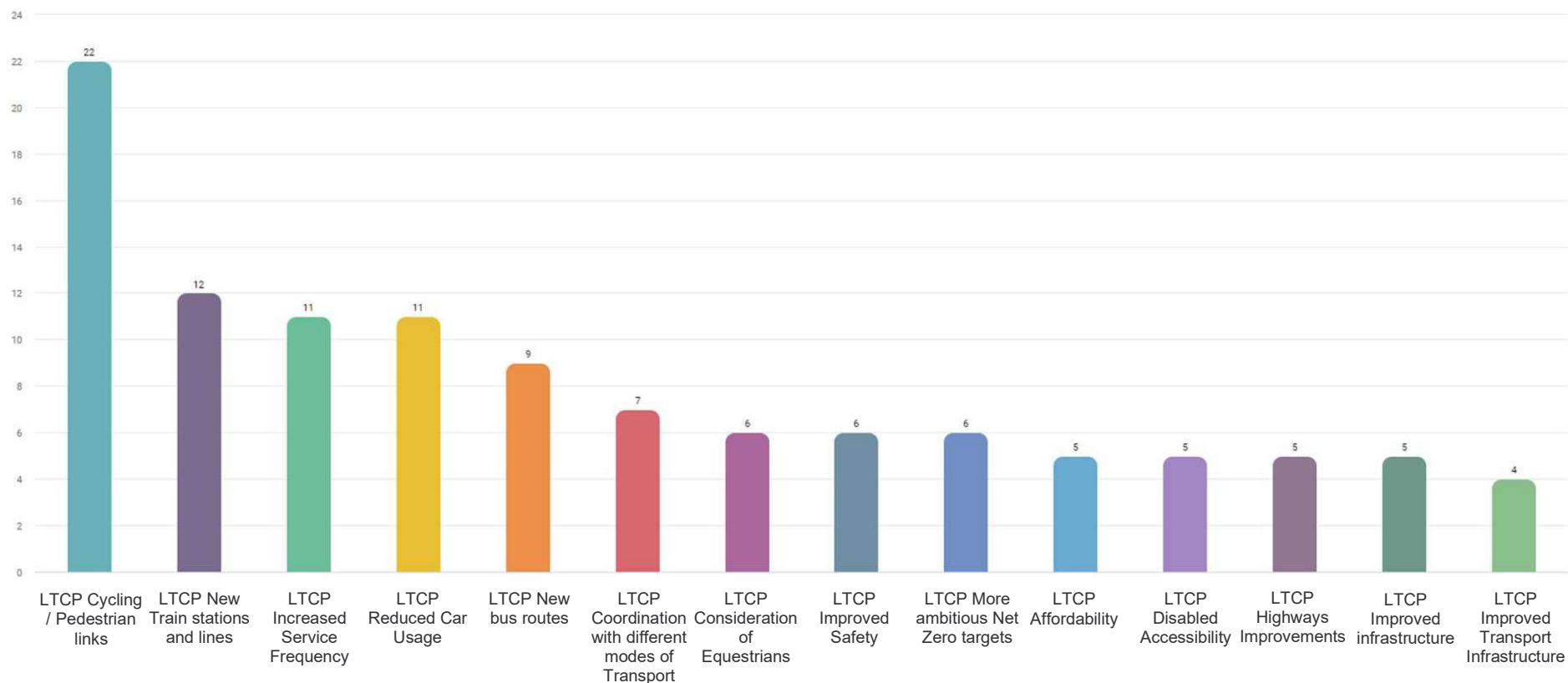
4.1.3 When asked whether there were any further comments, in relation to the local area transport strategy for Huntingdonshire, the need for need for further cycle and pedestrian links was most commonly cited (30), this was followed by a desire to see new bus routes (19), as well as the need to improve service frequency (18).

4.1.4 Peterborough



4.1.5 A total of 439 responses were received, in relation to whether respondents agreed with the proposed local area strategy for Peterborough.

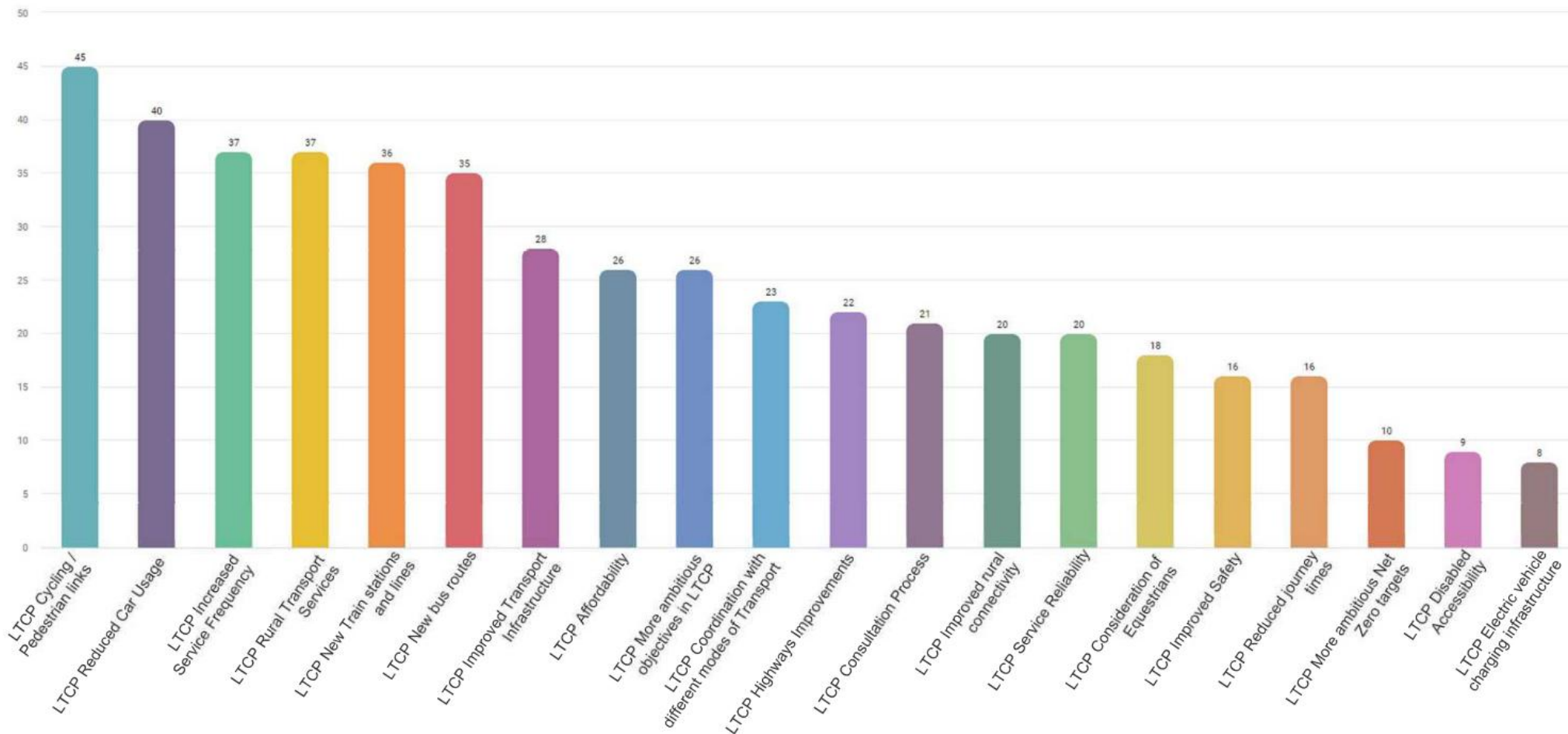
4.1.6 36.7% of responses either strongly agreed or agreed with the proposed local area transport strategy for Peterborough. 3.6% selected disagree, with a further 5% who strongly disagreed. 54.7% of responses were unsure.



- 4.1.7 When asked whether there were any further comments, in relation to the local area transport strategy for Peterborough, the need for need for further cycle and pedestrian links was most commonly cited (22), this was followed by a desire to see new train station and lines (12), as well as the need to improve service frequency and reduced car usage, that were both cited eleven times.

Q9: Do you have any other comments about any part of the draft LTCP? Or do you have anything further to say about transport in Cambridgeshire and Peterborough in general?

4.1.8 Question 9 asked respondents whether they had any further comments to add, as part of the draft LTCP.



- 4.1.9 The prevailing comment here concerned the need to provide new cycle and pedestrian links (45), this was followed by the need to reduce car use (40), with several responses noting that the 15% reduction target should look to be more ambitious.
- 4.1.10 Other key issues that were mentioned more than 30 times, included a desire to see increased service frequency, as well as the need to improve rural transport services, these were both mentioned in 37 responses. A desire for new train stations and line was also cited in 36 responses, as well as the need for new bus routes (35).

4.2 Summary of email and telephone feedback

- 4.2.1 During and after the public engagement, access to a freephone telephone information line was offered to those who wished to find out more about the proposals, or to register their comments via the telephone.
- 4.2.2 The telephone number used (0808 258 3225) was in operation Monday – Friday between the hours of 9.00am and 5.30pm.
- 4.2.3 Information was given to callers where possible, and if questions were of a technical nature, these were passed on to project team members.
- 4.2.4 A freepost address was set up, 'Your LTCP,' alongside paper copies of the brochure and feedback form, which were available upon request.

5 Summary of Stakeholder Feedback

5.1 Feedback from political & community stakeholders

- 5.1.1 A mix of local and regional governing bodies, residents association and special interest groups submitted responses to the LTCP. Representations from these groups were broadly supportive of the overarching LTCP visions & goals including:
- West Suffolk Council
 - Central Bedfordshire Council
 - East Cambridgeshire District Council
 - Fenland District Council
 - Huntingdonshire District Council
 - Cambridge City Council and South Cambridgeshire District Council
 - South and East Lincolnshire Councils Partnership (Boston Borough Council, East Lindsey District Council and South Holland District Council)
 - Peterborough City Council
 - Willingham Parish Council
 - Great and Little Eversden Parish Council
 - Croxton Parish Council
 - Northstowe Town Council
 - Stapleford Parish Council
 - Chatteris Town Council
 - Barton Parish Council
 - Buckden Parish Council
 - Meldreth Parish Council
 - Haslingfield Parish Council
 - Gamlingay Parish Council
 - Witchford Parish Council
 - Shepreth Parish Council
 - Winwick Parish Council
 - Southoe and Midloe Parish council
 - Bythorn and Keyston Parish Council
 - Cambridge County Council
 - Coton Parish Council
- 5.1.2 Written submissions are detailed, and stakeholders responded on a wide range of issues of relevance to them.
- 5.1.3 It is possible to pick out several themes that emerged throughout the written submissions:
- The LTCP should provide more clarity on how its goals and ambitions are to be realised in practise.
 - A greater ambition for net zero targets should be established, including the need to reduce car usage.
 - A stronger link is required between the LTCP transport plans and the development plans produced by constituent local authorities and bordering local authorities, where cross boarders transport solutions are vital.
- 6.1.2 Top line analysis of each of the submissions enables us to capture, at a glance, the issues across the full collection of views. Some submissions have had names redacted to preserve anonymity.

Stakeholder/Organization	Feedback Summary
Cambridge City Council and South Cambridgeshire District Council	<ul style="list-style-type: none"> • CCC and SCDC indicate broad support for the goals, objectives and vision of the LTCP but keen on greater ambition with regards to climate change. • The CCC and SCDC offer the below summary of their comments: <i>"We are strongly supportive of the overall direction of the LTCP, including its vision, goals and guiding principles, encompassing a broader range of priorities than the adopted LTP. These align with the Councils' own respective corporate priorities, the emerging Greater Cambridge Local Plan themes, and the Greater Cambridge City Deal programme. We would suggest that the LTCP could show greater ambition for the natural environment as part of providing new and enhanced transport schemes, to reflect the Combined Authority's aim of doubling nature."</i>
Cambridge County Council	<ul style="list-style-type: none"> • CCC is generally supportive of the goals and ambitions of the LTCP but would like to see more 'clear, tangible priorities.' • CCC would like to see a more ambitious net zero target, in line with the councils own Climate Change and Environment strategy. CCC also feels that the LTCP is too car-centric and would like to see a strong focus on reducing the number of cars on the roads with a robust public transport system. •
Peterborough City Council	<ul style="list-style-type: none"> • Overall, PCC indicated support for the objectives and vision of the LTCP. However, PCC felt further information could be presented on the economic benefits transport brings to the CPCA area. PCC would like to see further focus on sustainable transport, i.e., cycling and walking.
Fenland District Council	<ul style="list-style-type: none"> • FDC supported the vision of the LTCP but are concerned at the lack of concrete strategies outlining costs, phasing and funding sources, given the magnitude of transport issues in Fenland.
East Cambridgeshire District Council's	<ul style="list-style-type: none"> • ECDC offered support for the visions and goals of the LTCP, highlighting that these are in agreement with the Council's own strategies and welcoming the inclusion of connectivity in the plan. The Council highlighted a series of measures and strategies to help achieve the goals set out in the LTCP.
Huntingdonshire District Council	<ul style="list-style-type: none"> • HDC agreed with all the LTCP's visions, goals, and objectives. • HDC believes the LTCP would benefit from more detail on how specific schemes are funded and would like to see more clarity on how the objectives are to be delivered.

Cambridge City Council and South Cambridgeshire District Council	<ul style="list-style-type: none"> Cambridge City Council & SCCDC were broadly supportive of the goals and objectives of the LTCP. Cambridge City Council & SCCDC noted that they would like to see greater ambition with regards to climate strategy and the natural environment as part of providing new and enhanced transport schemes.
Office of the Police and Crime Commissioner for Cambridgeshire and Peterborough	<ul style="list-style-type: none"> The Office of the Police and Crime Commissioner for Cambridgeshire and Peterborough supported the vision of the LTCP and the ambition to create safer transport in the region, adding that further opportunities exist to increase transport safety, such as protecting cycleways with barriers and enhancing lighting and security measure at bus stops.
Chatteris Town Council	<ul style="list-style-type: none"> The CTC indicate support across the range of goals and objectives in the LTCP. The CTC offers the following feedback: <i>"Public transport will need to be greatly improved to cut car mileage in the Fens.... What is proposed for Chatteris? There has been no investment in cycling or walking, there is a poor, infrequent bus service and there is no direct access to rail stations. The Town Council would definitely support more frequent bus services, an accessibility plan and a direct bus service to Manea and March rail stations. While public transport remains so poor it will be difficult to persuade people not to use their cars."</i>
Northstowe Town Council	<ul style="list-style-type: none"> NTC raises the following points; <p><i>"The LTCP generally said little of substance."</i></p> <p><i>"In it there is nothing around how bus connectivity from local villages to Northstowe is being considered. Villages in general are very badly considered for public transport."</i></p> <p><i>"CPCA should be working with Homes England on the town centre, to develop it as a hub for public transport access and reduce the number of cars clogging up Northstowe whilst improving access to the Cambridgeshire Guided Busway."</i></p> <p><i>"Cycleway provision also needs to be well connected; this is not currently the case."</i></p>

Willingham Parish Council	<ul style="list-style-type: none"> WPC focused their response on the plan for Greater Cambridge, indicating that they strongly disagree with the plan. The WPC stated that while they believe the overall goals and objectives are excellent, they believe that the localised strategy is flawed. The WPC stated: <i>"The only way to reduce car use in accessing work, education etc, is a much better public transport link to the Busway – either some buses leaving the busway to take in Willingham or a regular frequent feeder service – and to Cottenham. There must also be through-ticketing and lower fares. We also need new cycleways to the east to Rampton and on to the village college at Cottenham (an existing byroad could be improved), to the north to Earith and into the Fens (as part of the improvements to the B1050, or by upgrading an existing bridleway) and west to Over as there is much connectivity between Willingham and Over."</i>
West Suffolk Council	<ul style="list-style-type: none"> WSC would like to see a greater effort for coordination on cross boundary issues, with regards to the LTCP, given the number of rail, bus and road connections between the two authorities.
Central Bedfordshire Council	<ul style="list-style-type: none"> CBC submitted a strategy for On-Street Parking Management, as a method to mitigate climate change and encourage more sustainable travel supporting the goals of the LTCP.
South and East Lincolnshire Councils Partnership (Boston Borough Council, East Lindsey District Council and South Holland District Council)	<ul style="list-style-type: none"> The group would like to see more coordination on cross border transport and in areas where the CPCA's policy can affect the group and vice versa. The group views greater coordination as a means to achieve the vision of the LTCP. The group also submitted its route strategies Submission to Highways England to the consultation, to highlight their policies and preference for transport in the region.
Great and Little Eversden Parish Council	<ul style="list-style-type: none"> Great and Little Eversden Parish Council indicate that they support the notion behind the objectives but believe the delivery is flawed. They also offer concerns that development will be too focused on Cambridge. Great and Little Eversden Parish Council also voice concerns over what is described as policies "so high level to be meaningless in reality", amongst other concerns over the delivery of the plans objectives.
Croxton Parish Council	<ul style="list-style-type: none"> CPC indicated that they largely agree with the goals, objectives and aspirations of the LTCP. The CPC did not agree with the goals with regards to housing, commenting "We do need to have better public transport links between towns and rural communities, but we need to preserve the character of those communities and not bespoil them within the counties ambitious housing targets."

Stapleford Parish Council	<ul style="list-style-type: none"> SPC indicates that they broadly agree with the goals, objectives and visions of the LTCP. However, they oppose development on greenbelt land. The SPC offers the following: <i>“building tarmac roads for buses through open countryside is the wrong solution in a climate emergency. Short term there should be a comprehensive scheme for bus priority measures on existing roads that link communities. Long term there needs to be a strategic plan for light rail.”</i>
Barton Parish Council	<ul style="list-style-type: none"> BPC agreed with the goals, objectives and vision of the LTCP across the board. Indicating that they would like to see a greater cut in car usage than the suggested 15%. The group offered the follow comments: <i>“Agree that transport and infrastructure needs to be addressed, but not sure if the detail is correct. Our main concern in Barton is lack of infrastructure between A428 and M11 so vehicles leak through the villages when travelling to south Cambridge.”</i> <i>“We do need to build transport before building new development. There are over 7,500 house planned for Bourne airfield and 4,500 for Cambourne West. Many travel in to Cambridge from St Neots new developments. Even with changes in work patterns with COVID, people will still need to go to hospitals (South Cambridge), travel to schools in the city, provide hospitality for tourist industry. So there will always be a need to travel into Cambridge and North and South Cambridge.”</i>
Buckden Parish Council	<ul style="list-style-type: none"> BPC agrees with the goals, objectives and vision of the LTCP across the board. However, the BPC do note that the LTCP is light in detail in some areas and offer some suggestions for Huntingdonshire. Including footway repairs, dropped kerbs, better local connections etc.
Meldreth Parish Council	<ul style="list-style-type: none"> MPC agree with the LTCP’s goals, objectives, and vision. The MPC did not offer additional comments beyond the basic feedback from questions.
Haslingfield Parish Council	<ul style="list-style-type: none"> HPC agreed with all the goals, objectives, and visions of the LTCP, other than the local strategy for Cambridge and Peterborough. The HPC took serious issue with the ‘proposals for East West Rail’, arguing that there are far more appropriate alternative routes, and this proposal will do too much damage to the countryside. HPC wanted more information on funding and financing of new infrastructure.
Gamlingay Parish Council	<ul style="list-style-type: none"> GPC agree with the goals and vision of the LTCP, disagreeing with the local area strategies. The GPC comments: <i>“how they are applied by region/by area is less satisfactory, as it does not address huge gaps in public transport provision and access to public transport provision (bus/train/bike) in certain areas of Cambridgeshire. In fact there are huge areas with no active or relevant policies at all.”</i>

Witchford Parish Council	<ul style="list-style-type: none"> WPC indicates that they are unsure about all goal, objectives and vision of the LTCP. To explain this position the WPC commented: <i>"The Parish Council wishes to see practical results on the ground rather than more consultations and strategy documents."</i> The WPC requested a <i>"safe grade-separated crossing for pedestrians and cyclists is needed at the A10/A142 junction"</i>.
Shepreth Parish Council	<ul style="list-style-type: none"> SPC agreed with the LTCP objectives across the board. The SPC indicated that they would like to see more rural inclusion in the schemes to reduce dependency on cars.
Winwick Parish Council	<ul style="list-style-type: none"> WP agreed with all goals, objectives and vision of the LTCP, commenting only that: <i>"It is all good, but nothing much for those to the West of the A1(M)."</i>
Southoe and Midloe Parish Council	<ul style="list-style-type: none"> SMPC agreed with all goals, objectives and vision of the LTCP. SMPC offered the following comment: <i>"The A1 upgrade to modern standards would help traffic flow and new junctions are desperately needed at Southoe, Diddington and Buckden. This as safety is most important, then pollution at all these existing places is way over the acceptable limits. St Neots needs a bus station away from the Market Square."</i>
Bythorn and Keyston Parish Council	<ul style="list-style-type: none"> B&KPC commented that the A14 Junction at Keyston Bythorn, together with similar in the stretch of A14 between Titchmarsh and Ellington, is hazardous. A situation the PC would like to see rectified in any emerging transport plan. B&KPC offered several mitigation measures that could increase road safety in the area: <ol style="list-style-type: none"> Speed restrictions – to include average speed checks. Better signage – current signs simply do not warn transiting A14 traffic of the crossing hazards. Better vegetation management to improve 'line of sight'
Coton Parish Council	<ul style="list-style-type: none"> CPC recognised the importance of improved public transport but took issue with the inclusion of the C2C project as part of the LTCP, arguing that this scheme faced sizeable local opposition and alternative should be considered.

A range of bridleways associations, residents' groups and neighbourhood watch groups submitted feedback, these have been anonymised and summarised below.

Bridleways associations generally agreed with the goals and objectives of the LTCP but would have liked to have seen more consideration made for equestrians, as part of the active travel element of the objectives. These considerations include route surfacing and more of a focus on equestrian safety.

Residents' groups and neighbourhood watch associations focused on specific traffic issues in neighbourhoods, increased better walking facilities, more focus on pedestrian access and safety, including stronger consideration of pedestrians when designing roadways and paths and the reduction of HGVs along smaller roads.

Appendices

- Copy of engagement brochure
- Copy of feedback form

Comment Number	Chapter	Theme	You said	Response
1	Chapter 1	Goals	Need to ensure that recommendation that GVA being doubled isn't at the detriment of the environment or society. Trumpington suffers from impacts of this type of goal (high growth) and as a consequence has suffered loss of green belt, congestion, pollution, resources being strained, social inequality, exclusion etc. strongly recommend that the Authority's Growth Ambition Statement is reviewed and amended to ensure that it is truly sustainable in environmental and climate change terms and that in the meantime its endorsement in the LTCP is qualified.	The CPCA Growth Ambition Statement is not subject to consultation at this time and growth proposals are the responsibility of the District and City Council's as part of their Local Plan processes. Nevertheless, the LTCP supports ambitions for improving GVA and also protecting and enhancing the environment. No change required.
2	Chapter 1	Goals	Move 2050 net zero date forward	Linked to the work of WSP on the 15% reduction in car mileage and reflects the aspirations of our constituent Councils
3	Chapter 1	Goals	Level of housing proposed is too linked to economic growth/additional employment, which is out of LP process control. Mears houses are too expensive and often end up being rented, driving prices up further. Action to address these issues required.	Noted, this is primarily an issue for the local plans. No change required.
4	Chapter 1	Objectives	(Employment) Need to ensure that recommendation that GVA being doubled isn't at the detriment of the environment or society. Trumpington suffers from impacts of this type of goal (high growth) and as a consequence has suffered loss of green belt, congestion, pollution, resources being strained, social inequality, exclusion etc. strongly recommend that the Authority's Growth Ambition Statement is reviewed and amended to ensure that it is truly sustainable in environmental and climate change terms and that in the meantime its endorsement in the LTCP is qualified.	The CPCA Growth Ambition Statement is not subject to consultation at this time and growth proposals are the responsibility of the District and City Council's as part of their Local Plan processes. Nevertheless, the LTCP supports ambitions for improving GVA and also protecting and enhancing the environment. No change required.
5	Chapter 1	Goals	Bring 2050 net zero goal forward	Linked to the work of WSP on the 15% reduction in car mileage and reflects the aspirations of our constituent Councils
6	Chapter 2: Our strategy	Productivity	As per the answer for 'Goal 1' above: due to the draft LTCP's questioning acceptance of the target set in its Growth Ambition Statement. Please refer to our answer above to Question 3, Goal 1: Productivity. Without further rigorous assessment and consequent amendment, TRA believe that the Growth Ambition Statement's target is not compatible with the environment and climate change goals integral to the effective delivery of the transport strategy.	The CPCA Growth Ambition Statement is not subject to consultation at this time and growth proposals are the responsibility of the District and City Council's as part of their Local Plan processes. Nevertheless, the LTCP supports ambitions for improving GVA and also protecting and enhancing the environment. No change required.
7	Chapter 2: Our strategy	Targets and Indicators	Support 15% traffic reduction in Cambs and Peterborough - but should be 25% in Greater Cambridge as per GCP targets	LTCP supports 15% reduction across the CPCA area. Will work with partners, inc. GCP, to add detail s to how/what targets should be locally. These will likely form part of local strategies.
8	Chapter 3: Greater Cambridge	Bus	Support the proposals in the LTCP for Greater Cambridge, particularly City Access etc. but want these measures to happen more quickly. Issues are present and real in Trumpington already. Need relief now. Too much delay so far.	Support noted. The GCP are progressing the Making Connections scheme and a large consultation is running during Autumn 2022. In order to allow due processes to be completed, should the scheme get approval then improvements to bus services could begin from mid-2023, followed by lower fares in 2024. The charging zone would only be introduced after improvements have been made to the bus network and could be phased in over a period of time. No change to plan.
9	Chapter 3: Greater Cambridge	Active Travel	Walking doesn't seem to get afforded the same priority in the LTCP as cycling	Walking is at the top of the hierarchy of modes within the LTCP. No change
10	Chapter 3: Greater Cambridge	Bus	No recognition in the LTCP of the Cambridge South West Travel Hub (CSWTH) as the fifth segregated transport corridor planned by the GCP. [Pages 16, 29, 30 & 32 of the draft LTCP which refer to "four segregated corridor schemes"]. Please rectify this.	The south west travel hub won't be segregated in the same way that the other four corridors are, hence the reference to four segregated corridors. No change to plan.
11	Chapter 3: Greater Cambridge	Rail	Request references to EWR removed from the proposed Greater Cambridge Local Area Strategy. It is not affordable or deliverable and is environmentally very damaging in number of ways.	EWR remains an important scheme to improve sustainable transport connectivity to our region and is supported by the CPCA. The CPCA will continue to closely engage with the EWR Co. as the scheme is progressed to ensure that the needs of our area are fully considered. No change to plan.
12	Chapter 5: Monitoring and performance	Targets and Indicators	Improvements are required on the monitoring of the plan. Feels preliminary at the moment.	Comment noted. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies.
13	Chapter 5: Monitoring and performance	Targets and Indicators	Productivity' only has one indicator and three targets – additions to which should include bus reliability, timeliness / delay and affordability.	Comment noted. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies.
14	Chapter 1	Climate	Climate Change and Environment where additions should include targets recommended by the Independent Commission on Climate (pages 10&11), the percentage of zero emission buses and taxis, exclusion of diesel vans and trucks from urban centres by 2030 (page 25) and levels of toxic particle pollution	Noted. WSP work to help answer this. Targets and indicators to align with the work of WSP
15	Chapter 1	Safety	Safety has no targets, not even the Road Safety Partnership's Zero Strategy target – all the casualty measures being under Indicators	Safety section to be improved in our strategy section. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies.
16	Chapter 1	Health	Health does not appear to include reductions in the number of early deaths attributable to air pollution which is prominent in the evidence sections – unless this is the same as " % of deaths attributed to air pollution"	% of deaths attributed to air pollution is the same as early deaths attributed to air pollution
17	Chapter 1	Active Travel	No walking indicators or targets?	Comment noted. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies. An active travel strategy is being developed separately and any active travel indicators and targets will need to be consistent across both strategies.
18	Chapter 1	Evidence	One way to tackle this is to use monitoring of performance to help turn the Authority outwards through a wide-ranging set of measures and the engagement of a Citizens' Assembly, or a succession of them over time, to participate in the development and monitoring of performance measures which emphasize outcomes rather than inputs and processes, and are not fearful of including dependent performances. We recommend this approach to the Combined Authority, recognizing that it goes wider than the Transport & Connectivity Plan alone.	Comment noted. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies.
19	Chapter 1	Climate	Place climate change as a overarching goal	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
20	Chapter 1	Goals	LTCP should give details of how car mileage will be reduced and the balance of reduction across districts and cities	LTCP supports 15% reduction across the CPCA area. Will work with partners, inc. GCP, to add detail s to how/what targets should be locally. These will likely form part of local strategies.
21	Chapter 1	Active Travel	LTCP should use avoid-shift-improve model to put journey reduction and active travel at top of hierarchy	Active travel is at the top of the hierarchy
22	Chapter 1	Climate	LTCP should set out how it will implement all recommendations from CPICC (note - may need to expand to include points?)	WSP work looking at this

23	Chapter 1	Active Travel	LTCP must have increasing levels of active travel as core objective with 20% of budget spent on cycling walking	Noted. Active travel is intended to be front and centre of this LTCP
24	Chapter 2: Our strategy	Active Travel	Some of detail on active travel has disappeared from last LTP	Much of the detail for Active Travel will be contained within child docs such as LCWIP and the AT Strategy
25	Chapter 1	Active Travel	Active travel should be strongly and clearly stated in the LTCP's vision	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
26	Chapter 4: Policies	Active Travel	active travel should be strong theme throughout document and including the district schemes	Active travel is at the top of the hierarchy and plays a big part in the LTCP. Each district section being updated to reflect importance of AT
27	Chapter 1	Active Travel	20% of transport budget should be spent on active travel, include targets and timelines for low cost priority schemes eg low traffic neighbourhoods and school streets in every district	Noted. LTCP won't be stating spending and budget priorities in such detail
28	Chapter 2: Our strategy	Active Travel	Programme of low cost experimental transport schemes trialled is part of active travel strategy for LTCP, across districts	Noted
29	Chapter 4: Policies	Policies	LTCP contains no specific policies, just policy themes - contrary to DfT guidance	Any new policies will form part of a child doc to the LTCP and therefore be subject to a separate consultation. The suite of documents includes policies, such as the digital policy that has been developed. The LTCP will align with the revised LTP guidance (mapping will be undertaken and evidence provided). Current suite of policies remain as previously agreed and adopted - any changes or new policies will be appropriately consulted on
30	Chapter 2: Our strategy	Active Travel	Behaviour change will be an important part of the transition to a sustainable transport system (comments on consultation approach taken)	Behaviour change is important, agreed. To be included as a separate section within the 'our strategy' chapter
31	Chapter 1	Targets and indicators	The overall strategy of the LTCP should apply to all areas, with targets and schemes adjusted as appropriate for districts	Noted
32	Chapter 1	Active Travel	Increasing number of children who actively travel to school should be target for all districts	Noted
33	Chapter 2: Our strategy	Related documents	LCWIP and B5P should be used to guide measures in each district to achieve modal shift, restrictions on motor vehicle access will be needed.	Noted. Child docs like these are intended to do this
34	Chapter 5: Monitoring and performance	Targets and indicators	LTCP must include specific goals, measures of success and trigger points for a review of the strategy or specific schemes	Comment noted. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies.
35	Chapter 3: East Cambs	Goals	Mention of 15% car mile reduction but no indication how this will be achieved. Makes suggestions for for other schemes to be included.	The document refers to the various measures which will assist in achieving the target of a 15% reduction
36	Chapter 1	Goals	Strategy and approach needs to follow user hierarchy.	Noted. LTCP does this
37	Chapter 2: Our strategy	Highways	Too much reference to capacity improvements to improve congestion and journey times, will induce more traffic	Noted. Road capacity improvements are at the bottom of the hierarchy and only proposed where no credible alternative is available. Where they are proposed, concurrent AT and PT measures will be delivered alongside them
38	Chapter 3: Greater Cambridge	Active Travel	GCP recognised but great need to deliver faster action through school streets, low traffic neighbourhoods and experimental schemes. Aim should be to rapidly reallocate roadspace to active travel and public transport	Noted. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com)
39	Chapter 3: Greater Cambridge	Active Travel	Links needed between Greenways and should be planned in now	Noted. AT strategy and LCWIP intended to fill these blanks
40	Chapter 3: Hunts	Active Travel	All green links removed from map since previous LTP. Too much use of active travel as an add-on to capacity schemes. Needs more detail on high quality active travel infrastructure	Cycling schemes of the appropriate size and stature to be added to major schemes map.
41	Chapter 3: Peterborough	Active Travel	Some conflict between aspirations eg design for increasing vehicle flow likely to create adverse conditions for active travel	Noted. User hierarchy places active travel higher than cars. Local sections and child docs to cover specific schemes and any interface between modes
42	Chapter 3: Greater Cambridge	Bus	Willingham been left off of major bus routes. CGB too far (1.5miles) so people drive as distance excludes elderly and vulnerable. Buses that do stop in the village are irregular and expensive.	Noted. GCP looking into improved bus provision in Gtr Cambridge area. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com)
43	Chapter 3: Greater Cambridge	Bus	Suggestions: shuttle buses to Longstanton, one of CGB buses comes off guideway and goes through Willingham and Over; and happy to help with other ideas and suggestions	Noted. GCP looking into improved bus provision in Gtr Cambridge area. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com)
44	Chapter 1	Vision	Overall support for direction of the LTCP and vision for decarbonising, overcoming barriers to travel, supporting economy and improving health and well being	Support noted.
45	Chapter 3: Hunts	Micromobility	To support sustainable growth in the area, it needs to be connected to all modes of travel such HOPT, active travel routes etc. and be future proofed for new and emerging modes	Noted

46	Chapter 3: Hunts	Highways	An area overlooked in the LTCP is connecting the market towns in Hunts: St Neots, St Ives and Huntingdon. Should be a focus on using existing and proposed new infrastructure to connect these towns to help mode switch, which can radiate out to Ramsey and rest of District.	Noted. Local strategy and BSP to look at more local PT connectivity.
47	Chapter 3: Hunts	Bus	Ways of achieving the above is reallocation of road space in numerous areas: along the A1307 between A14 junction 24 and Huntingdon and on the A141 around the northern arc of Huntingdon. Putting active modes and then PT first in these instances could help Climate Change Commission goals and unlock growth.	Noted. The local strategy will consider individual schemes for Hunts
48	Chapter 3: Hunts	Active Travel	Support the delivery of mobility hubs and multi-modal interchanges to help ensure that active and sustainable modes of transport become the natural choice for local journeys.	Support noted.
49	Chapter 3: Hunts	Bus	Note that a new location for the bus station is being sought within Huntingdon, they are concerned that a golden opportunity to co-locate the bus and rail services outside the rail station has been missed which could have significant repercussions for years to come, in relation to the public's perception of the importance of modal shift and the climate change targets. We therefore encourage the Combined Authority to reassess this opportunity in light of our suggestion to reallocate road space on the A1307, to ensure that the decisions which are taken now do not stifle opportunities further down the line.	The LTCP strongly supports the promotion of modal interchange improvements, especially between key modes such as bus and rail. The CPCA will work with HDC in their role as planning authority and the County Council as highways authority to investigate the best possible locations for a new bus station. The role of the Hunts local strategy and the BSP will be key in this too. No change to current LTCP required.
50	Chapter 3: Fenland	Cross border issues	Wisbech is in a pocket of Cambridgeshire which is surrounded by Norfolk and Lincolnshire. Many of the villages bordering on Wisbech look to it as their nearest market town. Any plans to improve connectivity need to involve the neighbouring authorities	Agree. Fenland section to be strengthened on this to inc. links to Norfolk and Lincs, and partnership working in general.
51	Chapter 3: Fenland	Climate	Making the link between the various elements in your proposal and climate change is a big ask.	Noted
52	Chapter 3: Fenland	Safety	20mph zones for safety of pedestrians and cyclists would be a good idea and help switch away from cars, particularly an issue with school traffic	Noted. LTCP placing heavy focus on safety and 'vision zero'. low speed neighbourhoods a part of this. Safer section to be strengthened in 'our strategy' section. No change to local section.
53	Chapter 3: Fenland	Active Travel	Wisbech market place is currently undergoing a makeover which will make it largely traffic free. Attention needs to be devoted to taking this opportunity to making signage of Sustrans route 1 more intelligible. We need to capitalise on the fact that a major national cycle route passes through the centre of town and into Norfolk. Opportunity to enhance this route too	Noted and agreed. Fenland local strategy and the Active Travel strategy to pick this up.
54	Chapter 3: Fenland	Active Travel	Promote cycling tourism	Noted and agreed. Add wording in Fenland section or in main strategy (AT section?) which promotes this
55	Chapter 1	Vision	We support the statement that the Vision will be achieved by investing in a 'properly joined up, net zero carbon transport system'. We agree that planning for a net zero carbon future should be integral to the LTCP and would emphasise the importance of effective use of spatial planning and place based solutions in achieving this. Every opportunity should be taken to integrate spatial planning and transport planning	Support noted
56	Chapter 1	Vision	Support these in general, but there needs to be a clear mechanism in place to ensure that individual projects do deliver on the goals and objectives of the LTCP. At present it is unclear how this will be secured. We would expect that planning applications that are made to bring forward transport projects that are identified in the LTCP will need to clearly demonstrate that they deliver against the LTCP's Vision and achieve the LTCP's goals and objectives.	General support noted. Individual projects will be assessed on a case by case basis and will be required to follow LTCP policy direction
57	Chapter 1	Public Realm	Support place making and public realm as a key guiding principle. Especially support 20 min neighbourhoods. Should apply this principle to each proposal within the LTCP - a particular opportunity in the proposed travel hubs such as Foxton.	Support noted.
58	Chapter 5: Monitoring and performance	Targets and Indicators	Support integration of spatial planning and transport - especially in carbon and climate and safety goals	Support noted.
59	Chapter 3: Greater Cambridge	Bus	Support the principle of the Foxton Travel Hub, and support its inclusion in the LTCP, however we have concerns that the current approach to its delivery is demonstrably falling significantly short of achieving the goals and objectives of the LTCP: the draft LTCP should be strengthened to ensure that the delivery of identified projects are indeed achieving the ambitious goals and objectives that it has set out. There needs to be a clear mechanism to ensure that the laudable aims presented in the draft LTCP do not become empty rhetoric.	The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmts.uk.com) . No change to plan.
60	Chapter 3: Greater Cambridge	Interchange	Submitted alternative proposals for Foxton Travel Hub to GCP. LTCP should scrutinise all proposals included including Foxton Travel Hub and help steer to more innovative proposals	The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmts.uk.com) . No change to plan.
61	Chapter 3: Greater Cambridge	Rail	LTCP should inc. more on closing level crossings which improve safety and reduce congestion - Foxton prime example of this	Noted. Level crossings are primarily a Network Rail issue. LTCP supports safety improvements across network and will work with NR where required.
62	Chapter 3: Greater Cambridge	Related documents	LTCP should align with GC Local Plan emerging strategy	Noted. Already does this.
63	Chapter 1	Safety	Strongly support. Safer routes and more reliable and efficient PT would aid more walking, cycling and PT	Support noted.
64	Chapter 3: Greater Cambridge	Specific scheme	Strong support for inclusion of Cambridge South Station but may be underspecified for potential passenger numbers. Also concern for ped and cycle safety at eastern access due to numbers of taxis, buses and vehicles	Support noted. This scheme is being progressed by Network Rail and a Public Inquiry was held in summer 2022. It is anticipated that a decision could be received by the Secretary of State by the end of 2022. The CPCA will continue to work with Network Rail and other partners as more detailed plans are forthcoming. No change to plan.
65	Chapter 3: Greater Cambridge	Specific scheme	East West Rail - should go where it serves planned development. Not much planned in this area.	East West Rail is being progressed by the EWR Co. The route has been selected based on a range of criteria. This is a key scheme to improve sustainable connectivity to our region and the CPCA will continue to engage closely with the EWR Co as the scheme progresses. No change to plan.
66	Chapter 3: Greater Cambridge	Specific scheme	Support Melbourn Greenway but should go further and link all villages on A10(s) corridor.	The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmts.uk.com) . There will be an opportunity for further links to be explored through the forthcoming refresh of the Transport Strategy for Cambridge and South Cambridgeshire. No change to plan.
67	Chapter 3: Greater Cambridge	Rail	LTCP needs to focus on all 3 stations in area and not just Foxton (via GCP's travel hub). Community Rail Partnership published a Local Rail improvements plan in 2020 which contains proposals.	Comment noted. Make greater reference in the Greater Cambridge section to importance of the rural stations in South Cams. Make reference to the MSF CRP and signpost to rail improvements plan.
68	Chapter 3: Greater Cambridge	Rail	LTCP should recognise access issues at all 3 rural stations and address these in similar way to Fenland Stations Regeneration Scheme.	Comment noted. Make greater reference in the Greater Cambridge section to importance of the rural stations in South Cams. Make reference to the MSF CRP and signpost to rail improvements plan.

69	Chapter 3: Greater Cambridge	Rail	Should restore weekday semi-fast services to London and half-hourly weekend services	Comment noted. The CPCA will continue to lobby the TOCs to press for more regular services to serve the needs of the rural stations. Also amend text to make reference in a new general section on partnership working.
70	Chapter 3: Greater Cambridge	Rail	Foxton (INC. Travel Hub): support principal of it but question scale of development and access to station. Should inc. options for extending platform (8 car trains), widening platforms, ticket machines on Cambridge side and improving footpath to station from the village (compete with lighting and paving etc.)	Comment noted. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board [cms.uk.com]
71	Chapter 3: Greater Cambridge	Rail	Shepreth: improve capacity on north side, inc. cycle parking, step free access between platforms, refurb station building, extend platform (8 car trains).	Comment noted. Amend wording in Greater Cambridge section to acknowledge improvements needed at station. The refresh of the Transport Strategy for Cambridge and South Cambridgeshire will be the more appropriate place for more detail. The CPCA will continue to work with Network Rail to press for improvements to local stations.
72	Chapter 3: Greater Cambridge	Rail	Meldreth: provide step free ramp to Melbourn footpath, step free access between platforms and extend platforms.	Comment noted. Amend wording in Greater Cambridge section to acknowledge improvements needed at station. The refresh of the Transport Strategy for Cambridge and South Cambridgeshire will be the more appropriate place for more detail. The CPCA will continue to work with Network Rail to press for improvements to local stations.
73	Chapter 3: Hunts	Specific scheme	The Combined Authority supports improvements to the A1 corridor to be delivered by National Highways. Vistry consider that any schemes should consider all modes.	Noted
74	Chapter 3: Hunts	Specific scheme	A14 improvements relieved a major bottleneck on the SRN between Cambridge and Fboro. Removal of traffic from Hunts viaduct also improved environment in town	Noted
75	Chapter 3: Hunts	Highways	CPCA currently bidding for National Highways Legacy Funds to support a Highways Academy in Huntingdonshire. This should reduce barrier to those wishing to access education - something the CPCA recognises as a key issue	Noted.
76	Chapter 3: Hunts	EV and alternate fuels	More rollout of EV charging points in rural Hunts req. as currently well below national average.	Noted. EV and alternative fuels strategy/policy to follow
77	Chapter 3: Hunts	Active Travel	recognise that Huntingdon already boasts connected, dedicated, high-quality walking and cycling infrastructure, but this should be extended to promote the use of active modes.	Noted. Additional detail on AT in local section
78	Chapter 3: Hunts	Bus	There should be a more comprehensive bus network strategy focussing on core inter-urban routes including Huntingdon.	Noted. BSP to cover bus routing in local areas
79	Chapter 3: Hunts	Micromobility	Focus on Mobility as a Service (Maas) to promote alternative modes such as e-scooters and e-bikes where the user can access the service digitally.	Noted. Micromobility policy to follow.
80	Chapter 3: Hunts	Bus	LTCP should focus on Demand Responsive Transport (DRT) in rural areas, such as the Stagecoach TING service currently being trialled in west Huntingdonshire This service employs four small single deck buses from Stagecoach East to provide bus services on demand across 360km2 of the region. Passenger levels have continued to increase significantly, and as a result the six-month trial has been extended for a further three months, with the potential for a revised service to commence in July 2022	Noted. Local section to be amended to emphasise rural PT requirements
81	Chapter 3: Hunts	Specific scheme	Sustainable alternative travel modes will be key to Huntingdonshire however the need remains to invest in targeted highway networks, such as the A141 and St Ives Improvements that will address issues for all users (including active travel and public transport users). The A141 and St Ives Improvements project will be accelerated to reduce congestion and improve reliability across the study area to facilitate sustainable growth, improve public realm, as well as connectivity through active travel modes, walking and cycling.	CPCA committed to developing A141 to OBC and to deliver project as part of long term plan
82	Chapter 3: Hunts	Highways	There is a need to invest in targeted highway networks, particularly the A141 corridor, and this should address issues for all users including active travel and public transport users. A greater emphasis on how active travel modes can be supported in highway improvements is required.	CPCA committed to developing A141 to OBC and to deliver project as part of long term plan
83	Chapter 3: Hunts	Evidence	We note the various constraints identified for Huntingdonshire.	Noted
84	Chapter 1	Active Travel	Whilst road space re-allocation is briefly mentioned, we would suggest that a more serious proposal is provided to deliver the hard choices around reducing private car use for the existing communities.	Noted
85	Chapter 2: Our strategy	Specific scheme	More explicit support for the East West rail project to provide a strong evidence base to Government – reinforcing the Region wide support for the project given current the challenges to the project.	East West Rail is being progressed by the EWR Co. The route has been selected based on a range of criteria. This is a key scheme to improve sustainable connectivity to our region and the CPCA will continue to engage closely with the EWR Co as the scheme progresses.
86	Chapter 3: Greater Cambridge	Productivity	To help facilitate the growth there should be more focus on how cross city (n-s / e-w) transport corridors are delivered to facilitate this spatial vision.	GCP are looking at proposals for this type of thing. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board [cms.uk.com]
87	Chapter 3: Greater Cambridge	Productivity	May be a need to use public funds to help facilitate infrastructure, e.g. by purchasing land	Noted. This is an option to CPCA as transport authority and CCC as highways authority already.
88	Chapter 3: Greater Cambridge	Productivity	It would be useful to see more detail in the Plan on the expected funding proposals behind the initiatives outlined - to demonstrate the funding assumptions behind them and to provide robustness and credibility to the Plan. Willingness to be involved in process of reviewing and exploring funding options	Noted. Delivery plan and local strategies to focus more on funding and delivery
89	Chapter 3: Greater Cambridge	EV and alternate fuels	Innovations in new transport modes, transport tech and fuels are moving very quickly, and we would suggest more focus on this to guarantee the Plan is forward looking and future proofed.	Noted. Further policy and detail on alternative fuels and EV to follow
90	Introduction	Partnership	1.Unclear CPCA, Local Authorities (LAs), Department for Transport (DfT) roles in delivering the LTCP	CPCA are responsible for delivering this LTCP. DfT sets guidance on LTP's. Other LA's are partners and consultees
91	Chapter 1	Objectives	Mismatch in priorities. Key objectives around the environment, air quality and climate change are at odds with the funded/approved schemes on A-roads but vague	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required to these.

92	Chapter 1	Climate	In the current LTCP there is no detail on specific measures targeted at reducing emissions from LGVs and HGVs. No clear plan on how to coordinate efforts local to national, nor who decides which are the priorities when funding becomes available. If there is a real drive for alternative fuelled LGVs and HGVs, then careful planning needs to be designed to allow space for hydrogen refuelling stations for hydrogen fuel cell electric vehicles, or new multi-user logistics depots in central urban areas and mobile city hubs and micro-consolidation distribution centres (where smaller couriers collect their parcels from mobile hubs and then make deliveries using bicycles, or on foot).	Noted. The section on freight (and HGV/LGV) will be updated in the our strategy section. This will include promoting alternative fuels (and modes) for movement of goods where possible. In terms of emissions, the WSP work is investigating how carbon and traffic reduction can be better assessed within the LTCP
93	Chapter 5: Monitoring and performance	Targets and indicators	No clear policies to drive reduction in private car mileage. Whilst there is a mention of reducing car usage by 15% in the region in line with the recommendations from the Independent Climate Commission, there is no articulated plan on how the CPCA or LA's could drive this reduction in car usage.	WSP work looking at the impact of the various major schemes. Local strategies, delivery plan (to follow) and child docs will add detail on how schemes, policies and aims can be delivered.
94	Chapter 3: Greater Cambridge	Connectivity	Urge the CPCA to ensure the LTCP acknowledge and put in place the policy hooks for enhanced and potentially segregated cross city connectivity within which we can then look to develop our proposals further with partners.	GCP are looking at various schemes for Greater Cambridge. This and the local strategy will include detail on specific movements and proposals for Cambridge. LTCP strongly supports GCP programme of works and proposals that will emerge through the updated local strategies.
95	Chapter 3: Greater Cambridge	Suggested scheme	Suggest wording that better reflects the following potential options is included: A northeast orbital connection which connects Cambridge East to the Cambridge Northern Fringe Area. The route would connect from a relocated Newmarket Road P&R to a point in the northern fringe having bridged the River Cam and the railway corridor and would dismount into the existing 58 lanes to Cambridge Busway and the proposed Waterbeach to Cambridge public transport corridor	GCP are looking at various schemes for Gr Cambridge. This and the local strategy will include detail on specific movements and proposals for Cambridge. LTCP strongly supports GCP programme of works and proposals that will emerge through the updated local strategies
96	Chapter 3: Greater Cambridge	Rail	Suggest wording that better reflects the following potential options is included: A southern route from Cambridge East to the southern busway network via Davey Road and the Clifton Industrial Estate. At the western end of Davey Road the public transport route could provide access to a new eastern access into Cambridge Railway Station delivered in combination with the new island platforms needed to support east West Rail.	GCP are looking at various schemes for Gr Cambridge. This and the local strategy will include detail on specific movements and proposals for Cambridge. LTCP strongly supports GCP programme of works and proposals that will emerge through the updated local strategies
97	Chapter 3: Greater Cambridge	Related documents	Support reference to Cambsourne to Cambridge Better Public Transport and Active Travel Project, as well as specific reference to Scotland Farm in providing a new Travel Hub	support noted
98	Chapter 3: Fenland	Bus	Improvements in public transport around our start and finish times (7.30-8am & 4.30-4.45pm) along with improved public transport in the evenings and weekends for leisure purposes would provide an incentive for current and / or future employee's. Improvements in weekday daytime services would also help customers / suppliers who are wishing to utilise public transport.	Noted and agreed. Covered by changes to Fenland section. Additional detail, more sub headings to bring out key points.
99	Chapter 3: Fenland	Bus	Having rapid, predictable public transport to local train stations such as March and/or Ely that are timed to coincide with train timetables would also help particularly in early mornings, late afternoon, evenings and weekends. Improvements to more frequent, earlier and later trains from Manea station along with a connection from Chatteris to Manea would also be helpful.	Noted and agreed. Covered by changes to Fenland section. Additional detail, more sub headings to bring out key points.
100	Chapter 3: Fenland	Bus	Accessibility to the North Cambridgeshire Training Centre via regular public transport is going to be significant in our impact to improving local skills within Fenland and the surrounding areas. Learners from Chatteris will be able to cycle or walk to the centre to attend their training classes but there is currently a lack of transport options from outside of the town. With a large proportion of our learners being 16-18, many are unable to drive or afford to own and run their own vehicle in the current cost of living and therefore they rely heavily on the public transport sector to access their education, and even workplace.	Noted and agreed. Covered by changes to Fenland section. Additional detail, more sub headings to bring out key points.
101	Chapter 3: Fenland	Highways	A range of agricultural vehicles are required on farm and need to use roads to access property (both land and buildings) in a range of locations which are often isolated. There can be peaks and troughs in the use of these vehicles and their access requirements. Road schemes must allow for practical access along their entire length for permitted road vehicles, including agricultural vehicles.	Noted and agreed. Local design for road schemes to deal with this on a case by case basis.
102	Chapter 3: Fenland	Bus	Transport links also help to ensure employees can access work opportunities and reduce social and economic isolation which can be particularly acute in rural areas. Those working on farms, orchards, glass houses, pack houses, or in the supply chain, can live in a variety of locations from on farm, to local villages and towns, or travel in for seasonal work. The families of workers who live in rural areas need sustainable access options too. Rural isolation can lead to a range of associated issues including poor mental health and wellbeing, as well as lower skills and education attainment levels.	Noted and agreed. Covered by changes to Fenland section. Additional detail, more sub headings to bring out key points. Inc. social inclusion
103	Chapter 3: Fenland	Productivity	The strategy needs to consider the long term needs of the region, including potential population growth, as well as integrate the requirements determined by policies from national government departments.	Noted and agreed. No change required. LTP looks long term and is aligned with local growth and national policy
104	Chapter 1	Goals	Supports CPCA's encouragement of integrated planning approach for guiding the investment in transport infrastructure	support noted
105	Chapter 1	Vision	The CPCA should go further in this LTCP to emphasise the importance of a fully integrated, high quality, reliable, convenient, affordable, safe and accessible transport network for all. The LTCP should acknowledge the need to ensure growth is focused around high quality transport corridors, which is referenced in the body of the document but not specifically within the vision, goals or objectives.	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required to these.
106	Chapter 4: Policies	Targets and indicators	Welcome the proposal to reduce vehicle miles, but in order for this to be realised infrastructure such as park and ride, must be properly and appropriately considered before plans are taken forward to deliver it.	Noted
107	Chapter 3: Greater Cambridge	Specific scheme	Significant concerns that the proposed siting of park and ride at Scotland Farm is not best placed to deliver either a travel hub, or to intercept vehicle traffic as best it can. Thus, the current proposals of the GCP are not aligned to the aspirations of this LTCP and should be revisited accordingly.	Comment noted. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/assets/library/about/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cms.uk.com)
108	Chapter 3: Greater Cambridge	Related documents	Welcome the reference in the Plan to the emerging Local Plans for Cambridgeshire and South Cambridgeshire which seek to define the development needs for homes and jobs to 2041,	Noted
109	Chapter 3: Greater Cambridge	Bus	Support proposals for integrated travel hubs which combine multiple modes with park and ride to offer viable alternatives to the private car and can truly facilitate sustainable housing and employment growth.	Support noted
110	Chapter 3: Greater Cambridge	Specific scheme	LTCP does not accord with the current approach being undertaken by the GCP towards park and ride associated with C2C, which is instead pushing delivery of park and ride at Scotland Farm in respect of C2C east of Cambsourne, in a location that offers an inferior and less connected alternative to that promoted by MGH at Land North of Cambsourne.	The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/assets/library/about/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cms.uk.com)
111	Chapter 1	Highways	Supportive of the LTCP, views all existing projects and look forward to collaboration on projects within Cambridgeshire and all Highway matters relating to the Strategic Road Network	Support noted
112	Chapter 2: Our strategy	Cross border issues	Lincolnshire is not mentioned at all. Spalding is mentioned just once, and Lincoln and Boston are not mentioned at all. Other counties, cities and towns are mentioned.	Noted. Fenland and Peterborough local section to be updated to inc. importance of Lincolnshire as travel location to/from Fenland. Also proposed is more clear statement on partnership working with neighbouring authorities. Statement on neighbouring authorities priorities to be added too, without specific reference to schemes
113	Chapter 3: Fenland	Cross border issues	The LTCP needs to clearly recognise how important transport connectivity between Peterborough and Fenland to South East Lincolnshire is to both areas. We are concerned that the current draft LTCP does not reflect the importance of connectivity to Lincolnshire and the 'on the ground' reality and functional economic geography, with South East Lincolnshire being one of the main trading partners for Peterborough and Fenland.	Noted. Fenland and Peterborough local section to be updated to inc. importance of Lincolnshire as travel location to/from Fenland. Also proposed is more clear statement on partnership working with neighbouring authorities. Statement on neighbouring authorities priorities to be added too, without specific reference to schemes
114	Chapter 3: Fenland	Cross border issues	The current draft Cambridgeshire and Peterborough LTCP focuses heavily on links to other areas within the sub-national transport body area in which CPCA sits (EHE) and also to Norfolk and Suffolk (Transport East), but this does not fully reflect the needs of Peterborough, Fenland and the areas they interact with in South East Lincolnshire. It is vital for CPCA and South East Lincolnshire to work together to ensure that the transport needs in this area informs all three sub-national transport plans.	Noted. Fenland and Peterborough local section to be updated to inc. importance of Lincolnshire as travel location to/from Fenland. Also proposed is more clear statement on partnership working with neighbouring authorities. Statement on neighbouring authorities priorities to be added too, without specific reference to schemes

115	Chapter 3: Peterborough	Cross border issues	South East Lincolnshire proposes that two key routes are added to the A47 route study area to reflect the way in which this route supports the economy of South East Lincolnshire in addition to Cambridgeshire and Peterborough. The Eye (Peterborough) to Boston section of the A16 to encompass this key route for the food industry; link to the Port of Boston and its growth; and to address congestion on the A16/A47 junction. This would build on the current proposals for the A16/A47 Norwood junctions as recognised in the LTCP. The A17/A16 corridor which connect with and interact with Fenland and Peterborough via the A1101 to Wisbech and the A17/A47 at Kings Lynn (as well as the A16).	Noted Fenland and Peterborough local section to be updated to inc. importance of Lincolnshire as travel location to/from Fenland. Also proposed is more clear statement on partnership working with neighbouring authorities. Statement on neighbouring authorities priorities to be added too, without specific reference to schemes
116	Chapter 3: Peterborough	Rail	Peterborough is the hub through which the rail lines which serve Spalding, Boston and Skegness primarily connect to the national rail network. This route is important for freight (especially for the Port of Boston), access to services, travel to work and supports our ambitions, as reflected in the Boston and Skegness Town Deals, to make more use of rail connectivity to support sustainable growth of the East Coast visitor economy. We would welcome a conversation with CPCA on how we can use continued economic growth in South East Lincolnshire to support the case to Network Rail for investment in these routes for rail freight and passengers.	Noted. CPCA to carry out dialogue with SELC
117	Chapter 3: Peterborough	Highways	South East Lincolnshire is pleased to see the reference in 3.24 to dualling the route between Spalding and Horwood and is keen to work with CPCA to make the case for this. Any dualling on the A16 must go at least as far as Spalding, but we would argue for this study to look at options to dual all the way to Boston.	Noted Fenland and Peterborough local section to be updated to inc. importance of Lincolnshire as travel location to/from Fenland. Also proposed is more clear statement on partnership working with neighbouring authorities. Statement on neighbouring authorities priorities to be added too, without specific reference to schemes
118	Chapter 3: Peterborough	Cross border issues	As well as an increase in commuting trips originating in areas to the West of Peterborough, continued and planned growth in South East Lincolnshire will create increased travel to work flows between Peterborough and South East Lincolnshire which need to be reflected in this part of the LTCP.	Noted Fenland and Peterborough local section to be updated to inc. importance of Lincolnshire as travel location to/from Fenland. Also proposed is more clear statement on partnership working with neighbouring authorities. Statement on neighbouring authorities priorities to be added too, without specific reference to schemes
119	Chapter 3: Peterborough	Specific scheme	Can we also please note that the map on page 47 does not have the A16 on it. Instead referring to the A1073 which was replaced with the new A16 in 2011 - this clearly needs to be rectified.	Noted. Update as appropriate
120	Chapter 3: Peterborough	Specific scheme	South East Lincolnshire endorses these assessments of the strategic importance of the A47 to the area, but all of these statements fail to recognise that the A47 corridor is also critical to South East Lincolnshire, which accesses the A47 via the A1175 and A15 to the north of Peterborough; the A16 at Eye; the A1101 at Wisbech; and, the A17 at Kings Lynn. The case for dualling of the A47, particularly from the A1 at Wansford to Peterborough and from Peterborough to Walton Highway near Wisbech, would be significantly strengthened by working with South East Lincolnshire to make the existing and future economic growth case.	Noted Fenland and Peterborough local section to be updated to inc. importance of Lincolnshire as travel location to/from Fenland. Also proposed is more clear statement on partnership working with neighbouring authorities. Statement on neighbouring authorities priorities to be added too, without specific reference to schemes
121	Chapter 2: Our strategy	EV and alternate fuels	The plan is successfully in line with the UK's goal reaching net zero by 2050. A key factor which must be considered is the rise in electric vehicles, to sustainably plan for the future it is essential to build on the EV infrastructure, especially in rural communities.	noted
122	Chapter 2: Our strategy	Freight	Although the draft report has extensive goals and aims, it is important that the final version of the plan considers neighbouring authorities and how the LTCP can work with them. This is essential for both the movement of passengers and freight which will be essential for connecting the East of England region as a whole to the rest of the UK.	Noted. It is proposed that a more clear statement on partnership working with neighbouring authorities is made within 'our strategy' section.
123	Chapter 1	Partnership	Urge the CA to work with others in the wider East region on this objective	Noted. Commitment to more partnership working
124	Chapter 1	Goals	Support this LTCP and agree with the objectives and goals set out	Support noted
125	Chapter 1	Active Travel	Concerned about the change of surfacing rendering many paths unsuitable for trotting and cantering, would prefer that they aren't tarmacked over for cyclists. Environmental benefits to retaining soft surfaces	Noted. Active Travel strategy and ROWIP have key role in individual schemes and routes. LTCP is clear equestrians remain an important mode of travel that should be catered for.
126	Chapter 1	Targets and Indicators	Ask that qualitative information is also considered as well as surveys	Noted. Active travel strategy is clear that each scheme is looked at on a case by case basis and qualitative evidence will be welcomed at this time.
127	Chapter 3: Greater Cambridge	Suggested scheme	We think that the long-term future of transport around Cambridge should be based on a network of light rail lines supported by bus services.	CPCA has a range of proposals looking at future transport around Cambridge. The GCP is managed in accordance with the agreed assurance framework which can be found here: http://www.greatercambridge.org.uk/assets/library/Abou/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cms.uk.com). No change.
128	Chapter 3: Greater Cambridge	Rail	Buses on the present guided busway have to make their way into the city on the existing road system, which substantially increases their journey times as well as adding to congestion. It would appear that the proposed "segregated public transport" corridors would do exactly the same and would lead to greater congestion in the city.	Comment noted. The Making Connections package of measures specifically addresses the point made about congestion through the introduction of a congestion charge and the reallocation of road space to enable better reliability of buses. No change to plan.
129	Chapter 3: Greater Cambridge	EV and alternate fuels	There would also be increased air pollution as electric buses, although advertised as "zero emission", produce significant non-exhaust emissions (NEEs) from tyre and road surface wear, more even than diesel buses, due to the extra weight of the batteries.	Comment noted. It is acknowledged that electric vehicles produce pollutants from tyre and road surface wear. No change to plan.
130	Chapter 3: Greater Cambridge	Connectivity	The GCP proposals do not appear to address the problem of cross-city connectivity, connecting for example residential developments to the west of Cambridge to the Bio-medical campus or those to the south east to the West Cambridge Campus.	Comment noted. Add in additional text in the Greater Cambridge section to strengthen the narrative on need for cross city connectivity.
131	Chapter 3: Greater Cambridge	Safety	Raises a number of very local issues facing the Greenlands Estate in Cambridge regarding the wider issues of CUH/CBC success having unintended negative consequences on its residential neighbours. Issues include loitering and misuse of communal greens, obstruction of highway and communal driveways, maintenance of communal driveways, , speeding and motor cycle use, personal safety, street and communal driveways	This is an issue for local strategy and not really an LTCP issue.
132	Chapter 1	Vision	The Combined Authority's proposed vision reflecting the need to respond to climate change, protect the environment, and support sustainable economic growth is strongly supported. The six overarching goals for the LTCP in relation to productivity, connectivity, climate, environment, health and safety are supported.	Support noted
133	Chapter 3: Greater Cambridge	Active Travel	Generally supports the proposed transport measures identified in the draft LTCP in relation to Waterbeach Barracks. Placing a greater emphasis on active travel, sustainable modes, and Sustainable Travel Hub is a fundamental part of the Waterbeach Barracks design and it is therefore strongly supported as a priority for the Cambridge network hierarchy expressed in the draft LTCP (Page 74).	Support noted
134	Chapter 3: Greater Cambridge	Bus	U&C generally supports the proposed approach for South Cambridgeshire within the draft LTCP, including the four new public transport corridors and also the recognition to create a 'world class bus network'. Further detail on this would however be welcomed in terms of what it would entail specifically for individual areas.	Support noted. Updated local strategy (child doc) will provide detail
135	Chapter 3: Greater Cambridge	Bus	The principle of Travel Hubs is supported and the proposals for the Wellcome Genome Campus will seek to align with and support the approach within the draft LTCP.	Support noted

136	Chapter 3: Greater Cambridge	Highways	It seems that there is generally a coordinated response to key areas of growth, including both employment and residential destinations. However, the Wellcome Genome Campus and its connectivity along the A1301 corridor and with the wider area, appears to be a significant omission from the current planned and emerging transport strategies and schemes. U&C and Wellcome are concerned about this oversight and the potential impact this could have on both the success of the Campus, its ability to achieve its ambitions in terms of sustainability and world class transport and on the wider movement network if WGC, as a key destination, is not embedded within the LTCP. We strongly consider that the status and importance of the WGC needs to be elevated and a more coordinated transport approach is required to ensure the Campus benefits from excellent connections if it is to continue to compete in the international arena.	Noted. The GCP have proposals for PT and AT schemes in this area and CCC/CPCA are discussing the possibility of the Roynton to Granta Park study progressing to SOBC.
137	Chapter 3: Hunts	Rail	U&C strongly believe planned growth to the east of St Neots represents a positive and sustainable strategic location which can benefit from potential connection into the proposed East-West Rail route to enable sustainable travel patterns. This could unlock additional growth in this location, supported by both existing and planned infrastructure. U&C therefore support the draft LTCP support of East West Rail from Cambridge to Oxford, including the potential for a new station south of St Neots at Tempsford.	Support noted
138	Chapter 3: Hunts	Highways	The Huntingdon area plan on page 89 would benefit from the labelling of the St Neots Strategic Expansion Location, which includes Wintringham.	Noted. Agreed - simple map addition
139	Chapter 3: Hunts	Specific scheme	The draft LTCP references the potential A141 improvements around Huntingdon (and linking to St Ives) on pages and BA, B6, B7. Whilst there has been a degree of uncertainty regarding this route which has hindered sustainable development, it is absolutely crucial that any interventions to key road corridors are not delivered at the expense of better walking, cycling and public transport connectivity, as highlighted on page B6. The intention to place a greater emphasis on how active travel modes can be supported in highway improvements (as specified on pages B4 and B5) is therefore strongly supported.	Support noted
140	Chapter 3: Hunts	Shared Mobility	From a broader perspective, the draft LTCP should therefore further consider the potential for strategic scale sustainable transport linkages, including potential for bus or priority mass transit options to St Ives and Cambridge from Alconbury Weald.	Noted. Use wording in Hunts LP - https://www.huntingdonshire.gov.uk/media/3872/190516-final-adopted-local-plan-to-2036.pdf - pg138
141	Chapter 3: Hunts	Related documents	The reference on page B3 to Huntingdonshire's Local Plan (and that development will be focussed in four spatial planning areas) should additionally note that sustainable growth in Huntingdon is also focussed on two Strategic Expansion Locations, at Alconbury Weald and St Neots East.	No change required. Current explanation is sufficient (checked with HDC).
142	Chapter 3: Hunts	Rail	The draft LTCP reference on page B4 to a new rail station at Alconbury (Weald) is supported. As a sustainable form of transport, the draft LTCP should advocate more strongly for the new railway station, and the benefits this potential modal shift would provide, including within the 'Alconbury' section on page B7.	Support noted. -USE WORDING IN HUNTS LP - https://www.huntingdonshire.gov.uk/media/3872/190516-final-adopted-local-plan-to-2036.pdf pg138
143	Chapter 3: Hunts	Rail	The Huntingdon area plan on page 89 would be improved by illustrating the route of the East Coast railway line. Furthermore, the potential new Alconbury Railway Station should be illustrated on the east side of Alconbury Weald development rather than as currently illustrated on the A1 Road. To further aid clarity, the Alconbury Weald development should be more accurately labelled (the position of the text is currently shown to the west of the A1).	Agree addition of ECML is useful. AGREE THAT SHOWING ECML IS FINE AND DO INDICATIVE BLOB FOR STATION ON MAP
144	Chapter 5: Monitoring and performance	Goals	The CA should consider more metrics to measure productivity that tie into their strategic objectives, eg no of residential dwellings within the region that fall within a 30 minute sustainable commute to an employment hub, or the number of public transport routes that improve journey to home, education, employment, and leisure to within 30 mins	This is tied to Local Plan and planning issues. Local strategies will consider such data.
145	Chapter 1	Health	The draft plan does not go into detail as to how it is going to achieve a public transport network that will promote 'social inclusion' via the four factors highlighted, 'available, accessible, affordable and appropriate'. In particular 'affordability and 'appropriateness' should consider are not fully considered.	The LTCP is setting the vision and policy direction for PT and includes a number of 'major' PT schemes. The local strategies and the BSP will tackle specific issues such as accessibility for specific places. The CPCA is also investigating ways in which the bus and PT network can be better delivered, through frameworks and investigating the viability of funding the network in a different way
146	Chapter 1	EV and alternate fuels	The plan needs to be more specific to actively encourage non-fossil fuel (electric, hydrogen) solutions in transport.	noted. alternative fuels inc. EV to be promoted further in LTCP child doc
147	General	Interchange	The new transport network needs to be considered holistically so that conflicts between alternative modes of transport are eliminated as best as possible	noted.
148	Chapter 1	Connectivity	Promotes idea of 15-min city and broadening out to consider how this could work in more rural settings. Key to unlocking this is mapping of amenities to population centres and applying a catchment principle to provide policy direction shown gaps in connectivity.	additional discussion on rural areas and connectivity to and within them is being made, both in main strategy and in local sections
149	Chapter 2: Our strategy	Freight	Acknowledgement in the draft LTCP that the potential the rail network has for greater freight movements is noted, however suggest going further by transitioning the vast majority of freight movements from currently congested roads to underutilised railways.	Comment noted. It is recognised that the LTCP needs a stronger reference to freight movements. The suggested approach needs significant central government support to facilitate.
150	Chapter 2: Our strategy	Freight	The 'secure freight consolidation centres' identified could be located on the rail network	Comment noted. It is recognised that the LTCP needs a stronger reference to freight movements. The suggested approach needs significant central government support to facilitate.
151	Chapter 3: Fenland	Rail	Suggest considering extending the Wisbech Rail link to King's Lynn, creating an alternative to the A47	Noted. LTCP supports Wisbech rail link but details on its specifics are not for the LTCP.
152	Chapter 3: Fenland	Connectivity	Market town connectivity will be improved so that parts of our region are not left out from future opportunities. We need to do this by considering viable 15-minute communities or neighbourhood hubs	Noted. LTCP supports 20 min neighbourhoods
153	Chapter 2: Our strategy	DRT	DRT has a big role to play in the future, interlinking with 15-minute communities to provide greater connectivity outside of these areas.	Noted and agreed. Covered in LTCP
154	General	Wider policy areas	Strong governance needs to be applied, together with policy around how new developments are delivered.	Noted however this is something which should be addressed by the local plan
155	Chapter 1	Connectivity	Digital connectivity should be available to all, including those in more rural areas within our region	Noted. Digital policy to follow
156	Chapter 2: Our strategy	Freight	Freight movement should be transitioned away from the road network thus reducing emissions	Noted. LTCP to be improved on freight and HGV.
157	Chapter 1	Environment	Biodiversity measures should be considered holistically across the region and linked to a 'green vision' for the region as a whole.	Noted.

158	Chapter 1	Active Travel	Transition to more sustainable travel modes should come with benefits to public health - reduced congestion leading to better air quality and increased physical activity through active travel	Noted. Public health and AQ key aspects to LTCP
159	Chapter 1	Safety	The safety of the transport modes should be considered from both physical safety through the prevention of accidents as well as personal safety in terms of individual passengers feeling safe in their surroundings.	Noted and agreed. Safety section to be improved and can check this
160	Chapter 1	DRT	Review of the benefits of the TING trial, with further expansion of that initiative if proved successful	Noted.
161	Chapter 2: Our strategy	Targets and Indicators	Revamp our approach to Planning Policy in the region to facilitate integration of development proposals for the regions so that they are intrinsically linked to the LTCP to enable progress to net-zero.	Noted however this is something which should be addressed by the Local plan
162	Chapter 1	Safety	Conscious that the plan will drive investment decision making and plans for the future so we welcome your commitment to considering and improving the safety of our transport network, whilst ensuring actual and perceived barriers are addressed and minimised. We would like to ensure partners are actively considering road and community safety issues in their plans and bids for transport projects.	noted. LTCP to improve safety section and commit to working with partners.
163	Chapter 1	Safety	We welcome the links made to road safety and Vision Zero. The Commissioner will continue to support the partnership's ambition to achieve a zero road deaths or serious injuries in Cambridgeshire by 2040, supporting the county's Vision Zero Partnership. The new Local Transport and Connectivity Plan provides an opportunity to enshrine your commitment into future planning.	Support noted. No change to plan.
164	Chapter 1	Safety	Within the framework for achieving the ambitions set out in the draft plan, we would also like to highlight the opportunity to enhance the broader safety focus of the plan in terms of crime prevention. Improving people's feelings of safety should help them to make more sustainable travel choices.	Noted and agreed. To be included in new safety section
165	Chapter 1	Safety	Your new Local Transport and Connectivity Plan provides an opportunity to highlight the need more broadly in transport projects, to design out and prevent crime from the outset. It would be helpful for wider partners to consider these issues as part of their project design.	Noted
166	Chapter 3: East Cambs	Rail	Support for the CA's efforts with Network Rail to deliver capacity improvements through the Ely area and for lobbying Network Rail for the doubling of track capacity between Newmarket and Cambridge and Soham and Ely to facilitate the reinstating of Snailwell Loop.	Support noted. No change to plan.
167	Chapter 3: East Cambs	Rail	Keen to see delivery of hourly Ipswich to Peterborough service and the implementation of EWR Central Section which would support extension of services to Newmarket, Bury St Edmunds and Ipswich.	Support noted. No change to plan.
168	Chapter 3: Greater Cambridge	Bus	Stress the need for fast, frequent and reliable public transport improvements on the Haverhill to Cambridge corridor including mass rapid transit and express services.	Noted. GCP looking at improvements for part of this corridor through its CSETS work. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com)
169	Chapter 3: Greater Cambridge	Bus	Interested to know more about the proposed rollout of demand responsive transport services across East Cambridgeshire and to what extent they may interact with rail stations at Kennett and Newmarket.	Noted. CPCA to liaise with WSC.
170	Chapter 3: East Cambs	Partnership	Suggest establishing a formal arrangement between CPCA and West Suffolk Council whereby can work together on cross-boundary issues such as bus service improvements, DRT schemes, A142 study and A14/A11 junction	A new section is to be added to strengthen intention for partnership working. CPCA to liaise with WSC.
171	Chapter 3: Greater Cambridge	Partnership	Welcome consideration of additional public transport to links from Newmarket Rd P&R to the employment centres of Milton Science Park and Cambridge Biomedical Campus	Support noted. No change to plan.
172	Chapter 3: Greater Cambridge	Specific scheme	Regarding the A11/A1307 junction new travel hub we would like to understand if the new A11 transport hub will include electric bus charging infrastructure.	Noted. GCP delivering this. GCP looking at improvements for part of this corridor through its CSETS work. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). Suggest WSC liaise with GCP
173	Chapter 3: East Cambs	Specific scheme	Support the inclusion of the A142 capacity study and the commitment to work with partners to assess and develop further improvements to the A14/A142 junction 37. Also support the reference to junction 38 where the A14 meets the A11.	Support noted. No change to plan.
174	Chapter 3: Greater Cambridge	Bus	Requesting more affordable public transport and a management system similar to TIL which would act as an umbrella organisation overseeing transport in Cambridgeshire.	CPCA investigating ways in which buses can be delivered. GCP also doing similar for Gtr Cambridge
175	Chapter 2: Our strategy	Bus	Draft LTCP lacks a regional plan to replace conventional rural bus services by a regional busway network to take the lead in the development of the region's transport infrastructure as a whole.	Noted. The BSIP is aiming to deal with improvements to the wider bus network
176	Chapter 2: Our strategy	EV and alternate fuels	Long-term effect of Covid restrictions, spiralling energy and fuel costs, cost of switching to EV vehicles could provide opportunity for an innovative review of traditional modes of bus travel to and from places of work and business around the region, avoiding reliance on private vehicles to fill the deficiencies in transport supply.	Noted. The BSIP is aiming to deal with improvements to the wider bus network
177	Chapter 2: Our strategy	Bus	Makes suggestions around how bus services could be reviewed. This includes: looking at speed and ease of traffic flow, identifying existing key strategic routes between principal urban centres, establishing express inter-city busway network,	Noted. The BSIP is aiming to deal with improvements to the wider bus network
178	Chapter 2: Our strategy	DRT	An integrated transport network across the CA area could be established on three levels, namely rail services, interurban primary busway routes and DRT bus services serving small communities and feeding into busway routes.	Noted.
179	Chapter 2: Our strategy	Bus	Suggests three levels of travel hub, namely interchange service hubs, urban hubs and mini hubs.	noted.
180	Chapter 3: East Cambs	Partnership	Would welcome the opportunity for further and continued engagement to ensure cross-boundary considerations are embedded into project development and delivery, and to optimise outcomes for our respective regions.	Noted. Further dialogue welcomed

181	Chapter 3: East Cambs	Connectivity	Improved connectivity for rural communities, providing faster and more frequent connections will improve access to jobs and education and CPCA's ambitions to achieve a 15% reduction in car mileage and strategic proposals, such as North to South and East to West rail and road improvements (Ely, Soham and Newmarket rail improvements, and improvements on the A10, A14, A142, and A47 road corridors), which support these aspirations are welcomed.	Support noted. No change to plan.
182	Chapter 2: Our strategy	Targets and Indicators	Support the principle of the LTCP's commitment to a reduction in car mileage by 15% by 2030, using a 2019 baseline, across the region, drawing on the recommendations outlined in the Cambridgeshire and Peterborough Independent Commission on Climate Report. We note that the practical application of this commitment and therefore its specific impacts remain to be determined and we would welcome further engagement on this as it develops.	Noted. Further dialogue welcomed
183	Chapter 3: East Cambs	Highways	Proposals to continue developing the capacity study of the A142, and to work with partners to assess and develop potential solutions to junction capacity constraints of the A14/142, are welcomed and would go some way to supporting improvements of our cross-country key movement corridor as identified in our IDP, which is considered a vital transport investment opportunity for our region. The A14 (particularly at J37 (A142)) remains very vulnerable to further growth in East Cambridgeshire and we welcome the opportunity for further engagement and partnership working.	Support noted. No change to plan.
184	Chapter 3: East Cambs	Specific scheme	We would welcome an opportunity for further engagement to ensure consideration is focused on improvements to local connectivity along the A1307 corridor, including east of the A11, that better accommodate such movements.	Noted. Further dialogue welcomed
185	Chapter 3: East Cambs	Cross border issues	We would welcome further engagement with CPCA and regional partners to investigate opportunities to improve access to Stansted Airport, in particular supporting growth through sustainable transport improvements	Noted. Further dialogue welcomed
186	Chapter 3: East Cambs	Cross border issues	We would welcome discussions, along with partners, on potential cross-boundary transport improvements, including active travel.	Noted. Further dialogue welcomed
187	Chapter 3: Greater Cambridge	Specific scheme	Strongly object to CA's endorsement of the GCP Cambourne to Cambridge scheme, on grounds of environmental damage and low BCR. Wish to engage with the Mayor on the C2C off road route.	The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com)
188	Chapter 3: Greater Cambridge	Specific scheme	Strongly object to CA's endorsement of the GCP Cambourne to Cambridge scheme, on grounds of environmental damage, cost and low BCR.	The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com)
189	Chapter 1	Goals	There is little distinction between the wording of the goals and those of the objectives. The goals should be the longer-term outcome while the objectives define the measurable actions to achieve an overall goal.	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
190	Chapter 1	Goals	It is not clear how the proposed objectives will be achieved. Instead of the traditional pyramid of responsibility, the figure on page 10 of the consultation document betrays the fact that the responsibility to achieve these objectives is split between several authorities with no single authority with the power to oversee and co-ordinate their efforts. In short, the strategy cries out for the setting up of a single body with the powers, responsibilities and resources to deliver it.	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
191	Chapter 1	Goals	Within the goals and objectives, the message relating to the Environment is muddled – sometimes titling it 'Environment' and other times 'Natural Environment'. For example, on page 20 of the draft Plan, the environment goals and objectives are much more than just Natural Environment. They should be titled Environment and the supporting text refer to natural, historic and built environments.	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
192	Chapter 1	Environment	The Environment goal only refers to 'protecting and improving our green spaces and improving nature'. The environmental goal should be expanded to include protecting and improving 'historic and built space' alongside protecting and improving green space. The environment objective should then set out the actions to achieve this goal. We would suggest that these should include avoiding loss of natural and historic environments; minimising visual intrusion in the landscape and skyline, and minimising light and noise pollution.	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
193	Chapter 2: Our strategy	Environment	The narrative of this chapter is hard to follow. The guiding principles are listed on page 30 but the following pages headed up "Guiding Principles" do not match the bullet pointed list but deal with strategy topics. The strategy essentially repeats the goals and objectives, many several times over, in various forms of words, with some additional justification and explanation. The 7th bullet point is 'Greening our transport infrastructure and enabling access to our high quality green open spaces'. Further clarification is needed on this guiding principle. It is unclear whether 'greening' is referring to reducing greenhouse gas emissions or improved landscaping. It is important that you clarify what is meant by 'high quality green open spaces' and how the provision of transport infrastructure is going to deliver it. We would be very concerned if this refers to narrow strips of landscaping beside transport infrastructure rather than substantial open areas which can be managed to be of benefit to nature and people.	Noted. Structural changes to this chapter are proposed
194	Chapter 2: Our strategy	Public Realm	There is very little effective intervention on this element of the strategy. Reference is only made to Low Traffic Neighbourhoods and 20-minute neighbourhoods.	Noted. Potential for some beefing up of these elements in the our strategy chapter
195	Chapter 2: Our strategy	Climate	The commitment to a target of net zero carbon by 2050 is not referenced at all within the bullet points on page 30. Climate change appears towards the end of the section on "Overall Strategy". Surely, tackling climate change should be the priority of the plan and the driving force behind the strategy? The plan must be more ambitious than achieving Zero Carbon by 2050 and must be sufficiently flexible to allow for subsequent changes, so that the policies can evolve to cope with the changes that are being brought about by global warming and the loss of natural diversity. There is little substantive detail on the interventions to tackle climate change.	Noted. WSP work to address
196	Chapter 2: Our strategy	Environment	This only refers to causing minimal destruction to the environment during construction and operation and achieving biodiversity net gain. The strategy should state that infrastructure will be planned to avoid destruction of the natural and historic environment. To meet national and local policy requirements, the delivery of transport infrastructure needs to show how the hierarchy of mitigation measures (Avoid, Mitigate, Compensate) has been embedded into the design of the development. Throughout the Plan, the vision, goals and strategy/guiding principles, reference is made to a commitment to biodiversity net gain. However, no mention is made of the percentage of net gain and the Plan must firmly commit to a minimum 20% net gain to meet the aspirations of the local Councils.	Noted. Needs CPCA review and updated accordingly - biodiversity net gain work to be included. Other examples to be integrated wherever possible.
197	Chapter 4: Policies	Policies	We are very disappointed that the draft LTCP does not include the policies for us to comment on. Therefore, we consider that the draft LTCP is not ready for public consultation and a further public consultation on the policies will be required before the LTCP may be adopted.	Any new policies will form part of a child doc to the LTCP and therefore be subject to a separate consultation. Current policies remain as previously consulted on and published - new ones will be subjected to the appropriate consultation process
198	Chapter 3: Greater Cambridge	Specific scheme	We support the need to encourage more people to access the city on public transport or by active modes. However we object to the strategy of achieving this through building new roads through open countryside, to be used by buses and supported by giant car parks. These new roads, car parks and their associated infrastructure will destroy habitats and damage the landscape, countryside and green belt.	Noted. The LTCP is clear that there is a hierarchy of modes and that alternatives to road building and facilitating private car use will be promoted in the first instance. Where a scheme is proposed by the GCP, the GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com)
199	Chapter 3: Greater Cambridge	Specific scheme	We object to the GCP's preferred route for the Cambourne to Cambridge Bypass. In short, the Local Transport strategy proposes interventions which are destructive of the environment, and there is no evidence that the objectives cannot be achieved by other less damaging means.	The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com)
200	Chapter 3: Greater Cambridge	Specific scheme	We object to the GCP's preferred route for the Cambridge South East Bypass. In short, the Local Transport strategy proposes interventions which are destructive of the environment, and there is no evidence that the objectives cannot be achieved by other less damaging means.	The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com)
201	Chapter 3: Greater Cambridge	Specific scheme	The proposed busways include the provision of new park and ride sites. These result in more tarmac, buildings, and light pollution in the green belt countryside. Encouraging more people to drive to a park and ride site also undermines the investment to improve the coverage and quality of bus services from surrounding villages and towns	The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com)
202	Chapter 3: Greater Cambridge	Specific scheme	We support the provision of a network of Greenways. We are working with the GCP to try and ensure that the routing and infrastructure for these is delivered in ways that minimise their impact on the natural and historic environment. However, we are concerned when there is a duplication of infrastructure in close proximity, such as an active travel route beside a busway as well as Greenway and a pavement. This is caused by a lack of strategic planning and could result in an unnecessary loss of countryside. It must be remembered that all infrastructure generates carbon emissions and has negative environmental impacts.	The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com)

203	Chapter 1	Vision	East Cambridgeshire District Council supports the draft Local Transport and Connectivity Plan (LTCP) vision, and the aims and objectives presented.	Support noted. No change to plan.
204	Chapter 1	Vision	The Council welcomes the inclusion of a specific reference to rural areas in the vision, but would like to understand the vision for transport in Cambridgeshire and Peterborough over the short, medium and long term. What will the transport network look like in 5 years, 20 years and 50 years?	The delivery plan will detail future proposals and reference to EC Transport Strategy, to be delivered for local schemes. Also add section child documents, local strategies and their role.
205	Chapter 1	Environment	ECDC supports the objectives relating to climate change, carbon emissions and energy reduction and protecting and enhancing the environment. The District Council has declared a Climate Emergency and providing alternatives to the private car is essential to improve air quality and achieving our carbon neutral goals.	Support noted. No change to plan.
206	Chapter 3: East Cambs	Partnership	The Council welcomes the inclusion of 'connectivity' in the Plan as it recognises the environmental and social benefits of being able to work from home and access services online. The Council is keen to work with the CPCA to deliver improved broadband coverage and speeds in East Cambridgeshire and to improve and mobile phone reception across the district.	Support noted. New partnership paragraph/section in plan to be added
207	Chapter 3: East Cambs	Active Travel	Would welcome reference being made to ECDC's own Cycling and Walking Routes Strategy. A list of priority routes has already been identified and feasibility studies already undertaken. This information will be used to seek funding from external sources to enable delivery of the schemes.	Agree. Amend plan to reflect this strategy in local section as well as reference in potential new section in overall strategy on partnership working/related documents
208	Chapter 3: East Cambs	Active Travel	Due to the nature of the roads and the traffic using them, freeing up road space for active travel schemes is challenging and whilst the draft LTCP refers to the fact that within East Cambridgeshire it will be difficult to adhere to government guidelines, it would be useful if information about how this could be overcome was also included in the document. The District has lost out on funding from previous active travel funding rounds so it is essential that this is addressed.	Amendments will be made to tighten up in main strategy regarding rural areas not missing out just because they are rural. This will tie into active travel more strongly. Rural accessibility will be strengthened in the document
209	Chapter 3: East Cambs	Partnership	Would welcome working with the CPCA and other partners on issues such as safe crossings as an integral part of a cycle/walking project, disrepair on existing paths, promotion of existing routes, and funding opportunities.	Support noted. New partnership paragraph/section in plan to be added. Please also refer to CCC district transport strategies and action plan
210	Chapter 3: East Cambs	Bus	Highlights the issues with bus services in East Cambs, They are not direct or convenient due to long journey times and do not provide a viable alternative to the private car. Some communities have no bus service at all. Low population density and longer distances to travel make practical and commercially sustainable public transport difficult in rural areas.	Agree. BSP looks to address this. No change to plan.
211	Chapter 3: East Cambs	Bus	Funding for bus services continues to be reduced and this has led to services in East Cambridgeshire being withdrawn or reduced so that the areas, days and times of operation do not meet the needs of residents. The Council requests urgent financial support from the CPCA for this service. Also keen to understand how the CPCA will address the issue of providing ongoing revenue funding for bus services, particularly rural services which typically require the greatest level of subsidy, if franchising won't provide this. The Council believes it is important to get the balance of subsidised bus fares and subsidised routes correct. Subsidising rural routes must be a priority and must not be forfeited in favour of subsidising fares for additional groups of people – the effect of this would be to see more and more people travelling for free or at low cost in the urban centres.	Comment noted. The BSIP will take the aims of the LTCP and add detail on bus networks. Any CPCA funding will be subject to the business planning cycle. CPCA looking at long term viability for buses and bus frameworks. No change.
212	Chapter 3: East Cambs	Bus	East Cambridgeshire District Council is seeking funding from the Cambridgeshire and Peterborough Combined Authority to trial new bus services identified in its 'New Bus Service Proposals for East Cambridgeshire' Prospectus to allow them to become established and viable. These services will also need support in terms of promotion, information provision, ticketing and infrastructure to increase their viability.	Noted. Any CPCA funding will be subject to the business planning cycle. CPCA looking at long term viability for buses and bus frameworks.
213	Chapter 3: East Cambs	Partnership	The LTCP should include a commitment to work with local authorities and other stakeholders to improve rail connectivity and services across the area.	Comment noted. New partnership paragraph/section in plan to be added
214	Chapter 3: East Cambs	Rail	Support the Ely area capacity enhancement (EACE) programme proposals to upgrade the railway to allow more trains to run through Ely as long as it includes a road solution at Queen Adelaide. Oppose any measures that restrict traffic flow across the level crossings in Queen Adelaide to the detriment of residents and local businesses until alternative solutions are put in place. Accessibility must be retained for MMBs and it is vital that the EACE scheme delivers sufficient additional capacity to meet future demand by delivering train paths to cater for services above and beyond the outstanding franchise commitments.	Support noted. Will look to strengthen text in document to reflect concerns that rail industry do not fully take account of local growth plans.
215	Chapter 3: East Cambs	Rail	The Council will support the CPCA and other stakeholders in lobbying DfT to ensure the EACE project goes ahead.	Support noted. No change to plan.
216	Chapter 3: East Cambs	Rail	The Council would like to see the LTCP promote the importance of the Queen Adelaide Road Improvement Scheme whilst maximising the rail connectivity network for the district and wider area.	LTCP local section to include as part of the EACE improvements it will be necessary to address the local concerns along Queen Adelaide
217	Chapter 3: East Cambs	Rail	The Council welcomes the commitment in the draft LTCP to doubling the track all the way to Soham, which would increase capacity for both freight and passenger services and enable a second platform at Soham Station to become operational and an hourly service to run from Ipswich to Peterborough, and to reinstating the Snailwell loop, which would provide a direct service between Ely, Soham, Newmarket and Cambridge, bringing further benefits to passenger and freight services.	Support noted. No change to plan.
218	Chapter 3: East Cambs	Rail	East Cambridgeshire District Council supports the East West Rail Link eastern section proposals and supports the southern approach because of the benefits it will bring to residents in our district.	Support noted. No change to plan.
219	Chapter 3: East Cambs	Active Travel	Any major improvements to roads and junctions proposed in the LTCP should seek to make better provision for pedestrians, cyclists and equestrians.	Agreed we will strengthen wording around this in overall strategy.
220	Chapter 3: East Cambs	Specific scheme	For the residents and businesses of East Cambridgeshire, dualling the A10 all the way to the BP garage at Ely and improving the junctions along it is an absolute priority. The Preliminary Strategic Outline Business Case work, undertaken by Mott MacDonald in 2018, suggested building a new road to the North West of Ely, which would divert non-local traffic away from the two Ely roundabouts. The Council requests that the Combined Authority investigates this proposal fully before making any decisions about preferred route options. How the A10 is dealt with at the A14 junction also must be considered.	Noted. An issue for the business case work rather than any change to the plan
221	Chapter 3: East Cambs	Specific scheme	The Council supports the provision of infrastructure for active travel that will tie into existing routes and the planned additions, which will provide a continuous route from Cambridge to Ely. We urge the Combined Authority to ensure that the proposed segregated cycle route from Cambridge to Ely is an off-road cycle path and that separate provision for pedestrians and cyclists is provided, not a shared-use path, as set out in the Preliminary Strategic Outline Business Case. Protection for active travel users like cyclists, walkers, and horse riders and safe crossing points at these junctions is essential. Keen to understand provision at the A10 BP roundabout.	Agreed we will strengthen wording around this in overall strategy.
222	Chapter 3: East Cambs	Partnership	The Council welcomes the reference to working with Suffolk County Council regarding the A14/A142 junction in the LTCP document. The LTCP should commit to assess demand and options for an upgrade to junction 38, including an all-movements junction to facilitate freight and help remove HGVs from unsuitable roads.	Support noted. New partnership paragraph/section in plan to be added
223	Chapter 3: East Cambs	Highways	The Council supports the reclassification of the A1123 (A1421) to a B road as it would provide a number of key advantages and opportunities for the East Cambs villages of Haddenham, Stretham, Wicken and Wilburton.	Support noted. No change to plan
224	Chapter 3: East Cambs	Highways	An A142 capacity and safety improvements scheme to deliver local capacity and safety improvements on the A142 between Newmarket and Chatteris is referred to in both the current LTP and the draft Plan. This project should be progressed urgently as capacity is limiting both housing and economic growth in the district.	Noted. No change to plan.

225	Chapter 3: East Cambs	EV and alternate fuels	The Council welcomes the commitment the roll out of electric vehicle charging infrastructure particularly in those districts with low provision such as East Cambridgeshire. The Council is working on a scheme currently to install charging points in some of its car parks but more are urgently needed. There are electricity grid capacity issues regarding this and the Council would like to understand how the grid improvements that are required will be delivered.	Support noted. Grid issue also raised by other Authorities. Will aim to strengthen reference in overall strategy.
226	Chapter 3: East Cambs	EV and alternate fuels	The Council is keen to continue to work with the CPCA and other stakeholders to deliver the actions from the East Anglian Alternative Fuels Strategy across East Cambridgeshire.	Support noted. No change to plan.
227	Chapter 3: East Cambs	Rail	The Council supports improvements to rail infrastructure and signalling enhancements to increase rail freight capacity, thereby taking freight off the road network and moving it across the region more sustainably.	Support noted. No change to plan.
228	Chapter 3: East Cambs	Freight	The LTCP can help manage the movement of freight by: <ul style="list-style-type: none"> Encouraging HCVs to use the Cambridgeshire County Council's advisory freight routes, which were developed to balance the needs of local communities and the requirements of lorry operators. Encouraging HCVs to use the Cambridgeshire County Council's advisory freight routes, which were developed to balance the needs of local communities and the requirements of lorry operators. Ensuring Cambridgeshire County Council changes its advisory freight map to re-route HCVs using north Ely as a through route to divert HCVs onto more modern capable roads (to delete Dowtham Road, Egmont Street, Newtham Street and Prickwillow Road, and re-route HCVs to the more capable roads of Cam Drive, Lynn Road, Kings Avenue). Providing clear advice to local planning authorities in respect of highways and freight implications of new development proposals. Encouraging a shift from road borne freight to less environmentally damaging modes such as rail. Working with delivery/logistics operators to integrate first-mile pickup and last-mile deliveries. Supporting the formation of Quality Partnerships between interested parties. Monitoring changes in HCV and LCV activity to inform possible solutions which reconcile the need of access for goods and services with local environment and social concerns. Supporting improvements in HCV provision in the county, including overnight parking, in appropriate locations. Utilising traffic management powers, where appropriate to do so, to manage access and egress from specific locations. 	First 3 points, please refer to CCC strategy. We will strengthen the section on freight and include sub sections in relevant areas.
229	Chapter 3: East Cambs	Specific scheme	East Cambridgeshire District Council opposes any road user or increased parking charges on vehicle access to the city before credible alternatives are in place and it has been demonstrated that they are effective and serve the needs of the residents of East Cambridgeshire	Noted. No change to plan. This refers to the GCP Making Connections work. The GCP is managed in accordance with the agreed assurance Framework which can be found here: https://www.greatercambridge.org.uk/assets/library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cms.uk.com).
230	Chapter 1	Goals	The Council is keen to understand how the 15% cut in car mileage will be achieved across the CPCA area.	The document refers to the various measures which will assist in achieving the target of a 15% reduction
231	Chapter 3: East Cambs	Partnership	The CPCA should work with the Greater Cambridge Partnership (GCP) to ensure that projects that could benefit a wider area, such as the Greenways, Cambridge Eastern Access and Waterbeach projects are not limited by, and are potentially delivered beyond, the City Deal geographical boundary.	Comment noted. New partnership paragraph/section in plan to be added to strengthen and reflect the partnership work that the CPCA is involved in.
232	Chapter 3: East Cambs	Related documents	Clarity is needed regarding how the CPCA will decide which supporting documents to adopt as "child" documents, particularly those produced by other organisations.	Agreed, a section is to be added regarding the child documents
233	Chapter 4: Policies	Related documents	It is essential that a delivery plan for the LTCP be produced at the earliest opportunity. This should include details of how and when schemes identified will be progressed and delivered. The Council has concerns regarding how the schemes in the Plan will be supported, funded and delivered by the CPCA, but is keen to work with the CPCA to achieve our joint ambitions for East Cambridgeshire.	Noted. Delivery plan intended to follow LTCP adoption
234	Chapter 2: Our strategy	Health	Reference to relevant health-related policies and strategies such as the Joint Strategic Needs Assessment (JSNA) or the emerging Health and Wellbeing Strategy	Noted. Agree these need adding to relevant section on public health
235	Chapter 3: Greater Cambridge	Specific scheme	Development of place based local strategies consistent with the policy framework set out in the LTCP and in government guidance, informed by local engagement and consultation. These strategies would then inform investment decisions by the CPCA •that reference to additional M11 capacity is deleted as our understanding is that there is no currently planned proposal to provide such capacity <ul style="list-style-type: none"> what the GCP's Whittlesford Transport Masterplanning Exercise is added to the Strategic Projects and the Regional Initiatives diagram, and that reference is made to the proposed improved rail services from the north which should be unlocked by the Ely Area Capacity Enhancement programme and other related rail proposals 	Noted. Agreed.
236	Chapter 2: Our strategy	Related documents	Reference to be made more explicitly to these strategies, perhaps in its own section within the LTCP so that a clear mandate for developing these can be established	Noted. Section in 'our strategy' which defines clearly the role of and importance of child docs (and other LTP suite of docs) to be added
237	Chapter 3: Greater Cambridge	Specific scheme	It is vitally important that the LTCP recognises and supports the forthcoming proposals of the Making Connections consultation	Comment noted. Review text in Greater Cambridge section to ensure that it reflects how this project has developed since the draft LTCP. Also review where reference can be made in overall strategy section.
238	Chapter 1	Shared Mobility	It would be helpful to include a behaviour change section which mentions in more detail Mobility as a Service (MaaS) and Journey Planning.	Suggestion noted. Agree that a strengthened section covering behaviour change would be beneficial. Additional text will be inserted in an appropriate section, possibly the "Future of Mobility" section in Chapter 1 - tba.
239	Chapter 1	Evidence	Review post covid traffic data	Comment noted. Review and update text in Evidence Base on latest post-Covid data if available.
240	Chapter 2: Our strategy	Specific scheme	Inclusion of cycling schemes on the major schemes map	Noted. To include if appropriate
241	Chapter 2: Our strategy	Related documents	Inclusion of the CCC pipeline of schemes being included on any future iteration of the diagrams, as these emerge from the Companion ("child") Documents	Noted. Child docs to be defined and discussed in our strategy section more clearly
242	Chapter 2: Our strategy	Climate	promote linking major schemes with low carbon or low emission modes as a way of supplanting and interfacing with 6 new infrastructure in order to maximise carbon benefits	Noted. WSP work to cover this
243	Chapter 2: Our strategy	Rail	There is a good opportunity for new railway stations, such as Cambridge South, to promote interchange with active, electric or low emission modes.	Comment noted. Look to strengthen wording in text around interchange between active, electric or low emission modes of transport.
244	Chapter 1	Vision	The first paragraph in the Vision section appears to focus on reducing journey times by a few minutes, which somewhat underpins the perceived need to remove bottlenecks in the road network catering for car drivers as opposed to encouraging mode shift. This is not compatible with the renewed focus on active travel, public health, safety and Climate Change goals, which should be more front and centre.	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.

245	Chapter 1	Active Travel	Overall stronger emphasis on active travel. Inclusion of the connection of high-quality public realm with high levels of walking and cycling being an attractor to businesses, and therefore part of the economic growth agenda	Noted. Some wording in AT section about businesses doing well where high levels of walking and cycling are present. Would be useful to back up with evidence source...
246	Chapter 1	Active Travel	Why are walking and cycling, particularly cycling, not a high priority for spaces with a high movement function where communities are within reasonable distances for such modes? Consideration will be given' is vague and should be strengthened to give the Council a better policy basis for negotiating for provision as part of major schemes delivered by other bodies, such as National Highways and Network Rail.	Agree. Change wording to reflect that cycling provision is vital for areas of high movement function and should be considered as part of any infrastructure scheme from the outset where this is appropriate.
247	Chapter 1	Active Travel	Active travel needs to be prioritised to and from new developments	Noted. Planning issue.
248	Chapter 1	Active Travel	clear on the need for continued maintenance of new active travel infrastructure, which is a major issue for the safe use of any new infrastructure and therefore the uptake in usage over time	Noted. Can add wording to maintenance section which states the importance of cycle infrastructure being maintained.
249	Chapter 1	Active Travel	Recognition that good lighting can promote walking and cycling	Noted. Safety section to be reworded and brought more to the forefront within our strategy section. To include personal safety, recognise need for new interventions, lighting etc.
250	Chapter 5: Monitoring and performance	Targets and Indicators	It would be useful for the LTCP, as the overarching strategic transport plan for the area, to set some specific and measurable targets for active travel (walking and cycling) for each District. These need to be considered, realistic and tailored to suit the individual circumstances for each area.	Comment noted. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies.
251	Chapter 2: Our strategy	Climate	To improve the goals, the LTCP could include a more ambitious target of achieving net zero by 2045 or sooner. Better consideration to be given to embodied carbon with the construction of transport projects. Including whole lifecycle carbon assessments and the cost of carbon removal	Noted. WSP work to consider this.
252	Chapter 2: Our strategy	Climate	Include annual carbon budgets and detail the trajectory for transport emissions towards Net Zero	Noted. WSP work to consider this.
253	Chapter 2: Our strategy	Climate	to consider the transport programme contained within the LTCP and whether it will achieve the necessary trajectory of CO2e emissions reductions, and what further measures will be needed to meet the trajectory.	Noted. WSP work to consider this.
254	Chapter 2: Our strategy	Climate	Climate/ environment to be given a higher priority than productivity in hierarchy of goals. Climate change and net zero goals need to be embedded into every theme, as economic growth and productivity is	Noted. WSP work to consider this.
255	Chapter 2: Our strategy	Climate	For Carbon assessments robust methodologies should be agreed that use suitably robust carbon data and transport modelling to understand the true climate impact of proposed schemes. Similarly, carbon valuation could be incorporated into this process to understand the future costs of removing emitted carbon in the future	Noted. WSP work to consider this.
256	Chapter 2: Our strategy	Environment	to be clearer on the separate issues of emissions (particularly of Nitrogen Oxides and fine particles) causing poor air quality and therefore the immediate risk to health, and the issue of emissions causing longer term impacts in relation to the climate due to Greenhouse Gas emissions	Noted. AQ section to be separated more from general emissions section
257	Chapter 2: Our strategy	Highways	Consideration given to materials used to ensure that embodied carbon is minimised and that schemes are built to the highest possible standard in terms of sustainability and safety.	Noted. WSP work to consider this.
258	Chapter 2: Our strategy	Highways	LTCP should state that high quality pedestrian and cycle facilities will be implemented to promote alternatives to car travel, consistent with the standards set out in Local Transport Note 1/20	Noted. LTN120 an important factor for AT. LTCP to make this clearer in relevant AT section
259	Chapter 2: Our strategy	EV and alternate fuels	The need to accelerate delivery of new grid capacity to underpin decarbonisation of both private and public transport across the area, alongside provision of E-charging infrastructure.	Noted. Wording on grid capacity and need to work with national grid for this to be added. Alternative fuel and EV policy/strategy to follow
260	Chapter 2: Our strategy	EV and alternate fuels	Consideration needs to be given to residents who do not have access to off road parking.	noted. Alternative fuel and EV policy/strategy to follow
261	Chapter 2: Our strategy	EV and alternate fuels	Additional details is required on alternative fuels	Alternative fuel and EV policy/strategy to follow
262	Chapter 1	Safety	A clearer vision on how we can create infrastructure which reduces the reliance on the motor vehicle for marginalised groups who might feel the car is their only option.	Alternative fuel and EV policy/strategy to follow
263	Chapter 2: Our strategy	Highways	The LTCP needs to take account of the Highway Authority's statutory asset management requirements. Suggested text to be inserted on pages 44-46: "We will collaborate with stakeholders in Cambridgeshire County Council's Highway Asset Management Team to ensure: • what scheme design is considerate of the existing highway network, its status and extent, and any associated constraints or prerequisites, and • that new or amended highway infrastructure is developed and recorded in accordance with the operational requirements and statutory asset management duties of the Local Highway Authority."	Noted. Agreed wording changes.
264	Chapter 1	Safety	•A change in priority placing road safety ahead of economic growth •Additional funding for road safety interventions •Vision zero could be confused with net-zero •Consideration to accessibility as a road safety issue, inclusion of personal safety.	Noted. Safety section to be reworded and brought more to the forefront within our strategy section. To include personal safety, recognise need for new interventions etc.
265	Chapter 2: Our strategy	Related documents	• Integrate new development into the Public Rights of Way network without damaging the countryside • Make available accessible, high quality, definitive information, maps, and records of on the network • Ensure the highway and rights of way network is complete to meet the needs of today's users and land managers Comment: This is still important as the majority of PROW and many new transport schemes will run over or affect third party land, and they are critical stakeholders • Support better land and waterway management	Agreed. add to ROW section, possibly p42 'Attractive Alternatives'?
266	Chapter 2: Our strategy	Related documents	The Plan also needs to recognise the critical role of the LHA in respect of its statutory functions: 1. to advise on, process and legally determine proposed changes to the highway and rights of way network; and 2. to be responsible for the ongoing maintenance and asset management of the new and improved rights of way, cycle tracks and other highways that will result from the CPFA LTP that will have to be incorporated into the existing network.	agreed. Add a more general paragraph on roles and responsibilities in introduction

267	Chapter 2: Our strategy	Highways	<ul style="list-style-type: none"> •Encouraging HGVs to use the advisory route network. •Providing clear advice to local planning authorities in respect of highways and freight implications of new development proposals. •Encouraging a shift from road-borne freight to less environmentally damaging modes such as rail. •Supporting the formation of Quality Partnerships between interested parties. •Monitoring changes in HGV and LGV activity to inform possible solutions which reconcile the need of access for goods and services with local environment and social concerns. •Supporting improvements in HGV provision in the county, including overnight parking, in appropriate locations. •Utilising traffic management powers, where appropriate to do so, to manage access and egress from specific locations. •Investigate and promote 'last mile' delivery, especially in urban areas, including the use of last mile delivery/logistics hubs 	LTCP to improve section on freight and HGV, including referencing CCC HGV policy document.
268	Chapter 2: Our strategy	Wider policy areas	There is little reference to flood risk despite large areas in Cambridgeshire being susceptible to flooding.	Add something within environment section of main LTCP a specific idea to reduce flood risk through transport?
269	Chapter 1	Micromobility	<ul style="list-style-type: none"> •Reflection on E-scooters as an emerging transport mode with the ability to replace short car journeys to a more sustainable micro mobility mode of transport. •To recognise more firmly the role of Ebikes in allowing journeys by bicycle to be longer than previously considered viable and the provision on the highways network that may need to be carved out for their safe use. 	Noted. CPCA supporting e-scooter and e-bike trials locally. Awaiting government guidance on legality of wider role put. LTCP will have micromobility policy that covers these issues.
270	Chapter 1	Vision	Economic growth should not be included in vision as this is not necessarily a good measure or driver of well being. Should seek social justice instead	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
271	Chapter 1	Highways	Investing in road infrastructure (A47, A428 etc) actively works against the stated aims of the strategy. It is contradictory and uneconomic to continue to increase road capacity while working to reducing car use. They also have huge environmental disbenefits.	Noted. The LTCP has a stated hierarchy of modes and makes it clear that alternatives to road building and the private car will be considered first
272	Chapter 1	Highways	Only road investment should be repairs and safety interventions	Point of view noted.
273	Chapter 1	Vision	Spreading growth is not the best way to solve inequality. Already issues with water supply, prior to the growth proposed.	Point of view noted.
274	Chapter 2: Our strategy	Climate	Growth causes inequality. It drives up house prices, reduces green space, impacts on biodiversity and green space. Instead, policies should focus on allowing people to prosper without spreading carbon footprint.	Point of view noted.
275	Chapter 1	Connectivity	One of the aims listed under 'Connectivity' is supporting the growth strategies set out in Local Plans. This aim is strongly at odds with elements of the LTCP vision and objectives (particularly those relating to climate and environment) and we do not think this should be an aim of the LTCP	Noted. The LTCP is developed alongside the various Local Plans, which are subject to their own laws and requirements. It is not for the LTCP to state what growth should or should not happen.
276	Chapter 1	Connectivity	Welcome the focus on providing good internet connectivity to all to tackle inequality. It would be useful to elaborate on how this provision of digital infrastructure will be supported by other initiatives such as the free Connecting Cambridgeshire to ensure that it genuinely addresses digital exclusion (e.g. helping people with broadband changes, supporting adult IT literacy)	Noted. Digital policy proposed to follow
277	Chapter 2: Our strategy	Environment	The wording on the natural environment is extremely weak. Need a firm commitment to protecting existing green space, with full environmental impact assessments before going ahead with potentially damaging projects. Any loss of the Green Belt must be properly compensated by new Green Belt land replacement.	Comment noted. Agree that more work is needed on this topic and strengthening of the text to take place in due course.
278	Chapter 2: Our strategy	Environment	The strategy would be greatly strengthened by more explicit references to the need to reduce overall car use and how this would contribute to the aims and objectives	This is quite explicit in the LTCP already, reflected by 15% reduction target
279	Chapter 2: Our strategy	Shared Mobility	A way to help people move away from private car ownership would be active promotion of car sharing schemes and car clubs	Agreed. This is covered in the LTCP, but can bring this out more as part of main strategy
280	Chapter 2: Our strategy	Climate	Welcome the reference to the Cambridgeshire and Peterborough Independent Commission on Climate recommendation for a 15% cut in car mileage, but call on the Combined Authority to commit to an even more ambitious goal. The reduction in mileage should be an explicit objective of the strategy	WSP work to cover carbon and 15%
281	Chapter 1	Objectives	We agree with the listed 'key transport challenges' and strongly welcome the recognition that further planned growth will exacerbate all of these	Noted
282	Chapter 2: Our strategy	Highways	Oppose the Camboune-Cambridge and Waterbeach-Cambridge busways. Smarter Cambridge Transport have comprehensively demonstrated that investing in existing active and public transport infrastructure would achieve far more to reduce car use, at far less financial and environmental cost	Noted. This is a GCP proposal. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council - Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com)
283	Chapter 3: Greater Cambridge	Related documents	Welcome and support the focus on cutting car use through improving public and active transport but would like to see an equal focus on Travel Demand Management measures (such as congestion charging) in the plan	Noted. This is a GCP proposal. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council - Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com)
284	Chapter 3: Greater Cambridge	Specific scheme	We support in principle the Greater Cambridge Partnership (GCP) proposals to fund improvements to public transport through a fair and transparent charging mechanism. We favour a Workplace Parking Levy in the immediate term and would support a congestion or pollution charge if properly researched.	Noted. This is a GCP proposal. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council - Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com)
285	Chapter 3: Greater Cambridge	Bus	It is not clear what is meant by 'capacity enhancements to Park and Ride' or 'additional Travel Hub spaces'. We would strongly oppose any increase in car parking space provision, if that is what is meant. We support Travel Hubs in the sense of Smarter Cambridge Transport's description of locations	Noted. This is a GCP proposal. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council - Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com)
286	Chapter 1	Vision	<ul style="list-style-type: none"> •FDC would like to see the LTCP vision acknowledge that the private car will be needed in rural areas for some time to come as the current vision indicates that investment in a connected transport system could take some time to be implemented therefore reliance on the car is inevitable until transformation is achieved. •Significant and ongoing revenue funding to support bus services/community transport •Delivery of the Ely Area Capacity Enhancements on the railway to facilitate more passenger services stopping at the railway stations in Fenland. 	Noted and agreed. Covered by changes to Fenland section. Additional detail, more sub headings to bring out key points.
287	Chapter 3: Fenland	Rail	<ul style="list-style-type: none"> •We would like to see the LTCP also recognise the need to provide access to other key destinations such as education facilities and hospitals within the 30-minute period. •We would also like to see a commitment in the LTCP to recognise (and lobby for) improvements to rail services to allow trains via March, Whittlesey and Manea to stop directly at North Cambridge Station to cut journey times to this important employment hub •It is now essential that future economic growth is supported through this LTCP with the delivery of new infrastructure across all modes to support economic growth •The continued development of the Wisbech Access Strategy (medium- and long-term schemes) along with proposals for the A47 is also essential 	Noted and agreed. Covered by changes to Fenland section. Additional detail, more sub headings to bring out key points.

288	Chapter 3: Fenland	Bus	<ul style="list-style-type: none"> Improved public transport and especially bus services are an essential part of addressing inequality in Fenland. A new approach for public transport is essential for Fenland. The draft LTCP has a strong focus on transporting people between towns and cities; however, the needs of older people may not be to travel between towns and cities but to travel within them. We would like to see a much stronger focus on addressing the rural transport needs of the region. Clear, precise, and costed proposals that can deliver real transformation. 	Noted and agreed. Covered by changes to Fenland section. Additional detail, more sub headings to bring out key points.
289	Chapter 2: Our strategy	Targets and indicators	<ul style="list-style-type: none"> The LTCP needs to facilitate improved air quality monitoring relating to transport so that effects can be better understood. Transport interventions to provide cleaner air can then be identified and implemented with more certainty 	Air Quality plays a big part of this LTCP. It is a key issue, especially with regards transport. No change required.
290	Chapter 2: Our strategy	Goals	<ul style="list-style-type: none"> The type of transformation required in Fenland to deliver a transport network for the future is going to be very significant. There are concerns about the cost and the time required to achieve such change. In the time between now and then a strong reliance on the car is likely. FDC wants to see such challenges, impacts and phasing of an approach better acknowledged within the LTCP. Acknowledgement of transport poverty in Fenland needs to be addressed, this could be even more prohibitive with the cost of alternative more environmentally friendly alternatives. 	Noted. Our strategy section and 15% targets section to acknowledge different pace of achieving goals for certain areas.
291	Chapter 2: Our strategy	Active Travel	<ul style="list-style-type: none"> An aspiration and commitment in the LTCP to support funding for all school pupils in the CPCA area to ensure all have passed their Bikeability test before leaving school. 	Noted. Active Travel strategy will focus on improving take up of AT modes.
292	Chapter 3: Fenland	Bus	<ul style="list-style-type: none"> It is of fundamental importance for Fenland that proposals to better integrate and improve bus services are taken forward. This should be alongside district wide proposals for cycling and walking improvements, the introduction of rural travel hubs and improved community transport. Whilst references are made to such matters there is currently no specific detail. FDC is keen to support such proposals and work with the CPCA to ensure successful delivery of these projects in Fenland The Fenland Chapter must make reference to and deliver the Whittlesea multi modal access strategy. A robust and evidence-based project like those already underway for March and Wisbech, is needed to ensure that congestion and other transport matters in Whittlesey are addressed. Consideration to the Whittlesey bypass 	Noted and agreed. Covered by changes to Fenland section. Additional detail, more sub headings to bring out key points.
293	Chapter 1	Targets and indicators	Use of smart targets for the objectives would aid in monitoring progress towards achieving the LTCP's aims and allow development of more specific targeted actions and interventions to support its delivery	Monitoring section of the plan, including indicators, being worked on to make these more SMART.
294	Chapter 1	Climate	Net zero should be brought forward to 2040	Comment noted. WSP work will inform strengthening of text around this.
295	Chapter 3: Hunts	Structure and formatting	The Huntingdonshire section of the strategy would be more accessible if it were more clearly structured relating regional or town specific elements. Where statistics are used, the addition of references to data sources is essential.	Local section to be reworked, adding in more sub headings and bringing out key focus areas. Agree re: data sources.
296	Chapter 3: Hunts	Evidence	The local area strategy would be improved by including more specific details on how projects will be funded	Local Strategy - section to be added in the 'our strategy' chapter to clarify exactly what LTCP Local Strategies will cover, inc. funding etc.
297	Chapter 2: Our strategy	Structure and formatting	Clarity of the LTCP's messages would be improved by rationalisation of the strategy elements and inclusion of more specific evidence, detailed intentions and realistic aspirations being set out in a phased manner identifying how elements of the strategy will be delivered	On Delivery - the delivery plan is intended to do this. This is to follow the LTCP
298	Chapter 2: Our strategy	Structure and formatting	Structure of our strategy section is not well ordered and hard to follow	Noted. Our strategy section to be addressed and reworked.
299	Chapter 3: Hunts	Connectivity	Insufficient attention to rural areas and villages.	Noted. Local section to be updated to include more sub headings to bring out key focus areas, including rural areas
300	Chapter 3: Hunts	Active Travel	Needs more firm commitment to the role of active travel for rural areas.	Noted. Local section to be updated to include more sub headings to bring out key focus areas, inc. active travel and rural areas
301	Chapter 3: Hunts	Evidence	Amend population in text to 180,800	Noted. Agreed, simple addition.
302	Chapter 3: Hunts	Specific scheme	Need to really affirm the importance of the A141 for Hunts growth aspirations. Need LTCP to be clear on funding certainty.	Additional text to be added in the local section around importance of the A141 improvements for growth. As for funding, the CPCA is clear that the A141 is funded to OBC and is committed to delivering the project however funding beyond OBC is not yet confirmed.
303	Chapter 3: Hunts	Related documents	Need to signpost clearly to key supporting/linked docs like the Hunts Local Plan.	Noted and agreed. Simple addition
304	Chapter 3: Hunts	Structure and formatting	Reference District Council being a CL charging authority.	Noted and agreed. Simple addition
305	Chapter 4: Policies	Policies	Absence of policies from consultation makes it hard to respond - what weighting is attached to them? Need to define what you mean by policy	Noted. Any new policies will be consulted upon as part of child docs to follow. Make clear in policy chapter
306	Chapter 1	Vision	The proposed vision is jumbled. It needs to be crystal clear.	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
307	Chapter 1	Vision	Suggested new wording for a vision	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
308	Chapter 1	Objectives	The top-level goals proposed in the draft LTCP are not actually goals, but rather general objectives that flow from the vision	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
309	Chapter 1	Productivity	What does "making [people] more efficient" mean? Employers and people do not share the same goals, needs, motivations or risks	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
310	Chapter 1	Vision	The sense of this would be clearer if it were expressed in the context of Triple Access Planning	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.

311	Chapter 1	Goals	Should climate not be the number one goal? No other goal is a response to a declared "emergency"	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
312	Chapter 1	Climate	2050 is far beyond the life of this plan. Achieving decarbonisation milestones is far more important at this point in time than achieving net zero in 2050. The UK's statutory and international commitments are to reduce emissions relative to 1990 levels by: ♦ 68% by 2030 and ♦ 78% by 2035. Relative to 2019 levels, those commitments equate to: ♦ 43% by 2030 (i.e. within 8 years and the scope of this LTCP) and ♦ 61% by 2035	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. WSP work on Climate and target???
313	Chapter 1	Climate	LTCP should follow International Panel on CC by aiming to halve emissions by 2030	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. WSP work on Climate and target???
314	Chapter 1	Climate	policies to respond to climate change should be framed in terms of a finite carbon budget that is drawn down each year. A budget should be allocated to surface transport in the CPCA region, and should cover both embodied and operational carbon emissions	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. WSP work on Climate and target???
315	Chapter 1	Climate	The term "baseline" in the third CPICC goal needs to be defined. The year chosen should be no later than 2019.	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. WSP work on Climate and target???
316	Chapter 1	Vision	How does a "well-planned and good quality transport network" protect and improve green spaces and nature?	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
317	Chapter 1	Climate	There is no mention of air pollution or mental health. How does a transport plan deliver "stronger, fairer, more resilient communities"? This requires the joint effort of the planning authority, transport authorities, central government, landowners, developers, urban and transport planners, housebuilders and other stakeholders. Including 'wellbeing' in the title would better communicate the breadth of ambition here.	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. Air quality already included within the LTCP. Can add some wording in public health section to include importance of mental health.
318	Chapter 1	Goals	It is an unrealistic goal to "prevent all harm". Setting an achievable target is more likely to lead to an effective plan	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
319	Chapter 1	Objectives	How does making climate and the environment two separate objectives give them "greater focus", as suggested in the consultation narrative? Surely it is the effectiveness and urgency of the policies that will focus people's attention and ensure meaningful action?	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
320	Chapter 1	Objectives	3 more suggested: Personal Prosperity; Wellbeing of Future Generations; and Economy	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
321	Chapter 1	Objectives	What are currently termed 'objectives' would therefore be better termed 'policy themes'	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
322	Chapter 1	Goals	Support for "new housing and development" needs to be qualified. The location, design and promotion of new housing must be consistent with the Key Goals	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
323	Chapter 1	Active Travel	Connect ... sustainably" should be expressed unambiguously as "Connect ... by convenient public transport and safe active travel routes, so that ..."	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
324	Chapter 1	Bus	"connected sustainably" should be expressed unambiguously as "well connected by convenient public transport and safe active travel routes"	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
325	Chapter 1	Active Travel	What does "resilient and adaptive" actually look like? There is a risk that this will justify creating additional capacity and connections in the road network at the cost of investing in active travel and public transport	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
326	Chapter 1	Climate	What are "good practice standards"? There are legal standards and there are WHO guidelines. The plan must meet legal standards, and should aim to meet WHO Global Air Quality Guidelines, but over what period of time?	Noted. Agreed change wording to 'the required legal standards'
327	Chapter 1	Environment	This simply reiterates in different words the Environment key goal. It is entirely unclear how transport infrastructure or services "protect and enhance" the environment. Not building transport infrastructure will protect nature, but that is not being proposed.	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
328	Chapter 1	Climate	This also reiterates the Climate key goal. What is the objective during the life of this plan? How will it be achieved?	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
329	Chapter 1	Targets and Indicators	The LTCP contains no goals that are SMART. Numerous suggestions for SMART goal examples made	Tie in to updated monitoring section - the monitoring section and associated targets and indicators to be SMART - goals and objectives are longer term aspirations (how delivered and monitored within the updated monitoring section)
330	Chapter 2: Our strategy	Shared Mobility	The only effective interventions are: Better public transport; More cycling and walking paths and lanes; and Shared e-bike scheme	Noted. No change.
331	Chapter 2: Our strategy	EV and alternate fuels	There are no other interventions proposed to support references in the draft plan to 'better alternatives to using the car, electric vehicles, zero emission transport, alternative fuels, reduced congestion, doubling nature, improving public health and good internet connectivity.	Noted. Where these are not already identified in the major schemes section of the plan, the child documents (inc. local strategies, BSP) and the delivery plan to follow the LTCP will aim to specify schemes and interventions which will deliver the LTCP goals and objectives.
332	Chapter 2: Our strategy	Bus	The "better public transport" will be delivered by reforming bus services, but work on how best to achieve this is "ongoing". So, there are no specific proposals, nor even specific strategies	Noted. Where these are not already identified in the major schemes section of the plan, the child documents (inc. local strategies, BSP) and the delivery plan to follow the LTCP will aim to specify schemes and interventions which will deliver the LTCP goals and objectives.
333	Chapter 2: Our strategy	Shared Mobility	The suggestion of using shared e-bikes to move between one's home and a local bus stop is impractical, inefficient and unlikely to be affordable at scale	No change required. E-bike trials and provision tends to come from private operator or will be funded and tested prior to take up. Probably more appropriate in some locations than others, granted.

334	Chapter 1	Highways	The draft plan introduces the concept of "travel demand management" (TDM), but explicitly states that "No specific TDM schemes are in the draft LTCP"	Noted. Where these are not already identified in the major schemes section of the plan, the child documents (inc. local strategies, BSIP) and the delivery plan to follow the LTCP will aim to specify schemes and interventions which will deliver the LTCP goals and objectives.
335	Chapter 1	Goals	Target of reducing car miles driven by 15%, as recommended by the CPCC is only "supported" by this plan. It is not actually a target. Development of TDM needs to start now due to the years it takes to implement.	Noted. The LTCP is clear that it supports the 15% target and is working with partners in order to achieve this
336	General	Partnership	A new social contract has to be struck now in order to achieve the scale of change required. CPCA need to lead on this	Noted.
337	Chapter 2: Our strategy	Evidence	Policies also create strategic justification for projects, business cases and funding	Noted.
338	Chapter 2: Our strategy	Related documents	Policies underpin planning requirements in development management	Noted.
339	Chapter 2: Our strategy	Objectives	Policies are therefore most important part of the LTCP	Noted.
340	Chapter 2: Our strategy	Objectives	The draft plan contains no specific policies, just some policy themes. As such, it is not yet an LTP within the meaning of the Local Transport Act 2000 - 108 (1)	Any new policies will form part of a child doc to the LTCP and therefore be subject to a separate consultation. The suite of documents includes policies, such as the digital policy that has been developed. The LTCP will align with the revised LTP guidance (mapping will be undertaken and evidence provided). Current suite of policies remain as previously agreed and adopted - any changes or new policies will be appropriately consulted on
341	General	Policies	This therefore means that the draft LTCP is not ready for public consultation, and a further full public consultation on the policies will be required before the LTCP may be adopted. Two good references for policies to include in the Cambridgeshire and Peterborough LTCP are the draft Cambridgeshire LTCP (January 2022) and the Hertfordshire Local Transport Plan, adopted in 2016	Any new policies will form part of a child doc to the LTCP and therefore be subject to a separate consultation. The suite of documents includes policies, such as the digital policy that has been developed. The LTCP will align with the revised LTP guidance (mapping will be undertaken and evidence provided). Current suite of policies remain as previously agreed and adopted - any changes or new policies will be appropriately consulted on
342	Chapter 2: Our strategy	Demand management	The draft LTCP remains entirely noncommittal on travel demand management. The caveats set out on LTCP pages 43-44 constitute a fail-safe recipe for inaction	Travel demand management measures will be assessed and considered on a local basis, as per what is appropriate. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
343	Chapter 1	Bus	Shifting incentives from driving to active travel, public and shared transport must be a central objective of the Plan to achieve reductions in carbon emissions, air pollution, deaths and injuries in urban areas, and delays to buses	Noted.
344	Chapter 2: Our strategy	Evidence	Numerous suggestions for how TDM can be achieved/complimented made	Noted
345	Chapter 3: Greater Cambridge	Related documents	Attempting to introduce a congestion charge in Cambridge (or Peterborough) is politically and practically risky. It may be wiser to wait until the government introduces a national road user charge to replace fuel duty, and ensure that local authorities are able to apply and receive a local premium to fund local public transport. This approach avoids the local authority having to cover the capital investment, and costs of administering and enforcing charge collection. In the meantime, other demand management tools can be applied gradually to reduce traffic and increase revenues to the local authorities to invest in local public transport	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com).
346	Chapter 3: Greater Cambridge	Specific scheme	Within the Greater Cambridge region, the draft LTCP defers unquestioningly to the Greater Cambridge Partnership (GCP) programme plus East West Rail, Cambridge South station, relocating Waterbeach station, the A428 upgrade west of Cambourne, and the A10 upgrade north of Cambridge. These are often outdated ideas.	The CPCA does not operate in isolation and the LTCP needs to reflect the reality of other plans and schemes that are being delivered by other bodies in the area. No change to plan.
347	Chapter 3: Greater Cambridge	Highways	The A10 upgrade retains an aspiration to increase road capacity, but this is now couched in the vaguest possible language: "Investment to improve journey time reliability for drivers and freight movements"	Comment noted. No change to plan
348	Chapter 3: Greater Cambridge	Vision	Ideas lack vision for Greater Cambridge.	The GCP's Making Connections consultation makes a once-in-a-generation package of measures to develop a comprehensive bus network and tackle congestion in the city through a congestion charge and overhauling bus services and fares. Further detail can be found at https://www.greatercambridge.org.uk/sustainable-transport-programme/city-access-programme/making-connections
349	Chapter 3: Greater Cambridge	Suggested scheme	Numerous suggestions for interventions in Greater Cambridge are made.	N/A
350	Chapter 3: Greater Cambridge	Suggested scheme	Re-route buses through Cambridge to create capacity for more buses whilst creating a more people-friendly space in the city centre (more detail on Smarter Cambridge Transport Website)	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
351	Chapter 3: Greater Cambridge	Suggested scheme	Flat-rate single fares to use any local (all stops) services, with free interchanging, irrespective of bus operator	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
352	Chapter 3: Greater Cambridge	Suggested scheme	50% discount on all rail and bus services within Cambridgeshire and Peterborough for all residents aged under 18, job-seeking or registered disabled	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
353	Chapter 3: Greater Cambridge	Suggested scheme	24-hour helpline to arrange free transport (by DRT bus or taxi) if a bus service is cancelled or delayed for more than an hour, and the next service is not due for over an hour.	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
354	Chapter 3: Greater Cambridge	Suggested scheme	Express (inter-urban, limited-stop) bus services available between all towns and large villages in the region, running every day and at least every 20 minutes between 7am and 7pm.	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.

355	Chapter 3: Greater Cambridge	Suggested scheme	Simple, zone-based fare system for all express bus and rail services in the region, with free interchanges between bus and rail, and between different bus operators	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board [cms.uk.com]. For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
356	Chapter 3: Greater Cambridge	Suggested scheme	Travel hubs (bus stations plus other locally appropriate amenities) in every large village, served by rail and/or express bus services to Cambridge, nearby railway stations, and other major destinations	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board [cms.uk.com]. For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
357	Chapter 3: Greater Cambridge	Suggested scheme	Rapid transit system (e.g. light rail) linking key locations in Cambridge: city centre, Cambridge station, Biomedical Campus, railway stations, bus stations, coach station, visitor transfer hub(s)	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board [cms.uk.com]. For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
358	Chapter 3: Greater Cambridge	Suggested scheme	A regional travel hub at the Girton Interchange, with a coach station, visitor parking, an exhibition hall and a rapid transit link into the city	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board [cms.uk.com]. For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
359	Chapter 3: Greater Cambridge	Suggested scheme	A reinstated heavy railway and/or a light railway between Haverhill and Cambridge via Stapleford and/or Audley End via Saffron Walden	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board [cms.uk.com]. For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
360	Chapter 3: Greater Cambridge	Suggested scheme	Rolling programme of bus stop upgrades to include shelters, lighting, secure cycle parking, real-time information displays and free WiFi	Noted. The BSIP and the local strategies will cover these issues. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board [cms.uk.com]. For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
361	Chapter 3: Greater Cambridge	Suggested scheme	Ten-year plan to build a dense network of protected cycle tracks/lanes between all towns, villages and major destinations, including railway stations, shops, business parks, sports grounds, leisure/cultural venues	Noted. The Active Travel strategy and the LCWIP are dealing with cycle scheme proposals. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board [cms.uk.com]. For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
362	Chapter 3: Greater Cambridge	Suggested scheme	Rolling programme to upgrade all existing cycle tracks/lanes to be upgraded to comply with Local Transport Note 1/20, making them safe for people of all ages to use, riding all types of cycles, e-scooters and mobility scooters	Noted. The Active Travel strategy and the LCWIP are dealing with cycle scheme proposals. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.gretercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board [cms.uk.com]. For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
363	Chapter 3: Greater Cambridge	Suggested scheme	Regional freight distribution and consolidation centre at the Girton Interchange	Noted. Agreed that freight and HGV issues need addressing further in LTCP. Section in our strategy to be improved and brought out more clearly. With regards to individual suggestions, these will need to be made on a local, case by case basis. CCC, as a highway authority, also has a HGV policy which needs to be adhered to: https://www.cambridgeshire.gov.uk/residents/travel-roads-and-parking/roads-and-pathways/heavy-or-abnormal-loads-on-the-highway/heavy-goods-vehicle-hgv-policy
364	Chapter 3: Greater Cambridge	Suggested scheme	A hierarchy of freight distribution and consolidation centres throughout the region with high capacity EV charging infrastructure, rented out to logistics companies	Noted. Agreed that freight and HGV issues need addressing further in LTCP. Section in our strategy to be improved and brought out more clearly. With regards to individual suggestions, these will need to be made on a local, case by case basis. CCC, as a highway authority, also has a HGV policy which needs to be adhered to: https://www.cambridgeshire.gov.uk/residents/travel-roads-and-parking/roads-and-pathways/heavy-or-abnormal-loads-on-the-highway/heavy-goods-vehicle-hgv-policy
365	Chapter 3: Greater Cambridge	Suggested scheme	All developments to provide secure cycle parking for residents at a ratio of one per resident	Noted. Predominantly a Local Plan issue.
366	Chapter 3: Greater Cambridge	Suggested scheme	All dwellings likely to be occupied by a family or disabled person to have access to a secure space to park a cargo, adapted or trailer cycle, or a mobility scooter	Noted. Predominantly a Local Plan issue.
367	Chapter 3: Greater Cambridge	Suggested scheme	All cycle parking to be accessible on the level or via gently sloped ramps	Noted. Local plans should have cycle parking standards for new developments.
368	Chapter 3: Greater Cambridge	Suggested scheme	All planning applications for 50 or more dwellings to include a travel plan and Section 106 funding for measures to maximise sustainable travel choices by residents from first occupation, e.g. personalised travel planning, free travel cards, discounts on public transport, free membership of a club car, et al	Noted. The NPFF currently states that a full TP is only required for developments of 250+ dwellings, this policy is set at a national level and could not be changed by the LTCP.
369	Chapter 3: Greater Cambridge	Suggested scheme	All planning applications for more than 500 sq.m of office space to include a travel plan and Section 106 funding for measures to maximise sustainable travel choices by workers from first occupation, e.g. personalised travel planning, free travel cards, discounts on public transport, pool or club EV car for business travel, enrolment to a lift-sharing scheme, et al	Noted. The NPFF currently states travel plan requirement thresholds for floor space, this policy is set at a national level and could not be changed by the LTCP.
370	Chapter 3: Greater Cambridge	Suggested scheme	All planning applications for schools to include a travel plan and Section 106 funding for measures to maximise sustainable travel choices by pupils from first occupation, e.g. personalised travel planning, walking bus, additional school-time bus services, et al.	Noted. NPFF already requires schools to have travel plans.
371	Chapter 3: Greater Cambridge	Suggested scheme	All active travel routes and connections in a development to be delivered before first occupation, and remain open throughout build-out. Controlled crossings for construction traffic and short temporary diversions will be acceptable	Noted. Predominantly a Local Plan issue.
372	Chapter 3: Greater Cambridge	Suggested scheme	All developments to provide at least one EV club car parking bay, with at least an 11KW chargepoint, per 100 dwellings, rounded to the nearest 100 (i.e. 51 to 149 dwellings rounds to 100)	Noted. Predominantly a Local Plan issue. T
373	Chapter 3: Greater Cambridge	Suggested scheme	All developments to include loading/delivery bays, distributed so that every dwelling entrance is no more than a 50-metre walk from a loading bay	Noted. Predominantly a Local Plan issue.

374	Chapter 3: Greater Cambridge	Suggested scheme	Planning authorities will be expected to adopt Supplementary Planning Documents referencing the Local Transport Plan standards as superseding existing local planning standards where these are lower	Noted. Local standards will be a planning issue. All SPD's and Local Plans will be worked up in conjunction with the LTCP policy direction, but it will be for local plans and their supporting documents to set local standards appropriate to their area.
375	Chapter 3: Greater Cambridge	Suggested scheme	Weight limits on freight vehicles in every city and town centre, requiring logistics operators to use smaller vehicles for last-mile deliveries and first-mile collections, operating from local freight distribution and consolidation centres	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
376	Chapter 3: Greater Cambridge	Suggested scheme	Zero emission zones in every city and town centre	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
377	Chapter 3: Greater Cambridge	Suggested scheme	Rapid phase-in of ultra-low and zero-emission taxis (hackney and private hire) licensed anywhere in the region	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
378	Chapter 3: Greater Cambridge	Suggested scheme	Workplace Parking Levies in every town, with net revenue directly funding local public transport services	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
379	Chapter 3: Greater Cambridge	Suggested scheme	Charging or 20-minute wait-limits for all car parking in towns and large villages, with net revenue directly funding local public transport services	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
380	Chapter 3: Greater Cambridge	Suggested scheme	Civil enforcement of all parking and yellow line infractions	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
381	Chapter 3: Greater Cambridge	Suggested scheme	Gradual reduction each year in the number of public car parking spaces available in every ward. Which spaces and how they should be re-purposed (e.g. to a delivery bay, demand-responsive bus service stop, club car parking, cycle parking, a bench, a tree, planting, bin storage, etc) to be nominated by ward councillors in consultation with their residents	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
382	Chapter 3: Greater Cambridge	Suggested scheme	Phased repurposing of multi-storey car parks, e.g. for cycle parking, residents' car storage, urban farms, rooftop dining, skateparks, energy storage, flood protection cisterns, etc.	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
383	Chapter 3: Greater Cambridge	Suggested scheme	Gradual roll-out of electric club cars to every town and large village, in residential areas and at railway stations	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
384	Chapter 3: Greater Cambridge	Suggested scheme	Rentable bikes/e-bikes/e-scooters available at every railway station and bus station	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
385	Chapter 3: Greater Cambridge	Suggested scheme	Rolling programme of personalised travel planning, with delivery teams focusing on areas where there has been a recent improvement to public transport or provision for active travel.	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
386	Chapter 3: Greater Cambridge	Suggested scheme	Bikeability training provided free to all Year 6 pupils at all schools, including private, in Cambridgeshire and Peterborough	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
387	Chapter 3: Greater Cambridge	Suggested scheme	Free Bikeability training and e-bike testing available to all residents at any age	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
388	Chapter 3: Greater Cambridge	Suggested scheme	Workplace Parking levy discounts available to organisations that set and achieve targets for modal shift	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.

389	Chapter 1	Evidence	There is no mention of induced demand in the draft LTCP, yet it is fundamental to a full understanding of transport demand and how it can be met sustainably, and without limiting people's economic opportunities or businesses' productivity	Noted.
390	Chapter 2: Our strategy	Climate	Investment in road capacity undermines investment in active travel, public transport, shared transport and digital connectivity. It increases car dependency, discriminating against those who cannot drive or cannot afford to own a car. And it increases carbon emissions, air pollution and ecological damage.	Noted. LTCP has a hierarchy of modes with car/road building below more sustainable modes, but must also recognise that in some cases road capacity improvements or safety interventions are still required, Where this is the case, providing for more sustainable modes alongside these is prioritised,
391	Chapter 1	Vision	Strongly supportive of the overall direction of the LTCP, including its vision, goals and guiding principles, encompassing a broader range of priorities than the adopted LTP. Suggest that the LTCP could show greater ambition for the natural environment as part of providing new and enhanced transport schemes, to reflect the Combined Authority's aim of doubling nature.	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required to these.
392	Chapter 2: Our strategy	Evidence	Suggest that consideration of impacts may be more nuanced than currently presented. We would suggest that the final LTCP should reflect on potentially differing COVID impacts at different locations and growth sites, and that it should recognise current evidence suggesting that in certain locations within Greater Cambridge car traffic is now at pre-pandemic levels.	Noted. will add a section early on our strategy section talking about Covid-19 impacts
393	Chapter 2: Our strategy	Goals	Support the principle of the LTCP's commitment to a reduction in car mileage by 15%, using a 2019 baseline, across the region.	Support noted.
394	Chapter 3: Greater Cambridge	Specific scheme	Supportive of all the content included in the Greater Cambridge section, including in particular the inclusion of the GCP programme which underpins delivery of the current local plans and will help achieve sustainable transport goals. Within this, we strongly support the inclusion of forthcoming proposals following the GCP Making Connections consultation.	Support noted. No change to plan needed.
395	Chapter 3: Greater Cambridge	Related documents	Strongly support the Combined Authority's intention to work with relevant partners to prepare a Transport Strategy for Cambridge and South Cambridgeshire to support the emerging Greater Cambridge Local Plan as a child document to the LTCP. Within this, we also strongly welcome the support for policy measures such as trip budgets where considered appropriate.	Support noted. No change to plan needed.
396	Chapter 3: Greater Cambridge	Bus	Welcome the proposals to transform the Greater Cambridge bus network, but strongly suggest that reference is added to the need to significantly increase bus depot provision in the Greater Cambridge area to support this.	Comment noted. Agree that reference should be made to need for bus depot provision in appropriate place tba.
397	Chapter 1	EV and alternate fuels	Suggest that to support the shift towards electric vehicles, the Combined Authority commits to working with government and relevant partners to accelerate delivery of new grid capacity to underpin decarbonisation of both private and public transport across the area. Strong links must be made between the deliverables of the LTCP and work to develop a Local Area Energy Plan for Cambridgeshire, which will need to consider electrification of transport and the additional grid infrastructure requirements to support this.	Comment noted. Add wording on this in an appropriate place and ensure link to Local Area Energy Plan for Cambridgeshire is included.
398	Chapter 2: Our strategy	Objectives	We note that the policies are structured by the objectives, but the performance framework is structured to measure delivery of the goals. We support the intention of these various elements but suggest that additional consideration is required, including potentially rationalising some of this content, to clarify exactly what ambitions schemes will be prioritised and assessed against.	Noted. Our strategy section to be revisited and re-structured where appropriate
399	Chapter 2: Our strategy	Objectives	Note that the National Industrial Strategy referred to here no longer exists. This has been transitioned to the UK's 'Plan for Growth'. We note England's Economic Heartland's Regional Transport Strategy, and suggest that this LTCP section references that document.	Noted. amend as appropriate
400	Chapter 1	Vision	Support the content of the proposed vision which encompasses a broader range of issues than the adopted LTP. On specific wording points, we would suggest that the phrasing regarding the natural environment is amended to read "protect and enhance our environment", noting Cambridgeshire and Peterborough's doubling nature ambition, and Greater Cambridge's 20% Biodiversity Net Gain aims. We would also suggest removing "very" from the phrase "very rural areas" so as to encompass the full range of locations including better connected rural areas.	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required to these.
401	Chapter 1	Goals	Support all the goals referenced. Under productivity or connectivity we would suggest that reference should be made to modal shift and potentially also to reducing congestion as key priorities for the LTCP. Under health, we would suggest adding reference to active travel.	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required to these.
402	Chapter 1	Objectives	Support the comprehensive objectives including the addition of digital connectivity. We'd suggest that there is an opportunity to quantify the natural environment objective, potentially via referencing the doubling nature ambition in a similar way to the climate objective referring to net zero emissions by 2050.	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required to these.
403	Chapter 1	Evidence	We support recognition of the key social, environmental and economic issues raised by the LTCP's evidence base.	Support noted
404	Chapter 1	Freight	Support this guiding principle, especially use of trip budgets and focus on freight.	Support noted
405	Chapter 1	Bus	Support the aspirations of the Bus Service Improvement Plan. We would highlight that the location of bus depots and layover facilities are important for productivity.	Noted and agreed. To be added in our strategy section
406	Chapter 1	Connectivity	Support the focus on digital connectivity for all, and the intention to explore demand responsive transport for more rural areas, noting the digital connectivity and public transport accessibility challenges faced by our more rural communities. We would suggest that further consideration could be given to how rural centres and nearby villages can sustain themselves as networks and connect effectively into other larger centres and more strategic transport options.	Noted. Each local section to get a section focussing on rural issues with PT and AT
407	Chapter 1	Health	We support the content on health. We would note that additional reference could be made to: •initiatives for adults to bring them back to cycling as well as encourage their children •building greater links with schools to promote benefits to pupils of walking and cycling and forming healthy habits/behaviours early •the safety of walking routes, which needs to be addressed to encourage use by all users. •The Cambridgeshire and Peterborough Health and Wellbeing Strategy 2020-24, and the emerging Active Travel Strategy	Noted. References to key docs to be added
408	Chapter 2: Our strategy	Related documents	Support the approach to integrating spatial and transport planning and intention to prepare Transport Strategy for Cambridge and South Cambridgeshire.	Support noted
409	Chapter 2: Our strategy	Safety	Support content on safety.	Support noted
410	Chapter 2: Our strategy	Climate	Support: •the intention to consider embedded carbon within transport scheme assessment •the reference to the Cambridge City Council Air Quality Action Plan (AQAP) 2018-23, which will be reviewed in 2022/23. A reference to compliance with future AQAP should be included in the final LTCP. We welcome the LTCP's support for the key actions identified in the AQAP.	Support noted
411	Chapter 2: Our strategy	Connectivity	Following current content regarding the Intelligent City Platform, we would ask that the following wording as added: "In addition the Smart Cambridge programme has been using real time public transport data to provide clear information for travellers across the County through both an app-based interface and travel screens, helping to provide real time information to travellers and local authorities about the functioning of the transport network".	Noted. Agreed.

412	Chapter 2: Our strategy	Environment	We support the aims set out. As per our comments elsewhere, we would suggest that the LTCP could be more specific in its ambition for the natural environment, potentially adopting the Greater Cambridge ambition such that transport schemes would seek to deliver 20% Biodiversity Net Gain.	Further work needed on biodiversity net gain and this will be integrated into the narrative of the LTCP - examples of the biodiversity and sustainability elsewhere circulated - need to update the LTCP to align (policies remain as previous, but the strategy price to be updated)
413	Chapter 2: Our strategy	Active Travel	Support the focus on active travel. We would suggest this principle needs to acknowledge the importance of considering all users, including those who may struggle with walking.	Support noted
414	Chapter 2: Our strategy	Evidence	Strongly support the application of travel demand management tools in appropriate locations	Support noted
415	Chapter 2: Our strategy	Evidence	Support assessing transport schemes against a wide range of indicators going beyond GVA to encompass environmental and social priorities. Equally, to ensure delivery against LTCP ambitions, as per our comments on the introductory section we suggest that additional consideration is required, including potentially reworking some of this content, to clarify exactly what ambitions schemes will be prioritised and assessed against.	Noted. Our Strategy section to be revisited.
416	Chapter 2: Our strategy	Micromobility	Note that no reference is made within the user hierarchy to e-scooters, and suggest that the LTCP needs to be flexible and forward looking to account for emerging transport modes of travel, including within the user hierarchy.	Noted. Awaiting government guidance
417	Chapter 3: East Cambs	Highways	Support the intention to address A10 capacity issues and provision of a new Park and Ride at Waterbeach, which are requirements to support full development at Waterbeach New Town.	Support noted
418	Chapter 3: East Cambs	Rail	EACE provides only limited additional future rail capacity. Ongoing engagement with Network Rail and local partners is required to ensure that there is sufficient rail capacity to cater for all planned growth to 2040 and beyond, including accounting for the increasing proportion of journeys being taken by rail. Also included in our response to the EACE consultation, we also note the pressing need to address exclusion of the community severed by the Chesterton Fen Road crossing caused by the existing and forecast increases in barrier down time.	Noted. Issue of future demand and train paths above and beyond outstanding commitments will be picked up more generally in the plan as a concern in other locations along the line (eg Fen Rd).
419	Chapter 3: Greater Cambridge	Environment	We'd suggest that the text on page 68 could be clarified to note that the environmental and social impact of journeys being made by private vehicle are current and not solely related to future planned growth, as is expressed later in the same paragraph. In relation to air pollution we would note the negative impacts of particulate matter from transport within Cambridge, in addition to the impacts of nitrogen dioxide (NO2) already noted.	Noted, agreed. Make change.
420	Chapter 1	EV and alternate fuels	Recognise the transport challenges identified. We'd note the additional challenges not mentioned in this section of: •Meeting the growing demand for fast deliveries of goods and services in a way that avoids negative impacts. Numerous vehicles pulling up at the kerb to make deliveries has an impact on the public realm, public safety (conflict with pedestrians and cyclists) and the quality of life of people living and working in the area, adding unnecessarily high levels of congestion, pollution and environmental impacts. •The Government's drive towards phasing out petrol and diesel vehicles, which will see a shift to electric vehicles. Electrical grid distribution and connection, already a key challenge within Greater Cambridge as explored by GCP, will need to be enhanced to support this shift together with jobs and housing growth. In addition, public charging infrastructure needs to keep pace and will need to accommodate a wider range of vehicles including mobility scooters, electric cycles and electrification of the bus fleet. Poorly located and designed e-charging infrastructure could cause conflicts, for example with pedestrian and cyclist routes.	Noted. Updated freight section to cover delivery services and agree that grid capacity/distribution is an issue that needs mentioning in LTCP.
421	Chapter 3: Greater Cambridge	Related documents	Supportive of all the content included in this section, including in particular the inclusion of the GCP programme which underpins delivery of the current local plans and will help achieve sustainable transport goals. Within this, we strongly support: •the inclusion of forthcoming proposals following the GCP Making Connections consultation that seek to improve public transport and air quality and reduce congestion and pollution in Cambridge. Delivery of these proposals is expected to achieve the modal shift required to address existing issues and support development identified in the adopted plans and emerging local plans. •The 'decide and provide' policy approach, as per our comments on the Productivity guiding principle.	Support noted
422	Chapter 3: Greater Cambridge	Bus	Strongly suggest that reference is added to the need to significantly increase bus depot provision in the Greater Cambridge area to support the proposed increases in bus services. The location of new depots and their potential impacts will require thorough consideration.	Agreed. Insert reference in text.
423	Chapter 2: Our strategy	EV and alternate fuels	Strongly suggest that to support the shift towards electric vehicles, the Combined Authority commits to working with government and relevant partners to accelerate delivery of new grid capacity to underpin decarbonisation of both private and public transport across the area, as well as E-charging infrastructure to support the shift towards electric vehicles, as per our comments regarding transport challenges.	Agreed. wording to be added on this and alternative fuel and EV policy to follow
424	Chapter 2: Our strategy	EV and alternate fuels	Suggest making additional reference to meeting the growing demand for fast deliveries of goods and services, including first/last mile delivery, as per our comments regarding transport challenges	Noted. Section on freight to be added
425	Chapter 2: Our strategy	Shared Mobility	Suggest making greater reference to future mobility and Mobility as a Service (MaaS) to support the work being undertaken by Smart Cambridge on these topics, noting that MaaS could be transformative for many journeys, not just for first/last mile journeys as currently suggested by the draft LTCP.	Noted. Micromobility policy to follow
426	Chapter 2: Our strategy	Rail	Supportive of the work with public sector partners exploring potential enhancements to the railway east of Cambridge, but note the early stage of this work such that its scope and delivery is uncertain. As such we would recommend that the reference to this project is amended to read: "We shall continue to work with partners in the rail sector to explore options for upgrading the railway and services between Cambridge and locations to the east".	Noted.
427	Chapter 3: Greater Cambridge	Freight	Strongly supportive of the identification of transport schemes and policy approaches required to address existing and future transport challenges in Greater Cambridge. We would request the following changes to references to the identified schemes to ensure factual accuracy, and that the relative status and certainty of schemes is correctly referenced: oSchemes identified as required to support the adopted Cambridge and South Cambridgeshire Local Plans: •This list includes schemes that are coming forward but were not identified as required to support the adopted plans. We support reference to these schemes in the Greater Cambridge section, but request that the list of schemes identified as required to support the adopted plans is amended to include only the following schemes: oGreater Cambridge Partnership (GCP) schemes: i)Cambridge to Cambridge i)Cambridge South East Transport Study i)Cambridge South West Travel Hub i)Waterbeach to North East Cambridge i)Cambridge Eastern Access Phase A i)City Access i)GCP Cycle Schemes oWaterbeach station relocation oA10 (Waterbeach to Cambridge) highway improvements •Drawing on the above, we support reference in the LTCP Greater Cambridge section to the following schemes that are being developed but are not specifically required in the adopted plans, including: oEaston Rural Travel Hub oA10 (Ily to Cambridge) highway improvements oA428 Black Cat to Caxton Gibbet oCambridge South Station •Our understanding is that there is no firm planned scheme to enhance M11 capacity, and as such would recommend deletion of this reference.	Noted and agreed. Amend text as per suggestion
428	Chapter 3: Greater Cambridge	Related documents	Strongly supportive of the identification of transport schemes and policy approaches required to address existing and future transport challenges in Greater Cambridge. We would request the following changes to references to the identified schemes to ensure factual accuracy, and that the relative status and certainty of schemes is correctly referenced: Schemes identified as required to support the emerging Greater Cambridge Local Plan (GLP): •These schemes are identified in GLP First Proposals transport evidence, but relate to draft allocations which could be subject to change. We suggest replacing this text with "Further potential transport schemes were identified as required to mitigate the transport impacts of draft allocations included in the 2021 Greater Cambridge Local Plan First Proposals consultation. The revised Transport Strategy for Cambridge and South Cambridgeshire child document to this LTCP will be prepared to support later stages of the GLP. This will confirm the transport infrastructure and policies required to mitigate the proposed sites, once the development strategy is confirmed".	Noted and agreed. Amend text as per suggestion

429	Chapter 3: Greater Cambridge	Rail	<p>6 schemes not currently referenced.</p> <p>We'd suggest that CCF's Whittledford Transport Masterplanning Exercise is added to the Strategic Projects and the Regional Initiatives diagram</p> <p>We'd suggest that reference is made to the proposed improved rail services from the north which should be unlocked by the Ely Catchment Capacity Area work and other related rail proposals.</p>	Noted and agreed. Amend text as per suggestion
430	Chapter 3: Greater Cambridge	Related documents	Would welcome the opportunity to discuss the potential alignment of LTCP and GCP measures, and beyond that to share understanding and intelligence as the LTCP is rolled out so that we can evidence impact collectively.	Noted
431	Chapter 2: Our strategy	Rail	Note that Camboorne to Cambridge Public Transport Scheme is assessed in the HRA for the draft LTCP as a scheme that is new to the LTCP (ie not included in the LTP 2020). We note that this is incorrect: page 51 of the HRA accompanying the LTP 2020 identified Cambridge to Camboorne and St Neots.	Noted. Change
432	Chapter 1	Goals	Keen to see the plan expanded further – with a long term vision with steps supporting plans toward 2050.	Noted.
433	Chapter 1	Goals	There could be strengthening of the specificity of the goals described within the plan – each being clear about the deliverables which will address the sustainability agenda.	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
434	Chapter 1	Goals	Given the climate emergency, the high level goal of net zero by 2050, is welcomed, however consider it needs to be further defined and developed.	Linked to the work of WSP on the 15% reduction in car mileage and reflects the aspirations of our constituent Councils
435	Chapter 1	Goals	CUH would also be pleased to see other areas considered, such as: <ul style="list-style-type: none"> Green and blue infrastructure in delivering environmental resilience and social value. Circular economy to reduce waste and enable efficient use of resources Renewable energy generation and grid capacity investments to deliver decarbonisation of transport and the wider built environment. Accessibility (time/distance) of services and facilities 	Noted. Comments taken on board but the vision, goals and objectives have been consulted upon twice now and no major issues identified. No change required.
436	Chapter 1	Evidence	Concerns as to how the proposed 15% reduction in miles driven is to be delivered in the short term and would challenge to ask if this target is sufficient.	Concern noted.
437	Chapter 2: Our strategy	Active Travel	The updated LTCP makes mention of increasing active travel and public transport, however the Trust would be keen to see targets made which are robust enough to deliver the step change required to realise a future transformative transport system.	Noted. Each area within the LTCP will have different specific targets/achievements. Probably not for the LTCP to state overall targets for each mode due to this
438	Chapter 2: Our strategy	Active Travel	Active travel in the region should continue to build on the investment we have seen in recent years. Cambridge and the surrounding area should be an exemplar cycling city, not just in the UK but globally. To achieve this we must continue to be ambitious and expand the existing high levels of cycling both within the city, supporting safer cross city cycling, and out across the rest of the county. Enabling safe cycling routes on roads and between villages and market towns which would further support multimodal journeys.	Noted. The Active Travel strategy and the LCWIP will look to promote active travel across the region.
439	Chapter 2: Our strategy	Active Travel	Consideration should also be made to the increased and growing usage of cargo cycles and other larger non-motorised transport.	Noted. Micromobility policy being developed.
440	Chapter 2: Our strategy	Micromobility	New micro mobility technologies are growing in popularity and offer the opportunity to significantly lengthen the distance many are willing to travel by bicycle. CUH is already seeing this uptake growing on campus, but consider that further appropriate infrastructure is required and developed to support future growth. Micro mobility users have similar concerns to those found in active travel modes - such as road safety, lighting and security. We strongly emphasise this need and support for the forthcoming Cambridge County Council Active Travel Strategy, which needs to be bold in grasping this opportunity and would be keen to see that reflected in the LTCP.	Noted. Micromobility policy being developed.
441	Chapter 2: Our strategy	Shared Mobility	Welcome the 20-minute neighbourhood thinking, but have concerns for a significant proportion of the population who do not live and work within close proximity to their place of work. Would be of value for the LTCP to create a strategic map identifying key living and employment sites in order to consider how sustainable transportation can most effectively link them up. In this we would encourage the development of multimodal travel hubs and a mass transit system in order to make 20-minute neighbourhoods a reality.	Noted. Major schemes map included will show how all proposed schemes are to link up. Local Plans for each district will plot key employment and residential areas/development.
442	Chapter 2: Our strategy	Rail	The removal of the Cambridge Autonomous Metro (CAM), without a significant alternative solution to the population growth and related travel is of significant concern to CUH and the wider CBC. We need a clear picture of what the anticipated growth in trips and also what the gap in provision will be in order to inform delivery across the region as a whole. The draft document goes some way to articulate this but it is not explicit enough to respond to the magnitude of change required. Whilst the LTCP recognises the significant economic and population growth, and the need to ensure that this growth is sustainable, it is currently lacking in robust evidence to show where the supply and demand of travel and transport will meet this over a longer period (such as up to 2050).	Noted. LTCP will in time include a raft of updated local strategies, which will be linked to the key growth aspirations in the Local Plans. These will form part of the evidence base for these and will include detail on economic and population growth and how this can be accommodated.
443	Chapter 2: Our strategy	Bus	The LTCP sets out a plan for providing for greater public transport and active travel but does not provide the detail on how the supply of energy needed to decarbonise motorised travel (including freight and delivery) is to be achieved. Further work is required to understand the full energy requirements for transport, moving beyond the installation of charging points. This should include specific reference to realistic plans and proposals for both meeting the decarbonisation demand and creating a more robust and renewably powered grid supply network.	Noted. Agreed. LTCP to be made clearer that work needs to be undertaken with regards grid capacity. WSP work looking into carbon impacts.
444	Chapter 1	Targets and Indicators	The strongest statement within the draft LTCP is the commitment to reduce motor vehicle miles by 15% by 2030, against a fixed 2019 baseline. However, this is not front and centre, only Greater Cambridge reference anything like the interventions required, and arguably they can't do much more of the heavy lifting, when a third of their residents already cycle five or more times a week. All other areas (Districts and PCC) need to reference this 15% reduction commitment and start to explain what this will entail	To be reflected within the whole of the document – all areas making a contribution. Outputs from the WSP work to be integrated into the strategic and local sections to demonstrate all are on the path and working with ATE etc on rural connectivity
445	Chapter 4: Policies	Related documents	LCWIPs are referenced, but there isn't enough on delivery or funding – the LTCP should give an indication of the pace, funds, and scale of change required.	LTCP references funding and delivery where this is known. Local strategies, delivery plan and the LCWIP will add some of the detail required
446	Chapter 2: Our strategy	Active Travel	Needs to be more of an acknowledgement that building to LTN1/20 compliance will need a complete rethink about how we design and build, road space reallocation away from motor vehicles needs to become the norm.	Noted. Sentence to acknowledge this to be added in relevant section where LTN1/20 first mentioned
447	Chapter 1	Active Travel	There is no mention of Gear Change – and the Central Government's ambition for half of all trips in our towns and cities to be made by foot or by bike in 2030. This should be acknowledged within the main narrative, as well as the Districts' area responses (especially outside of CCC and SDC).	Noted. Agree this should be included in chapter 1
448	Chapter 1	Partnership	No mention of Active Travel England, who are going to have more and more influence during the timescales of the LTCP i.e., you need to explain how the landscape has changed since the last LTP, with specific regards to active travel, Transport Decarbonisation Plan, CWIS2 etc.	Noted. Section on partnership working to be improved and agree ATE should be included as partner referenced along with LA partners, DfT, NR etc.
449	Chapter 2: Our strategy	Highways	In the preamble at the recent presentation, which a colleague of mine attended, it talked about the need for faster connections. In the overall text I cannot find this, but the idea of faster connections being essential is dangerous. It will be used as a justification for road building, which will lead to more traffic. The main text talks about the need for restraint so I don't know where the faster bit came from.	Noted.
450	Chapter 3: East Cambs	Related documents	There is a tension in the difference between the introductory text and the separate texts for each District. There seems no relation between the two. East Cambridgeshire talks about the road network and the A10 – no reference to the need to address the very low levels of cycling and walking in Ely, Soham, and the villages. Cambridge City looks a bit better, but still refers to roadbuilding.	Noted. Local section being updated.
451	Chapter 3: Peterborough	Specific scheme	Peterborough section is worrying and includes the statement that the new Fletton Quays bridge is for university access. Does that mean that they expect students to be living at Fletton Quays, because there is no onward route. Peterborough again talks about the need for more Parkway capacity to ease growth, it does not really mention the need to transform the way people travel.	Noted. Peterborough section being updated

452	Chapter 2: Our strategy	Bus	Generally, there is an acknowledgment about the difficulties for buses particularly in rural areas. If the Market Towns were transformed so that walking and cycling levels were high and it was hard to drive around that would bring a big boost to rural buses.	Noted. BSP looking into bus travel throughout region and local sections being updated to reflect rural bus issues
453	Chapter 2: Our strategy	Active Travel	The last mile and freight delivery is a big issue and should be based on local centres and cargo bikes. This means that the cycling infrastructure has to be really good and have good wide provision.	Noted. Section on freight being updated to include last mile
454	Chapter 1	Objectives	Overall the LTCP feels extremely unambitious and lacks innovation. The Goals and Objectives are nebulous statements without any real measures (Objectives at least should be SMART). Some of the goals feel either unachievable (zero fatalities or serious injuries – no detail behind what this really means) or unambitious (net zero by 2050 – which is 28 years away!). Reading the full document there is very little in the way of a tangible plan. The included strategies seem to move from a statistics view to a solution without an explanation on what or how the solution will solve an issue. In the main document there is a statement under the guiding principles that states "Integrating spatial planning and reducing the need to travel" – as a statement this seems to be contradictory to the LTCP goals and objectives.	Point of view noted. Comment noted. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies.
455	Chapter 1	Bus	Fully support the aims and objectives of the LTCP. There are many schemes identified within the LTCP that will positively contribute towards meeting the objectives, but we believe there needs to be a stronger focus on improving public transport accessibility in more rural areas.	Support noted
456	Chapter 2: Our strategy	Specific scheme	A number of very detailed points are made relating to each objective as to why RAF Wyton should be brought forward as a development site.	Noted. This is a local plan issue.
457	Chapter 3: Peterborough	Climate	Peterborough City Council has set a target of getting the city to net zero carbon by 2030 (twenty years ahead of the national target of 2050) but there seems to be no recognition of this in the plan.	WSP work on carbon to cover this
458	Chapter 3: Peterborough	Objectives	There are some good aims and objectives in the early part of the plan and it states that in transport planning the needs of pedestrians, cyclists and public transport users should be given priority. Inclusion of this "Transport User Hierarchy" is welcome and it was a feature of several of Peterborough's local transport plans from 1989 onwards. We must also see a commitment to delivery of this policy. Too often in Peterborough in recent years we have seen large road building and road widening schemes, with just a small element of sustainable transport added on around the fringes. This needs to change and, as the city grows, the emphasis must be on encouraging walking, cycling and public transport and discouraging car travel.	Noted
459	Chapter 3: Peterborough	Goals	There is an aim stated in the plan to reduce car usage by 15% but little detail on how this will be achieved particularly in Peterborough, which is the largest and fastest growing city in the CPCA area.	Noted. LTCP will be updated to recognise that each area needs to reach 15% in its own appropriate timing. Delivery plan and local strategies will aid with adding detail as to how each area will hit its target. Acknowledge more work is required to assess how and when this target will be achieved. WSP work looking in to this too.
460	Chapter 3: Peterborough	Rail	The plan has no long term vision for Peterborough. With a population of 215,000, we should be planning now for medium to long term options like a tram or light rail system. The original blueprint for expansion of Peterborough, the Harcourt Report, in the mid 1960s contained an outline proposal for a tramway system in Peterborough but this was dropped from later proposals.	Noted. The LTCP has a vision for the entire CPCA area. The local strategies which form a suite of child documents under the umbrella of the LTCP will focus this vision for each specific area
461	Chapter 3: Peterborough	Rail	A tram or light rail system could also form the basis for a park and ride system, like that which operates in Nottingham. It is disappointing that the plan contains no proposals for any form of park and ride in Peterborough. Nor does it say much about how pricing and control of parking in the city centre could be used as a tool to encourage a modal shift away from car travel.	P&R not a priority for Peterborough. City Centre Transport Vision referred to in strategy sets out plans for future of City Centre.
462	Chapter 3: Peterborough	Rail	Would like to see track capacity increased to enable additional stations serving Peterborough to be built.	Noted. LTCP places high priority on rail travel and improving this going forward. CPCA committed to working with partners at NR to help deliver improvements regionally.
463	Chapter 3: Peterborough	Rail	Would like to see increased frequencies on services between Peterborough and Leicester, Birmingham, Cambridge, Stansted Airport and Ipswich and Nottingham.	Noted. LTCP places high priority on rail travel and improving this going forward. CPCA committed to working with partners at NR to help deliver improvements regionally.
464	Chapter 3: Peterborough	Bus	Nothing is being proposed in the LTCP to improve Peterborough's dire public transport links into Northamptonshire. There is a rail link between Oakham and Corby which only has one train a day running on it at present. Greater usage of this link would have the potential to open up more journeys from Peterborough to Corby and/or Kettering and to other parts of Northamptonshire, Leicestershire etc.	Noted. Peterborough strategy already refers to connections to neighbouring authorities, no change made. Our strategy section being updated to commit to stronger partnership working and tackling cross border issues
465	Chapter 3: Peterborough	Bus	The Mayor's commitment to the principle of bus franchising is welcome but it needs to result in some delivery as soon as possible, so as to ensure that bus services work for local people and not for the profits of shareholders in large multi national bus companies. Stagecoach have steadfastly refused to integrate their ticketing with other local bus operators or to introduce electric and/or hybrid buses in Peterborough or to consider more orbital bus routes, so franchising is urgently needed to enable these things to happen. Would like to see consideration given to simple flat rate fares across the bus network so as to encourage an increase in bus usage: in the longer term I would favour fares free bus travel in urban areas,	Funding via the CPCA is subject to the CPCA's business planning cycle. As such, through this process the CPCA is looking at the long term viability for financing bus services and frameworks and is investigating various methods for improving the way buses are run and procured in the mayoral area. no change to plan required.
466	Chapter 3: Peterborough	Bus	I would like to see the plan address how people in rural parts of Peterborough are to be given better access to the bus network. This is partly about giving people in rural areas better access to Peterborough City Centre and the urban townships for shopping, leisure, medical facilities etc. But done imaginatively rural bus services could also be promoted to urban residents as a means of enabling them to get out into the countryside for walks and contact with nature etc.	Noted. This will be reflected in the updated local section
467	Chapter 3: Peterborough	Active Travel	We have lots of cycle lanes in parts of the city but they are poorly connected and maintained and cycle usage is abysmal compared to other parts of the county. The Council took Government funding (via the CPCA) for temporary cycle lanes but terminated the schemes when the money ran out, which has meant that future funding for cycling has been curtailed. One of the temporary lanes which was much needed and much used was the one over Crescent Bridge into the City Centre. This needs to be restored urgently and yet I do not see any reference to it in the LTCP.	Noted, this scheme is linked to the Peterborough Station Quarter which is referenced in the strategy. No change made
468	Chapter 3: Peterborough	Suggested scheme	There is no mention anywhere in the plan of the River Nene and its potential for use as a transport corridor for a variety of purposes.	Noted. Will make reference to the River Nene in the updated local section
469	Chapter 3: Peterborough	Climate	Most of the major projects proposed in the LTCP for Peterborough seem to be about road building and road widening which is precisely the opposite of what we should be doing in a climate emergency. We may have to build some new roads to serve new housing developments but these should be designed to encourage active travel and public transport usage.	Noted. LTCP has a user hierarchy and roads and car use is below more sustainable modes such as AT and PT. Where there is a need to improve road capacity, this will be included but with provision for other more sustainable modes at the forefront of design.
470	Chapter 1	Objectives	The vision, goals and objectives are welcomed, in particular the acknowledgement that the LTCP will need to enable new sustainable housing. The goals and objectives would be more robust if they included some form of measurable target, or reference as to how they could be met.	Support noted. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies.
471	Chapter 1	Bus	There is limited reference throughout the document to the Cambridgeshire Guided Busway, which is one of the county's greatest transport assets. It could be that the LTCP looks to maximise the guided busway by focusing development around it, which in turn would enable investment and improvement in its services.	Noted. The BSP is aiming to deal with improvements to the wider bus network. The LTCP will link modes and promote interchange where possible. Add section/sub section in main strategy to bring out interchange importance.
472	Chapter 1	Vision	Productivity - Education and training whilst mentioned within the document do not form part of the goals and objectives. Given the role of access to education and training for improving life chances it should be integrated within the objectives.	To be incorporated into the vision and within some of the underlying goals/objectives. Education [access to] is critical and needs to be stronger within the strategic section
473	Chapter 1	Environment	Environment – the Environmental goal is not explicit in its meaning and this should be expanded and enhanced to recognised: Use of and protection of natural resources, biodiversity as well as water quality and flood resilience.	The vision, goals and objectives have been subject to two rounds of consultation. No major changes to these are considered required.
474	Chapter 1	Environment	Laifleet Group Limited (LGL) is ready to partner with the CA to deliver on the emerging Local Transport Connectivity Plan (LTCP) through advancing a world leading decarbonised mass transit system for the benefit of the City and Region's environment and the health of its residents.	Noted. No action required

475	Chapter 1	Safety	The draft LTCP mentions Vision Zero road safety partnership but includes only a non-binding commitment to nobody being killed or seriously injured (KSI) on our roads by 2040. Vision Zero includes an intermediate goal of reducing KSI on our roads by at least 50% by 2030. The LTCP must include intermediate goals such as this.	Comment noted. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies.
476	Chapter 1	Active Travel	Active travel for leisure is important so must be called out in the LTCP. Its importance is made clear in our comments on the Transport Strategy. In this section, some recognition in the business and tourism objective would support its incorporation into strategy.	The vision, goals and objectives have been developed through ongoing dialogue with stakeholders and subject to two rounds of consultation. No major changes to these are considered required.
477	Chapter 1	Climate	Net zero by 2050 cannot be a key goal/objective in a plan with a horizon of 2030. We know that either carbon dioxide emissions be drastically reduced in the next couple of years or we spend a lot of money mitigating the climate emergency.	Targets will be contained within the monitoring section and we need to link to this throughout the document. The milestones will come from the WSP work and this needs to be reflected within the document and linkages made to the policy and strategy.
478	Chapter 5: Monitoring and performance	Goals	Overall the LTCP feels extremely unambitious and lacks innovation. The Goals and Objectives are nebulous statements without any real measures (Objectives at least should be SMART). Some of the goals feel either unachievable (zero fatalities or serious injuries – no detail behind what this really means) or unambitious (net zero by 2050 – which is 28 years away!).	The vision, goals and objectives have been developed through ongoing dialogue with stakeholders and subject to two rounds of consultation. No major changes to these are considered required.
479	Chapter 2: Our strategy	Goals	In the main document there is a statement under the guiding principles that states "Integrating spatial planning and reducing the need to travel" – as a statement this seems to be contradictory to the LTCP goals and objectives.	Not clear why this is contradictory. No change to plan.
480	Chapter 1	Health	I think a greater emphasis should be put on accessibility. Disabled people are most affected by not being able to get around and also they are more likely to be digitally excluded. A lack of accessible transport and poor quality infrastructure has a disproportionate affect on disabled people and needs to have solutions worked out that involve disabled people in the planning process, co-production is vital for longer term change.	Agree that it is important for users, especially disabled people to be involved in the detailed design of infrastructure and services. No change to plan.
481	Chapter 1	Vision	While broadly along the right lines. The vision statement is far too vague and a vision for net zero by 2050 is meaningless without clear interim targets.	Targets will be contained within the monitoring section and we need to link to this throughout the document. The milestones will come from the WSP work and this needs to be reflected within the document and linkages made to the policy and strategy.
482	Chapter 1	Vision	It would have been nice to see within the vision statement a clear reference to active travel, a reduction in private vehicle use and electrification of all motorised transport by specific time periods.	The vision, goals and objectives have been developed through ongoing dialogue with stakeholders and subject to two rounds of consultation. No major changes to these are considered required. Please also see the Cambridgeshire Active Travel Strategy.
483	Chapter 3: East Cambs	Highways	Connectivity can have multiple meanings, it is important that we improve connectivity of public transport and cycle networks but there should not be construction of new roads like the proposed A10 dualling.	"The A10 Fly to A14 Improvements Outline Business Case Study has begun with the initial stage aimed to revisit the existing short list of options to ensure compliance with recent changes to national policies and standards as well as local targets specially on active travel and decarbonisation. This process will consider both road-based and non-road-based (Carbon-led) improvements to establish a revised short list of options."
484	Chapter 5: Monitoring and performance	Targets and indicators	Short-term goals to meet intermediate targets and/or intermediate targets <ul style="list-style-type: none"> •Drawdown on pre-set carbon budgets, including embodied (construction) and operational greenhouse gas emissions •Maximum and average concentrations of air pollutants •Number of cars owned per household •Number of club cars available per 1,000 households •Passenger miles travelled by walking, cycling, e-scootering, bus, coach, train and car. •Kilometres versus ICEV miles for passenger vehicles. 	Comment noted. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies.
485	General	Related documents	I strongly disagree with tarmacking of rural public rights of way, particularly bridleways and restricted byways.	Please refer to the emerging active travel strategy and design guides
486	Chapter 1	Bus	Very ambitious objectives, but right now there are no timelines, no prioritisation of the objectives so it is hard to know how the public will visualise and benefit from these objectives, how and what does it actually mean for the public living in rural areas who do not have close access to public transport to get into the city or indeed to neighbouring villages that are not on the path directly into the city.	Please refer to the GCP's Making Connections package which will look to introduce a number of public transport improvements. https://www.gretercambridge.org.uk/sustainable-transport-programme/city-access-programme/making-connections
487	Chapter 2: Our strategy	Related documents	P30 talks about an efficient highway network that accommodates the needs of all users, that includes horse riders who are identified as vulnerable users in the new Highway Code and who should not be undertaken whilst on the highway. The simple fact is that if you a segregated safe corridor for walkers and cyclists then you need it for horse riders as well.	Please refer to the emerging active travel strategy and design guides
488	General	Active Travel	Whilst the document talks about the important of being able to travel to/from leisure activities, it seems to overlook that moving about e.g. walking, cycling, horse riding, is itself a leisure activity for many people	Noted, no action required
489	Chapter 2: Our strategy	Related documents	The reality is that what is happening already is the existing Public Rights of Way network is being trashed and covered with tarmac and other unsuitable surfaces in the name of active travel	Please refer to the emerging active travel strategy and design guides
490	Chapter 3: Peterborough	Active Travel	I remember back in the late 90s we were awarded the Millennium Prize – £6m to create the 'Green Wheel' – Great idea – but it was never really finished and improved or maintained properly	Noted
491	Chapter 1	Bus	Try to support more frequent buses that run later into the evenings on weekdays and weekends across S. Cambs too please.	Please refer to the GCP's Making Connections package which will look to introduce a number of public transport improvements. https://www.gretercambridge.org.uk/sustainable-transport-programme/city-access-programme/making-connections
492	Chapter 1	Rail	In the short term, we should have a dedicated COACH service between Oxford and Cambridge till such a time as the EWR has finally delivered heavy rail connecting the two cities (e.g. Cambridge-Bedford-MK-Oxford). At present, the best option is often to commute via London (by car or by public transport).	Comment noted. Specific coach routes are a matter for individual coach companies. East West Rail is being progressed by the EWR Co. This is a key scheme to improve sustainable connectivity to our region and the CPCA will continue to engage closely with the EWR Co as the scheme progresses.
493	General	Wider policy areas	We'll never get the economy out of it's current state of stagnation until we re-join the EU customs union and single market. This is essential for our local SME's to enable them to effortlessly export again to our nearest, and biggest market – the EU. An avalanche of admin, costs and delays are now associated with every single export. Yet on this enormous, even existential issue for the UK and thousands of SME's, you don't have a single policy	Not relevant to the LTCP. No action required
494	Chapter 1	Bus	The regional map must acknowledge the Cambridgeshire Guided Busway, which is more than just a typical bus service. Indeed Cambridgeshire County Council's website acknowledges it as a 'progressive transport link'. The strategy should focus on how the busway can enable new development to be located more sustainably and in turn support its improvement.	Please refer to the GCP's Making Connections package which will look to introduce a number of public transport improvements. https://www.gretercambridge.org.uk/sustainable-transport-programme/city-access-programme/making-connections
495	Chapter 1	Active Travel	The Cycling and Walking Tsar and the Mayoral-led Active Travel Forum are essential to achieving the active travel components of the Transport Strategy. Neither is mentioned in the draft LTCP. The role of these two entities need to be defined in the Transport Strategy so must be featured in the document and priority (eg set a deadline) given to establishing both.	Please refer to the emerging active travel strategy and design guides
496	Chapter 1	Active Travel	The Cycling and Walking Tsar job description, the Active Travel Forum constitution, the Cambridgeshire Active Travel Strategy and the Cycling and the Local Cycling & Walking Infrastructure Plan need have consistent goals and all need to be consistent with various targets in the LTCP. The LTCP needs to state that subsidiary documents such as the Cambridgeshire Active Travel Strategy have compatible targets. The drafts of these documents have goals that are not aligned.	Noted, the partner organisations are working together to align the various strategies.
497	Chapter 2: Our strategy	Active Travel	Other than the various Greenways projects, public rights of way are not routinely considered in various active travel plans (eg LCWIP) that are subordinate to this LTCP. Therefore, this Plan must specify active travel away from the highway as a means to promote efficient travel. On a related note, the Transport Strategy must mention gaining permission from developers and landowners for building entirely new routes across their land.	Comment noted. Please refer to the emerging active travel strategy and design guides. The point regarding to permission from land owners is possibly something for the local plan or the ROWIP to consider. No change needed

498	General	Active Travel	Many of those walking and cycling on ProW 76/24 - NCN11 south of Ely travel for utility, not leisure. Cambridgeshire declares active travel routes that they consider for leisure to be out of their remit, for example in the Cycling and Walking Infrastructure Plan (CWIP). Labelling routes for leisure is an arbitrary process. If routes are excluded from the LCWIP, funding is compromised. Therefore the LTCF reference to the Active Travel Strategy and other subsidiary documents such as the Active Travel Forum the Cycling and Walking Tsr job description (both need to be referenced in the LTCF) must specify that active travel for leisure is part of the remit.	Comment noted. Acknowledge need for greater consistency across documents.
499	Chapter 1	Bus	All buses need to be accessible for disabled people and the uber type of transport would greatly benefit disabled people in the cities	Please refer to the GCP's Making Connections package which will look to introduce a number of public transport improvements. https://www.greatercambridge.org.uk/sustainable-transport-programme/city-access-programme/making-connections
500	Chapter 2: Our strategy	Active Travel	There seems to be a distinct lack of understanding with how education affects the strategy. Lack of public transport and safe cycle / walking routes add a massive number of vehicles on the roads at peak times, causing congestion, reduction in air quality, does not promote healthy lifestyles etc. Additionally, there is a distinct lack of choice for parents and students on where they can be educated (due to no transport). This not only limits ambition and achievement but does not help fill skills gaps	Please refer to AT 24: Promoting active travel in the Cambridgeshire active travel strategy which addresses this point
501	Chapter 3: Greater Cambridge	Specific scheme	I do not agree with the proposed dualling of the A10. I cannot see how this is compatible with a reduction in car use.	The A10 Ely to A14 Improvements Outline Business Case Study has begun with the initial stage aimed to revisit the existing short list of options to ensure compliance with recent changes to national policies and standards as well as local targets specially on active travel and decarbonisation. This process will consider both road-based and non-road-based (Carbon-led) improvements to establish a revised short list of options. The narrative within the document may need to be changed to reflect our position (emerging) - improvements to (and removal of the dualling phase)
502	Chapter 1	Climate	2050 is far beyond the life of this plan. Achieving decarbonisation milestones is far more important at this point in time than achieving net zero in 2050. The UK's statutory and international commitments are to reduce emissions relative to 1990 levels by:	Linked to previous answers - the WSP work demonstrates our commitment and alignment with national, regional and local policy - going over and above. Demonstrating a clear pathway (section will need to be updated following the outputs from the WSP work)
503	Chapter 1	Bus	In areas where public transport is reduced to one bus a day and alternative transport has been sought, how can you accurately determine public demand ?	Please refer to the GCP's Making Connections package which will look to introduce a number of public transport improvements. https://www.greatercambridge.org.uk/sustainable-transport-programme/city-access-programme/making-connections
504	Chapter 2: Our strategy	Micromobility	We must make sure people on these electric scooters - Have SOME Knowledge of road use - I have seen terrible road sense - Just NO Sense! And No idea how to act on the road or pavement! If not - More people are going to be killed and injured	Noted. E-scooters are an emerging mode of transport which are not yet legal anywhere but on private land, unless part of an approved pilot scheme, where users must have a driver's license. Policy around this area is in its infancy and is emerging as the results of the pilot schemes are observed.
505	Chapter 3: Greater Cambridge	Suggested scheme	I am not opposed to the CSET, nor the CAM, but I do think a tram/very light rail option should be taken seriously as a longer term alternative to maintaining a bus fleet to serve far-flung locations across S. Cambs - though in the near term the CSET is most feasible.	Noted. The GCP are considering a number of measures for Ctr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/asset-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council - Committees > Greater Cambridge Partnership Executive Board (www.gcp.org.uk). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCF, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
506	Chapter 3: Hunts	Bus	Great Gransden is not served with any regular public transport. My nearest stop, Crow Tree Street (ironically right outside CPCA Mayor Nik Johnson's house) has ONE bus a week. I repeat, ONE bus per week (to St Neots - and who on earth wants to go there?).	Please refer to the GCP's Making Connections package which will look to introduce a number of public transport improvements. https://www.greatercambridge.org.uk/sustainable-transport-programme/city-access-programme/making-connections
507	Chapter 1	Targets and indicators	This is an ambitious target, which is necessary in order to provide a focus for improving public transport services.	Noted, no action required
508	Chapter 1	Goals	We have seen previous goals for motor traffic reduction (eg Cambridgeshire Local Transport Plan 2011-2011) unenforced and missed. The Transport Delivery Plans will summarise the projects over the lifetime of the LTCF	Noted, no action required
509	Chapter 5: Monitoring and performance	Targets and Indicators	No mechanism appears to be in place to monitor vision, goals, objectives and ambitions. Metrics are needed in addition to the car miles driven by 15% and diesel vans and trucks to be excluded from urban centres by 2030. Near-term metrics would help avoid 'falling off a cliff' near the deadline for 2030 targets. We also recommend that the metrics for important aspects of travel be labelled as goals rather than ambitions. Ambition suggests lack of commitment.	Comment noted. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies.
510	Chapter 5: Monitoring and performance	Targets and Indicators	Besides car miles across the Combined Authority and diesel exclusion, SMART targets for cycling and walking in need to be added; the target needs to accommodate the differences between the settlements. For instance, each District would introduce local goals for all its urban centres by January 2024.	Comment noted. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies.
511	Chapter 2: Our strategy	Targets and Indicators	Cannot see how you would achieve a 15% reduction in car mileage until the rest of the transport system is in place, but how long would this take?	Comment noted. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies.
512	Chapter 1	Goals	Need but to develop clearly mass transit proposal(s) for the area.	Noted. The GCP are considering a number of measures for Greater Cambridge and the city centre area through its Making Connections consultation. https://www.greatercambridge.org.uk/sustainable-transport-programme/city-access-programme/making-connections
513	Chapter 1	Goals	We should be seeking greater reductions	Noted. Unclear what is being referred to. No action required
514	General	Safety	Where is the provision for disabled drivers? I am severely disabled and find it very difficult to use public transport. I need my car to work and go shopping.	The overall strategy makes mention of accessibility, the document also states Any such scheme will consider the accessibility needs of different groups of people, particularly disabled people. Please also refer to the EQIA document. Look to strengthen text on this issue.
515	Chapter 2: Our strategy	Targets and Indicators	Ambitious objective now that many are wft after covid. For some mileage is already much reduced, intrigued how you believe it will be cut further when main trips are for grocery shopping (all those bags on a bus and then walked home?) and visiting friends who may be outside the county and not en route to a city/town	Comment noted. Data shows that the number of trips is back to pre-covid levels, please also refer to the Active Travel Strategy for Cambridgeshire which provides further details on how we aim to reduce car journeys.
516	Chapter 2: Our strategy	Targets and Indicators	Target should be higher e.g. 20%	The vision, goals and objectives have been developed through ongoing dialogue with stakeholders and subject to two rounds of consultation. No major changes to these are considered required.
517	Chapter 3: East Cambs	Related documents	The referenced East Cambridgeshire Cycling and Walking Strategy includes prioritisation of links to public transport to enable buses and trains to replace the car as an alternative for longer journeys. However, its priority routes do not include any that link to the railway stations (Ely, Littleport and Soham). The Local Area Strategy must mention prioritisation of links. As an example, the Section 106 cycleway commitment to link north Ely with the centre of Ely is under threat yet the Local Transport Strategy does not mention the 2014 North Ely Supplementary Planning Document (SPD) requirement to link north Ely with key destinations such as the City of Ely College, City Centre, Rail Station and Hospital and to link with the National Cycleway Route 11. This Strategy needs to mention the importance of such links and in particular, reference the SPD.	The LTCF is a strategic document and as such cannot detail every individual scheme. A review of the East Cambridgeshire Transport Strategy is due and is the most appropriate place for this level of detail. Review East Cambridgeshire local section of this plan to strengthen links where appropriate.
518	Chapter 3: East Cambs	Active Travel	The draft Local Transport Strategy Challenges states that high-quality walking and cycling infrastructure, particularly outside of Ely, is extremely limited. We assume that this statement is based only on perceived safety. From the perspective of improving the environment and benefitting most people, the greatest benefit would come from improving cycling in Ely.	Noted
519	Chapter 3: East Cambs	Active Travel	Within this rural district it has been and will continue to be difficult to adhere to the government's guidelines (LTN122 [sic]) due to the nature of the infrastructure roads. There is no feature of the roads in East Cambridgeshire that is unique, so this comment is not appropriate in this section.	Comment noted. Review this section of the text and amend as appropriate.

520	Chapter 3: East Cambs	Highways	An increase in capacity on the Ely-Cambridge A10 will induce more motor traffic unless some kind of control measure is introduced. The Local Area Strategy must be internally consistent and consistent with the LTCP plan for an overall 15% reduction in car mileage.	Any increase in road capacity will need to be accompanied by additional capacity and infrastructure for active travel. Review section and check for consistency.
521	Chapter 3: East Cambs	Active Travel	The Department for Transport second Cycling and Walking Investment Strategy includes an ambition for walking and cycling to be the natural choices for shorter journeys, or as part of a longer journey by 2040 with half of all journeys in towns and cities being cycled or walked by 2030. East Cambridgeshire ought to adopt these central government ambitions as local goals. This is especially important for Ely with a projected 4,000 extra homes by 2030 that lack adequate cycling and walking connections to the centre of Ely, Ely Railway Station, the Princess of Wales Hospital, the Leisure Village and the Hive Leisure Centre.	This will be considered as part of the new East Cambridgeshire district transport strategy which is due to be developed in 2023 and will sit as a 'child document' of the LTCP.
522	Chapter 3: East Cambs	Bus	There is a specific issue with students from East Cambs having an extremely limited choice of schools, sixth forms and FE provision e.g. a lot of money has been invested in the North Cambrdge Training Centre (Chatteris) but students from the local area cannot access it due to the lack of local transport.	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/assets-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.
523	Chapter 3: East Cambs	Rail	There also must be a priority given to the much needed upgrading of the Ely North Junction (rail), this is a massive disrupter for both rail and freight from all parts of East Anglia. Railfuture has described Ely North as "the East of England's highest transport investment priority". The planned improvements would allow more freight to travel by rail (so reducing the number of HGVs/LGVs on roads) as well as cars. With the green light being given to Felstowe as a Freoport and Stewell C. freight and workers will need to access, due to the lack of capacity on the line currently all freight is rerouted via London. This is having a negative effect on the economy because of restricted growth while also creating unnecessary 'heat' in the Cambridge property market.	Comment noted. The CPCA will continue to lobby for an upgrade to this junction and will work with local partners and the rail industry to prioritise this.
524	Chapter 3: East Cambs	Active Travel	It is good to see walking and cycling highlighted. However, the plan does not specify how more walking and cycling will be enabled. We urgently need better cycle infrastructure to link up East Cambs villages with Ely and Ely with Littleport, Cambridge and Newmarket all of which are within cycling distance. Particularly with the advent of e-bikes.	Comment noted. More detailed information on Active Travel schemes for East Cambridgeshire can be found in the emerging Cambridgeshire Active Travel Strategy, however the local section will be reviewed to strengthen the text around active travel in the district where possible.
525	Chapter 3: East Cambs	Shared Mobility	It would be good to have mention of car clubs.	A valid point, car clubs are an excellent way of reducing car ownership and car usage, especially when incorporated into new developments. Strengthen text on this in an appropriate place in the plan.
526	Chapter 3: East Cambs	Specific scheme	I strongly disagree with dualising the A10. This is not compatible with reducing car usage or cutting carbon emissions. The money should instead be invested in public transport, EV charging and cycle lanes.	The A10 Ely to A14 Improvements Outline Business Case Study has begun with the initial stage aimed to revisit the existing short list of options to ensure compliance with recent changes to national policies and standards as well as local targets specially on active travel and decarbonisation. This process will consider both road-based and non-road-based (Carbon-led) improvements to establish a revised short list of options.
527	Chapter 3: East Cambs	Specific scheme	P55 "In addition, the District Council has recently commissioned Sustrans to produce feasibility studies for a number of new cycle routes and to complete the Wickens to Soham cycle route." It should be noted that this proposed "cycway" will run on existing Public Rights of Way a Byway Open to All Traffic and a Bridleway. Tarmacing brideways discriminates against the other lawful users who benefit from soft surfaces e.g. equestrians. Tarmacing reduces the suitability of the surface and experience indicates that when dual surfaces are introduced, it is disastrous all round.	Comment noted. The LTCP is a strategic document and as such is not able to include information on every scheme. More detail on active travel schemes can be found in the emerging Cambridgeshire Active Travel Strategy, however the point about surfacing is noted and the various organisations are trying to develop a consensus around this sensitive issue. Review/incorporate a section on equestrians and other non-motorised users.
528	Chapter 3: East Cambs	Specific scheme	The proposed cycle route between Ely and Soham should include equestrians in the planning.	Comment noted. The LTCP is a strategic document and as such is not able to include information on every scheme. More detail on active travel schemes can be found in the emerging Cambridgeshire Active Travel Strategy.
529	Chapter 3: East Cambs	Specific scheme	P55- Improvements to the highway network through a series of enhancements to junctions, such as to the A142/Lancaster Way roundabout and the A142/A1017 roundabouts, will help to support employment development; for example, at the Grovemere and Lancaster Way Business Parks. As part of these works it will be essential to deliver the cycle/pedestrian crossing over the A10 near to the BP roundabout in order to make the Active Travel option attractive.	Comment noted. Active travel should be considered as part of any road scheme. Review text and strengthen text where appropriate.
530	Chapter 3: Greater Cambridge	Bus	There are no regular bus services in Great Granden unless you consider one bus per week adequate - I don't. As normal with politicians, it's all consultation and big talk, in practice there is nothing delivered whatsoever.	Comment noted. Please refer to the GCP's Making Connections package which will look to introduce a number of public transport improvements. https://www.greatercambridge.org.uk/sustainable-transport-programme/city-access-programme/making-connections
531	Chapter 3: Peterborough	Equality	No mention of how the draft proposals with consider the need of disabled people who find it very difficult to use the present systems. Thought needs to be given on how to remove the barriers that prevent equality and travel in the city. Working with the local DPULO (Disability Peterborough) would be a good first step to achieving co-production and getting better outcomes	Comment noted. The strategy is required to develop an Equality Impact Assessment to ensure that people with protected characteristics aren't disadvantaged by the strategy. Draw this out more strongly in the text.
532	Chapter 3: Greater Cambridge	Highways	Not convinced the East / West rail route will continue but the A428 upgrade is vital	Comment noted.
533	Chapter 3: Greater Cambridge	Active Travel	Safe walking and cycle routes from villages to towns and your envisaged transport hubs are essential for better quality living and attracting the skills we need to the area	Noted, please refer to the emerging active travel strategy and design guides
534	Chapter 3: Greater Cambridge	Suggested scheme	I believe that in the longer term, the conurbation strategy for Greater Cambridge would be best served by very light rail (VLR) connections rather than a bus fleet (guided or otherwise).	Improvements to the bus network will be delivered faster, more flexibly in the short-medium term. With the continued work on the appropriate framework for buses it is likely that the benefits envisaged by VLR can be delivered faster
535	Chapter 3: Hunts	Bus	It is welcomed that better buses is a focus for Huntingdonshire, particularly connectivity between Cambridge, Cambourne, Alconbury, Huntingdon and St Ives. The Cambridgeshire Guided Busway already does and can provide an even greater role in providing this connectivity. Improving the Guided Busway must therefore be a priority for the Combined Authority, this can be achieved by locating new development along the route	Comment noted. The location of development is a role for Local Plans rather than the LTCP.
536	Chapter 3: Hunts	Bus	Transport must keep up with the planned housing and jobs growth. Public transport and cycling and walking options need to improve to prevent increased congestion, pollution and environmental impacts.	Noted, please refer to the emerging active travel strategy and design guides and the GCP making connections project.
537	Chapter 1	Goals	We recognise that significant work has been undertaken to update the LTCP and to align it with the wider set of strategic documents however what this document doesn't do is to show how it will deliver against these wider ambitions and whether the targets identified such as 15% reduction in car miles is sufficient in the short term and how this 15% reduction will be achieved.	Comment noted. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies. A delivery plan will be developed to demonstrate how the schemes and interventions will contribute to targets.
538	Chapter 1	Goals	Targets such as increase active travel and public transport are not robust targets in delivering a transformative transport system. We need a clearer understanding of what success looks like in terms of human impact.	Comment noted. It is acknowledged that further work is needed on the monitoring and performance section. Further work is being undertaken to ensure that a suite of indicators is developed that can be robustly monitored and are consistent across strategies. A delivery plan will be developed to demonstrate how the schemes and interventions will contribute to targets.
539	Chapter 1	Goals	Recognising the carbon and traffic reduction are not the only ambitions for the LTCP we would welcome further explanation of what the ambition is in terms of the broader sustainability agenda.	Work on the biodiversity net gain, carbon reductions, traffic reduction, use of sustainable material wherever possible in construction, air quality improvements (need a strong statement) - further work on the biodiversity piece required
540	Chapter 1	Micromobility	New micro mobility technologies offer the opportunity to significantly lengthen the distance many are willing to travel by bike but this will only happen if supported by appropriate infrastructure. We support and emphasise the need for the forthcoming Cambridgeshire County Council Active Travel Strategy to bold in grasping this opportunity.	Support noted, no change required.
541	Chapter 3: Greater Cambridge	Bus	In the Greater Cambridge area the removal of the Cambridge Autonomous Metro (CAM) without a significant alternative solution to the population growth and related travel is worrying.	Noted. The GCP are considering a number of measures for Gtr Cambridge and the city centre area through its Making Connections consultation. The GCP is managed in accordance with the agreed assurance framework which can be found here: https://www.greatercambridge.org.uk/assets-library/About/Governance/Governance-Assurance-Framework-2022.pdf . Decisions on individual schemes are taken by the Executive Board of the GCP, these are recorded and can be found here: Council and committee meetings - Cambridgeshire County Council > Committees > Greater Cambridge Partnership Executive Board (cmis.uk.com). For other areas in the county, the CPCA will be considering local schemes and interventions for each district through updated local strategies and a future delivery plan for the LTCP, which will be subject to their own consultation process and where suggestions for individual schemes can be made.

542	Chapter 3: Greater Cambridge	Evidence	We are already aware that growth figures for the CBC see a gap of 17k daily trips (resulting from the removal of the CAM) which need to be accommodated by non-car modes. We need a clear picture of what the anticipated growth in trips is, and what the gap in provision will be to inform delivery across the whole region. The document goes some way to expressing this but is not explicit in order to respond to the magnitude of change required in the region.	Comment noted. Explore what modelling data is held that could illustrate this.
543	Chapter 1	Active Travel	In our previous response (2019) the University asked for greater acknowledgement within the LTCP that building new roads is not the answer to our transport problems. Where projects are being proposed to increase road space that any additional space is reallocated to improve facilities for walking, cycling and public transport as well as enabling freight to move more efficiently.	Comment noted. Explore where text can be strengthened to reflect this.
544	Chapter 4	Active Travel	To this end the University recognise that improvements on the network are needed but would like reassurance that private car use is restricted to enable walking, cycling and public transport journeys to flow seamlessly.	Comment noted. Explore where text can be strengthened to reflect this.
545	Chapter 4	Evidence	Understanding of the number of trips that require to be accommodated by public transport and active travel modes against traffic reduction targets and anticipated population growth figures is imperative.	Comment noted. Explore what modelling data is held that could illustrate this.
546	Chapter 1	EV and alternate fuels	The LTCP sets out a plan for providing for greater public transport and active travel but what is not clear is how the supply of energy required to decarbonise motorised travel including freight and deliveries (whilst degasifying the wider built environment) can be achieved.	Comment noted. Agree that further work is needed to fully understand the full energy requirements of transport and this is being considered through other work streams with partners.
547	Chapter 1	EV and alternate fuels	Further work is required to understand the full energy requirements for transport and the development of a realistic plan for supplying the energy through a more robust grid system and from renewable sources. This needs to look to 2050 energy supply and demand ambitions to inform an action plan for today.	Comment noted. Agree that further work is needed to fully understand the full energy requirements of transport and this is being considered through other work streams with partners.
548	Chapter 5: Monitoring and performance	Evidence	Recognising the carbon and traffic reduction are not the only ambitions for the LTCP, we would welcome further explicit explanation of what the ambitions are in terms of the broader sustainability agenda. Key areas for consideration include: - Green and blue infrastructure in delivering environmental resilience and social value. - Circular economy to reduce waste and enable efficient use of resource - Renewable energy generation and grid capacity investments to deliver decarbonisation of transport and the wider built environment. - Accessibility (time/distance) of services and facilities	Comments noted. The response makes reference to wider policy areas which are picked up through other policy documents and strategies, such as Local Plans. No change to plan.
549	Chapter 3: Greater Cambridge	Equality	Disabled people who find using local transport services need to be involved with co-production to make sure that any solutions are fit for purpose and don't assume that planners know better than service users on what is required for more equal access.	Comment noted. The strategy is required to develop an Equality Impact Assessment to ensure that people with protected characteristics aren't disadvantaged by the strategy. Draw this out more strongly in the text.
550	Chapter 1	Highways	Please remember that most highway "improvements" to date have focused on car users and have often been to the extreme detriment and safety of other lawful road users including equestrians. You have an opportunity to change this - I hope you will.	Comment noted.

Integrated Impact Assessment – Local Transport and Connectivity Plan



Integrated Impact Assessment – Local Transport and Connectivity Plan

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Appendices (separate document)

- A SEA Regulations Checklist**
- B Scoping Consultation Responses**
- C Assessment of Policies (from 2020 LTP)**
- D Assessment of Projects (from 2020 LTP)**

Non Technical Summary

Cambridgeshire and Peterborough Combined Authority is producing a refreshed Local Transport and Connectivity Plan (LTCP). Since the publication of the last Local Transport Plan in 2020 (2020 LTP), there have been several changes to local and national policy that meant this transport strategy needed to be revisited.

The revised vision reflects the importance of climate change and the need to level up the region in relation to health inequalities, social exclusion, and safety to ensure that the transport network provides enhanced access to opportunities that improve the quality of life for all. The LTCP comprises a number of goals, objectives, policies and projects.

An Integrated Impact Assessment (IIA) is being undertaken as part of the LTCP development so that environmental and social impacts are identified and mitigated as part of the updated plan. The IIA covers:

- Strategic Environmental Assessment (SEA), covering a range of environmental impacts.
- Habitats Regulations Assessment (HRA) which applies to sites which are internationally important for nature conservation.
- Community Impact Assessment (CIA) which assesses social impacts such as health and equalities.

This report documents the SEA process, but also draws on information from the other assessments so that they are integrated. The report focuses on changes to the 2020 LTP, the LTCP introduces new policies for connectivity and decarbonisation, and new projects, mainly under these new policies or to support active travel and public transport.

New policies for decarbonisation and connectivity were assessed to have mainly positive environmental effects, particularly in relation to reducing road traffic, greenhouse gases and vulnerability to climate change. There were also positive effects for health and accessibility.

Policies and projects carried forward from the previous 2020 LTP which involve new infrastructure, particularly road and rail have potential negative effects from habitat loss and species disturbance, loss of agricultural land, water quality and flood risk issues, and effects on the setting of the historic environment and landscape character. Project impacts will largely depend on the location and design, as many of these are at an early stage of development. However, there are also opportunities for mitigation and environmental improvements.

The LTCP doesn't contain any new highways projects and additional projects supporting active travel, public transport, use of technology and alternative fuels will help to reduce carbon emissions and improve accessibility, air quality, safety and health. While these projects generally protect the natural and built environment, new infrastructure to support these projects can still have negative effects, for example on biodiversity, landscape, townscape and the setting of historic structures.

Mitigation has been proposed where there is potential for significant adverse effects, in addition to use of a number of indicators to monitor the effects of the LTCP.

1 Introduction

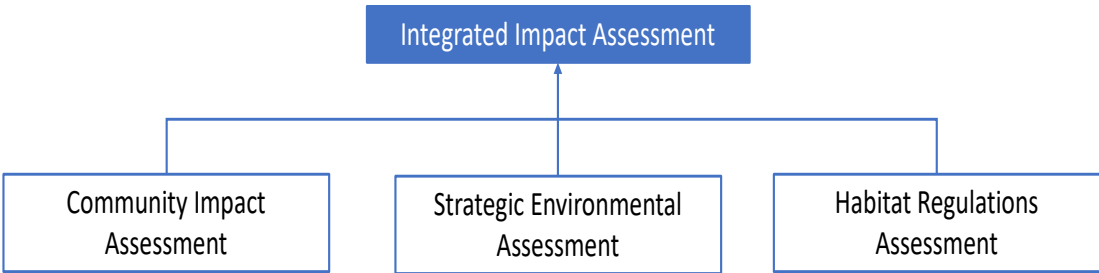
Background

- 1.1 The Combined Authority for Cambridgeshire and Peterborough (CPCA) is producing a refreshed Local Transport and Connectivity Plan (LTCP). Since the publication of the last Local Transport Plan in 2020 (2020 LTP), there have been several changes locally in Cambridgeshire and Peterborough; in addition to revised national policy that meant the transport strategy needed to be revisited. These changes include the recommendations of the Cambridgeshire and Peterborough Independent Commission on Climate, new carbon dioxide (CO²) and electric vehicle targets published by Government, policy development within the Oxford-Cambridge (OxCam) Arc, and the changes in travel caused by Covid-19.
- 1.2 An Integrated Impact Assessment (IIA) is being undertaken as part of the LTCP development. IIA combines several sustainability appraisal processes, so that environmental and social impacts are identified and mitigated as the plan develops.

Integrated Impact Assessment

- 1.3 The components of the IIA process for the LTCP are set out in Figure 1 below and each process is then briefly described.

Figure 1 Processes within this Integrated Impact Assessment.



Strategic Environmental Assessment (SEA)

- 1.4 SEA is used to describe the application of environmental assessment to plans and programmes in accordance with the "Environmental Assessment of Plans and Programmes Regulations" (SI 2004/1633, known as the SEA Regulations). The SEA Regulations place an obligation on local authorities to undertake SEA for certain plans and programmes which are likely to have significant effects on the environment, this usually applies to Local Transport Plans.

Habitats Regulation Assessment (HRA)

- 1.5 HRA is undertaken under the Conservation of Habitats and Species Regulations 2017 (SI 2017/1012, known as the Habitats Regulations) for plans or projects which are not directly connected to the management of the site and would be likely to have a significant effect on a European Site designated for nature conservation. These comprise Special Protection Areas (SACs), Special Protection Areas (SPAs) and Ramsar sites.

Community Impact Assessment (CIA)

- 1.6 The CIA incorporates a Health Impact Assessment (HIA) and an Equality Impact Assessment (EqIA). HIA is a process to identify the likely health effects of plans, policies or projects. EqIA is undertaken under the Equality Act 2010 to ensure that plans, policies or projects do not discriminate or disadvantage people. It applies to people with the following ‘personal protected characteristics’: age, disability, gender, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, and sexual orientation. Income is often included within EqIA as an additional consideration.

Purpose of Report

- 1.7 This report represents the SEA for the LTCP. It draws on information from the HRA and CIA¹ where there is over-lap with assessments of European Sites, health and equalities impacts. It draws on the extensive evidence base and IIA from the 2020 LTP which was undertaken 2018-2019. It summarises this information and provides updates to reflect the use of more recent information or changes. This report is set out over the follow sections:
- Section 2 provides an overview of the updated LTCP.
 - Section 3 sets out the IIA methodology.
 - Section 4 summarises up-to-date baseline information, future trends, and key sustainability issues and opportunities. It sets out a framework for assessing the LTCP.
 - Section 5 details the updates to the assessment, including assessment of alternatives and cumulative effects.
 - Section 6 sets out mitigation and monitoring.

¹ Mott MacDonald, May 2019, CPCA Local Transport Plan Community Impact Assessment (any updates will be provided with updated policies). Mott MacDonald, Dec 2019, CPCA LTP Habitats Regulation Assessment Task 1 Screening (n updated HRA will be sent to Natural England),

2 The Updated Plan

Background

- 2.1 The new Local Transport and Connectivity Plan (LTCP) aims to meet a range of challenges including on public health, accelerating carbon reduction, protecting the environment, the impact of Covid-19, access to jobs and education, reducing inequality and supporting economic growth.
- 2.2 The addition of ‘Connectivity’ to the plan, recognises the increasing influence that the internet has on transport. Working and learning, accessing leisure and services, and seeing friends and family have been increasingly done from home, impacting journeys. The plan also seeks ways to improve digital infrastructure to support these new ways of living.

Vision and Objectives

- 2.3 The revised vision reflects the importance of climate change and the need to level up the region in relation to health inequalities, social exclusion and safety, to ensure that our transport network provides enhanced access to opportunities that improve the quality of life for all. It is important that the work of the Combined Authority continues to develop its work in a compassionate, co-operative, and collaborative manner.

LTCP Vision

A transport network which secures a future in which the region and its people can thrive.

It must put improved public health at its core, it must help create a fairer society, it must respond to climate change targets, it must protect our environment and clean up our air, and it must be the backbone of sustainable economic growth in which everyone can prosper.

And it must bring a region of cities, market towns and very rural areas closer together.

It will be achieved by investing in a properly joined-up, net zero carbon transport system, which is high quality, reliable, convenient, affordable, and accessible to everyone. Better, cleaner public transport will reduce private car use, and more cycling and walking will support both healthier lives and a greener region. Comprehensive connectivity, including digital improvements, will support a sustainable future for our region’s nationally important and innovative economy.

- 2.4 The LTCP comprises six goals and eleven objectives associated with as set out below, the connectivity goal and objective is new to the LTCP:

Figure 2 LTCP Goals



Table 1 LTCP Objectives

Goal	Objective	Objective Statement
Productivity	Housing	Support new housing and development to accommodate a growing population and workforce, and address housing affordability issues
Productivity	Employment	Connect all new and existing communities sustainably so all residents can easily access a good job within 30 minutes by public transport spreading the region's prosperity
Productivity	Business & Tourism	Ensure all our region's businesses and tourist attractions are connected sustainably to our main transport hubs, ports and airports
Productivity	Resilience	Build a transport network that is resilient and adaptive to human and environmental disruption, improving journey time reliability
Connectivity	Accessibility	Promote social inclusion through the provision of a sustainable transport network that is affordable and accessible for all
Connectivity	Digital	Communities are digitally connected, innovative technologies are supported and there is improved connectivity and mobility across the region.
Health	Health and Wellbeing	Provide 'healthy streets' and high-quality public realm that puts people first and promotes active lifestyles
Health	Air quality	Ensure transport initiatives improve air quality across the region to exceed good practice standards
Safety	Safety	Embed a safe systems approach into all planning and transport operations to achieve Vision Zero - zero fatalities or serious injuries
Environment	Environment	Deliver a transport network that protects and enhances our natural, historic and built environments

Climate	Climate change	Reduce emissions to 'net zero' by 2050 to minimise the impact of transport and travel on climate change
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- 2.5 In addition to the previous policies aligned with the objectives in Table 1, the LTCP will include new policies on connectivity and decarbonisation. These are currently still under development.
- 2.6 The LTCP includes several new projects. Some of the projects from the 2020 LTP are no longer included, either because they are now complete or have not progressed. Table 2 below provides a comparison of projects in the two plans. It should be noted that some of the projects are being delivered by partners (e.g. Network Rail, National Highways).

Table 2 Comparison between LTP and LTCP Projects

Project type*	2020 LTP (no longer in LTCP)	In both 2020 LTP and LTCP	Projects new to LTCP
Road	<ul style="list-style-type: none"> A47 Junction 18 improvements A15 Paston Parkway Junction 22 to Ginton Roundabout Stanground Access – junction improvements and dualling (completed) North Westgate Redevelopment A47 Wansford to Sutton A16 Norwood Dulling Frank Perkins Parkway Junction 4 - 5 widening Hampton East Coast Main Line (ECML) Rail Crossing Oxford to Cambridge Expressway and A428 Dualling M11 'smart motorway' Additional M11 Park and Ride capacity Mill Road Railway Bridge Widening A1 Baldock – Brampton capacity improvements A1 Buckden roundabout capacity and safety improvements Safeguarding of a future A141 northern Huntingdon bypass alignment Huntingdon Third River Crossing Dualling of the A10 between the A142 Witchford Road and the A142 Angel Drove Queen Adelaide Road study 	<ul style="list-style-type: none"> A47 Dualling A1 Wittering Improvement A1139 Fletton Parkway Junction 3 – 3A A505 Corridor Royston to Granta Park Coldhams Lane roundabout improvements Fengate Access Study - Phase 1 (Eastern Industries Access) Fengate Access Study – Phase 2 (University Access) King's Dyke Level Crossing March Area Transport Study (MATS) Wisbech Access Strategy St Ives A141 (previously Safeguarding of future A141 bypass and other improvements) A10 Ely to Cambridge A142/Lancaster Way roundabout and the A142/A10 ('BP') roundabouts A14 Junction 37 & 38 Junction 21 of the A15 Paston Parkway A1139 Fletton Parkway Junctions 3 and 3a A605 – Junction 68 (Lynchwood Capacity Improvements) A428 trunk road between the Black Cat roundabout on the A1 A16 Norwood Improvements (A16 Norwood Dualling) 	No new highways projects
Rail	<ul style="list-style-type: none"> Werrington Dive Under Huntingdon to Peterborough Four Tracking 	<ul style="list-style-type: none"> Cambridge South Station Ely Area Capacity Enhancements 	<ul style="list-style-type: none"> Snailwell Loop (stand-alone)

	<ul style="list-style-type: none"> • Closure of level crossings • A10 Foxton Level Crossing • Newmarket to Cambridge Track Doubling • Electrification of Rural Rail Routes • Girton Interchange Improvements • Cambridgeshire Rail Capacity Study • Ely to Soham track doubling 	<ul style="list-style-type: none"> • Regeneration of Fenland Railway Stations • Soham Station • Wisbech Rail • Peterborough Station Quarter • Fenland Stations • Cambridge South Station • East / West Rail (including second Rail Station at St Neots) • Newmarket West Chord (incl Snailwell Loop) • Waterbeach Station Relocation 	
Public transport	<ul style="list-style-type: none"> • Sustainable Travel Improvements • Cambridge Autonomous Metro (CAM) • Rural Travel Hubs • High quality bus network infrastructure, St Ives (Busway) to Huntingdon • Bus access to North Ely development 	<ul style="list-style-type: none"> • Bus Reform Task Force • Buses Reform • Queensgate Bus Interchange • Alconbury development • Waterbeach Public Transport Improvements • Cambridge South East Transport (previously part of CAM) • Cambridge Eastern Access (previously East Cambridge – Better Public Transport) 	<ul style="list-style-type: none"> • ZEBRA - Zero Emission Buses • Future Bus Network 2030 • Demand Responsive Transport • Alternative bus station (HDC) • Cambourne to Cambridge Better Public Transport Project
Active travel	<ul style="list-style-type: none"> • Jesus Green Lock • St Neots River Great Ouse cycle bridge • St Neots northern link to Little Paxton • Pedestrian and cycle bridge – Henley Way to Merivale Way • Central March cycle bridge • Chisholm Trail Phase 1 	<ul style="list-style-type: none"> • Active Travel Strategy and Schemes • A1134 Coldham lane cycle improvements • Green Wheel (previously Greenways) • Fletton Quays Footbridge • Crescent Bridge Pedestrian and Cycle Bridge • Chisholm Trail Phase 2 	<ul style="list-style-type: none"> • E-scooter Trial and E-bikes • Thorpe Wood cycleway • First and last mile (including active travel)

Digital			<ul style="list-style-type: none"> Digital Connectivity Strategy
Other	<ul style="list-style-type: none"> Longstanton Park and Ride Expansion Riverside Improvements Phase 2 between Priory Road and Stourbridge Common Mitigation of Local Impacts of Waterbeach Development Hartford transport interchange Wyton Airfield Access Improved parking and interchange facilities at Ely station Improved parking and access facilities at Littleport station Wisbech Garden Town feasibility studies 	<ul style="list-style-type: none"> City Centre Transport Vision – Peterborough Milton and Histon Road Improvements Making Connections (building on Choices for Better Journeys) – Heavy Commercial Vehicle Strategy Market Towns Programme & Ramsey improvements Smart Cities Strategy – Peterborough North Westgate regeneration 	<ul style="list-style-type: none"> EV Charging Schemes and Outcomes from AFVS 20 is plenty First and last mile (including freight)

- Project type may include elements of other modes, for example public transport schemes may include active travel measures

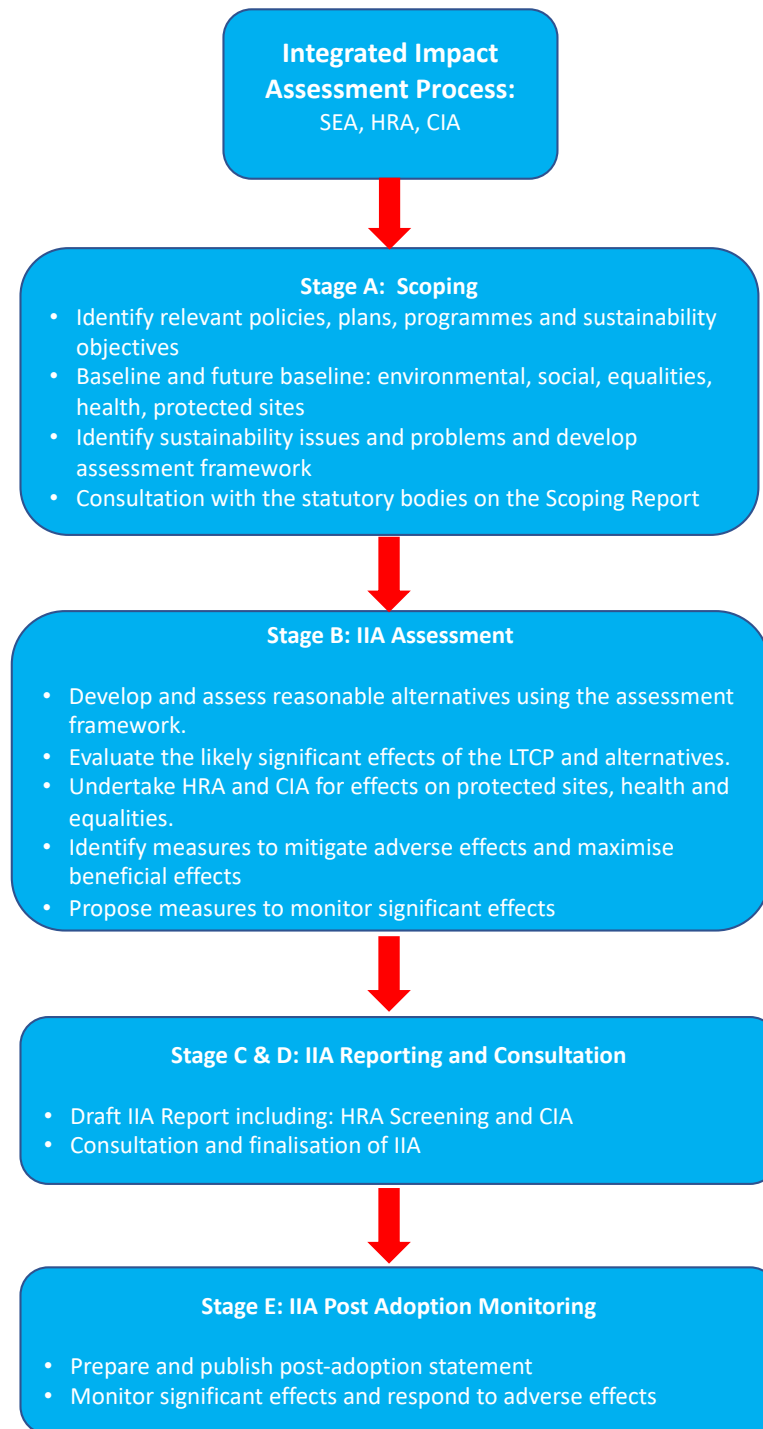
3 IIA Methodology

Strategic Environmental Assessment

- 3.1 SEA is an iterative process of gathering data and evidence, assessment of environmental effects, developing mitigation measures and making recommendations to refine plans or programmes in view of the predicted environmental effects.
- 3.2 The approach adopted for the SEA of the LCTP follows that set out in Government Guidance² and meets the requirements of the SEA Regulations (see Appendix A for a checklist). It involves the development of an assessment framework comprising a series of SEA objectives, assessment criteria and indicators. This framework is developed from an understanding of environmental issues and opportunities identified through a review of existing baseline information and a review of other plans, programmes and environmental protection objectives relevant to the plan area.
- 3.3 Figure 3 shows how the SEA process was undertaken for the LTCP and based on the Government Guidance. It includes CIA and HRA inputs. This report is the product of Stages B and C, selecting and assessing options for the SEA and producing an Environmental Report for consultation.

² Government guidance on Strategic Environmental Assessment and Sustainability Appraisal available at: <https://www.gov.uk/guidance/strategic-environmental-assessment-and-sustainability-appraisal>

Figure 3 The IIA Process applied to the LTCP



Stage A: Scoping

3.4 A Scoping Report was issued in March 2022 and represents Stage A of the process described in Figure 3 above. This report sets the context and scope of the SEA through:

- An overview of the updated LTCP;

- Updated policies, plans, programmes and sustainability objectives which are relevant to the potential sustainability impacts of the LTCP;
- Up-to-date baseline information, future trends, and key sustainability issues and opportunities as well as a framework for assessment.

3.5 Consultation on the scope of the IIA was undertaken with the three consultation bodies (the Environment Agency, Historic England and Natural England). These organisations were consulted in March and April 2022. A summary of responses is presented in Table 3 below and a copy of responses is provided at Appendix B.

Table 3 Summary of scoping responses and how they have been addressed

Summary of Response	How this has been addressed
Historic England	
Reference to environment in the LTCP Vision should refer to natural and historic environment.	The objectives provide further definition of environment and the historic environment is included here.
Provision of a list of programmes, policies, plans and sustainability objectives.	The Appendix to Scoping Report has been updated and includes the majority of these references, where suggested references would provide detail for individual sites or baseline information, they would be applied to impacts on individual sites at project level.
Provision of sources of baseline information.	Some of these sources are included, however, some sources would be used to inform design stages of transport projects. Historic Landscape Characterisation for the CPCA Region is beyond the scope of this Plan.
Identification of key sustainability issues and opportunities.	Where these are relevant to transport, they have been included in Table 5.
Suggestions for objectives and criteria for assessment.	While there is one objective for each topic, the aspects raised have been considered where relevant to the transport assessment. While proximity to schemes is considered in the assessment, other indirect effects like visual effects and traffic are also considered in the assessment.
Consideration of alternatives and impacts.	In this case the 2020 LTP is the main alternative, and the major transport projects have been carried forward to the LTCP. The performance of both plans against the Historic Environment objective is similar (see paragraph 5.4 and Table 13).
Archaeology and other assessment methodologies	These have been included where applicable in mitigation set out in Table 16.
Natural England	
Support Vision and Objectives, goals to protect and enhance the natural environment and reduce emissions to net zero are welcome.	No action required.
Review of plans, policies and programmes – provision of sources of evidence.	Some of these sources are included, however, some sources would be used to inform design stages of transport projects.
Satisfied with baseline, SEA framework and methodology proposed, including update of HRA update.	No action required.

Stage B: Assessment

- 3.6 The SEA for the 2020 LTP assessed 10 policy themes and 60 projects. While some of these have changed in the LTCP, others have remained the same. New policies and projects have been assessed against the SEA Assessment Framework developed during Scoping. Using the SEA objectives, positive and negative environmental effects have been identified.
- 3.7 The results of previous assessments relating to policies and projects which remain in the LTCP are then summarised so that environmental effects of the entire LTCP are represented together. The results have also been compared with the 2020 LTP so that the relative performance of the two plans against the SEA Objectives are understood.
- 3.8 Where the assessment identifies likely significant effects, mitigation and monitoring is proposed.

Stages C & D: Reporting and Consultation

- 3.9 This report sets out the results of the SEA and constitutes the Environmental Report under the SEA Regulations.
- 3.10 An SEA Statement will be prepared following the consultation period to summarise how responses to consultation and the SEA has influenced the development of the updated LTCP.

Stage E: Monitoring

- 3.11 This report sets out recommendations for monitoring the environment effects of implementing the LTP in Section 6 of this report.

Assumptions and Limitations

- 3.12 The SEA Regulations require that any difficulties encountered during the assessment of the plan are described³. The CPCA covers six local authorities so data collected and assessment is undertaken at a strategic level over a wide geographic area. It uses readily available on-line data to identify key constraints and opportunities for the assessment. This reflects the strategic level of information in the LTCP.
- 3.13 The CPCA is the local transport authority for the region and will be responsible for planning and delivery of policies and some of the projects in the LTCP. However, some of the larger projects will be delivered by partners including National Highways and National Rail. These projects remain part of the LTCP and as such are assessed at a strategic level in the IIA. However, these projects will also be subject to environmental legislation, including environmental assessment, through their delivery it is not within the scope of the IIA to duplicate this process.
- 3.14 Projects within the LTCP are at different stages of delivery. Some are the subject of feasibility studies, others are undergoing project level design and application for consent, whereas others are consented and under construction. Therefore, varying level of detail is available. Where information such as geographical location is not available, uncertainty is identified in the assessment. Where projects are likely to have significant effects, further environmental assessment is applied as part of consenting. Although this SEA draws on this information

³ The Environmental Assessment of Plans and Programmes Regulations 2004, SI 1633, Schedule 2 (8)

where it exists, assessments are generally produced to the same level of detail to aid consistency and comparison.

Community Impact Assessment

- 3.15 The Community Impact Assessment for the 2020 LTP assessed 10 policy themes. The CIA takes a similar approach to the SEA and assesses new policies. It also groups projects into different types for assessment. The CIA Report will present any new assessments of the changed policies once these have been developed, and a summary of the results of the previous assessment.

Habitats Regulations Assessment

- 3.16 Habitats Regulations Assessment has three stages:
- i. Screening: to check if the plan or project is likely to have a significant effect on a Natura 2000 site's conservation objectives. If not, no further assessment is required.
 - ii. Appropriate Assessment – to assess the likely significant effects of the plan or project in more detail and identify ways to avoid or minimise any effects.
 - iii. Derogation – to consider if proposals that would have adverse effects on a European Site have an exemption. This comprises three legal tests: whether there are any feasible alternative solutions that are less damaging, if the plan or project is required for reasons of over-riding public interest, and that compensatory measures can be achieved.
- 3.17 A screening report was produced for the 2020 LTP and this identified 13 European Sites within the zone of influence of the LTCP. The screening concluded that there are no likely significant effects on any European Site arising through adoption of the 2020 LTP either alone or in combination with other reasonably foreseeable plans and projects.
- 3.18 In order to update the HRA, an updated Screening Report has been produced to determine:
- Any additional European Sites,
 - Whether the changes to policies and projects are likely to have a significant effect on any of the site's conservation objectives, and
 - Update to the plans and projects considered for in-combination effects.

4 Baseline and SEA Framework

Introduction

- 4.1 Under the SEA process, relevant ‘policies, plans, programmes’ are reviewed at the scoping stage⁴ to identify key environmental objectives which are applicable to the assessment. A review of the baseline information and trends over the timeframe of the LTCP are used to identify sustainability issues and opportunities. This section provides a summary of updated baseline information, building on the information provided for the SEA for the 2020 LTP and supporting appendices⁵.

Policies, Plans and Environmental Protection Objectives

- 4.2 Several key themes and objectives were summarised from the previous review of policies, plans and programmes:
- The importance of natural capital and ecosystem services.
 - Conserve flora and fauna and their habitats
 - Conservation and wise use of wetlands and their resources
 - Protection of wild birds and their habitats
 - Promote and achieve biodiversity net gain
 - The creation and long-term provision of green infrastructure
 - Protection of landscape character and quality
 - Improve water quality so all waters achieve ‘good status’ as set out in the Water Regulations
 - Prevent or limit inputs of pollutants into groundwater
 - Reduce and manage the risks of flooding
 - Reduce greenhouse gas emissions and improve air quality
 - Adapt to the impacts of climate change
 - Increase resource efficiency and reduce natural resource use and waste
 - Promote sustainable and active modes of transport, accessible for all
 - Improve the health and safety of transport
 - Create a green economy and promote sustainable growth
 - Promote sustainable and healthy communities
 - Promote social inclusion and community participation

⁴ Government guidance on Strategic Environmental Assessment and Sustainability Appraisal available at: <https://www.gov.uk/guidance/strategic-environmental-assessment-and-sustainability-appraisal>

⁵ Mott MacDonald, May 2019, Cambridgeshire and Peterborough Combined Authority Local Transport Plan, Strategic Environmental Assessment – Environmental Report; Appendix B Review of Policies, Plans and Environmental Protection Objectives and Appendix D Baseline Review.

- Protect historic environment assets including archaeology and built heritage
- Protect best quality soils and agricultural land
- Improve health and wellbeing of communities and reduce health inequalities.

Summary of Environmental baseline

4.3 A summary of the updated baseline review is presented below.

Table 4 Summary of the baseline

Topic	Key points from baseline
Natural Capital	<ul style="list-style-type: none"> • Sources of information include the Ox-Cam Local Natural Capital Plan (LNCP) and Green Infrastructure Opportunity Mapping project undertaken for the Greater Cambridge Local Plan. • Natural Capital spans many of the environmental topics listed below. It includes biodiversity, soils and land-use, climate change, air and water quality, physical and mental health.
Population and Health	<ul style="list-style-type: none"> • Population is expected to increase to over 1 million by 2036 due to the planned housing growth, primarily in Cambridgeshire. • 20% of the population under 15, and 18.5% over 65; ethnicity is predominantly white, urban areas have higher proportion of BAME. • In terms of Indices of Multiple Deprivation, Peterborough is the most deprived authority in CPCA and is in the most deprived 20% in England. • Health issues and opportunities relating to transport include poor air quality and road safety, in addition to opportunities for improving health and inequalities through active travel.
Biodiversity	<ul style="list-style-type: none"> • There are designated sites for nature conservation across the CPCA, ranging from international to national and local importance. • There are also Ancient Woodlands, protected species and Priority Habitats and Species. • The Cambridgeshire's Green Infrastructure Strategy⁶ identifies a 'Strategic Network' of GI priorities to provide or enhance GI to 2031 and there are opportunities for biodiversity net gain.
Historic Environment	<ul style="list-style-type: none"> • There are a number of designated heritage assets including Scheduled Monuments, Listed Buildings, Registered Parks and Gardens and Conservation Areas. • There are also undesigned assets, historic landscapes and unknown archaeology.
Landscape	<ul style="list-style-type: none"> • There are no national designations for landscape but there is a large area of designated Greenbelt around Cambridge, designated to prevent urban sprawl into open countryside. • The region lies within the arable agricultural core of England which dominates the rural landscape and is reflected in the 'National Character Areas' within the CPCA.
Soil	<ul style="list-style-type: none"> • There are 11 nationally designated geological sites within the CPCA. • Due to the underlying geology, the soil is rich in nutrients and the area is predominantly 'best and most versatile' agricultural land.
Water	<ul style="list-style-type: none"> • Flood risk is a significant concern across the CPCA. Without flood defences, 34.5% of the Cambridgeshire and Peterborough area is at high risk of flooding.

⁶ Produced by a partnership in June 2011: <https://www.cambridge.gov.uk/media/2557/green-infrastructure-strategy.pdf>

	<ul style="list-style-type: none"> Cambridgeshire and Peterborough fall within the Anglian River Basin Management Plan, river catchments are the River Nene, River Welland, River Great Ouse, River Lark, and River Cam. Transport can contribute to poor river quality, through polluted run-off and altering the physical channel.
Air quality	<ul style="list-style-type: none"> Air quality in the CPCA is varied and while in rural areas air quality is generally good, other areas have poor air quality due to transport or industry. There are seven Air Quality Management Areas (AQMAs) designated because emissions from road traffic means that legislative objectives for air quality are not likely to be achieved.
Climatic factors	<ul style="list-style-type: none"> Road transport accounts for a significant proportion of carbon emissions in Cambridge and Peterborough. Climate change in the region means hotter temperatures, increased flooding and storms, all of which can affect transport.
Material assets	<ul style="list-style-type: none"> The CPCA has an extensive transport network which supports the regional economy, it is well connected by road and rail. Construction and management of transport infrastructure has the potential to use natural resources and generate waste.

Issues and Opportunities

- 4.4 Key issues and opportunities for the LTCP are identified in Table 5 below. These reflect issues and opportunities identified for the 2020 LTP and have been updated to reflect latest policy and guidance, baseline and comments from statutory consultees.

Table 5 LTCP Sustainability Issues and Opportunities

Topic	Issues	Opportunities
Natural Capital	There is potential for the LTCP to affect natural capital and the services the natural environment provides as set out under the topics below.	There is also the potential to enhance the region's natural capital through the LTCP, these are described under individual topics below.
Population, communities and human health	Travel by car and associated congestion can reduce the efficiency and reliability of the transport network, reduce accessibility, contribute to air quality and associated human health effects, and discourage investment and economic growth.	There are opportunities to ensure transport links are reliable and accessible for all; and promote active and sustainable modes of travel to reduce reliance on car use. There are opportunities to improve health through improving air quality, physical and mental health.
Biodiversity, flora and fauna	Transport infrastructure can directly or indirectly affect designated and non-designated sites, habitats and species through loss of land, disturbance and damage. Impacts include fragmentation of habitats, deposition from emissions to air, collision with road traffic and disturbance from physical presence, noise or lighting, including in some cases from pedestrians and cyclists insensitive areas.	The LTCP should seek to protect and enhance biodiversity. There are opportunities for biodiversity net gain, enhancing green infrastructure, promoting and sustainable design and increasing natural capital.
Historic Environment	Transport can affect designated and non-designated heritage assets and erode landscape/seascape/townscape character or quality, the historic environment and/or people's enjoyment	Transport has the potential to deliver heritage-led regeneration and supporting the vitality and viability of town centres

	of it. For example, traffic congestion, air quality, and noise pollution affects the historic environment.	It can help develop a stronger sense of place and local distinctiveness by informing design
Landscape	Transport infrastructure can affect the landscape and townscape character. New infrastructure, signage, lighting, traffic and noise are all sources of impact.	There is the opportunity to enhance green infrastructure and improve the quality of the built environment through infrastructure design and reducing vehicular traffic.
Soil	New transport infrastructure leads to the loss of soils which can have implications on biodiversity, flood management, water quality and carbon storage, particularly in relation to the lowland peat soils. It can also lead to soil contamination.	There are opportunities to maximise use of existing transport infrastructure to minimise impact from new land-take on soils and agricultural land.
Water	Transport can contribute to water pollution through spills and contaminated run-off. Transport infrastructure can also increase the impermeable layer, increasing the speed at which rainwater enters watercourses therefore contributing to flood risk.	There are opportunities to increase pollution protection and reduce flood risk through design, for example route alignments avoiding sensitive waterbodies or flood zones where possible and incorporation of Sustainable Drainage Systems.
Air	Increasing private vehicle use leads to congestion and air pollution, with associated impacts on human health and roadside vegetation.	There are opportunities to reduce emissions of nitrogen dioxide through providing efficient transport alternatives to the car, reducing congestion and encouraging alternative fuels including Electric Vehicles (EV).
Climatic factors	Transport is a significant source of carbon emissions and growth in journeys by road vehicles will increase emissions. Transport infrastructure is vulnerable to flooding. Climate change hazards, such as high temperatures and storms, can result in disruptions, delays and closure of transport modes.	The LTCP can contribute to climate change mitigation and adaptation measures. It plays a role in reducing carbon emissions, through reducing the need to travel by car. Provision of travel information and design of resilient transport networks provides adaptation to climate change.
Material assets	Increased housing and development can place additional pressures on the transport network resulting in construction of new transport infrastructure.	There is the opportunity to utilise existing transport infrastructure and minimise new infrastructure through improving digital connectivity and improving efficiency of connections to new and existing housing developments and key services.

SEA Framework

4.5 This section sets out the SEA Framework which will be used to assess the LTCP and alternatives. The SEA Framework is comprised of SEA Objectives and guide questions. The SEA Objectives are developed using:

- The review of policies, plans and programme in Section 3 and
- The baseline, trends and issues in Section 4.

- 4.6 The use of objectives is not a requirement of the SEA Regulations, but their use is a recognised method of assessing the effects of a plan. The SEA Framework is presented in Table 6 below.

Table 6 SEA Objectives

SEA Topic	LTCP SEA Objectives
Population, Communities and Human Health	1. Improve the health of the population and reduce health inequalities between areas and groups
	2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents
	3. Improve accessibility to key services, employment and recreational areas for all areas of the community
	4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks
	5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking
Biodiversity, Flora and Fauna	6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels
Historic Environment	7. Maintain, protect and enhance the historic environment, including archaeology and the historic landscape character
Landscape	8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character
Soil	9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land
Water	10. Protect and enhance the quality of the water environment
	11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk
Air	12. Protect and improve local air quality, particularly in the AQMAs
Climatic Factors	13. Minimise greenhouse gas (GHG) emissions and reduce Cambridgeshire and Peterborough's contribution to climate change
	14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards
Material Assets	15. Maximising the use and lifespan of existing transport infrastructure

5 SEA Assessment

Introduction

5.1 This section sets out the findings of the assessment as follows:

- Identification of alternatives to the LTCP, in this case the previous LTP.
- The assessment of LTCP Policies, both new policies and previous policies (Appendix C).
- The assessment of LTCP Projects, both new projects and previous projects (Appendix D).
- A comparison between the LTCP and previous 2020 LTP.

Identification of Alternatives

5.2 Four broad transport strategies were considered by Mott MacDonald in the development of the 2020 LTP⁷. Each strategy placed a different level of focus on investment and financial support for the highway network, bus and rail network, and walking and cycling network as follows:

- Strategy 1: 'Highway – max' – intensive investment in highway infrastructure, limited investment in public transport and walking/cycling.
- Strategy 2: 'Public Transport – max' – intensive investment in public transport, limited investment in walking/cycling, 'do minimum' investment in highways.
- Strategy 3: 'Managed demand' – limited investment in public transport and walking/cycling; 'do minimum' investment in highways.
- Strategy 4: 'Blended' – intensive investment in walking/cycling, with complementary, intensive investment in public transport and highway infrastructure dependent on local context and objectives, supported by demand management.

5.3 Strategy 4: 'Blended' was adopted for the 2020 LTP. This strategy provided the best balance of benefits against all the objectives – economic, social, and environmental. This blended approach has also been carried through to the LTCP.

5.4 The alternative to implementing the LTCP is to continue the adopted 2020 LTP. The 2020 LTP is aligned to the Strategic Spatial Framework (non-statutory) and Local Plans. Phase 1 of the Strategic Spatial Framework sets out how the CPCA will support the implementation of development strategies in Local Plans to 2036, so the 2020 LTP could reasonably remain in place without an update. As described in paragraphs 2.1 – 2.2 above, the main reasons for update is to reflect changes in environmental policy; travel patterns as a result of COVID-19, including increasing importance of digital technology; as well as addressing socio-economic challenges. This has led to additional policies and updated projects.

5.5 A summary of the assessment of the 2020 LTP is presented below:

⁷ Mott MacDonald, January 2020, Cambridgeshire and Peterborough Combined Authority Local Transport Plan, Strategic Environmental Assessment – Environmental Report.

Summary of 2020 LTP

The SEA undertaken for the Cambridgeshire and Peterborough LTP has helped to identify the likely effects of the LTP policies and projects. The LTP strategy focuses on a range of significant capital investments in highway, public transport and walking and cycling infrastructure, designed to support a significant increase in travel demand (expected to be generated by significant new development) but tailored to the local geographic and travel context. Overall the LTP is likely to have significant positive social effects from increased accessibility (both affordability and connectivity), increased choice and reliability of sustainable transport modes, economic growth, and health benefits. The LTP promotes sustainable transport modes including low and zero emission vehicles which will help reduce transport-related emissions providing benefits for air quality, GHG reduction and health.

The LTP promotes new road and rail transport infrastructure which has the potential for positive or negative effects depending on the location of the projects and mitigation measures incorporated into the design. Negative effects could include habitat loss and fragmentation, death, injury or disturbance to species, visual impacts, damage to heritage assets an archaeology, effect on setting of heritage assets, land take including loss of agricultural land, and water pollution. There is also opportunity to provide positive effects through design and co-ordination with partners and other organisations, including habitat creation and enhancement, incorporation of green infrastructure, increased access to the natural and historic environment (although increased pressure on these assets would need to be managed), increased accessibility and connectivity, and facilitating economic growth. The LTP also contains policies that aim to reduce negative effects associated with transport infrastructure and protect and enhance the natural and built environment including requiring a Construction Environmental Management Plan (CEMP) and considering environmental protection and enhancement within project design. The SEA process has also resulted in mitigation and enhancement measures being identified for the LTP to strengthen environmental outcomes.

Mott MacDonald, 2020, Cambridgeshire and Peterborough Combined Authority Local Transport Plan – Strategic Environmental Assessment – Environmental Report, Non Technical Summary

Assessment of Policies

- 5.6 The policies from the 2020 LTP have all been carried forward to the LTCP and a summary of the previous assessment is presented below in Appendix C. There will be additional policies for digital connectivity and decarbonisation. The assessment for digital connectivity is based on the Digital Connectivity Strategy⁸ and is presented in Table 7. The CPCA are in the process of developing decarbonisation policies so the assessment at this stage is indicative and presented in Table 8 and will need to be confirmed when the LTCP is updated following consultation. The assessment is based on the following scale:

⁸ CPCA, 2021, Digital Connectivity Strategy 2021-2025: <https://cambridgeshirepeterborough-ca.gov.uk/wp-content/uploads/documents/Strategies/digital-sector-strategy/Digital-Connectivity-Infrastructure-Strategy-2021-2025-Nov-2021.pdf>

Assessment scale	Significance of effect
+++	Major positive effect
++	Moderate positive effect
+	Minor positive effect
0	Neutral or no effect
-	Minor negative effect
--	Moderate negative effect
---	Major negative effect
?	Requires further classification or mixed effects

- 5.7 Significance is determined using a range of factors, including the sensitivity of receptors, magnitude of effects, as well as professional judgement. Neutral and minor effects are not considered 'significant' in terms of the SEA Regulations.

Table 7 Assessment of Digital Connectivity Policies

Objective: Digital Connectivity

LTCP Policy Theme: Digital Connectivity

SEA Objectives	Policies				Summary of effects.
	Broadband	Mobile	Smart	Access & Inclusion	
1. Improve the health of the population and reduce health inequalities between areas and groups	+	++	++	++	Broadband infrastructure can improve access to healthcare and reduce health inequalities, it can also increase the divide for those that cannot afford the service. The Strategy includes public access Wifi provision and digital connectivity infrastructure for social housing residents. Increasing digital connectivity coverage can increase access to healthcare services, e.g. through 'tele-health', and also help with mental health and social isolation. While members of the public sometimes have health related concerns regarding mobile phone masts, however, there is no evidence of adverse health effects within the current guidance ⁹ . New technologies can also support care by sensing e.g. if someone has fallen.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	0	0	0	0	Digital connectivity policies are unlikely to affect safety on the transport network.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+++	+++	++	++	Target of 85% gigabit-capable broadband by 2025. 95% of adults have access to a mobile phone while Ofcom reported that in 2020, the vast majority (85%) of all adults used a smartphone to go online for a wide range of activities, including socialising, shopping, home working, banking, healthcare and entertainment. This can be improved through initiatives

⁹ <https://www.gov.uk/government/publications/mobile-phone-base-stations-radio-waves-and-health/mobile-phone-base-stations-radio-waves-and-health>

					such as public Wifi in Peterborough City Centre, CambWifi and connectivity for social housing.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+/-	++	++	0	Integrating fibre ducting in transport and other infrastructure schemes, means a 'dig once' approach. However, there is also short term disruption, including road closures from installation of fibres. Mobile and smart technology provides information to users of all transport modes which improves journey choices and efficiency.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	+++	+++	+++	0	While digital connectivity can avoid the need to travel by car, mobile connectivity is also an important underpinning technology to improve bus services. To be successful, Demand Responsive Transport (for example, for booking public transport online) and new travel hubs will need travellers to be able to book, track services and understand disruptions to give the best possible customer experience. Better real-time travel information can help residents make more sustainable journeys.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	0	?	?	0	Broadband infrastructure largely utilises routes of existing services – commonly using pavements and streets. Where small areas outside these are affected, any effects would need to be mitigated, e.g. through reinstatement.
7. Maintain, protect and enhance the historic environment, including archaeology and the historic landscape character	0	---	0	0	Broadband infrastructure largely utilises routes of existing services – commonly using pavements and streets. Where small areas outside these are affected, any effects would need to be mitigated, e.g. through reinstatement. Upgrading of mobile masts and new masts for 4G and 5G operators requires taller structures (18-20m) and this can affect the setting of historic assets.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	0	---	0	0	Broadband infrastructure largely utilises routes of existing services – commonly using pavements and streets. Where small areas outside these are affected, any effects would need to be mitigated, e.g. through reinstatement. Upgrading of masts and new masts for 4G and 5G operators requires taller structures (18-20m) and this can affect landscapes and townscapes. 'Street clutter' can also result from deployment of small cells, infrastructure sharing (e.g. multi-use poles) can help mitigate these effects.

9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	0	-/+	0	0	Broadband infrastructure largely utilises routes of existing services – commonly using pavements and streets. Where small areas outside these are affected, any effects would need to be mitigated, e.g. through reinstatement. New masts for 4G and 5G. Agricultural IoT devices will allow farmers to better measure crop health.
10. Protect and enhance the quality of the water environment	0	0	++	0	Broadband infrastructure largely utilises routes of existing services – commonly using pavements and streets. Where small areas outside these are affected, any effects would need to be mitigated. Monitoring of water usage and flooding, allowing better management regimes to lower water consumption
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	0	0	0	0	Broadband infrastructure unlikely to reduce risk of flooding or contribute to flood risk.
12. Protect and improve local air quality, particularly in the AQMAs	0	0	+	0	Broadband infrastructure unlikely to affect air quality. There may be some temporary congestion during road works to install fibres, but this is considered negligible. In future, air quality sensors can measure pollution, informing policies to reduce the impact on residents' health.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	++	++	++	+	Digital connectivity can reduce journeys by car and other forms of transport, reducing GHG emissions, although emissions from use of data remain. Increasing the number of people who can access this information has potential to further reduce GHG emissions.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	++	++	++	+	Telecommunications is one of 13 sectors overseen by Government as part of the Critical National Infrastructure (https://www.ncsc.gov.uk/section/private-sector-cni/cni) and systems can be at risk from extreme climate events. However digital connectivity can improve resilience by providing information regarding climate events, such as flood alerts, and enable the population to take mitigative actions. Increasing the number of people who can access this information, increases resilience.
15. Maximising the use and lifespan of existing transport infrastructure	+	-	+	0	Integrating fibre ducting in transport maximises existing use of infrastructure. Requirement for new infrastructure including masts. In

					order to reduce this requirement, there is an opportunity for multi-use poles to integrate small cell mobile coverage and wifi access points with street lighting and other functions.
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Table 8 Assessment of Decarbonisation Policies

Objective: Climate

LTCP Policy Theme: Decarbonisation (policies to be confirmed)

SEA Objectives	De-carbonisation	Summary of effects.
1. Improve the health of the population and reduce health inequalities between areas and groups	+ ?	Policies for decarbonisation have potential for health benefits including increased active travel and improved physical and mental health; and reduced traffic emissions, which can benefit air quality and respiratory disease. There is also improved wellbeing associated with tackling climate change, which can reduce anxiety. The extent of these effects, for example replacing car travel with other modes, will depend on policies so there is some uncertainty.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	0?	Policies for decarbonisation are unlikely to contribute directly to improved health and safety.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	0?	Policies for decarbonisation are unlikely to directly improve accessibility.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	0?	Policies for decarbonisation are unlikely to affect reliability of transport network in relation to economic growth and competitiveness.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	+++?	Policies for decarbonisation will need to focus on reducing travel by car and improving sustainable modes of transport.

6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	+?	Policies which reduce greenhouse gas emissions will help mitigate climate change, this is likely to reduce the impact of environmental changes (for example seasonal changes and reproduction, flooding and water scarcity, predation and availability of prey, change in habitats, extreme weather events etc) which will affect biodiversity. Reduced emissions will also reduce deposition of nitrogen dioxide and also potentially particulate matter.
7. Maintain, protect and enhance the historic environment, including archaeology and the historic landscape character	+?	Policies for decarbonisation are unlikely to directly affect the historic environment, although indirectly, reduced traffic (congestion, noise and emissions to air) may improve the setting of heritage assets.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	+?	Policies for decarbonisation are unlikely to directly affect landscape and townscape, although indirectly, reduced traffic (congestion, noise and emissions to air) may improve the setting of heritage assets.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	0?	Policies for decarbonisation are unlikely to affect soils and greenfield land.
10. Protect and enhance the quality of the water environment	0?	Policies for decarbonisation are unlikely to water resources.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	+?	Policies which reduce greenhouse gas emissions will help mitigate climate change, including impacts such as flooding.
12. Protect and improve local air quality, particularly in the AQMAs	+?	Decarbonisation policies which reduce travel by car have the potential to improve air quality through reduced emissions. However, use of alternative fuels (EV) may still affect air pollution from some particulate matter (tire wear and road surfaces), so the extent will depend on the nature of the policies.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	+++?	Minimising greenhouse gas emissions is central to the inclusion of decarbonisation policies.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	++?	Policies which reduce greenhouse gas emissions will help mitigate climate change, including extreme weather and impacts such as flooding.

15. Maximising the use and lifespan of existing transport infrastructure	0?	Decarbonisation policies are unlikely to affect existing transport infrastructure alone, any impacts of developing new infrastructure for sustainable transport modes would be captured in project level assessments.
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Assessment of LTCP Projects

- 5.8 Table 2 (Updated LTCP projects) sets out the projects which have been carried over from the previous 2020 LTP and projects which are new to the LTCP. New projects have been assessed in Table 9- Table 12. The assessment of projects from the 2020 LTP is in Appendix D. The assessment scale is the same as that applied to policies above.

Table 9 Assessment of Snailwell Loop

Intervention name	Snailwell Loop
Intervention type	Rail
Description	<p>To develop a business case in collaboration with partners for the reinstatement of this line which not only connects communities but provides resilience in part of the rail network currently under extreme strain.</p> <p>Reopening the 'Snailwell Loop' would provide a direct service between Newmarket and Cambridge by reinstating a portion of the line removed in 1965. This would allow passengers to travel from Soham direct to Cambridge without changing at Bury St Edmunds or Ely.</p>
Local Authority/ Location	East Cambridgeshire/ Snailwell
Current status	Feasibility/ Business case
baseline	<p>Chippenham Fen (Special Area of Conservation, Ramsar site, National Nature Reserve) – 3km north</p> <p>Newmarket Heath Site of Special Scientific Interest – 800m Southeast</p> <p>Entrance drive to Chippenham Hall Park and Garden (Grade II Listed) – 600m East</p>

SEA Objectives	Assessment	Summary of effects.
1. Improve the health of the population and reduce health inequalities between areas and groups	+	Provision of public transport, reduced emissions to air and related respiratory problems.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	0	
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+++	Connects communities – Soham (assuming new rail station) would have a direct link to both Newmarket (no current connection) and Cambridge (currently need to change at Ely) to provide better access to jobs, education, health care and other services.

4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	++	Soham, including 2,300 new homes proposed on the eastern and southern edges of the town, would benefit from the reinstatement, alongside a new rail station, allowing direct access to Cambridge.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	++	Providing a car-free alternative to the City of Cambridge, reducing traffic and congestion.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	+/-	There is no anticipated impact on Newmarket heath SSSI designated for calcareous grasslands, which lies on the other side of the Bury St Edmonds rail line and A1304 from the proposed Snailwell Loop. The disused route will be utilised and is surrounded by intensive agriculture, playing fields and horse paddocks. There are may be opportunities to enhance green infrastructure through improving connectivity of hedgerows adjacent to the line, which may also be impacted during reinstatement works. Any impacts on protected species would need to be identifies and mitigated as part of project implementation.
7. Maintain, protect and enhance the historic environment, including archaeology and the historic landscape character	0	The Snailwell loop is separated from the entrance to the Chippenham Hall by the Cambridge to Bury Line (which also crosses the 3.2km drive), so is not expected to introduce new infrastructure into the setting of registered gardens. Potential for some increased noise from intermittent rail movements, however, in the context of existing rail movements and traffic on the A1304 and A14, this is not anticipated to be significant. There are no oher designated assets likely to be affected by the proposal, which follows a disused line. There are limited opportunities to enhance heritage assets due to the nature and location of the proposal, although there may be wider positive effects of connecting communities with the historic centres of Cambridge and Newmarket.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	0	The project lies within the Brecks National Landscape Character Area, no designated landscapes would be affected. The reinstatement of existing linear feature would not have a significant adverse effect. There may be opportunities to enhance green infrastructure through improving connectivity of hedgerows adjacent to the line, which may also be impacted during reinstatement works.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	+	The project uses an existing route, minimising impact on agricultural and other greenfield land. The existing line is likely to contain some contamination, there may be an opportunity to ensure that continued use is consistent with land quality.

10. Protect and enhance the quality of the water environment	0	There are no main rivers crossed by the proposal but the Watercourse lies approximately 1.5km to the southwest in Newmarket. There is likely to be some existing contamination along the former rail line, and pollution prevention measures would need to be taken during construction to prevent contaminated run-off.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	0	The line is within Flood Zone 1 (less than 1 in 1000 risk of flooding) and does not introduce new areas of hardstanding or other sources of flood risk.
12. Protect and improve local air quality, particularly in the AQMA	++	The project will provide a direct line to Cambridge, reducing traffic emissions that contribute to the Cambridge AQMA.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	++	The project will reduce carbon emissions from road traffic and will not significantly increase emissions from rail.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	0	Sections of the line between Soham and Cambridge cross Flood Zone 1, so the project would not improve resilience, although there is no negative impact on existing resilience to climate hazards.
15. Maximising the use and lifespan of existing transport infrastructure	+++	The reuse of disused rail line makes best use of existing infrastructure, minimising environmental impact.

Table 10 Assessment of Cambourne to Cambridge Bus Improvement Scheme

Cambourne to Cambridge	
Intervention name(s)	
Intervention type	Public Transport, Active Travel
Description	A new route, bypassing other road traffic, will provide a public transport alternative to avoid congestion and make quicker journeys, with provision for walking and cycling, in addition to a new travel hub (Scotland Farm) including park and ride off the A428/A1303
Local Authority/ Location	Cambridge and South Cambridgeshire
Current status	Design – Preparation of planning application, Environmental Impact Assessment, Habitats Regulations Assessment

Baseline	<p>Outline Business Case January 2020 for assessments¹⁰</p> <ul style="list-style-type: none"> Designated sites for nature conservation: Eversden and Wimpole Woods SAC is located approximately 6.5km to the south; Madingley Wood SSSI 0.9km to the east; Caldecote Meadows SSSI is 1.6km to the south; Hardwick Wood SSSI is 1.7km to the south Undesignated sites: Madingley Slip Road RSV County Wildlife Site (CWS) to the north of the Phase 2 route opposite the Long Road/St Neots Road junction – separated from the proposed scheme by the existing carriageway of A428; Bucket Hill Plantation Grassland CWS – 0.9km to the south on Bourn Airfield; and Scrubland east of the M11 CWS – within the footprint of Phase 1 of the scheme Landscape: Part of the route is within designated greenbelt Listed Buildings: numerous buildings including settings of St Peters Church in Cotton and the American Cemetery on Madingley Hill Conservation Areas: Cotton Village and West Cambridge
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SEA Objectives	Assessment	Summary of effects.
1. Improve the health of the population and reduce health inequalities between areas and groups	++	A Social Impact Appraisal was undertaken as part of the Outline Business Case (OBC). Assessment of physical activity found there was a moderate beneficial effect, as part of the scheme encourages walking and cycling. A Distributional Impact Appraisal was also undertaken for the OBC, to consider the variance of transport intervention impacts across different social groups, seeking to identify those social groups that would be

¹⁰ Mott MacDonald, 2020, Outline Business Case and supporting assessments. <https://www.greatercambridge.org.uk/asset-library/Transport/Transport-Projects/C2C/C2C-OBC-Jan-2021/C2C-Jan-2020-App-2-Non-technical-summary-report.pdf> and current consultation: <https://consultcambs.uk.engagementhq.com/c2c-eia-2022>

		adversely or beneficially disproportionately impacted by the intervention. The scheme has been assessed as mostly generating positive impacts across the social groups identified.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+	A Social Impact Appraisal was undertaken as part of the OBC. Assessment of accidents found there was a slight beneficial effect, the scheme provides a designated route for pedestrians and cyclists.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+	A Social Impact Appraisal was undertaken as part of the OBC. Assessment of accidents found there was a slight beneficial effect.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	++	The proposed scheme would significantly improve East-West connectivity and presents an opportunity to support Cambridge's growing population and workforce in conurbations to the west of the city, whilst managing the growing travel demand. The project would help to connect such growing communities, whilst enabling them to evolve and access the increasing number of jobs and opportunities in the city and on its periphery.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking.	+++	The scheme provides alternative travel options to the car. Analysis of journey times for the OBC found that the scheme particularly benefited the morning traffic peak with buses being more reliable and a journey savings time of approximately 20 minutes. This will help encourage commuters to use buses.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	--	The route avoids all sites protected for ecological purposes except where it crosses the City Wildlife Site on the eastern side of the M11. This narrow protected site has relatively poor value scrub which would be impacted by the loss of about 110m of scrub where the route crosses it. A Habitats Regulations Assessment will be undertaken as part of the project design and consenting due to potential for loss of supporting bat habitat for Eversden and Wimpole Woods Special Area of Conservation (SAC). There are known protected species near the impacted area but they are not resident on or adjacent to the scheme and measures will be put in place to prevent their harm during construction or operation of the route. The remainder of the route impacts on habitat of value as it crosses Coton Orchard and around the Waterworks site at Madingley. There are also a number of trees that will be lost, including TPOs and the route will need to be designed to minimise loss. A biodiversity net gain assessment has been carried out on the initial design of the scheme, which showed that with the mitigation opportunities that exist along the route there is potential for significant net gain to be derived from the project.
7. Maintain, protect and enhance the historic environment, including archaeology and the historic landscape character	--	The setting of the Coton listed buildings and conservation area is likely to be impacted by the introduction of the new infrastructure through the rural edge of the village. This indirect impact will reduce over time with the introduction of new planting to soften the visibility of the new route. The potential for buried archaeology along

		the route and further investigation required prior to construction will be undertaken to confirm the presence of archaeology.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	--	Where the route uses existing highways within Cambridgeshire and follows existing routes, the landscape and townscape is negligible or reduced. However, offroad sections of the route cross open rural landscape and the segregated route will result in the loss of existing vegetation. With appropriate design features and planting it is considered the impact will be moderate adverse initially, improving over time to be minor adverse – but the final assessment will be confirmed in the EIA process.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	-	The offroad sections of the route and travel hub will require greenfield land-take. The project would seek to minimise land take, whilst ensuring that the extent is sufficient for the purposes of the construction and operation of the project.
10. Protect and enhance the quality of the water environment	0	The route crosses no main rivers and has no direct impact on any users of surface or groundwater in the area. There are no source protection zones (defined around public water supplies from groundwater) crossed by the route.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	0	The route has no impact on any flood zones and will not impact on the Bin Brook on Adams Road as on this section the route will not affect the existing highway and drainage network. Drainage along the route will be designed to incorporate sustainable urban drainage wherever possible and measures to introduce elements of natural flood management will be considered as well.
12. Protect and improve local air quality, particularly in the AQMAs	0	Poor air quality in the Cambridge AQMA is largely due to vehicle traffic, so any scheme that seeks to reduce the number of vehicles entering the city centre should bring benefits to air quality. Along the route itself the number of buses that will operate are not sufficient to create a poor air quality risk. However, during the EIA the air quality implications of the scheme will be modelled to consider the changes in traffic more widely and along the route itself.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	++	The scheme is a key part of the strategy to achieve such modal shift by providing high quality public transport. In creating this option for travel there will be some embedded carbon implications of any construction works. Therefore one element of the design decision will be to minimise the carbon footprint of the construction works. During operation the carbon footprint of the scheme will be further minimised by requiring operators to use vehicles that achieve minimum standards in CO2 emissions. Operators will also be encouraged to consider alternative hybrid or electric powered vehicles.

14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	+	The route is within Flood Zone 1 so less susceptible to flooding, however, it remains vulnerable to other climate hazards such as high winds and temperatures.
15. Maximising the use and lifespan of existing transport infrastructure	+/-	While the scheme does use existing highway within Cambourne, there are substantial sections where a new route is created.

Table 11 Assessment of Active Travel Schemes

Intervention name(s)	E-scooter Trial and E-bikes; Thorpe Wood cycleway; Active Travel Strategy, First mile/ last mile
Intervention type	Active travel
Description	<p>The CPCA have been successful in the latest round of bidding from central government for active travel improvements, including cycling and walking improvements. Cambridge participated in the Department for Transport (DfT) e-scooter trial schemes, which commenced in 2020 and are due to end in November 2022. For 2022/23 the expansion of the E-bike service across Cambridgeshire and Peterborough will be considered.</p> <p>The Active Travel Strategy provides a comprehensive set of policies that will enable quality provision of active travel infrastructure and initiatives in Cambridgeshire to contribute to the County Council's target to achieve Net Zero Carbon by 2045.</p>
Local Authority/ Location	Regional with individual schemes at specific locations.
Current status	Feasibility
Baseline	Location dependent

SEA Objectives	Assessment	Summary of effects.
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1. Improve the health of the population and reduce health inequalities between areas and groups	+++	Active travel improves public health through encouraging greater physical activity, improving mental health and providing cleaner and safer environments. The e-scooter scheme so far has tracked enthusiasm for more than 224,000 trips and has been used by more than 36,000 active users.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	- / +++	While there is a risk of accidents for pedestrians, cyclists and other active travellers, these schemes have integrated safety measures. For e-scooters and e-bikes there is guidance on safe use including use of helmets, 18 age requirement and not using on pavements. ¹¹ New cycle routes provide safer alternatives to existing road use through demarcation and segregation.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	++	The development of cycling infrastructure and connecting the infrastructure to other modes of public transport is likely to increase accessibility. The CPCA has led on social prescribing proposals to improve connectivity between communities and medical centres.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+	Evidence has demonstrated the uptake of active travel options within the CPCA, for example e-bikes and e-scooters. These projects have the potential for economic growth through increased tourism, access for commuters to employment and use of freight bikes.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	+++	Projects which promote active travel as a viable and sustainable mode of transport are likely to reduce the need to travel by car, therefore reducing road traffic and congestion. For example, In the first 10 months of the Cambridge e-scooter trial, it is estimated that 73,000 fewer car journeys have taken place.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	+	Reducing car traffic can have benefits for vegetation adjacent to roads due to decrease in deposition of air pollutants.
7. Maintain, protect and enhance the historic environment, including archaeology and the historic landscape character	- / +	There is potential for minor impacts on heritage, for example, visual impact from new cycle lanes or 'street clutter' from e-bikes and scooter. However, this is reduced through design and siting, and reductions in car traffic improve the setting of heritage assets as well as reduce deposition of particulates from air pollution.

¹¹ <https://www.cambridgeshire.gov.uk/news/guidance-issued-on-safe-use-of-e-scooters-and-e-bikes-in-cambridgeshire>

8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	-/ +	There is potential for minor impacts on townscape and landscape for example, visual impact from new cycle lanes or 'street clutter' from e-bikes and scooter, or loss of vegetation. However, this is reduced through design and siting, and reductions in car traffic improve townscape/ landscape as well as reduce deposition of particulates from air pollution.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	0	These active travel projects are unlikely to affect soils.
10. Protect and enhance the quality of the water environment	0	These active travel projects are unlikely to affect the quality of the water environment
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	0	These active travel projects are unlikely to affect flood risk
12. Protect and improve local air quality, particularly in the AQMAs	+++	Active travel alternatives are likely to have a major positive effect on air quality due to reduced car use. Information gathered by the CPCA on use of e-bikes has shown the total number of journeys completed on the 300 active e-bikes alone comprises a total 65,975kms (Oct 2021) and supports improved air quality through ultra-low emission travel.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	+++	There is likely to be a major positive effect on reduction of GHG emissions, from the reduction of vehicle emissions. In the first 10 months of the Cambridge e-scooter trial, it is estimated that 73,000 fewer car journeys have taken place which equates to a 66-tonne reduction in Carbon Dioxide emissions.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	0	These active travel projects are unlikely to affect vulnerability to climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	+	Active travel schemes largely use existing infrastructure.

Table 12 Assessment of Other Schemes

Intervention name(s)	EV Charging Schemes and Outcomes from AFVS; 20 is plenty; ZEBRA – Zero Emission Buses; Future Bus Network; Demand Responsive Transport; Huntingdon Bus Station
Intervention type	Public Transport, Other – Technology, fuels, etc.
Description	<p>The Combined Authority and New Anglia LEP have commissioned an Alternative Fuels Strategy (AFS) for East Anglia and include battery, electric, hydrogen fuel cell and renewable natural gas vehicles. It looks at how uptake can be boosted including requirement for EV Charging infrastructure.</p> <p>The 20's Plenty scheme reduces vehicle speeds;</p> <p>ZEBRA – Funding for 30 Zebra buses as part of the Zero Emissions Bus Regional Area programme.</p> <p>Future Bus Network 2030 - public transport network that will better connect the places where people currently live and work, as well as encompassing the new and growing areas. This will include more rural connections as well as new routes into employment centres, coupled with more frequent services and longer operating hours. Cambridge with its polycentric employment sites, railway stations and Park and Ride sites will be better connected to the surrounding rural areas.</p> <p>Demand Responsive Travel uses technology (mobile app and call centre) to enable people in areas without public transport to pre-book their journey from walking distance of their home to key destinations. A 6-month trial with stage coach of 4 vehicles servicing the West Huntingdonshire rural communities, Huntingdon and St Neots has been undertaken and could be rolled out to other areas in the region.</p> <p>A study to identify an alternative location for Huntingdon Bus Station is proposed, while no site has been specified, there are existing issues around location and congestion.</p>
Local Authority/ Location	Regional & Key areas above.
Current status	Feasibility

Baseline	Region- wide
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SEA Objectives	Assessment	Summary of effects.
1. Improve the health of the population and reduce health inequalities between areas and groups	++	These projects improve health and reduce health inequalities through, either access to transport or reduced greenhouse gas and emissions to air. The 20's Plenty campaign says that lower vehicle speeds reduce casualties, encourage walking and cycling, and make neighbourhoods quieter, cleaner and more liveable. Use of demand responsive travel technology, alongside public wifi, can inform active travel and public transport choices.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+++	20's Plenty for Cambridgeshire estimate that introducing 20mph limits on 80 per cent of the roads in Cambridgeshire would result in a reduction of 104 casualties annually. People hit by a vehicle travelling at 30mph are four times more likely to die than those hit at 20mph, according to the campaign ¹² .
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+	Demand responsive travel provides transport information to facilitate better access and choices for transport to key services. The future bus network and relocation of Huntingdon bus station has the potential to improve accessibility.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+	Demand responsive travel provides real time information, informing effective transport decisions and improving journey time while the future bus network and relocation of Huntingdon bus station has the potential to improve efficiency of travel by bus.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	+	Reduced speeds encourage active travel like walking and cycling. Smart Cities also reduced congestion by providing transport information and better choices. These projects also have the potential to improve travel by bus.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	0?	These projects are unlikely to affect biodiversity, although an alternative location for Huntingdon bus station is not known.

¹² <https://www.cambridgeindependent.co.uk/news/call-for-20mph-speed-limits-in-cambridgeshire-where-people-l-9199854/>

7. Maintain, protect and enhance the historic environment, including archaeology and the historic landscape character	0?	These projects are unlikely to affect the historic environment, although an alternative location for Huntingdon bus station is not known.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	0?	These projects are unlikely to affect landscape and townscape, although an alternative location for Huntingdon bus station is not known.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	0?	These projects are unlikely to affect soils, although an alternative location for Huntingdon bus station is not known.
10. Protect and enhance the quality of the water environment	0?	These projects are unlikely to affect the water environment, although an alternative location for Huntingdon bus station is not known.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	0?	These projects are unlikely to affect flood risk, although an alternative location for Huntingdon bus station is not known.
12. Protect and improve local air quality, particularly in the AQMAs	++	Alternative fuels and ZEBRA buses improve air quality as they reduce emissions of nitrogen dioxide, although not particular matter. At this stage (feasibility) effects are likely to be minor, although implementation of interventions following the strategy could lead to increased benefits over time. The future bus network and demand responsive technology would lead to improved air quality by increasing reliability of these journeys and use by the public.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	++	The Alternative Fuels Strategy focuses on how the uptake of alternatively fuelled land vehicles can be boosted across East Anglia, what and how much infrastructure (such as electric vehicles charge points) needs to be delivered to support this transition, and other policies and actions that will be necessary to deliver a decarbonised transport system. Demand responsive technology, future bus network and alternative bus station would also lead to reduced GHG emissions by providing information on alternative transport, increasing reliability of these journeys and use by the public.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	++	Demand responsive travel can provide real time information on bus routes affected by climate change, such as flooding, storms or heatwaves, informing people of alternative travel choices, including not to travel. Other projects are unlikely to have an impact on this objective.
15. Maximising the use and lifespan of existing transport infrastructure	+?	The majority of these projects use existing infrastructure, an alternative location for Huntingdon bus station is not known.

Comparison of the 2020 LTP and LTCP

- 5.35 The LTCP contains some new objectives and associated policies and projects. A comparative assessment has been undertaken between the two plans against the SEA Objectives. Table 13 demonstrates the relative performance of the LTCP relative to the 2020 LTP.

Table 13 Comparison of the 2020 LTP and LTCP

SEA Objectives	Performance	Summary of effects.
1. Improve the health of the population and reduce health inequalities between areas and groups	↑	The inclusion of digital connectivity within the LTCP provides additional opportunities to reduce health inequalities, particularly when including public wifi access with better online access to health care. Inclusion of active travel measures across the two plans is relatively similar.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	=	Both plans perform similarly, as both include a safety goal, objective, policies and safety measures are designed into transport projects with similar effects.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	=	Both plans perform similarly, as include a connectivity goal, objectives, policies and supporting projects with similar effects.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	=	Both plans perform similarly, as include a productivity goal, objectives, policies and supporting projects with similar effects.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	=	Both plans perform similarly, as promote public transport and active travel as alternatives to car use through policies and projects.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	=	Both plans perform similarly as have goals, objectives and policies for environmental protection and and enhancement. Projects in both plans result in positive and negative effects on biodiversity, the latter requiring mitigation.
7. Maintain, protect and enhance the historic environment, including archaeology and the historic landscape character	=	Both plans perform similarly as have goals, objectives and policies for protection and and enhancement of the built environment. Projects in both plans result in positive and negative effects on the historic environment, the latter requiring mitigation.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	=	Both plans perform similarly as have goals, objectives and policies for protection and and enhancement of the natural and built environment. Projects in both plans result in positive and negative effects on landscape and townscape, negative effects would require mitigation.

9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	=	Both plans perform similarly as have goals, objectives and policies for environmental protection and and enhancement. Projects in both plans result in negative effects on soils and greenfield land and require mitigation.
10. Protect and enhance the quality of the water environment	=	Both plans perform similarly as have goals, objectives and policies for environmental protection and and enhancement. The LTCP doesn't have any additional effects on the water environment.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	=	Both plans perform similarly as have goals, objectives and policies for environmental protection and and enhancement. The LTCP doesn't have any additional effects flood risk.
12. Protect and improve local air quality, particularly in the AQMAs	↑	The LTCP includes additional policies for decarbonisation, which may also help improve air quality. Several road schemes included in the previous LTP have now been completed reducing congestion, no new road schemes are proposed under the LTCP.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	↑	The LTCP includes additional policies for decarbonisation, and while no new road schemes have been proposed, transport is likely to continue to be a significant source of emissions.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	↑	Both plans perform similarly as have goals, objectives and policies for environmental protection and aenhancement. Inclusion of digital connectivity provides the opportunity to improve resilience through provision of information on the transport network affected by climate events.
15. Maximising the use and lifespan of existing transport infrastructure	=	Both plans use existing infrastructure, while some projects require new infrastructure. However, the inclusion of digital connectivity can reduce the need to travel, and minimise the need for new transport infrastructure for a growing population.

- 5.40 The LTCP has been developed to reflect updated policy, particularly around decarbonisation, and transport patterns following COVID-19 as set out in paragraph 2.1. The LTCP therefore performs better than the 2020 LTP in relation to policies and projects to reduce traffic and greenhouse house emissions. This also improves air quality and health due to increased emphasis on active travel and public transport.

Cumulative Effects

- 5.41 The SEA Regulations require that cumulative effects are considered when identifying likely significant effects. Cumulative effects arise, for instance:
- Where several individual policies or projects have a combined effect on an objective; or
 - Where several plans each have insignificant effects, but together have a significant effect.
- 5.42 The assessment of the 2020 LTP concluded the following in relation cumulative effects of policies and projects within the plan:

The LTP strategy is a blended approach as described in Section 5. It focuses on a range of significant capital investments in highway, public transport and walking and cycling infrastructure, designed to support a significant increase in travel demand (expected to be generated by significant new development) but tailored to the local geographic and travel context. Overall the LTP is likely to have significant positive social effects from increased accessibility (both affordability and connectivity), increased choice and reliability of sustainable transport modes, economic growth, and health benefits. The LTP promotes sustainable transport modes including low and zero emission vehicles which will help reduce transport-related emissions providing benefits for air quality, GHG reduction and health.

The LTP promotes new road and rail transport infrastructure which has the potential for positive or negative cumulative effects depending on the location of the projects and mitigation measures incorporated into the design. Negative cumulative effects could include habitat loss and fragmentation, death, injury or disturbance to species, visual impacts, damage to heritage assets and archaeology, effect on setting of heritage assets, landtake including loss of agricultural land, and water pollution. There is also opportunity to provide positive effects including habitat creation and enhancement, incorporation of green infrastructure, increased access to the natural and historic environment (although increased pressure on these assets would need to be managed), increased accessibility and connectivity, and facilitating economic growth. There are also policies in the LTP that aim to reduce negative effects associated with transport infrastructure and protect and enhance the natural and built environment.¹³

- 5.43 It is considered that the additional assessment of policies and projects presented above does not change the assessment of cumulative effects and this can also be applied to the LTCP. The 2020 also assessed cumulative effects of policies and projects. Table 14 below sets out cumulative effects with other plans and policies, focusing on where these have been updated.

¹³ pg72-73: <https://cambridgeshirepeterborough-ca.gov.uk/wp-content/uploads/documents/transport/local-transport-plan/Reports-and-Appendices/Cambridgeshire-and-Peterborough-LTP-SEA-Environment-Report-rev-E.pdf>

Table 14 Cumulative effects of the LTCP

Plan	Potential for Cumulative Effects
CPCA Local Plans	
Peterborough Local Plan, 2019 ¹⁴ (to 2036)	<p>Local Plans within the CPCA contain planning policies for sustainable development including environmental protection and enhancement. Proposed development within the CPCA has been taken into account in the preparation of the LTCP so that transport infrastructure can facilitate proposed growth and environmental protection objectives were identified in the IIA Scoping for the LTCP. Potential cumulative effects include effects on natural capital and greenhouse gas emissions as set out below:</p> <ul style="list-style-type: none"> • Cumulative effects on natural capital (see below) • Direct and indirect effects on ecology, including designated or undesignated sites, habitats and species from new development. • Direct and indirect adverse effects on designated, non-designated or unknown heritage assets, for example due to land take or due to indirect effects on the setting of these assets. • Direct and indirect effects on landscape and townscape where proposed developments are located in close proximity to new transport schemes and in-combination erode character or introduce visual intrusion. • Adverse effects on surface water flooding due to increases in impermeable areas. • Increased greenhouse gas emissions from highways schemes and energy use from new development.
Cambridge Local Plan, 2018 ¹⁵ (to 2031)	
East Cambridgeshire Local Plan, 2015 ¹⁶ (to 2031)	
Huntingdonshire Local Plan, 2019 ¹⁷ (to 2036)	
Fenland Local Plan, May 2014 (to 2031) and Emerging Local Plan (to 2040) ¹⁸	
South Cambridgeshire Local Plan, 2018 ¹⁹	

¹⁴ Peterborough City Council: <https://www.peterborough.gov.uk/council/planning-and-development/planning-policies/local-development-plan>

¹⁵ Cambridge City Council: <https://www.cambridge.gov.uk/local-plan-2018>

¹⁶ East Cambridgeshire District Council: <https://www.eastcambs.gov.uk/local-development-framework/east-cambridgeshire-local-plan-2015>

¹⁷ Huntingdonshire District Council: <https://www.huntingdonshire.gov.uk/planning/new-local-plan-to-2036/>

¹⁸ Fenland District Council: https://www.fenland.gov.uk/media/12064/Fenland-Local-Plan---Adopted-2014/pdf/Fenland_Local_Plan-Adopted_2014.pdf and <https://fenland.gov.uk/newlocalplan>

¹⁹ South Cambridgeshire District Council: <https://www.scambs.gov.uk/planning/local-plan-and-neighbourhood-planning/the-adopted-development-plan/south-cambridgeshire-local-plan-2018/>

	Adverse impacts from new development, including housing, land for economic growth and transport infrastructure identified in these plans will need to be mitigated and opportunities for environmental net gain maximised, in line with environmental policy in the plans.
Transport Plans	
England's Economic Heartland Regional Transport Strategy ²⁰	<p>Covers the authorities of CPCA, Northamptonshire (West and North), Bedford, Central Bedfordshire, Hertfordshire, Luton, Buckinghamshire, Oxfordshire, Swindon.</p> <p>Includes a five-point plan focusing on decarbonisation, digital infrastructure, strategic public transport schemes, active travel and freight and logistics. There is an investment pipeline for major schemes, which are reflected in the LTCP:</p> <ul style="list-style-type: none"> • East West Rail: Bedford to Cambridge/ Cambridge to Ipswich • A1(M) East of England • Felixstowe to Nuneaton enhanced capacity for rail freight • Improved connectivity London-Bishops Stortford-Cambridge Corridor <p>Effects of this schemes have been included within the Plan where relevant. No additional cumulative effects were identified.</p>
Transport East Regional Strategy (under development) ²¹	<p>The priorities of the Strategy comprise decarbonisation to net-zero, connecting growing towns and cities, energising coastal and rural communities and unlocking international gateways. The Strategy identifies six core corridors, the two with the greatest potential to interact with the CPCA Region are:</p> <ul style="list-style-type: none"> • Norfolk and Suffolk to Cambridge – Midlands – South West • Kings Lynn – Cambridge – Harlow – London <p>Road and rail projects in particular have the potential for cumulative effects particularly in relation to biodiversity, historic environment, landscape and townscape and air quality and climate change.</p>
Norfolk Local Transport Plan 4, 2021-2036 ²² (Consultation draft)	Transport plans in adjacent authorities also have the potential for cumulative effects. These transport plans also need to reflect national policy and are therefore likely to have cumulative positive effects with the LTCP:

²⁰ <https://www.englandseconomicheartland.com/our-work/our-strategy/>

²¹ <https://www.transporteast.org.uk/about/our-documents/>

²² Norfolk County Council: <https://www.norfolk.gov.uk/what-we-do-and-how-we-work/policy-performance-and-partnerships/policies-and-strategies/roads-and-travel-policies/local-transport-plan>

Suffolk Local Transport Plan 2011-2036 ²³	<ul style="list-style-type: none"> Promoting active travel to improve health and reduce greenhouse gas emissions Provide effective public transport to increase connectivity between communities, with employment and services; reduce inequalities and greenhouse gas emissions; Providing safe transport systems to reduce accidents; Improve health and quality of life through increasing vitality and reducing congestion in town centres; Reduce car journeys to improve air quality, reduce greenhouse gas emissions, increase safety and benefit natural and built environment. Increasing use of technology to reduce car journeys and emissions; improve efficiency of public transport and increase climate resilience; Protection of the natural and built environment. <p>Major projects which cross authority boundaries, such as East West Rail and the A1(M) improvements are delivered by national bodies or specifically created organisations and therefore effects across boundaries are considered as part of feasibility and planning.</p>
Hertfordshire Local Transport Plan 2018-2031 ²⁴	
Central Bedfordshire Local Transport Plan 3 2011-2026 ²⁵	
My Journey - Bedford Local Transport Plan 2011-2021 ²⁶	
Northamptonshire Transportation Plan 2011-2026 ²⁷	
Moving Rutland Forward - Local Transport Plan 4 2018-2036 ²⁸	
Lincolnshire Local Transport Plan 2013-2023 ²⁹	

²³ Suffolk County Council: <https://www.norfolk.gov.uk/what-we-do-and-how-we-work/policy-performance-and-partnerships/policies-and-strategies/roads-and-travel-policies/local-transport-plan>

²⁴ Hertfordshire County Council: <https://www.hertfordshire.gov.uk/services/recycling-waste-and-environment/planning-in-hertfordshire/transport-planning/local-transport-plan.aspx>

²⁵ Central Bedfordshire Council: https://www.centralbedfordshire.gov.uk/info/55/transport_roads_and_parking/596/transport_strategy

²⁶ Bedford Borough Council: <https://www.bedford.gov.uk/parking-roads-and-travel/strategies-and-projects/local-transport-plan/>

²⁷ Northamptonshire Highways: <https://www.northamptonshire.gov.uk/councilservices/northamptonshire-highways/transport-plans-and-policies/Pages/local-transport-plan.aspx>

²⁸ Rutland County Council: <https://www.rutland.gov.uk/my-community/transport/transport-strategy/>

²⁹ Lincolnshire County Council: <https://www.lincolnshire.gov.uk/directory-record/61695/local-transport-plan>

6 Mitigation and Monitoring

- 6.1 The SEA Regulations require that measures are considered to prevent, reduce or offset any significant adverse effects on the environment of implementing the plan. These measures are known as ‘mitigation’ measures.
- 6.2 The SEA Regulations also require that monitoring of significant or uncertain effects is undertaken on a plan. This helps to ensure that the significant effects of implementation can be identified and remedial action imposed. The purpose of the monitoring is to provide an important measure of the environmental outcome of the LTCP, and to measure the performance of the plan against SEA Objectives. Monitoring is also used to manage uncertain effects.

Mitigation

- 6.3 Table 15 presents the mitigation and enhancement measures developed during the assessment stage and how these have been incorporated into the 2020 LTP and carried through the LTCP to proactively avoid adverse effects. Table 16 presents additional mitigation recommendations from the SEA, many of which would need to be applied for project implementation.

Table 15 Mitigation integrated into the Plan

Policy	SEA Topic	Mitigation Recommendation	How addressed in the LTCP
Policy Theme 4.2: Maintaining and managing the transport network	Climate, Soils, Air quality, Material assets	Include details on waste and material use within maintenance and capital projects, e.g., use of the waste hierarchy, maximising life and capacity of existing assets, using sustainably sourced materials with recycled content, reusing demolition material on new schemes to support the principles of a circular economy.	This has been addressed within Policy Theme 4.2.
Policy Theme 10.1: Reducing the carbon emissions from travel	Climate, Air quality, Human health	Policy 10.1.2 refers to EV charging points. To facilitate a switch to EV this could be widened to include EV infrastructure and information (not just charging points) e.g., priority parking for EV, an app with local maps on EV charging points and parking bays. ‘Low carbon economy’ is mentioned in some of the other policies (e.g., built environment) but it would also seem to fit under policy 10.1 as reducing carbon emissions from travel will help contribute to a low carbon economy.	This has been addressed within Policy 10.1.2 This has been addressed within the text in Policy Theme 10.1
Policy Theme 9.1: Protecting our natural environment	Flora and fauna, Population, Human	Biodiversity net gain is referred to in the policy overview but not in the policy wording. Consider bringing this out in the policy as well.	This has been addressed within the Policy

	health, Landscape, Water	Strengthen emphasis on cohesion and connectivity of green space and green infrastructure within Policy 9.1.3.	Theme 9.1 overview text and Policy 9.1.3.
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Table 16 Mitigation to be applied as part of Plan implementation

Policy/Project	SEA Topic	Summary of Potential impacts	Mitigation / Enhancement
General mitigation to be applied to implementation of policies and projects			
ALL	Climate change	While the LTCP contains policies and projects to reduce car use, it does include highways policies and projects. While these would generally reduce congestion and improve air quality, they can also encourage travel by car and increase carbon emissions.	Throughout project design and construction, continue to identify ways in which carbon emissions can be reduced, for example through integration of transport networks for other modes or consideration of embodied carbon in construction.
ALL	Flora and fauna (biodiversity)	Effects on undesignated habitats, species, ecological networks and ecosystem functionality.	Ecological assessment to be applied to projects. This includes indirect effects including consideration of disturbance such as lighting, traffic and pedestrians, for some locations. Identification of additional areas of habitat creation, green infrastructure and improving connectivity through planting. Projects to meet biodiversity net gain requirements.
ALL	Historic environment	Potential loss of archaeological remains, harm to settings of heritage assets including Scheduled Monuments, Listed Buildings (including roadside listed buildings), and Conservation Areas - Whittlesford Bridge Conservation Area, in addition to non-designated assets, historic landscapes and townscapes.	Project level design should seek to avoid or minimise impacts. Sources of existing information include the Sites and Monuments Record, Conservation Management Plans, Heritage Partnership Agreements, and other Heritage and Conservation Strategies. At a project level, heritage impact assessment can be applied; including where appropriate assessment of significance; archaeological investigation and mitigation, such as a programme of recording.
ALL	Landscape and townscape	Impact on local landscape character, including green infrastructure, loss of vegetation erosion of townscape character.	Undertake landscape/townscape and visual impact assessment for larger schemes. Minimise impact through design at project level (location, scale, materials etc); and provide mitigation through landscaping including planting or other measures.

ALL	Soils	Potential for greenfield land-take, damage to soils and loss of agricultural land.	Design to minimise land take and areas of higher value agricultural land; pollution control measure during construction and operation to prevent contamination.
ALL	Climate change Material assets	Use of resources for construction of new infrastructure.	Project development should follow a resource efficiency hierarchy. This could require the adoption of the principles of resource efficiency, with opportunities maximised by designing for re-use and recovery, resource optimisation, off-site construction, resource efficient procurement, and designing for the future, including climate resilient materials.
Mitigation for projects with potential for significant effects			
Cambourne to Cambridge Better Public Transport Project	Flora and Fauna	Uncertain impacts on foraging bats, Eversden and Wimpole Woods Special Area of Conservation (SAC) Loss of small area within Madingley Slip Road RSV County Wildlife Site.	Project level Habitats Regulations Assessment is being undertaken for the project and adjacent housing site. Scheme design to minimise land-take, surveys show that area lost is relatively low value scrub and biodiversity net gain assessment to be undertaken.
A16 Norwood	Flora and Fauna Historic Environment	Dogsthorpe Pstar Pit SSSI and LNR lies to the east of the A16 scheme. The project is in close proximity to a Scheduled Monument and may affect its setting and significance. In addition, there is potential for unknown archaeology to be affected. The project may also affect Grade 3 Agricultural land.	Most of the works are within the highway boundary but further assessment, design and mitigation measures will be needed to understand any direct or indirect impacts ³⁰ .
Junction 3 (A1260 Nene Parkway / A1139 Fletton Parkway)	Flora and Fauna	Orton Pit SAC/SSSI is located adjacent to the project site. There is potential for minor to moderate effects for species and potential for habitat loss.	The Council will take the opportunity to increase biodiversity and improve the natural environment along the corridor (where possible) as part of the scheme. Ecological and Arboricultural experts will be employed as part of the project team to assess and minimise potential

³⁰ <https://cambridgeshirepeterborough-ca.gov.uk/wp-content/uploads/documents/transport/transport-business-cases/A16-Norwood-SOBC.pdf>

			impacts of the proposal. In addition, they will also develop mitigation and enhancement measures to preserve the biodiversity of the site ³¹ .
University and Fengate South Access	Flora and Fauna	The project is in close proximity to the Nene Washes Ramsar site (SSSI, SAC, SPA), road works and increased traffic have potential to increase disturbance to habitat and species within and/or traveling to and from the designated site. Therefore, a moderate negative effect has been identified	The CPCA is working towards a Strategic Outline Business Case to improve the road layout for all modes of transport ³² . Any potential impacts and mitigation to avoid impacts will be identified through this process.
A505 Corridor Study	Biodiversity Historic Environment	Potential impacts will depend on option selection and design: There are a two SSSIs within the corridor (Holland Hall Railway Cutting and Thriplow Peat Holes). There are 6 Scheduled Monuments: Car Dyke between Whitepost Road and Fen Bridge Scheduled Monument; Bran Ditch: an Anglo-Saxon bank and ditch; Roman Settlement S of Chronicle Hills; Chapel of the Hospital of St John at Whittlesford Bridge; Two Moated Sites 150m east of College Farm; Roman Fort, Roman Town, Roman and Anglo-Saxon Cemeteries at Great Chesterford'. Whittlesford Conservation Area There are a number of Listed Buildings, Registered Park and Garden. Greenbelt, landscape and agricultural land.	General mitigation described for all projects and plans above would apply to development of a business case.
Ely to Soham Capacity improvements	Biodiversity Soils	Potential for some landtake and disturbance through capacity improvements, including adjacent designated sites and agricultural land.	Network Rail will lead development and environmental assessment.

³¹ <https://www.peterborough.gov.uk/residents/transport-and-streets/major-road-schemes>

³² <https://cambridgeshirepeterborough-ca.gov.uk/what-we-deliver/transport/roads/fengate-phase-2-university-access/>

Digital connectivity policy	Historic Environment, Landscape and townscape.	Potential for masts to effect landscapes, townscapes and settings of heritage assets.	Local planning authorities within the CPCA work with developers to minimise effects of mast location in terms of landscape and the historic environment.
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Monitoring

- 6.4 Negative effects identified during the SEA process were centred around future transport infrastructure development and the potential for effects on ecology, historic environment, water quality, landscape, flood risk, and soils. The LTCP itself includes a set of measurement and performance indicators which will be monitored to assess the success and progress of the LTCP. These indicators are presented in below:

Table 17 LTCP Monitoring

Metric	Indicator	Targets
Connectivity	Mode share (cordons) Proportion of households with access to cars by district Proportion of households with access to cars by income Public transport trips per person per year by household income % of households within 10 mins' walk of a bus stop with a service of at least once an hour Car ownership by deprivation decile Rail punctuality Local bus passenger journeys originating in the authority area (million) Average journey length by purpose and car ownership	Digital (broadband) availability Proportion of fully accessible buses on certain routes or in areas Bus punctuality
Productivity	Number of peak hour vehicle journeys	Journey time reliability on strategic important routes during the AM peak Key Route Network speed (AM peak) % change in peak period journey time along key routes and corridors (by vehicle type)
Climate change and environment	Trips per person by mode of transport or journey purpose Proportion of urban trips under five miles taken by (i) walking & cycling, (ii) Public Transport % of plug-in vehicles	Reduce per capita transport carbon emissions Number of charge points available to the public
Health	Proportion of people within xx mins of green open space % of deaths attributed to air pollution	% increase use of cycling Levels of noise pollution Levels of light pollution Levels of air pollution Transport related AQMAs Reduce levels of traffic derived Nitrogen Dioxide Length of cycleway per district
Safety	Number of child pedestrian casualties per 1,000 children in population Reduce the number of highway casualties Proportion of people who say they do not use public transport because of fear of crime Child pedestrian accident rates	To be developed

	KSI casualties in 10% most deprived areas KSI casualties by road user type and district KSI casualties by user type vs user type	
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6.5 Additional monitoring requirements for the IIA are set out below:

Table 18 Additional IIA Monitoring

SEA Topic	Indicator	Responsibility	Timeframe
Biodiversity	Number of designated sites affected by LTCP projects. Achievement of net gain in LTCP projects.	CPCA	Plan period
Historic environment	Number of heritage assets affected by LTCP projects.	CPCA	Plan period
Soils	Area of Grade 1, 2, 3a agricultural land lost due to LTCP projects.	CPCA	Plan period

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Appendices

- A** **SEA Regulations Checklist**
- B** **Scoping Consultation Responses**
- C** **Assessment of Policies (from 2020 LTP)**
- D** **Assessment of Projects (from 2020 LTP)**

A SEA Regulations Checklist

Strategic Environmental Assessment Regulations Checklist³³

Regulation Requirement	Where it is addressed in the SEA
<p>Preparation of environmental report (regulation 12)</p> <p>Preparation of an environmental report that identifies describes and evaluates the likely significant effects on the environment of implementing the plan or programme and reasonable alternatives taking into account the objectives and geographical scope of the plan or programme (regulation 12(2)).</p> <p>The report shall include such of the information referred to in Schedule 2 as may reasonably be required, taking into account current knowledge and methods of assessment, the contents and level of detail in the plan or programme, its stage in the decision-making process and the extent to which certain matters are more appropriately assessed at different levels in the process to avoid duplication of the assessment (regulation 12(3)).</p> <p>Information may be provided by reference to relevant information obtained at other levels of decision-making or through other legislation (regulation 12 (4)).</p> <p>When deciding on the scope and level of detail of information to be included in the environmental report the consultation bodies should be consulted.</p>	<p>This Report constitutes the Environmental Report.</p> <p>The assessment of likely significant effects and alternatives is presented in Section 5 and Appendices C and D.</p> <p>Limitations to the assessment, including the level of detail available and duplication of assessments and other legislation is referred to in paragraphs 3.12 - 3.14.</p> <p>The IIA Scoping Report was used to consult consultation bodies and is referred to in paragraph 3.4.</p>
<p>The information referred to in Schedule 2 is:</p> <p>a) An outline of the contents, main objectives of the plan or programme, and relationship with other relevant plans and programmes.</p>	<p>As outline of the LTCP is provided in Section 2 of this report. The Scoping Report reviewed other plans and programmes, and the findings are also summarised in this report, paragraph 4.2.</p>
<p>b) The relevant aspects of the current state of the environment and the likely evolution thereof without implementation of the plan or programme.</p> <p>and</p> <p>c) The environment characteristics of areas likely to be significantly effected.</p>	<p>The Scoping Report provided an overview of the baseline and trends, these are also summarised in this report in Table 4.</p>
<p>d) Any existing environmental problems which are relevant to the plan or programme including, in particular, those relating to any areas of a particular environmental importance, such as areas designated pursuant to Directives 2009/147/EC (Conservation of Wild Birds) and 92/43/EEC (Habitats Directive).</p>	<p>Sustainability issues and opportunities are summarised in Table 5. A Habitats Regulations Assessment is also being undertaken.</p>
<p>e) The environmental protection objectives, established at international, Community or national level, which are relevant to</p>	<p>As outline of the LTCP is provided in Section 2 of this report. The</p>

³³https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/580073/Strategic_Environmental_Assessment_Regulations_requirements_checklist.pdf

the plan or programme and the way those objectives and any environmental considerations have been taken into account during its preparation.	Scoping Report reviewed other plans and programmes, and the findings are also summarised in this report, paragraph 4.2.
f) The likely significant effects on the environment, including on issues such as biodiversity, population, human health, fauna, flora, soil, water, air, climatic factors, material assets, cultural heritage including architectural and archaeological heritage, landscapes and the interrelationship between the above factors. These effects should include secondary, cumulative, synergistic, short, medium and long-term permanent and temporary, positive and negative effects.	Section 5 of this report and Appendices C & D provides the assessment of significant effects for the topics listed.
g) The measures envisaged to prevent, reduce and as fully as possible offset any significant adverse effects on the environment of implementing the plan or programme	Table 15 and Table 16 in Section 6 sets out mitigation and enhancement measures.
h) An outline of the reasons for selecting the alternatives dealt with, and a description of how the assessment was undertaken including any difficulties (such as technical deficiencies or lack of know-how) encountered in compiling the required information.	Table 13 sets out the comparison of alternatives and the methodology is presented in Section 3, including limitations to the assessment in paragraphs 3.12 - 3.14.
i) A description of measures envisaged concerning monitoring in accordance with regulation 17.	Paragraph 6.5 set out required monitoring.
j) A non-technical summary of the information provided under the above headings.	A Non Technical summary is provided at the start of this report.
<p>Consultation procedures (regulation 13)</p> <p>As soon as reasonably practicable after their preparation, the draft plan or programme and environmental report shall be sent to the consultation bodies and brought to the attention of the public, who should be invited to express their opinion. The period within which opinions must be sent must be of such length as will ensure an effective opportunity to express their opinion.</p>	This Report will accompany the LTCP during public consultation.
<p>Information as to adoption of plan or programme (regulation 16)</p> <p>As soon as reasonably practicable after the plan or programme is adopted, the consultation bodies, the public and the Secretary of State (who will inform any other EU Member States consulted) shall be informed and the following made available:</p> <ul style="list-style-type: none"> - the plan or programme adopted - the environmental report <p>a statement summarising:</p> <p>(a) how environmental considerations have been integrated into the plan or programme;</p> <p>(b) how the environmental report has been taken into account;</p> <p>(c) how opinions expressed in response to:</p> <p>(i) the invitation referred to in regulation 13(2)(d);</p> <p>(ii) action taken by the responsible authority in accordance with regulation 13(4), have been taken into account;</p> <p>(d) how the results of any consultations entered into under regulation 14(4) have been taken into account;</p> <p>(e) the reasons for choosing the plan or programme as adopted, in the light of the other reasonable alternatives dealt with; and</p> <p>(f) the measures that are to be taken to monitor the significant environmental effects of the implementation of the plan or programme. (regulation 16)</p>	A Post-adoption Statement will be issued following the consultation.

<p>Monitoring of implementation of plans or programmes (regulation 17)</p> <p>Monitoring of significant environmental effects of the plan's or programme's implementation with the purpose of identifying unforeseen adverse effects at an early stage and being able to undertake appropriate remedial action (regulation 17 (1)).</p> <p>Monitoring arrangements may comprise or include arrangements established for other purposes (regulation 17 (2)).</p>	<p>Measures to be monitored in Section 6 of this report have been agreed with CPCA.</p>
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B Scoping Consultation Responses



Ms Emma White
Cambridgeshire and Peterborough Combined
Authority
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Direct Dial: 01223 582775

Our ref: PL00769883

25 April 2022

Dear Ms White

IIA Scoping Report Cambridgeshire and Peterborough Local Transport and Connectivity Plan

Thank you for consulting us on the Integrated Impact Assessment - Local Transport and Connectivity Plan Scoping Report. As the Government's Adviser on the historic environment, Historic England is keen to ensure that protection of the historic environment is fully taken into account at all levels and stages of the local planning process.

HE General Advice

The historic environment should be considered as part of the sustainability appraisal process. We recommend that these comments should be read alongside our Sustainability Appraisal and Strategic Environmental Assessment - Advice Note 8 [<https://historicengland.org.uk/images-books/publications/sustainability-appraisal-and-strategic-environmental-assessment-advice-note-8/>](https://historicengland.org.uk/images-books/publications/sustainability-appraisal-and-strategic-environmental-assessment-advice-note-8/)

Comments

Chapter 2 The Updated Plan

We note your Vision after paragraph 2.3. We note reference to the environment which is welcomed. It is important that this includes both the historic and natural environment.

Figure 2 sets out a number of goals. The Environment goal would appear to be slanted towards the natural environment. We strongly suggest that the historic environment should also be referenced here.

Table 1 - We welcome reference to the historic environment under the environment goal in this table.



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Chapter 3 Policies, Plans, Programmes and Sustainability Objectives

We note that Table 2 and Appendix A sets out a list of relevant Plans, Policies and Programmes.

We welcome reference to the NPPF, Minerals and Waste Local Plan and various adopted and emerging Local Plans as well as an SPD in Table 2.

When considering key plans and programmes, we also recommend the inclusion and consideration of the following:

International/European

- UNESCO World Heritage Convention
- European Landscape Convention
- The Convention for the Protection of the Architectural Heritage of Europe
- The European Convention on the Protection of Archaeological Heritage

National

- Planning (Listed Buildings & Conservation Areas) Act 1990
- Ancient Monuments & Archaeological Areas Act 1979
- Government's statement on the Historic Environment
- National Planning Policy Statement for Networks
- National Planning Practice Guidance

Local

- Local Plans - we note that you have included many of these which is welcomed. However it is important to refer both to the adopted and emerging Plan eg for Cambridge City/South Cambs also need to refer to adopted Plans)
- Historic Environment Record
- Heritage/Conservation Strategies
- Other Strategies (e.g. cultural or tourism)
- Conservation Area Character Appraisals and Management Plans
- Listed building Heritage Partnership Agreements
- SPDs - You have referred to one SPD for Peterborough but there will be other relevant SPDs across the area.

Chapter 4 Baseline and SEA Framework

All **designated heritage assets** (Conservation Areas, Listed Buildings, Scheduled Monuments, Registered Parks and Gardens, and Protected Wrecks) within the area should be identified. Mapping these assets provides a greater indication of their distribution and highlights sensitive areas. We welcome reference to these at paragraph 4.20 and Figure 5.

Mapping of assets does help to provide a greater indication of their distribution and highlight sensitive areas. However, we would stress that assessing the potential impact of development on the significance of heritage assets requires more than a simple mapping of the location of those assets and identification of those assets on or in proximity to potential sites. Our Historic England Advice Note 3 sets out a sequential approach to assessing the impact on significance.

We also would expect **non-designated heritage assets** to be identified. These include, but are not confined to, locally listed buildings. At the moment, these are not identified.

In addition to the above, we would expect reference to currently **unknown heritage assets**, particularly sites of historic and archaeological interest. The unidentified heritage assets of the area should be acknowledged and outlined in this section.

We suggest that you change undesignated to non-designated (in accordance with the NPPF terminology).

We also suggest that you use the word **setting** in relation to heritage assets.

We also suggest that you make reference to Heritage at Risk. Identification and mapping of designated and non-designated **heritage assets at risk** can provide an indication of clusters and themes. Finally, we recommend that you refer to historic landscapes and townscapes. For Heritage at Risk, Historic England's National Heritage at Risk Register includes Grade II listed places of worship provided that they are used six or more times a year for worship.

Historic England's Good Practice Advice Note 1 contains advice on other relevant sources of evidence. These include Conservation Area Appraisals and Management Plans, Local Lists, Historic Characterisation assessments and any other in-house and local knowledge. We recommend that these other sources of evidence are considered as part of the SA process.



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We note that you have mapped **National Character Areas** at figure 7 which is welcomed. Landscape Character Assessment is the process of identifying and describing variation in the character of the landscape. It seeks to identify and explain the unique combination of elements and features (characteristics) that make landscapes distinctive. This process results in the production of a Landscape Character Assessment.

We suggest that you also refer to **Historic Landscape Characterisation** data in your assessment. We refer you to our website which includes some helpful guidance in this regard and sets out some of the differences between this and Landscape Character Areas.

[<https://historicengland.org.uk/research/methods/characterisation/historic-landscape-characterisation/>](https://historicengland.org.uk/research/methods/characterisation/historic-landscape-characterisation/)

It is our view that Historic Landscape Characterisation (HLC) provides exactly the sort of landscape-scale information which should assist an SEA; giving perspective on the relative character of the wider area into which alterations to the character of any particular part might be weighed.

HLC is an inherently comprehensive and generalising approach, all about providing context to the understanding of the particular and about the management of change everywhere. We consider that the HLC approach is applicable and highly relevant to informing SEA. In fact, all of the commissioned County-level HLCs were designed to inform strategic level planning. (It should also be noted that HLC can be undertaken at any scale, including coarser or finer grained work - HLC is also a principled approach which can be, and is being, undertaken at a range of scales).

The lack of detailed Historic Landscape Characterisation for the county of Cambridgeshire should ideally be addressed as part of this high level, strategic evidence gathering. This work might be commissioned in collaboration with Cambridge County Council and the other local authorities in the area. We recommend early discussion with Local Authorities in this regard. We have already been discussing this matter with local authorities in relation to their Local Plan work and Ox Cam work.

Key Sustainability Issues

We would suggest that the starting point for considering Key Sustainability Issues for the Historic Environment should include:

- Conserving and enhancing designated and non-designated heritage assets and the contribution made to their significance by their settings
- Heritage assets at risk from neglect, decay, or development pressures;



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- Areas where there is likely to be further significant loss or erosion of landscape/seascape/townscape character or quality, or where development has had or is likely to have significant impact (direct and or indirect) upon the historic environment and/or people's enjoyment of it
- Traffic congestion, air quality, noise pollution and other problems affecting the historic environment

We would expect to see consideration of opportunities. It is considered that the historic environment can make a significant contribution to the success of development and there may be opportunities for the enhancement of the historic environment which comes from sustainable development proposals. It is considered that the Sustainability Appraisal should highlight these opportunities. Example opportunities for the historic environment to include within the Sustainability Appraisal can be found in our guidance notes in the links above.

SEA Objectives

The objectives and questions identified on page 16 provide a useful starting point for the historic environment.

Whilst recognising that the number of objectives needs to be manageable, we recommend the objectives below:

Environmental Objectives

- Protect, enhance and manage the character and appearance of landscapes/seascapes/townscapes, maintaining and strengthening local distinctiveness and sense of place
- Protect, manage and improve local environmental quality
- Achieve high quality sustainable design for buildings, spaces and the public realm

Social Objectives

- Improve and broaden access to the local historic environment
- Provide better opportunities for people to understand local heritage and participate in cultural and leisure activities

Economic Objectives

- Foster heritage-led regeneration and address heritage at risk
- Optimise the use of previously developed land, buildings and existing infrastructure
- Promote heritage-led sustainable tourism
- Support the sustainable use of historic farmsteads



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With regard to decision making criteria/questions, we recommend the following examples of appropriate criteria:

Environmental: will the policy or proposal

- Conserve and/or enhance heritage assets, their setting and the wider historic environment?
- Contribute to the better management of heritage assets and tackle heritage at risk?
- Improve the quality and condition of the historic environment?
- Respect, maintain and strengthen local character and distinctiveness?
- Promote high quality design?
- Integrate climate change mitigation and adaptation measures into the historic environment sensitively?
- Alter the hydrological conditions of water-dependent heritage assets, including organic remains?

Social: will the policy or proposal

- Increase the social benefit (e.g. education, participation, citizenship, health and well-being) derived from the historic environment?
- Improve the satisfaction of people with their neighbourhoods as places to live?
- Engage communities in identifying culturally important features and areas?
- Provide for increased access to and enjoyment of the historic environment?
- Provide for increased understanding and interpretation of the historic environment?
- Provide new leisure, recreational, or cultural activities?
- Support and widen community uses through shared facilities?

Economic: will the policy or proposal

- Increase the economic benefit derived from the historic environment?
- Promote heritage-led regeneration?
- Lead to the repair and adaptive re-use of a heritage asset and encourage high quality design?
- Make the best use of existing buildings and physical infrastructure?
- Promote heritage based sustainable tourism?
- Ensure that repair and maintenance is sympathetic to local character?
- Help to reduce the number of vacant buildings through adaptive re-use?

Assessment Criteria

In developing assessment criteria, we would advise against a purely distance based approach. The impact of proposals on the significance of heritage assets should be taken into consideration at an early stage. In terms of projects, this should be based on more than just measuring the proximity of a potential allocation to heritage assets.



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Impacts on significance are not just based on distance or visual impacts, and assessment requires a careful judgment based on site visits and the available evidence base. This is preferred to the application of a standard proximity test (e.g. is the site within a set distance of a heritage asset) as it avoids misleading results (Our Historic England Advice Note 3 sets out a sequential approach to assessing the impact on significance).

We would suggest that you avoid summing the scores indicating how each proposal performs against the criteria to give an aggregate contribution to each relevant SA objective since such an approach may inadvertently mask 'showstoppers' by effectively averaging out the scores. There needs to be some mechanism of identifying where an impact is so great that the proposal should not be progressed.

Consideration of Opportunities

We would expect to see consideration of opportunities. It is considered that the historic environment can make a significant contribution to the success of development and there may be opportunities for the enhancement of the historic environment which comes from sustainable development proposals. It is considered that the IIA should highlight these opportunities. Example opportunities for the historic environment to include within the IIA can be found in our guidance notes in the links above.

Method for Generation of Alternatives

The historic environment should be a factor when considering a method for the generation of alternative proposals.

Archaeology

Scoping and evaluation of archaeological and landscape impacts needs to be an iterative process where existing sources (HER's cartographic etc. and research frameworks e.g.

<https://archaeologydataservice.ac.uk/researchframeworks/eastmidlands/wiki/>) are

consulted, work is done to explore those questions and new questions asked (including lidar, aerial survey, geophysical survey, field walking, deposit modelling see our new guidance <https://historicengland.org.uk/images-books/publications/deposit-modelling-and-archaeology/heag272-deposit-modelling-and-archaeology/>, trial trenching). These techniques should be used to model risk and build a robust approach to understanding that through any project so the greater heritage and project delivery risks are targeted first so they can inform minimisation and timely mitigation)



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Other Assessment methodologies

Finally, we would add that whilst this assessment process is a vital part of the assessment of the transport strategy more detailed assessment of particular aspects may be necessary going forward for particular schemes. The schemes listed in Appendix A are varied, and wide ranging in scale and scope and further detailed assessment will be needed.

For example, Historic England would expect to see the completion of a Heritage Impact Assessment as part of the evidence base for certain transport proposals likely to have an impact on the significance of heritage assets (including development within the setting of the heritage assets). We would be happy to provide further advice in this regard if and where this may be necessary as part of the evidence base for transport proposals.

Conclusion

We would remind you that the National Planning Policy Framework (para 32) is very clear that, in terms of sustainable development, harm to the historic environment should be avoided in the first instance and wherever possible alternative options which reduce or eliminate such impacts should be pursued.

*NPPF Para 32: Local plans and spatial development strategies should be informed throughout their preparation by a sustainability appraisal that meets the relevant legal requirements. This should demonstrate how the plan has addressed relevant economic, social and environmental objectives (including opportunities for net gains). **Significant adverse impacts on these objectives should be avoided and, wherever possible, alternative options which reduce or eliminate such impacts should be pursued.** Where significant adverse impacts are unavoidable, suitable mitigation measures should be proposed (or, where this is not possible, compensatory measures should be considered).*

Historic England strongly advises that the local authority conservation teams and archaeological advisors are closely involved throughout the preparation of the assessment of this evidence. They are best placed to advise on; local historic environment issues and priorities, including access to data held in the Historic Environment Record (HER- formerly Sites and Monuments Record); how the proposal can be tailored to minimise potential adverse impacts on the historic environment; the nature and design of any required mitigation measures; and opportunities for securing wider benefits for the future conservation and management of heritage assets.



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This opinion is based on the information provided by you in the document dated March 2022 and, for the avoidance of doubt, does not affect our obligation to advise you on, and potentially object to any specific development proposal which may subsequently arise from this or later versions of the strategy which is the subject to consultation, and which may, despite the assessment, have adverse effects on the historic environment.

If you have any queries about any of the matters raised above or would like to discuss anything further, please do not hesitate to contact me.

We would encourage you to work with local conservation officers, archaeology officers and local heritage community groups in the preparation of the IIA.

Yours sincerely,

Debbie Mack
Historic Environment Planning Adviser, Planning Group
Debbie.Mack@HistoricEngland.org.uk



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Date: 29 April 2022
Our ref: 387070
Your ref: [Click here to enter text.](#)



Emma White
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Dear Emma White

Cambridgeshire and Peterborough Combined Authority Local Transport and Connectivity Plan: Impact Assessment (IIA) scoping report.

Thank you for seeking our advice on the scope of Integrated Impact Assessment (IIA) for the Cambridgeshire and Peterborough Combined Authority Local Transport and Connectivity Plan (LTCP), in your email of 24 March 2022.

Natural England is a non-departmental public body. Our statutory purpose is to ensure that the natural environment is conserved, enhanced, and managed for the benefit of present and future generations, thereby contributing to sustainable development.

We welcome that Cambridgeshire and Peterborough Combined Authority (CPCA) is producing a revised Local Transport and Connectivity Plan (LTCP) to reflect changes in local and national policy and to address climate change, health inequalities, social exclusion, and safety issues. Natural England supports to the aim to provide a transport network that delivers enhanced access to opportunities and quality of life improvements for all.

Natural England welcomes that preparation of an IIA will incorporate a Strategic Environmental Assessment (SEA) and a Habitats Regulations Assessment (HRA).

Our general comments on the proposed approach to the IIA, set out in the Scoping Report (Tresor Consulting, March 2022) are provided below. Annex A includes advice on sources of local plan evidence.

Vision and objectives

Natural England supports the revised vision and objectives and the aspiration for a Transport Network which secures a future in which the region and its people can thrive. We generally agree with the statement that:

It must put improved public health at its core, it must help create a fairer society, it must respond to climate change targets, it must protect our environment and clean up our air, and it must be the backbone of sustainable economic growth in which everyone can prosper.

Goals to protect and enhance the natural environment and reduce emissions to net zero by 2050 are welcomed by Natural England.

Review of plans, policies and programmes

We support the update to the review of plans, policies and programmes identified in Table 2. Natural England has not reviewed the plans listed. However, we have provided advice on sources of local plan evidence for the natural environment in Annex A.

Baseline and SEA Framework

We are satisfied that the SEA Framework that will be used to assess the LTCP and alternatives is appropriate. The objectives including natural capital, biodiversity, landscape, soil, water, air and climatic factors capture relevant natural environment matters across the CPCA area. Please also see our advice in Annex A.

Methodology

Natural England is generally satisfied that the proposed approach to the SEA including baseline and SEA framework and assessment methodology, is in general accordance with the requirement of the Environmental Assessment of Plans and Programmes Regulations (the SEA Regulations). We welcome the proposal to screen and appraise change to policies and projects to consider whether they result in changes to the SEA. Where proposed changes have the potential to affect the SEA they will be re-assessed.

We are content that the IIA will incorporate HRA undertaken in accordance with the requirements of the Conservation of Habitats and Species Regulations 2017 (the Habitats Regulations). We welcome that an updated Screening Report will be produced to determine any additional European sites, whether the changes to policies and projects are likely to have a significant effect on any of the site's conservation objectives and update to the plans and projects considered for in-combination effects.

We support the proposed approach to summarise and present the results of previous assessments alongside the assessment of updated policies and plans, so that environmental effects of the entire LTCP are represented and any additional mitigation and monitoring requirements identified.

Further guidance is set out in Planning Practice Guidance on [environmental assessment, natural environment and climate change](#).

I hope you will find our comments helpful. Please send any new consultations or further information on this consultation to consultations@naturalengland.org.uk.

Yours sincerely

Janet Nuttall
Sustainable Development Lead Adviser

Annex A – Sources of local plan evidence on the natural environment

The following sources of evidence may be useful in ensuring local plans are evidence based, in line with paragraph 165 of the National Planning Policy Framework (NPPF) and assist in meeting Strategic Environmental Assessment (SEA) requirements. A range of additional locally specific evidence is also likely to be needed to underpin plan preparation.

General natural environmental evidence

[National Character Areas](#) (NCAs) divide England into 159 distinct natural areas. NCA profiles contain descriptions of the area and statements of environmental opportunity, which may be useful to inform proposals in your plan.

Natural England has also published downloadable [natural capital maps](#). These are a suite of ten maps, of different aspects of natural capital, contributes to our understanding of where our natural capital is.

The [Magic](#) website will provide you with much of the nationally held natural environment data for your plan area in downloadable GIS format. Specific data sets are listed under the environmental topics below.

[Cambridgeshire & Peterborough Environmental Records Centre](#) (CPERC) holds a range of additional information on the natural environment, principally ecological.

Biodiversity and geodiversity

The most relevant layers on [Magic](#) for you to consider are Ancient Woodland, Local Nature Reserves, Priority Habitat Inventory, Sites of Special Scientific Interest (including their impact risk zones), Special Areas of Conservation, Special Protection Areas, and Ramsar Sites (including, where relevant, marine designations).

You may also wish to draw on more detailed information on specific [Sites of Special Scientific Interest](#) and the [Conservation Objectives](#) and [Site Improvement Plans](#) for Special Areas of Conservation (SAC) and Special Protection Areas (SPA).

Natural England's SSSI Impact Risk Zones can be used to help identify the potential for the development to impact on a SSSI. The dataset and user guidance can be accessed on [Magic](#) and from the [Natural England Open Data Geoportal](#).

Priority Habitats and Species

Priority habitats and species are of particular importance for nature conservation and included in the England Biodiversity List published under section 41 of the Natural Environment and Rural Communities Act 2006. Most priority habitats will be mapped either as Sites of Special Scientific Interest, on the Magic website or as Local Wildlife Sites. Lists of priority habitats and species can be found [here](#). Natural England does not routinely hold species data. Such data should be collected when impacts on priority habitats or species are considered likely.

Consideration should also be given to the potential environmental value of brownfield sites, often found in urban areas and former industrial land. Sites can be checked against the (draft) national Open Mosaic Habitat (OMH) inventory published by Natural England and freely available to [download](#). Further information is also available [here](#).

Ancient Woodland, ancient and veteran trees

Ancient woodland is an irreplaceable habitat of great importance for its wildlife, its history, and the contribution it makes to our diverse landscapes. Paragraph 180 of the NPPF sets out the highest level of protection for irreplaceable habitats and development should be refused unless there are wholly exceptional reasons and a suitable compensation strategy exists.

Natural England maintains the Ancient Woodland [Inventory](#) which can help identify ancient woodland. The [wood pasture and parkland inventory](#) sets out information on wood pasture and parkland.

The [ancient tree inventory](#) provides information on the location of ancient and veteran trees.

Natural England and the Forestry Commission have prepared [standing advice](#) on ancient woodland, ancient and veteran trees.

Protected Species

The conservation of species protected under the Wildlife and Countryside Act 1981 and the Conservation of Habitats and Species Regulations 2017 is explained in Part IV and Annex A of Government Circular 06/2005 [Biodiversity and Geological Conservation: Statutory Obligations and their Impact within the Planning System](#).

Natural England has adopted [standing advice](#) for protected species, which includes guidance on survey and mitigation measures. A separate protected species licence from Natural England or Defra may also be required.

Natural England does not hold comprehensive information regarding the locations of species protected by law. [CPERC](#) is likely to hold much of the available data on such species.

Consideration should be given to the wider context of the site, for example in terms of habitat linkages and protected species populations in the wider area.

District level licensing (DLL) is a type of strategic mitigation licence for great crested newts (GCN) granted in certain areas at a local authority or wider scale. A [DLL scheme for GCN](#) may be in place at the location of the development site. If a DLL scheme is in place, developers can make a financial contribution to strategic, off-site habitat compensation instead of applying for a separate licence or carrying out individual detailed surveys. By demonstrating that DLL will be used, impacts on GCN can be scoped out of detailed assessment.

Local Biodiversity Action Plans (LBAPs)

LBAPs identify the local action needed to deliver UK targets for habitats and species. They also identify targets for other habitats and species of local importance and can provide a useful blueprint for biodiversity enhancement in any particular area. Local Geodiversity Action Plans (LGAPs) identify agreed local action for geodiversity, a list of active LGAPs can be found at UK Geodiversity Action Plan (<http://www.ukgap.org.uk/getting-involved/lgaps.aspx>)

Biodiversity net gain

Paragraph 174 of the NPPF states that decisions should contribute to and enhance the natural and local environment by minimising impacts on and providing net gains for biodiversity, including by establishing coherent ecological networks that are more resilient to current and future pressures.

Biodiversity Net Gain is additional to statutory requirements relating to designated nature conservation sites and protected species. An appropriate biodiversity metric such as [Biodiversity Metric 3.0](#) should be used together with ecological advice to calculate the change in biodiversity resulting from proposed development and demonstrate how proposals can achieve a net gain.

Biodiversity Net Gain outcomes can be achieved on site, off-site or through a combination of both. On-site provision should be considered first. Delivery should create or enhance habitats of equal or higher value. When delivering net gain, opportunities should be sought to link delivery to relevant plans or strategies e.g. Green Infrastructure Strategies or Local Nature Recovery Strategies.

Opportunities for wider environmental gains should also be considered with particular reference to the [Nature Recovery Network](#). National Habitats Network mapping is available to view on [Magic](#).

Landscape

The [Magic](#) website provides data on the extent of protected landscapes (National Parks and Areas of Outstanding Natural Beauty).

National Park/Area of Outstanding Natural Beauty Management Plans may also be a source of useful evidence. These are usually found on these organisations websites.

We encourage the use of Landscape Character Assessment (LCA), based on the good practice guidelines produced jointly by the Landscape Institute and Institute of Environmental Assessment in 2013. LCA provides a sound basis for guiding, informing, and understanding the ability of any location to accommodate change and to make positive proposals for conserving, enhancing or regenerating character.

Data on tranquillity is held by [CPRE](#). They also hold mapping data on [light pollution](#).

Heritage Landscapes

The ES should include an assessment of the impacts on any land in the area affected by the development which qualifies for conditional exemption from capital taxes on the grounds of outstanding scenic, scientific, or historic interest. An up-to-date list is available at www.hmrc.gov.uk/heritage/lbsearch.htm.

Access

The [Magic](#) website holds the following access related data: National Trails, Public Rights of Way (on the Ordnance Survey base map), Open Access Land (the Countryside and Rights of Way Act 2000 layer), together with national and local nature reserves, country parks and the England Coast Path.

Locally held data will include the definitive Public Rights of Way, and may include Rights of Way Improvement Plans where they exist, and any locally mapped open space audits or assessments.

Natural England's work on Accessible Natural Greenspace Standards (ANGSt) may be of use in assessing current level of accessible natural greenspace and planning improved provision.

Measures to help people to better access the countryside for quiet enjoyment and opportunities to connect with nature should be considered. Such measures could include reinstating existing footpaths or the creation of new footpaths, cycleways, and bridleways. Links to other green networks and, where appropriate, urban fringe areas should also be explored to help promote the creation of wider green infrastructure. Access to nature within the development site should also be considered, including the role that natural links have in connecting habitats and providing potential pathways for movements of species.

Relevant aspects of local authority green infrastructure strategies should be incorporated where appropriate.

Soils

A provisional Agricultural Land Classification (ALC) map is on [Magic](#), and the GIS layer 'Likelihood of Best and Most Versatile Land' is available on request from Natural England via email; NaturalEnglandGIDataManagers@naturalengland.org.uk

Some areas already have detailed ALC maps. The coverage of existing detailed MAFF post 1988 ALC surveys is shown on Magic. The MAFF post 1988 ALC survey reports and maps themselves are available from Natural England or from Gov.UK.

Cambridgeshire and Peterborough includes a significant proportion of East Anglia's lowland peat soil resource. Peat soils are a significant carbon store and can help to mitigate against climate change. The imminent threat to the fenland peat soils, due to current land management practices, are identified in Defra's 25 Year Environment Plan and the [UK Peatland Strategy 2018 - 2040](#). Plans and projects should promote the sustainable use and management of peat soils, to ensure

their protection and minimise production of carbon emissions through their loss and degradation. Plan policy requirements should ensure that relevant development contributes to the enhancement of degraded peat soils to deliver a wide range of environmental services.

Climate Change

Consideration should be given to the potential for plans, policies and projects to affect the ability of the natural environment (including habitats, species, and natural processes) to adapt to climate change, including its ability to provide adaptation for people. This should include impacts on the vulnerability or resilience of a natural feature (i.e. what's already there and affected) as well as impacts on how the environment can accommodate change for both nature and people, for example whether the development affects species ability to move and adapt. Nature-based solutions, such as providing green infrastructure on-site and in the surrounding area (e.g. to adapt to flooding, drought and heatwave events), habitat creation and peatland restoration, should be considered. The assessment should set out the measures that will be adopted to address impacts.

Further information is available from the [Committee on Climate Change's \(CCC\) Independent Assessment of UK Climate Risk](#), the [National Adaptation Programme \(NAP\)](#), the [Climate Change Impacts Report Cards](#) (biodiversity, infrastructure, water etc.) and the [UKCP18 climate projections](#).

The Natural England and RSPB [Climate Change Adaptation Manual](#) (2020) provides extensive information on climate change impacts and adaptation for the natural environment and adaptation focussed nature-based solutions for people. It includes the Landscape Scale Climate Change Assessment Method that can help assess impacts and vulnerabilities on natural environment features and identify adaptation actions. Natural England's [Nature Networks Evidence Handbook](#) (2020) also provides extensive information on planning and delivering nature networks for people and biodiversity.

Consideration should be given to the effects of development on the natural environment's ability to store and sequester greenhouse gases, in relation to climate change mitigation and the natural environment's contribution to achieving net zero by 2050. Natural England's [Carbon Storage and Sequestration by Habitat report](#) (2021) and the British Ecological Society's [nature-based solutions report](#) (2021) provide further information.

Water

Plans should account for demand on water resources, increased flood risk and changes in water quantity and quality. Particular consideration should be given to potential pathways for effects on water-dependent designated sites and priority habitats. Adverse effects should be avoided and opportunities sought to enhance freshwater habitats.

The maintenance of a sustainable water supply is a particular issue across much of Cambridgeshire. The effects of groundwater abstraction and climate change are already evident for many water-dependent designated sites and priority habitats.

Air Quality

Air quality in the UK has improved over recent decades but air pollution remains a significant issue. For example, approximately 85% of protected nature conservation sites are currently in exceedance of nitrogen levels where harm is expected (critical load) and approximately 87% of sites exceed the level of ammonia where harm is expected for lower plants (critical level of 1µg) ^[1]. A priority action in the England Biodiversity Strategy is to reduce air pollution impacts on biodiversity. The Government's Clean Air Strategy also has a number of targets to reduce emissions including to reduce damaging deposition of reactive forms of nitrogen by 17% over England's protected priority sensitive habitats by 2030, to reduce emissions of ammonia against the 2005 baseline by 16% by 2030 and to reduce emissions of NO_x and SO₂ against a 2005 baseline of 73% and 88% respectively by 2030. Shared Nitrogen Action Plans (SNAPs) have also been identified as a tool to reduce environmental damage from air pollution.

^[1] [Report: Trends Report 2020: Trends in critical load and critical level exceedances in the UK - Defra, UK](#)

Further information on air pollution impacts and the sensitivity of different habitats/designated sites can be found on the Air Pollution Information System (www.apis.ac.uk).

Contribution to local environmental initiatives and priorities

Consideration should be given to opportunities to contribute towards relevant local environmental initiatives and priorities to enhance the environmental quality of the development and deliver wider environmental gains. A particular focus for the Plan should be the [Nature Recovery Network](#) and the [Cambridge Nature Network](#). National Habitats Network mapping is available to view on [Magic](#).

Consideration should also be given to the following:

- The Cambridgeshire Biodiversity Partnership's [Mapping Natural Capital and Opportunities for Habitat Creation in Cambridgeshire](#) (May 2019)
- Combined Authority Doubling Nature Investment Plan
- Cambridgeshire and Peterborough Non-Statutory Strategic Spatial Framework
- the objectives and projects in the [Cambridgeshire Green Infrastructure Strategy](#)
- Cambridgeshire Rights of Way Improvement Plan.

Cumulative and in-combination effects

The assessment should identify, describe, and evaluate the effects that are likely to result from the project in combination with other projects and activities that are being, have been or will be carried out. The following types of projects should be included in such an assessment (subject to available information):

- a. existing completed projects;
- b. approved but uncompleted projects;
- c. ongoing activities;
- d. plans or projects for which an application has been made and which are under consideration by the consenting authorities; and
- e. plans and projects which are reasonably foreseeable, i.e. projects for which an application has not yet been submitted, but which are likely to progress before completion of the development and for which sufficient information is available to assess the likelihood of cumulative and in-combination effects.

C Assessment of Policies (from 2020 LTP)

Extracts from Cambridgeshire and Peterborough Combined Authority, SEA - Environmental Report (Mott MacDonald, May 2020)

6 Assessment of the LTP

6.1 Assessment Process

This section presents the results of the assessment of the Cambridgeshire and Peterborough LTP policies and projects. The assessment was undertaken using the assessment methodology presented below.

6.1.1 Scope of the Assessment

Spatial scope - The proposed study area for the SEA of the LTP covers the Cambridgeshire County Council boundary and the four Districts (Fenland, Huntingdonshire, East Cambridgeshire and South Cambridgeshire), Cambridge City Council, and Peterborough City Council Boundary (see Figure 2 in Section 2.2).

Temporal scope - The LTP sets out a long-term transport strategy for Cambridgeshire and Peterborough to 2050.

Technical scope - The SEA Directive and the SEA regulations require that the likely significant effects on the environment are assessed based on the topics listed below. All the topics have been scoped into the SEA including:

- Air – air quality
- Biodiversity, Flora, Fauna – designated and non-designated sites, species and habitats
- Climatic factors – climate projections, greenhouse gas emissions, climate resilience
- Historic Environment - architectural and archaeological heritage and historic landscapes
- Human health – health and wellbeing
- Landscape – designated and non-designated national and local landscapes
- Material assets – critical infrastructure, transport, housing
- Population – demographics, economy, deprivation
- Soil – soil quality, agricultural land, contamination
- Water – water quality and water resources, flood risk
- The interrelationship between these factors

6.1.2 Identification and Prediction of Effects

The LTP consists of policies and projects, designed to deliver the Plan's objectives. The SEA has assessed the environmental implications of the proposed LTP policies. The majority of the projects proposed for inclusion in the LTP are taken from the previous Cambridgeshire and Peterborough LTPs and therefore, have already been subject to SEA. These projects were only re-assessed if either the project or baseline had changed. Some of these projects have progressed to design or construction stage, in which case they can be considered part of the baseline. New or amended projects were subject to a full assessment.

6.1.3 Determining Significance of Effects

The assessment was based on a qualitative eight-point scale as presented in Table 9 to describe the significance of effects.

Moderate and major positive and negative effects have been considered of significance whereas no effect and minor positive and negative effects have been considered non-significant.

Table 9: Criteria for Assessing Significance of Effects

Assessment Scale	Significance of Effect
+++	Major positive effect
++	Moderate positive effect
+	Minor positive effect
0	Neutral or no effect
-	Minor negative effect
--	Moderate negative effect
---	Major negative effect
?	Requires further classification at this stage

It should be noted that in some instances more than one score was recorded e.g. + / - or ? / -. This occurred where effects were both positive and negative on the same receptor, or where there was uncertainty over the effect but the potential for either positive or negative effects.

The level of significance was assigned after considering the scale and magnitude of the identified effect against the importance of the receptor. Table 10 shows how the scale/magnitude was considered against the importance of the receptor being considered. The list of receptors given in the table is not exhaustive but provides examples of how the magnitude of predicted effects was considered to determine the significance of impacts. The significance of impacts was not clear cut in each case, and professional judgement was used in some cases to determine overall significance.

Table 10: Defining Magnitude of Effects

Magnitude	Description of Effect
High	Negative effects would result in the complete loss of the receptor and/or severe damage to its integrity/quality/key characteristics/features/elements Positive effects would result in a large-scale improvement, enhancement or restoration of a receptor, large scale improvements to integrity/quality, or creation of a new internationally/nationally important resource
Medium	Negative effects would result in some loss of or damage to the receptor, but not sufficient to adversely affect its overall integrity. Partial loss of or damage to quality/key characteristics/ features/elements Positive effects would result in some improvement, enhancement or restoration of a receptor, improvements to integrity/quality, or creation of a new regionally important resource
Low	Negative effects would result in some measurable change to the receptor and/or change in quality or alteration of one or more key characteristics/ features/elements Positive effects would result in a small improvement to or addition of one or more key characteristics/ features/elements. Creation of a new locally important receptor/resource

6.1.4 Incorporating results of other assessments into the SEA

As discussed in the Section 1.1, a HRA and CIA (incorporating HIA and EqIA) are being undertaken alongside the SEA as part of the LTP development.

HRA

Under the European Directive 92/43/EEC on the Conservation of Natural Habitats and Wild Fauna and Flora (also known as the 'Habitats Directive'), and the resulting Conservation of Habitats and Species Regulations 2010 (as amended), a HRA is required where a plan may

give rise to significant effects on European designated sites, known as Natura 2000 sites. Natura 2000 sites consist of Special Protection Areas (SPA), Special Areas of Conservation (SAC) and Ramsar sites, and also include potential SPA and candidate SAC. A HRA 'Task 1: Screening' (Test of Likely Significance) has been undertaken for the draft LTP. The results of the HRA screening were used to inform the SEA by feeding into the assessment under objectives on ecology and biodiversity, and water quality.

CIA

The CIA sets out the key potential social and community impacts of the LTP. The process was centred on the delivery of two key documents – the EqlA and the HIA – but draws the findings of those studies together alongside additional evidence and analysis not covered by them and focussed on social impacts as defined within Environmental Impact Assessment (EIA) regulations regarding population and health, and WebTAG appraisal guidance. The primary focus was on the impact of the LTP on areas of deprivation, and on those reliant on the transport network for access to social and economic opportunity. The findings from the CIA were used to help inform the SEA by feeding into the assessment under objectives on population and human health.

6.2 Assessment of LTP Policies

Table 11 to Table 21 provide a summary of the LTP policy assessment results, grouped according to the LTP objective they sit under, and a commentary on the potential effects is presented below each summary table. The full assessment tables are presented in Appendix G.

It should be noted that a summary version of the SEA objectives has been used in the assessment tables below. The full wording of the SEA objectives can be found in Table 4.

6.2.1 Objective 1: Support new housing and development to accommodate a growing population and workforce, and address housing affordability issues

Table 11: Policy Assessment Summary – Objective 1 Policies

LTP policy	SEA Objectives														
	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
Policy Theme 1.1: Enabling development															
Policy 1.1.1: Deliver strategic transport and complementary connectivity infrastructure	- / +	- / +	++	++	- / ++	? / -	? / -	? / -	? / -	? / -	? / -	- / ++	- / +	? / -	+
Policy 1.1.2: Early engagement with developers	+	+	+	++	+	0	0	0	0	0	0	+	+	+	0
Policy 1.1.3: Secure developer contributions for strategic and local infrastructure	+	++	++	++	++	? / -	? / -	? / -	? / -	? / -	? / -	+	+	? / -	+

Summary

All the policies aim to incentivise development and open-up new and existing areas of land through investment in and planning of transport. The policies aim to ensure developments are well-connected through sustainable transport modes which will have positive effects for health, accessibility, reduced congestion, improved air quality and GHG emissions reduction, and benefits for the local economy. All the policies aim to ensure new developments are well-connected, helping connect housing developments with employment centres, improving the efficiency of the transport network for residents in these areas, and opening up development land.

Policy 1.1.1 contains a number of road, rail and light rail related projects which will have the potential to have mixed effects on health of the local population, safety of the transport network, air quality and GHG emissions. The road schemes may lead to a reduction in congestion, however it may also attract additional vehicles. The rail schemes will promote the use of public transport and have the potential to reduce the reliance on private cars. The policy will likely have a benefit to the local economy and accessibility by making the transport network more efficient and reliable. There is potential for the policy to have negative effects on biodiversity, the setting of the historic environment, landscape, soils, the water environment, flood risk and climate resilience given the proposal include new transport infrastructure.

Policy 1.1.2 will help ensure developers properly plan transport infrastructure and connections for new developments. It promotes communication with developers throughout the planning process to ensure developers plan for appropriate phasing of development and future growth to potentially avoid congestion and improve accessibility in growth areas. The policy could also have an indirect positive effect on climate resilience, as early engagement

with developers could include consideration of future climate change effects within scheme design, however, this has been scored as neutral as the policy does not specify what early engagement will cover.

Policy 1.1.3 sets out the requirement for developer contributions are sought for strategic and local infrastructure where appropriate. This includes improving or constructing new transport infrastructure which therefore has the potential to negatively affect biodiversity, the setting of the historic environment, landscape, soils, the water environment, flood risk and climate resilience. There is potential for the health and safety of the road network to be improved as the policy contains requirements that new developments are accessibility in a safe manner and that impacts on the transport network are mitigated. The policy is also likely to increase accessibility by ensuring new developments are well connected and will also likely have benefits for the local economy.

6.2.2 Objective 2: Connect all new and existing communities sustainably so all residents can easily access a good job within 30 minutes, spreading the region's prosperity

Table 12: Policy Assessment Summary – Objective 2 Policies

	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
LTP policy															
Policy Theme 2.1: Planning and Designing Developments Sustainability															
Policy 2.1.1 Support the provision of sustainable connectivity to and within developments	++	+	++	+	+++	+	0	+	0	0	0	++	+	0	+
Policy 2.1.2 Ensure developers provide sufficient transport capacity and connectivity to support and meet the requirements arising from development	++	++	++	+	++	+	0	+	0	0	0	++	+	0	+
Policy 2.1.3 The design of parking (see also policy theme 19)	++	++	+	+	++	+	0	+	0	0	0	++	+	0	+
Policy Theme 2.2: Expanding Labour Markets															
Policy 2.2.1 Support measures to reduce peak demand on the highway network	++	+	+	+	++	? / -	? / -	? / -	? / -	? / -	? / -	++	++	? / -	+
Policy 2.2.2 Improve the accessibility and connectivity of our public transport links to expand our labour market catchments	++	+	+++	+++	++	? / - -	? / - -	? / - -	? / -	? / -	? / -	+++	+++	? / -	- / +
Policy 2.2.3 Invest in our highway network to improve accessibility	- / +	- / +	++	+++	- / ++	? / - -	? / -	? / - -	? / -	? / -	? / -	- / +	- / +	? / -	- / +

Summary

Policy Theme 2.1 promotes the sustainable connectivity to and within developments. Policy 2.1.1 aims to reduce the need to travel, particularly for long distances, which is likely to have benefits for health, the safety of the transport network, accessibility, reduced congestion, air quality and GHG emissions. It also aims to improve accessibility for those with mobility issues which is likely to have benefits on the health of these transport users. Policies 2.1.2 aims to mitigate residual cumulative impacts on any element of the transportation network including highway safety and Policy 2.1.3 aims to ensure parking design is safe for all road users and ensure proximity of spaces for Blue Badge holders in relation to key services, therefore direct positive effects are anticipated for the health and safety of the road network. Policy 2.1.3 also aims to provide opportunities for safe walking and cycling which will likely benefit health of the local community and well as improve road safety. Electric and low-emission vehicles are also promoted through Policy 2.1.2 and 2.1.3. There is also potential for indirect effects on biodiversity as a result of all three policies given they have the potential to reduce the number of cars on the road. There are unlikely to be any effects on the historic environment or its setting, soils, the water environment, flood risk and climate resilience from any of the policies.

Policy Theme 2.2 promotes highway improvements and accessibility, and improved connectivity of public transport to expand labour market areas. Policies 2.2.2 and 2.2.3 have the potential to significantly increase accessibility within the region and also provide additional links to a wider area. This is likely to have benefits for the economy, making the region more attractive for business as well as providing new opportunities for employment and driving growth through improved public transport and road access. Health benefits may also occur from improved accessibility. The policies are also likely to result in air quality improvement and reductions in GHG emissions through reduce congestions and the promotion of public transport. There is potential for the policies to have negative effects on biodiversity, the historic environment and its setting, the landscape and townscape, the water environment and flooding given they include proposals to construct new transport infrastructure. Effects will depend on the location, design, and mitigation for projects. The road capacity improvement project as part of Policy 2.2.3 may result in mixed effects as there is potential for congestion to be reduced, however they may attract additional vehicles.

6.2.3 Objective 3: Ensure all of our region's businesses and tourist attractions are connected sustainably to our main transport hubs, ports and airports

Table 13: Policy Assessment Summary – Objective 3 Policies

SEA Objectives

LTP policy	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
Policy Theme 3.1: Accessing Ports and Airports															
Policy 3.1.1 Support improvements to our transport infrastructure to enable efficient access for freight travelling to Felixstowe and Harwich, particularly by rail	+	+	0	+++	++	? / -	? / -	? / -	? / -	? / -	? / -	++	++	? / -	++
Policy 3.1.2 Support improved road and rail connectivity to nearby airports, in particular at Stansted	+	+	++	+++	++	? / -	? / -	? / -	? / -	? / -	? / -	++	++	? / -	++
Policy 3.1.3 Support the region's visitor economy through efficient passenger connectivity at Harwich	0	0	++	+++	0	0	0	0	0	0	0	0	0	0	++
Policy 3.1.4 Work in partnership with port and airport operators to encourage sustainable commuting patterns to their sites for workers commuting from within the Combined Authority	+	+	++	+	++	0	0	0	0	0	0	+	+	0	++
Policy Theme 3.2: Supporting the Local Visitor Economy															
Policy 3.2.1 Improving connectivity to international gateways and larger centres	+	+	++	+++	+	0	0	0	0	0	0	+	+	0	+
Policy 3.2.2 Delivering an integrated transport network easily navigable for those visiting the region for the first time	+	+	+	+	+	0	0	0	0	0	0	+	+	0	+
Policy 3.2.3 Delivering sustainable transport connectivity to tourist destinations in rural areas	+	+	++	+++	+	0	0	?	?	0	0	+	+	0	+
Policy 3.2.4 Providing sufficient space and appropriate infrastructure for coach services to manage the impacts of day visitors on our highway and parking infrastructure	+	+	+	++	+	0	0	0	0	0	0	+	+	0	+
Policy Theme 3.3: Supporting Business Clusters															
Policy 3.3.1 Invest in our rail and highway networks to allow our firms, organisations and workers to trade and travel easily across the country and abroad	- / +	+	+++	+++	- / ++	? / -	? / -	? / -	? / -	? / -	? / -	- / +	- / +	0	+
Policy 3.3.2 Improve local connectivity to bring firms and organisations in our towns and cities closer together	+	+	+++	+++	++	?	?	?	?	?	?	++	++	0	+

SEA Objectives

LTP policy	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
Policy Theme 3.4: Freight															
Policy 3.4.1 Promoting rail freight	+	+	0	++	++	+	0	0	0	0	0	++	++	0	+
Policy 3.4.2 Promoting and enforcing appropriate Heavy Commercial Vehicle routing	+	+	0	+	+	0	0	0	0	0	0	0	0	0	+
Policy 3.4.3 Promoting sustainable urban freight distribution	+	+	0	+	+	+	0	0	0	0	0	++	+	0	0
Policy 3.4.4 Improving road freight facilities	+	++	0	+	0	+	0	0	0	0	?	+	+	0	0
Policy 3.4.5 Supporting efficient air freight and the aviation sector	0	0	0	+	0	0	0	0	0	0	0	+	+	0	0

Summary

Policy Theme 3.1 supports improvements to road and rail connections to and from the ports at Felixstowe and Harwich and nearby airports such as Stansted to increase accessibility and the efficiency of the transport for freight, business travel, visitors, and port and airport employees. All four policies have the potential to contribute to economic growth in the area, particularly Policies 3.1.1, 3.1.2 and 3.1.3. Accessibility within the region and also to other areas within the country as well as international destinations will be improved as a result of these policies. This will likely lead to benefits for the local economy with Policies 3.1.1, 3.1.2 and 3.1.3 particularly contributing to this. Policies 3.1.1, 3.1.2 and 3.1.4 also have the potential to improve air quality and reduce GHG emissions which could also result in health benefits. Given that Policy 3.1.1 and 3.1.2 includes measures to upgrade both rail and road infrastructure there is potential for negative effects on biodiversity, the setting of the historic environment, landscape, soils, the water environment and flooding. Effects will depend on the location, design, and mitigation for projects.

Policy Theme 3.2 supports the visitor economy by improving accessibility, connectivity and integration of the transport network for visitors to the region. The four policies aim to improve the public transport network, especially for tourists, making it more attractive and easier to use and therefore potentially leading to a reduction in the use of private cars/hire cars. This would have benefits for air quality and health, GHG emissions reduction, congestion, and road health and safety. The policies will increase the connectivity and accessibility of the region's public transport to key entry points and rural tourist destinations. This will make access easier for visitors but will also have benefits for residents when having days out, going on holiday, or travelling for business. This will contribute to economic growth, especially through the tourism industry and may also have benefits for business travel connectivity. The policies have the potential to result in indirect benefits for biodiversity and the setting of the historic environment due to a reduction in car use and increased access leading to increased visitor numbers which could have benefits for the maintenance, protection and public awareness of these areas. However, demands of tourism, for example visitors to designated sites, will need to be balanced with ecological/heritage protection to avoid damage to these areas.

Policy Theme 3.3 aims to improve highway and public transport provision for businesses to encourage investment and easy trade and travel between areas and abroad. The policies are likely to increase accessibility through improvements to the road network alongside upgrades to public and active transport infrastructure. Economic benefits are also likely through improved links with the wider network and Policy 3.3.2 aims to connect business cluster areas with active and sustainable modes of transport. There is also likely to be improvements to air quality as a result of the policies reducing congestion and potentially reducing the number of journeys made by vehicles. However, the road projects within Policy 3.3.1 also have the potential to increase vehicle numbers through capacity improvements therefore mixed effects have been identified. The potential for negative effects have been identified for biodiversity, historic environment and its setting, water environment, landscape and townscape, soils and flooding due to new infrastructure and upgrade works. Effects will depend on the location, design, and mitigation for projects.

Policy Theme 3.4 promotes sustainable freight movements. There is potential for Policies 3.4.1, 3.4.2, 3.4.3 and 3.4.4 to have benefits on health given that they will potentially improve air quality. Policy 3.4.1 and 3.4.3 in particular will result in improvements in air quality through reduce goods vehicles on the road, making the freight network in the region more sustainable and through the introduction of a Low Emission Zone. There is likely to be positive effects on the economy as the transport network will be more efficient as a result of all the policies due to the importance of freight to the local economy. Policies 3.4.1, 3.4.2 and 3.4.3 also have the potential to reduce congestion on the road network. Indirect positive effects for biodiversity may occur as a result of a reduction in goods vehicles on the road as well as through the promote of electric vehicles as a result of Policies 3.4.1, 3.4.2 and 3.4.3.

6.2.4 Objective 4: Building a transport network that is resilient and adaptive to human and environmental disruption, improving journey time reliability

Table 14: Policy Assessment Summary – Objective 4 Policies

SEA Objectives

LTP policy	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
Policy Theme 4.1: Building a Resilient and Adaptive Transport Network to Climate Change															
Policy 4.1.1 Managing the risks to the transport network presented by climate change	+	+	++	++	0	+	0	0	0	0	+++	+	+	+++	++
Policy 4.1.2 Sustainable road network maintenance	+	+	++	++	0	0	0	0	0	+	++	++	++	+++	++
Policy 4.1.3 Utilising proven technologies as they become available to help the transport network adapt to the challenges presented by climate change	+	+	+	++	0	0	0	0	0	0	++	+	+	+++	++
Policy Theme 4.2: Maintaining and Managing the Transport Network															

SEA Objectives

LTP policy	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
4.2.1 Investigating the feasibility of harmonising highways and transport asset maintenance standards and performance indicators	+	++	0	+	0	0	0	0	0	0	0	+	+	0	+++
4.2.2 Supporting highway authorities in minimising the whole life costs of the highway	+	+	0	+	0	0	0	0	0	0	+	++	+	++	+++
4.2.3 Addressing the challenges of climate change and enhancing our communities and environment	+	+	+	+	0	0	0	0	0	0	0	+	++	++	+++

Summary

Policy Theme 4.1 aims to ensure the transport network is resilient and adaptive to climate change effects. The policies are likely to reduce the vulnerability of the transport network to climate change and increase accessibility by preventing travel disruption and severance. By building resilience into the network, the lifespan of the transport infrastructure is likely to be increased and the health and safety of the network is also likely to be improved. This will have benefits for health, access and the economy. All three policies are likely to have positive effects on air quality and minimising GHG emissions as they aim to increase the resilience of the transport network, reducing the need for maintenance and new transport infrastructure. Policy 4.1.2 aims to encourage sustainable and adaptative design principles which includes the consideration of air quality into the design of the road schemes. It also aims to promote the use of sustainable materials with less environmental impacts in terms of their lifecycle. All three policies will have positive effects on flooding, but Policy 4.1.1 is likely to be more significant as it seeks to ensure changes or improvements to one section of the transport infrastructure does not exacerbate flood effects elsewhere.

Policy Theme 4.2 aims to improve highway maintenance and use of materials. Selecting design and materials with low emissions and careful timing of maintenance activities will reduce congestion associated with roadworks, which may have positive effects for health from reduce emissions from idling vehicles and reduced driver stress. All three policies will have major positive effects on the use and lifespan of existing transport infrastructure by prioritising maintenance setup, development of KPIs (Policy 4.2.1); standardisation of materials, sustainable and adaptive design principles (Policy 4.2.2); and actively considering climate change adaptation (Policy 4.2.3). Vulnerability to climate change is expected to be reduced through sustainable and adaptive design measures that consider climate change under Policy 4.2.2. Asset management that actively considers highways or other assets that are susceptible to climate change with maintenance regimes adapted for them under Policy 4.2.3 will have benefits for asset resilience. Policy 4.2.1 is likely to improve road safety and reduce accidents through improved maintenance of highways which should help maintain their good condition. The installation of smart methods of infrastructure monitoring under Policy 4.2.2 will contribute indirectly to road safety through automating alerts. Coordination of roadworks and implementation of safe design measures under Policy 4.2.3 will minimise disruption on the network and improve safety.

6.2.5 Objective 5: Embed a safe systems approach into all planning and transport operations to achieve Vision Zero – zero fatalities or serious injuries

Table 15: Policy Assessment Summary – Objective 5 Policies

SEA Objectives

LTP policy	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
Policy Theme 5.1: Safety for all – a Safe Systems Approach															
Policy 5.1.1 A multi-agency approach to improving road safety	++	+++	+	+	+	0	0	0	0	0	0	+	+	0	0
Policy 5.1.2 Continuous and comprehensive monitoring and evaluation of key road safety indicators	++	+++	+	+	+	0	0	0	0	0	0	+	+	0	0
Policy 5.1.3 Support improvement in road user behaviour through education, training and publicity programmes	++	+++	+	+	+	0	0	0	0	0	0	+	+	0	0
Policy 5.1.4 Adoption of the Safe System Approach into the mainstream of highway engineering	++	+++	+	+	+	0	0	0	0	0	0	+	+	0	0
Policy Theme 5.2: Ensuring Transport Security															
Policy 5.2.1 Addressing personal safety and security issues	++	+++	++	++	++	-	0	0	0	0	0	+	+	0	+
Policy 5.2.2 Improving the security of public transport stops, stations and hubs	++	+++	++	++	+	+	0	0	0	0	0	+	+	0	+

Summary

Policy Theme 5.1 aims to improve the safety of the transport network. Moderate positive effects on health of the population is expected from the prevention and minimisation of injuries and death from road accidents through the promotion of road safety (Policy 5.1.1 and 5.1.3), monitoring (Policy 5.1.2) and review of road designs to conform with Safe System principles, such as speed limits (Policy 5.1.4). Major positive effects are expected on the safety of the transport network with collaboration between agencies and public service providers (Policy 5.1.1) to deliver a holistic road safety partnership. Both Policies 5.1.2 and 5.1.4 will involve the review, evaluation and monitoring of road safety with risk mapping leading to safety intervention, all of which are expected to improve safety of the transport network and thereby reducing accidents. Road safety courses and publicity campaigns (Policy 5.1.3) will have benefits through improved road user's behaviour leading to reduced accidents. There is likely to be minor positive effects on the support and contribution to local economic growth via increased road safety, reduced road accidents which may cause congestions (Policy 5.1.1, 5.1.2 and 5.1.4), thus improving efficiency of transport networks. Improved road user behaviour from education (Policy 5.1.3) may also

decrease the likelihood of accidents. All policies are expected to have an indirect minor positive effect on local air quality from the potential reduction of road accidents which cause congestions and idling emissions.

Policy Theme 5.2 aims to address personal safety and security issues on the transport network to make it more attractive and safer for users. Both policies address crime and fear of crime around transport which may improve accessibility, promote public transport use and contribute to reducing congestion. These policies could have the potential to have a major effect on people's willingness to travel and their ability to access jobs and key services. Personal security is important in enabling people to feel comfortable about walking, cycling, and using public transport, taxis and private hire vehicles. Policy 5.2.1 addresses evening, night time and early morning safety issues reducing fear of crime around transport. It also aims to target security enhancements through CCTV cameras at crime 'hotspots'. Policy 5.2.2. aims to work with public transport operators, police, community safety partnerships and passenger and user groups to tackle crime and anti-social behaviour at stops and stations particularly for vulnerable groups. These policies can therefore improve accessibility, promote public transport use and contribute to reducing congestion but can also benefit the local economy, especially the night-time economy, by helping people to make the journeys they want, when they want. There are also moderate positive health effects created from making cycling and walking safer for all, which both policies aim to achieve. A shift to public transport use and sustainable modes of transport could mean a potential reduction in private car use, which could have benefits for local air quality and GHG emissions. Policy 5.2.1 could have a minor negative impact on biodiversity through managing vegetation if managed poorly, but it would allow for fewer hiding locations.

6.2.6 Objective 6: Promote social inclusion through the provision of a sustainable transport network that is affordable and accessible for all

Table 16: Policy Assessment Summary – Objective 6 Policies

SEA Objectives

LTP policy	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
Policy Theme 6.1: Transport Accessibility for All															
Policy 6.1.1 Supporting and promoting demand-responsive community transport services	+++	0	+++	0	0	0	0	0	0	0	0	0	0	0	+
Policy 6.1.2 Facilitating access to education and wider mobility for vulnerable children	++	0	+++	0	0	0	0	0	0	0	0	0	0	0	+
Policy 6.1.3 Improving the accessibility of transport infrastructure	+++	0	+++	0	0	0	0	0	0	0	0	0	0	0	0
Policy 6.1.4 Promoting the provision of accessible transport information	+++	0	+++	0	0	0	0	0	0	0	0	0	0	0	0

SEA Objectives

LTP policy	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
Policy 6.1.5 Optimise the use of new technologies in improving accessibility	+++	0	+++	0	0	0	0	0	0	0	0	0	0	0	0
Policy Theme 6.2: Transport Pricing and Affordability															
Policy 6.2.1: Improve our public transport to provide an affordable alternative to the car	+	0	+++	+++	+++	0	0	0	0	0	0	++	++	0	0
Policy 6.2.2: Increase the affordability of travelling by bus and rail	+	0	+++	+	+++	0	0	0	0	0	0	++	++	0	0
Policy Theme 6.3: Access to Education and Key Services															
Policy 6.3.1 Access to Education	+	+	++	+	++	+	0	0	0	0	0	+	+	0	0
Policy 6.3.2 Access to non-emergency health and social care, and other key services and amenities	++	0	++	+	++	+	0	0	0	0	0	+	+	0	0
Policy 6.3.3 Digital inclusion	+	0	+	0	+	+	0	0	0	0	0	+	+	0	0
Policy Theme 6.4: The Future of Mobility															
Policy 6.4.1 Promote and support research, innovation and engagement work undertaken by Smart Cambridge	+	+	+	+	+	0	0	0	0	0	0	+	+	0	0
Policy 6.4.2 Provide the infrastructure which will enable the uptake and optimisation of new transport and digital connectivity technologies	+	+	+	+	+	0	0	0	0	0	0	+	+	0	0
Policy 6.4.3 Guiding the development of a regulatory framework under which new transport technology providers operate	+	+	++	+	+	0	0	0	0	0	0	+	+	0	0

Summary

Policy Theme 6.1 aims to increase the accessibility of the transport network for all including mobility impaired and vulnerable groups. All the policies will have positive effects on improving accessibility to key services, employment and recreational areas through increasing accessibility for all particularly vulnerable groups who may face barriers to accessing facilities, this will also help improve people's health and wellbeing. Policy 6.1.1 supports community transport which will help fill the gaps in public transport provision. This will particularly help rural communities and the elderly. Policy 6.1.2 aims to improve access to educational facilities for vulnerable children. Policy 6.1.3 aims to ensure transport and movement is accessible for all including vulnerable groups and mobility impaired persons and particularly looks at improving links to hospitals and health care facilities. Policy 6.1.4 aims to increase provision of accessible transport information, so that more people and groups are aware of the services they can use. Policy 6.1.5 aims to ensure certain groups are not accidentally 'designed out' of being able to access transport and that accessibility, social inclusion and quality of life is improved for all.

Policy Theme 6.2 aims to ensure fair pricing on the transport network to ensure public transport is an affordable alternative to the car. The policies will improve provision of public transport and will for example make it easier for shift workers to use public transport. Improving the affordability of public transport will help reduce inequalities in certain areas as there will be better access to public transport for deprived communities. These policies are likely to benefit the health and wellbeing of communities. A major positive effect on accessibility is expected from improved services and lower travel costs. Collaboration with and financial support to public transport operators will improve overall service, increasing the reliability and efficiency and the network, contributing the movement of people and the local economy. Policy 6.2.2 will make use of public transport a more affordable option to commute to and from work and may increase access to employment areas. Improved affordability of public transport may potentially reduce the number of car trips required, reducing the amount of vehicular emission, having a positive effect on air quality and GHG emissions reduction.

Policy Theme 6.3 aims to increase access to education and key services through sustainable transport modes. Education can be linked to health therefore improving access to education (Policy 6.3.1) for those in need is likely to result in minor positive effects for the health of these individuals and potentially reduce health inequalities. The policy also aims to encourage active and sustainable modes of transport which can improve health. There is potential for moderate positive effects through Policy 6.3.2 as it is likely to increase inclusion in access to key services, including healthcare, which will likely improve health and reduce inequalities, particularly in rural areas. Digital inclusion through online services (Policy 6.3.3) is also likely to improve health and reduce inequalities as more people will be able to access information and potentially make healthier choices. Policy 6.3.1 has the potential to improve the health and safety of the transport network by supporting Bikeability cycle training for students which could lead to safer cycle travel. There is potential for indirect benefits for the economy through Policy 6.3.1 and Policy 6.3.2 as improving access to education opportunities could increase the labour market. In addition, if there are health improvements through increased access to healthcare, there are also potential benefits for the labour market. Policy 6.3.1 aims to promote sustainable and active methods of travel for students, parents and employees accessing education sites which could reduce congestion. It is likely that Policy 6.3.1 and 6.3.2 will deliver increased access to education, healthcare and other key services through the public transport network. There is also potential for congestion to be reduced through Policy 6.3.2 as it aims to support measures such as car share and cycle buddy networks which promote inclusion. Increasing digital inclusivity (Policy 6.3.3), has the potential to reduce the need for travel as individuals may be able to access key information online rather than travelling.

Policy Theme 6.4 promotes new technologies which may improve future mobility. All the policies promote new transport technologies. These are likely to promote sustainable low and zero forms of transport and smart technologies to reduce congestion and the need to travel. Therefore, long-term positive effects are likely for health and air quality due to reduced emissions associated with transport and indirect benefits for the economy. Policy 6.4.3 specifically mentions promoting the benefits of new transport technology to improve the connectivity of rural and less well-connected urban communities, therefore, benefiting accessibility.

6.2.7 Objective 7: Provide 'healthy streets' and high-quality public realm that puts people first and promotes active lifestyles

Table 17: Policy Assessment Summary – Objective 7 Policies

LTP policy	SEA Objectives														
	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
Policy Theme 7.1: Public Rights of Way and Waterways															
Policy 7.1.1 Align policies for Public Rights of Way across Cambridgeshire and Peterborough	+	0	+	0	+	0	0	+	0	0	0	0	0	0	0
Policy 7.1.2 Improve access to the green spaces for all	++	0	++	0	+	0	0	+	0	0	0	0	0	0	0
Policy 7.1.3 Develop a network which is safe and encourages healthy activities	++	+	+	0	+	0	0	+	0	0	0	0	0	0	0
Policy 7.1.4 Integrate new development into the Public Rights of Way network without damaging the countryside	++	0	++	0	+	0	0	+	0	0	0	0	0	0	0
Policy 7.1.5 Make available high quality, definitive information, maps and records on the network	+	0	+	0	+	0	0	0	0	0	0	0	0	0	0
Policy 7.1.6 Ensure the network is complete to meet the needs of today's users and land managers	+	0	+	0	+	0	0	+	0	0	0	0	0	0	0
Policy 7.1.7 Support better land and waterway management	++	+	+	0	+	+	+	+	+	0	+	0	0	0	0
Policy Theme 7.2: Promoting and Raising Awareness of Sustainable Transport Options															
Policy 7.2.1 Support travel plan development and implementation of travel plan measures within workplaces so that healthy, safe, low carbon travel options for commuters are actively encouraged and supported	++	0	+	0	++	+	0	0	0	0	0	++	++	0	+
Policy 7.2.2 Ensure the adoption and enforcement of local travel plan guidance, for new planning applications	+	0	+	0	++	+	0	0	0	0	0	++	++	0	+
Policy 7.2.3 Promote existing and new walking and cycling routes to commuters and residents	++	0	+	0	+++	+	0	0	0	0	0	+++	+++	0	+
Policy 7.2.4 Continue to promote cycle training in schools and for adults	++	+	+	0	+++	+	0	0	0	0	0	++	++	0	+
Policy 7.2.5 Improve availability, type and quality of information on sustainable modes ensuring health and air quality benefits are emphasised	++	0	+	0	+++	+	0	0	0	0	0	+++	+++	0	+
Policy Theme 7.3: Supporting and Promoting Health and Wellbeing															

SEA Objectives

LTP policy	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
Policy 7.3.1 Reducing physical inactivity through active travel infrastructure, education, training and promotion	+++	++	+++	++	+++	+	0	+	0	0	0	++	++	0	0
Policy 7.3.2: Reducing air pollution through supporting zero and low emissions transport options and developing green infrastructure	++	0	0	+	+++	+	0	+	0	0	0	+++	+++	0	0
Policy 7.3.3: Improving street scene / public realm to improve safety	+	++	0	0	0	+	++	++	0	0	0	0	0	0	0
Policy 7.3.4: Increasing ability to access health and social care, and leisure facilities / amenities	++	0	+++	+	+	+	0	0	0	0	0	+	+	0	0
Policy 7.3.5: Increasing ability to access to wider opportunities - employment, social activities	+	++	+++	+++	+	+	0	0	0	0	0	+	+	0	0
Policy 3.4 Reducing Noise Pollution															
Policy 7.4.1 Monitoring and reducing noise pollution from the road network	++	+	0	0	+	+	0	+	0	0	0	++	++	0	0
Policy 7.4.2 Monitoring and reducing noise pollution from airports	+	0	0	0	0	+	0	+	0	0	0	0	0	0	0
Policy 7.4.3 Monitoring and reducing noise pollution from the railway network	+	0	0	0	0	+	0	+	0	0	0	0	0	0	0
Policy 7.4.4 Monitoring and reducing noise pollution from construction	+	0	0	0	0	+	0	+	0	0	0	0	0	0	0

Summary

Policy Theme 7.1 aims to improve access to rights of way and connectivity to the countryside. Overall, all policies directly provide benefits to the health and wellbeing of the population by improving access to and quality of green space, paths for walking and cycling, and encouraging healthy activities along the rights of way network. While most of the recorded benefits of the policies are minor, on a holistic level the policies will provide significant improvements to health and wellbeing of local people, as well as townscape character through perceived 'pride' or 'opinion'. There is likely to be minor positive effects on the biodiversity, heritage, and flood risk as a result of Policy 7.1.7. It aims to both improve waterways to ensure they are more attractive for leisure activities and also includes provisions to consider the need for flood protection, conservation and heritage.

Policy Theme 7.2 aims to promote and raise awareness of sustainable transport options. All the policies aim to encourage use of sustainable travel modes, particularly walking and cycling which are active forms of travel and will have health benefits. If modal shift occurs, then there could be benefit for reduce congestion, GHG emissions, and air quality benefits which would have positive effects for health. Policy 7.2.4 promotes cycle training for children and adults. This may improve the confidence and competence of cyclists on the road, resulting in a safer road environment. Accessibility may

be improved through the promotion of car share and bike loan schemes in Policy 7.2.1. Travel Plan guidance and provision of infrastructure as part of new developments will also assist and improve accessibility to a certain extent. Promotion and provision of walking and cycle routes, and training is expected to increase awareness and access to sustainable modes of transport.

Policy Theme 7.3 aims to support health and wellbeing through encouraging active travel, reducing air pollution and increasing accessibility to health, leisure, employment and social activities and facilities. All five of the policies are likely to have positive effects on improving the health of the population. Policy 7.3.1 aims to give walking and cycling the highest priority when developing streets and roads, promote healthy lifestyles for all demographics and ensure cycle and footpaths are comprehensive. This promotion of active modes of transport will therefore likely have positive health effects. Policy 7.3.2 aims to reduce air pollution, Policy 7.3.4 aims to improve access to healthcare. These all have the potential for moderate positive effects on health and wellbeing. Policy 7.3.1 aims to ensure walking and cycle routes are safe for all and Policy 7.3.3 aims to promote a safe systems approach and deliver transport security through policies. These are likely to improve the safety of the transport network. Policy 7.3.5 also aims to promote a safe network for all. Policy 7.3.5 is likely to have positive effects for the local economy as it aims to increase the affordability and accessibility to employment. Policy 7.3.1 is also likely to contribute to economic growth as residential areas will be more connected to walking and cycling routes as well as to public transport meaning they can potentially access employment easier. Increasing access to health care (Policy 7.3.4) may also indirectly benefit the economy. Policy 7.3.2 may support transition to a low carbon economy. Policy 7.3.2 aims to reduce air pollution through promoting the use of low emission vehicles which is likely to have major benefits for air quality. Policy 7.3.1 also aims to promote active and sustainable modes of transport which is likely to improve air quality. Policy 7.3.4 and 7.3.5 may also improve air quality if improvements to accessibility is achieved through public transport. There is likely to be benefits for the setting of the historic environment and townscape as a result of public realm and streetscape improvements.

Policy Theme 7.4 aims to reduce noise pollution across four key areas (the highway network, airports, the railway network and construction) as noise has linkages with detrimental health effects. As a result, all four policies will likely have a positive effect on health and wellbeing through reducing noise effects. Policy 7.4.1 will likely have additional health benefits as it aims to promote the use of electric vehicles which have the potential to improve air quality and therefore health. Policy 7.4.1 is also likely to have a positive effect on GHG and road congestion through promoting electric vehicles and reducing the number of journeys required. All four policies will likely have a positive effect on the landscape and townscape from a reduction in noise emissions and may also result in indirect positive effects for biodiversity. It is not anticipated that any of the policies will have an effect on accessibility, the economy, the historic environment and its setting, soils, the water environment, flood risk, climate resilience or the reuse of infrastructure.

6.2.8 Objective 8: Ensure transport initiatives improve air quality across the region to meet good practice standards

Table 18: Policy Assessment Summary – Objective 8 Policies

SEA Objectives															
LTP policy	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
Policy Theme 8.1: Improving Air Quality															
Policy 8.1.1 Reducing vehicle emissions	+++	0	0	++	+++	+	0	0	0	0	0	+++	+++	0	+
Policy 8.1.2 Keeping emissions low in the future	+++	0	0	++	++	+	0	0	0	0	0	+++	+++	0	0
Policy 8.1.3 Improving public health	+++	0	+	++	+	0	0	0	0	0	0	+	+	0	0

Summary

Policy Theme 8.1 aims to improve air quality through the reduction of transport related emissions. Policy 8.1.1 and 8.1.2 are expected to improve and enhance the local air quality, particularly in the AQMAs. Policy 8.1.1 aims to encourage low emission and sustainable modes of transport (such as low emission taxis, cycle delivery and 'click and collect' facilities away from town centres) through developing licensing conditions, pricing mechanisms and incentivised schemes reducing the impacts within AQMAs. The policy is also investigating the potential for a Clean Air Zone in Cambridge city centre, one of the seven traffic related AQMAs within the Combined Authority Area. Policy 8.1.2 aims to protect and improve the local air quality through monitoring and planning policy improvements. Monitoring of the current air quality at key locations, developing and implementing more effective Air Quality Action Plans are key aims of this policy. Policy 8.1.3 supports sustainable transport modes which may help reduce air pollution from transport. Improvements to air quality resulting from these policies will have positive effects on the health of local residents. Policy 8.1.2 is also expected to improve the health of the population by developing new air quality/planning policies in the area's Air Quality Action Plans such as Health Impact Assessments at the pre-application stage for major developments. The policy also aims to provide public information campaigns about the health impacts of air pollution and monitor air quality at key locations to develop and implement effective Air Quality Action Plans. Policy 8.1.3 aims to improve public health through information campaigns and supporting sustainable transport modes. Policy 8.1.1 would have a positive effect on congestion and the economy by creating 'click and collect' hubs at Park & Rides sites which would reduce the requirement for private use cars to enter town centres and investigating 'last mile' deliveries using electric car/taxi and/or bikes. Policy 8.1.3 will help ensure a healthy workforce, contributing to the local economy.

6.2.9 Objective 9: Deliver a transport network that protects and enhances our natural, historic and built environments

Table 19: Policy Assessment Summary – Objective 9 Policies

	SEA Objectives														
LTP policy	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
Policy Theme 9.1: Protecting the Natural Environment															
Policy 9.1.1 Protection and enhancement of the natural environment	++	+	++	++	+++	+++	+	+	+++	+++	+++	++	++	+	+
Policy 9.1.2 Improving sustainable access to the natural environment	++	+	+++	++	+++	++	0	+	+	0	0	++	++	+	+
Policy 9.1.3 Delivering green infrastructure	++	++	+++	++	+++	++	0	+	+	0	++	++	++	+	+
Policy Theme 9.2: Enhancing our Built Environments and Protecting our Historic Environments															
Policy 9.2.1 Work with our local highway and planning authority partners to enhance and protect our built and historic environment	+	+	+	+	++	0	+++	++	0	+	+	+	+	++	++

Summary

Policy Theme 9.1 aims to protect and enhance, and improve access to, the natural environment by sustainable modes. The policies will have positive effects for protection and enhancement of the natural environment including biodiversity and geodiversity, landscape, soils and the water environment. Policy 9.1.1 in particular will help ensure that transport infrastructure does not cause negative environmental effects and that opportunities for enhancement are maximised. Health and accessibility will also be improved through access to the natural environment by sustainable transport modes. However, increased footfall may affect the tranquillity of the countryside or damage ecological sites, so this will need to be carefully managed. The policies are also likely to have benefits for air quality and GHG reduction through promotion of sustainable non-motorised forms of transport, especially for short journeys.

Policy Theme 9.2 aims to conserve and enhance the built and historic environment. The policy is likely to have a major positive effect on the historic environment and its setting, designing and developing the built environment in a way that is sympathetic to the local history. The policy also considers the specific challenges relating to the built environment in market towns and recognises and supports innovation and future mobility patterns, which are key for encouraging tourist activity within historic areas such as market towns. The policy is likely to develop a consistent approach to local policy with regard to design which reflects the current and future needs to support the health, social and cultural wellbeing of the community, through improving strategic pedestrian routes and reducing private car usage in the built environment will improve air quality and noise quality benefiting the local residents. The policy recognises the need to consider how the existing built environment needs to be adapted for, and new development needs to

consider, the impacts of climate change. It aims to use the existing infrastructure, but to also future-proof it for future generations. Enhancements will have to remain sympathetic to the local historic character, however the policy supports and recognises innovation and future mobility patterns.

6.2.10 Objective 10: Reduce emissions to 'net zero' by 2050 to minimise the impact of transport and travel on climate change

Table 20: Policy Assessment Summary – Objective 10 Policies

LTP policy	SEA Objectives														
	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
Policy Theme 10.1: Reducing the Carbon Emissions from Travel															
Policy 10.1.1 Utilising new technologies as they become available to minimise the environmental impacts of transport	+	0	0	+	+	+	0	0	0	0	0	++	++	0	0
Policy 10.1.2 Managing and reducing transport emissions	++	0	0	+	+	+	+	+	+	+	0	+++	+++	0	0
Policy 10.1.3 Encouraging and enabling sustainable alternatives to the private car including reducing the need to travel	++	+	++	+	+++	+	0	0	0	0	0	++	++	0	0

Summary

Policy Theme 10.1 aims to reduce carbon emission from travel through utilising new technologies and encouraging and enabling sustainable alternatives to the private car. All the policies encourage a move away from petrol/diesel transport to cleaner more sustainable alternatives which will have positive effects on reducing emissions associated with transport, health, reduced congestion and the economy. Policy 10.1.2 is likely to have major positive effects on air quality and GHG reduction as it is directly about reducing transport emissions from a range of sectors and modes. Policy 10.1.3 specifically encourages sustainable alternatives to the private car including reducing the need to travel which will have benefits for reduced congestion and accessibility, and air quality. Policy 10.1.2 encourages the use of Construction Environmental Management Plans (CEMPs) on major transport projects. Measures included in the CEMP are likely to reduce effects on the environment during construction works, therefore, providing short-term protection.

6.2.11 Modal policies

Table 21: Policy Assessment Summary – Modal Policies

SEA Objectives

LTP policy	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
Policy Theme 11: Walking															
Policy 11.1 Support an increased number of walking trips by establishing safe, interconnected pedestrian connections between key destinations across our cities and towns	+++	++	++	+	+++	+	0	0	0	0	0	+	+	0	0
Policy 11.2: Ensure that new developments provide a high-quality walking environment	+++	++	++	+	+++	+	0	0	0	0	0	+	+	0	0
Policy Theme 12: Cycling															
Policy 12.1 Enhance and expand cycling infrastructure across Cambridgeshire and Peterborough, including connecting links to surrounding towns, villages and rural areas	+++	+++	++	+	+++	+	0	+	0	0	0	+++	+++	0	+
Policy 12.2: Provide secure, conveniently located cycle parking that meets demand	++	+	+	0	++	+	0	+	0	0	0	++	++	0	+
Policy 12.3: Ensure that new developments provide a high-quality cycling environment as well as linkages into the existing cycle network and to key destinations	+++	+++	++	+	+++	+	0	+	0	0	0	+++	+++	0	+
Policy 12.4: Promote cycling as a healthy, convenient and environmentally friendly mode of transport to residents, businesses and visitors, including the uptake of new cycle technologies such as affordable e-bikes	+++	++	++	++	+++	+	0	+	0	0	0	+++	+++	0	+
Policy 12.5: Embed cyclists needs in the design stage of new transport infrastructure	+++	+++	++	+	+++	+	0	+	0	0	0	+++	+++	0	+
Policy Theme 13: Delivering a Seamless Public Transport System															
Policy 13.1 Explore new methods of ticketing to improve the ease and affordability of travel, including across transport modes and operators	++	+	++	+	+	0	0	0	0	0	0	+	+	0	0
Policy 13.2 Improve journey information to maximise the ease of travelling by public transport	+	+	++	+	+	0	0	0	0	0	0	+	+	0	0

SEA Objectives

LTP policy	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
Policy 13.3 Support the delivery of new and improved integrated, multi-modal transport hubs	++	+	+++	++	+++	0	0	0	0	0	0	++	++	0	++
Policy 13.4 Support additional Park & Ride provision, in conjunction with Cambridgeshire Autonomous Metro (CAM), where fully integrated into local transport networks	++	+	+++	++	+++	? / -	? / -	? / - -	? / - -	? / -	? / -	++	++	? / -	0
Policy Theme 14: Rural Transport Services															
Policy 14.1: Explore different mechanisms to help deliver a more integrated, coherent rural transport network, in collaboration with operators, local councils, communities and stakeholders	++	+	+++	++	++	+	0	0	0	0	0	+	+	0	+
Policy 14.2: Work with operators to develop a frequent, attractive rural bus network, forming the backbone of the rural public transport network	++	+	+++	++	++	+	0	0	0	0	0	+	+	0	+
Policy 14.3: Support local community transport, fully integrated into the rural public transport network, for communities not served by the bus or rail network	++	+	+++	++	++	+	0	0	0	0	0	+	+	0	+
Policy Theme 15: Improving Public Transport in our Towns and Cities															
Policy 15.1 Support the continued development of urban bus networks by working in partnership with bus operators and local authorities to improve service quality, reliability and frequency	++	+	+++	+++	+++	+	0	0	0	0	0	++	++	0	+
Policy 15.2 Deliver transformational mass transit within our cities to support growth and deliver a step-change in accessibility	++	+	+++	+++	+++	? / - -	? / - -	? / -	? / -	? / -	? / -	++	++	? / -	0
Policy 15.3 Support measures to better manage demand for road space following the provision of high-quality public transport infrastructure	++	+	+	++	+++	+	0	0	0	0	0	++	++	0	0
Policy Theme 16: Travelling by Coach															
Policy 16.1 Providing sufficient space and appropriate infrastructure for coach services	+	+	++	++	+	+	0	0	0	0	0	+ / 0	+ / 0	0	+
Policy 16.2 Integrating coach services with wider public transport and highway networks	+	0	++	++	+	+	0	0	0	0	0	+ / 0	+ / 0	0	+
Policy Theme 17: Travelling by Train															

SEA Objectives

LTP policy	Health	Safety	Accessibility	Economy	Sustainable Transport	Biodiversity / Geodiversity	Historic Environment	Landscape	Soils	Water	Flood risk	Air Quality	GHG emissions	Climate resilience	Reuse of Infrastructure
Policy 17.1 Support measures to deliver a more reliable, integrated, passenger-friendly rail network	+	+	+++	+++	++	+	0	0	0	0	0	++	++	0	+
Policy 17.2 Facilitate improvements to our rail stations to improve the experience of travelling by train	+	+	+++	+	++	+	0	0	0	0	0	++	++	0	+
Policy 17.3 Explore options to expand the rail network to link to new settlements, corridors and growth areas	++	+	+++	+++	+++	? / -	? / -	? / -	? / -	? / -	? / -	+++	+++	0	+
Policy 17.4 Support frequency and journey time enhancements on our rural and intercity rail links to improve connectivity and capacity	++	+	+++	+++	++	? / -	0	0	0	0	0	+++	+++	0	+
Policy Theme 18: The Local Road Network															
Policy 18.1 Identifying a Key Route Network	0	+	0	+	0	0	0	0	0	0	0	0	0	0	+
Policy 18.2 Promoting more efficient use of the existing road network	+	+	+	++	+++	+	0	0	0	0	0	++	++	0	++
Policy 18.3 Aligning approaches to management and maintenance	0	+	0	+	0	0	0	0	0	0	0	0	0	0	++
Policy Theme 19: Parking															
Policy 19.1 The design of parking	+	+	+	+	+	0	0	0	0	0	0	+	+	0	0
Policy 19.2 Managing parking demand	+	+	+	0	+	0	0	0	0	0	0	+	+	0	0
Policy 19.3 Parking technology and implications of disruptive technology	0	0	+	+	0	0	0	0	0	0	0	0	0	0	0
Policy Theme 20: Making Long Distance Journeys by Car															
Policy 20.1 Improve our highway network to alleviate congestion, improve reliability and enhance our region's accessibility	- / +	- / ++	++	++	- / ++	? / -	? / -	? / -	? / -	? / -	? / -	- / ++	- / ++	? / -	- / +
Policy 20.2 Support improvements on regional and national corridors to improve accessibility to the rest of the UK and abroad	- / +	- / +	++	++	- / ++	? / -	? / -	? / -	? / -	? / -	? / -	- / +	- / +	? / -	- / +

Summary

Policy Theme 11 supports increased numbers of walking trips. Both of the Policies 11.1 and 11.2 aim to promote walking for short distance trips, improve facilities and connectivity for pedestrians, and work with public health teams to encourage walking as a means to prevent and treat related conditions. This is likely to have major positive effects on health. Improved pedestrian links are expected to establish a safer environment for walkers, hence reducing potential accidents. There is likely to be improved connectivity for walking trips therefore increasing accessibility. Improved pedestrian links which are integrated with infrastructure and developments and improved public realm will likely promote walking as alternative mode of transport.

This could potentially reduce the need to travel by car, particularly for short journey, therefore reducing road traffic and congestion and resulting in benefits for air quality and GHG reduction.

Policy Theme 12 promotes enhancement and expansion of cycle facilities to encourage increased cycling. All five policies promote cycling as a viable mode of transport through improvements in infrastructure and facilities. This will likely lead to an increase in cycling activities which has the potential to improve health, increase accessibility and reduce road traffic congestion. Policies 12.1, 12.3, 12.4 and 12.5 encourage safety through design and cycle segregation. This is likely to help reduce conflicts between cyclists and other road users, increasing safety. Policy 12.2 aims to ensure cycling parking is secure which will help to reduce crime related to bicycle theft. Policy 12.5 promotes cycle training and improved legibility of cycle networks which is likely to contribute to improved road safety. All the policies will likely result in positive effects for air quality and reducing GHG emissions by reducing the need to travel by car. An improvement in cycling infrastructure and the reduction in the number of cars could potentially contribute to enhancing the townscape. All five policies will maximise the use of cycling infrastructure and are likely to have indirect positive effects on biodiversity.

Policy Theme 13 aims to deliver a seamless public transport system through improved ticketing and affordability of travel, improved information for users, and delivery of integrated multi-modal transport hubs. This is likely to have positive effects on health, accessibility, the economy, air quality and reduced congestion as it may facilitate modal shift away from the private car. Policy 13.1 and 13.2 will improve accessibility through easier and more affordable public transport travel. Measures such as integrated ticketing and a clearer pricing structure are likely to improve access for vulnerable groups. Policies 13.3 and 13.4 are likely to have major benefits for accessibility. Measures such as improving major transport hubs, creating small rural hubs close to existing transport corridors, and new park and ride facilities along key highway corridors will help increase accessibility via a range of transport options. Policy 13.4 promotes park and ride sites, depending on the location of these sites there could be negative effects on ecology, heritage and landscape. The site selection process will need to take this into account.

Policy Theme 14 aims to increase the public transport connectivity of rural areas as well as promoting the use of demand-responsive transport (DRT) and pooling services where public transport is not feasible. This is likely to increase accessibility to key services and open up employment opportunities, particularly for those without access to a private car. There is also likely to be economic opportunities for those delivering DRT services or for organisations such as Uber. There is also likely to be a reduction in private car usage due to increase public transport connectivity which is likely to have positive effects on air quality and GHG emissions.

Policy Theme 15 aims to improve public transport in urban areas. All three policies are likely to have major positive effects on reducing road traffic congestion. Policy 15.1 and 15.2 aim to promote public transport as an efficient and reliable alternative to car travel and Policy 15.3 aims to introduce measures to reduce congestion beyond improving the public transport network. There is likely to be increased accessibility as a result of all the policies, however Policy 15.1 and 15.2 will create links to a wider area through both improved and new infrastructure. Economic benefits are also likely, particularly for Policy 15.2 which will connect the city centre of Cambridge to key business destinations around the city. Positive effects on air quality and GHG emissions are also expected for all three policies. Policy 15.2 includes the potential for new infrastructure, which could have potential negative effects for biodiversity and geodiversity, the historic environment and its setting, landscape, and soils. However, it will make use of existing busways as well as new routes, the route selection process is likely to take environmental aspects into account and project level mitigation may be required.

Tunnelling under Cambridge as part of the Cambridgeshire Autonomous Metro (CAM) will generate a large amount of excavated material and a strategy should be developed for its reuse.

Policy Theme 16 support travel by coach. The policies have the potential to increase the accessibility of the region as well as key attractions and destinations within the region. This will likely attract more visitors and will have subsequent benefits for the local economy. Policy 16.1 also aims to improve coach services for vulnerable users which could improve the physical and mental well-being of these individuals. There is also potential for positive effects on road congestion, air quality, GHG emissions, biodiversity and the water environment emissions, if the policies result in modal shift from the private car to coaches. However, if this shift is from other public transport modes or from increased numbers of visitors (resulting in more coaches) then effects are likely to be neutral.

Policy Theme 17 promotes rail improvements to increase travel by train as well as for freight movements. The policies include measures which are likely to promote and improve the experience of using rail services. There is likely to be increased accessibility through improved train frequency, reduced journey times and the introduction of new stations and new railway lines linking growth areas and key centres. This is likely to maximise the use of existing infrastructure. Policy 17.4 also has the potential to benefit the local and wider economy by supporting the movements of goods to, from and through the area. The policies are also likely to reduce the use of private car which will have direct positive effects on air quality and GHG emissions, and indirect positive effects on health and biodiversity. Policy 17.4 is also likely to have additional positive effects on air quality and GHG emissions as it aims to support the electrification of the rail network, increased the number of freight and passenger trains and also supports the achievement of the net zero target by 2050. Policy 17.3 is likely to have major positive effects for improved accessibility, facilitating economic growth, and encouraging modal shift away from the private car due to the proposed new stations and rail routes. However, this Policy also has potential for negative effects on ecology, the historic environment and its setting, flood risk, landscape and agricultural land loss depending on the location and project-level mitigation measures for new stations and rail routes.

Policy Theme 18 aims to promote efficient use and maintenance of the local road network. Policy 18.1 and 18.3 are likely to have positive effects on road health and safety as they will encourage a co-ordinated and prioritised approach to highway maintenance and transport asset management, maintaining roads in a good condition for users. Policy 18.2 is also likely to have positive effects as a shift of freight movement from road to rail will reduce the number of HGVs on the roads which may improve health and safety. It also aims to reduce the need to travel and encourage public transport instead of the private car which may have benefits for health and safety. Policy 18.2 promotes the use of Intelligent Mobility solutions to actively manage traffic and make more efficient use of existing networks and services, as well as promoting new infrastructure and improving the quality of existing infrastructure which will result in improved accessibility to key services. Measures to discourage vehicles such as parking controls will need to ensure they do not adversely affect vulnerable or mobility impaired people who rely on the car or that appropriate alternative transport modes are in place to meet their needs. Policy 18.2 encourages the use of rail freight instead of road freight as well as promoting the use of more sustainable modes of transport through new infrastructure and improving the quality of existing infrastructure, and introducing vehicle controls such as parking restrictions/vehicle charging, which could have a positive effect on air quality and GHG reduction.

Policy Theme 19 aims to ensure appropriate parking standards and facilities. Policy 19.1 and 19.2 aim to increase access through parking for Blue Badge holders in safe, accessible locations close to key services and amenities. The policy also promotes safe, secure parking design for all road

users, use of ultra-low emissions vehicles, and use of alternative modes of transport to the private car. These policies will have minor positive effects on health. Policy 19.1 and 19.2 aim to manage and reduce demand for parking. This may reduce the numbers of vehicles in city/town centres making them safer for pedestrians and cyclists. Policy 19.1 and 19.3 may indirectly benefit the economy as reduced town and city centre congestion will enable public transport and cycling to be more reliable and efficient. Use of smart technology will also have benefits. Policy 19.2 aims to manage parking by encouraging alternative modes of transport. However, reduction in parking or higher pricing may put some people off, whilst encouraging others. Policy 19.1 promotes use of electric and other ultra-low emission vehicles through lower tariffs on parking and priority spaces with charging infrastructure. This will help increase uptake of non-petrol/diesel vehicles which will have benefits for air quality. Policy 19.2 seeks to reduce demand for parking through provision of alternatives. This will help modal shift away from the private car and therefore, a reduction in associated transport emissions.

Policy Theme 20 aims to reduce congestion on the highway network. This will have benefits for health, air quality, and GHG reduction. However, an unintended consequence may be that it encourages increased vehicle use. The policies have the potential to increase the accessibility within the region by improving the capacity of the road network and supporting economic growth. Policy 20.1 also aims to promote a busway which could be used as an alternative to car travel. The policies promote new highway infrastructure and therefore, there is potential for negative effects on biodiversity, landscape, historic environment and its setting, and soils depending on their location, design and project level mitigation measures.

6.3 Assessment of LTP Projects

The projects proposed in the LTP have been assessed as part of the SEA process and the assessment tables are provided in Appendix H. Projects included in policies have also been assessed as part of that policy (see section 6.2). Projects that are currently under construction have not been assessed as these are considered part of the baseline. Several of the proposed projects in the LTP have already undergone SEA as part of the previous LTP development. These projects have only been re-assessed where the project has changed since the previous assessment.

The projects are at different stages of development, some are at the concept stage or do not have specific locations and others are more defined. The majority of projects are likely to have construction related effects including impacts on noise and vibration, air quality through dust from construction activities, visual intrusion, increased traffic from construction vehicle movements, use of materials, energy and water, and generation of waste materials. Depending on location, nature of the project and project level mitigation measures there is also potential for habitat loss and species disturbance, loss of agricultural land, water quality issues, flood risk issues, and effects on the setting of the historic environment and landscape character. The HRA concluded that there are no likely significant effects on the European designated sites. The LTP contains policies to try and reduce the negative effects associated with transport infrastructure and protect and enhance the natural and built environment including requiring a Construction Environmental Management Plan (CEMP) and considering environmental protection and enhancement within project design. Each project taken forward will be subject to environmental assessment screening through the planning process.

There is also opportunity to provide positive effects through design and co-ordination with partners and other organisations, including habitat creation and enhancement, incorporation of green infrastructure, increased access to the natural and historic environment (although increased pressure on these assets would need to be managed), increased accessibility and connectivity, and facilitating economic growth

6.4 Cumulative Effects

The cumulative effects of the LTP have been assessed through consideration of:

- The effects of the LTP policies and projects as a whole on the SEA objectives
- The potential links and effects of the LTP with other tiers of plans and projects

6.4.1 Cumulative Assessment of the LTP

The LTP as a whole including all the proposed policies and projects was assessed against the SEA objectives to determine the cumulative positive or negative effects of the Cambridgeshire and Peterborough LTP. The results are presented in Table 22.

The LTP strategy is a blended approach as described in Section 5. It focuses on a range of significant capital investments in highway, public transport and walking and cycling infrastructure, designed to support a significant increase in travel demand (expected to be generated by significant new development) but tailored to the local geographic and travel context. Overall the LTP is likely to have significant positive social effects from increased accessibility (both affordability and connectivity), increased choice and reliability of sustainable transport modes, economic growth, and health benefits. The LTP promotes sustainable transport modes including low and zero emission vehicles which will help reduce transport-related emissions providing benefits for air quality, GHG reduction and health.

The LTP promotes new road and rail transport infrastructure which has the potential for positive or negative cumulative effects depending on the location of the projects and mitigation measures incorporated into the design. Negative cumulative effects could include habitat loss and fragmentation, death, injury or disturbance to species, visual impacts, damage to heritage assets and archaeology, effect

on setting of heritage assets, landtake including loss of agricultural land, and water pollution. There is also opportunity to provide positive effects including habitat creation and enhancement, incorporation of green infrastructure, increased access to the natural and historic environment (although increased pressure on these assets would need to be managed), increased accessibility and connectivity, and facilitating economic growth. There are also policies in the LTP that aim to reduce negative effects associated with transport infrastructure and protect and enhance the natural and built environment.

Table 22: Cumulative Effects of the LTP

SEA Objectives	LTP	Summary
Health	+++	Health benefits through promotion of active travel, improved air quality, and increased accessibility resulting in benefits for mental wellbeing.
Safety	++	Increased transport health and safety through crime prevention and security measures on public transport, segregation of road users, and training for cyclists.
Accessibility	+++	Increased accessibility through improved and well-connected sustainable transport modes, access of travel information, integrated ticketing and affordability of the public transport network.
Economy	+++	Contribution to economy growth through a more reliable and efficient transport network, facilitating visitor travel and business travel, and freight movement.
Sustainable Transport	+++	Promotion of sustainable transport modes including public transport, walking and cycling through increased provision, new routes, and improved services and facilities.
Biodiversity / Geodiversity	?	The LTP facilitates modal shift to sustainable transport modes which will have benefits for biodiversity. However, projects proposed within the LTP have the potential to negatively affect biodiversity through habitat and disturbance.
Historic Environment	?	The LTP facilitates modal shift to sustainable transport modes which is likely to have benefits for the historic environment and its setting. However, projects proposed within the LTP have the potential to negatively affect the historic environment through new infrastructure affecting the setting of heritage assets and potential disturbance of archaeology.
Landscape	?	The LTP facilitates modal shift to sustainable transport modes which is likely to have benefits for landscape. However, projects proposed within the LTP have the potential to negatively affect the character of the landscape through new infrastructure effects on visual amenity, tranquillity, and openness of the countryside.
Soils	?	The LTP facilitates modal shift to sustainable transport modes which is likely to have benefits for soils. However, projects proposed within the LTP have the potential to negatively affect soils through agricultural land loss.
Water	?	The LTP facilitates modal shift to sustainable transport modes which is likely to have benefits for the water environment. However, projects proposed within the LTP have the potential to negatively affect the water environment through water quality issues.
Flood Risk	+	The LTP aims to ensure transport project do not increase flood risk and that appropriate design features such as SuDS are included.
Air Quality	+++	The LTP facilitates modal shift to sustainable transport modes which will reduce emissions associated with transport and benefit air quality.
GHG emissions	+++	The LTP facilitates modal shift to sustainable low or zero carbon transport modes which will reduce GHG emissions associated with transport.
Climate Resilience	+	The LTP contains policies that require transport infrastructure projects to consider climate resilience within the design process.
Reuse of infrastructure	++	The LTP aims to maximise capacity and use of existing infrastructure and well as promoting new infrastructure.

6.4.2 Links with other plans and projects

Links with other plans

The LTP is a strategic document that sets the framework and principles for future transport planning in the Cambridgeshire and Peterborough area for the next 30 years. As such it has links with many other

plans (see Appendix B). In particular, it supports plans on emissions reduction, green infrastructure, healthy lifestyles, accessibility, and environmental improvement.

The Local Plan for each local authority forms the main policy document for delivering development within each area. The LTP has strong links with the Local Plans. In particular, the LTP policies on providing improved connections to new housing development and economic centres will link with new development sites put forward in the Local Plans. Each of Local Authorities within the LTP area have published a Local Plan that has been subject to SEA/SA (see Table 23).

The LTP is likely to support the delivery of the Local Plans and other plans such as climate change strategies and community strategies. The positive environmental effects associated with the enhancement of local sustainable transport within the LTP have the potential to provide significant positive environmental effects in combination with wider plans and policies on climate change and air quality. Policies on housing have the potential to result in positive environmental effects in combination with the LTP through unlocking development sites and supporting new residential developments which aim to ensure that they are integrated as part of sustainable transport networks, this will result in positive environmental effects for populations, communities and human health (through protecting and promoting everyone's physical and mental wellbeing and safety).

Table 23: Local Authority Local Plans

Local Authority	Local Plan	Local Plan SA
Cambridge City Council	Adopted Cambridge City Council Local Plan 2018 ²¹	Cambridge Local Plan Submission Sustainability Appraisal report and Habitats Regulations Screening Assessment (July 2013) and Addendum (2015, revised March 2016) and Sustainability Appraisal of Main Modifications (December 2017) ²²
East Cambridgeshire District Council	Adopted - East Cambridgeshire Local Plan April 2015 ²³ (Note the emerging Local Plan has been withdrawn)	Sustainability Appraisal of the Local Plan 2015 ²⁴
Fenland District Council	Fenland Local Plan Adopted May 2014 ²⁵	Sustainability Appraisal of the Fenland Local Plan (May 2014) ²⁶
Huntingdonshire District Council	Emerging Local Plan – Huntingdonshire Local Plan 2036: Proposed Submission (March 2018) ²⁷	Huntingdonshire's Local Plan to 2036: Final Sustainability Appraisal Report (December 2017) ²⁸
Peterborough City Council	Emerging Local Development Plans – Peterborough Local Plan (Proposed Submission) January 2018 ²⁹ Adopted Local Plan – Peterborough Core Strategy Development Plan Document Adopted 23rd February 2011 ³⁰	Peterborough Local Plan (Submission Version) Sustainability Appraisal 9 January 2018) ³¹

²¹ <https://www.cambridge.gov.uk/local-plan-2018>

²² <https://www.cambridge.gov.uk/local-plan-2018>

²³ <https://www.eastcambs.gov.uk/local-development-framework/east-cambridgeshire-local-plan-2015>

²⁴ <https://www.eastcambs.gov.uk/sites/default/files/SA%20report%20of%20the%20April%202015%20Adopted%20LP%20-%20FINAL.pdf>

²⁵ https://www.fenland.gov.uk/media/12064/Fenland-Local-Plan---Adopted-2014/pdf/Fenland_Local_Plan-Adopted_2014.pdf

²⁶ <http://www.fenland.gov.uk/CHttpHandler.ashx?id=10011&p=0>

²⁷ <http://www.huntingdonshire.gov.uk/planning/new-local-plan-to-2036/local-plan-document-library/>

²⁸ <http://huntingdonshire.gov.uk/media/2685/draft-final-sustainability-appraisal-report.pdf>

²⁹ https://drive.google.com/file/d/1ZwkIR2mdq3nO-DrOWi5B0U05f_njxYEB/view

³⁰ <https://www.peterborough.gov.uk/council/planning-and-development/planning-policies/local-development-plan/>

³¹ <https://drive.google.com/file/d/1EiXl1Cq8ckAhRqh8qVyKnSxqwlMPuxJQ/view>

Local Authority	Local Plan	Local Plan SA
South Cambridgeshire District Council	Adopted South Cambridgeshire Local Plan 2018 ³²	South Cambridgeshire Local Plan Submission Sustainability Appraisal Report and Habitats Regulations Screening Assessment (March 2014) ³³ Sustainability Appraisal Addendum Report incorporating Habitats Regulations Assessment Screening Assessment (2015, revised March 2016) ³⁴ Sustainability Appraisal of Main Modifications (December 2017) ³⁵

Links with other projects

Various projects will be taken forward in order to implement the LTP. Each proposed project will be assessed by the local planning authority in terms of its potential for environmental impacts and effects. A planning application search of local authority planning portals was made using criteria of presence of EIA screening request dated between 16/01/2014 and 16/01/2024 (five years prior to search date and five years post search date). Residential housing sites with under 100 units have been screened out as being insignificant. The results of the planning portal search are presented in Appendix I.

There is the potential for construction related cumulative effects on a number of social and environmental receptors (e.g. short-term declines in water quality or noise and visual disturbance). However, these potential effects will be identified within each project and minimised through the implementation of a Construction Environmental Management Plan. Projects will be spread across the region and are likely to have different phasing. Therefore, construction related cumulative effects are considered to be insignificant.

6.5 Transboundary Effects

The LTP has the potential for transboundary effects with neighbouring local authorities, especially through larger proposed rail and road schemes which may enhance accessibility in and out of the region to other areas of the country. Local transport plans for neighbouring authorities have been consulted to determine any potential trans-regional effects (see Table 24). The LTPs have also been subject to SEA to identify, mitigation and enhance environmental outcomes.

Table 24: Neighbouring Authority LTPs

Neighbouring Local Authority	LTP Priorities
Norfolk	Norfolk's 3rd Local Transport Plan, Connecting Norfolk, sets out the strategy and policy framework for transport up to 2026 ³⁶ . The policy themes of the plan are <ul style="list-style-type: none"> Managing and maintaining the transport network Sustainable growth Strategic connections Transport emissions Road Safety Accessibility

³² <https://www.scambs.gov.uk/planning/local-plan-and-neighbourhood-planning/the-adopted-development-plan/south-cambridgeshire-local-plan-2018/>

³³ <https://www.scambs.gov.uk/planning/local-plan-and-neighbourhood-planning/the-adopted-development-plan/south-cambridgeshire-local-plan-2018/>

³⁴ <https://www.scambs.gov.uk/planning/local-plan-and-neighbourhood-planning/the-adopted-development-plan/south-cambridgeshire-local-plan-2018/>

³⁵ <https://www.scambs.gov.uk/planning/local-plan-and-neighbourhood-planning/the-adopted-development-plan/stages-in-the-preparation-of-the-local-plan-2018/main-modifications-to-the-local-plans-january-february-2018/>

³⁶ <https://www.norfolk.gov.uk/-/media/norfolk/downloads/what-we-do-and-how-we-work/policy-performance-and-partnerships/policies-and-strategies/roads-and-transport/norfolk-transport-plan-for-2026.pdf?la=en&hash=054A0C88BC2D430A37E41FD6ACB1EFA657FC8739>

Neighbouring Local Authority	LTP Priorities
Suffolk	<p>Suffolk's 3rd Local Transport Plan³⁷ sets out the county council's long-term transport strategy to 2031. The policy themes of the plan are:</p> <ul style="list-style-type: none"> • Maintaining (and in the future improving) our transport networks • Tackling congestion • Improving access to jobs and markets • Encouraging a shift to more sustainable travel patterns
Hertfordshire	<p>The plan³⁸ covers the period up to 2031. The Plan has the following objectives:</p> <ul style="list-style-type: none"> • Improve access to international gateways and regional centres outside Hertfordshire • Enhance connectivity between urban centres in Hertfordshire • Improve accessibility between employers and their labour markets • Enhance journey reliability and network resilience across Hertfordshire • Enhance the quality and vitality of town centres • Preserve the character and quality of the Hertfordshire environment • Reduce carbon emissions • Make journeys and their impact safer and healthier • Improve access and enable participation in everyday life through transport
Central Bedfordshire	<p>The Local Transport Plan³⁹ sets out the Council's aims and objectives to 2026. The Plan has the following objectives:</p> <ul style="list-style-type: none"> • Increase the ease of access to employment by sustainable modes • Reduce the impact of commuting on local communities • Increase the number of children travelling to school by sustainable modes of transport • Improve access to healthcare provision • Ensure access to food stores and other local services particularly in local and district centres • Enable access to a range of leisure, cultural and tourism facilities for residents and visitors alike by a range of modes of transport • Enable the efficient and reliable transportation of freight • Encourage the movement of freight by sustainable modes • Minimise the negative impacts of freight trips on local communities • Reduce the risk of people being killed or seriously injured
Bedford	<p>The LTP⁴⁰ runs from 2011 to 2021. The plan has the following objectives:</p> <ul style="list-style-type: none"> • To provide a reliable and efficient transport system, in order to support a strong local economy and facilitate sustainable growth • To deliver improvements that encourage a reduction in transport emissions and greenhouse gases, in order to tackle climate change and develop a low carbon community capable of adapting to the impacts of climate change • To promote greater equality of opportunity by providing opportunities for all residents to access key services and facilities • To contribute to better safety, security and health by reducing death, injury or illness from transport and promoting travel modes that are beneficial to health • To encourage and support a sustainable transport system that contributes to a healthy natural and urban environment • To gain a better understanding of travel behaviour in and out of the Borough, in order to make informed decisions on how people can be encouraged to make "smarter" sustainable travel choices
Northampton	<p>The LTP⁴¹ runs to 2026. The plan has six strategic aims:</p> <ul style="list-style-type: none"> • Fit for the Future – creating a transport system that supports and encourages growth and plans for the future impacts of growth, whilst successfully providing benefits for the County • Fit for the Community – through the transport system help to maintain and create safe, successful, strong, cohesive and sustainable communities where people are actively involved in shaping the places where they live

³⁷ <https://www.suffolk.gov.uk/assets/Roads-and-transport/public-transport-and-transport-planning/2011-07-06-Suffolk-Local-Plan-Part-1-Ir.pdf>

³⁸ <https://www.hertfordshire.gov.uk/media-library/documents/about-the-council/consultations/lt4-local-transport-plan-4-complete.pdf>

³⁹ http://centralbedfordshire.gov.uk/Images/transport-strategy_tcm3-7901.pdf

⁴⁰ http://bbcdevwebfiles.blob.core.windows.net/webfiles/Files/LTP3_Strategy_09_Feb_2011.pdf

⁴¹ <https://www3.northamptonshire.gov.uk/councilservices/northamptonshire-highways/transport-plans-and-policies/Documents/Northamptonshire%20Transportation%20Plan%20-%20Fit%20for%20Purpose.pdf>

Neighbouring Local Authority	LTP Priorities
	<ul style="list-style-type: none"> • Fit to Choose – ensuring that the people of Northamptonshire have the information and the options available to them to be able to choose the best form of transport for each journey that they make • Fit for Economic Growth – creating a transport system that supports economic growth, regeneration and a thriving local economy and successfully provides for population and business growth • Fit for the Environment – to deliver a transport system that minimises and wherever possible reduces the effect of travel on the built, natural and historic environment • Fit for Best Value - being clear about our priorities for investment and focusing on value for money by prioritising what we spend money on and how it can be beneficial for the county as a whole and search for alternative sources of funding
Rutland	<p>Rutland's 4th LTP Moving Rutland Forward⁴² covers the period to 2036 and is currently in draft. The plan has been developed with the following vision:</p> <ul style="list-style-type: none"> • To facilitate delivery of sustainable population and economic growth • To meet the needs of our most vulnerable residents • To support a high level of health and wellbeing (including combating rural isolation)
Lincolnshire	<p>The 4th Lincolnshire LTP⁴³ runs to 2023. The plan has the following objectives:</p> <ul style="list-style-type: none"> • To assist the sustainable economic growth of Lincolnshire, and the wider region, through improvements to the transport network • To improve access to employment and key services by widening travel choices, especially for those without access to a car • To make travel for all modes safer and, in particular, reduce the number and severity of road casualties • To maintain the transport system to standards which allow safe and efficient movement of people and goods • To protect and enhance the built and natural environment of the county by reducing the adverse impacts of traffic, including HGVs • To improve the quality of public spaces for residents, workers and visitors by creating a safe, attractive and accessible environment • To improve the quality of life and health of residents and visitors by encouraging active travel and tackling air quality and noise problems • To minimise carbon emissions from transport across the county

⁴² https://www.rutland.gov.uk/_resources/assets/attachment/full/0/72383.pdf

⁴³ <https://www.lincolnshire.gov.uk/Download/102928>

D Assessment of Projects (from 2020 LTP)

Extracts from Cambridgeshire and Peterborough Combined Authority, SEA - Environmental Report, Appendix H - LTP Project Assessments (Mott MacDonald, May 2019) Appendices on previous pages will have page numbers; Appendices on this and subsequent pages will not.

H. LTP Projects Assessment Tables

The proposed LTP projects have been assessed as part of the SEA process using the assessment methodology described in Chapter 6.1 of the Environmental Report. The assessments tables are presented below.

Scoring Key

Assessment Scale	Significance of Effect
+++	Major positive effect
++	Moderate positive effect
+	Minor positive effect
0	Neutral or no effect
-	Minor negative effect
--	Moderate negative effect
---	Major negative effect
?	Requires further classification at this stage

Table 6: East Coast Main Line Rail Capacity Improvements

Intervention name	East Coast Main Line Rail Capacity Improvements
Further Information	Network Rail led strategic rail plan.
Local Authority	Peterborough and Cambridge
Current status	
Location	Throughout Cambridgeshire and Peterborough
Baseline	<ul style="list-style-type: none">• Designated Sites: one NNR: Holme Fen; four LNRs: 'Little Paxton Pit'; 'Therfield Heath'; 'Melwood'; and 'Nine Wells'; Nene Washes (SSSI, Ramsar, SAC and SPA); Portholme (SSSI and SAC);• SSSIs: Woodwalton Marsh; Holme Fen; L-moor; Shepreth SSSI; Holland Hall (Melbourn) Railway Cutting; and Great Stukeley Railway Cutting• 24 listed buildings within 100m including one Grade I, nine Grade II and three Grade II*• Six scheduled monuments within 100m, the current railway crosses over Lolham Bridges and Mile Cross Ditches• Nine conservation areas, with five in close proximity: Central Cambridge; Great Shelford; Offord Cluny; Huntingdon; and Peakirk• Scheme passes over multiple main rivers and drains.• Flood Zones 2 and 3 in multiple areas• Agricultural land Grades 1, 2, ,3, 4 non-agricultural and urban land• Close to Cambridge Greenbelt• AQMA Cambridge, AQMA Huntingdon

SEA Objectives	Project Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	+	This project has the potential to increase the attractiveness of train travel which could potential lead to a reduce in the number of private cars on the road. The health of local communities could therefore be positively affected by improvements in air quality.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+	This project will likely have a minor positive impact on the health and safety of the transport network. By making the network more reliable, there is the potential that more people would travel via train instead of cars thereby reducing the number of private use cars on the roads.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	++	This project will improve accessibility around the Combined Authority which will allow people to move more efficiently to key services, recreational areas and employment locations. A moderate positive impact has been identified.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	++	This project will support local economic growth and competitiveness through delivering reliable and efficient transport networks across the Combined Authority. Overall, a moderative positive impact is anticipated.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	+++	This project aims to improve the reliability and promote the use of the rail network on the East Coast Main Line. By making mode of transport more efficient and reliable, it would be expected that less people would travel by car subsequently reducing road traffic and congestion. A major positive effect is anticipated.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	? / - - -	The project has the potential to impact multiple designated sites: one NNR (Holme Fen); four LNRs ('Little Paxton Pit'; 'Therfield Heath'; 'Melwood'; and 'Nine Wells'); 'Nene Washes' with potential effects downstream (SSSI, Ramsar, SAC and SPA); 'Portholme' SSSI and SAC immediately east of the current railway; immediately east of the current railway are 'Woodwalton Marsh' (SSSI) and 'Holme Fen'; and the scheme passes through 'L-moor, Shepreth' (SSSI); 'Holland Hall (Melbourn) Railway Cutting' (SSSI); and 'Great Stukeley Railway Cutting' (SSSI). The railway also comes close to the Cambridge Greenbelt. It is anticipated that some of the designated sites will experience major negative effects. In addition, permanent land-take where required, will also impact negatively on habitats and species.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	? / - - -	The project has the potential to impacts multiple listed buildings ranging from Grade I to Grade II* at various locations along the route. There are six scheduled monuments within 100m; the current railway crosses over 'Lolham Bridges' and 'Mile Cross Ditches'; south of the current railway is 'Roman Site North of Brown Spinney'; north of the current railway is 'Settlement North West of Little Shelford'; and west of current railway is 'Site revealed by aerial photography west of White Hill Farm'. There are approximately nine conservation areas, the following five are within close proximity of the scheme and could be potentially affected; 'Central Cambridge'; 'Great Shelford'; 'Offord Cluny'; 'Huntingdon'; and 'Peakirk'. It is anticipated that the project would have a major negative effect on the historic environment.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	? / - -	The project has the potential to have a negative effect on the diversity and distinctiveness of the landscape and townscape character depending on where the changes may be required along the railway. If these updates are required within an area close to a designated site or a schedule monument or conservation area it could have a moderate negative effect. Therefore, a moderate negative effect has been identified.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	? / - -	The scheme (depending on what upgrades are required where) could impact upon Grades 1, 2, 3, 4, non-agricultural and urban land type. A minor to moderate negative impact is expected because land-take would be permanent and could impact upon high quality agricultural land.
10. Protect and enhance the quality of the water environment	? / -	This project is unlikely to enhance the quality of the water environment; however, any additional railway tracks would not increase flood risk in the same way roads would due to railway ballast being a permeable surface. There may an increased risk in contaminated run-off therefore a minor negative effect has been identified.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / - -	The project passes through multiple main rivers and drains and is within Flood Zones 2 and 3 at multiple points within the Combined Authority Area. It is anticipated that some permanent land-take is required which will increase the flood risk for certain areas along the railway route. However, unlike roads, railway ballast is permeable which would help to reduce flood risk. Therefore, an overall minor to moderate negative effect has been identified.
12. Protect and improve local air quality, particularly in the AQMAs	+ / ++	This project could have a positive impact on improving local air quality by reducing the number of cars within town centres and cars that experience congestion. Reducing road congestion and numbers of cars on the road could have a minor to moderate positive effect on improving local air quality. The East Coast Main Line route goes through 2 AQMAs; one in Cambridge (Ref 311) and one in Huntingdon (Ref 400).

SEA Objectives	Project Assessment	Summary of Effects
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	+ / ++	This project could have a positive impact on minimising GHG emissions by reducing the number of cars on the road through making the rail network more effective and efficient. This could have a minor to moderate positive impact on reducing GHG emissions.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The project would not minimise or maximise the risk of flooding. The project is partially located in Flood Zone 2 and 3 and crosses multiple main rivers, therefore risks to flooding are still possible. Therefore, a minor negative impact is expected.
15. Maximising the use and lifespan of existing transport infrastructure	++	This project will reuse at much of the pre-existing railway infrastructure and only update where required. Therefore, a moderate positive effect is anticipated.

Summary:

This project is a Network Rail led strategic rail plan. It is located across a large portion of the Combined Authority and has the potential to impact upon or be affected by multiple environmental constraints. The major negative effects that are anticipated as a result of the project are in relation to biodiversity and the historic environment, with multiple heritage assets such as scheduled monuments, conservation areas and listed buildings within close proximity of the current railway line, therefore any upgrades could impact negatively on these assets. There are also multiple designated sites which the current railway is within close proximity to or crosses through, therefore any updates could impact negatively on habitats and species. There are some key positives from the scheme such as reducing the need to travel by car, maximising the lifespan of existing transport infrastructure, and improving efficiency and reliability of the rail network to further improve accessibility to key services, recreational areas and employment.

Table 8: A1 Wittering Junction Improvement

Intervention name	A1 Wittering Junction Improvement
Further Information	Grade separated junction to Wittering to replace at grade crossing.
Local Authority	Peterborough
Current status	
Location	Wittering
Baseline	<ul style="list-style-type: none">Grade 3 agricultural land

SEA Objectives	Project Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	0	This project does not aim to improve the health of the population; however, the project suggests junction improvements capacity improvements most likely to relieve congestion. The project is not situated within an AQMA. The project suggests easing congestion which would result in a minor positive impact for localised air quality, however the effects on health are not likely to be significant. A neutral effect has therefore been identified.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	++	The project aims to improve the A1 junction at Wittering. By improving and replacing the junction it will have a positive impact on cars joining the A1. This junction replacement from a grade crossing to a grade separated junction will have the positive impact on reducing accidents. Therefore, a moderate positive impact has been identified.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+ / ++	Accessibility to the A1 is likely to be improved and cars will be able to join the A1 more safely. Therefore, an overall minor to moderate positive effect has been identified.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	?	The project could potentially improve the reliability and efficiency of the transport network which would have a resultant positive impact on supporting and contributing to local economic growth. However, further classification is required for this project.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	++	This project will improve junction access to the A1, which will aid both private use cars as well as public transport joining the A1. The project has the potential to reduce road traffic congestion by improving the accessibility. The project also does not promote sustainable modes of transport; however, it will enable public transport to be more efficient and reliable. Overall a moderate positive effect has been identified.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	-	The project is unlikely to impact designated sites, green belt or ancient woodlands. There could be impacts to Grade 3 agricultural land experienced from junction updates and where permanent land-take is required, this could have a negative impact on habitats. Therefore, overall minor negative impacts are anticipated.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	- / 0	The project is located in an area of no historic features. However, there could be minor negative impacts on buried archaeology from the junction updates, therefore a neutral to minor negative effect is anticipated.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	0	The project not situated within a conservation area, therefore replacing the junction is unlikely to impact the current diversity and distinctiveness of the landscape and townscape character, therefore a minor negative effect is anticipated.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	-	The project is likely to require land take consisting of Grade 3 agricultural land to replace the junction. A minor negative impact has therefore been identified for the protection and conservation for the quality of soils.
10. Protect and enhance the quality of the water environment	? / -	The enhancements to the road network at this location are likely to take place on agricultural land, therefore this will have a negative impact by increasing the impermeable surface area which would increase the potential for contaminated run-off. However, the updates required to the road network will require updated drainage which, although minor could have a potentially positive impact on the quality of the water environment through implementation of sustainable drainage (for example, SuDS).
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	The project is located in an area unaffected by flood risk. However, the project would increase the impermeable surface area through the junction replacement. Appropriate drainage will need to be considered as part of the project.
12. Protect and improve local air quality, particularly in the AQMAs	+ / ++	The junction replacement at Wittering into the A1 is not located in an AQMA. The upgrade would also have a positive impact on reducing localised congestion. Therefore, a minor to moderate positive impact has been identified.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	0 / +	This project is unlikely to minimise GHG emissions dramatically. The scheme would ease congestion, therefore impacts to GHG emissions would be relatively low. Therefore, a neutral to minor positive impact is anticipated.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The project is not located in an area identified as being at risk from flooding. However, increasing the impermeable surface area through junction improvements could increase the risk of flooding by increasing run-off rates. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	0 / +	The project aims to replace the current infrastructure from a grade crossing to a grade separated junction. This would be updating the current infrastructure, therefore an overall neutral to minor positive effect is anticipated.

Summary:

The project is to improve the junction at Wittering where it joins the A1, upgrading from a grade crossing to a grade separated junction. There is likely to be improvements to the local air quality and also the health and safety of the road network where traffic is joining or leaving the A1. This improvement to the infrastructure will also aid public transport. There are likely to be negative impacts on the conservation of quality of soils, minimising the loss of agricultural land and maintaining the quality. There are potential negative impacts on buried heritage assets and also in relation to flood risk, although effects are uncertain.

Table 11: Lynch Wood Phase II

Intervention name	Lynch Wood Phase II
Further Information	Capacity improvements in the vicinity of Lynchwood Business Park.
Local Authority	Peterborough
Current status	
Location	Alwalton, A605 Oundle Road
Baseline	<ul style="list-style-type: none">Two listed buildingsAgricultural Land Grade 3

SEA Objectives	Project Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	0	This project does not aim to improve the health of the population; however, the project suggests capacity improvements to resolve severe delays that are currently experienced on the approach to the Business Park. Although there are no AQMAs at the project location, by improving capacity would result in minor positive effects to the local air quality. However, the benefits for health are not likely to be significant therefore a neutral effect has been identified.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+ / 0	The project aims to provide capacity improvements in the vicinity of the Business Park which currently employs approximately 4,000 staff. By increasing the capacity of the transport network at this location will aid health and safety by reducing the congestion. However, a result of additional infrastructure could mean be a potential increase in the amount of private road users which could cause an increase in road related accidents, therefore overall a neutral to minor positive effect is anticipated.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	++	This project will improve accessibility to key employment services at the project location by providing capacity improvements in the vicinity to the business park. The project does not improve accessibility to key services or recreational areas, therefore an overall moderate positive effect has been identified.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	++	The project will improve accessibility to the local business park and consequently reduce localised congestion, which will result in a reliable and efficient transport network for approximately 4,000 staff who utilise the business park. This infrastructure improvement will in turn support and contribute to local economic growth.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	0 / -	This project will provide improved infrastructure in the vicinity of the business park to reduce congestion caused by the approximately 4,000 staff who use the business park. However, improving the capacity could result in a potential increase in the number of private car users and potentially users of public transport. The project does not promote the use of sustainable modes of transport, therefore an overall neutral to minor negative effect is anticipated.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	-	The project is unlikely to impact designated sites, green belt or ancient woodlands. There could be minor impacts to Grade 3 agricultural land experienced from widening the road. Permanent land-take, where required, would have a negative impact on habitats. Therefore, overall minor negative impacts are anticipated.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	-	The project is within close proximity to two Grade II listed buildings located on the roadside. These buildings could experience minor negative effects from vibration caused by increased traffic or from the construction of additional lanes. There could also be a minor negative impact on buried archaeology from widening the roads. The project is within the Alwalton Conservation Area which could have a negative impact on the townscape.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	-	The project is partially situated within the Alwalton Conservation Area, therefore improving the road network will reduce congestion, however, the project could see an increase in the number of vehicles on the road. It is anticipated that the project will have a negative impact on the current diversity and distinctiveness of the landscape and townscape character of the Alwalton Conservation Area, therefore a minor negative effect is anticipated.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	-	The project could potentially require permanent land-take consisting of Grade 3 agricultural land to enhance the road network to cope with improvements to capacity on the approach to the Lynchwood Business Park. A minor negative impact has therefore been identified for the protection and conservation for the quality of soils.
10. Protect and enhance the quality of the water environment	? / -	The enhancements to the road network at this location are likely to take place on agricultural land, therefore this will have a negative impact by increasing the impermeable surface area. This has the potential increase the risk of contaminated run off. However, the updates required to the road network will require updated drainage which, although minor could have a potentially positive impact on the quality of the water environment through implementation of sustainable drainage (for example, SuDS).
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	The project is situated within Flood Zone 1. Therefore, it is at a low risk of flooding. However, as the project will lead to an increase in the impermeable area, it may contribute to the risk of flooding. Appropriate drainage will need to be considered as part of the project.
12. Protect and improve local air quality, particularly in the AQMAs	++	Currently, the local area experiences heavy road congestion localised around the business park, therefore the project aims to resolve the severe delays on the approach to the business park. Although there is no AQMA in the local area, by reducing the congestion will have a moderate positive impact on the air quality for the local residents.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough’s contribution to climate change	+	Currently, the local area experiences heavy road congestion, therefore the project aims to resolve the severe delays on the approach to the business park. Reducing the amount of congestion and queuing into the business park will reduce the amount of time cars are idle in queues. However, by improving access to the business park and reducing queues in this area, could result in an increase in A605 road users. Overall, it is anticipated that the project would have a minor positive effect on minimising GHG emissions for the local area and Combined Authority.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The project will increase the area of impermeable surface by updating current infrastructure to cope with capacity into the business park. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	+	The project aims to update the current infrastructure to improve capacity and reduce congestion currently experienced. This would be utilising the current infrastructure; however, the current infrastructure may require updating to accommodate the new lanes, therefore an overall minor positive effect is anticipated.

Summary:

The project is to provide capacity improvements in the vicinity of Lynchwood Business Park, which currently employs approximately 4,000 staff. The project suggests capacity improvements to resolve severe delays that are currently experienced on the approach to the business park. There is likely to be improvements to the local air quality and also accessibility to key employment areas for the community and provide a reliable and efficient transport network. There are likely to be negative impacts on the conservation of quality of soils and minimising the loss of agricultural land. There are potential negative impacts on the protection of landscape and townscape due to the Alwalton Conservation Area within close proximity to the scheme. Other potential negative effects have been identified for the historic environment with reference to buried archaeology and the two Grade II listed buildings within close proximity to the main road and also the protection of biodiversity. Given that the project will likely increase the impermeable surface area, there is potential for it to contribute to the risk of flooding therefore appropriate drainage will need to be considered.

Table 13: A15 Paston Parkway Junction 21 Improvements

Intervention name	A15 Paston Parkway Junction 21 Improvements
Further Information	Improve capacity of roundabout.
Local Authority	Peterborough
Current status	
Location	Junction 21 on the A15 north-east of Gunthorpe
Baseline	<ul style="list-style-type: none">Section of the Car Dyke between Whitepost Road and Fen Bridge Scheduled MonumentWater environment – car dykeAgricultural Land Grade 3Flood zone 1

SEA Objectives	Project Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	0	This project does not aim to improve the health of the population; however, the project suggests capacity improvements to relieve congestion at this junction. The project not situated within an AQMA. The project suggests easing congestion which would improving air quality, however the benefits to health is likely to be insignificant therefore a neutral impact has been identified.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+	The project aims to improve capacity at Junction 21 on the A15 to ease congestion and any delays currently experienced along this road. By increasing the capacity of the transport network at this location will aid health and safety by reducing the congestion. Therefore, overall a minor positive effect is anticipated.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	++	This project will improve accessibility to key employment services and housing by providing better infrastructure to cope with the current volumes of traffic experienced along the A15, specifically at Junction 21. Therefore, an overall moderate positive effect has been identified.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	++	The project will improve accessibility to the local employment areas and housing and will consequently reduce localised congestion along the A15 at Junction 21, which will result in a reliable and efficient transport network. This infrastructure improvement will in turn support and contribute to local economic growth, therefore an overall moderate positive effect has been identified.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	++	This project will improve capacity at Junction 21 on the A15 to ease congestion currently experienced in this area. This will help improve bus journey times and facilitate potential bus priority measures, allowing a more efficient transport network for public transport and make public transport more reliable. Overall a moderate positive effect has been identified.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	0 / -	The project is unlikely to impact designated sites, green belt or ancient woodlands. There could be impacts to Grade 3 agricultural land experienced from widening the current road network. Therefore, overall neutral to minor negative impacts are anticipated.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	0 / -	The project is within close proximity to a Scheduled Monument. Additionally, there could be minor negative impacts on buried archaeology from widening the road network, therefore a minor negative effect is anticipated.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	-	The project not situated within a conservation area, however, the project is within close proximity to a Scheduled Monument would could affect the setting. Additionally, there could be minor negative impacts on buried archaeology from widening the road network, therefore a minor negative effect is anticipated.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	-	The project is could require land take consisting of Grade 3 agricultural land. A minor negative impact has therefore been identified for the protection and conservation for the quality of soils.
10. Protect and enhance the quality of the water environment	? / -	The enhancements to the road network at this location are likely to take place on agricultural land, therefore this will have a negative impact by increasing the impermeable surface area. This has the potential increase the risk of contaminated run off. However, the updates required to the road network will require updated drainage which, although minor could have a potentially positive impact on the quality of the water environment through implementation of sustainable drainage (for example, SuDS).
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	The project is located Flood Zone 1 therefore it is at a low risk of flooding. However, given that the project will increase the impermeable surface area, it has the potential to contribute to the risk of flooding. Appropriate drainage will need to be considered as part of the project.
12. Protect and improve local air quality, particularly in the AQMAs	+ / ++	The improvements at Junction 21 aims to reduce current levels of congestion and idle traffic. This combined with no AQMA for the area would result in a moderate positive impact, however the increase in capacity of Junction 21 could also see an increase in private road users, therefore an overall, a minor to moderate positive impact has been identified.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	+	Road congestion is currently experienced along the A15, the project aims to resolve the severe delays occurring at Junction 21. Reducing the amount of congestion around this junction will reduce the amount of time cars are idle in queues. However, by improving junction capacity and reducing congestion in this area, this could result in an increase in road users. However overall, it is anticipated that the project would have a minor positive effect on minimising GHG emissions for the local area and Combined Authority.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The project will increase the area of impermeable surface by improving infrastructure with regards to capacity around Junction 21. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	+	The project aims to update the current infrastructure to ease the congestion currently experienced. This would be utilising the current infrastructure; however, the current infrastructure may require updating to accommodate the new lanes, therefore an overall minor positive effect is anticipated.

Summary:

The project aims to improve capacity of the roundabout at Junction 21 of the A15 to resolve severe delays that are currently experienced on the A15. There is likely to be improvements to the local air quality and also accessibility to key employment areas for the community and provide a reliable and efficient transport network. There are likely to be negative impacts on the conservation of quality of soils, minimising the loss of agricultural land and maintaining the quality of soils. Other potential negative effects have been identified for the historic environment with reference to buried archaeology associated with land-take and potential impacts to biodiversity. Junction 21 is located within Flood Zone 1, however as it will increase the impermeable surface areas there is potential for the project to contribute to the risk of flooding. There may also be an increase in contaminated run-off. Appropriate drainage will therefore need to be considered as part of the project.

Table 14: A16 Norwood Dualling

Intervention name	A16 Norwood Dualling
Further Information	Provide roundabout access off the A16 into the proposed Norwood development and dual the existing section of the A16 between there and its roundabout with the A47 which would also be improved. Enable the development of Norwood comprising 2,000 houses, which would otherwise be difficult to bring forward due to developer cash flow issues.
Local Authority	Peterborough
Current status	Pre-feasibility
Location	Norwood development site located off of the current A16 junction with the A47
Baseline	<ul style="list-style-type: none">• Dogsthorpe Star Pit SSSI and LNR• Section of the Car Dyke between Whitepost Road and Fen Bridge Scheduled Monument• Dogsthorpe Star Pit water body• Agricultural Land Grade 3• Flood Zone 1

SEA Objectives	Project Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	- / +	This project does not aim to improve the health of the population; however, the project suggests capacity improvements for the projected increase in cars due to the Norwood development site. The project not situated within an AQMA. The project suggests easing potential congestion which would result in a minor positive impact with regards to health by improving air quality. However, the project has the potential to attract more vehicles which could reduce air quality and therefore negatively impact health.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	- / +	The project aims to dual the A16 from Norwood development site to the A47 with roundabout access off the A16 and improving the A47/A16 junction to ease potential congestion and any delays. By increasing the capacity of the transport network at this location will aid health and safety by reducing the congestion. However, a result of increased capacity infrastructure there could be a potential increase in the amount of road users which could cause an increase in road related accidents, therefore a mixed positive and negative effect has been identified.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	++	This project will improve accessibility to key employment services and housing by providing better infrastructure to cope with the current volumes of traffic experienced along the A16. The Norwood development will only increase volumes of traffic, therefore improving the infrastructure will help to cope with anticipated congestion along these main roads and junctions. Therefore, an overall moderate positive effect has been identified.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	++	The project will improve accessibility to the local employment areas and housing and will consequently reduce predicted localised congestion along the A16 between Norwood development site and the A47, which will result in a reliable and efficient transport network. This infrastructure improvement will in turn support and contribute to local economic growth.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	++	This project will dual the A16 between Norwood development site and the A47 junction to ease congestion currently experienced, and congestion that is predicted to worsen with developments like Norwood being introduced in this area. The dualling aspect of the project could see an increase in the number of private car users using the A16, but it could also allow a more efficient transport network for public transport and make public transport more reliable. Overall a moderate positive effect has been identified.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	- - / -	The project is unlikely to impact green belt or ancient woodlands. However, Dogsthorpe Pstar Pit SSSI and LNR are within 2km of the scheme location. There could be impacts to Grade 3 agricultural land experienced from widening the road and junction updates. In addition, where permanent land-take is required there could be negative impacts on habitat anticipated. Therefore, overall minor to moderate negative impacts are anticipated.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	- - / -	The project is within close proximity to a Scheduled Monument. There is the potential for negative effects to the scheduled monument depending on the exact location of the roundabout. Additionally, the dualling aspect of the project could have negative impacts on buried archaeology. Therefore, a minor to moderate negative effects are anticipated.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	-	There is likely to be minor negative effects to the landscape as a result of this project as it will require land-take from agricultural land to dual the A16..
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	- -	The project is likely to require land take consisting of Grade 3 agricultural land to dual the A16. A moderate negative impact has therefore been identified for the protection and conservation for the quality of soils as the scheme has potential to impact upon 'best and most versatile' agricultural land.
10. Protect and enhance the quality of the water environment	? / -	The enhancements to the road network at this location are likely to take place on agricultural land, therefore this will have a negative impact by increasing the impermeable surface area. This could result in an increase in contaminated run-off. However, the updates required to the road network will require updated drainage which, although minor could have a potentially positive impact on the quality of the water environment through implementation of sustainable drainage (for example, SuDS).
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	The project is situated in an area affected by Flood Zone 1 and Dogthorpe Star Pit water body. By increasing the impermeable surface area, the project could result in increased flood risk. Appropriate drainage will need to be considered as part of the project.
12. Protect and improve local air quality, particularly in the AQMAs	+ / ++	The dualling of the A16 aims to reduce current levels and predicted levels of congestion and idle traffic. This combined with no AQMA for the area would result in a moderate positive impact, however the increase in capacity of the A16 could also see an increase in private road users, therefore an overall, a minor to moderate positive impact has been identified.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	+	Road congestion is currently experienced along the A16 with the projection of congestion increasing with Norwood development site. The project aims to resolve the severe delays occurring. Reducing the amount of congestion along the A16 will reduce the amount of time cars are idle in queues. However, by dualling the A16 and reducing congestion in this area, this could result in an increase in road users. However overall, it is anticipated that the project would have a minor positive effect on minimising GHG emissions for the local area and Combined Authority.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The project will increase the area of impermeable surface by adding more lanes around the A16, increasing the potential flood risk. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.

SEA Objectives	Project Assessment	Summary of Effects
15. Maximising the use and lifespan of existing transport infrastructure	+	The project aims to update the current infrastructure along the A16 and roundabout with the A47 with new infrastructure in the form of a roundabout along the A16 to ease the congestion currently experienced also projected congestion. This would be utilising the current infrastructure; however, the current infrastructure may require updating to accommodate the new lanes, therefore an overall minor positive effect is anticipated.

Summary:

The project aims to dual the A16 from Norwood development site to the A47 with a new roundabout off the A16 into the proposed Norwood development and update the roundabout where the A16 and A47 meet. The project suggests capacity improvements to resolve severe delays that are currently experienced and are predicted to worsen on the A16. There is likely to be improvements to the local air quality and also accessibility to key employment areas for the community and provide a reliable and efficient transport network. There are likely to be negative impacts on the conservation of quality of soils as the project requires permanent land-take of Grade 3 agricultural land. Negative impacts are also anticipated for the protection of landscape and townscape. Other potential negative effects have been identified for the historic environment with reference to buried archaeology and setting impact on the scheduled monument, as well as potential negative impacts on designated sites close to the scheme site. Additionally, the scheme is located Flood Zone 1, however by increasing the impermeable surface area has the potential to contribute to the risk of flooding.

Table 15: A1139 Fletton Parkway Junction 3-3a Widening

Intervention name	A1139 Fletton Parkway Junction 3-3a Widening
Further Information	Widen parkway to D3-lane
Local Authority	Peterborough
Current status	
Location	Hampton
Baseline	<ul style="list-style-type: none">Orton Pit SAC and SSSIRomano-British settlement SE of Orton Longueville Scheduled MonumentFletton Lake and Stanground Lode waterbodiesFlood Zone 3

SEA Objectives	Project Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	0	The project has the potential to reduce congestion and therefore improve air quality. However, it is unlikely that the widening of the parkway between junctions 3 and 3a will have an effect on the health of the population. Therefore, a neutral effect is anticipated.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+	Improvements to the capacity of the parkway between these two junctions will have positive effects on the health and safety as it will ease congestion and could result in fewer accidents. Therefore, a minor positive effect is anticipated.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+	Widening of the parkway between these junctions will have positive effects on reducing congestion which will help to improve accessibility to key services, employment and recreational areas. Therefore, a minor positive effect is anticipated.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+	By widening the road, there is likely to be positive effects on reducing congestion which will help to improve reliability and efficiency of the transport network. This is likely to have a positive impact on supporting and contributing to the local economic growth of the area. Therefore, a minor positive effect is anticipated.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	+	Improvements to the capacity of the parkway by widening the road will have positive effects on reducing congestion. This will make the road network more efficient as well as helping public transport to be more reliable and efficient. A minor positive effect has therefore been identified.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	- - / -	Orton Pit SAC/SSSI designated site is located adjacent to the project site. There is potential for minor to moderate negative effects on species, and the potential for habitat loss. There is no green belt land-take associated with this project.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	-	There is a scheduled monument within close proximity of the junction. There is potential for the setting to be affected by the project therefore a minor negative effect has been identified.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	-	Widening the parkway between these two junctions will reduce congestion which may have positive effects on the setting of the landscape. The addition of new infrastructure will alter the landscape, however, given that there is an existing busy road effects are considered minor.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	0	The junction widening at Junction 3-3a and its upgrade are located in an area classified as urban land use or non-agricultural. Therefore, neutral effects are anticipated.
10. Protect and enhance the quality of the water environment	? / -	There are a number of waterbodies located adjacent to the scheme. The enhancements to the road network between are likely to result in an increase in the impermeable surface area which may lead to an increase in contaminated run-off. However, the updates required to the road network will require updated drainage which, although minor could have a potentially positive impact on the quality of the water environment through implementation of sustainable drainage (for example, SuDS).
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	The project is located in Flood Zone 3 and therefore is at a higher risk of flooding. Given the project would increase the impermeable surface area to allow for greater capacity at the junction, there is potential that the project could further contribute to the risk of flooding. Appropriate drainage will need to be considered as part of the project.
12. Protect and improve local air quality, particularly in the AQMAs	+	The project is not located in an area with an AQMA. This coupled with the improvements in capacity by widening Junction 3 – 3a will reduce congestion and cars queuing, which will result in minor improvements to the air quality. Therefore, a minor positive effect has been identified.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough’s contribution to climate change	+	The project looks to widen the parkway between these two junctions which will help to ease congestion. Reducing the congestion will help to reduce GHG emissions slightly but could also see an increase in road users, therefore a minor positive effect is anticipated.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The project is located in an area identified as being at risk from flooding. Therefore, increasing the impermeable surface area through adding additional lanes to widen the parkway could increase the risk of flooding. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	+	The project aims to update the current infrastructure to improve capacity on the parkway to ease the congestion. This would be utilising the current infrastructure; however, it will also be updating the current infrastructure and maximising its use, therefore an overall minor positive effect is anticipated.

Summary:

The project is to widen the Fletton Parkway to D3-lane to improve the capacity of the interchange. There is likely to be minor positive effects to improvements to the local air quality, GHG emissions, health and safety by reducing congestion. Improvements are also anticipated with regards to improving accessibility and providing an efficient and reliable transport network. Minor negatives are expected with regard to landscape and townscape character, risk of the infrastructure from and its contribution to flooding, the historic environment with reference to the scheduled monument and biodiversity with a designated site close to the project site.

Table 16: A1139 Fletton Parkway Junction 3 Improvements

Intervention name	A1139 Fletton Parkway Junction 3 Improvements
Further Information	Improve the capacity of the interchange.
Local Authority	Peterborough
Current status	
Location	Hampton
Baseline	<ul style="list-style-type: none">Orton Pit SAC and SSSIRomano-British Settlement SE of Orton Longueville Scheduled MonumentFletton Lake and Stanground Lode waterbodiesFlood Zone 3

SEA Objectives	Project Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	0	The project has the potential to reduce congestion and therefore improve air quality. However, it is unlikely that the effect on the health of the population will be insignificant therefore a neutral effect is anticipated.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+	Improvements to the capacity of the interchange will have positive effects on the health and safety of this junction as it will ease congestion and could result in fewer accidents. Therefore, a minor positive effect is anticipated.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+	Improvements to the capacity of the interchange will have positive effects on reducing congestion which will help to improve accessibility to key services, employment and recreational areas. Therefore, a minor positive effect is anticipated.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+	Improvements to the capacity of the interchange will have positive effects on reducing congestion which will help to improve reliability and efficiency of the transport network which will have a positive impact on supporting and contributing to the local economic growth of the area. Therefore, a minor positive effect is anticipated.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	+	Improvements to the capacity of the interchange will have positive effects on reducing congestion therefore making the road network more efficient. This also has the potential to make public transport more reliable and efficient therefore a minor positive effect has been identified.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	- - / -	Orton Pit SAC/SSSI is located adjacent to the project site. There is potential for minor to moderate negative effects on species, and the potential for habitat loss. There is no green belt land-take associated with this project.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	-	There is a scheduled monument within close proximity of the junction. There may be effects on the setting of the scheduled monument as a result of this project therefore a minor negative effect has been identified.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	-	Increasing the capacity of the junction will reduce congestion which may have positive effects on the setting of the landscape. The addition of new infrastructure will alter the landscape, however, given that there is an existing busy road effects are considered minor.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	0	The Junction 3 and its upgrade are located in an area classified as urban land use or non-agricultural. Therefore, neutral effects are anticipated.
10. Protect and enhance the quality of the water environment	? / -	There are a number of waterbodies located adjacent to the scheme. The enhancements to the road network between are likely to result in an increase in the impermeable surface area which may lead to an increase in contaminated run-off. However, the updates required to the road network will require updated drainage which, although minor could have a potentially positive impact on the quality of the water environment through implementation of sustainable drainage (for example, SuDS).
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	The project is located in Flood Zone 3 and therefore is at a higher risk of flooding. Given the project would increase the impermeable surface area to allow for greater capacity at the junction, there is potential that the project could further contribute to the risk of flooding. Appropriate drainage will need to be considered as part of the project.
12. Protect and improve local air quality, particularly in the AQMAs	+	The project is not located in an area with an AQMA. The improvements in the capacity of the interchange at Junction 3 will likely reduce congestion and cars queuing, which will result in minor improvements to the air quality. Therefore, a minor positive effect has been identified.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	+	The project looks to improve capacity at this junction which will help to ease congestion. Reducing the congestion will help to reduce GHG emissions slightly but could also see an increase in road users, therefore a minor positive effect is anticipated.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The project is located in an area identified as being at risk from flooding and will result in an increase in the impermeable surface. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	+	The project aims to update the current infrastructure to improve capacity of the interchange to ease the congestion. This would be utilising the current infrastructure; however, it will also be updating the current infrastructure, therefore an overall minor positive effect is anticipated.

Summary:

The project is to upgrade Junction 3 of the Fletton Parkway to improve the capacity of the interchange. There is likely to be minor positive effects to improvements to the local air quality, GHG emissions, health and safety by reducing congestion. Improvements are also anticipated with regards to improving accessibility and providing an efficient and reliable transport network. Minor negatives are expected with regard to landscape and townscape character, the historic environment with reference to the scheduled monument and biodiversity with a designated site close to the project site. Given that the project is located within Flood Zone 3 and will lead to an increase in the impermeable surface area, there is potential for the project to be at risk from flooding as well as contribute to increasing flood risk. Appropriate drainage will therefore need to be considered alongside the project.

Table 23: Eastern Industries Access Phase 1 – Parnwell Way

Intervention name	Eastern Industries Access Phase 1 – Parnwell Way
Further Information	Capacity improvements to existing infrastructure, possible dualling of link road or alternative access arrangements. Provides access to large employment area at Red Brick Farm within the Eastern Industries, enabling the creation of 6,000-8,000 jobs,
Local Authority	Peterborough
Current status	Pre-feasibility
Location	Peterborough
Baseline	<ul style="list-style-type: none">• Within SSSI impact risk zone• Adjacent to Flood Zones 2 and 3• AQMA No. 1

SEA Objectives	Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	- / +	There is potential for the project to reduce congestion by increasing the capacity of the road network. This may have positive effects on air quality and therefore lead to improvements in health. However, given that the project may lead to dualling of the link road, it may attract additional vehicles. A mixed positive and negative effect has therefore been identified.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	- / +	Minor positive effect on the safety of the transport network is expected from improving access to Eastern Industries where the road is used by both private cars and heavy goods vehicles. However, if the project attracts additional vehicles to the area, there may be an increase in the risk of accidents occurring. A mixed positive and negative effect has therefore been identified.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	++	Moderate positive effect on accessibility is expected from the increased capacity access to Eastern Industries which is a large employment area.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+++	Major positive effect is expected from the proposed capacity improvement which may improve the reliability and efficiency of the transport network, supporting the local economic growth and competitiveness, given that Eastern Industries is a large employment area. It may also help to support the creation of 6,000-8,000 new employment opportunities.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	++	A moderate positive effect is expected as the project is expected improve the capacity of Parnell way or with alternative access arrangement, thereby improving congestion. However, this project does not promote the use of sustainable modes of transport.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	-	A minor negative effect is expected as improved road capacity may cause habitat fragmentation and/or deterioration in habitat environment and the connection between habitats and species from increased traffic volume, especially when the project is situated within a SSSI impact risk zone.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	? / -	While there is no existing designated historic assets within close proximity of the proposed project, there is a risk/potential for the discovery of historic resources from excavation during construction.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	-	Potential minor negative effect on the landscape and townscape character is expected from the widening of Parnell Way or redirection of traffic to other roads.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	-	Minor negative effect on the quality of soil is expected as increased traffic and potential road widening may cause soil compaction and/or erosion. However, the project is not expected to cause any loss of agricultural / greenfield land, and unlikely to have opportunities in remediating contaminated land.
10. Protect and enhance the quality of the water environment	? / -	There is potential for the project to affect the water environment given it is likely to increase the impermeable surface area which could lead to an increase in contaminated run-off. However, the updates required to the road network will require updated drainage which, although minor could have a potentially positive impact on the quality of the water environment through implementation of sustainable drainage (for example, SuDS).
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	Considering the Parnell Way is located next to Flood Zone 2 and 3 there is potential for the project to be at a higher risk of flooding. In addition, it is likely to increase the impermeable surface area which has the potential to contribute to the risk of flooding. Appropriate drainage will need to be considered as part of the project.
12. Protect and improve local air quality, particularly in the AQMAs	-	Parnell Way is located within AQMA No.1, and the increasing road capacity to accommodate more traffic will lead to increased air pollution from vehicular emission, especially if the number heavy good vehicles are expected to increase. However, the capacity improvements may reduce emissions associated with idling cars in traffic jams. Therefore, a moderate negative effect is expected.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	--	The increase of road capacity is expected to allow for more road traffic, leading to an increase in GHG emissions and Peterborough's contribution to climate change. However, the capacity improvements may reduce emissions associated with idling cars in traffic jams. Therefore, a moderate negative effect is expected.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	Subject to the final capacity improvement arrangements, considering the project is located next to Flood Zone 2 and 3, there is a potential for minor negative effect on flood risk from the removal of vegetation/land clearance (albeit small extent) for road widening. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	++	Moderate positive effect is expected as capacity improvement is expected to further maximise the use and lifespan of existing road.

Summary:

Moderate to major positive effects are expected for existing road network and road users (associated with improved accessibility and safety) from proposed capacity improvement. However, major negative effects are expected on air quality and contribution to climate change from the improved capacity with increased traffic volume. There is also potential for the project to be contribute to the risk of flooding given that it will increase the impermeable surface area. Appropriate drainage will need to be considered as part of the project.

Table 24: University and Fengate South Access

Intervention name	University and Fengate South Access
Further Information	Package of capacity improvements to existing infrastructure, possible road widening or junction improvements focusing on Southern Fengate.
Local Authority	Peterborough
Current status	
Location	Fengate in Peterborough
Baseline	<ul style="list-style-type: none">Nene Washes Ramsar Site, SSSI, SAC and SPAFlood zones 2 and 3AQMA No. 1

SEA Objectives	Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	0	Capacity improvements may result in improvements to congestion which could have positive effects on air quality. However, the benefits for human health is likely to be insignificant therefore a neutral effect has been identified.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+	There may be minor positive effects on the health and safety of the transport network if existing constraints or hazards are also identified and addressed in the process of improving existing road network.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+	Minor positive effects on accessibility are expected with improved road network capacity.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+	Minor positive effects are expected as the improved road capacity will increase the efficiency of transport network, supporting and contributing to local economic growth and competitiveness
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	+	Although the project is expected to reduce traffic congestion by improving existing infrastructure capacity, it does not reduce the need to travel by car or promote sustainable transport modes; therefore, a minor positive impact has been identified.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	--	The project is in close proximity to the Nene Washes Ramsar site (SSSI, SAC, SPA), road works and increased traffic are expected to increase disturbance to habitat and species within and/or traveling to and from the designated site. Therefore, a moderate negative effect has been identified.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	? / -	There are no listed historic features around the proposed project area. However, subject to the details of improvement works to be proposed, there is still a potential for discovery during construction (excavation).
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	0	While details of the improvement works are to be confirmed, the overall townscape character around Fengate is not expected to be affected from road widening or junction improvement. Therefore, neutral impact has been identified.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	-	Minor negative effect on the quality of soil is expected as increased traffic and potential road widening and junction improvements may cause soil compaction and/or erosion. However, the project is not expected to cause any loss of agricultural / greenfield land, and unlikely to have opportunities in remediating contaminated land.
10. Protect and enhance the quality of the water environment	? / -	Given that the capacity improvements may result in the widening of the road, there is potential for the impermeable surface area to be increase. However, the updates required to the road network may require updated drainage which, although minor could have a potentially positive impact on the quality of the water environment through implementation of sustainable drainage (for example, SuDS).
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	Parts of Fengate South is located within Flood Zone 2 and 3 therefore the transport infrastructure is likely to be at a higher risk of flooding. The project may increase the impermeable surface area and therefore contribute to the risk of flood. Appropriate drainage will need to be considered alongside the project.
12. Protect and improve local air quality, particularly in the AQMAs	- / +	University and Fengate South is located within AQMA No.1, potential negative effects on local air quality from road capacity improvement which will lead to increased road traffic and air pollution. However, the capacity improvements may reduce emissions associated with idling cars in traffic jams. Therefore, a moderate negative effect is expected.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	- / +	Moderate negative effect is expected as increased capacity is expected to result in increase in GHG emission from increased traffic volume, and also increase Peterborough's contribution to climate change. However, the capacity improvements may reduce emissions associated with idling cars in traffic jams.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	Subject to the final capacity improvement arrangements, considering parts of Fengate South is located within Flood Zone 2 and 3, there is a potential for negative effect on flood risk from the removal of vegetation/land clearance for road widening. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	+	Improving capacity is expected to maximise the use and lifespan of existing transport infrastructure, therefore a minor positive impact has been identified.

Summary:

Increasing existing road network capacity will have positive effects on the efficiency of transport networks thereby improving accessibility to key services, employment area, thus supporting local economic growth. There is potential that the improved capacity will reduce congestion and therefore improve air quality and reduce GHG emissions. However, there is potential for the capacity improvements to attract more vehicles which could result in negative effects. The health benefits from the improvements in air quality are not likely to be significant but the health and safety of the road network will likely improve. There is potential for negative effects on biodiversity, the historic environment, soils, the water environment, flooding and climate resilience.

Table 32: Smart Cities Peterborough

Intervention name	Smart Cities Peterborough
Further Information	Continuation of Smart Cities projects.
Local Authority	Peterborough
Current status	Pre-feasibility
Location	Peterborough
Baseline	Not Applicable

SEA Objectives	Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	++	The transport projects under the Smart Cities Peterborough are likely to promote public and active modes of transport. Active modes of transport have the potential to directly improve health and public transport may result in air quality improvements and therefore health benefits through reduced reliance on private car.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+	Through reducing the reliance on private cars, the projects as part of the Smart Cities remit have the potential to indirectly benefits the health and safety of the transport network as the likelihood of accidents may be reduced.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	++	The Smart Cities projects have the potential to improve access to key services in sustainable, active and innovative ways.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	++	By making Peterborough a more innovative city in terms of transport as well as within other spheres, the city is likely to be more attractive for business. This will help to boost economic growth. Access is likely to be improved and transport is likely to be more efficient therefore making businesses more competitive and efficient.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	++	The Smart Cities Peterborough projects are likely to prioritise and promote active and public transport over private cars. This will likely be done in an innovative way therefore encouraging people to use these modes over using private car. Congestion will therefore be reduced.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	? / -	There may be indirect positive effects for biodiversity due a decrease in the number of private cars through promoting public transport. However, there is potential for negative effects on biodiversity, although this is dependent on the type, exact location and design of projects proposed under this remit.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	? / -	The historic environment has the potential to be negatively affected by the infrastructure improvements which may be proposed as part of this project. However, there is potential for negative effects, although this is dependent on the type, exact location and design of projects proposed under this remit.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	? / -	The landscape and townscape has the potential to be negatively affected by the infrastructure improvements which may be proposed as part of this project. However, there is potential for negative effects, although this is dependent on the type, exact location and design of projects proposed under this remit.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	? / -	Soils, agricultural and greenfield land have the potential to be negatively affected by the infrastructure improvements which may be proposed as part of this project. However, there is potential for negative effects, although this is dependent on the type, exact location and design of projects proposed under this remit.
10. Protect and enhance the quality of the water environment	? / -	The water environment has the potential to be negatively affected by the infrastructure improvements which may be proposed as part of this project. However, there is potential for negative effects, although this is dependent on the type, exact location and design of projects proposed under this remit.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	The infrastructure improvements as part of this project has the potential to be negatively affected by flood risk and also has the potential to contribute to the risk of flooding. However, there is potential for negative effects, although this is dependent on the type, exact location and design of projects proposed under this remit.
12. Protect and improve local air quality, particularly in the AQMAs	++	It is likely that active and sustainable modes of transport will be prioritised under the Smart Cities Peterborough remit therefore air quality improvements are likely.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	++	It is likely that active and sustainable modes of transport will be prioritised under the Smart Cities Peterborough remit therefore reductions in GHG emissions are likely.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	There is potential for the infrastructure improvements to affect climate resilience. However, this will depend on the type, exact location and design of the improvements.
15. Maximising the use and lifespan of existing transport infrastructure	+	The Smart Cities Peterborough initiative has the potential to implement innovative ways to use existing infrastructure to its full potential.

Summary:

Given that the aim of the Smart Cities Peterborough is to deliver a more sustainable city to live and work in, the transport projects are likely to promote active and public modes of transport over using private car. This is likely to result in air quality improvements and GHG reductions. Health benefits are also likely to occur as a result of active travel and also through improving air quality. The effects on biodiversity, the historic environment, landscape and townscape, the water environment, flooding, soils and climate resilience are uncertain given that the exact type, location and design of the projects is unknown. However, it is likely that they will take a holistic approach.

Table 35: North Westgate Redevelopment

Intervention name	North Westgate Redevelopment
Further Information	Highway improvements are still being determined and these will be developed as part of the master planning process
Local Authority	Peterborough
Current status	Pre-feasibility (2021-25)
Location	North Westgate Redevelopment extends from Bourges Boulevard across to Lincoln Road, and from Bright Street on the north side to Westgate at the south.
Baseline	<ul style="list-style-type: none">Listed buildings within the proximity of the development areaUrban Grade Agricultural LandFlood Zone 1River Nene approximately 1km from development area

SEA Objectives	Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	+	The highway improvements may reduce congestion which could result in improvements to air quality and benefits for health. Minor positive effects have been identified.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+	There may be indirect positive effects on the health and safety of the road network as a result of the highway improvements associated with the North Westgate Redevelopment.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+	The highway improvements associated with the North Westgate Redevelopment will likely increase accessibility, linking up this new mixed use development with other areas of the city.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+	The highway improvements will help to increase the accessibility to this new development. This will likely encourage businesses to locate there and attract visitors, benefitting and contributing to the local economy.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	+	There may be improvements to road traffic congestion as a result of the highway improvements. The North Westgate Development should consider accessibility from active and sustainable modes of transport alongside the highway improvements.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	0	There is unlikely to be any effects on biodiversity as a result of this project.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	? / -	The project has the potential to negatively affect the historic environment. There a number of listed buildings within the proximity of the development area therefore improvements to the road surrounding the development site may have negative effects on the setting of these buildings.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	- / +	The townscape may be negatively affected during the construction phase of the highway improvements. However, there is potential for the improvements to reduce congestion and improve accessibility which will likely lead to improvements for the townscape. Mixed effects have been identified.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	0	There is unlikely to be any effects on soils given the works will likely occur within a built-up urban area.
10. Protect and enhance the quality of the water environment	0	There is unlikely to be any effects on the water environment given the works will likely occur within a built-up urban area and appropriate drainage will likely be in place. There may be additional drainage required as part of the works and there is potential to consider Sustainable Urban Drainage Systems (SuDS).
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	It is unlikely that the works will contribute to the risk of flooding given they will likely occur within a built-up area and appropriate drainage will likely be in place. There may be additional drainage required as part of the works and there is potential to consider SuDS. The North Westgate Development is located in Flood Zone 1 therefore the connecting highways are likely to be at a lower risk of flooding. However, there is an area of Flood Zone 2 and 3 to the south therefore if the improvements extend to this area, there may be a higher risk of flooding.
12. Protect and improve local air quality, particularly in the AQMAs	+	The project has the potential to result in benefits for air quality if the highway improvements lead to a reduction in congestion.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	+	The project has the potential to result GHG reductions if the highway improvements lead to a reduction in congestion.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	0	There is unlikely to be any effects on climate resilience as a result of the project.
15. Maximising the use and lifespan of existing transport infrastructure	+	By improving the existing highways around the North Westgate Development site, the use and efficiency of the road network will likely be improved and its use maximised.

Summary:

The project aims to improve the highways around the proposed North Westgate Development in the city centre of Peterborough. The improvements have the potential to reduce congestion in this area of the city which will likely benefits air quality, GHG emissions and maximise the use and efficiency of the road network. The project will likely increase the accessibility of this development, connecting it with other areas of the city, which will help to contribute to the local economy and success of the development. There may also be positive effects on the townscape if congestion is reduced as a result of the project, however there may negative effects to the townscape during the construction phase. There is also potential for negative effects on the historic environment. No effects are anticipated for biodiversity, soils, the water environment and climate resilience. There is potential for the highway works to be affected by flooding, however this is uncertain given the exact location is unknown.

H.2 Projects in Greater Cambridge

Table 36: Newmarket to Cambridge Track Doubling

Intervention name	Newmarket to Cambridge Track Doubling
Further Information	Additional passing bays or full double tracking to enable increase in frequency to half hourly of services between Cambridge, Newmarket and Ipswich.
Local Authority	Cambridge
Current status	
Location	Railway line from Cambridge to Newmarket and Ipswich
Baseline	<ul style="list-style-type: none">13 SSSIs: direct impact on Fulbourn Fen and Norton Wood SSSIs8 LNRs: direct impact on Coldham’s Common; Needham Lane; and Bramford Meadows LNRs3 Ancient Woodlands: Hazel Wood and Norton Wood twice (rail passing through the woodland)5 scheduled monuments55 listed buildings: 3 in Bury St Edminds; 2 near Thuston directly along railway line and Stowmarket Station is listedAgricultural Land Grades 2 and 3aPasses within Flood zone 3 on multiple occasionsRiver Kennett, River Lark and River GippingAQMA Cambridge, AQMA A14 Corridor; AQMA Newmarket; AQMA St Edmundsbury Borough; AQMA Sudbury and AQMA Ipswich No.1 to 5

SEA Objectives	Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	+	Minor indirect positive effect on population as the increased service frequency will encourage more train travel over travel by car, which may reduce air pollution and associated health problems.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+	There is unlikely to be any direct effects on the health and safety of the transport network, however there may indirect positive effects if there is a reduction in the number of vehicles on the road which will contribute to reducing the likelihood of accidents.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+++	With increased frequency of train services between three city and towns, major positive effect is expected on accessibility to key services, employment and recreational areas for these communities.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+++	With additional passing bays and increased frequency of train services, major positive effect is expected on the transport network, thereby supporting and contributing to local economic growth and competitiveness.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	+++	Increased frequency of train services will have major positive effect on the promotion of sustainable modes of transport and will also reduce the need to travel by car as the scheme is expected to offer more service options for travellers, which consequently will reduce congestion.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	? / - -	There is potential for moderate negative effects on biodiversity and geodiversity as the existing rail line is near or runs along multiple SSSIs, LNRs and local wildlife sites. The scheme will potentially require additional land to accommodate the passing bays and double tracks and increase train frequency will increase disturbance to biodiversity. Furthermore, the existing rail line passes through three ancient woodlands.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	? / - -	There are multiple historic resources along the existing rail line, with the Stowmarket Station as a listed building on its own and passing through the Chippenham Hall registered park and garden. Additional train services may generate more vibration to the listed buildings, resulting in negative effect; though it may also be a change to protect these resources in the process. Additionally, subject to the construction methods to be adopted, there is potential for discovery in the process.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	? / -	Depending on the extent of additional passing bays and double tracks, there could be negative effect on landscape and townscape character, though minor as there is already an existing rail line. There may also be improvements to the townscape if the number of vehicles is reduced as a result of improved public transport.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	? / -	There are various Grade 2 and Grade 3a agricultural land next to the existing rail line in Kentford and Elmswell. Subject to the final design and approach to increase train service frequency, there may be minor negative effects.
10. Protect and enhance the quality of the water environment	? / -	Key moderate negative effect on the water environment will be potential pollution to River Kennett, River Lark and River Gipping where the existing rail line is now passing through, especially during construction stage (for example, site runoff or sewage from workers).
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	The existing rail line passes through area of Flood Zone 3 and is therefore at a higher risk of flooding. It is anticipated that some permanent land-take is required which will increase the flood risk for certain areas along the railway route. However, unlike roads, railway ballast is permeable which would help to reduce flood risk.
12. Protect and improve local air quality, particularly in the AQMAs	++	Increased train service frequency may reduce amount of car travel and hence reduced pollution and improved air quality locally and the 10 AQMAs which the existing railway line falls within.

SEA Objectives	Assessment	Summary of Effects
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	++	Increased train service frequency may reduce amount of car travel and hence reduced associated GHG emission, therefore contribution to climate change.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	There is potential for the area of railway to be at risk from flooding. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	+	Potential minor positive effect is expected from maximising the use of existing rail infrastructure, and potentially increasing the lifespan of the road network from directing car travel to train.

Summary:

The aim of the project is to increase frequency of train services which will promote the use of public transport with improved efficiency and potentially reduce road congestion as a result. This has the potential to benefit the health of the local community through improved air quality as well as improving the health and safety of the road network. However, the existing rail line passing through and/or run along multiple sensitive receptors, which may be subjected to minor to major negative effects, depending on the final design and approach of the project.

Table 37: A505 Corridor Study

Intervention name	A505 Corridor Study
Further Information	A strategic economic growth and transport study to include outline business case development for a scheme on the A505. Reduces congestion, supports key employment sites including Granta Park, Babraham and the Genome campus with potential growth of over 11,200 jobs.
Local Authority	South Cambridgeshire
Current status	Pre-feasibility
Location	Section 1: Starts at the roundabout where the A10 meets the A505 north of Royston to Duxford Air Base Section 2: Duxford Air Base 3 options; one north, one south and one widening Section 3: M11 J10 along the A505 to the roundabout with the A1301 4 options: realignment, south (short) and south (long) Section 4: roundabout with the A1301 along the A505 to A11 at Granta Park west of Great Abington Section 5: M11 Junction 9 2 options: reconfiguration or relocation
Baseline	<ul style="list-style-type: none">Section 1:<ul style="list-style-type: none">Holland Hall (Melbourn) Railway Cutting SSSIOne Grade II Listed Building right on the roadside 'Milestone at Junction of A505 and B1368'One scheduled monument 'Bran Ditch: an Anglo-Saxon bank and ditch between Fowlmere and Heydon, including an Anglo-Saxon burial ground, a second of medieval lynchet and an Iron Age enclosure' scheme crosses this monumentFlood zones 2 and 3 where scheme crosses Wardington Bottom (drain)Agricultural Land Grades 2 and 3Section 2:<ul style="list-style-type: none">SSSI Thriplow Peat Holes SSSIOne scheduled monument 'Roman Settlement S of Chronicle Hills'34 Grade II and II* listed buildingsDuxford Airfield Conservation Area (especially impacted by Option 2a)Agricultural Land Grade 2Cambridge GreenbeltSection 3:<ul style="list-style-type: none">Whittlesford Conservation area (potentially, Whittlesford Bridge Conservation Area) effected by option 3a,One scheduled monument 'Chapel of the Hospital of St John at Whittlesford BridgeTwo listed buildings Grade II and Grade II*Flood Zones 2 and 3 around the 'drain' east of Whittlesford, River Cam is located south of the A505Agricultural Land Grade 2 and 3Cambridge GreenbeltSection 4:<ul style="list-style-type: none">Pampisford Conservation AreaOne Registered Park and Garden Grade II*One listed building on the roadsideOne scheduled monument 'Two Moated Sites 150m east of College Farm'Agricultural Land Grades 2 and 3Cambridge GreenbeltSection 5:<ul style="list-style-type: none">One scheduled monument 'Roman Fort, Roman Town, Roman and Anglo-Saxon Cemeteries at Great Chesterford'Water Environment: 'drain' main river (M11 crosses northbound of Junction) Flood Zones 2 and 3Agricultural land Grades 2 and 3

SEA Objectives	Project Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	+	This project does not aim to improve the health of the population; however, the project suggests capacity improvements to resolve severe delays that are currently experienced on the A505 corridor in multiple locations. Although there are no AQMAs at the project locations, by improving capacity would result in minor to moderate positive effects to the local air quality due to reduced idling traffic which would have benefits for health of local residents.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	++	Improvements to the capacity of the A505 will have positive effects on the health and safety of this corridor as it will ease congestion in multiple locations and could result in fewer accidents. Therefore, a moderate positive effect is anticipated.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+++	Improvements to the capacity of the interchange will have positive effects on reducing congestion which will help to improve accessibility to key services, employment and recreational areas such as Granta Park, Babraham and Genome campus with the potential growth of over 11,200 jobs. Therefore, a major positive effect is anticipated.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+++	Improvements to the capacity of the interchange will have positive effects on reducing congestion which will help to improve reliability and efficiency of the transport network which will have a positive impact on supporting and contributing to the local economic growth of the area. The improvements to the A505 will also support key employment sites such as Granta Park, Babraham and Genome campus with the potential growth of over 11,200 jobs. Therefore, a major positive effect is anticipated.

SEA Objectives	Project Assessment	Summary of Effects
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	+	Improvements to the capacity of the A505 corridor will have positive effects on reducing congestion. This will make public transport more reliable and efficient, however upgrading the A505 will not encourage people to take public transport. Therefore, a minor positive effect has been identified.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	? / -	The options selected for each section will determine the protection of biodiversity. Online options will require less land-take than realignment or relocation options. Therefore, reducing the impacts on the SSSIs. However, offline options could have a minor negative effect on designated sites.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	--	The project sections are within close proximity to multiple Grade II and II* listed building, some are located on the roadside. These buildings could experience minor negative effects from vibration caused by increased traffic or from the construction of additional lanes. There could also be a minor negative impact on buried archaeology from widening the roads or realignment of the roads. There are multiple scheduled monuments within close proximity which the project could impact the setting of. The A505 corridor project could also have impacts on the multiple conservation areas and the Grade II* registered Park and Garden. Increasing the number of lanes will reduce congestion which may have positive effects on the setting of the Conservation Area. The addition of new lanes will alter the Conservation Area, however, given that there is an existing busy road effects are considered minor. Overall a moderate effect has been identified.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	-	Increasing the capacity of the A505 corridor by widening to a dual carriageway will reduce congestion which may have positive effects on the setting of the landscape. The addition of new lanes will alter the landscape, however, given that there is an existing busy road effects are considered minor. If boundary trees used for screening are removed this may have a bigger effect on the character of the landscape
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	-- / -	The options selected for each section will determine the permanent land-take required for the project. The Grade of Agricultural land at the different sections of the project is Grades 2 and 3. Online options will require less land-take than realignment or relocation options. Therefore, dependent on the options chose, a minor to moderate negative effect is anticipated. Additionally, Cambridge Greenbelt could be impacted depending on the different options
10. Protect and enhance the quality of the water environment	? / -	The enhancements to the road network along this corridor, are likely to increase the impermeable surface area and will therefore increase the risk of contaminated run-off. The River Cam and Wardington Bottom (drain) and drain to the east of Whittlesford are located within close proximity of the scheme. However, the updates required may require updated drainage which, although minor could have a potentially positive impact on the quality of the water environment through implementation of sustainable drainage (for example, SuDS).
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	The project is located at various points (in sections 1 and 3) in Flood Zones 2 and 3. Therefore, given the project would increase the impermeable surface area to allow for greater capacity along the A505, the project may contribute to the risk of flooding. Appropriate drainage will need to be considered alongside the project.
12. Protect and improve local air quality, particularly in the AQMAs	+ / ++	The different project sections are not located in an area with an AQMA. This coupled with the improvements to alleviate congestion will reduce the number of cars queuing, which will result in minor improvements to the air quality. Therefore, a minor to moderate positive effect has been identified.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	+	The project looks to improve alleviate the local highway congestion along the A505 corridor. Reducing the congestion will help to reduce GHG emissions slightly but could also see an increase in road users, therefore a minor positive effect is anticipated.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The project is partially located (in sections 1 and 3) in an area identified as being at risk from flooding. Therefore, increasing the impermeable surface area these locations through road improvements could increase the risk of flooding. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	- / +	Currently, there are different options for Sections 2, 3 and 5 of the A505 corridor such as online widening and realignment. A minor negative effect has been identified where current infrastructure will not be utilised such as Option 2b (northern realignment), Option 2c (southern realignment), Option 3b (northern realignment), Option 3c (southern realignment short), Option 3d (southern realignment long) and Option 5b (relocation). A minor positive effect has been identified for the remaining options as they shall maximise the current infrastructure and will require online widening.

Summary:

This project aims to improve orbital accessibility and alleviate congestion along the A505 corridor. Major positive effects are anticipated with regard to improving accessibility to key services and supporting and contributing to local economic growth by delivering an efficient transport network. Minor positive effects are anticipated for the health of residents local to the scheme locations and moderate positive effects on the overall health and safety of the A505 corridor by reducing congestion. Moderate negative effects are expected around the conservation of soils and the historic environment. Minor negative effects have been identified with regard to the landscape and townscape. There is also potential for negative effects on biodiversity, the water environment, flooding and climate resilience.

Table 39: Coldham’s Lane Improvements

Intervention name	Coldham’s Lane Improvements
Further Information	Design phase of improvements to the junction of Coldham’s Lane, Brooks Road and Barnwell Road, Cambridge. Aim to improve safety for cyclists. Remodelling roundabout to improve safety and provide crossings on each arm. Improved road safety encourages walking and cycling to major urban development of over 1,200 new homes in East Cambridgeshire.
Local Authority	Cambridge
Current status	Pre-feasibility
Location	Roundabout junction where Coldham's Lane, Brooks Road and Barnwell Road (A1134) meet in Cambridge
Baseline	<ul style="list-style-type: none">3 LNRs: Barnwell, Barnwell II (closest to could impact slightly) and Coldham's CommonCambridge GreenbeltClose to Cambridge AQMAFlood zones 2 and 3 where Cherry Hinton Brook crosses under Coldham's Lane and Barnwell RoadUnnamed Lakes to the south and Cherry Hinton Brook

SEA Objectives	Project Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	++	This project is not aimed at improving the health of the population, it does have the intention of providing improved road safety at this roundabout junction which will help improve safety for pedestrians and cyclists, therefore encouraging walking and cycling. Therefore, a moderate positive effect is anticipated.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	++	Improvements to the roundabout to improve safety for cyclists will have positive effects on the health and safety of this junction as it will allow more cyclists to use the roundabout more safely and could result in fewer accidents. Therefore, a moderate positive effect is anticipated.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+ / ++	Improvements to the junction will allow improved road safety, encourages walking and cycling to the major urban development of over 1,200 new homes in East Cambridgeshire. Therefore, a minor to moderate positive effect is anticipated.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+	Improvements to the junction will allow improved road safety, encourages walking and cycling will have positive effects on reducing congestion which will help to improve reliability and efficiency of the transport network which will have a positive impact on supporting and contributing to the local economic growth of the area. Therefore, a minor positive effect is anticipated.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	++	Improvements to the capacity of the interchange will have positive effects on reducing congestion and the need to travel by car, making the roundabout safer for cyclists and walkers. Reducing the need to travel by car could have the effect of making public transport more reliable and efficient, and will potentially encourage more people to use active forms of travel.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	? / -	There are 3 LNRs to the north of the roundabout. Dependent on the re-modelling, there could be neutral impacts to these designated sites. The project is also located within the Cambridge Greenbelt.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	0	There are no historic assets identified at the scheme location. Therefore, a neutral effect is anticipated.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	+	Remodelling the roundabout will reduce congestion which may have positive effects on the setting of the landscape. The addition of new infrastructure will alter the landscape, however, given that there is an existing busy road effects are considered mixed.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	0	The project is located on urban or non-agricultural land. It is therefore anticipated that the effect on soils would be neutral.
10. Protect and enhance the quality of the water environment	? / -	The remodelling to the roundabout is likely to take place on already impermeable surfaces. However, there is potential for contaminated run-off during the works. There are some unnamed waterbodies located adjacent to the south of the scheme and Cherry Hinton Brook.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	The project is located in Flood Zones 2 and 3 where Cherry Hinton Brook crosses under Coldham's Lane and Barnwell Road. The project is likely to take place on already impermeable surface area, however drainage may need to be updated as part of the project.
12. Protect and improve local air quality, particularly in the AQMAs	++	The project is not located in an area with an AQMA, however it is close to Cambridge AQMA. This coupled with the improvements of the roundabout, encouraging people to walk and cycle rather than drive will reduce congestion, which will result in improvements to the air quality. Therefore, a minor to moderate positive effect has been identified.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough’s contribution to climate change	+ / ++	The project looks to make the Coldham’s Lane roundabout safer for cyclists and walkers to use. Encouraging people to use other modes of transport other than cars. Also, by remodelling the roundabout this could reduce congestion at the junction. The project will help to reduce GHG emissions slightly, therefore, a moderate positive effect is anticipated.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The project is located in an area identified as being at risk from flooding. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues.
15. Maximising the use and lifespan of existing transport infrastructure	+	The project aims to update the current infrastructure to improve the roundabout for use by walker and cyclists. This would be utilising the current infrastructure; however, it will also be updating the current infrastructure, therefore an overall minor positive effect is anticipated.

Summary:

This project aims to improve safety for cyclists at the Coldham’s Lane roundabout to provide crossings on each arm. The improved road safety encourages walking and cycling and reduces private car use, which allows for positive effects on local air quality, minimising GHG emissions, health of the population, improving the health and safety of the transport system and reducing road traffic allowing for increased reliability of the public transport network and for greater efficiency and reliability of the transport network as a whole. Neutral and minor negatives of this scheme are with regard to flooding, the water environment, the historic environment, biodiversity and protection of soils.

Table 42: Greenways Development

Intervention name	Greenways Development
Further Information	Creating a high-quality network of 12 separate Greenway routes to connect local villages with Cambridge city. Each Greenway has its own timetable. Consultation has finished on two routes (Barton and Haslingfield) and is underway on a further 2 (Fulbourn and Waterbeach). A programme of 'quick wins' has been identified and these are now under construction.
Local Authority	Cambridge
Current status	
Location	Cambridge and the wider area – 12 separate Greenway routes from the following towns into Cambridge: Waterbeach; Horningsea; Swaffham; Bottisham; Fulbourn; Linton; Sawston; Melbourn; Haslingfield; Barton; Comberton and St Ives
Baseline	<ul style="list-style-type: none">• 22 SSSIs: Thriplow Peat Holes; Barrington Chalk Pit; Fulbourn Fen; Furze Hill; Fowlmere Watercress Beds; Great Wilbraham Common; Madingley Wood; Hardwick Wood; Stow-cum-Quy Fen; Triplow Meadow; Overhall Grove; Whittlesford-Triplow Hummocky Fields; Fleam Dyke; Wilbraham Fens; God Magog Golf Course; Roman Road; Traveller's Rest Pit; Cherry Hinton Pit; Dernford Fen; Histon Road; Sawston Hall Meadows; and Alder Carr• 14 LNRs: Barnwell; Barnwell II; Bramblefields; Byron's Pool; Coldham's Common; Mare Fen; Logan's Meadow; Limekiln Close (and West Pit); East Pit; Worts Meadow; Sheep's Green and Coe Fen; The Beechwoods; Paradise; and Nine Wells.• 2 Ancient Woodlands: Madingley Wood; another Ancient & Semi-Natural Woodland with no name.• Large number of listed buildings and scheduled monuments• Flood zones 2 and 3• A14 Corridor AQMA and Cambridge AQMA• River Cam• Agricultural Land Grade 2, 3a and 3b• Registered Parks and Gardens

SEA Objectives	Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	+++	The Greenways will promote cycling and walking, which will generate health benefits, but also potentially the need for car travel, thereby reducing air pollution. Furthermore, routes proposed so far cover a wide area, reducing inequalities between areas. Therefore, major positive effects have been identified.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+	The introduction of designated walking and cycling routes will reduce the likelihood of road accidents with between different types of road users. Therefore, minor positive effect has been identified.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+++	The Greenways Development will provide designated walking and cycling routes connecting different areas around the Cambridge city, which is expected to have major positive effect on accessibility especially to recreational areas for all areas of the community in Cambridge.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+	There is potential for minor positive effects given that the project aims to increase accessibility by walking and cycling. This may also have indirect positive effects on making the road network more efficient.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	+++	Provision of designated walking and cycling routes will have major positive effects on the promotion of sustainable transport modes and reducing the need for car travel.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	? / -	There are multiple SSSIs, LNRs and ancient woodlands along the 12 proposed routes. There are potential minor negative effects on overall biodiversity and geodiversity associated with the introduction of cycling routes as it may increase human disturbances from recreation use and construction.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	? / -	There are large number of listed buildings, scheduled monuments and registered parks and gardens along the 12 proposed routes. Subject to detailed design of these routes, there is a potential for minor negative effect, though unlikely.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	? / -	Potential minor negative effects on townscape and landscape character is expected from the introduction of walking and cycling routes branching out to nearby towns within Cambridgeshire. However, there may also be benefits if the number of vehicles are reduced as a result of the project.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	? / -	There are various Grade 2, 3a and 3b agricultural along the 12 Greenway routes, therefore subject to final route design, there may be minor negative effects from encroaching onto these areas.
10. Protect and enhance the quality of the water environment	? / -	Two of the proposed routes (Waterbeach and Haslingfield) next to and/or crosses River Cam, where existing greenway already exist and works involved are expected to be enhancement, widening or additional route across the River. Considering these areas fall within a Flood Zone 2 and 3, potential minor negative effect on the river is expected if construction is carried out during wet season. Moreover, depending on construction method, site runoff may potentially have a negative effect on the water environment.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	Given the areas potentially fall within areas at higher risk of flooding, the routes may be at risk of flooding. The project may also increase the impermeable surface area which can contribute to a higher risk of flooding. Appropriate drainage will need to be considered.
12. Protect and improve local air quality, particularly in the AQMAs	+++	Major positive impact on local air quality, particularly the A14 Corridor AQMA and Cambridge AQMA which this project falls within. The provision of new or improved walking/cycling/equestrian routes may reduce car travel and associated air pollution.

SEA Objectives	Assessment	Summary of Effects
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	+++	Major positive effect on minimising GHG emissions from the potential reduction in car use, hence associated emissions, and Cambridgeshire's contribution to climate change.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	There may an increase in the impermeable surface area. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	0	There is unlikely to be effects on transport infrastructure, therefore a neutral impact has been identified.

Summary:

The proposed 12 greenways span across different areas within Cambridgeshire, include multiple SSSIs, LNRs and ancient woodland; therefore, there is likely to be minor negative effects from increased human / recreational disturbance, and to landscape and townscape character. Furthermore, two of the routes are within Flood Zone 3 and along the River Cam; consequently, potential minor to moderate negative effect on flood risk and water environment has been identified. Nevertheless, the project will promote and encourage the use of sustainable transport mode, including walking and walking, and therefore has a general positive effect on human health (benefits from the activity), air quality (reduced car travel).

Table 43: Jesus Green Lock

Intervention name	Jesus Green Lock
Further Information	Upgrades to cycling routes and resolve crossing (new bridge) in the vicinity of Jesus Green Lock existing pedestrian bridge.
Local Authority	Cambridge
Current status	
Location	Jesus Green, Cambridge
Baseline	<ul style="list-style-type: none">Listed buildings with Jesus Green Lock House most at riskFlood zones 2 and 3River CamCambridge AQMA

SEA Objectives	Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	++	Moderate positive effects are expected from the health benefits generated from cycling, which is expected to be more encouraging from the route upgrades and new bridge crossing. There may be a reduction in car travel as a result of the upgrade which may lead to health benefits through improvements in air quality.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	++	There is likely to be improvements to the health and safety of the road network given the project aims to resolve crossing issues by providing a new bridge. Cyclists will therefore be able to travel safer.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	++	Upgraded cycling routes and new bridge crossing will improve the overall accessibility in an area where cycling is common. Hence, moderate positive effect has been identified.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	0	There is unlikely to be effects on the economy, therefore a neutral impact has been identified.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	+++	Major positive effect is expected as the upgrade of cycling routes and new bridge crossing will encourage more sustainable transport mode, and improved accessibility will potentially reduce the need for car travel.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	0	There is unlikely to be effects on biodiversity, where any disturbance during construction of the new bridge is expected to be minor and temporary. Hence a neutral impact has been identified.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	- / 0	There are several listed buildings in close proximity to the project, which may or may not cause negative effects, depending on details and methods of the proposed works. However, it is more likely that these listed buildings will be protected during construction stage and there will be no effects.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	- / 0	Upgrading of the existing cycling routes is not expected to have any effects on the landscape and townscape character. However, depending on new bridge design, it may have a minor negative effect.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	0	There is unlikely to be effects on soil quality and loss of loss of agricultural / greenfield land, or opportunities to remediate contaminated land. Therefore, a neutral impact has been identified.
10. Protect and enhance the quality of the water environment	? / -	There will be potential minor negative effects on River Cam which the proposed new bridge will be crossing, especially during construction if appropriate measures are implemented; and potentially increased runoff into the river.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	0	There is unlikely to be effects on transport infrastructure, nor flood risk to it, therefore neutral impact has been identified.
12. Protect and improve local air quality, particularly in the AQMAs	++	Although cycling is fairly common in the area, upgrade of existing cycling route and provision of new bridge crossing is expected to further encourage cycling, potentially reducing vehicular and improve air quality locally and within the Cambridge AQMA.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	++	Although cycling is fairly common in the area, upgrade of existing cycling route and provision of new bridge crossing is expected to further encourage cycling, potentially reducing GHG emissions from car travel and improve air quality locally and within the Cambridge AQMA.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	0	There is unlikely to be effects on vulnerability to climate change by minimising flood risk. Therefore, a neutral impact has been identified.
15. Maximising the use and lifespan of existing transport infrastructure	+	The project is expected to encourage more cycling activities over car travel, which will potentially reduce traffic volume and delay road surface deterioration, thereby maximising the lifespan of existing transport infrastructure. Therefore, a minor positive effect has been identified.

Summary:

Positive effects are generally expected from the project as it will encourage cycling with improved routes and accessibility, improving air quality and having benefits for the health of the local population whilst making the transport network safer. However, as the existing routes and proposed bridge will be along and/or across the River Cam, there will be potential negative effect on water environment.

Table 45: Mitigation of Local Impacts of Waterbeach Development

Intervention name	Mitigation of Local Impacts of Waterbeach Development
Further Information	Package of schemes to mitigate development impacts. Includes wider Waterbeach pedestrian / cycle network.
Local Authority	Cambridge
Current status	
Location	Waterbeach
Baseline	<ul style="list-style-type: none">Cambridge Greenbelt2 scheduled monuments and multiple listed buildings within WaterbeachA14 Corridor AQMAFlood zones 2 and 3River CamAgricultural Land Grade 2 and 3

SEA Objectives	Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	++	The provision of a pedestrian cycle network will encourage more cycling, where the activity itself will generate health benefits. There is potential for car travel to be reduced as a result from the bus, rail and active travel measures therefore resulting in health benefitsts from improved air quality.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+++	Proposed measures such as level crossing, improved road access for vehicles and pedestrians and signal adjustments, will all have major positive effects on the overall health and safety of the transport network within the Waterbeach area, and reducing the number of accidents.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+++	The aim of this scheme is to mitigate the travel impact and needs from the population influx of the proposed Waterbeach Development (11,000 dwelling). The relocation of railway station, provision of pedestrian cycle network and improved bus network will improve overall accessibility for the Waterbeach community.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	++	The proposed transport measures will not only improve local accessibility, but also provide connection to the Cambridge city centre, thereby supporting and contributing to economic grown and competitiveness.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	++	The scheme consists of a variety of transport packages, where the provision of pedestrian cycle network and improved bus and rail network will contribute to the promotion of sustainable transport mode and potentially the need for car travel. However, effects on road traffic and congestion is yet to be determined.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	? / -	There is unlikely to be effects on biodiversity as the proposed scheme is to address transport needs of new developments which will occur regardless. However, the transport infrastructure may lead to land-take and biodiversity loss therefore there is potential for negative effects.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	? / -	The proposed greenway and new bus link will run across or pass multiple listed buildings and a few scheduled monuments. Subject to detailed design of these schemes, there may be opportunity to maintain / protect on these resources but may also cause direct and indirect negative effects from construction.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	? / -	This scheme aims to introducing multiple transport infrastructure projects to the area. This may lead to a change in landscape, depending on where the projects are location.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	? / -	There is potential for effects on soils or loss of agricultural/greenfield land if the new transport infrastructure requires land-take. However, the schemes are expected to be in the vicinity of existing infrastructures and therefore neutral impact has been identified.
10. Protect and enhance the quality of the water environment	? / -	The package of schemes are not located in close proximity to any waterbodies, therefore there is unlikely any effects on the water environment. However, there may be an increase in the impermeable surface area which could lead to an increased risk of contaminated run-off.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	The project is located within Flood Zone 2 and 3 and is therefore at a higher risk of flooding. There may be an increase in the impermeable surface area as a result of the new transport infrastructure associated with this project. This has the potential to contribute to the risk of flooding therefore appropriate drainage will need to be considered alongside the project.
12. Protect and improve local air quality, particularly in the AQMAs	0 / +	Although the package of schemes is to accommodate more traffic, the increased traffic volume is not induced by the project but the Waterbeach Development and therefore neutral impact has been identified in this regard. However, as the schemes focus on sustainable transport mode, there is potentially positive effect on air quality locally and within the A14 Corridor AQMA.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	0 / +	Although the package of schemes is to accommodate more traffic, the increased traffic volume and hence associated GHG emission, is not induced by the project but the Waterbeach Development and therefore neutral impact has been identified in this regard. However, as the schemes focus on sustainable transport mode, there is potentially positive effect on minimising GHG emission and reducing Cambridgeshire's contribution to climate change.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The project has the potential to increase the impermeable surface. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.

SEA Objectives	Assessment	Summary of Effects
15. Maximising the use and lifespan of existing transport infrastructure	++	The package of schemes involves provision of new transport infrastructure for accommodating future transport need which the existing infrastructure may not have to capacity to handle. Existing transport infrastructure will be relieved from potential stress from new developments, thereby maximising its lifespan.

Summary:

This scheme is to mitigate the traffic and transport impact associated with the Waterbeach Development and therefore will generally have a positive effect on the SEA objectives especially it involves the provision and promotion of sustainable transport modes (walking, cycling, public transport). There is potential for negative effects on biodiversity, the historic environment, the landscape, soils, the water environment, flooding an climate resilience.

Table 46: Newmarket West Chord

Intervention name	Newmarket West Chord
Further Information	New chord to enable direct services between Soham, Newmarket and Cambridge.
Local Authority	East Cambridgeshire
Current status	
Location	Along the railway between Ely, Soham, Newmarket and towards Cambridge
Baseline	<ul style="list-style-type: none">Ely Pits and Meadows SSSIPartially within Flood zone 2

SEA Objectives	Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	+	Indirect minor positive effect on population health is expected from the potential reduction in air pollution from the diversion of car travel to the resumed train service.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+	There is potential for indirect effects on the health and safety of the transport network given that the project may lead to a reduction in the number of vehicles on the road.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+++	The provision of direct train services to and from Soham, Newmarket and Cambridge city will have major positive effect on accessibility to key services, employment and recreational areas for these communities, as it will avoid the need for service change.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	++	The resumed direct train service will increase the efficiency of transport network, improving accessibility, thereby supporting and contributing to the local economic growth.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	+++	The direct train service will encourage people to use public transport rather than car travel as it will be more convenient, consequently reducing road traffic and congestion. Therefore, major positive effect has been identified.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	- - -	With the Ely Pits and Meadows SSSI immediately next to and within the ‘Newmarket west curve’, reinstating the rail and provision of train services will introduce new disturbance to the nationally important SSSI which supports a variety of breeding and wintering birds. The SSSI is also a Geological Conservation Review site.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	0	There is unlikely to be effects on the historic environment, therefore a neutral impact has been identified.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	0	As the project only involves the reinstatement of the existing Newmarket west curve where no significant changes to the overall appearance is expected. Therefore, a neutral impact has been identified.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	- / 0	Depending on the reinstatement works involved, there is unlikely to be effects on the quality of soils if it is confined within the existing track area. However, should there be any extension, or accidental encroachment, there may be minor negative effect.
10. Protect and enhance the quality of the water environment	-	Construction site runoff may potentially affect the open waters in Ely Pits and Meadows SSSI, therefore minor negative impact has been identified.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	Part of the route is located within Flood Zone 2 therefore potential for flood risk exists. There may be an increase in flood risk from the introduction of the new railway.
12. Protect and improve local air quality, particularly in the AQMAs	+	The provision of direct train service is likely to have minor positive effects on local air quality as it may reduce pollution from car travel. Although the Newmarket West Curve is not located within an AQMA, the resumed direct train service will pass through three other AQMAs, which will also benefit from the potential reduction.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough’s contribution to climate change	+	The provision of direct train service is likely to have minor positive effects as car trips may be reduced and therefore associated GHG emission.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The new railway may contribute to an increase risk of flooding. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues.
15. Maximising the use and lifespan of existing transport infrastructure	+++	Reinstating the existing Newmarket west curve will maximise the use of existing transport infrastructure and therefore major positive effect has been identified.

Summary:

The reinstatement of the existing Newmarket West Chord will mainly have positive effects as it will improve public transport, accessibility by public thereby supporting growth, and improve air pollution by direct car trips to train travel. However, as the Newmarket west curve is located within a SSSI of nationally importance in supporting breeding and wintering bird, which is also a geological conservation review site, there may be potential negative effects from the resumed train service causing increased disturbance.

H.3 Projects in East Cambridgeshire

Table 48: Queen Adelaide Road Study

Intervention name	Queen Adelaide Road Study
Further Information	Highway scheme to mitigate the impact of increased periods of level crossing closures.
Local Authority	East Cambridgeshire
Current status	
Location	3 level crossings along the B1382 in Queen Adelaide. 3 crossing are with the railway lines for Peterborough, Kings Lynn and Norwich.
Baseline	<ul style="list-style-type: none">Ely Pits and Meadows SSSIAgricultural Land Grade 1 and non-agriculturalFlood zones 2 and 3 (apart from Peterborough crossing)Crosses River Great Ouse but whole project is in area benefitting from flood defences

SEA Objectives	Project Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	0 / +	It is unlikely that the level crossing improvement will have an effect on the health of the population. However, the project aims to reduce congestion and therefore idling cars. Therefore, a neutral to minor positive effect is anticipated due to increased air quality for local residents.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+	Improvements to the period of time the level crossings are closed will have positive effects on the health and safety of these levels crossings as it will ease congestion and could result in fewer accidents. Therefore, a minor positive effect is anticipated.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+ / ++	Improvements to the level crossings will have positive effects on reducing congestion which will help to improve accessibility to key services, employment and recreational areas, for both road traffic and rail traffic. Therefore, a minor to moderate positive effect is anticipated.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+	Improvements to the level crossings will have positive effects on reducing congestion which will help to improve reliability and efficiency of the transport network which will have a positive impact on supporting and contributing to the local economic growth of the area. Therefore, a minor positive effect is anticipated.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	0 / +	Improvements to the level crossings will have positive effects on reducing congestion. This will make public transport more reliable and efficient, however upgrading the junction will not encourage people to take public transport. Therefore, a neutral to minor positive effect has been identified.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	? / -	Ely Pits and Meadows SSSI is located within 1km of the scheme. There is a small possibility for the project to have negative impacts on this site. In addition, there is no greenbelt affected by this project.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	0	There are no historic assets identified at the scheme location. Therefore, a neutral effect is anticipated.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	0 / -	Increasing the period of level crossing closure along Queen Adelaide road will reduce congestion which may have positive effects on the setting of the landscape. The addition of new infrastructure will alter the landscape, however, given that there is an existing busy road effects are considered neutral to minor negative.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	0 / -	The level crossing improvements along Queen Adelaide road are located within Grade 1 and non-agricultural land. Depending on the improvements to the level crossings, permanent land-take may be required. Therefore, a neutral to minor negative effects are anticipated.
10. Protect and enhance the quality of the water environment	? / -	The enhancements to the road network at the level crossings could increase impermeable surfaces which could contribute the risk of contaminated run-off. There are some waterbodies located close to the scheme and Queen Adelaide road crosses the River Great Ouse. Any enhancements to this section of road could result in reduced protection of the water environment, however the project is located in an area benefitting from flood defences and there is potential for enhancements to the infrastructure and its drainage such as SuDS.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	The project is located in Flood Zone 2 and 3, apart from the Peterborough level crossing. Therefore, if the scheme requires infrastructure improvements in the shape of more lanes, this would increase the impermeable surface area. Improved drainage on the current infrastructure combined with the fact that the project is located within a Flood Zone, could result in increased flood risk.
12. Protect and improve local air quality, particularly in the AQMAs	+	The project is not located in an area with an AQMA. This coupled with the improvements to alleviate congestion along Queen Adelaide road will reduce cars queuing, which will result in minor improvements to the air quality. Therefore, a minor positive effect has been identified.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	+	The project looks to alleviate congestion at these level crossings. Reducing the congestion will help to reduce GHG emissions slightly but could also see an increase in road users, therefore a minor positive effect is anticipated.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The project is located in an area identified as being at risk from flooding. Therefore, increasing the impermeable surface area through road improvements could increase the risk of flooding. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	+	The project aims to update the current infrastructure to mitigate the impact of increased periods of level crossing closures to ease the congestion. This would be utilising the current infrastructure; however, it will also be updating the current infrastructure, therefore an overall minor positive effect is anticipated.

Summary:

This project aims to mitigate the impact of increased periods of level crossing closures and relieve congestion through improving existing links and developing a more flexible network. Minor negative effects are anticipated with regard to biodiversity, the water environment risks of flooding and climate resilience. Minor positive effects have been identified with regard to maximising the current infrastructure, reducing GHG emissions, improved air quality, and health of local residents and improved health and safety with a more efficient transport network. Neutral effects have been identified for the protection of soils, maintaining the landscape and townscape and the historic environment.

Table 50: Pedestrian and Cycle Bridge – Henley Way to Merivale Way

Intervention name	Pedestrian and Cycle Bridge – Henley Way to Merivale Way
Further Information	Bridge between Henley Way and Merivale Way. Linking two large housing developments and connecting into the Lisle Lane route. This route would also connect up the Ely North development.
Local Authority	East Cambridgeshire
Current status	
Location	Henley Way and Merivale Way in Ely
Baseline	<ul style="list-style-type: none">Ely Pits and Meadows SSSI (Ely Pits also known as Roswell Pits)

SEA Objectives	Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	++	Provision of pedestrian and cycle route will generate health benefits from walking and cycling, while potential reduction in car travel will reduce air pollution and contribute positive to associated health issues.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	++	There may be moderate positive effect on the safety of transport network as the designated pedestrian and cycle bridge will provide a safe environment for users to access nearby areas, reducing the likelihood of car-pedestrian accidents.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	++	The new bridge will provide the missing link to the Lisle Lane route and connect to Ely North, improving overall local accessibility.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	0	There is unlikely to be effects on the reliability and efficiency of transport networks. Therefore, a neutral impact has been identified.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	++	Moderate positive effects are expected given the project will likely promote and encourage the use of cycling and walking. This could lead to a reduction in car travel and therefore improving congestion.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	? / -	Although the project is of small scale, it is immediately next to the Ely Pits (also known as Roswell Pits) and Meadows SSSIs, potential negative effect is expected from construction and operation (disturbance from potential increased recreational use).
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	0	There is unlikely to be effects on the historic environment, therefore a neutral impact has been identified.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	- / +	The bridge structure may change the existing environment and cause minor negative effect on the landscape and townscape character. However, there is potential for the townscape to be improved if there is more walking and cycling journeys rather than car travel.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	0	There is unlikely to be effects on quality of soils or loss of agricultural / greenfield land. Therefore, a neutral impact has been identified.
10. Protect and enhance the quality of the water environment	? / -	The waterbodies within the Ely Pits (also known as Roswell Pits) and Meadows SSSI is located in close proximity to the project, there may be potential minor negative effects given the project could lead to an increased risk of contaminated run-off. Appropriate drainage will need to be considered.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	The project will likely lead to an increase in the impermeable surface area which could contribute to the risk of flooding. There will need to be appropriate drainage systems considered as part of the project.
12. Protect and improve local air quality, particularly in the AQMAs	+	The project is expected to have minor positive effect in protecting local air quality by minimising the need for car travel for short trips to nearby areas by providing a designated pedestrian and cycle bridge.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	+	The project is expected to have minor positive effect in minimising GHG emission by minimising the need for car travel for short trips to nearby areas by providing a designated pedestrian and cycle bridge.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The project will likely lead to an increase in the impermeable surface area which could contribute to the risk of flooding. This coupled with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	0	There is unlikely to be effects on maximising the use and lifespan of existing transport infrastructure. Therefore, a neutral impact has been identified.

Summary:

The project will generally have positive effect on accessibility and safety of road users, with induced indirect benefits on health and air pollution. However, as the project is located in close proximity to a SSSI, there may be potential effects if measures are not taken to prevent pollution and disturbance. There is also potential for negative effects on biodiversity, the water environment, flooding and climate resilience.

Table 51: A142 Capacity and Safety Improvements

Intervention name	A142 Capacity and Safety Improvements
Further Information	Study into capacity improvements on the A142 between Ely and Chatteris. Includes safety improvements.
Local Authority	East Cambridgeshire
Current status	
Location	From the A141 roundabout with the A142 north of Chatteris to the roundabout with the A10 south-west of Ely.
Baseline	<ul style="list-style-type: none">• Ouse Washes• Grade 1, 2 and 3a agricultural land• Old Bedford River, Hundred Foot Drain (New Bedford River)

SEA Objectives	Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	- / +	Effects on population health will be mainly from the change in air pollution, which could be reduced from less idling and start-up emission due to relieved traffic congestion. However, there would be negative effect if the increased traffic after capacity improvements are more than the reduction.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+++	Safety improvements will also be considered under this study, as such, major positive effect on the health and safety of the transport network is expected and number of accidents may decrease once improvement works have been carried out.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+++	Study findings are expected to propose works for improving the safety and increasing the capacity of the A142, which will reduce congestion and accidents, thereby improving accessibility. Therefore, major positive effect is expected.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+++	Improved traffic flow and safety will result in a more reliable and efficient transport network, thereby supporting and contributing to local economic growth and competitiveness. Therefore, major positive effect is expected.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	- / 0	While congestion may be relieved as a result of this study, due to the capacity improvement works, it is not expected to be achieved through the reduction of car travel, nor promotion of sustainable transport mode, therefore a neutral impact has been identified. The improved capacity may in contrary encourage more car travel due to the reduced congestion.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	? / -	A section of the A142 passes through the Ouse Washes (Ramsar Site, SSSI, SAC, SPA), any capacity improvement will increase more traffic, hence increased disturbance. However, the timing of the proposed works to be carried out as a result of this study are likely to be after 2019/20, where the requirement of net gain biodiversity may already become effective, and project proponent will be obliged to biodiversity enhancement.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	? / -	There are a few scheduled monuments (bowl barrows) next to the concerned section of the A142 and some trial trenches nearby, indicating potential for discovery; hence, potential negative effect has been identified.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	? / -	Subject to the final works proposed and carried out from this study, the distinctiveness of the landscaper character may be affected negatively if scales are extensive, while there may be no effects if only minor works to the exiting road is carried out.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	- -	There is Grade 1, 2 and 3a agricultural land immediately next to the multiple sections along the A142 between Ely and Chatteris. If capacity and safety improvements are to be achieved through road widening in these sections, there will be loss of agricultural land and therefore moderate negative effect has been identified.
10. Protect and enhance the quality of the water environment	? / -	As the part of the A142 passes through the Old Bedford River and the Hundred Foot Drain (New Bedford River), there is potential for negative effects on these water environments, especially during the construction stage. The project has the potential to increase the impermeable surface area, contributing to the risk of contaminated run-off. Appropriate drainage will need to be considered.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	There is potential for the project to increase the impermeable surface area, therefore contributing to the risk of flooding. Appropriate drainage will need to be considered as part of the project.
12. Protect and improve local air quality, particularly in the AQMAs	- / +	Improvement works as a result of this study can have either positive or negative effect as safer and less congested road may encourage more car travel, therefore reducing air quality. However, reduced congestion will lead to a reduction of idling and start-up emissions.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	- / +	Improvement works as a result of this study can have either positive or negative effect as safer and less congested road may encourage more car travel, therefore increasing GHG emissions. However, reduced congestion will lead to a reduction of idling and start-up emissions.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	Given the potential of an increased impermeable area coupled with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	+++	Improving the capacity and safety of the A142 will maximise the use and lifespan of existing transport infrastructure as it will provide a better driving condition.

Summary:

Major benefits are expected as this study will inform the needs for improving the safety and capacity of the A142, improving accessibility and supporting local economic growth, and the generally existing transport network and infrastructure. However, as this section of the A142 passes through a SSSI with two rivers along the SSSI boundary and agricultural soils immediately net to the road, there is potential for negative effects. There are also potential negative effects identified for the water environment, flooding and climate resilience.

Table 52: Ely to Soham Track Doubling

Intervention name	Ely to Soham Track Doubling
Further Information	Doubling the track between Ely and Soham.
Local Authority	East Cambridgeshire
Current status	Pre-feasibility
Location	Ely to Soham railway
Baseline	<ul style="list-style-type: none">SSSIs, SAC and NNRListed BuildingsSoham Lode Drain and River Great OuseFlood Zone 1, 2 and 3

SEA Objectives	Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	+	There may be an improvement in air quality and therefore health as a result of this project as it may encourage more people to use public transport rather than their car, particularly for shorter journeys between Ely and Soham.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+	There may be an indirect positive effect on the safety of the road network if the number of car journeys are reduced as a result of increased rail capacity between Ely and Soham.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	++	Accessibility to key services, particularly for those without access to a car, is likely to be improved as a result of this project. A moderate positive effect has therefore been identified.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	++	Improving the capacity of the rail offering is likely to result in benefits to the local economy as it is likely to open up more opportunities.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	++	The project will likely promote the use of rail as a viable and efficient mode of travel, particularly between Ely and Soham. This has the potential to reduce the number of vehicles on the road, therefore alleviating congestion.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	-- / +	There are a number of SSSIs and a SAC and NNR which may be affected during the construction of the project therefore moderate negative effects have been identified. However, there may also be indirect positive effects on biodiversity due to a reduction in the number of vehicles from the increased rail capacity.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	0	Listed buildings may be affected during the construction works, however this is likely to be temporary therefore a neutral effect has been identified.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	0	The setting of the landscape may be disrupted during the construction works, however it is unlikely this will change significantly therefore a neutral effect has been identified.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	--	The railway between Ely and Soham passes through Grades 1, 2 and 3 agricultural land. The doubling of the tracks have the potential to lead to a loss of soil therefore a moderate negative effect has been identified.
10. Protect and enhance the quality of the water environment	-	The railway is adjacent to several waterbodies and also crosses the Soham Lode Drain and River Great Ouse. There is potential effects during the construction phase on the water environment therefore a minor negative effect has been identified. There may be a reduction in the number of vehicles on the road as a result of improved train capacity which could lead to improvements for the water environment, however this is likely to be negligible.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	-	The railway passes through Flood Zone 1 but also areas with Flood Zone 2 and 3, and areas benefitting from flood defences. Flooding could therefore pose a risk to the railway during both the construction and operational phases. There is also potential that the railway may increase the impermeable area which may also contribute to flooding. A minor negative effect has been identified.
12. Protect and improve local air quality, particularly in the AQMAs	++	Improvements to the capacity of the railway has the potential to result in reduced vehicles journeys which therefore has a positive effect on air quality.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	++	A reduction in the number of vehicle journeys as a result of improved rail capacity also has the potential to reduce GHG emissions.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	0	There is unlikely to be effects on vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards, therefore a neutral impact has been identified.
15. Maximising the use and lifespan of existing transport infrastructure	++	The improvement to the capacity of the section of railway between Ely and Soham will likely maximise the use of the transport infrastructure therefore a moderate positive effect has been identified.

Summary:

The doubling of the railway track between Ely and Soham is likely to increase the capacity of the railway and promote the use of public transport. This has the potential to reduce the number of vehicle journeys which could lead to improvements in air quality and therefore health, a reduction in GHG emissions and also indirect benefits for biodiversity. There is also potential for a reduction in congestion and improved accessibility with benefits to the local economy. The use of the rail network is likely to be maximised due to increased capacity. However, there are also potential negative effects for biodiversity and the water environment during the construction phase.

Table 53: A10/A142 Roundabouts Improvements

Intervention name	A10/A142 Roundabouts Improvements
Further Information	Study has been commissioned to look at increasing the capacity of A10/A142 roundabouts and Lancaster Way roundabout, supporting development at Grovemere and Lancaster Way Business Parks.
Local Authority	East Cambridgeshire
Current status	Pre-feasibility
Location	Ely
Baseline	<ul style="list-style-type: none">Agricultural Grade 2 and 3Flood Zone 1

SEA Objectives	Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	- / +	The project has the potential to reduce congestion through increased capacity of the roundabouts which could result in air quality improvements and therefore health benefits. However, increased capacity may attract additional vehicles which will reduce air quality. Mixed effects have therefore been identified.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	- / +	There is potential for road safety to be improvement and therefore a reduction in the likelihood of accidents as a result of the capacity improvements at the roundabouts. However, if there are more vehicles as a result of the improvements works, the likelihood of accidents occurring may increase. Mixed effects have therefore been identified.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	++	Increasing the capacity at the roundabouts, access between the A10 and A142 is likely to be improved as well as access to the Grovemere and Lancaster Way Business Parks.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	++	Through improving access to the Grovemere and Lancaster Way Business Parks, there is likely to benefits for the local economy as it may encourage more people to visit the Business Parks or attract businesses to locate there.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	- / ++	There is likely to be improvements to congestion as a result of the capacity improvement works. However, if more vehicles are attracted to the area then there may be an increase in congestion therefore mixed effects have been identified.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	? / -	There is potential for negative effects on biodiversity and geodiversity if there is land-take required as a result of capacity improvements. However, this will be dependent on the extent of the works. There is unlikely to be any effects on designated sites.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	0	No effects are anticipated for the historic environment as a result of this project.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	? / -	The works may result in changes to the landscape if there is land-take required for the capacity improvements. However, the significance of this will be dependent on the extent and design of the works.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	? / -	The project has the potential for negative effects, however this will be dependent on the extent and design of the works. The project location is adjacent to Grade 2 and 3 agricultural land which may be affected as a result of the works.
10. Protect and enhance the quality of the water environment	? / -	There is potential for negative effects on the water environment as the project is likely to increase the impermeable layer therefore resulting in a potential for contaminated runoff. This will be dependent on mitigation measures included as part of the project.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	As the project is likely to increase the impermeable layer, there is potential for it in to contribute to the risk of flooding. The project is located in Flood Zone 1 therefore is a low risk of flooding. Appropriate drainage will need to be considered as part of the project.
12. Protect and improve local air quality, particularly in the AQMAs	- / +	As there is potential for the project to reduce congestion, air quality may be improved as a result. The project also has the potential to result in an increase in vehicle numbers which will therefore result in negative effects for air quality.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	- / +	Given the potential for a reduction in congestion, there is also potential for vehicle GHG emissions to be reduced. However, this is dependent on the number of vehicles therefore a mixed effect has been identified.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The project has the potential to effect resilience as it is likely to create additional hardstanding areas which will increase run-off rates. This combined with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	+	The capacity improvements will likely make the road network more efficient and therefore maximise its use.

Summary:

The capacity improvements as part of this project is likely to improve accessibility between the A10 and A142 as well as to the Grovemere and Lancaster Way Business Parks. This also has the potential to benefit the local economy. The project is likely to reduce congestion, however the capacity improvements may attract additional vehicles. As a result, mixed effects have been identified for air quality, GHG emissions, health and the safety of the road network. There is potential for negative effects on biodiversity, the water environment, the landscape, soils, flooding and climate resilience. However, this will be dependent on the extent and the design of the works involved. There is unlikely to be any effects on the historic environment as a result.

Table 55: A1 Buckden Roundabout Capacity and Safety Improvements

Intervention name	A1 Buckden Roundabout Capacity and Safety Improvements
Further Information	Capacity improvements to accommodate increased demand, and proposals to improve safety along this link.
Local Authority	Huntingdonshire
Current status	
Location	A1 meets the B661 at Buckden Roundabout, south-west of Buckden village
Baseline	<ul style="list-style-type: none">AQMAs: Huntingdon; St Neots; Brampton; Hemingford to Fenstanton (A14)

SEA Objectives	Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	0	Potential benefits from relieving the existing significant traffic congestion, thus reducing idling and start-up emission, thereby reducing air pollution. However, the benefits for health are likely to be insignificant therefore a neutral effect has been identified.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+++	The project aims to create a safe transport network by improving the roundabout, and therefore major positive effect is expected, and the number of accidents and other incidents are expected to reduce.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+++	As the roundabout is one of the key junctions and is currently suffering from significant traffic congestion, therefore the project will have major positive effects on accessibility, with improved capacity and inter-regional connectivity.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+++	Major positive effect is expected as the project will improve inter-regional connectivity and access to key national and international gateways which will enhance business connectivity, supporting and facilitating trades.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	0 / +	Although the project will relieve congestion, it is not achieved by reducing the need to travel by car, therefore a neutral impact has been identified. However, the project is expected to have an indirect positive effect on the strategy for bus network in the wider region to link market towns and villages (for example, Huntingdon – Brampton – Buckden – St Neots).
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	0	There is unlikely to be effects on biodiversity, therefore a neutral impact has been identified.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	0	Although there are multiple listed buildings and a scheduled monument site nearby, direct impact is not expected if the improvement works are to be confined close to the existing roundabout.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	?	There could be potential minor positive effect on maintaining the distinctiveness of the landscape and townscape character if the improvement works are designed to be of similar appearance to the existing infrastructure. However, if the improvement works to be carried out will be of major scale, with significant changes made, there is then likely to be negative effect.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	0	There is unlikely to be effects on the quality of soils or loss of agricultural / greenfield land, therefore a neutral impact has been identified.
10. Protect and enhance the quality of the water environment	0	There are no waterbodies near the project area, therefore no effects are expected on the water environment.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	0	There is unlikely to be effects on the risk of flooding to transport infrastructure or contribution to it, and the project is not within a Flood Zone, therefore a neutral impact has been identified.
12. Protect and improve local air quality, particularly in the AQMAs	+	Potential minor positive effect is expected on air quality and the four AQMAs the project falls within, largely from the potential reduction in idling and start-up emission from the significant congestion that should be relieved by this project.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	+	Potential minor positive effect is expected on minimising GHG emission, largely from the potential reduction in idling and start-up emission from the significant congestion that should be relieved by this project; and reduce Cambridgeshire's contribution to climate change.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	0	There is unlikely to be effects on reducing vulnerability to climate change by minimising the risk of flooding and other climate hazards, therefore a neutral impact has been identified.
15. Maximising the use and lifespan of existing transport infrastructure	++	By improving the roundabout, the use and lifespan of the infrastructure is expected to be maximised, therefore a moderate positive effect has been identified.

Summary:

By improving the A1 Buckden Roundabout which is currently heavily congested, overall accessibility will be improved by smoother traffic flow, supporting local businesses; emissions from idling and engine start-up will also be reduced contributing to the environment and human health. There is unlikely to be negative effects, however, this will depend on the scale and design of the designed works.

Table 56: St Neots Northern Link to Little Paxton

Intervention name	St Neots Northern Link to Little Paxton
Further Information	New highway link between the St Neots Northern Link to Little Paxton.
Local Authority	Huntingdonshire
Current status	Pre-feasibility
Location	St Neots to Little Paxton
Baseline	<ul style="list-style-type: none">SSSIs and LNRAgricultural Land Grade 1 and 2Flood Zone 1, 2 and 3St Neots AQMA

SEA Objectives	Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	- / +	The new highway may lead to an increase in the number of vehicles in the area which has the potential to reduce air quality and therefore negatively affect the health of the local population. However, by providing an additional link, congestion may be reduced on the wider road network which could result in health benefits through improved air quality.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	- / +	The project has the potential to make the wider road network safer by reducing congestion. However, if there is an increase in vehicle number as a result of the new highway link, the likelihood of accidents will be increased.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	++	The new highway is likely to increase accessibility and reduce journey times between St Neots and Little Paxton therefore opening up opportunities for employment and recreation for residents.
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	++	The additional link between these two areas may result in benefits for the local economy as both will be more accessible for employment and business opportunities.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	- / +	The new highway link may help to reduce traffic congestion on the wider road network roads. However, it could the new road could become congestion if more vehicles are attracted.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	? / - -	Given the exact location of the new highway link is yet to be determined, effects on biodiversity are uncertain. However, there is potential for negative effects due to the land-take which is likely to be required. There are a number of SSSIs and an LNR around the St Neots and Little Paxton area which could be affected by the new road link.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	? / -	The historic environment has the potential to be affected as a result of the new highway. However, as the exact location of the road is yet to be determined, effects are uncertain.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	? / -	The project has the potential for negative effects given the new highway is likely to affect the character of the landscape. Effects will be dependent on the location of the highway, project design and mitigation measures.
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	? / -	The project is likely to require land-take for the new highway link. There is agricultural land of Grade 1 and 2 between St Neots and Little Paxton which may lost, however effects are uncertain given the location is yet to be determined.
10. Protect and enhance the quality of the water environment	? / -	There is potential for negative effects on the water environment as the project is likely to increase the impermeable layer therefore resulting in a potential for contaminated runoff. The River Great Ouse also runs through St Neots and Little Paxton, and the River Kym through Little Paxton. However, effects on the water environment will be dependent on mitigation measures included as part of the project.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	As the project is likely to increase the impermeable layer, there is potential for it in to contribute to the risk of flooding. The project is location is unknown, however there are areas of Flood Zone 2 and 3 in St Neots and Little Paxton, particularly around the rivers, and therefore the project could be at risk of flooding. Appropriate drainage will need to be considered as part of the project.
12. Protect and improve local air quality, particularly in the AQMA's	- / +	The project has the potential to reduce congestion on the wider road network which will therefore result in air quality improvements. There is an AQMQ located in St Neots which could be positively affected if traffic is distributed. However, if the new road results in an increase in vehicle numbers, air quality may be reduced.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	- / +	The project may reduce congestion and therefore reduce GHG emissions, however if there is an increase in the number of vehicles there may be an increase in GHG emissions.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The project has the potential to effect resilience as it is likely to create additional hardstanding areas which will increase run-off rates. This combined with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects.
15. Maximising the use and lifespan of existing transport infrastructure	- / +	The new highway link is likely to maximise the use of the wider road network by making it more efficient. However, it does require the construction of new infrastructure therefore a mixed effect has been identified.

Summary:

The new highway link will likely increase accessibility between St Neots and Little Paxton. This has the potential to relieve congestion on the wider road network, however it may also lead to an increase in vehicle numbers. As a result, mixed effects have been identified for air quality and GHG emissions, health and the safety of the road network. Given that the location of the new highway is yet to be determined, effects on biodiversity, soils, the historic environment, landscape and townscape, flooding and the water environmental are uncertain. However, there is potential for the project to result in negative effects.

H.5 Projects in Fenland

Table 58: Wisbech Garden Town Feasibility Studies

Intervention name	Wisbech Garden Town Feasibility Studies
Further Information	<p>Under plans set out in the Wisbech2020 initiative, Fenland District Council and Cambridgeshire County Council are developing the Garden Town to reduce population pressure on Cambridge. In June 2017, the Cambridgeshire and Peterborough Combined Authority provided funding for feasibility studies: Connectivity Study, Flood Modelling, and Rail Study.</p> <p>This Garden Town is seen as having the potential to bring 10,000-12,000 new homes into the area. This would be together with better transport links, more jobs and improved health, education and skills training for local people. It is hoped that the high levels of deprivation in the area will be reversed through housing growth and a better economy. The Garden Town looks to extend Wisbech rather than creating an entirely new city from scratch. This would involve additional building around areas that are already earmarked for development under the Fenland Local Plan. As part of the Garden Town there will be improved rail and road transport links (such as a Wisbech-Cambridge rail link and A47 improvements)</p>
Local Authority	Fenland
Current status	Feasibility studies
Location	Wisbech
Baseline	<ul style="list-style-type: none">• Wisbech Garden Town (East)<ul style="list-style-type: none">– 2 Listed Buildings nearby; potential for negative effects– Flood Zone 2; benefits from Flood Defences– Wisbech AQMA No. 1 SO2– Agricultural Land Grades 1 and 2• Wisbech Garden Town (South)<ul style="list-style-type: none">– River Nene; low potential for negative effects– Flood Zone 2-3– Agricultural Land Grades 1 and 2• Wisbech Garden Town (West)<ul style="list-style-type: none">– 7 Listed Buildings– 1 Schedule Monument nearby; potential for negative effects– River Nene; low potential for negative effects– Flood Zones 2 and 3– Wisbech AQMA No. 1 SO2– Agricultural Land Grade 1

SEA Objectives	Project Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	++	The project aims to reduce the high levels of deprivation in the area through housing growth and a better economy. Improved transport links and access to improved health, education and skills training will have positive effects for health.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+	A Rail Feasibility Study and Connectivity Study are part of this project. Wisbech currently suffers from an infrastructure deficit for both road and rail links to the regional and national network and the town and community suffer as a result. By exploring the possibilities of rail and connectivity within Wisbech Garden Town it could help to improve the health and safety of the transport network. This would also have a positive effect by reducing the number of accidents and other incidents currently experienced on the roads. An overall minor positive effect was identified.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+++	A Rail Feasibility Study and Connectivity Study are part of this project. Wisbech currently suffers from an infrastructure deficit for both road and rail links to the regional and national network and the town and community suffer as a result. By exploring the possibilities of rail and connectivity within Wisbech Garden Town and the wider area it could help improve connectivity to key services, employment and recreational areas for the wider community. An overall major positive effect was identified
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	+++	A Rail Feasibility Study and Connectivity Study are part of this project. Wisbech currently suffers from an infrastructure deficit for both road and rail links to the regional and national network and the town and community suffer as a result. By exploring the possibilities of rail and connectivity within Wisbech Garden Town it could help to improve the reliability and efficiency of the town and the transport network in and out. This would have a moderate positive effect on supporting and contributing to local economic growth.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	++	The Rail Feasibility study could have the potential to improve the rail network to allow the reduction in road traffic, especially within Wisbech Garden Town centre. This have a positive impact on the reliability and efficiency of public transport. Overall, a moderate positive effect has been identified.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	-	No designated sites are affected by the feasibility studies, however impacts from improving connectivity and rail such as permanent land-take could have a negative impact on biodiversity. Therefore, an overall minor negative effect is anticipated.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	- / - -	There are listed buildings within Wisbech Garden Town East and West and one schedule monument. A Rail Feasibility Study and Connectivity Study could result in negative effects on the historic environment. Where the railways need to expand could result in negative impacts to buried archaeology. In addition, Wisbech is home to the most concentrated areas in eastern region of historic buildings, streets and spaces, after Cambridge. Conservation and protection of these historic assets is a high priority of Theme 3 of the 2020 Vision. Therefore, any impacts on the historic assets of the town could have a minor to moderate negative effect, dependent on their location.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	- / - -	There are multiple conservation areas with close proximity of the town which if the feasibility studies conclude updated infrastructure is required could negatively impact these conservation areas. Conservation and protection of the historic assets is a high priority of Theme 3 of the 2020 Vision. Therefore, any impacts on the historic assets of the town could have a minor to moderate negative effect, dependent on their location.

SEA Objectives	Project Assessment	Summary of Effects
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	-	Wisbech is located within prime agricultural land. Wisbech Garden Town is located around Grades 1-2 agricultural land. Any infrastructure developments suggested by the feasibility studies could negatively impact upon this prime agricultural land. Therefore, an overall negative effect has been identified.
10. Protect and enhance the quality of the water environment	++	A Flood Modelling feasibility study makes up part of this project. This would have moderate positive effects on the quality of the water environment.
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	+++	A Flood Modelling feasibility study makes up part of this project. This would have moderate positive effects on the transport infrastructure as location/duration and likelihood of flooding could be factored into the rail and connectivity feasibility study to better improve and protect the transport infrastructure for flooding. Currently the town is located within Flood Zones 2 and 3 and the east of the town benefits from flood defences also.
12. Protect and improve local air quality, particularly in the AQMAs	+	There is an AQMA No 1 SO2 within Wisbech Garden Town, by improving the rail and connectivity this could have potential improvements to the air quality of the area by improving the connectivity and reducing the total number of cars within the town centre. Therefore, a minor positive effect has been identified.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	+ / ++	Improving the rail network and transport network in general will help reduce any congestion experienced in the town centre, as well as reduce the number of cars on the roads. This will all positively impact the reduction in GHG emissions. Therefore, a minor to moderate positive effect is anticipated.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	+++	The Flood Modelling feasibility study will have a major positive effect with regard to minimising the risk of flooding to infrastructure and development. Conclusions of the study will indicate the best locations for infrastructure and developments to reduce the likelihood of being affected by flooding.
15. Maximising the use and lifespan of existing transport infrastructure	++	These feasibility studies will help to show where the current transport infrastructure is lacking and needs improving. This will help to maximise the use and lifespan of the infrastructure, allowing only required improvements to occur. A moderate positive effect has been identified.

Summary:

This project aims to complete a Connectivity, Flood Modelling and Rail Feasibility Studies. These studies will help to inform where the infrastructure needs updating or redesigning to become more efficient and effective. This project is expected to have positive effects for the flood risk, and overall connectivity of the transport network as well as improving the reliability and efficiency. There could be potential negative impacts associated with biodiversity and habitats, permanent land-take of prime agricultural land and the protection and conservation of heritage assets and conservation areas.

Table 59: March Area Transport Study

Intervention name	March Area Transport Study
Further Information	A study to identify transportation challenges and opportunities to improve traffic flow and public transport solutions for congestion reduction, improved safety and parking in and around March.
Local Authority	Fenland
Current status	
Location	Area of March Town Centre with spoke road networks south (but not as far south as Chatteris) and north (but not as far as Wisbech)
Baseline	<ul style="list-style-type: none">Nene Washes Ramsar, SAC, SPA and SSSI to the north could impact uponMarch Conservation Area and potentially Doddington Conservation AreaApprox. 80 listed buildings (mainly within March town centre): Grades I, II and II*Two Scheduled monuments 'Moated Bishops' Palace at Manor Farm' and 'The March Sconce: a Civil War fieldwork, 250m south west of Eastwood Burial Ground'Agricultural Land urban and non-agricultural for area of March, surrounding areas are Grade 1, 2 and 3Flood Zones 2 and 3 in area surrounding March town centreRiver Nene Old Course through March town centre, Twenty Foot River and River Nene

SEA Objectives	Project Assessment	Summary of Effects
1. Improve the health of the population and reduce health inequalities between areas and groups	++	The project aims to reduce the high levels of deprivation in the area through congestion reduction and improved safety. Improved transport links and access to improved health, education and skills training will have positive effects for health.
2. Improve the health and safety of the transport network, reducing the number of accidents and other incidents	+	A study to identify transportation challenges and opportunities are part of this project. March currently suffers from an infrastructure deficit traffic flow and public transport for the town centre, and the town and community suffer as a result. By exploring the possibilities of transportation and connectivity within March town centre it could help to improve the health and safety of the transport network. This would also have a positive effect by reducing the number of accidents and other incidents currently experienced on the roads. An overall minor positive effect was identified.
3. Improve accessibility to key services, employment and recreational areas for all areas of the community	+++	Identifying the challenges and opportunities to reduce congestion, improve traffic flow for private and public transport and improve parking in and around the town centre will improve connectivity of the transport links and providing access to key services, employment and recreational areas for the wider community. An overall major positive effect was identified
4. Support and contribute to local economic growth and competitiveness by delivering reliable and efficient transport networks	++	A study to identify transportation challenges and opportunities are part of this project. March currently suffers from an infrastructure deficit for private and public transport for the town centre and the town and community suffer as a result. By exploring the possibilities of improved traffic flow in the town centre could help to improve the reliability and efficiency of the town and the transport network in and out. This would have a moderate positive effect on supporting and contributing to local economic growth.
5. Reduce road traffic and congestion through reducing the need to travel by car and improve and promote sustainable modes of transport including public transport, cycling and walking	+ / ++	This project would help to reduce congestion in the town centre by easing traffic flow. This will make public transport more efficient and reliable also. However, there is the risk that improving the road for all traffic in the town centre, could see an increase in private car users. Therefore, a minor to moderate positive effect has been identified.
6. Protect and enhance biodiversity (including both habitat and species) and geodiversity at all levels	? / -	There is the Nene Washes Ramsar, SAC, SPA and SSSI to the north of the study area which could experience negative impacts. Therefore, an overall minor negative effect is anticipated.
7. Maintain, protect and enhance the historic environment, including archaeology, and the historic landscape character	? / --	There are multiple Grades I, II and II* listed buildings within the town centre; two scheduled monuments within 100m of the scheme and the scheme could impact negatively on the March Conservation Area and potentially Doddington Conservation Area. Therefore, any impacts on the historic assets of the town could have a minor to moderate negative effect, dependent on their location.
8. Maintain, protect and enhance the diversity and distinctiveness of the landscape and townscape character	? / -	Increasing the capacity of the road network in March town centre reduce congestion which may have positive effects on the setting of the landscape. The addition of new infrastructure is required (for example, additional lanes) this will alter the landscape, however, given that there is an existing busy road effects are considered minor. If boundary trees used for screening are removed this may have a bigger effect on the character of the landscape
9. Protect and conserve the quality of soils, minimising the loss of agricultural/greenfield land, and seek to remediate contaminated land	? / -	March is surrounded by Grades 2 and 3 agricultural land. Any infrastructure developments suggested by the project could negatively impact upon this prime agricultural land.
10. Protect and enhance the quality of the water environment	? / -	These enhancements are most likely going to increase the impermeable surface area which could lead to an increased risk of contaminated run-off. It is anticipated that the current road network drainage will require updating which, although minor, could have a positive impact on the quality of the water environment through the implementation of sustainable drainage (for example, SuDS).
11. Reduce the risk of flooding to transport infrastructure and minimise its contribution to flood risk	? / -	The project is surrounded by Flood Zones 2 and 3. Therefore, given the project would increase the impermeable surface area to allow for better traffic flow, improved drainage on the current infrastructure combined with the fact that the project is on the periphery of a Flood Zone, could result in increased flood risk, therefore a minor negative effect has been identified. Appropriate drainage will need to be considered.
12. Protect and improve local air quality, particularly in the AQMAs	+	There is no AQMA for the project area. However, by improving the town centre traffic flow this could have potential improvements to the air quality of the area by improving the connectivity and reducing the total number of cars within the town centre. Therefore, a minor positive effect has been identified.
13. Minimise GHG emissions and reduce Cambridgeshire and Peterborough's contribution to climate change	+ / ++	Improving the road network and public transport network in general will help reduce any congestion experienced in the town centre, as well as reduce the number of cars on the roads. This will all positively impact the reduction in GHG emissions. Therefore, a minor to moderate positive effect is anticipated.
14. Reduce vulnerability to climate change by minimising the risk of flooding and effects from other climate hazards	? / -	The project is located close to an area identified as being at risk from flooding. Therefore, increasing the impermeable surface area through road network improvements could increase the risk of flooding. This combined with severe rainfall events associated with climate change will exacerbate flooding issues. Appropriate measures such as permeable surfacing and SuDS will be required to ensure flood risk is not increased and should be designed to account for future climate change effects

SEA Objectives	Project Assessment	Summary of Effects
15. Maximising the use and lifespan of existing transport infrastructure	++	The study to identify transportation challenges and opportunities experienced in the town centre will help to show where the current transport infrastructure is lacking and needs improving. This will help to maximise the use and lifespan of the infrastructure, allowing only required improvements to occur. A moderate positive effect has been identified.

Summary:

This project aims to complete a study to identify transportation challenges and opportunities to improve traffic flow and public transport solutions for congestion reduction, improved safety and parking in and around March. The congestion reduction, improved safety and traffic flow will have the positive effect of reducing private car use, which also allows for positive impacts on the local air quality, minimising GHG emissions and health of the population, improving the health, safety and longevity of the transport system and reducing road traffic allowing for increased reliability of the public transport network and for greater efficiency and reliability of the transport network as a whole. Minor negatives of this scheme are with regard to flooding, townscape, biodiversity and protection of soils. The only potential moderate negative impact will be on the historic environment.

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CPCA Local Transport and Connectivity Plan – Policy Review

Introduction

Figure 1 indicates the policy layers across which policies directly impact or indirectly influence the CPCA's Local Transport and Connectivity Plan (LTCP).

Figure 1: Policy Layers



The following policy documents following this structure, have been reviewed and summarised within this document:

National policies

- Levelling up the United Kingdom (Department for Levelling Up, Housing and Communities 2022)
- Decarbonising Transport: A Better Greener Britain (Department for Transport, 2021)
- Bus Back Better (Department for Transport, 2021)
- Net Zero Strategy: Build Back Greener (Department for Business, Energy & Industrial Strategy, 2021)
- Gear Change (Department for Transport, 2020)
- National Highways Strategic Business Plan 2020 – 2025 (2020)
- Road Investment Strategy 2: 2020-2025 (Department for Transport, 2020)
- Rail Network Enhancements Pipeline Autumn 2019 Schemes Update (Department for Transport, 2019)
- Net Zero: The UK's contribution to stopping global warming (UK Committee on Climate Change, 2019)
- Public Health England Strategy 2020-25 (2019)
- Clean Air Strategy (DEFRA, 2019)
- A Green Future: Our 25 Year Plan to Improve the Environment (Department for Environment, Food and Rural Affairs, 2018)
- Network Rail Strategic Business Plan 2019 – 2024 (2018)
- Transport Investment Strategy (Department for Transport, 2017)

Sub-national

The following sub-national policy documents have been reviewed:

- England's Economic Heartland Transport Strategy (2021)

Cambridgeshire & Peterborough Combined Authority

The following CPCA-derived policy documents have been reviewed:

- Annual Report & Business Plan 2021/22 (2021)
- Bus Service Improvement Plan for Cambridgeshire and Peterborough (2021)
- Independent Commission on Climate (2021)
- Growth Ambition Statement (2021)
- Cambridgeshire and Peterborough Local Industrial Strategy (2019)
- Skills Strategy Framework (2019)
- Independent Economic Review (2018)
- Non-Statutory Spatial Framework Phase 1 to 2050 (2018)
- Economy: Housing Strategy (2018)
- Economy: Business and Tourism (2018)
- Economy: Resilience (2018)
- Environment: Environmental Strategy (2018)
- Cambridgeshire and Peterborough Devolution Deal (2017)

Local

- Huntingdonshire: Local Plan (2019)
- Peterborough: Local Plan (2019)
- Cambridge City Council: Local Plan (2018)
- South Cambridgeshire: Local Plan (2018)
- Cambridgeshire County Council: East Cambridgeshire Transport Strategy (2016)
- East Cambridgeshire District Council: Local Plan (2015)
- Cambridgeshire County Council: Cambridge City and South Cambridgeshire Transport Strategy (2014)
- Fenland: Local Plan (2014)

Key themes

The LTCP is comprised of a total of 11 key themes of which provide alignment for its goals and objectives. These themes will be utilised to undertake an assessment of wider policies. These themes, alongside their objective statements are indicated below:

Housing

- Support new housing and development to accommodate a growing population and workforce, and address housing affordability issues

Employment

- Connect all new and existing communities sustainably so all residents can easily access a good job within 30 minutes by public transport spreading the region's prosperity

Business & Tourism

- Ensure all our region's businesses and tourist attractions are connected sustainably to our transport hubs, ports, and airports

Resilience

- Build a transport network that is resilient and adaptive to human and environmental disruption, improving journey time reliability

Accessibility

- Promote social inclusion through the provision of a sustainable transport network that is affordable and accessible for all

Digital

- Communities are digitally connected, innovative technologies are supported and there is improved connectivity and mobility, across the region

Health & Wellbeing

- Provide 'healthy streets' and high-quality public realm that puts people first and promotes active lifestyles

Air Quality

- Ensure transport initiatives improve air quality across the region to exceed good practice standards

Safety

- Embed a safe systems approach into all planning and transport operations to achieve Vision Zero – zero fatalities or serious injuries

Environment

- Deliver a transport network that protects and enhances our natural, historic, and built environments

Climate change

- Reduce emissions to 'net zero' by 2050 to minimise the impact of transport and travel on climate change

Policy review

Table 1: Policy Review

Policy	Relationship	Notes
National		
Decarbonising Transport: A Better Greener Britain (Department for Transport, 2021)	Transport	Sets out central government ambitions specific to transport that the LTCP will need to address
Bus Back Better (Department for Transport, 2021)		
Gear Change (Department for Transport, 2020)		
Transport Investment Strategy (Department for Transport, 2017)		
Road Investment Strategy 2: 2020-2025 (Department for Transport, 2020)		
Rail Network Enhancements Pipeline Autumn 2019 Schemes Update (Department for Transport, 2019)		
Levelling up the United Kingdom (Department for Levelling Up, Housing and Communities, 2022)	Wider	Sets out central government ambitions – LTCP will need to be developed with this in mind
Net Zero Strategy: Build Back Greener (Department for Business, Energy & Industrial Strategy, 2021)		
Public Health England Strategy 2020-25		
Clean Air Strategy (DEFRA, 2019)		
A Green Future: Our 25 Year Plan to Improve the Environment (DEFRA, 2018)		
Net Zero: The UK’s contribution to stopping global warming (UK Committee on Climate Change, 2019)		
Network Rail Strategic Business Plan 2019 – 2024 (2018)		
National Highways Strategic Business Plan 2020-2025 (2020)		
Subnational		
England’s Economic Heartland Regional Transport Strategy (2021)	Transport	Sets out regional STB ambitions specific to transport that the LTCP should address
Cambridgeshire & Peterborough Combined Authority		
Bus Service Improvement Plan for Cambridgeshire and Peterborough (2021)	Transport	Directly related to CPCA, with principles and objectives directly specific to transport which will necessitate LTCP alignment
Annual Report & Business Plan 2021/22	Wider	
CPIER (Cambridge & Peterborough Independent Economic Review (Sept 2018)		

Cambridgeshire and Peterborough (Non-Statutory) Spatial Framework Phase 1 (until 2050)		Directly related to CPCA, with principles and objectives indirectly specific to transport which recommends LTCP alignment
Cambridgeshire and Peterborough Local Industrial Strategy (July 2019)		
Economy: Housing Strategy		
Economy: Business and Tourism		
Economy: Resilience		
Environment: Environmental Strategy		
Independent Commission on Climate (Oct 2021)		
Growth Ambition Statement		
Cambridgeshire and Peterborough Devolution Deal		
Skills Strategy Framework		
Local		
Cambridgeshire County Council: Cambridge City and South Cambridgeshire Transport Strategy (2014)	Transport	Key constituent spatial areas of the CPCA, of which its principles and objectives are directly specific to transport which will necessitate LTCP alignment
Cambridgeshire County Council: East Cambridgeshire Transport Strategy (2016)		
Cambridgeshire County Council: Cambridge City and South Cambridgeshire Transport Strategy (2014)		
Cambridge City Council: Local Plan (2018)	Wider	Key constituent spatial areas of the CPCA, of which its principles and objectives are indirectly specific to transport which recommends LTCP alignment
East Cambridgeshire District Council: Local Plan (2015)		
Fenland: Local Plan (2014)		
Huntingdonshire: Local Plan (2019)		
Peterborough: Local Plan (2019)		
South Cambridgeshire: Local Plan (2018)		

Levelling up the United Kingdom (Department for Levelling Up, Housing and Communities, 2022)

Link to document

<https://www.gov.uk/government/publications/levelling-up-the-united-kingdom>

Key themes

The Levelling Up White Paper, titled *Levelling Up the United Kingdom*, was published in February 2022. The paper presents an examination of a range of socio-economic indicators which are used to evidence the narrative that *"not everyone shares equally in the UK's success"*. It sets out the Government's strategy for addressing inequalities through a range of policy interventions which target various indicators of inequality. The paper declares Levelling Up as a mission to challenge and change this unfairness and inequality of opportunity by creating a platform from which *"people everywhere live longer and more fulfilling lives, and benefit from sustained rises in living standards and well-being"*.

The White Paper defines 12 focus areas and associated "missions", each with an objective to guide policy across Government over the coming decades. The 12 focus areas or "Missions" are:

- Living Standards
- Research & Development
- Transport Infrastructure
- Digital Connectivity
- Education
- Skills
- Health
- Well-being
- Pride in Place
- Housing
- Crime
- Local Leadership

Transport

- The role of connectivity of people and firms is recognised within a framework of six "capitals", with connectivity within the "Physical Capital"
- A focus area for transport infrastructure is identified with the following "Mission":
 - "By 2030, local public transport connectivity across the country will be significantly closer to the standards of London, with improved services, simpler fares and integrated ticketing."
- Only one or two references to Sub-national Transport Bodies and no proposals either to bolster their role or subsume their role into Mayoral Combined Authorities. Additional in-year resource funding (not referenced in White Paper) and mention of capacity and capability building suggests STBs role continues as is, but perhaps not going to be seen as the bodies to take schemes through to sponsorship / business case, beyond those already in the offing.

Funding

- No major changes in policy or funding for transport. Reannouncements of existing policy / funding: **City Region Sustainable Transport Settlements** (£5.7bn in five-year settlements to eight of the largest conurbations outside of London for infrastructure, services and integrated ticketing), **Bus Back Better** (£3bn – subsidy, smaller scale infrastructure, and zero emission vehicles), and **Gear Change** (£2bn for active travel). Confirmation that only **Mayoral Combined Authorities will get multi-year funding settlements** or be a priority for rail partnerships with Great British Railways.
- However, the **UK Shared Prosperity Fund** is further trailed with £2.6bn a year – similar amount to the now defunct Local Growth Fund. *"Local leaders will be empowered to direct funding towards their own, locally identified priorities, whether that be promoting new outdoor markets, reducing litter, graffiti and anti-social behaviour, reviving high streets, supporting local businesses or introducing skills provision to match local labour market need and support those furthest from the labour market"*.
- Further rounds of **Levelling up Fund** identified.
- Opportunities to negotiate further **"Deals"** (e.g. City Deals, Devolution Deals, County Deals).

- There is a commitment to **streamline local government funding** this year – less ringfencing, less bidding etc. Could be downside for us if there is less bidding or less for transport but could mean upside for assurance and ex-post evaluation (especially following-on from recent National Audit Office findings).

Devolution

“Devolution” is still current, and the White Paper contains a “Devolution Framework” – government wants to do “Deals” with (1) elected leaders who preside over sensible geographies, that represent a coherent Functional Economic Area – promotion of Mayoral Combined Authorities; (2) counties and unitary authorities through their systems of a leader and cabinet if their population is over 500,000; and (3) groups of authorities with streamlined decision making. The latter getting the lowest levels of power or funding devolved. *“Those authorities with stronger decision-making structures will secure greater powers”*.

Other

Moving the civil service away from London, but no pipeline for Cambridgeshire and Peterborough.

Decarbonising Transport: A Better Greener Britain (Department for Transport, 2021)

Link to document

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/1009448/decarbonising-transport-a-better-greener-britain.pdf

Key themes

Sets the agenda for how the transport sector will meet the legally binding target for 'Net Zero' Carbon emissions by 2050. This document established the need to accelerate the rate of decarbonisation in the sector to meet this target.

Key Principles

1. Major emphasis on the **modal shift** to public and active transport – increase walking and cycling
2. Decarbonising Road Transport vehicles and ensuring infrastructure will not be a barrier to this – zero emission buses and coaches, car fleets
3. Decarbonising goods delivery – including 'last mile delivery' – freight and logistics sector
4. UK as a hub for green transport technology and innovation – low carbon fuels, hydrogen – focusing R&D investment
5. Place-based solutions – to drive decarbonisation at a local level
 - Local transport infrastructure funding reform
 - £12 billion invested into local transport systems
 - Local Authority toolkit of guidance and information to be published later this year (including changing behaviours, reducing the need to travel, charging schemes e.g., emission zones, decarbonising the vehicle fleet)
 - **To encourage decarbonisation and transport improvements at a local level, quantifiable carbon reductions will become a fundamental part of local transport planning and funding – in line with Carbon budgets and net zero**
 - Reformed planning system - embed transport decarbonisation principles in spatial planning and across transport policymaking
 - at least one zero emission transport city and four industrial areas 'SuperPlaces'
6. Reducing carbon in a global economy – aviation will meet net zero by 2040 and UK shipping by 2050

Bus Back Better (Department for Transport, 2021)

Link to Document

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/980227/DfT-Bus-Back-Better-national-bus-strategy-for-England.pdf

Key themes

This strategy expands on the plans for new bus investment announced in February 2020. At its core is a new £3bn fund for bus investments to be distributed to Local Transport Authorities (LTAs) across the country. The strategy document also positions the Government's stance on how bus can benefit from new Bus Services Act 2017 powers; specifically, Enhanced Partnership schemes and franchising.

Outcomes

In terms of patronage, the document emphasises that it first wants to see a return to pre-COVID levels before looking to 'raise buses' mode share'. It then sets out how it will do this in terms of making bus relatively more attractive compared to car:

- Implement daily price capping everywhere – in rural areas as well as in towns and cities – and multi-operator ticketing as standard, with an ambition to see integrated multimodal ticketing systems in more areas
- Reallocate capacity from overcrowded urban bus corridors so that more evening and weekend services can be provided, as well as 'turn up and go' service frequencies in major urban centres
- Every LTA is expected to draft 'ambitious bus priority schemes or face ineligibility for the £3bn levelling-up fund in 2022
- The introduction of 4,000 new zero emission buses comprising around 10% of the current fleet nationwide
- Improve bus information provision by ensuring common route numbering systems (not differentiated by operator), adopting 'local branding that reflects the community and not the operator', and investing in marketing including introductory offers for non-users

Regulation - two primary regulatory arrangements for bus over the next several years:

1. Enhanced Partnerships and franchising. It notes that franchising powers are automatically available to Mayoral Combined Authorities (such as the West Midlands) but require Secretary of State approval elsewhere.
2. From 1 July 2021, any LTAs and/or operators that haven't committed to establishing Enhanced Partnerships will cease to receive the COVID-19 Bus Services Support Grant and will not be eligible for the £3bn discretionary bus fund. This includes areas such as the West Midlands where franchising may be a preferred option as Enhanced Partnerships are expected to be implemented until the franchising process is finalised.

These rules may be disapplied by the Secretary of State on a case-by-case basis where the operator/LTA can prove that exceptional circumstances have prohibited them from meeting the requirements.

On top of this, the document outlines planned tweaks and changes to other bus-related regulations:

- Giving LTAs 'new powers to enforce traffic regulations' to promote bus priority
- The upcoming Future of Transport Regulatory review, which aims to update the legislative framework to account for new technologies like automated vehicles and ridesharing apps
- Mandating the provision of audio-visual information, including stop announcements, on all buses by summer 2022
- Reviewing accessibility regulations so that they 'are based on an up-to-date understanding of passenger need'

Link to document

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/1033990/net-zero-strategy-beis.pdf

Key themes

A zero-emission vehicle mandate to improve consumer choice and maximise the economic benefit from this transition by giving a clear signal to investors to deliver the 2030 commitment to end the sale of new petrol and diesel cars, and 2035 commitment that all cars must be fully zero emissions capable.

Objectives

- Further funding of £620 million for zero emission vehicle grants and EV Infrastructure
- Allocating a further £350 million of £1 billion Automotive Transformation Fund (ATF) to support the electrification of UK vehicles and their supply chains.
- Building on the success of £20 million zero emission road freight trials, trial three zero emission HGV technologies at scale on UK roads
- £2 billion investment which will help enable half of journeys in towns and cities to be cycled or walked by 2030
- £3 billion to create integrated bus networks, more frequent services, and bus lanes to speed journeys
- Transformation of local transport systems, with 4,000 new zero emission buses and the infrastructure to support them, and a net zero rail network by 2050, with the ambition to remove all diesel-only trains by 2040
- Extend the Clean Maritime Demonstration Competition to a multi-year programme, delivering real-world demonstrations and technology trials of clean maritime vessels and infrastructure to decarbonise the maritime sector. This is part of the commitment to a UK Shipping Office for Reducing Emissions.
- Significant investment in rail electrification and city rapid transit systems.
- Become a world-leader in zero emission flight and kick-starting the commercialisation of the UK sustainable aviation fuel so people can fly and connect without guilt.

Gear Change (Department for Transport, 2020)

Link to document

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/904146/gear-change-a-bold-vision-for-cycling-and-walking.pdf

Key themes

Published in the midst and context of the Covid-19 crisis, this document sets out that new design guidance will set higher quality and safer requirements (including Local Transport Note (LTN) 1/20) for new walking and cycling schemes which must be met as a pre-requisite for funding. The document sets out the ambition for England to be *"a great walking and cycling nation"*.

A new inspectorate and funding body, expected to be set up in 2021 and which will be led by a National Cycling and Walking Commissioner (yet to be determined), will enforce these new standards.

The Department for Transport (DfT) will work with the Ministry of Housing, Communities and Local Government and the Local Government Association to place cycling and walking provision at the heart of local plan-making and decision-taking for new developments.

Actions include better integration of the rail and bus network with cycles, through additional and more secure cycle parking, as well as more space on-board for cycles. There will be encouragement of freight to be transported by cargo cycles and a national scheme to support greater use of e-bikes will be established.

National Highways Strategic Business Plan 2020 - 2025 (2020)

Link to document

<https://nationalhighways.co.uk/media/3i5c454q/strategic-business-plan-2020-25.pdf>

Key themes

The document responds to Government's Road Investment Strategy, providing high-level direction for all parts of Highways England: safer, more reliable, and greener strategic road network, that uses technology, supports the economy, and is integrated into the wider transport network.

Objectives

- Improving safety for all
- Fast and reliable journeys
- Well-maintained resilient network
- Delivering better environmental outcomes
- Meeting the needs of all users
- Achieving efficient delivery

This document additionally presents schemes outlined by the Road Investment Strategy 2. These are categorised and presented within this review, under Road Investment Strategy 2: 2020-2025 (Department for Transport, 2020).

Link to document

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/951100/road-investment-strategy-2-2020-2025.pdf

Key themes

The second Road Investment Strategy (RIS2) sets a long-term strategic vision for the strategic road network, alongside performance standards which Highways England must meet, planned enhancement schemes expected to be built and funding to be made available during the second Road Period (RP2). This covers the financial years 2020/21 to 2024/25.

The strategy details projects across England categorised as either:

- RIS1 (Open for traffic)
- Under construction
- Committed for RP2
- Smart motorways subject to stocktake
- Part of the RIS3 pipeline

There are a range of projects within the CPCA spatial area across a number of categories, including junction improvements, lane dualling and widening, and introduction of smart motorways.

Committed for RP2

- **A428 Black Cat to Caxton Gibbet** – dualling of remaining single carriageway section between Cambridge and the M1, including three grade separated junctions: one at the junction of the A1 and A421 (Black Cat); a second at Cambridge Road / B1428 east of St Neots; and a third at the junction of the A428 / A1198 at Caxton Gibbet. The Black Cat interchange will provide free-flowing movements for traffic on the A1 and the A421 / A428.
- **A47 Wansford to Sutton** - dualling of the A47 between the A1 and the dual carriageway section west of Peterborough.
- **A47 Guyhirn Junction** – creation of a new, larger junction linking the A47 and A141.

Complete / Under construction

- **A14 Cambridge to Huntingdon** – a major upgrade to the A14 between the A1 and north Cambridge, widening the road to three lanes, providing a new bypass around Huntingdon, creating distributor roads for local traffic and remodelling key junctions along the route.

Pipeline schemes for RIS3

- A47/A1101 Elm Road Junction
- M11 Junction 13 Cambridge West
- A11 Fiveways Junction (4km west of Cambridgeshire boundary into Suffolk)

Link to document

<https://www.theccc.org.uk/publication/net-zero-the-uks-contribution-to-stopping-global-warming/#:~:text=The%20report's%20key%20findings%20are,the%20UK%20as%20a%20whole.>

Key themes

The UK should set and vigorously pursue an ambitious target to reduce greenhouse gas emissions (GHGs) to 'net-zero' by 2050, ending the UK's contribution to global warming within 30 years, as per the net-zero GHG target for 2050 made by signing the Paris Agreement. It is achievable with known technologies, alongside improvements in people's lives, and within the expected economic cost that Parliament accepted when it legislated the existing 2050 target for an 80% reduction from 1990.

Strategies

- Reduce emissions via travel choices – cycling, walking, public transport, electric vehicle purchases, minimise flying
- Extensive electrification - particularly of transport and heating, supported by a major expansion of renewable and other low-carbon power generation.
- Developing the infrastructure - reaching net-zero emissions will require development or enhancement of shared infrastructure such as electricity networks, hydrogen production and distribution and CO2 transport and storage.
- Surface transport - all cars and vans to be electric by 2050, and for most HGVs to be either electric or hydrogen powered.
- Electric vehicles - switch the entire fleet of light-duty vehicles to ultra-low emission vehicles (ULEVs) by 2050 means that by 2035, at the very latest, all sales of new cars and vans will need to be ULEVs.

Household transport emissions need to be close to zero in 2050:

- Switching to electric vehicles is essential - falling in price, the range of new electric vehicles will continue to increase as battery costs fall, ensuring more households can find a solution that suits their needs.
- Shifting to more sustainable modes of transport could be a cost-effective alternative to private car ownership, depending on location. This could mean more walking and cycling (which would also provide health benefits by increasing the amount of physical activity people do) or low-carbon public transport (electric buses and trains) for longer journeys.

Transport sector

- Trials of zero-emission HGVs and associated refuelling infrastructure to develop an evidence base. Vehicle and fuel taxation from the 2020s onwards should be designed to incentivise commercial operators to purchase and operate zero emission HGVs.
- The Government must encourage walking, cycling and the use of public transport in preference to car usage through provision of infrastructure for safe and practical cycling, to exploit opportunities for emissions reductions in the nearer term, as well as achieving health co-benefits from active travel and improved air quality.
- Improve the logistical efficiency of HGVs, including increased roll-out of urban consolidation centres to minimise journeys into busy urban centres and adjusting delivery times to ensure HGVs can avoid congestion.
- Rail electrification should be planned on a rolling basis to keep costs low, and trials of hydrogen trains on UK rail should be supported where necessary.

Link to document

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/953967/rail-network-enhancements-pipeline-document.pdf

Key themes

The Rail Network Enhancement Pipeline (RNEP) sets out the approach applied to all rail enhancements within England and Wales which are receipt of funding from the Department of Transport. Enhancements are typically realised through changes to train services, introduction of improved trains, or revised timetables. These schemes must progress through the RNEP decision gateways before moving into delivery.

Schemes are categorised as either:

- With a Decision to Initiate
- With a Decision to Develop
- With a Decision to Design

There are a range of projects within the CPCA spatial area, across a number of categories including new stations, capacity improvements and signalling improvements.

Decision to Develop:

- **Cambridge South** – to deliver a new station and associated infrastructure in the Cambridge South area.
- **Ely Area Capacity Enhancement** – to increase capacity through the Ely area for freight and passenger services.
- **East Coast Digital Programme** – Digital signalling on the East Coast Mainline to increase capacity and improve performance.
- **Haughley Junction** – Scheme in Suffolk (to the north of Stowmarket) to increase junction capacity to allow more trains, particularly freight trains to operate on the Felixstowe to Nuneaton line which passes through the Cambridgeshire and Peterborough area, as well as improving journey times and resilience

Link to document

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/831562/PHE_Strategy_2020-25.pdf

Key themes

Outlines priorities to protect people and help people to live longer in good health. Aims to keep people safe, prevent poor health, narrow the health gap, and support a strong economy.

Challenges we face:

- Reversing trends in life expectancy and poor health
- Addressing unhealthy behaviours
- Persistent and growing inequalities
- Health protection threats
- Tackling infectious diseases

Key priorities:

- Promote a healthier nation e.g., cleaner air
- Work towards a fairer society
- Enhance ability to keep the public safe
- Strengthen the public health system

Opportunities:

- Optimise behavioural science
- Realising the potential of new technologies
- Harnessing progress in science and research
- Supporting our system partners
- Creating healthy communities

Shaping policy and practice:

- Guidance on how best to use policies at their disposal to improve health outcomes
- Support local authorities to invest effectively in public health services and create physical, social, and economic environments that promote and facilitate good health
- Conducting evaluations of programmes and interventions to identify examples of best practice and sharing insights across global, national, and local networks

Link to document

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/770715/clean-air-strategy-2019.pdf

Key themes

Sets out the comprehensive action that is required from across all parts of government and society to tackle air pollution and control major sources of air pollution, in line with the risk they pose to public health and the environment, plus act in areas with an air pollution problem.

Transport objectives

- Reduce emissions of nitrogen oxides in the areas where concentrations of these harmful gases currently exceed legal limits. Committed to tackle poor air quality through cleaner road transport and all forms of transport.
- End the sale of new conventional petrol and diesel cars and vans by 2040 - UK to be positioned as the best place in the world to develop, manufacture and use zero exhaust emissions vehicles. Ensure that the cleanest conventional vehicles are driven on our roads during the transition.
- Strategy for the future of the UK Aviation sector, Aviation 2050.
- Strategy shaping up the future of the maritime sector, Maritime 2050
- New legislation to enable the Transport Secretary to compel manufacturers to recall vehicles and non-road mobile machinery for any failures in their emissions control system, and to take effective action against tampering with vehicle emissions control systems.
- Work with international partners to research and develop new standards for tyres and brakes to address toxic non-exhaust particulate emissions
- Reduce emissions from rail and reduce passenger and worker exposure to air pollution.
- Guidelines to advise ports on how to develop effective and targeted Air Quality Strategies. The strategies will set out plans to reduce emissions across the ports and associated waterways, including both emissions from shore activities and visiting ships.
- We are taking action to encourage the use of the cleanest modes of transport for freight and passengers, including active travel.
- Work with the Treasury to review current uses of red diesel and ensure its lower cost is not discouraging the transition to cleaner alternatives.
- Explore permitting approaches to reduce emissions from non-road mobile machinery, particularly in urban areas.

Link to document

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/693158/25-year-environment-plan.pdf

Key themes

Sets out government action to help the natural world regain and retain good health. It aims to deliver cleaner air and water in our cities and rural landscapes, protect threatened species and provide richer wildlife habitats. It calls for an approach to agriculture, forestry, land use and fishing that puts the environment first.

- Delivering a Green Brexit – to reform our agriculture and fisheries management, how we restore nature, and how we care for our land, our rivers, and our seas.
- Problems of waste and soil degradation
- Improve social justice - tackling the adverse impact of pollution on those living in less favourable areas, and by opening the mental and physical health benefits of the natural world to people from the widest possible range of ages and backgrounds
- Effects of climate change – risk to the environment because of higher land and sea temperatures, rising sea levels, extreme weather patterns and ocean acidification, which harms marine species
- Protecting and improving the environment both at home and abroad - show leadership on conservation, climate change, land use, sustainable global food supplies and marine health.
- Champion sustainable development, lead in environmental science, innovate to achieve clean growth, and increase resource efficiency to provide benefits to both our environment and economy - pledge to hand over our planet to the next generation in a better condition
- Protecting and growing natural capital – as a tool in decision-making, consider every aspect of the environment for national wellbeing, health, and economic prosperity

Transport

‘Future of Mobility’ Grand Challenge - become a world leader in shaping the future of mobility, including the low carbon transport of the future. Key priorities:

- Establishing a flexible regulatory framework to encourage new modes of transport and new business models.
- Seizing opportunities and addressing the challenges of moving from hydrocarbon to zero emission vehicles.
- Preparing for a future of new mobility services, increased autonomy, journey sharing and a blurring of the distinctions between private and public transport.
- Exploring ways to use data to accelerate the development of new mobility services and enable the more effective operation of our transport system.

Strategic Business Plan 2019 – 2024 (Network Rail, 2018)

Link to document

<https://sacuksprodnrdigital0001.blob.core.windows.net/delivery-plan-previously-published/02.%20Strategic%20Business%20Plan%202019-2024%20documents%20published%20February%202018/1.%20Summary%20documents/High%20level%20summary/Strategic-Business-Plan-High-Level-Summary.pdf>

Key themes

Presents plans for Britain's railways between 2019 and 2024 involving greater alignment between track and train, with shared targets and priorities.

- Safe – drive down train accident risk, level crossing risk and protect the workforce from injury, sustainability
- Reliable – on time and more frequent (assets, timetables, operations, information)
- Efficient – coping with demand, drive down operation costs further using new technology and more efficient ways of working
- Growing – cope with capacity challenges, changes in the delivery of enhancements on a case-by-case basis, transition into a digital signalling railway
- Great people, great teams – attract and retain the brightest and best, become best employer, diverse and inclusive

Opportunities

- Improvements for passengers
- Jobs, housing, and growth – investment
- Supporting technology and innovation

The document additionally exhibits a strong relationship to the Department for Transport Rail Network Enhancements Pipeline, with this document detailed also within this document.

Link to document

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/918490/Transport_investment_strategy.pdf

Key themes

To enable gov. industrial strategy, transport infrastructure can maintain and upgrade transport infrastructure – an integrated network that underpins daily lives and the economy – connect communities and businesses and help deliver balanced growth across the country. This strategy builds on existing progress and – through the investment decisions – outlines response, realistically and pragmatically, to today's challenges, driving progress towards fulfilling the aims of our Industrial Strategy and putting the travelling public at the heart of the choices we make.

It sets out Government's four main priorities for the UK transport network, upon which investment decisions should focus upon:

1. **Create a transport network that works for users, wherever they live.** The strategy stresses that transport users – people and businesses – want a network that is reliable, well-managed, and safe, with journeys that are easy, fast, and comfortable, with the right connections in the right places. It notes that the UK networks are ageing and intensively-used, facing increased demand and evolving trends in people's work and leisure patterns (and hence travel behaviour)
2. **Improve productivity and rebalance growth across the UK.** The strategy argues that reducing congestion and strengthening connectivity are both crucial for boosting the UK economy, through increasing local productivity across the country, and creating places in which people want to live and work
3. **Enhance our global competitiveness by making Britain a more attractive place to invest.** Transport connectivity is argued as vital for enabling trade, with investors needing effective international connections to access new markets, integrate operations into their global supply chains and to conduct business efficiently. Continued improvements in transport connectivity and capacity can hence help support inward investment, and compete with other countries to attract global business
4. **Support the creation of new housing.** Transport plays a key role in facilitating housing growth, and the housing market in the UK is not delivering the homes that people need

Strategy

- Ensure investment consistently meets the needs of users, and helps to create a balanced economy
- Focus on getting the best value out of the network and our investment
- Retail a resolute focus on delivery
- Remain adaptable in the face of change
- Create strong institutional decision-making frameworks at local.

Investment Priorities:

- Improve the condition and performance of the existing network
- Expand existing capacity to ease congestion
- Enhancing connectivity by adding new capability
- Improving the user experience
- Adapting the network to safeguard our environment, safety, and health
- A network that is reliable, well-managed, and safe
- Journeys that are smooth, fast, and comfortable
- The right connections in the right places
- Avoid overstretching supply chains
- Delivery within our legislative and planning constraints
- Tackling climate change proactively
- Building resilience to climate change
- Improving air quality
- Managing wider impacts on our environment
- Keeping people safe
- Unlocking opportunities provided by new technology

Delivery Innovation and action – exploiting new technologies: those that improve user experience, uptake of ULEVs, battery technology, connected and autonomous vehicles, smart systems and digital solutions, advanced materials, and condition monitoring.

The strategy stresses that the UK Government will “*continue to rely on devolved decision-making*” at the local and regional levels. At the national level, emphasis is placed on Highways England investment to reduce congestion as well as improving access to international gateways and the rail network. In terms of buses, the strategy reaffirms Central Government’s support of bus priority measures with partially devolved funding, together with the bus franchising powers that have been granted to mayoral combined authorities by the Bus Services Act 2017.

The strategy also says that Central Government funding will be made available for transport projects that are deemed to support the four national priorities for transport outlined above; especially if costs are beyond the ability of a local or regional authority to manage alone.

Furthermore, the strategy’s priorities can be extrapolated to encompass a wide range of bus-related measures. For example, the stated intention to create a better-connected transport network would plausibly be served by investing in better multimodal integration and ticketing structures, perhaps in the form of integrated smart ticketing. Building a stronger, more balanced economy by enhancing productivity could be supported through reviewing network geography to better serve areas with low service demand or by increasing service frequencies.

New housing could be supported by investing in adjacent bus networks, and strategic transport interchanges at airports could help make Britain a more attractive place to trade and invest. There is broad scope for devolved bodies to build cases for investment across several different policy areas.

Sub-national policies

Regional Transport Strategy (England's Economic Heartland, 2021)

Link to document

https://eeh-prod-media.s3.amazonaws.com/documents/Connecting_People_Transforming_Journeys_av.pdf

Key themes

Transport strategy to support the ambitions of the England's Economic Heartland (EEH), which brings together Local Transport Authorities between Cambridgeshire in the East and Swindon in the West, in a strategic partnership. The EEH was established in 2015 for its partners to better plan for strategic infrastructure improvements alongside other issues which are common to the area. Key themes within the Transport Strategy include:

- Improving economic prosperity
- Decarbonisation and sustainability
- Future mobilities
- Improving journeys based on people, place and movement types

The strategy describes a large range of projects as part of its investment pipeline. Key themes and typologies of these projects include:

- Electrification of rail infrastructure
- Digital connectivity provision (5G and fibre)
- Electric vehicle charging facilities
- Enhanced rail freight capacity
- Improved connectivity (north south and east west)
- Strategic rail interchanges
- Mass transit systems
- Access to strategic gateways
- Local connectivity improvements
- Area/corridor studies

The following schemes are identified in their Infrastructure Pipeline in the Cambridgeshire and Peterborough area or importance to Cambridgeshire and Peterborough:

- Delivery of East West Rail including:
 - Oxford to Cambridge
 - Aylesbury to Milton Keynes
 - Cambridge to Norwich/Ipswich
 - electrified
 - freight services
 - digital infrastructure provision – 5G and fibre connectivity
- Electrification of road infrastructure
- Enhanced capacity for rail freight on the Felixstowe to Nuneaton Line
- Improved connectivity (east west) – northern: improved public transport connectivity between Peterborough and Northampton
- Cambridge South Station by 2025
- Enhanced connectivity on the London – Bishop's Stortford – Cambridge Corridor
- Reopening of the railway from March to Wisbech
- Strategic Interchanges
 - Sandy / St Neots area – with East Coast Main Line
 - Cambridge / Cambridge South – with Anglia Main Line
- Mass Transit
 - Cambridgeshire
 - Improved access to Stansted Airport through improvements on the West Anglia Main Line
- Improvements to the National Cycle Network and urban cycleways including the development of a high-quality cycleway – the Varsity Way
- Targeted investment in the highway network

- Ely to Cambridge A10 Dualling Improvements (Large Local Major Scheme)
- Ely to Cambridge A10 Junction Improvements
- A1139 University Centre Access, Peterborough
- A47 Wansford to Sutton
- A47 Peterborough to Wisbech
- A428 Black Cat to Caxton Gibbet Improvements
- M11 Junctions, Cambridge West

Annual Report & Business Plan 2021/22 (2021)

Link to document

<https://cambridgeshirepeterborough-ca.gov.uk/wp-content/uploads/documents/key-documents/business-plan/current-business-plan/COMBINED-AUTHORITY-BUSINESS-PLAN.pdf>

Key themes

Continue to increase economic prosperity, COVID-19 recovery, and good, green growth for the market towns, rural villages, and the cities. This document outlines work to inject funding where it is most needed, spreading opportunity and bringing homes within reach of jobs, leisure, and other services. Shape growth by revisiting the Devolution Deal.

The report and business plan additionally outlines a number of road and rail projects of which some were allocated across the Rail Network Enhancements Pipeline Autumn 2019 Schemes Update and Road Investment Strategy 2: 2020-2025.

These include the following key project achievements:

- A10 – between the Milton Interchange and Ely
- A47
- Soham Station
- Market Town Masterplans
- Wisbech Rail
- Fenland Stations Regeneration Programme
- Cambridge South Station
- Kings Dyke Level Crossing
- Bus Reform

Alongside the following key project commitments for Delivery 2021/22:

- Bus Reform
- A141
- Cambridge South Station
- Market Town Masterplans
- Wisbech Rail
- Fenland Stations Regeneration Programme
- King's Dyke Level Crossing

Several other transport commitments 2021/22 are also presented, including:

- A1260 Nene Parkway Junction 15
- A1260 Nene Parkway Junction 32-3
- A142 Chatteris to Snailwell
- A16 Norwood Dualling
- A505 Study
- A605 Stanground – Whittlesey
- Ely Area Capacity Enhancements
- Fengate Access Study Phase 1
- Harston Capacity Study
- Lancaster Way
- March Area Transport Study
- Segregated Cycling Holme to Sawtry
- Snailwell Loop
- St Ives
- Peterborough's University Access
- Wisbech Access Strategy

Bus Service Improvement Plan for Cambridgeshire and Peterborough (2021)

Link to document

[CPCA-BSIP-Final-291021.pdf \(cambridgeshirepeterborough-ca.gov.uk\)](#)

Key themes

Vision: “Everyone should have the opportunity to travel; their chances in life should not be constrained by the lack of travel facilities open to them”

Objectives

- Bus is an attractive mode of travel to compete with the car
- But network supports sustainable growth
- Protects and enhances the environment
- Supports the health and wellbeing of the population
- Opportunity for all

Ambition

- Return to pre-Covid patronage levels followed by growth
- Priority measures to speed up journeys and make buses more reliable
- Revamped, integrated bus network offering links to more places, clockface timetables, more frequent services and longer operating hours
- Comprehensive coverage and consistent levels of service
- Zero emission buses on all services by 2030
- Tickets that can be used on all services and provide value for money
- Cheaper travel for young people
- Comprehensive information from one source in all media formats
- Better bus stops and waiting facilities

Link to document

[https://f.hubspotusercontent40.net/hubfs/6985942/FINAL%20CLIMATE%20REPORT%20LOW%20\(002\).pdf](https://f.hubspotusercontent40.net/hubfs/6985942/FINAL%20CLIMATE%20REPORT%20LOW%20(002).pdf)

Key themes

Independent commission to deliver advice on what is needed to deliver local change.

Challenges

- Greenhouse gas emissions in the region are 25% higher per person than the UK average – emissions from surface transport are high
- Region is at high risk from changing climate
- Transformation requires significant investment and must be delivered in a way that is fair and does not marginalise
- Addressing climate change can deliver multiple benefits
- Local gov. and CPCA have key role
- Business needs to step up
- Our region to show leadership – regions residents are keen to play their part

Transport related priorities/recommendations:

- EV infrastructure
- Zero emission bus and taxi fleet
- Measures to reduce car mileage – including improving public transport, walking cycling
- Exclusion of diesel vans and trucks from urban centres by 2030

Buildings

- Net zero buildings
- Appropriate locations for new developments – where resources are low carbon transport infrastructures are available
- Home retrofit to be rolled out across existing buildings

Business and Industry

- Embrace opportunities arising from transition to net zero
- Regional skills strategy should have green core
- Increase net zero awareness raising and advice services for business
- Regional “Race to Zero”

Peatlands

- “Whole farm” land use policies – mitigate climate change and improve biodiversity

Nature

- Recovery programmes – tree planting, wetland creation
- Accelerate doubling nature agenda

Waste

- Update waste management strategy as matter of urgency – including communications programme for the public
- 37% reduction target for residual waste by 2030 and 65% recycling target for household waste
- Separate collection of recyclable and compostable materials
- New EfW waste plants should only go ahead with public agreement – retrofitted with CCS by 2035

Growth Ambition Statement (2021)

Link to document

<https://cambridgeshirepeterborough-ca.gov.uk/wp-content/uploads/documents/key-documents/Growth-Ambition-Statement.pdf>

Key themes

Sets out key principles and priorities, reflecting the CPIER's analysis and recommendations, to guide the Combined Authority in taking its work forward.

- Double GVA over 25 years
- Focus on partnership – public sector to work together efficiently and depoliticise growth

Challenges:

- Housing challenge – not enough which threatens growth. Less affordable.
- Transport – improve connectivity in all directions, reduce commuting times, (30 min target), support future development via rigorous prioritisation. Key projects being prioritised include:
 - The Cambridge Autonomous Metro (CAM)
 - The A47 corridor
 - The A10 corridor
 - Huntingdon's Third River Crossing
 - King's Dyke level crossing replacement
 - Cambridge South Station
 - Soham Station
 - Alconbury Station
 - Wisbech rail improvements
- Funding Infrastructure – combining spatial planning and transport
- Increase productivity and export by supporting business
- A low level of skills and educational aspiration in some communities, and mismatches with employer needs in the education system, alongside the high-skilled economy of Cambridge
- Market Town Masterplans including digital connectivity
- Health, Education and Social Mobility – organising public services to focus on wider determinants of health and education aspiration. Improve community focused health care system to improve health and funding challenges

Cambridgeshire and Peterborough Local Industrial Strategy (2019)

Link to document

<https://cambridgeshirepeterborough-ca.gov.uk/wp-content/uploads/documents/Strategies/LIS/Local-Industrial-Strategy.pdf>

Key themes

Three subeconomies – Greater Cambridge, Greater Peterborough, and The Fens.
Plan to support industry across the area and enable it to thrive – doubling output, maximising strengths, and building inclusive economy which removes barriers.

- Improve long-term capacity for growth by supporting foundations of productivity – increasing transport capacity and improving networks for market towns to increase connectivity.
 - CAM
 - Strategic Bus Review
 - Current and future energy needs of the Arc
- Increase sustainability and broaden the base for economic growth
- Build upon existing clusters
- Key strategic corridors
 - Arc – potential to deliver transformational growth stimulate local and regional economies. Local ambitions will contribute to national Arc objectives
 - London Stansted Cambridge
 - Cambridge–Norwich Eastern Agriculture and Tech Corridor
 - Connections to the midlands and the north
 - Links to international ports

Skills Strategy Framework (2019)

Link to document

<https://cambridgeshirepeterborough-ca.gov.uk/wp-content/uploads/documents/Strategies/skills-strategy/Skills-Strategy.pdf>

Key themes

Vision: “An inclusive world-class local skills eco-system that matches the needs of our employers, learners and communities”

Blueprint for policies across the region that will maximise the skills of residents and drive productivity which in turn enable economic growth and social inclusion.

1. Tailored to the needs of the three sub-economies
2. Empower local access to education and skills to engage with society, increase aspirations and encourage process into further learning or work
3. Develop a dynamic skills market that can respond to the changing needs of local businesses

Key challenges include:

- Staff shortages in key sectors – technical and management roles, teachers, health care, FE/HE, impact of Brexit
- Perception of sectors and subsequent promotion within education is weak – careers guidance needs to be realistic and aspirational. Perception of apprenticeships needs to improve
- Plugging the skills gap
- Improve engagement in STEM subjects
- Mitigate disconnect with labour market

Link to document

<https://www.cpier.org.uk/media/1671/cpier-report-151118-download.pdf>

Key themes

Sustain Cambridgeshire and Peterborough's economy, and support the UK economy, while providing a better and more fulfilling way of life for the people who live and work in this area. There is significant spatial inequality – the complementary strengths of areas with contrasting economic activity need to be harnessed and linked together.

Key Recommendations

1. GVA target should be tracked and measured with flexibility depending on economic outturn. The mayor should consider development of a well-being and inclusive growth dimension to his GVA target
2. Blended spatial strategy, knowledge-intensive sectors in and around Cambridge and the southern part of the area are strongly clustered, densifying and highly dependent on their location. For this vital section of the local and indeed the national economy, it is 'Cambridge or overseas. This should not be overlooked.
3. Ensuring that Cambridge continues to deliver for KI businesses should be considered a nationally strategic priority
4. Brexit policies should ensure the greatest possible ease for EU and non-EU workers, which are needed in our businesses, and facilitate ease of trade as a high priority
5. Review of housing requirements based on the potential for higher growth in employment than currently forecast
6. Placemaking should be embedded in forward planning
7. Transport and other infrastructure projects needed to alleviate growing pains of Greater Cambridge and should better include digital technology to enable more efficient use of current transport resources
8. Scheme prioritisation and development should be implemented to support doubling the size of and connecting the three economies of the area
9. Opportunity Area for Health, including mental health, should be created in the north of the area, recognising it as being just as serious an issue for social mobility as education
10. Research focus on Surestart style provision and preschool education
11. government should enter meaningful conversations with the Mayor and the Combined Authority early in this parliament and that devolution of all skills funding be agreed as part of a second stage devolution deal
12. Regular meetings should be set up between those developing the Local Industrial Strategy, and those developing Market Town Masterplans, to ensure consistency. This should include proposals coming forward as part of the Cambridge-Milton Keynes-Oxford Arc.
13. Develop new collaborative ways of working to provide for tailored solutions to the needs of each three distinct economies
14. Government should recognise the benefits further devolution to Cambridgeshire and Peterborough would bring, and commit itself to negotiating with Cambridgeshire and Peterborough to bring the area firstly into line with other Combined Authorities, and secondly to breaking new ground in the 'devolution revolution

Non-Statutory Spatial Framework Phase 1 to 2050 (2018)

Link to document

<https://cambridgeshirepeterborough-ca.gov.uk/wp-content/uploads/documents/Strategies/non-statutory-spatial-framework/Non-Statutory-Spatial-Framework-Phase-1.pdf>

Key themes

Strategic Planning to focus on distributing prosperity with inclusive growth that is spread and rebalanced. Promote future development in historically disadvantaged areas whilst maintaining environment and communities

Spatial Issues

- UKs capital of innovation and productivity
- Healthy thriving and prosperous communities
- Access to a good job within easy reach of home
 - requires extra road, rail and bus capacity and frequency
 - poor accessibility to public transport needs to be addressed
- Environmental sustainability
- Importance of strategic corridors – experiencing high growth

Transport – to ensure planning and investment is prioritised appropriately so that development is properly considered and the impact of congestion on productivity is addressed

Ensure that investment in strategic infrastructure supports particularly the most deprived communities.

Objectives:

- Deliver strategic employment and housing site locations identified in Local Plans
- Market Town Masterplan
- Long-term investment programme in strategic infrastructure, working with other authorities and national agencies to seek support
- Investment that tackles deprivation and increases sustainable inclusive growth in disadvantaged areas
- Work with neighbouring authorities to deliver integrated approach to growth and to optimise investment opportunities for mutual benefit

Economy: Housing Strategy (2018)

Link to document

<https://cambridgeshirepeterborough-ca.gov.uk/wp-content/uploads/documents/Strategies/housing-strategy/Housing-Strategy.pdf>

Key themes

Delivery of at least 100,000 more homes, particularly affordable homes.

Key strategic objectives

- Accelerate housing delivery to support economic growth – including integrated transport and housing strategy that allows for timely and sustainable delivery of infrastructure
- Foster prosperous and attractive places to live in – including market town masterplans
- Expand housing choices and creating balanced communities

Economy: Business and Tourism (2018)

Link to document

<https://cambridgeshirepeterborough-ca.gov.uk/what-we-deliver/>

Key themes

Goal to drive and improve economic growth across Cambridgeshire and Peterborough. The Business Board is the Local Enterprise Partnership for our region, and helps to overcome key barriers to growth, from infrastructure challenges creating an appropriately skilled future workforce.

Vision: Regional economy at exciting position of prominence due to mix of academia, research, and entrepreneurial spirit – critical stage, investment needed to moving success forward.

Mission: to support businesses through advice and support from the Growth Hub, investing in market towns, key business funding from Local Growth Fund and Eastern Agri-Tech growth initiatives.

Drive growth across the whole of Cambridgeshire and Peterborough (not just in small pockets).

Methods

- Business Growth Service
- Supporting Agritecture
- Business Growth Hub
- Local Growth Fund
- Market Towns
- Enterprise Zones
- OxCam Arc
- Business Board

Economy: Resilience (2018)

Link to document

<https://cambridgeshirepeterborough-ca.gov.uk/what-we-deliver/>

Key themes

Local Economic Recovery Strategy and the interventions made to help the region recover, renew, and grow back better post COVID.

Response

- Tangible response to support business – key leadership role of Mayor and Authority
- 260 successful grant funding applicants and £6 million - 800 forecasted protected jobs and 287 new jobs
- Business Triage Service – to handle increased calls
- Webinars on key covid business considerations
- A £390,000 Visitor Economy and Restart & Recovery Grant rolled out.
- Partnership of local organisations to produce Economic Recovery Strategy

Mission

“To lead the nation out of recession – by accelerating the recovery, rebound and renewal of our economy achieving our ambition to double by 2025 – in a new and more digitally enabled, greener, healthier and more inclusive way than ever before.” Through Local Economic Recovery Strategy that strengthens businesses and workforce capacity and rebound for growth.

1. Accelerating Start-Ups, Scale-Ups, Set-Ups
2. Accelerating Hi-Tech Jobs Growth
3. Accelerating Recovery in Construction
4. Accelerating Upskilling & Retraining
5. Accelerating a Greener and more Sustainable Economy

Transport Recovery

- Emergency measures
- Improve cycle and pedestrian facilities – during rapid, pilot upgrades
- E-bike and e-scooters – first region to roll out – partnership with Voi
- Speeding up transport investment where possible to help bring economy out of recession
- A10, CAM, Soham Station expected to deliver £39 billion GVA over period to 2045

Environment: Environmental Strategy (2018)

Link to document

<https://cambridgeshirepeterborough-ca.gov.uk/wp-content/uploads/documents/Strategies/housing-strategy/Housing-Strategy.pdf>

Key themes

CA and Mayor's role in enabling carbon reduction and reducing climate change:

- Local Transport Plan (transport, all modes, account for 2/5th regions carbon emissions)
- Development of Spatial Strategy to increase supply affordable homes (domestic buildings account for 1/5th Encouraging business development and productivity improvements (business inc. agriculture accounts for c. 1/3rd)

Cambridgeshire and Peterborough Devolution Deal (2017)

Link to document

<https://cambridgeshirepeterborough-ca.gov.uk/wp-content/uploads/documents/key-documents/devolution/Cambridgeshire-and-Peterborough-CA-Devolution-Deal.pdf>

Key themes

The transfer of resources, powers, and accountability from central government to Cambridgeshire and Peterborough to gain autonomy on resource and powers for infrastructure, housing, economic development, employment, and skills, will create more jobs, improving the skills and employment prospects of residents and boosting the productivity of Cambridgeshire and Peterborough.

Vision

- Economic growth
- Internationally renowned for low-carbon knowledge-based economy
- Accelerate delivery of new homes and sustainable communities
- Public service delivery – utilising local partnerships
- Achieving skills-based matches for business needs
- World class connectivity and transport systems – connect Cambridge, Peterborough, Market Towns, and the rest of the country

Devolved Powers:

- multi-year, consolidated and, devolved transport budget
- Key Route Network of local authority roads that will be managed and maintained by the Combined Authority on behalf of the mayor
- strategic planning, control of a £100m housing and infrastructure fund, the responsibility to create a non-statutory spatial framework for Cambridgeshire and Peterborough and to develop with Government a Land Commission and to chair The Cambridgeshire and Peterborough Joint Assets Board for economic asset
- Additional £20m million a year funding allocation over 30 years
- area-based review of 16+ skills provision
- Joint responsibility with government and the single Employment and Skills Board
- More effective joint working with UKTI

Connectivity

- Transport and Physical connections between communities – to unlock sustainable growth
- Digital Infrastructure to create digitally connected region of the UK
- Responsibility for local transport budget
- Responsibility for new Key Route Network of local authority roads
- Ability to franchise bus services in the combined authority area
- Meet needs to communities and adopted integrated approach to local buses and community-based travel
- Build on existing smart and integrated ticketing system
- Maximise the importance of corridors in all direction – improving rail links
- Development in Wyton, St. Neots
- Ely Southern Bypass, A14/A142 junction, A10 upgrades, A47 for east-west connectivity

Huntingdonshire Local Plan to 2036 (2019)

Link to document

<https://huntingdonshire.gov.uk/media/3872/190516-final-adopted-local-plan-to-2036.pdf>

Key themes

The Huntingdonshire Local Plan 2036 will deliver at least 20,100 homes and approximately 14,400 additional jobs between 2011 and 2036. The strategy supports a thriving rural economy, providing opportunities for communities to achieve local development aspirations while protecting the character of existing settlements and countryside.

Following the designation of the Strategic Expansion Location of Alconbury Weald which included a designated enterprise zone and up to 5,000 houses and associated infrastructure, two further expansion locations are proposed offering further opportunities to deliver new sustainable communities and inward investment in Huntingdonshire.

Vision

- Diverse Thriving Economy
- Infrastructure to support healthy communities
- Meet the needs of a changing population
- Climate, landscape, and heritage

Objectives:

- Sustainable land for sustainable growth – focusses on previously developed land
- Sustainable development – adaptable to climate change and extreme weather
- Better job opportunities and more affordable homes for a more balanced and diverse population
- Facilitate pursuit of healthy lifestyle's
- **Diverse thriving economy** – maximise Alconbury and other strategic development benefits, increase proportion of economically active residents, promote education. Distribution of growth will be primarily around Huntingdon, St. Neots, St. Ives, and Ramsey. Farm diversification, estate management and rural tourism, protect versatile agriculture.
- **Infrastructure** – identify and prioritise to be provided by developers et al. Strategic expansion to make use of existing resources, prioritise sustainable modes. Meet the needs of new growth. Inclusive and accessible provision.
- **Changing Population** – quality and quantity of housing, affordable homes, opportunities for vulnerable people, promote attractive, safe, and distinctive neighbourhoods.
- **Climate, landscape, and heritage** - maintain, enhance, and conserve Huntingdonshire's historic environment, characteristic landscapes, natural habitats, and biodiversity. Utilise sustainable design and construction techniques. Minimise energy and water use and for securing carbon emissions reductions in all new development and transport choices. Encourage waste management and pollution control. Conserve and enhance Huntingdonshire's strategic green 'Strategy for Development' infrastructure.

Link to document

<https://cccandpcc.sharepoint.com/sites/PCCPlanningPolicyPublicData/Shared%20Documents/Forms/AllItems.aspx?id=%2Fsites%2FPCCPlanningPolicyPublicData%2FShared%20Documents%2FPlanning%20Policy%2FAdopted%20Local%20Plan%2FPeterborough%20Local%20Plan%2F1%2EPeterborough%20Local%20Plan%2024%20July%202019%2Epdf&parent=%2Fsites%2FPCCPlanningPolicyPublicData%2FShared%20Documents%2FPlanning%20Policy%2FAdopted%20Local%20Plan%2FPeterborough%20Local%20Plan&p=true>

Key themes

Contains the planning policies for the growth and regeneration of Peterborough and the surrounding villages up to 2036. Peterborough to become a destination of choice, bigger and better, growing in the right way to meet the needs of the growing population, providing a range of high-quality attractions and facilities that make it an attractive place to live, work and visit.

Vision

- Maintain and strengthen historic, retail, leisure, cultural and entertainment city core
- Walkable city – footways and cycle paths
- Sustainable transport options
- Thriving campus-based university
- Strong and resilient economy – diverse and skilled workforce supporting existing business and growing new ones
- Inclusive and well-designed neighbourhoods
- Network of characterful villages that provide services for community needs, vibrant and diverse rural economy
- City with network of wildlife rich and accessible natural spaces – public engagement with natural surroundings
- Peterborough to be crowned UK's Environmental Capital

Objectives

- Zero Carbon – reduce reliance on fossil fuels, carbon and methane emissions and maximise renewables. Mitigate pollution.
- Sustainable water – reduce flooding vulnerability, minimise water pollution, encourage water re-use
- Land Use and Wildlife – protect and enhance landscape, biodiversity, and geodiversity
- Sustainable Materials – minimise consumption of non-renewables
- Promote conservation and smart use of productive land
- Zero Waste
- Sustainable Transport – encourage walking, cycling, public transport and reduce the need to travel by car
- Culture and Heritage – vibrancy, protect and enhance heritage and cultural assets
- Equity and Local Economy – support rural communities, diversify the economy and increase vitality, access to education and work, reduce poverty, affordable access to services
- Health and Wellbeing – reduce health inequalities, sustainable housing, reduce crime/fear

Transport Policy

“New development must ensure that appropriate provision is made for the transport needs that it will create, having specific regard to the policies and proposals of the latest local Transport Plan (LTP) and Long-Term Transport Strategy (LTTs).”

- Reduce the need to travel, especially by car
- Prioritise bus use over car use
- Seek to develop transport interchanges and travel hubs that provide facilities for transfer between modes of travel
- Improve walking, cycle and public transport connections to district and local centres, travel hubs and key services, including links from the railway station and the River Nene;
- Make journeys on foot, cycle, public transport, car share or water the more attractive option over private car use, using direct, legible, and segregated routes

- Provide an efficient, effective, and safe transport network that is well managed and maintained, using modern technology where appropriate
- Assist those with access and mobility difficulties
- Promote improvements to travel security through improvements to lighting, CCTV and underpasses
- Delivering quality cycle facilities at workplaces including secured and covered cycle parking, showering, and changing facilities
- Seek to improve sustainable transport links to travel hubs from rural areas and improve walking and cycle links between villages.

Link to document

<https://www.cambridge.gov.uk/media/6890/local-plan-2018.pdf>

Key themes

“Seeks to guide and facilitate growth and the infrastructure required to support development, so that the city grows in a sensitive and sustainable manner. This will ensure that the high environmental quality of the city is protected and enhanced and that future developments offer a full range of opportunities to all”

Preserve and enhance Green Belt, iconic historic core, heritage assets, river, biodiverse open spaces, architecture, reputation for design and excellence. New development will be innovative and promote sustainable transport to transition into environmentally sustainable and low carbon economy. City will develop as a centre of excellence, world leader in higher education, research, knowledge-based economy whilst maintaining high quality of life.

Objectives

- Environmentally sustainable city – low carbon lifestyles. Making best use of, water and other natural resources, securing radical reductions in carbon emissions, minimising environmental impact and being capable of adapting to the impacts of climate change
- Highly water efficient, contribute to overall flood risk reduction through water sensitive urban design, and help to improve the quality of the River Cam and other water features
- Highest quality, in terms of design excellence and innovation – principles of sustainable design and construction
- Positive management of change in the historic environment, protecting, enhancing, and maintaining the unique qualities and character of Cambridge
- Protect/enhance the character and quality of the Cambridge skyline
- Protect/enhance the landscape setting of the city - Cambridge Green Belt, and other green areas
- Protect/enhance biodiversity, habitats, and geo-diversity
- Meet housing needs – mix of houses for existing and future needs
- Create/maintain inclusive, environmentally sustainable communities
- Economic growth in environmentally sustainable and accessible locations, facilitating innovation and supporting Cambridge’s role as a world leader in higher education, research, and knowledge-based industries, while maintaining the quality of life
- Support Cambridge’s vibrant and thriving centres, with a varied range of shopping facilities in accessible locations that meet the needs of all people in sub-region as well as the city
- promote social cohesion and sustainability and a high quality of life – sports and recreation, community leisure facilities, arts, and cultural venues
- minimise the distance people need to travel – access (jobs) via sustainable modes of transport
- appropriate and timely provision of environmentally sustainable forms of infrastructure
- safe and healthy environment

South Cambridgeshire Local Plan (2018)

Link to document

<https://www.scambs.gov.uk/media/17793/south-cambridgeshire-adopted-local-plan-2018.pdf>

Key themes

Overall objective to secure sustainable development.

Principles:

- **Economic** – building a strong, responsive, and competitive economy by ensuring that sufficient land of the right type is available in the right places and at the right time to support growth and innovation; and by identifying and coordinating development requirements, including the provision of infrastructure;
- **Social** – strong, vibrant, and healthy communities, by providing the supply of housing required to meet the needs of present and future generations; and by creating a high-quality built environment, with accessible local services that reflect the community's needs and support its health, social and cultural wellbeing; and
- **Environmental** – contributing to protecting and enhancing our natural, built, and historic environment; and, as part of this, helping to improve biodiversity, prudent use of natural resources, minimising waste, and pollution, and mitigating and adapting to climate change including moving to a low carbon economy.

Transport Strategy for East Cambridgeshire (2016)

Link to document

<https://www.cambridgeshire.gov.uk/asset-library/imported-assets/Transport%20Strategy%20for%20East%20Cambridgeshire%20-%20Part%201.pdf>

<https://www.cambridgeshire.gov.uk/asset-library/imported-assets/Transport%20Strategy%20for%20East%20Cambridgeshire%20-%20Part%202.pdf>

Key themes

Transport strategy to support housing and employment growth in East Cambridgeshire and key transport corridors from the surrounding ring towns.

Provide a detailed policy framework and programme of transport schemes for the area, addressing current problems and consistent with the policies of the Third Cambridgeshire Local Transport Plan 2011-31 (LTP3). Support the East Cambridgeshire Local Plan and take account of committed and predicted levels of growth, detailing the transport infrastructure and services necessary to deliver this growth.

- Support economic growth
- Mitigate transport impacts of the growth agenda
- Protect the area's distinct character and environment
- Accommodate demand in Ely
- Accommodate demand in East Cambridgeshire
- Cater for travel demand travelling within and through the district on key corridors, trunk roads and rail
- Planning obligations to secure new and improved infrastructure and mitigate site specific and network wide impacts
- Transport Assessments
- Supporting sustainable growth
- Improving bus services and infrastructure
- Access to jobs and services
- Improving rail services
- Community led transport solutions
- Encouraging cycling and walking
- Provision of new highway capacity
- New distributor roads or through routes as part of a developments with prioritisation of pedestrians, cyclists, and public transport users
- Road safety, across all modes
- Reduce transport related emissions of carbon and pollutants
- Provide sustainable infrastructure at transport interchanges to encourage sustainable journeys and reduce car usage

East Cambridgeshire Local Plan (2015)

Link to document

https://www.eastcambs.gov.uk/sites/default/files/Local%20Plan%20April%202015%20-%20front%20cover%20and%20inside%20front%20cover_0.pdf

Key themes

Seeks to provide 11,500 homes and 9,200 jobs during the plan period 2011- 2031 and, through sustainable development, to take advantage of the economic vitality of the Cambridge sub-region, whilst retaining its distinct identity as a predominantly rural area.

Growth is focussed at its three market towns of Ely, Soham and Littleport, reducing out commuting and increasing self-containment. The plan aims to respond to local needs as much as possible, including firm support for 'community led development', especially in the form of Community Land Trust schemes. New development/growth will be supported by necessary infrastructure, services/facilities

Other notable policies include its support for the horse racing industry, with East Cambridgeshire being home to the famous Newmarket July Racecourse, as well as policies protecting what's special about the area, such as the many national and international biodiversity sites.

Climate change focuses on minimising resource and energy consumption in new development location and design, reduce risk of flooding, increase renewable energy production.

Objectives:

- Support the local economy and help create more jobs in the district, reduces out-commuting, and helps to increase the sustainability and self-containment of communities
- Provide a range of new housing in appropriate locations, which meets local housing needs
- Support and enhance the vitality and viability of town and village centres, as places for shopping, leisure, and community activities.
- Ensure that new development is of high quality and sustainable design which reflects local character and distinctiveness, provides attractive and safe environments, and is supported by appropriate facilities and services.
- Protect and enhance the quality, local distinctiveness, and diversity of the natural, historic, and built environment.
- Protect the open countryside and land within the Green Belt against insensitive and sporadic development.
- Reduce the environmental impact of development and vulnerability to the impacts of climate change by reducing pollution and waste, maximising water, and energy efficiency, dealing with flood risk and surface water management, and promoting the use of renewable energy sources and sustainable construction methods.

The Council has undertaken a Review of the East Cambridgeshire Local Plan 2015.

Transport Strategy for Cambridge City and South Cambridgeshire (2014)

Link to document

<https://www.cambridgeshire.gov.uk/asset-library/imported-assets/Transport-strategy-and-high-level-programme-for-Cambridge-and-South-Cambridgeshire-March-2014.pdf>

Key themes

To ensure local councils plan together for sustainable growth and continued economic prosperity in Cambridge and South Cambridgeshire (as well as the transport corridors from the ring of surrounding towns).

Provide a detailed policy framework and programme of schemes for the area, addressing current problems and consistent with the policies of the Third Cambridgeshire Local Transport Plan 2011-26 (LTP3).

Support the Cambridge and South Cambridgeshire Local Plans, and take account of committed and predicted levels of growth, detailing the transport infrastructure and services necessary to deliver this growth

- Support economic growth
- Mitigate transport impacts of the growth agenda
- Protect the area's distinct character and environment
- Sustainable transport capacity between employment and services
- High quality passenger transport network of bus, guided bus, and rail services, fed and complemented by comprehensive pedestrian and cycle networks
- Additional travel demand to be accommodated on the constrained transport network
- Additional Park and Ride options on the fringes of Cambridge
- Ensuring public transport, cycling, and walking are the best ways of getting around and across the area
- Limit the available road space for cars reducing car traffic
- Create frequent, quality service across major routes enabling the use of public transport for at least some of the routes
- Community led transport solutions
- Encourage walking, cycling and public transport for journeys into and out of the city
- Promote bus routes to connect key economic hubs and links to Cambridge North Train Station
- Encourage car sharing
- Prioritise sustainable and public transport and make these modes of travel more convenient than the car
- Maintain general traffic levels

Fenland Local Plan (2014)

Link to document

https://www.fenland.gov.uk/media/12064/Fenland-Local-Plan-Adopted-2014/pdf/Fenland_Local_Plan-Adopted_2014.pdf?m=637267078575000000

Key themes

Pro-growth and seeks to provide 11,000 homes and 7,200 jobs during the plan period to 2031.

Through sustainable growth it seeks to address current health inequalities, community deprivation, lack of affordable housing, infrastructure deficit and low skills and educational attainment and maximise the potential of the area and deliver jobs, skills, dynamic town centres, vibrant villages, improved housing, and new infrastructure.

The focus of development is on four market towns with March and Wisbech being the major contributors. It seeks to encourage development in a more flexible, case by case way to provide growth.

Objectives:

- **Land and Water Resources:** minimise loss of undeveloped land, increase water efficiency and avoid any deterioration of river water quality
- **Biodiversity:** Avoid damage to designated sites and protected species, Maintain, and enhance the geographical range, amount and viability of habitats and species
- **Landscape and Cultural Heritage:** Preserve and enhance sites, areas and landscapes that are designated or locally valued for their heritage interest, create places, spaces and buildings that are well designed, retain the distinctive character of Fenland's landscape.
- **Climate Change and Flood risk:** Increase use of renewable energy sources whilst minimising waste and the use of other energy resources, reduce vulnerability to the effects of climate change, minimise vulnerability of people, places, and property to the risk of flooding from all sources
- **Pollution:** Reduce emissions of greenhouse gasses and other pollutants
- **Healthy, Inclusive and Accessible Communities:** improve the quality, range and accessibility of services and facilities and ensure all groups thrive in safe environments and affordable homes, create/enhance multifunctional open space that are accessible, links with a high-quality green infrastructure network and improves opportunities for people to access and appreciate wildlife and wild places. Redress inequalities related to age, gender, disability, race, faith, location, and income
- **Economic Activity:** access to a range of employment and training opportunities, support investment in people, places, communications, and other infrastructure to improve the efficiency, competitiveness, vitality, and adaptability of the local economy

Conclusions

2. This policy review has identified and summarised policy documents across national, subnational, CPCA and local levels of which the updated CPCA Local Transport & Connectivity Plan should consider aligning with.
3. As such, this policy review has undertaken an assessment of these policy documents in relation to their alignment with the 11 primary objectives of the LTCP and is shown within Table 2 overleaf.

Table 2: Alignment of key LTCP themes against wider policy

Policies	Housing	Employment	Business & Tourism	Resilience	Accessibility	Digital	Health & Wellbeing	Air Quality	Safety	Environment	Climate Change
National											
Decarbonising Transport: A Better Greener Britain (Department for Transport, 2021)				✓			✓				✓
Bus Back Better (Department for Transport, 2021)					✓			✓	✓		✓
Gear Change (Department for Transport, 2020)							✓		✓		✓
Transport Investment Strategy (Department for Transport, 2017)	✓	✓			✓				✓		✓
Levelling up the United Kingdom (Department for Levelling Up, Housing and Communities, 2022)		✓	✓							✓	✓
Net Zero Strategy: Build Back Greener (Department for Business, Energy & Industrial Strategy, 2021)					✓		✓				✓
Public Health England Strategy 2020-25							✓	✓			

Policies	Housing	Employment	Business & Tourism	Resilience	Accessibility	Digital	Health & Wellbeing	Air Quality	Safety	Environment	Climate Change
Clean Air Strategy (DEFRA, 2019)								✓			✓
A Green Future: Our 25 Year Plan to Improve the Environment (DEFRA, 2018)			✓							✓	✓
Net Zero: The UK's contribution to stopping global warming (UK Committee on Climate Change, 2019)			✓								✓
National Highways Strategic Business Plan 2020-2025 (2020)			✓	✓						✓	✓
Network Rail Strategic Business Plan 2019 – 2024 (2018)	✓	✓		✓					✓		
Sub-national											
Annual Report & Business Plan 2021/22				✓	✓		✓		✓		
CPIER (Cambridge & Peterborough Independent Economic Review (Sept 2018)	✓	✓	✓	✓	✓						
Cambridgeshire and Peterborough (Non-Statutory) Spatial Framework Phase 1 (until 2050)	✓	✓			✓					✓	

Policies	Housing	Employment	Business & Tourism	Resilience	Accessibility	Digital	Health & Wellbeing	Air Quality	Safety	Environment	Climate Change
Cambridgeshire and Peterborough Local Industrial Strategy (July 2019)		✓	✓	✓							
Cambridgeshire & Peterborough Annual Report & Business Plan 2021/22 (2021)	✓	✓	✓								
England's Economic Heartland Regional Transport Strategy (2021)	✓	✓	✓		✓	✓					✓
Cambridgeshire & Peterborough Economy: Housing Strategy (Sept 2018)	✓										
Cambridgeshire & Peterborough Economy: Business and Tourism			✓								
Cambridgeshire & Peterborough Economy: Resilience				✓				✓			✓
Society: Safety											
Society: Accessibility											
Society: Health and Wellbeing											
Society: Air Quality											
Cambridgeshire & Peterborough Environment: Environmental Strategy	✓									✓	✓

Policies	Housing	Employment	Business & Tourism	Resilience	Accessibility	Digital	Health & Wellbeing	Air Quality	Safety	Environment	Climate Change
Cambridgeshire & Peterborough Independent Commission on Climate (Oct 2021)	✓		✓	✓					✓	✓	✓
Cambridgeshire & Peterborough Growth Ambition Statement				✓			✓				
Cambridgeshire & Peterborough Skills Strategy Framework (2019)		✓			✓						
Cambridgeshire and Peterborough Devolution Deal (2017)	✓	✓			✓	✓					
Skills Strategy Framework				✓			✓				
Bus Service Improvement Plan for Cambridgeshire and Peterborough (2021)	✓	✓			✓				✓	✓	✓
Local											
Cambridgeshire County Council: Cambridge City and South Cambridgeshire Transport Strategy (2014)		✓	✓				✓			✓	

Policies	Housing	Employment	Business & Tourism	Resilience	Accessibility	Digital	Health & Wellbeing	Air Quality	Safety	Environment	Climate Change
Cambridgeshire County Council: East Cambridgeshire Transport Strategy (2016)			✓		✓			✓		✓	
Cambridge City Council: Local Plan (2018)		✓	✓	✓						✓	✓
East Cambridgeshire District Council: Local Plan (2015)	✓	✓	✓	✓						✓	
Fenland: Local Plan (2014)	✓	✓		✓						✓	
Huntingdonshire: Local Plan (2019)		✓	✓							✓	✓
Peterborough: Local Plan (2019)			✓	✓		✓	✓	✓		✓	✓
South Cambridgeshire: Local Plan (2018)	✓	✓								✓	

Habitats Regulations Screening – Local Transport and Connectivity Plan



Habitats Regulations Screening – Local Transport and Connectivity Plan

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A Habitats Regulations Assessment 2020

Executive Summary

Cambridgeshire and Peterborough Combined Authority is producing a revised Local Transport and Connectivity Plan (LTCP). Since the publication of the last Local Transport Plan in 2020 (2020 LTP), there have been several changes to local and national policy that meant this transport strategy needed to be revisited.

The revised vision reflects the importance of climate change and the need to level up the region in relation to health inequalities, social exclusion, and safety to ensure that the transport network provides enhanced access to opportunities that improve the quality of life for all. The LTCP will comprise a number of goals, objectives, policies and projects.

An Integrated Impact Assessment (IIA) is being undertaken as part of the LTCP development so that environmental and social impacts are identified and mitigated as the plan develops. The IIA will cover:

- Strategic Environmental Assessment, covering a range of environmental impacts
- Habitats Regulations Assessment which applies to sites which are internationally important for nature conservation.
- Community Impact Assessment which assesses social impacts such as health and equalities.

This Strategic Habitats Regulations Assessment has been prepared to inform of the implications of the updated LTCP on European Sites, as a requirement of Regulation 63 of the Conservation of Habitats and Species Regulations 2017.

An assessment is required under the Regulations for any proposed plan or project which may have a significant effect on one or more European sites or an impact of the plan which may affect the management of those sites. The purpose of the assessment is to determine whether or not the plan is likely to have significant effects on European sites.

13 European sites lie within the zone of influence of the LTCP and have been assessed to determine likely significant effects arising as a result of the implementation of the plan on any designated feature. A significant effect is determined as any deleterious effect on any designated feature which would cause that feature to be degraded to such a degree that the conservation objective of the European site is undermined.

The HRA screening for the previous 2020 LTP considered that the proposed Local Transport Plan, either alone or in-combination, is not likely to have a significant effect on any European site or their associated features. However, the potential impacts of projects brought through under the terms of the Local Transport Plan would also need to be assessed as their design progresses. Any likely significant effects arising from individual projects will be assessed and where required mitigation identified during the appropriate assessment implemented.

This screening focuses on changes to the updated LTCP and also concluded that the Local Transport Plan policies are unlikely to result in a likely significant effect on any European site or their associated features. However, likely significant effects could not be ruled out for the new Cambourne to Cambridge bus improvement project, either alone, or in-combination with the Bourn Airfield residential development. Like projects previously assessed, further HRA would be required as part of the planning application for the bus improvement project, when a preferred route option and design detail is known.

1 Introduction

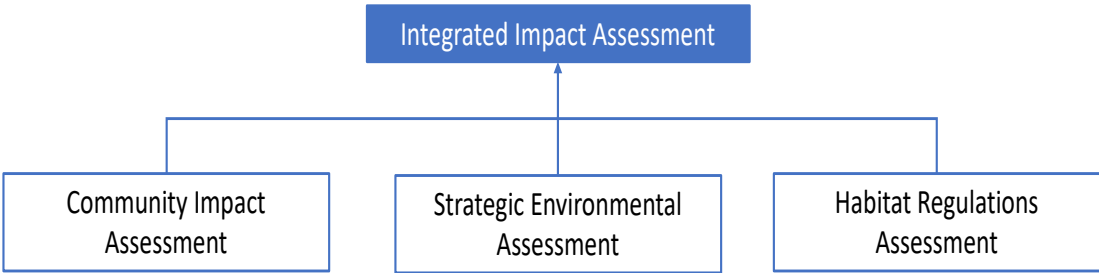
Background

- 1.1 The Combined Authority for Cambridgeshire and Peterborough (CPCA) is producing a revised Local Transport and Connectivity Plan (LTCP). Since the publication of the last Local Transport Plan in 2020 (2020 LTP), there have been several changes locally in Cambridgeshire and Peterborough; in addition to revised national policy that meant the transport strategy needed to be revisited. These changes include the recommendations of the Cambridgeshire and Peterborough Independent Commission on Climate; new carbon dioxide (CO²) and electric vehicle targets published by Government; policy development within the Oxford-Cambridge (OxCam) Arc; and the changes in travel caused by Covid-19.
- 1.2 An Integrated Impact Assessment (IIA) is being undertaken as part of the LTCP development. IIA combines several sustainability appraisal processes, so that environmental and social impacts are identified and mitigated as the plan develops. This Scoping Report represents the first stage of the IIA process.

Integrated Impact Assessment

- 1.3 The components of the IIA process for the LTCP are set out in Figure 1 below and each process is then briefly described.

Figure 1 Processes within this Integrated Impact Assessment.



Habitats Regulation Assessment (HRA)

- 1.4 This report represents ‘Screening’ for the HRA, undertaken under the Conservation of Habitats and Species Regulations 2017 (SI 2017/1012, known as the Habitats Regulations) for plans or projects which are not directly connected to the management of the site and would be likely to have a significant effect on a European Site designated for nature conservation. These comprise Special Protection Areas (SACs), Special Protection Areas (SPAs) and Ramsar sites. HRA can have up to three stages, not all need to be completed depending on the outcome at each stage:

- Stage 1, Screening - to check if the proposal is likely to have a significant effect on the site's conservation objectives. If not, then the appropriate assessment or derogation stages are not required.
- Stage 2, Appropriate assessment - to assess the likely significant effects of the proposal in more detail and identify ways to avoid or minimise any effects. Where significant effects on site integrity remain, Stage 3 is required.
- Stage 3, Derogation - to consider if proposals that would have an adverse effect on a European site qualify for an exemption. There are three legal tests that need to be applied in order: there are no feasible alternative solutions that avoid damage or are less damaging to the site; the proposal needs to be carried out for imperative reasons of overriding public interest; and finally the necessary compensation measures can be secured.

1.5 A screening report was produced for the 2020 LTP and this identified 13 European sites within the zone of influence of the Plan. The screening concluded that there are no likely significant effects on any European site arising through adoption of the 2020 LTP either alone or in combination with other reasonably foreseeable plans and projects.

1.6 To update the HRA, this updated Screening Report focuses on:

- Any additional European sites,
- Whether the changes to policies and projects are likely to have a significant effect on any of the site's conservation objectives, and
- Update to the plans and projects considered for in-combination effects.

Purpose of the Report

1.7 This report represents the first stage of the HRA process 'Screening'. This report is set out over the following sections:

- Section 2 provides an overview of the LTCP
- Section 3 sets out the methodology for the HRA
- Section 4 sets out European Sites considered and qualifying features for designation.
- Section 5 determines whether there are any likely significant effects on Sites.
- Section 6 reviews other plans and projects for in-combination effects on Sites.
- Section 7 sets out the conclusions of the Screening.

2 The Updated Plan

Background

- 2.1 The new Local Transport and Connectivity Plan (LTCP) will aim to meet a range of challenges including on public health, accelerating carbon reduction, protecting the environment, the impact of Covid-19, access to jobs and education, reducing inequality and supporting economic growth.
- 2.2 The addition of ‘Connectivity’ to the title, recognises the increasing influence that the internet has on transport. Working and learning, accessing leisure and services, and seeing friends and family have been increasingly done from home, impacting journeys. The plan will also seek ways digital infrastructure can be improved to support these new ways of living.

Vision and Objectives

- 2.3 The revised vision reflects the importance of climate change and the need to level up the region in relation to health inequalities, social exclusion, and safety to ensure that our transport network provides enhanced access to opportunities that improve the quality of life for all. It is important that the work of the Combined Authority continues to develop its work in a compassionate, co-operative, and collaborative manner.

LTCP Vision

A transport network which secures a future in which the region and its people can thrive.

It must put improved public health at its core, it must help create a fairer society, it must respond to climate change targets, it must protect our environment and clean up our air, and it must be the backbone of sustainable economic growth in which everyone can prosper.

And it must bring a region of cities, market towns and very rural areas closer together.

It will be achieved by investing in a properly joined-up, net zero carbon transport system, which is high quality, reliable, convenient, affordable, and accessible to everyone. Better, cleaner public transport will reduce private car use, and more cycling and walking will support both healthier lives and a greener region. Comprehensive connectivity, including digital improvements, will support a sustainable future for our region’s nationally important and innovative economy.

- 2.4 The LTCP comprises six goals and eleven objectives associated with as set out below:

Figure 2 LTCP Goals

Table 1 LTCP Objectives

Goal	Objective	Objective Statement
Productivity	Housing	Support new housing and development to accommodate a growing population and workforce, and address housing affordability issues
Productivity	Employment	Connect all new and existing communities sustainably so all residents can easily access a good job within 30 minutes by public transport spreading the region's prosperity
Productivity	Business & Tourism	Ensure all our region's businesses and tourist attractions are connected sustainably to our main transport hubs, ports and airports
Productivity	Resilience	Build a transport network that is resilient and adaptive to human and environmental disruption, improving journey time reliability
Connectivity	Accessibility	Promote social inclusion through the provision of a sustainable transport network that is affordable and accessible for all
Connectivity	Digital	Communities are digitally connected, innovative technologies are supported and there is improved connectivity and mobility across the region.
Health	Health and Wellbeing	Provide 'healthy streets' and high-quality public realm that puts people first and promotes active lifestyles
Health	Air quality	Ensure transport initiatives improve air quality across the region to exceed good practice standards
Safety	Safety	Embed a safe systems approach into all planning and transport operations to achieve Vision Zero - zero fatalities or serious injuries
Environment	Environment	Deliver a transport network that protects and enhances our natural, historic and built environments
Climate	Climate change	Reduce emissions to 'net zero' by 2050 to minimise the impact of transport and travel on climate change

- 2.5 In addition to the previous policies aligned with the objectives in **Error! Reference source not found.**, the LTCP will include new policies on connectivity and decarbonisation. These are currently still under development.

The LTCP includes several new projects. Some of the projects from the 2020 LTP are no longer included, either because they are now complete or have not progressed. **Error! Reference source not found.** below provides a comparison of projects in the two plans. It should be noted that some of the projects are being delivered by partners (e.g. Network Rail, National Highways).

Table 2 Comparison of LTP3 and LTCP Projects

Project type*	2020 LTP (no longer in LTCP)	In both 2020 LTP and LTCP	Projects new to LTCP
Road	<ul style="list-style-type: none"> A47 Junction 18 improvements A15 Paston Parkway Junction 22 to Ginton Roundabout Stanground Access – junction improvements and dualling (completed) North Westgate Redevelopment A47 Wansford to Sutton A16 Norwood Dulling Frank Perkins Parkway Junction 4 - 5 widening Hampton East Coast Main Line (ECML) Rail Crossing Oxford to Cambridge Expressway and A428 Dualling M11 'smart motorway' Additional M11 Park and Ride capacity Mill Road Railway Bridge Widening A1 Baldock – Brampton capacity improvements A1 Buckden roundabout capacity and safety improvements Safeguarding of a future A141 northern Huntingdon bypass alignment Huntingdon Third River Crossing Dualling of the A10 between the A142 Witchford Road and the A142 Angel Drove Queen Adelaide Road study 	<ul style="list-style-type: none"> A47 Dualling A1 Wittering Improvement A1139 Fletton Parkway Junction 3 – 3A A505 Corridor Royston to Granta Park Coldhams Lane roundabout improvements Fengate Access Study - Phase 1 (Eastern Industries Access) Fengate Access Study – Phase 2 (University Access) King's Dyke Level Crossing March Area Transport Study (MATS) Wisbech Access Strategy St Ives A141 (previously Safeguarding of future A141 bypass and other improvements) A10 Ely to Cambridge A142/Lancaster Way roundabout and the A142/A10 ('BP') roundabouts A14 Junction 37 & 38 Junction 21 of the A15 Paston Parkway A1139 Fletton Parkway Junctions 3 and 3a A605 – Junction 68 (Lynchwood Capacity Improvements) A428 trunk road between the Black Cat roundabout on the A1 A16 Norwood Improvements (A16 Norwood Dualling) 	No new highways projects
Rail	<ul style="list-style-type: none"> Werrington Dive Under Huntingdon to Peterborough Four Tracking 	<ul style="list-style-type: none"> Cambridge South Station Ely Area Capacity Enhancements 	<ul style="list-style-type: none"> Snailwell Loop (stand-alone)

	<ul style="list-style-type: none"> • Closure of level crossings • A10 Foxton Level Crossing • Newmarket to Cambridge Track Doubling • Electrification of Rural Rail Routes • Girton Interchange Improvements • Cambridgeshire Rail Capacity Study • Ely to Soham track doubling 	<ul style="list-style-type: none"> • Regeneration of Fenland Railway Stations • Soham Station • Wisbech Rail • Peterborough Station Quarter • Fenland Stations • Cambridge South Station • East / West Rail (including second Rail Station at St Neots) • Newmarket West Chord (incl Snailwell Loop) • Waterbeach Station Relocation 	
Public transport	<ul style="list-style-type: none"> • Sustainable Travel Improvements • Cambridge Autonomous Metro (CAM) • Rural Travel Hubs • High quality bus network infrastructure, St Ives (Busway) to Huntingdon • Bus access to North Ely development 	<ul style="list-style-type: none"> • Bus Reform Task Force • Buses Reform • Queensgate Bus Interchange • Alconbury development • Waterbeach Public Transport Improvements • Cambridge South East Transport (previously part of CAM) • Cambridge Eastern Access (previously East Cambridge – Better Public Transport) 	<ul style="list-style-type: none"> • ZEBRA - Zero Emission Buses • Future Bus Network 2030 • Demand Responsive Transport • Alternative bus station (HDC) • Cambourne to Cambridge Better Public Transport Project
Active travel	<ul style="list-style-type: none"> • Jesus Green Lock • St Neots River Great Ouse cycle bridge • St Neots northern link to Little Paxton • Pedestrian and cycle bridge – Henley Way to Merivale Way • Central March cycle bridge • Chisholm Trail Phase 1 	<ul style="list-style-type: none"> • Active Travel Strategy and Schemes • A1134 Coldham lane cycle improvements • Green Wheel (previously Greenways) • Fletton Quays Footbridge • Crescent Bridge Pedestrian and Cycle Bridge • Chisholm Trail Phase 2 	<ul style="list-style-type: none"> • E-scooter Trial and E-bikes • Thorpe Wood cycleway • First and last mile (including active travel)

Digital			<ul style="list-style-type: none"> Digital Connectivity Strategy
Other	<ul style="list-style-type: none"> Longstanton Park and Ride Expansion Riverside Improvements Phase 2 between Priory Road and Stourbridge Common Mitigation of Local Impacts of Waterbeach Development Hartford transport interchange Wyton Airfield Access Improved parking and interchange facilities at Ely station Improved parking and access facilities at Littleport station Wisbech Garden Town feasibility studies 	<ul style="list-style-type: none"> City Centre Transport Vision – Peterborough Milton and Histon Road Improvements Making Connections (building on Choices for Better Journeys) – Heavy Commercial Vehicle Strategy Market Towns Programme & Ramsey improvements Smart Cities Strategy – Peterborough North Westgate regeneration 	<ul style="list-style-type: none"> EV Charging Schemes and Outcomes from AFVS 20 is plenty First and last mile (including freight)

* Project type may include elements of other modes, for example public transport schemes may include active travel measures

3 Methodology

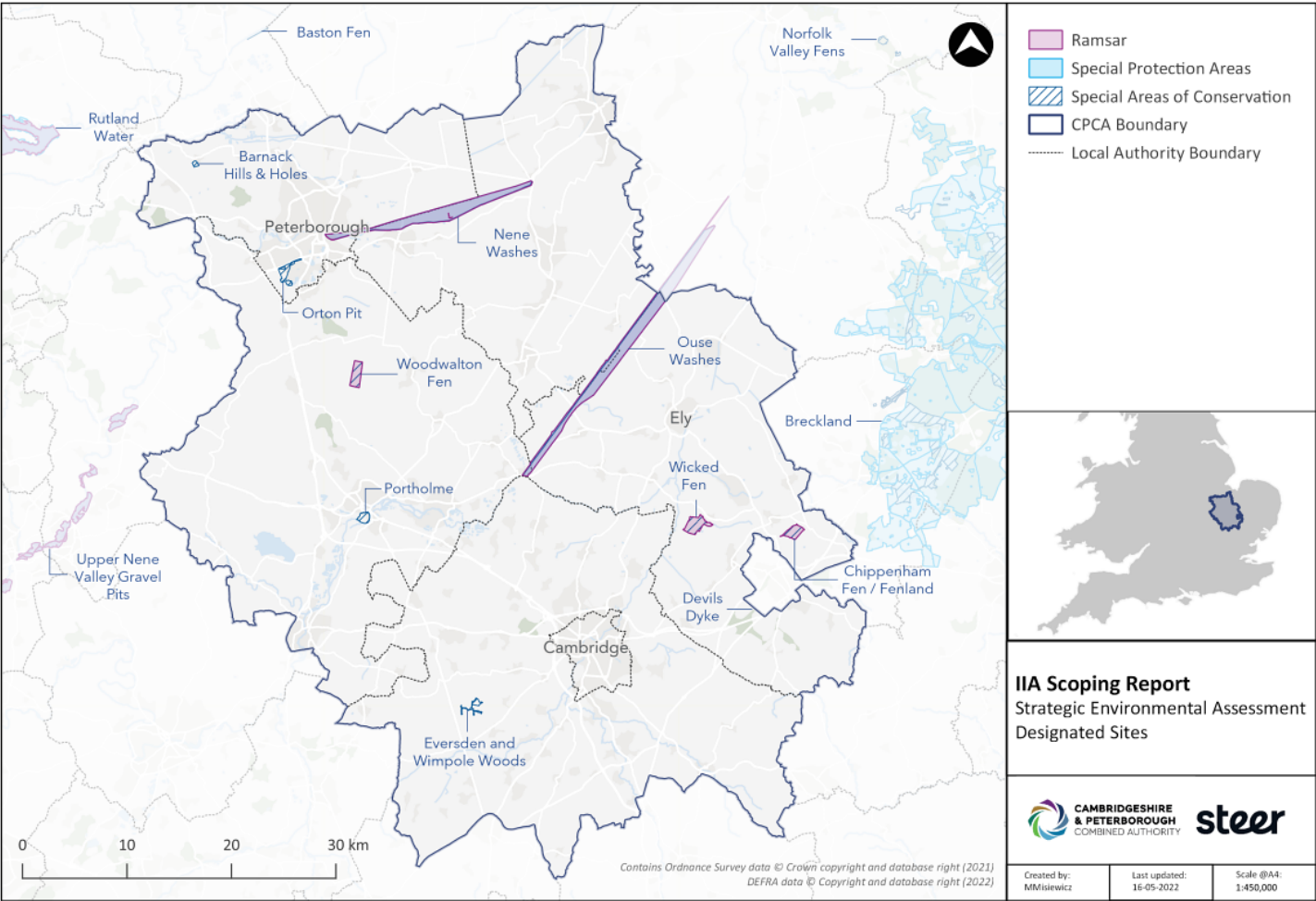
- 3.1 Screening is the first stage in the HRA process. It provides an assessment to determine whether the LTCP:
- is directly connected with or necessary for the conservation management of the site;
 - whether there is likely to be a significant effect on a European site either alone or in combination with other proposals.
- 3.2 As the LTCP is not connected to the management of European sites, the Screening focuses on:
- Identification of European sites, and in the LTCP's Zone of Influence (Zoi), which may be affected.
 - Review of sites' conservation objectives that may be affected.
 - Assess whether the LTCP is likely to have a significant effect on the conservation objectives of European Sites.
 - Where effects are not significant, identify whether there are any other plans or projects which could, in-combination with the LTCP, affect a site's conservation objectives.
- 3.3 As described in Section 1 above, it focuses on changes to the LTCP since the 2020 LTP, but includes the results of both assessments.

Study Area

- 3.1 The LTCP has the potential to impact ecological features such as habitats and/or species beyond the confines of the scheme area itself. The study area comprises the geographic area within which the Zone of Influence (Zoi) is likely to occur. A Zoi includes:
- Areas where there is physical disturbance to European sites;
 - Areas where there will be land take and habitat removal which may have a direct or indirect impact on a key feature of a European site;
 - Areas where there is a risk of an impact on a watercourse which may result in an impact on a key feature of a European site; and
 - Areas where there is a risk of an increase in air, noise and light pollution which may have an impact on a key feature of a European site.
- 3.2 The following zones have been adopted taking account of mobile species that live in a metapopulation that may occur outside of the LTCP territory but may still interact with the territory:
- An area within 30km of the LTP territory for SACs or cSACs that are designated for bats;
 - An area within 20km of the LTP territory for SACs or cSACs designated for otters; and
 - An area within 2km of the LTP territory for SACs, cSACs, SPAs, pSPAs, and Ramsar Sites where key features do not include bat species or otters.

- 3.3 The above zones account for mobile species which have ranges well outside the boundary of the designated sites. The LTCP area and European sites within the study area are shown in Figure 3.

Figure 3 European Sites within the Study Area



In-combination Effects

- 3.4 The in-combination effects of other plans or projects have been identified from the following sources:
- Other Transport Plans – this includes the Regional Transport Strategy and Transport Plans for adjacent local authorities.
 - Local Development Plans – this includes Plans for the local authorities within the CPCA.
 - Major projects – These include proposed transport projects from the Regional Transport Strategy, projects under construction from the Highways England and Network Rail websites, and planning applications for major developments.
- 3.5 Table 3 sets out Plans considered for in-combination effects. Individual development projects are also listed in Appendix A, Section 8. Those that were considered in the 2020 LTP are shaded in blue, whereas new or updated plans are in white. The Table also summarises the outcome of any HRA undertaken to date.

Table 3 Plans considered for in-combination effects

Plans or Project	Description
Transport Plans	
England's Economic Heartland Regional Transport Strategy ¹	<p>CPCA falls within the EEH Area and the LTCP will therefore have some alignment in relation to policies, projects and environmental targets. The Transport Strategy includes a five-point Action Plan:</p> <ul style="list-style-type: none"> • Focus on decarbonising our transport system by harnessing innovation and supporting solutions which in themselves create green economic opportunities. • Promote investment in digital infrastructure as a means of improving connectivity. • Use the delivery of strategic public transport schemes – such as East West Rail, the Cambridgeshire Autonomous Metro and Milton Keynes Mass Rapid Transit – as the catalyst for a shift towards lower carbon modes of travel. • Champion increased investment in active travel and shared transport to improve local connectivity to ensure that everyone can realise their potential. • Continue to ensure the needs of the freight and logistics sector are met whilst lowering its environmental impact. <p>The following corridors and projects from the Strategy apply:</p> <ul style="list-style-type: none"> • East West Rail: Bedford to Cambridge/ Cambridge to Ipswich • A1(M) East of England • Felixstowe to Nuneaton enhanced capacity for rail freight • Improved connectivity London-Bishops Stortford-Cambridge Corridor <p>Details and potential locations of projects for implementing the EEH Transport Strategy have not been developed and will follow as part of implementation. Through screening for potential impacts, it was not possible to categorically demonstrate that the EEH Transport Strategy</p>

¹ <https://www.englandseconomicheartland.com/our-work/our-strategy/>

	will not have any impacts upon European sites. Each individual plan and / or project will need to be subject to an Appropriate Assessment prior to consent and there will be the required level of scrutiny at this stage to protect the European sites ² .
Norfolk Local Transport Plan 4, 2021-2036 ³	<p>The Plan includes a Strategy, including plans, policies and programmes on transport and transport infrastructure and Implementation Plan detailing proposals. The Strategy has seven objectives: Embracing the future; Delivering a sustainable Norfolk; Enhanced connectivity; Enhancing Norfolk's quality of life; Increasing accessibility; Improving transport safety; and A well-managed and maintained transport network. Through HRA screening for potential likely significant effects, it has not been possible to categorically demonstrate that the LTP4 Strategy will not have any adverse effects upon Habitats Sites.</p> <p>A number of policies have been screened-out at this stage due to their nugatory or beneficial effects on Habitats Sites, but other policies have been screened-in for their further consideration in an appropriate assessment. These policies are related primarily to the proposed new infrastructure or improvement schemes, many for which limited information is currently available.</p> <p>The LTP4 Strategy is published at a strategic level, as a result for some policies there is insufficient detail to enable a more in-depth analysis to the degree required for Appropriate Assessment. Further, detailed assessment through Appropriate Assessment is considered necessary at a project-level and on a case-by-case basis.</p>
Suffolk Local Transport Plan 2011-2036 ⁴	<p>The policy themes of the plan are:</p> <ul style="list-style-type: none"> • Maintaining (and in the future improving) our transport networks; • Tackling congestion; • Improving access to jobs and markets; and • Encouraging a shift to more sustainable travel patterns. <p>The accompanying HRA predicts a likely significant effect due to habitat loss, disturbance of birds and pollution (Brandon bypass and Breckland SPA). Mitigation measures proposed in the HRA to counter these impacts have been adopted into the LTP, primarily the requirement for project level HRA.⁵</p>
Hertfordshire Local Transport Plan 2018-2031 ⁶	<p>The Plan has the following objectives:</p> <ul style="list-style-type: none"> • Improve access to international gateways and regional centres outside Hertfordshire; • Enhance connectivity between urban centres in Hertfordshire;

² WSP, June 2020, Information to inform Habitats Regulations Screening: https://eeh-prod-media.s3.amazonaws.com/documents/App_G_Info_to_inform_habitats_regulations_screening_PAS.pdf

³ Norfolk County Council: <https://www.norfolk.gov.uk/what-we-do-and-how-we-work/policy-performance-and-partnerships/policies-and-strategies/roads-and-travel-policies/local-transport-plan>

⁴ Suffolk County Council: <https://www.norfolk.gov.uk/what-we-do-and-how-we-work/policy-performance-and-partnerships/policies-and-strategies/roads-and-travel-policies/local-transport-plan>

⁵ <https://www.suffolk.gov.uk/assets/Roads-and-transport/public-transport-and-transport-planning/LTP-Strategic-HRA.pdf>

⁶ Hertfordshire County Council: <https://www.hertfordshire.gov.uk/services/recycling-waste-and-environment/planning-in-hertfordshire/transport-planning/local-transport-plan.aspx>

	<ul style="list-style-type: none"> • Improve accessibility between employers and their labour markets; • Enhance journey reliability and network resilience across Hertfordshire; • Enhance the quality and vitality of town centres; • Preserve the character and quality of the Hertfordshire environment; • Reduce carbon emissions; • Make journeys and their impact safer and healthier; and • Improve access and enable participation in everyday life through transport <p>The HRA concluded that the LPT4 Strategy would not have an adverse effect on the integrity of the Natura 2000 network, either alone or in combination with other plans and projects. However, it was not possible to rule out adverse effects on the Lee Valley SPA/ Ramsar as a result of rail improvements on the West Anglia Mainline and A414 Rapid Bus Transit due to insufficient detail on these projects⁷.</p>
Central Bedfordshire Local Transport Plan 3 2011-2026 ⁸	<p>The Local Transport Plan sets out the Council's aims and objectives to 2026. The Plan has the following objectives:</p> <ul style="list-style-type: none"> • Increase the ease of access to employment by sustainable modes; • Reduce the impact of commuting on local communities; • Increase the number of children travelling to school by sustainable modes of transport; • Improve access to healthcare provision; • Ensure access to food stores and other local services particularly in local and district centres; • Enable access to a range of leisure, cultural and tourism facilities for residents and visitors alike by a range of modes of transport; • Enable the efficient and reliable transportation of freight; • Encourage the movement of freight by sustainable modes; • Minimise the negative impacts of freight trips on local communities; and • Reduce the risk of people being killed or seriously injured. <p>The accompanying HRA does not identify any likely significant effects on European sites.</p>
My Journey - Bedford Local Transport Plan 2011-2021 ⁹	<p>The plan has the following objectives:</p> <ul style="list-style-type: none"> • To provide a reliable and efficient transport system, in order to support a strong local economy and facilitate sustainable growth; • To deliver improvements that encourage a reduction in transport emissions and greenhouse gases, in order to tackle climate change and develop a low carbon community capable of adapting to the impacts of climate change;

⁷ LUC, Sept 2016, Habitats Regulations Assessment for Hertfordshire LTP4:
<https://www.hertfordshire.gov.uk/media-library/documents/highways/transport-planning/local-transport-plan-live/ltp4-hra-2018.pdf>

⁸ Central Bedfordshire Council:
<https://www.centralbedfordshire.gov.uk/info/55/transport-roads-and-parking/596/transport-strategy>

⁹ Bedford Borough Council: <https://www.bedford.gov.uk/parking-roads-and-travel/strategies-and-projects/local-transport-plan/>

	<ul style="list-style-type: none"> • To promote greater equality of opportunity by providing opportunities for all residents to access key services and facilities; • To contribute to better safety, security and health by reducing death, injury or illness from transport and promoting travel modes that are beneficial to health; • To encourage and support a sustainable transport system that contributes to a healthy natural and urban environment; and • To gain a better understanding of travel behaviour in and out of the Borough, in order to make informed decisions on how people can be encouraged to make “smarter” sustainable travel choices. <p>The HRA states that the LTP3 will not have significant effects on the European Sites considered either alone or in combination with other plans and policies identified. The screening report does identify minor potential for impacts to adversely effect European Sites. Where this is the case however, impacts are not regarded to be significant or are not caused or notably enhanced by the policies of the LTP3¹⁰.</p>
Northamptonshire Transportation Plan 2011-2026 ¹¹	<p>The plan has six strategic aims:</p> <ul style="list-style-type: none"> • Fit for the Future – creating a transport system that supports and encourages growth and plans for the future impacts of growth, whilst successfully providing benefits for the County; • Fit for the Community – through the transport system help to maintain and create safe, successful, strong, cohesive and sustainable communities where people are actively involved in shaping the places where they live; • Fit to Choose – ensuring that the people of Northamptonshire have the information and the options available to them to be able to choose the best form of transport for each journey that they make; • Fit for Economic Growth – creating a transport system that supports economic growth, regeneration and a thriving local economy and successfully provides for population and business growth; • Fit for the Environment – to deliver a transport system that minimises and wherever possible reduces the effect of travel on the built, natural and historic environment; and • Fit for Best Value - being clear about our priorities for investment and focusing on value for money by prioritising what we spend money on and how it can be beneficial for the county as a whole and search for alternative sources of funding. <p>No HRA record available online.</p>
Moving Rutland Forward: Local Transport Plan 4 2018-2036 ¹²	<p>The plan has been developed with the following vision:</p> <ul style="list-style-type: none"> • To facilitate delivery of sustainable population and economic growth; • To meet the needs of our most vulnerable residents; and • To support a high level of health and wellbeing (including combating rural isolation).

¹⁰ Bedfordshire Council, January 2011, Habitats Regulations Assessment Screening: <https://centralbedfordshire.app.box.com/s/t1toahx2x1mucogpl1e2mkqg74hq5mun>

¹¹ Northamptonshire Highways: <https://www.northamptonshire.gov.uk/councilservices/northamptonshire-highways/transport-plans-and-policies/Pages/local-transport-plan.aspx>

¹² Rutland County Council: <https://www.rutland.gov.uk/my-community/transport/transport-strategy/>

Lincolnshire Local Transport Plan 2013-2023 ¹³	<p>The accompanying HRA does not identify any likely significant effects on European sites.</p> <p>The plan has the following objectives:</p> <ul style="list-style-type: none"> • To assist the sustainable economic growth of Lincolnshire, and the wider region, through improvements to the transport network; • To improve access to employment and key services by widening travel choices, especially for those without access to a car; • To make travel for all modes safer and, in particular, reduce the number and severity of road casualties; • To maintain the transport system to standards which allow safe and efficient movement of people and goods; • To protect and enhance the built and natural environment of the county by reducing the adverse impacts of traffic, including Heavy Goods Vehicles (HGVs); • To improve the quality of public spaces for residents, workers and visitors by creating a safe, attractive and accessible environment; • To improve the quality of life and health of residents and visitors by encouraging active travel and tackling air quality and noise problems; and • To minimise carbon emissions from transport across the county. <p>The HRA screening process noted that possible significant impacts could arise from some specific schemes or projects implemented in accordance with the LTP4. There is also potential for multiple plans to have in-combination effects with schemes implemented in accordance with the LTP4. Because of this uncertainty, the potential for schemes to affect Natura 2000 sites included within the HRA should be considered again when carrying out further HRA work at the project level or when preparing more detailed lower tier plans.</p>
CPCA Local Plans	
Peterborough Local Plan, 2019 ¹⁴ (to 2036)	<p>The Plan contains the most appropriate planning policies for the growth and regeneration of Peterborough and the surrounding villages up to 2036. It has a number of overarching objectives from the sustainability appraisal process.</p> <p>Where there is a major development proposal which requires its own (on-site and/or off-site) infrastructure, and the proposal is subject to Environmental Impact Assessment (EIA) and/or project level Appropriate Assessment under the Habitats Regulations, the council will require the developer to consider the likely effects of the development and all of its supporting infrastructure as a whole, so that potential in-combination effects can be fully assessed before any decisions are taken.</p>
Cambridge Local Plan, 2018 ¹⁵ (to 2031)	<p>The local plan sets out the way the City will meet the development needs of Cambridge to 2031. Over that time the city has plans to grow significantly; supporting the nationally important economic contribution the city makes and the factors that are inseparable from that success, seen in the exceptional quality of life and place that Cambridge benefits</p>

¹³ Lincolnshire County Council: <https://www.lincolnshire.gov.uk/directory-record/61695/local-transport-plan>

¹⁴ Peterborough City Council: <https://www.peterborough.gov.uk/council/planning-and-development/planning-policies/local-development-plan>

¹⁵ Cambridge City Council: <https://www.cambridge.gov.uk/local-plan-2018>

	from. The policies of the plan set out how we will meet the important development needs that must be accommodated, but also how we intend to protect this special city's outstanding heritage and environmental assets. (See below for HRA)
South Cambridgeshire Local Plan, 2018 ¹⁶	The Local Development Framework was subject to an HRA screening and found to have no likely significant impact on a Natura site or a Ramsar site. There are in addition four Area Actions Plans within the LDF that provide guidance for major development areas within the district, two of which were carried out jointly with Cambridge City Council. All four Action Plans were subject to an HRA and found not to impact on a Natura site or a Ramsar site.
Greater Cambridge Local Plan (ongoing) ¹⁷	Cambridge City Council and South Cambridgeshire District Council once completed will create a joint approach to planning and building in Greater Cambridge to 2041. Consultation to date includes a Call for Sites and sites for potential new infrastructure, evidence base, strategic options and sustainability appraisal. HRA is still under development.
East Cambridgeshire Local Plan, 2015 and Review ¹⁸ (to 2031)	The Council is undertaking a Single-Issue Review of the East Cambridgeshire Local Plan 2015. The review re-examines the appropriate level of housing growth, to ensure there is sufficient housing land supply, the majority of the Local Plan 2015 will not be amended. The screening found that the majority of policies in the Plan were unlikely to have a significant effect on Natura 2000 sites alone. However, the screening identified a small number of policies and a number of site allocations (for housing, employment, mixed-use and leisure development) where there is potential for likely significant adverse effects on the integrity of Natura 2000 sites, and so these were considered in more detail as part of Stage 2 Appropriate Assessment. Following further consideration, the Appropriate Assessment concludes that the identified impacts of the East Cambridgeshire Local Plan are unlikely to be significant, alone or in combination with other plans or projects ¹⁹ .
Huntingdonshire Local Plan, 2019 ²⁰ (to 2036)	The Local Plan identifies key areas of land for development and includes policies against which all planning applications are considered. A holistic approach to social, economic and environmental issues lies at the core of

¹⁶ South Cambridgeshire District Council: <https://www.scambs.gov.uk/planning/local-plan-and-neighbourhood-planning/the-adopted-development-plan/south-cambridgeshire-local-plan-2018/>

¹⁷ Cambridge City Council and South Cambridgeshire District Council
<https://www.greatercambridgeplanning.org/emerging-plans-and-guidance/greater-cambridge-local-plan/#a1>

¹⁸ East Cambridgeshire District Council: <https://www.eastcambs.gov.uk/local-development-framework/east-cambridgeshire-local-plan-2015>; <https://www.eastcambs.gov.uk/local-development-framework/local-plan-review>

¹⁹ ECDC, Habitats Regulations Assessment, East Cambridgeshire Local Plan:
<https://www.eastcambs.gov.uk/sites/default/files/HRA%20Appropriate%20Assessment%20Post%20Submission%20Local%20Plan%20-%20published%2015.6.18.pdf>

²⁰ Huntingdonshire District Council: <https://www.huntingdonshire.gov.uk/planning/new-local-plan-to-2036/>

	<p>the Local Plan reflecting the presumption in favour of sustainable development.</p> <p>The AA concludes that, provided the wastewater treatment works can prevent further phosphates entering the River Great Ouse, the Plan will not have adverse effects on site integrity of any European site²¹.</p>
Fenland Local Plan, May 2014 (to 2031) and Emerging Local Plan (to 2040) ²²	<p>Once adopted, the new Local Plan will replace the current Fenland Local Plan. Consultation has been undertaken to date includes Issues and Options Document, a call for sites, nominations for Local Green Spaces and Sustainability Appraisal Scoping Report.</p> <p>The conclusions for HRA for the adopted Plan, considered it to be acceptable in terms of not resulting in harm to protected habitats. This conclusion was primarily driven by the fact that the growth, in general terms, is strongly directed to the four main market towns which are generally a significant distance from protected sites. There was previous uncertainty regarding residential growth north of Whittlesey and potential for significant effects on the Nene Washes especially as a result of the potential for increased recreational use, however this growth was subsequently removed from the Plan²³.</p>

3.17 Projects which have been identified for screening are in Table 12 of Appendix A.

²¹ Bodsey Ecological Limited, May 2107, Huntingdonshire Local Plan Habitats Regulations Assessment: <https://www.huntingdonshire.gov.uk/media/2684/habitats-regulations-assessment-2017.pdf>

²² Fenland District Council: https://www.fenland.gov.uk/media/12064/Fenland-Local-Plan---Adopted-2014/pdf/Fenland_Local_Plan-Adopted_2014.pdf and <https://fenland.gov.uk/newlocalplan>

²³ Fenland District Council, Sept 2013, Fenland Core Strategy Habitats Regulations Assessment: https://fenland.gov.uk/media/8576/CD005-Screening-HRA-update-Sept-13-vfinal/pdf/CD005_-_Screening_HRA_-_update_Sept_13_vfinal.pdf?m=637269477865070000

4 Identification and Management of European Sites

- 4.1 European sites within the study area are shown in Figure 3 above. These remain the same as those considered for the 2020 LTP and no new sites have been designated. Sites and their qualifying features are set out in Table 4 and Table 5 below. Table 7, Appendix A sets out the management status of sites. Table 5 Special Protection Areas and Ramsar sites and their key qualifying features

Table 4 Special Areas of Conservation and their key qualifying features

Special Area of Conservation	Annex I habitats that are a primary reason for selection of this site	Annex I habitats present as a qualifying feature, but not a primary reason for selection of this site	Annex II species that are a primary reason for selection of this site	Annex II species present as a qualifying feature, but not a primary reason for site selection	Location in relation to the Plan
Ouse Washes			Spined loach (<i>Cobitis taenia</i>)		Within the Plan boundary
Nene Washes			Spined loach (<i>Cobitis taenia</i>)		Within the Plan boundary
Orton Pit	Hard oligo-mesotrophic waters with benthic vegetation of <i>Chara spp</i>		Great Crested Newt (<i>Triturus cristatus</i>)	-	Within the Plan boundary
Fenland	Molinia meadows on calcareous, peaty or clayey-silt-laden soils (<i>Molinion caeruleae</i>) Calcareous fens with <i>Cladium</i>			Spined loach (<i>Cobitis taenia</i>) Great crested newt (<i>Triturus cristatus</i>)	Within the Plan boundary

	<i>mariscus</i> and species of the <i>Caricion davallianae</i> .				
Portholme	Lowland hay meadows (<i>Alopecurus pratensis</i> , <i>Sanguisorba officinalis</i>)				Within the Plan boundary
Devils Dyke	Semi-natural dry grasslands and scrubland facies on calcareous substrates (<i>Festuco-Brometalia</i>) (*important orchid sites)				On the boundary of the Plan Area
Eversden and Wimpole Woods			Barbastelle bats - (<i>Barbastella barbastellus</i>)		Within the Plan boundary
Barnack Hills and Holes	Semi-natural dry grasslands and - - - scrubland facies on calcareous substrates (<i>Festuco-Brometalia</i>) (*important orchid sites)				Within the Plan boundary

Table 5 Special Protection Areas and Ramsar sites and their key qualifying features

Special Protection Area and Ramsar Site	Key qualifying features	Location in relation to the Plan
Nene Washes SPA and Ramsar	<p>The site supports an important assemblage of nationally rare breeding birds. In addition, a wide range of raptors occur through the year.</p> <p>The site also supports several nationally scarce plants, and two vulnerable and two rare British Red Data Book invertebrate species have been recorded.</p> <p>Species/populations occurring at levels of international importance. Species with peak counts in winter: Tundra swan (<i>Cygnus columbianus bewickii</i>), NW Europe 694 individuals, representing an average of 2.3% of the population (5-year peak mean 1998/9-2002/3)</p>	Within the Plan boundary

Ouse Washes SPA and Ramsar	<p>The site is one of the most extensive areas of seasonally-flooding washland of its type in Britain. The site supports several nationally scarce plants, including small water pepper (<i>Polygonum minus</i>), whorled water-milfoil (<i>Myriophyllum verticillatum</i>), greater water parsnip (<i>Sium latifolium</i>), river water-dropwort (<i>Oenanthe fluviatilis</i>), fringed water-lily (<i>Nymphoides peltata</i>), long-stalked pondweed (<i>Potamogeton praelongus</i>), hair-like pondweed (<i>Potamogeton trichoides</i>), grass-wrack pondweed (<i>Potamogeton compressus</i>), tasteless water-pepper (<i>Polygonum mite</i>) and marsh dock <i>Rumex palustris</i>. Invertebrate records indicate that the site holds relict fenland fauna, including the British Red Data Book species large darter dragonfly (<i>Libellula fulva</i>) and the rifle beetle (<i>Oulimnius major</i>).</p> <p>The site also supports a diverse assemblage of nationally rare breeding waterfowl associated with seasonally-flooding wet grassland.</p> <p>Assemblages of international importance:</p> <p>Species with peak counts in winter: 59,133 waterfowl (5-year peak mean 1998/99-2002/2003)</p> <p>Species/populations occurring at levels of international importance</p> <p>Species with peak counts in winter:</p> <p>Tundra swan (<i>Cygnus columbianus bewickii</i>), NW Europe 1,140 individuals, representing an average of 3.9% of the population (5-year peak mean 1998/9-2002/3)</p> <p>Whooper swan (<i>Cygnus cygnus</i>), Iceland/UK/Ireland 653 individuals, representing an average of 3.1% of the population (5-year peak mean 1998/9-2002/3)</p> <p>Eurasian wigeon (<i>Anas penelope</i>), NW Europe 22,630 individuals, representing an average of 1.5% of the population (5-year peak mean 1998/9-2002/3)</p> <p>Gadwall (<i>Anas strepera strepera</i>), NW Europe 438 individuals, representing an average of 2.5% of the GB population (5-year peak mean 1998/9-2002/3)</p> <p>Eurasian teal (<i>Anas crecca</i>), NW Europe 3,384 individuals, representing an average of 1.7% of the GB population (5-year peak mean 1998/9-2002/3)</p> <p>Northern pintail (<i>Anas acuta</i>), NW Europe 2,108 individuals, representing an average of 3.5% of the population (5-year peak mean 1998/9-2002/3)</p> <p>Northern shoveler (<i>Anas clypeata</i>), NW & C Europe 627 individuals, representing an average of 1.5% of the population (5-year peak mean 1998/9-2002/3)</p>	Within the Plan boundary
Upper Nene Gravel Pits	<p>Assemblages of international importance: Species with peak counts in winter: 23,821 individual water birds (5-year peak mean 1999/2000 – 2003/04)</p> <p>Species/populations occurring at levels of international importance</p> <p>Species with peak counts in winter:</p> <p>Mute swan (<i>Cygnus olor</i>) 629 individuals – wintering 5-year peak mean 1999/2000 – 2003/04 1.7% Britain</p>	3.5 km West of the Plan boundary

	Gadwall (<i>Anas strepera</i>) 773 individuals – wintering 5-year peak mean 1999/2000 – 2003/04 2.0% strepera, NW Europe (breeding)	
Wood Walten Fen Ramsar (part of Fenland SAC)	The site is within an area that is one of the remaining parts of East Anglia which has not been drained. The fen is near natural and has developed where peat-digging took place in the 19th Century. The site has several types of open fen and swamp communities. The site supports two species of British Red Data Book plants, fen violet, (<i>Viola persicifolia</i>) and fen wood-rush (<i>Luzula pallidula</i>). Woodwalton also supports a large number of wetland invertebrates including 20 British Red Data Book species. Aquatic beetles, flies and moths are particularly well represented.	Within the Plan boundary
Chippenham Fen (part of Fenland SAC)	A spring-fed calcareous basin mire with a long history of management, which is partly reflected in the diversity of present-day vegetation. The invertebrate fauna is very rich, partly due to its transitional position between Fenland and Breckland. The species list is very long, including many rare and scarce invertebrates characteristic of ancient fenland sites in Britain. The site supports diverse vegetation types, rare and scarce plants. The site is the stronghold of Cambridge milk parsley (<i>Selinum carvifolia</i>).	Within the Plan boundary
Wicken Fen (part of Fenland SAC)	One of the most outstanding remnants of the East Anglian peat fens. The area is one of the few which has not been drained. Traditional management has created a mosaic of habitats from open water to sedge and litter fields. The site supports one species of British Red Data Book plant, fen violet (<i>Viola persicifolia</i>), which survives at only two other sites in Britain. It also contains eight nationally scarce plants and 121 British Red Data Book invertebrates.	Within the Plan boundary
Breckland	The site qualifies under Article 4.1 of the Directive (79/409/EEC) as it is used regularly by 1.0% or more of the Great Britain populations of 1km east. the following species listed in Annex I in any season: Stone curlew (<i>Burhinus oedipnemos</i>) 115 pairs – breeding 5 year mean (1994 – 98) 60.1% GB Nightjar (<i>Caprimulgus europaeus</i>) 415 males – breeding Count as at 1998 12.2% GB Woodlark (<i>Lullula arborea</i>) 430 pairs – breeding Count as at 1997 28.7% GB	1km east of Plan boundary

5 Assessment of Likely Significant Effects

5.1 Potential effects arising from transport policies and projects comprise:

- Habitat loss - including loss of breeding, foraging and resting sites
- Habitat fragmentation – including changes to habitat structure and function
- Wildlife casualties – due to increased frequency of traffic
- Disturbance and/or displacement of species due to increased frequency of traffic, pedestrians (and dogs), cyclists.
- Air pollution for designated sites within 200m
- Noise and vibration
- Artificial lighting
- Water pollution
- Contamination

Assessment of Policies

5.2 The majority of policies remain the same as within LTP3, the assessment of these policies is presented in Table 8, Appendix A. In isolation, the following policies were considered to have the potential for adverse effects on European sites due to the effects of their implementation:

- Invest in our highway network to improve accessibility;
- Support improvements to our transport infrastructure to enable efficient access for freight travelling to Felixstowe and Harwich, particularly by rail;
- Support the region's visitor economy through efficient passenger connectivity at Harwich;
- Improving connectivity to international gateways and larger centres;
- Invest in our rail and highway networks to allow our firms, organisations and workers to trade and travel easily across the country and abroad;
- To improve access to the green spaces for all;
- Explore options to expand the rail network to link to new settlements, corridors and growth areas;

- Improve our highway network to alleviate congestion, improve reliability and enhance our region’s accessibility; and
- Support improvements on regional and national corridors to improve accessibility to the rest of the UK and abroad.

5.3 However, the LTCP contains other policies, which act in conjunction with the policies listed above to ensure that the project does not have the potential for significant adverse effects on European Sites:

- Reducing air pollution through supporting zero and low emissions through transport options and developing green infrastructure;
- Reducing vehicle emissions
- Monitoring and reducing noise pollution
- Protection and enhancement of the natural environment

5.4 There are also two new policy areas under development, and these are assessed in Table 6 below.

Table 6 Assessment of new LTCP Policies and identification of potential impacts

Policy	Description	Potential impact.
Digital	The Cambridgeshire and Peterborough Digital Connectivity Strategy 2021-2025 ²⁴ and include rollout of superfast broadband, greater mobile coverage, advanced connectivity and access and inclusion.	While the development of telecommunications infrastructure is outside the scope of the LTCP, policies may indirectly lead to small-scale works, the majority of which will be within the built environment. However, some development may affect limited areas of greenfield land such as installation of cabling and new masts. It is assumed that project level siting by telecommunications companies would avoid any impact on protected sites due to legal requirements.
Decarbonisation	Policies for decarbonisation are still under development by the CPCA and will be informed by ongoing studies.	While there is some uncertainty over the policies, it is unlikely there would be any negative impact on protected sites, due to the nature of the policies. There may be positive impacts from reduced carbon emissions and contribution to mitigating climate change.

²⁴ CPCA, 2021, Digital Connectivity Strategy 2021-2025: <https://cambridgeshirepeterborough-ca.gov.uk/wp-content/uploads/documents/Strategies/digital-sector-strategy/Digital-Connectivity-Infrastructure-Strategy-2021-2025-Nov-2021.pdf>

Assessment of Projects

- 5.5 Table 6 above identifies project changes made since the previous HRA Screening. Previous project assessments are shown in Appendix A. The potential impacts of projects brought through under the terms of the 202 LTP will be assessed as their design progresses. There are also several new projects which are assessed below.

Table 7 Assessment of new LTCP Projects

Project	Description	Potential impacts
Snailwell Loop	Reopening the 'Snailwell Loop' Would provide a direct service between Newmarket and Cambridge by reinstating a portion of the line removed in 1965. This would allow passengers to travel from Soham direct to Cambridge without changing at Bury St Edmunds or Ely.	Chippenham Fen (Special Area of Conservation, Ramsar site, National Nature Reserve) – 3km north adjacent to the existing railway. Reinstatement of the Snailwell Loop would increase frequency of trains through this area. There are unlikely to be significant effects on qualifying features, wetland habitat and invertebrates.
ZEBRA Demand Responsive Transport - Zero Emission Buses Future Bus Network 2030	Funding for 30 Zebra buses as part of the Zero Emissions Bus Regional Area programme. Demand responsive travel uses technology (mobile app and call centre) to enable people in areas without public transport to pre-book their journey from walking distance of their home to key destinations. The Future Bus Network will better connect the places where people currently live and work, as well as encompassing the new and growing areas. This will include more rural connections as well as new routes into employment centres, coupled with more frequent services and longer operating hours.	Potential benefits due to reduced emissions and improved air quality, although unlikely to be linked to European Sites.

Alternative bus station in Huntingdon	A study to identify an alternative location for Huntingdon Bus Station is proposed due to existing issues around location and congestion.	The project is at an early stage (pre-feasibility) so no location has been identified, however it is likely that an urban location is required. The nearest European Site is Portholme Meadows SAC on the outskirts of Huntingdon.
Cambourne to Cambridge Bus Improvements	A new route, bypassing other road traffic, will provide a public transport alternative to avoid congestion and make quicker journeys, with provision for walking and cycling, in addition to a new travel hub including park and ride off the A428/A1303.	The Outline Business case for the projects identified potential for effects on Eversden and Wimpole Woods SAC SSSI. Third party data has identified barbastelle activity (including roosts) within Bourn Airfield (Turley, 2018). The surveys found that the barbastelle bats present may be associated with the SAC, but no clear link was established. Habitat within Bourn Airfield provides suitable foraging and commuting habitat for this species and therefore is considered to be functioning habitat of the SAC. None of the proposed Options would result in direct habitat loss of the SAC and no known barbastelle roosts would be lost. However, the data available indicates that some of the options for Phase 2 would require the removal of habitats along known bat flight lines used by barbastelles which may be part of the SAC population. Alongside the Environmental Impact Assessment (EIA), a Habitats Regulation Assessment (HRA) will be produced and any mitigation will be developed in addition to the mitigation proposed for the separate airfield development. ²⁵ A consultation is underway on options for the scheme prior to the EIA.
E-scooter Trial and E-bikes Thorpe Wood cycleway	The CPCA have been successful in the latest round of bidding from central government for active travel improvements, including cycling and walking improvements. Cambridge participated in the Department for Transport (DfT) e-scooter trial schemes, which commenced in 2020 and are due to end in November 2022. For 2022/23 the expansion of the E-bike	Potential benefits due to reduced emissions and improved air quality, although unlikely to be linked to European Sites.

²⁵ Mott MacDonald, 2020, Environmental Appraisal Report, Outline Business Case – Appendix I <https://www.greatercambridge.org.uk/asset-library/Transport/Transport-Projects/C2C/C2C-OBC-Jan-2021/C2C-OBC-2020-Environmental-Appraisal-Report-Appendix-I.pdf>

	service across Cambridgeshire and Peterborough will be considered.	
EV Charging Schemes and Outcomes from AFVS	The Combined Authority and New Anglia LEP have commissioned an Alternative Fuels Strategy (AFS) for East Anglia and include battery, electric, hydrogen fuel cell and renewable natural gas vehicles. It looks at how uptake can be boosted including requirement for EV Charging infrastructure.	Potential benefits due to reduced emissions and improved air quality, although unlikely to be linked to European Sites.
20 is plenty Active travel First and last mile (including freight)	These interventions either reduce vehicle speeds in urban areas or encourage a shift to active travel, primarily cycling and walking.	Potential benefits due to reduced emissions and improved air quality, although unlikely to be linked to European Sites.

6 In-combination Effects

- 6.1 The updated plans and projects set out in section 5 was reviewed against the updated LTCP policies and projects, in addition to plans and projects carried through from the 2020 LTP. Section 8 of Appendix A shows the results from the previous HRA.

Plans and Policies

- 6.2 The review identified where likely significant effects for other plans cannot be ruled out at the screening stage and/or required mitigation, for example:
- Uncertainty in relation to Strategies and Plans where there is insufficient information to rule out significant effects (England's Economic Heartland, Norfolk LTP, Lincolnshire LTP).
 - Potential for significant effects on European sites in adjacent plan areas – Suffolk (Breckland SPA, within the LTCP study area); Hertfordshire (Lee Valley SPA/ Ramsar, not within the LTCP study area).
 - Peterborough requires further HRA where major development is proposed.
- 6.3 The review concluded similar results to the 2020 LTP, that no in-combination effects from the LTCP policies were identified at this stage. There are potential beneficial effects, particularly for reducing carbon emissions which will indirectly reduce vulnerability of Sites to impacts from climate change.

Projects

- 6.4 In 2018 Bourn Airfield was allocated in the South Cambridgeshire Local Plan for the development of a new village of approximately 3,500 homes. In 2019 South Cambridgeshire District Council adopted the Bourn Airfield New Village Supplementary Planning Document.
- 6.5 Table 7 above notes that the Outline Business case for the Cambourne to Cambridge Bus Improvements identified potential for effects on barbastelle bat populations associated with Eversden and Wimpole Woods SAC. Third party data has identified barbastelle activity (including roosts) within Bourn Airfield (Turley, 2018). Habitat within Bourn Airfield provides suitable foraging and commuting habitat for this species and therefore is considered to be functioning habitat of the SAC. The data available indicates that some of the options for Phase 2 would require the removal of habitats along known bat flight lines used by barbastelles which may be part of the SAC population.
- 6.6 A Report on the Habitat Regulations Assessment²⁶ to support an Outline Planning Application for Bourn Airport, identifies that if there is a link between Barbastelle bats (*Barbastella barbastrullus*) using the Airfield and those of the SAC the bats could be negatively affected by:

²⁶ Thompson Environmental Consultants, November 2019, Report to Inform Habitat Regulation Appropriate Assessment, Bourn Airfield (available on planning portal: <https://applications.greatercambridgeplanning.org/online->

- Loss of roosting opportunities.
- Disturbance of bat roosting, foraging or commuting habitat by lighting.

- 6.7 The report also considered recreational disturbance from residential development, although this is not a potential impact of the Cambourne to Cambridge bus scheme. The report notes that the proposed development at Bourn Airfield incorporates significant areas of green infrastructure. This includes provision of new green infrastructure areas to buffer ecological areas and provide greater connectivity, retention of woodland habitat corridors, enhancement of existing waterbodies and creation of additional waterbodies. It was considered that the mitigation measures embedded into the Development should minimise the potential loss of roosting opportunities and prevent the loss of (and potentially enhance) commuting routes. Additional mitigation (including bat survey updates and appropriate avoidance/mitigation for any further roosts identified through survey updates) would be required to ensure that no loss, damage or disturbance to barbastelle bat roosts as a result of the Proposed Development occur. Additional mitigation, including a sensitive lighting scheme, would also be required to minimise disturbance to the bats by light.
- 6.8 There is potential for in-combination effects from residential development and the Cambourne to Cambridge Bus Improvement in relation to loss of roosting opportunities and disturbance from lighting. A consultation is underway on options for the scheme and once a preferred option is decided and design information available, including vegetation loss and lighting, HRA will need to determine if there is an adverse effect on the site.

[applications/files/6F1E2F93E75F75B9B8182038D6CE2FED/pdf/S_3440_18_OL-AMENDED ES Appendix 11 Report to inform HRA Appropriate Assessment-5110976.pdf](https://applications/files/6F1E2F93E75F75B9B8182038D6CE2FED/pdf/S_3440_18_OL-AMENDED_ES_Appendix_11_Report_to_inform_HRA_Appropriate_Assessment-5110976.pdf)

7 Conclusions

- 7.1 An assessment of likely significant effects on European sites within 2.0km (20.0km for otter SAC's and 30.0km for bat SAC's) of the Local Transport and Connectivity Plan was undertaken. 13 European sites were identified as being within the Zone of Influence of the Plan.
- 7.2 The proposed Plan is not directly connected with or necessary to the management of any of the European Sites, and consequently a screening assessment has been completed.
- 7.3 The HRA screening for the previous 2020 LTP considered that the proposed Local Transport Plan, either alone or in-combination, is not likely to have a significant effect on any European site or their associated features. However, the potential impacts of projects brought through under the terms of the Local Transport Plan would also need to be assessed as their design progresses. Any likely significant effects arising from individual projects will be assessed and where required mitigation identified during the appropriate assessment implemented.
- 7.4 This screening also concluded that the Local Transport Plan policies are unlikely to result in a likely significant effect on any European site or their associated features. However, likely significant effects could not be ruled out for some projects and HRA will need to be undertaken as design progresses. This includes the new Cambourne to Cambridge bus improvement project, either alone, or in-combination with the Bourn Airfield residential development. Further HRA is proposed as part of the planning application for the bus improvement project, when a preferred route option and design detail is known.

Appendix A – Habitats Regulations Assessment 2020



Cambridgeshire and Peterborough Combined Authority Local Transport Plan

Habitats Regulation Assessment Task 1
Screening

December 2019

Issue and Revision Record

Revision	Date	Originator	Checker	Approver	Description
A	08 May 2019	C Williams K Partington A Anderson	J Bates	C Probert	Consultation
B	15 May 2019	C Williams	J Bates	C Probert	Changes to draft LTP Steer comments and policy changes
C	17 May 2019	C Williams	J Bates	C Probert	Steer comments
D	December 2019	C Williams	Z Costas- Michael	J Bates	Policy changes
E	December 2019	C Williams	Z Costas- Michael	J Bates	List of Projects

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Executive summary

This Strategic Habitats Regulations Assessment has been prepared to inform of the implications of the proposed Cambridgeshire and Peterborough Combined Authority Local Transport Plan on European Sites, as a requirement of Regulation 63 of the Conservation of Habitats and Species Regulations 2017.

An assessment is required under the Regulations for any proposed plan or project which may have a significant effect on one or more European sites or an impact of the plan which may affect the management of those sites. The purpose of the assessment is to determine whether or not the plan is likely to have significant effects on European sites and to suggest ways in which they could be avoided or if mitigation measures are required to negate or reduce any likely effects that the plan may cause.

13 European sites lie within the zone of influence of the Local Transport Plan have been assessed to determine likely significant effects arising as a result of the implementation of the plan on any designated feature. A significant effect is determined as any deleterious effect on any designated feature which would cause that feature to be degraded to such a degree that the conservation objective of the European site is undermined.

This screening has concluded that there are no likely significant effects on any European site arising through adoption of the Local Transport Plan either alone or in combination with other reasonably foreseeable plans and projects.

1 Introduction

1.1 Background

The Cambridgeshire and Peterborough Devolution Deal gives the Cambridgeshire and Peterborough area greater local control over policy decisions covering transport, skills and business support. In light of this, the Cambridgeshire and Peterborough Combined Authority (CPCA) is responsible for developing a statutory Local Transport Plan (LTP) for the region. This Strategic Habitats Regulations Assessment has been prepared to inform the Natural England (“the Competent Authority”) of the implications of the LTP on European Sites, as a requirement of Regulation 63 of the Conservation of Habitats and Species Regulations 2017.

Mott MacDonald Limited has been appointed by CPCA to undertake a Strategic Habitat Regulations Assessment of the LTP. The initial screening has been undertaken and is reported here.

The Transport Act 2000 (as amended by the Local Transport Act 2008) requires local transport authorities to produce an LTP. Under the Cambridgeshire and Peterborough Combined Authority Order, 2017, the CPCA is now the Local Transport Authority with strategic transport powers for the area previously covered by Cambridgeshire County and Peterborough City Councils.

This document has been prepared to assist the Competent Authority to assess the implications of the LTP on European sites or their management. A plan or project cannot be given consent unless it can be determined that it would not have a likely significant effect (adverse) on the integrity of a European site. Where adverse effects are considered likely further assessment is required to determine the scale of the effect and propose mitigation or alternatives that would not have a significant effect. Any plan or project which is not directly connected with or necessary to the management of a European site must be subjected to an assessment. The LTP is regarded to have the potential to impact European sites and therefore this screening has been completed in accordance with the relevant legislation. The legislation and process of the assessment is further explained in Chapter 3 of this report.

1.2 Structure of this report

The findings of this Habitats Regulations Assessment (HRA) Task 1 Screening document is documented in this report. The structure of this report includes the following elements:

Task 1 Screening

- Chapter 2: Description of Local Transport Plan;
- Chapter 3: Methodology;
- Chapter 4: Habitats Regulation Assessment Framework;
- Chapter 5: Identification and Management of European Sites;
- Chapter 6: Characteristics of the European Sites;
- Chapter 7: Assessment of Likely Effects;
- Chapter 8: In-Combination Effects;
- Chapter 9: Consultations; and
- Chapter 10: Conclusion.

1.3 Experience of the authors

The experience of those involved in the production of this assessment is included in Table 1 below.

Table 1: Experience of Authors

Name	Role	Title	Experience
Amy Anderson	Author	BSc Environmental Geoscience, PhD Aquatic Ecology	8 years' experience in academia and environmental consultancy. Assessing impact of anthropogenic activities on natural processes
Clive Williams	Author	BSc (Hons) Applied Geology, MSc Industrial Mineralogy, CGeol, SiLC, SQP	25 years' in environmental consultancy preparing Environmental Impact Assessment (EIA), Strategic Environmental Assessment (SEA) and HRA
Katie Partington	Author	BSc (Hons) Dip Arb L4 (ABC)	8 years working in Local Authority advising on ecology, biodiversity and arboriculture issues. Three years working in the private sector as an Environmental Consultant, specialising in EIA and ecology. Significant experience in assessing schemes for environmental impact, communicating advice and negotiating environmental gains.
Joanne Bates	Checker	BSc (Hons) CEnv MIEEM	19 years across a multitude of sectors. Specific Strategic Habitats Regulations Assessment (sHRA) and Assessment of Implications on European Sites (AIES) highway or linear project experience has been obtained whilst seconded to South Wales Trunk Road Agency, Highways England project schemes and employer's agent on Welsh Government major road schemes.
Caspar Probert	Approver	BEng (Hons), MCIWEM, CWEM	Over 20 years' experience in the field of environmental consultancy and assessment of development impact. Extensive experience in the field of SEA, EIA, ecological assessment and environmental mitigation.

1.4 Limitations

Mott MacDonald Limited has used published data and information gathered from the project team in the production of this Screening Report. In order to produce this sHRA, Mott MacDonald has relied on published data and information provided by CPCA and from third party organisations. This assessment has been undertaken in accordance with information that is in the public domain along with the proposed LTP which is yet to be formally published.

The baseline information collected in this Screening Report is the most up-to-date information currently available at the time of the production of this report. It is possible that conditions described in this report may change over time and the baseline information will be reviewed and up-dated as appropriate throughout the SEA and HRA process. The consultation process aims to address and minimise any gaps in information to ensure all potential environmental and socio-economic effects have been considered.

The authors have used professional judgement to assess the potential impacts and the significance of these on European sites. The precautionary principal has been used where there is reasonable scientific uncertainty.

2 Description of the Local Transport Plan

2.1 Background

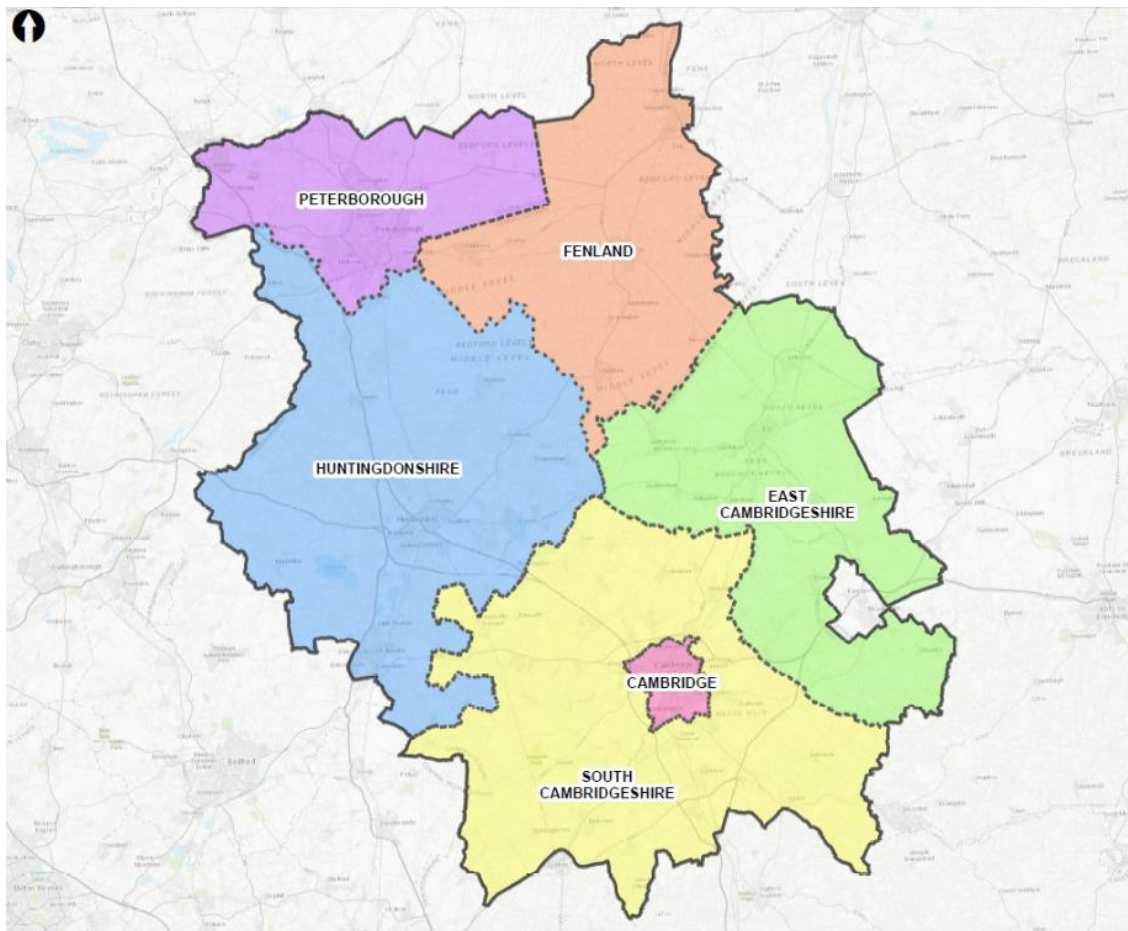
Good transport is a vital factor in building sustainable local communities and one of the United Nations (UN) Sustainable Development Goals (SDG). It contributes to the achievement of stronger, safer and healthier communities, equality and social inclusion, environmental objectives and more successful local economies. The LTP is a vital framework in helping the CPCA work with stakeholders to strengthen its place-shaping role and its delivery of transport services to the community.

The current LTP for the Cambridgeshire and Peterborough area is an amalgamation of the two LTPs previously prepared by both councils. This was necessary to ensure that the CPCA complied with its statutory duty to produce an LTP following the formation of the CPCA. As a result, the current LTP does not fully reflect the aspirations of the CPCA as set out by the Mayor and in the wider CPCA 2030 Strategy and so a new LTP is being developed. This new LTP covers the geographical areas of Cambridgeshire and Peterborough (see Figure 1), and includes the following Local Authorities:

- Cambridge City Council;
- East Cambridgeshire District Council;
- Fenland District Council;
- Huntingdonshire District Council;
- Peterborough City Council; and
- South Cambridgeshire District Council;

The new Cambridgeshire and Peterborough LTP will include policies and projects, designed to deliver the Plan's objectives. Transport policy and strategy documents (including the previous LTPs) have been reviewed to create a long-list of policies and projects for inclusion within the Plan. The long-list of projects has been reviewed with Local Authority officers to ensure that those taken forward are 'current' and reflect local priorities.

Figure 1: Cambridgeshire and Peterborough Local Transport Plan Area



Source: Mott MacDonald 2019

2.2 Objectives of the Local Transport Plan

The LTP has three goals:

Economic – Deliver economic growth and opportunity for all our communities;

Social – Provide an accessible transport system to ensure everyone can thrive and be healthy;
and

Environmental – Protect and enhance our built, natural and historic environment and implement measures to achieve net zero carbon.

Underpinning these goals are 10 objectives with 76 associated policies (Table 2) and 10 Modal Policies with 31 associated policies (Table 3).

Table 2: LTP Policies

Objective	Policy Theme	Policies
1: Support new housing and development to accommodate a growing population and workforce, and address housing affordability issues	Enabling development	Deliver strategic transport and complementary connectivity infrastructure
		Early engagement with developers
		Secure developer contributions for strategic and local infrastructure
2. Connect all new and existing communities sustainably so residents can easily access a good job within 30 minutes, spreading the region's prosperity	Connecting developments sustainably	Support the provision of sustainable connectivity to and within developments
		Ensure developers provide sufficient transport capacity and connectivity to support and meet the requirements arising from development
		The design of parking
	Expanding labour markets	Support measures to reduce peak demand on the highway network
		Improve the accessibility and connectivity of our public transport links to expand our labour market catchments
		Invest in our highway network to improve accessibility
3. Ensure all of our region's businesses and tourist attractions are connected sustainably to our main transport hubs, ports and airports	Accessing ports and airports	Support improvements to our transport infrastructure to enable efficient access for freight travelling to Felixstowe and Harwich, particularly by rail
		Support improved road and rail connectivity to nearby airports, in particular at Stansted
		Support the region's visitor economy through efficient passenger connectivity at Harwich
		Work in partnership with port and airport operators to encourage sustainable commuting patterns to their sites for workers commuting from within the Combined Authority
	Supporting the local visitor economy	Improving connectivity to international gateways and larger centres
		Delivering an integrated transport network navigable by passenger who are visiting the region for the first time
		Delivering sustainable transport connectivity to tourist destinations in rural areas
		Providing sufficient space and appropriate infrastructure for coach services to manage the impacts of day visitors on our highway and parking infrastructure
	Supporting business clusters	Invest in our rail and highway networks to allow our firms, organisations and workers to trade and travel easily across the country and abroad
		Improve local connectivity to bring firms and organisations in our towns and cities closer together
	Freight	Promoting rail freight
		Promoting and enforcing appropriate Heavy Commercial Vehicle routing
		Promoting sustainable urban freight distribution
		Improving road freight facilities
		Supporting efficient air freight and the aviation sector

Objective	Policy Theme	Policies
4. Build a transport network that is resilient and adaptive to human and environmental disruption, improving journey time reliability	Building a resilient and adaptive transport network to climate change	Sustainable road network maintenance Utilising proven technologies as they become available to help the transport network adapt to the challenges presented by climate change
	Maintaining and managing the transport network	Standardising highways and transport asset maintenance standards and performance indicators Supporting highway authorities in minimising the whole life costs of the highway Addressing the challenges of climate change and enhancing our communities and environment
	Safety for all – a safe systems approach	A multi-agency approach to improving road safety Continuous and comprehensive monitoring and evaluation of key road safety indicators Support improvement in road user behaviour through education, training and publicity programmes Adoption of the Safe System Approach into the mainstream of highway engineering
	Ensuring transport security	Addressing personal safety and security issues Improving the security of public transport stops, stations and hubs
6. Promote social inclusion through the provision of a sustainable transport network that is affordable and accessible for all	Transport accessibility for all	Supporting and promoting demand-responsive community transport services Facilitating access to education and wider mobility for vulnerable children Improving the accessibility of transport infrastructure Promoting the provision of accessible transport information Optimise the use of new technologies in improving accessibility
		Improve our public transport to provide an affordable alternative to the car Increase the affordability of travelling by bus and rail
		Access to education Access to non-emergency health and social care and other key services and amenities Digital Inclusion
		Promote and support research, innovation and engagement work undertaken by Smart Cambridge Provide the infrastructure which will enable the uptake and optimisation of new transport and digital connectivity technologies Guiding the development of a regulatory framework under which new transport technology providers operate
	Transport pricing and affordability	
	Access to education and key services	
	The future of mobility	
	Public rights of way and waterways	Align policies for Public Rights of Way across Cambridgeshire and Peterborough Improve access to the green spaces for all Develop a network which is safe and encourages healthy activities Integrate new development into the Public Rights of Way network without damaging the countryside Make available high quality, definitive information, maps and records on the network Ensure the network is complete to meet the needs of today's users and land managers

Objective	Policy Theme	Policies
	Promoting and raising awareness of sustainable transport options	Support better land and waterway management
		Support travel plan development and implementation of travel plan measures within workplaces to ensure healthy, safe, low carbon travel options for commuters are actively encouraged and supported
		Ensure the adoption and enforcement of local travel plan guidance, for new planning applications
		Promote existing and new walking and cycling routes to commuters and residents
		Continue to promote cycle training in schools and for adults
	Supporting and promoting health and wellbeing	Improve availability, type and quality of information on sustainable modes ensuring health and air quality benefits are emphasised
		Reducing physical inactivity through active travel infrastructure, education, training and promotion
		Reducing air pollution through supporting zero and low emissions transport options and developing green infrastructure
		Improving street scene / public realm to improve safety
		Increasing ability to access health care and leisure facilities / amenities
8. Ensure transport initiatives improve air quality across the region to meet good practice standards	Improving air quality	Increasing ability to access to wider opportunities - employment, social activities
		Monitoring and reducing noise pollution from the road network
		Monitoring and reducing noise pollution from airports
		Monitoring and reducing noise pollution from the railway network
		Monitoring and reducing noise pollution from construction
		Reducing vehicle emissions
		Keeping emissions low in the future
9. Deliver a transport network that protects and enhances our natural, historic and built environments	Protecting our natural environment	Improving public health
		Protection and enhancement of the natural environment
		Improving sustainable access to the natural environment
	Enhancing our built environment and protecting our historic environment	Delivering green infrastructure
10: Reduce emissions to net zero by 2050 to minimise the impact of transport and travel on climate change	Reducing the carbon emissions from travel	Work with our local highway and planning authority partners to enhance and protect our built and historic environment
		Utilising new technologies as they become available to minimise the environmental impacts of transport
		Managing and reducing transport emissions
		Encouraging and enabling sustainable alternatives to the private car including reducing the need to travel

Source: Steer 2020 The Cambridgeshire and Peterborough Local Transport Plan

Table 3: Modal Policies

Policy Theme	Policy
11. Walking	Support an increased number of walking trips by establishing safe, interconnected pedestrian connections between key destinations across our cities and towns
	Ensure that new developments provide a high-quality walking environment
12. Cycling	Enhance and expand cycling infrastructure across Cambridgeshire and Peterborough, including connecting links to surrounding towns, villages and rural areas
	Provide secure, conveniently located cycle parking that meets demand
	Ensure that new developments provide a high-quality cycling environment as well as linkages into the existing cycle network and new links to key destinations
	Promote cycling as a healthy, convenient and environmentally friendly mode of transport to residents, businesses and visitors, including the uptake of new cycle technologies such as affordable e-bikes
	Embed cyclists needs in the design stage of new transport infrastructure
13. Delivering a seamless public transport system	Explore new methods of ticketing to improve the ease and affordability of travel, including across transport modes and operators
	Improve journey information to maximise the ease of travelling by public transport
	Support the delivery of new and improved integrated, multi-modal transport hubs
	Support additional Park and Ride provision, in conjunction with CAM, where fully integrated into local transport networks
14. Rural transport services	Explore different mechanisms to help deliver a more integrated, coherent rural transport network, in collaboration with operators, local councils, communities and stakeholders
	Work with operators to develop a frequent, attractive rural bus network, forming the backbone of the rural public transport network
	Support local community transport, fully integrated into the rural public transport network, for communities not served by the bus or rail network
15. Improving public transport in our towns and cities	Support the continued development of urban bus networks by working in partnership with bus operators and local authorities to improve service quality, reliability and frequency
	Deliver transformational mass transit within our cities to support growth and deliver a step-change in accessibility
	Support measures to better manage demand for road space following the provision of high-quality public transport infrastructure
16. Travelling by coach	Providing sufficient space and appropriate infrastructure for coach services
	Integrating coach services with wider public transport and highway networks
17. Travelling by train	Support measures to deliver a more reliable, integrated, passenger-friendly rail network
	Facilitate improvements to our rail stations to improve the experience of travelling by train
	Explore options to expand the rail network to link to new settlements, corridors and growth areas
	Support frequency and journey time enhancements on our rural and intercity rail links to improve connectivity and capacity
18. The local road network	Identifying a Key Route Network
	Promoting more efficient use of the existing network

Policy Theme	Policy
19. Parking	Aligning approaches to management and maintenance
	The design of parking
	Managing parking demand
	Parking technology and implications of disruptive technology
20. Making long-distance journeys by car	Improve our highway network to alleviate congestion, improve reliability and enhance our region's accessibility
	Support improvements on regional and national corridors to improve accessibility to the rest of the UK and abroad

Source: Steer 2020 The Cambridgeshire and Peterborough Local Transport Plan: Our Policies

2.3 LTP Projects

A number of LTP projects have been proposed. The potential impacts of these on designated sites, have been assessed. Once these projects are further developed a detailed project specific assessment may be required.

2.4 LTP Timetable

The LTP is proposed to cover the period up to 2030.

2.5 Links with Previous and Future Studies

This strategic HRA is being undertaken in parallel with the SEA. The two processes will complement each other. For example, the effects identified in the HRA will be considered primarily under the biodiversity, flora, and fauna SEA objective and indirectly through other SEA objectives such as water quality, air quality, noise and pollution control.

As individual transport projects are developed these will be assessed in accordance with current planning policy. Where projects trigger the relevant thresholds within the Town and Country Planning (Environmental Impact Assessment) Regulations 2016 an environmental impact assessment will be required. Projects will also be screened under the Conservation of Habitats and Species Regulations 2017, and where deemed necessary a project specific HRA will be required. The results of the SEA and this SHRA will inform any subsequent environmental impact assessments and habitat regulation assessments.

3 Methodology

The methodology used for this assessment is broadly based on the Design Manual for Roads and Bridges (DMRB), Volume 11, Section 4 HD44/09 – Assessment of Implications on European sites. The DMRB guidance has been used as it is a comprehensive guidance for large linear schemes and is directly applicable to the types of projects that would be proposed under the LTP.

Statutory European (and European Offshore Marine) sites include:

- Special Protection Areas (SPA) and potential SPAs (pSPA);
- Special Areas of Conservation (SAC) and candidate SAC (cSAC);
- Sites of Community Importance (SCIs) which have been adopted by the European Commission but have not yet been formally designated by the government of the Member State; and
- Sites that are identified or required as compensatory sites for adverse effects on European sites, cSAC, pSPA and proposed or listed Ramsar sites.

Collectively these sites are termed Natura 2000 sites. In the UK, Ramsar sites (as protected under the Ramsar Convention 1971) are afforded the same level of protection as designated Natura 2000 sites as a matter of policy. These sites, which are considered to be 'wetlands of international importance' are designated based on criteria set out in the Ramsar Convention. They are sites that either 'contain representative rare or unique wetland types' or are sites of international importance for conserving biological diversity'. Species and habitats involved in the 'Ramsar Selection Criteria' also require consideration under the Habitats Regulations as if they were designated Natura 2000 features.

3.1 Data Search

A data search of available information has been undertaken of the following websites:

- Natural England (NE)¹; and
- Joint Nature Conservation Committee (JNCC)².

The JNCC designated sites information and Environment Agency (EA) Core Site Management Plans were accessed to obtain data on the key features of the European sites and their management. This information was used to assess the anticipated impact of the Plan on the key species of the designated sites. Relevant sites are those that are defined as having primary reasons and/or qualifying features that may be impacted by the implementation of the LTP.

3.2 Study Area

The Plan has the potential to impact ecological features such as habitats and/or species beyond the confines of the scheme area itself. The territory covered by the LTP is shown in Figure 1. The SHRA study area comprises the geographic area within which the Zone of Influence (ZoI) is likely to occur. A ZoI includes:

- Areas where there is physical disturbance to European sites;

¹ www.gov.uk/government/organisations/natural-england

² www.jncc.gov.uk

- Areas where there will be land take and habitat removal which may have a direct or indirect impact on a key feature of a European site;
- Areas where there is a risk of an impact on a watercourse which may result in an impact on a key feature of a European site; and
- Areas where there is a risk of an increase in air, noise and light pollution which may have an impact on a key feature of on a European site.

The following zones have been adopted taking account of mobile species that live in a metapopulation that may occur outside of the LTP territory but may still interact with the territory (as outlined in DMRB HD44/09 Chapter 4.10):

- An area within 30km of the LTP territory for SACs or cSACs that are designated for bats;
- An area within 20km of the LTP territory for SACs or cSACs designated for otters; and
- An area within 2km of the LTP territory for SACs, cSACs, SPAs, pSPAs, and Ramsar Sites where key features do not include bat species or otters.

The above zones account for mobile species such as birds, bats, otters and fish species, which have ranges well outside the boundary of the designated sites. The distances have been taken from the boundary of the LTP territory. This assessment is based on our understanding of the behaviour and requirements of each species on a precautionary basis³. European sites outside the territory covered by the LTP have been considered because it is a stated aim of the LTP to “improve inter-regional connectivity and access to key national and international gateways to enhance business connectivity, support tourism, and facilitate trade” and so it is inherent that the LTP might impact on European sites outside its territory.

3.3 Professional Judgement

The use of professional judgement has been used for the assessment of potential impacts of any anticipated effects of the LTP. This professional judgement is based on the ecological principals, scientific evidence and the qualifications and experience of the authors, checkers and approvers of this report.

In undertaking this assessment, the authors have made decisions in accordance with the precautionary principle as included within the Habitats Directive, Habitats Regulations and supported in case law. This principle requires that consent cannot be granted unless it can be ascertained that there will be no adverse effect on the integrity of the designated site and that the conservation objectives should prevail where there is uncertainty or that harmful effects will be assumed in the absence of evidence to the contrary. The precautionary principle will apply when there is;

- Identification of potentially negative effects resulting from a phenomenon, product or procedure; and
- A scientific evaluation of risks which, because of the insufficiency of the data, their inconclusive or imprecise nature, makes it impossible to determine with sufficient certainty the risk in question.

3.4 Assessment of Impacts

The assessment of the impacts of the LTP on European sites will be undertaken using the professional judgement of the authors, the checker and approver. All contributors to this

³ DMRB Volume 11 Section 4 HD44/09 <http://www.standardsforhighways.co.uk/ha/standards/dmrb/vol11/section4/hd4409.pdf>

assessment will assess, check and review the potential impacts, the significance of these impacts and the potential impact of the plan on the conservation objectives of the European sites. The assessment of the LTP is based on the interventions and the associated Zol from those interventions, developed using the authors' professional judgement.

3.5 In-combination Effects

The in-combination effects of other plans or projects have been identified from the following sources:

- UK Government strategies and plans;
- Local and unitary development plans;
- Regional transport plans;
- Statutory environment bodies;
- Projects that are under construction or are planned; and
- Projects that are currently under consideration with the local planning authorities.

3.5.1 UK Government Strategies and Plans

A search of the UK government website on the 22/01/2019 identified the following strategies:

Department for Transport Road Investment Strategy 2015 -2020⁴

"The Strategic Road Network (SRN, or the network) is entering a time of transformation. The management of the SRN is being reformed, with the Highways Agency becoming Highways England, a government owned strategic highways company (the Company). Long term strategic planning and funding of the network is also being introduced through the first Road Investment Strategy (RIS), a suite of documents of which this Strategic Vision is part. These changes are underpinned by a step-change in investment in our strategic roads, worth over £15 billion to 2021. Taken together, this scale of reform and investment has allowed us to dramatically increase our ambitions for the SRN."

3.5.2 Regional Transport Plans

Local transport plans for neighbouring authorities have been consulted to determine any potential trans-regional effects. The LTPs for Rutland, Suffolk and Central Bedfordshire have also published HRA of their LTPs.

Norfolk

Norfolk's 3rd Local Transport Plan, Connecting Norfolk, sets out the strategy and policy framework for transport up to 2026⁵. The policy themes of the plan are:

- Managing and maintaining the transport network;
- Sustainable growth;
- Strategic connections;
- Transport emissions;

⁴ <https://www.gov.uk/government/publications/road-investment-strategy-for-the-2015-to-2020-road-period>

⁵ <https://www.norfolk.gov.uk/-/media/norfolk/downloads/what-we-do-and-how-we-work/policy-performance-and-partnerships/policies-and-strategies/roads-and-transport/norfolk-transport-plan-for-2026.pdf?la=en&hash=054A0C88BC2D430A37E41FD6ACB1EFA657FC8739>

- Road Safety; and
- Accessibility.

Suffolk

Suffolk's 3rd Local Transport Plan⁶ sets out the county council's long-term transport strategy to 2031. The accompanying HRA predicts a likely significant effect due to habitat loss, disturbance of birds and pollution. Mitigation measures proposed in the HRA to counter these impacts have been adopted into the LTP. The policy themes of the plan are:

- Maintaining (and in the future improving) our transport networks;
- Tackling congestion;
- Improving access to jobs and markets; and
- Encouraging a shift to more sustainable travel patterns.

Hertfordshire

The plan⁷ covers the period up to 2031. The Plan has the following objectives:

- Improve access to international gateways and regional centres outside Hertfordshire;
- Enhance connectivity between urban centres in Hertfordshire;
- Improve accessibility between employers and their labour markets;
- Enhance journey reliability and network resilience across Hertfordshire;
- Enhance the quality and vitality of town centres;
- Preserve the character and quality of the Hertfordshire environment;
- Reduce carbon emissions;
- Make journeys and their impact safer and healthier; and
- Improve access and enable participation in everyday life through transport

Central Bedfordshire

The Local Transport Plan⁸ sets out the Council's aims and objectives to 2026. The accompanying HRA does not identify any likely significant effects on European sites. The Plan has the following objectives:

- Increase the ease of access to employment by sustainable modes;
- Reduce the impact of commuting on local communities;
- Increase the number of children travelling to school by sustainable modes of transport;
- Improve access to healthcare provision;
- Ensure access to food stores and other local services particularly in local and district centres;
- Enable access to a range of leisure, cultural and tourism facilities for residents and visitors alike by a range of modes of transport;
- Enable the efficient and reliable transportation of freight;
- Encourage the movement of freight by sustainable modes;
- Minimise the negative impacts of freight trips on local communities; and
- Reduce the risk of people being killed or seriously injured.

⁶ <https://www.suffolk.gov.uk/assets/Roads-and-transport/public-transport-and-transport-planning/2011-07-06-Suffolk-Local-Plan-Part-1-lr.pdf>

⁷ <https://www.hertfordshire.gov.uk/media-library/documents/about-the-council/consultations/lt4-local-transport-plan-4-complete.pdf>

⁸ http://centralbedfordshire.gov.uk/Images/transport-strategy_tcm3-7901.pdf

Bedford

This LTP⁹ runs from 2011 to 2021. The plan has the following objectives:

- To provide a reliable and efficient transport system, in order to support a strong local economy and facilitate sustainable growth;
- To deliver improvements that encourage a reduction in transport emissions and greenhouse gases, in order to tackle climate change and develop a low carbon community capable of adapting to the impacts of climate change;
- To promote greater equality of opportunity by providing opportunities for all residents to access key services and facilities;
- To contribute to better safety, security and health by reducing death, injury or illness from transport and promoting travel modes that are beneficial to health;
- To encourage and support a sustainable transport system that contributes to a healthy natural and urban environment; and
- To gain a better understanding of travel behaviour in and out of the Borough, in order to make informed decisions on how people can be encouraged to make “smarter” sustainable travel choices.

Northampton

This LTP¹⁰ runs to 2026. The plan has six strategic aims:

- Fit for the Future – creating a transport system that supports and encourages growth and plans for the future impacts of growth, whilst successfully providing benefits for the County;
- Fit for the Community – through the transport system help to maintain and create safe, successful, strong, cohesive and sustainable communities where people are actively involved in shaping the places where they live;
- Fit to Choose – ensuring that the people of Northamptonshire have the information and the options available to them to be able to choose the best form of transport for each journey that they make;
- Fit for Economic Growth – creating a transport system that supports economic growth, regeneration and a thriving local economy and successfully provides for population and business growth;
- Fit for the Environment – to deliver a transport system that minimises and wherever possible reduces the effect of travel on the built, natural and historic environment; and
- Fit for Best Value - being clear about our priorities for investment and focusing on value for money by prioritising what we spend money on and how it can be beneficial for the county as a whole and search for alternative sources of funding.

Rutland

Rutland's 4th LTP Moving Rutland Forward¹¹ covers the period to 2036 and is currently in draft. The accompanying HRA does not identify any likely significant effects on European sites. The plan has been developed with the following vision:

- To facilitate delivery of sustainable population and economic growth;

⁹ http://bbcdevwebfiles.blob.core.windows.net/webfiles/Files/LTP3_Strategy_09_Feb_2011.pdf

¹⁰ <https://www3.northamptonshire.gov.uk/councilservices/northamptonshire-highways/transport-plans-and-policies/Documents/Northamptonshire%20Transportation%20Plan%20-%20Fit%20for%20Purpose.pdf>

¹¹ <https://www.rutland.gov.uk/resources/assets/attachment/full/0/72383.pdf>

- To meet the needs of our most vulnerable residents; and
- To support a high level of health and wellbeing (including combating rural isolation).

Lincolnshire

The 4th Lincolnshire LTP¹² runs to 2023. The plan has the following objectives:

- To assist the sustainable economic growth of Lincolnshire, and the wider region, through improvements to the transport network;
- To improve access to employment and key services by widening travel choices, especially for those without access to a car;
- To make travel for all modes safer and, in particular, reduce the number and severity of road casualties;
- To maintain the transport system to standards which allow safe and efficient movement of people and goods;
- To protect and enhance the built and natural environment of the county by reducing the adverse impacts of traffic, including Heavy Goods Vehicles (HGVs);
- To improve the quality of public spaces for residents, workers and visitors by creating a safe, attractive and accessible environment;
- To improve the quality of life and health of residents and visitors by encouraging active travel and tackling air quality and noise problems; and
- To minimise carbon emissions from transport across the county.

3.5.3 Statutory Environment Bodies

In England statutory environment bodies include Natural England (NE), the Forestry Commission (FC) and the EA sponsored by the Department for Environment, Food and Rural Affairs (Defra). A search of these organisation's websites on the 23/01/2019 identified the following plans and projects.

Great Fen Project Cambridgeshire¹³

"With two of the last fragments of fen - Woodwalton Fen and Holme Fen - under threat, plans to link the two nature reserves began in the late 1990s. The Great Fen was officially born in 2001. It was named after a large area of wild fens shown in the same area on local maps, from the days before the land was drained for farming. In 2001 the Great Fen partner organisations came together, forming a Steering Group Committee and employing the first Great Fen member of staff.

The Great Fen was originally a 50-year vision, but thanks to much hard work and the support of many individuals and organisations, major milestones have already been achieved.

After just over a decade, more than 50% of the land of the Great Fen is now owned by the Great Fen partners with 866ha of land in restoration and 1,519ha managed for nature conservation (including the two National Nature Reserves of Woodwalton Fen and Holme Fen)."

¹² <https://www.lincolnshire.gov.uk/Download/102928>

¹³ <http://www.greatfen.org.uk/>

Anglian Water and Cambridge Water Company

Anglian Water and Cambridge Water Company cover the areas of Peterborough and Cambridgeshire. A search of the company websites on the 22/01/2019 identified the following strategy documents;

- South Staffs Water incorporating Cambridge Water Company Water Resources Management Plan 2014¹⁴ Cambridge Region; and
- Anglian Water Revised Draft Water Resources Management Plan 2019¹⁵.

3.5.4 Projects Under Construction or Planned

Road Projects

A search of the Highways England website for road projects within the Cambridgeshire and Peterborough Authority boundaries on the 23/01/2019 identified the following projects:

- A47 Wansford to Sutton dualling - The A47 from Wansford to Sutton is a 2.5km section of the A47 between the A1/A47 junction and an existing roundabout at Nene Way. This is to be upgraded to a dual carriageway. Start 2020 End 2021;
- A47 Guyhirn maintenance works - Works will include vegetation clearance, the installation of a safety barrier (VRS) and stabilisation of the westbound slope along the A47;
- A47 Guyhirn junction - This is a scheme to improve the Guyhirn junction. Start date 2020, End date 2022;
- A14 Cambridge to Huntingdon - An upgrade to the A14 between Ellington, west of Huntingdon, to the Milton junction on the Cambridge Northern Bypass. Includes widening the A1 between Brampton and Alconbury. Work officially started in November 2016 and the new road is expected to open to traffic by the end of 2020;
- A428 Black Cat to Caxton Gibbet - Improving the A428 near St Neots. 2020 to 2025 Start of works – if approved, construction is expected to proceed in 2021/22; and
- A1 / A428 junction at Wyboston Flyover repair - A series of overnight closures from 16 July to mid-October 2019 at this junction to repair the flyover.

Rail Projects

A search of the Network Rail website on the 22/01/2019 identified the following project:

- The East West Rail scheme¹⁶ - this scheme will re-establish a rail link between Cambridge and Oxford to improve connections between East Anglia and central, southern and western England. Network Rail have been working to identify a route to extend the Western Section of East West Rail to Cambridge, allowing it to connect with the East Coast Mainline and enable train services to operate between Oxford and Cambridge and onto Norfolk and Suffolk. The geographical corridor of Bedford to Cambridge via Sandy was confirmed in February 2016 as offering the best value for all. A detailed study is underway that will explore options for the eastern section of East West Rail. It will consider ways to enhance the rail services that run from

¹⁴ <https://www.cambridge-water.co.uk/about-us/our-strategies-and-plans/our-water-resources-plan>

¹⁵ <https://www.anglianwater.co.uk/about-us/our-strategies-plans-and-reports.aspx>

¹⁶ <https://www.networkrail.co.uk/our-railway-upgrade-plan/key-projects/east-west-rail/>

Cambridge to Norwich and Ipswich and will look at the possibility of building a new station south of Cambridge – at the new Addenbrookes Hospital campus – to help tackle congestion in Cambridge.

3.5.5 Local and Unitary Development Plans

The Combined Authority is made up of eight founding partners across Cambridgeshire and Peterborough:

- Cambridge City Council;
- Cambridgeshire County Council;
- East Cambridgeshire District Council;
- Fenland District Council;
- Huntingdonshire District Council;
- Peterborough City Council; and
- South Cambridgeshire District Council.

Each authority has published a local development plan.

Cambridge City Council

Adopted Cambridge City Council Local Plan 2018¹⁷

Cambridge Local Plan Submission Sustainability Appraisal report and Habitats Regulations Screening Assessment (July 2013) and Addendum (2015, revised March 2016)¹⁸

East Cambridgeshire District Council

Emerging Local Plan - East Cambridgeshire Local Plan (Proposed Submission) November 2017¹⁹

Emerging Local Plan - East Cambridge District Council Habitats Regulation Assessment June 2018²⁰

Adopted - East Cambridgeshire Local Plan April 2015²¹

Fenland District Council

Fenland Local Plan Adopted May 2014²²

Habitats Regulations Assessment Sept 2013²³

Huntingdonshire District Council

Emerging Local Plan – Huntingdonshire Local Plan 2036: Proposed Submission (March 2018)²⁴

¹⁷ <https://www.cambridge.gov.uk/local-plan-2018>

¹⁸ <https://www.cambridge.gov.uk/local-plan-2018>

¹⁹ <https://www.eastcambs.gov.uk/sites/default/files/CD05A%20Proposed%20Submission%20Local%20Plan.pdf>

²⁰ <http://www.eastcambs.gov.uk/sites/default/files/HRA%20Appropriate%20Assessment%20Post%20Submission%20Plan%20-%20published%202015.6.18.pdf>

²¹ <https://www.eastcambs.gov.uk/local-development-framework/east-cambridgeshire-local-plan-2015>

²² https://www.fenland.gov.uk/media/12064/Fenland-Local-Plan---Adopted-2014/pdf/Fenland_Local_Plan-Adopted_2014.pdf

²³ <https://www.fenland.gov.uk/article/7045/The-Planning-Policy-Library>

²⁴ <http://www.huntingdonshire.gov.uk/planning/new-local-plan-to-2036/local-plan-document-library/>

Habitats Regulations Assessment May 2017 and Addendum (November 2017)²⁵

Adopted Local Plan – Huntingdonshire Local Plan adopted 1995 and updated in 2002²⁶

The current adopted Development Plan is made up of:

- The Core Strategy (adopted September 2009), which sets the spatial vision, objectives and strategic directions of growth to 2026;
- The Huntingdon West Area Action Plan, which was adopted in February 2011; and
- Saved policies from the Local Plan 1995 and the Local Plan Alteration 2002.

Made neighbourhood plans for:

- St Neots;
- Godmanchester; and
- Houghton and Wyton.

The Development Plan is supported by a series of other planning policy documents.

The Core Strategy, Huntingdon West Area Action Plan, Local Plan 1995 and the Local Plan Alteration 2002 will be replaced by the Local Plan to 2036 after it is adopted.

Peterborough City Council

Emerging Local Development Plans – Peterborough Local Plan (Proposed Submission) January 2018²⁷.

Peterborough Local Plan – Proposed Submission January 2018 Screening Report for Habitats Regulation Assessment (Update to Further Screening Report December 2016)²⁸

Adopted Local Plan – Peterborough Core Strategy Development Plan Document Adopted 23rd February 2011²⁹.

South Cambridgeshire District Council

Adopted South Cambridgeshire Local Plan 2018³⁰.

South Cambridgeshire Local Plan Submission Sustainability Appraisal Report and Habitats Regulations Screening Assessment (March 2014)³¹.

Sustainability Appraisal Addendum Report incorporating Habitats Regulations Assessment Screening Assessment (2015, revised March 2016)³².

²⁵ <http://www.huntingdonshire.gov.uk/planning/new-local-plan-to-2036/local-plan-document-library/>

²⁶ <http://www.huntingdonshire.gov.uk/planning/adopted-development-plans/current-local-plan/>

²⁷ https://drive.google.com/file/d/1ZwkIR2mdq3nO-DrOWi5B0U05f_njxYEb/view

²⁸ <https://drive.google.com/file/d/1xHXD4pLVphBytdQEQ2Mir4f5oGPmcfp/view>

²⁹ <https://www.peterborough.gov.uk/council/planning-and-development/planning-policies/local-development-plan/>

³⁰ <https://www.scambs.gov.uk/planning/local-plan-and-neighbourhood-planning/the-adopted-development-plan/south-cambridgeshire-local-plan-2018/>

³¹ <https://www.scambs.gov.uk/planning/local-plan-and-neighbourhood-planning/the-adopted-development-plan/south-cambridgeshire-local-plan-2018/>

³² <https://www.scambs.gov.uk/planning/local-plan-and-neighbourhood-planning/the-adopted-development-plan/south-cambridgeshire-local-plan-2018/>

3.5.6 Projects Currently under Consideration by Local Authorities

A planning application search of local authority planning portals was made using criteria of presence of EIA screening request dated between 16/01/2014 and 16/01/2024 (five years prior to search date and five years post search date). Residential housing sites with under 100 units have been screened out as being insignificant and not requiring major changes to infrastructure. The results of the planning portal search are presented in Appendix B.

3.6 Outcome of the Assessment of the Local Transport Plan

The outcome of the assessment of the LTP will allow those involved in the decision-making process to gain an insight into whether the LTP needs to be changed to avoid likely significant effects on any European site either alone or in-combination with other plans or projects. These likely significant effects may be in the form of direct impact of a key feature or the management of the feature, where mitigation is needed to maintain the key feature or their management and where compensation will be required as a last resort once all of the previous options have been exhausted.

Consultations will be undertaken as part of the assessment process, if any of the consultees consider that a likely significant effect may occur as a result of any of the policies presented in the LTP then there may be a requirement to proceed to Appropriate Assessment. Project specific Habitats Regulations Assessment will be required to determine any likely significant effects on a European site once specific projects have been sufficiently developed. The application of these assessments is regulated through the Town and Country Planning Act.

4 Habitat Regulations Assessment Framework

In accordance with Article 6 (3) of Council Directive 92/43/EEC on the Conservation of Natural Habitats and of Wild Fauna and Flora (the Habitats Directive), as transposed into national law under the Conservation of Habitats and Species Regulations 2017, a HRA is required before consent can be given to a plan (or project) not directly connected with, or necessary to the management of a Natura 2000 site which may give rise to significant effects upon that Natura 2000 site.

In accordance with the Habitats Directive, Member States must adopt measures that maintain and restore habitats listed on Annex IVa and IVb and species listed on Annex II at a 'favourable conservation status' (as defined in Articles 1 and 2). Member States are also required to contribute to a coherent European ecological network (referred to as the 'Natura 2000 Network') by designating Ramsar sites, SACs, SPAs and SCIs. This HRA refers to all designated nature conservation sites are referred to as "European sites".

The HRA process consists of four parts and is termed differently dependent upon whether the HRA is considering a plan or project. The term 'Task' is used in reference to a step of a HRA of a plan and the term 'Stage' in reference to a step of a HRA of a project.

A Competent Authority is defined under Regulation 7 within the Habitats Regulations to include any Minister, government department, public or statutory undertaker, public body of any description or person holding a public office. They have a duty to ensure that the requirements of the Habitats Regulations are satisfied prior to giving consent or other authorisation for a plan or project. The Competent Authority must consult with a Statutory Nature Organisation (eg Natural Resources Wales, Natural England or Scottish Natural Heritage) when deciding whether a plan or project will have an adverse effect. For this Strategic HRA, Natural England are anticipated to act as the Competent Authority.

There are five principle tasks in the HRA Process (Table 4), this report and subsequent consultations will aid CPCA in any decision as to whether the next task is required.

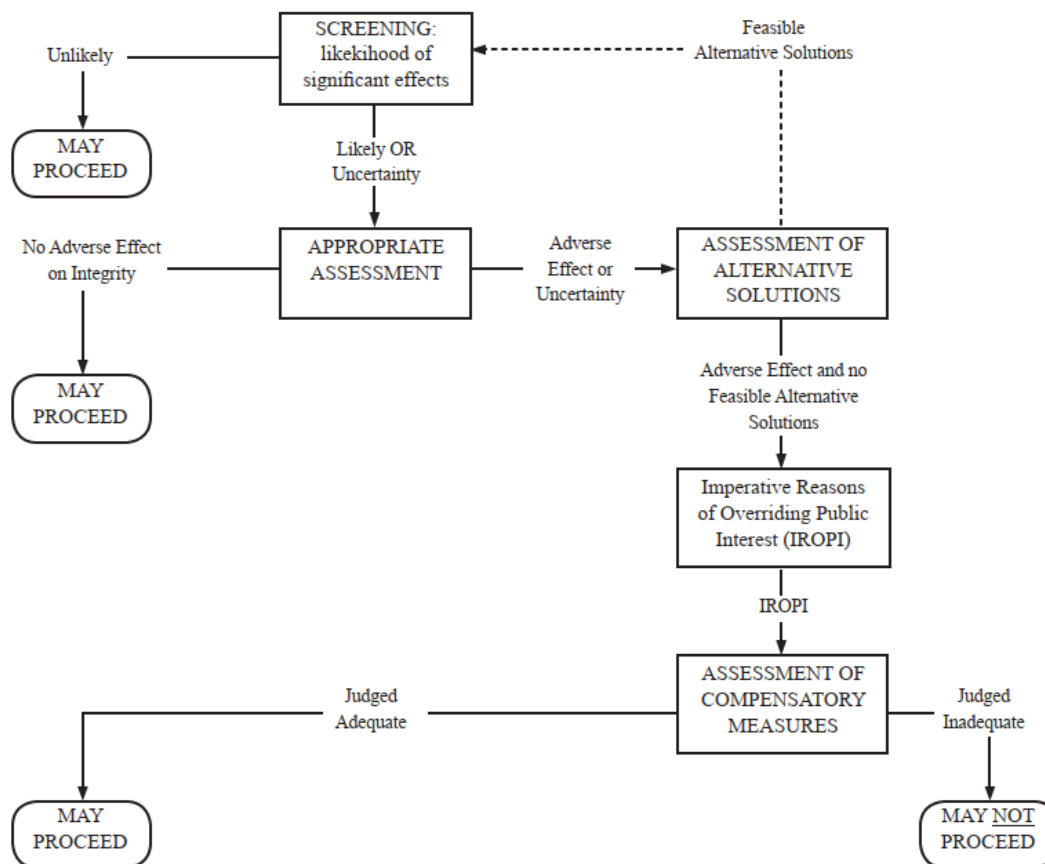
Table 4: HRA Screening Process for a plan

Task	Description
1. Screening	<p>Screening is the determination of whether there are likely significant effects upon the relevant features of European Sites.</p> <p>Screening comprises the identification of designated sites within the Zone of Influence. Following this, an assessment of the conservation objectives for each European site is then completed (based on the management plans or the SSSI objectives as appropriate).</p> <p>In-combination effects (identification of potential increased effects in combination with other plans and projects) are also considered. At the level of a Strategic Habitats Regulations Assessment, this comprises an assessment of other plans and proposals on the wider scale (i.e. national, regional and local development plans or similar scale proposals) which are likely to overlap in terms of spatial and temporal effects.</p> <p>The screening itself comprises identification of whether the proposed scheme / development is a source of likely significant effects on the identified European sites.</p>

Task	Description
	<p>A significant effect on a European site is that which could undermine the conservation objectives and/or management of the site. The likelihood of it occurring is judged on a case-by-case basis, taking account of the precautionary principle and the local circumstances of the site.</p> <p>Proposals to mitigate any significant effects (where effectiveness can be proven), are not considered as part of Task 1 (Screening). If the screening process determines a likely significant effect without mitigation the assessment must proceed to Task 2.</p>
2. Appropriate Assessment	<p>Appropriate Assessment is triggered if screening identifies the potential for likely significant effects resulting from the proposed development / scheme / plan. Mitigation can be included at this stage to mitigate any likely significant effects and then screened again including the mitigation. This can be either as a standalone effect, or in-combination with other developments / schemes / plans (including alterations to existing proposals).</p>
3. Assessment of Alternative Solutions	<p>If the further mitigation measures prescribed at Task 2 cannot avoid adverse effects on the integrity of a European site, this process examines alternative ways of achieving the objectives of the project or plan that avoid adverse impacts on the integrity of the European site. This stage also includes consideration of the effects of there being no scheme at all – the ‘do nothing’ approach, which serves to identify the likely future environmental baseline in the absence of the scheme.</p>
4. Imperative Reasons of Overriding Public Interest	<p>If no suitable alternative solutions are identified, Task 4 requires an assessment of compensatory measures where, in the light of an assessment of Imperative Reasons of Overriding Public Interest (“IROPI”), it is deemed that the project or plan should proceed. The IROPI justification may relate to either:</p> <ul style="list-style-type: none"> • Human health, public safety, or beneficial consequences of primary importance to the environment; or • Any other imperative reasons of overriding public interest, having sought a prior opinion from the European Commission. <p>Consultation with other competent authorities will be required. In making this assessment, it is important to recognise that it will be appropriate to the likely scale, importance and impact of the proposed plan or project. A key outcome of the Appropriate Assessment is to identify whether the integrity of the European site(s) is likely to be adversely affected by the plan/project and whether the conservation status of the primary interest features of the site could be impacted. If it is impossible to avoid or mitigate the adverse impact, it must be demonstrated that there is Imperative Reasons of Overriding Public Interest (IROPI). This is a last resort and should be avoided if possible.</p>
5. Compensatory Measures	<p>Task 5 would involve the identification of compensatory measures and the assessment of the effects of these measures. The Habitats Directive requires that such measures employed ‘ensure the overall coherence of the network of European sites as a whole is protected’.</p> <p>Compensation measures can include (for example and non-exhaustively):</p> <ul style="list-style-type: none"> • The creation of or re-creation of a comparable habitat which can in time be designated as a European site (and in the meantime is protected as a matter of government policy as if it were a fully designated European site); or • The creation or re-creation of a comparable habitat as an extension to an existing European site. <p>Evidence must be provided to ensure that the compensatory measures are sufficient to offset the likely harm caused by the proposed development.</p>

Each task determines whether further tasks in the process are required. The first task identifies likely significant effects by identifying the presence or absence of significance indicators. If the conclusion of Task 1 is that there will be no significant effects on the European site, there is no requirement to undertake further tasks. All the Tasks in the assessment process, including those beyond appropriate assessment are shown overleaf in Figure 2.

Figure 2: The Habitats Regulations Assessment Process



Source: DMRB HD44/09

4.1 Task 1 Screening Method

This report includes the information required to facilitate the Task 1: Screening. Through this process, the likelihood of significant effects as a result of the LTP are assessed. If it is identified that any of the options is likely to result in a significant effect, then this triggers the next task of the assessment - Task 2: Appropriate Assessment.

Task 1 consists of the following key steps as detailed below:

1. Conducting a desktop study and obtaining background data to identify European site(s) and their qualifying features which occur within the zone of influence of the plan;
2. Identifying the Conservation Objectives of the identified sites;
3. Reviewing and assessing the sensitivity of the qualifying features and the likely significant effects of the implementation of the plan on the conservation objectives of the European site(s); and
4. Assessing in-combination effects of the proposed development with other plans and projects in the area.

5 Identification and Management of the European Sites

5.1 Identification of European Sites

The following European sites are within the ZoI (as outlined in Section 4) and will therefore be assessed. The location of these European sites is shown on Drawing 402819-MMD-XX-00-GIS-Y-0004 in Appendix A.

Table 5: Special Areas of Conservation and their key qualifying features

Special Area of Conservation	Annex I habitats that are a primary reason for selection of this site	Annex I habitats present as a qualifying feature, but not a primary reason for selection of this site	Annex II species that are a primary reason for selection of this site	Annex II species present as a qualifying feature, but not a primary reason for site selection	Distance of the SAC feature to the closest part of the plan
Ouse Washes	-	-	Spined loach (<i>Cobitis taenia</i>)	-	Within the territory of the Plan
Nene Washes	-	-	Spined loach (<i>Cobitis taenia</i>)	-	Within the territory of the Plan
Orton Pit	Hard oligo-mesotrophic waters with benthic vegetation of <i>Chara spp</i>	-	Great Crested Newt (<i>Triturus cristatus</i>)	-	Within the territory of the Plan
Fenland	Molinia meadows on calcareous, peaty or clayey-silt-laden soils (<i>Molinia caerulea</i>) Calcareous fens with <i>Cladium mariscus</i> and species of the <i>Caricion davallianae</i>	-	-	Spined loach (<i>Cobitis taenia</i>) Great crested newt (<i>Triturus cristatus</i>)	Within the territory of the Plan
Portholme	Lowland hay meadows (<i>Alopecurus pratensis</i> , <i>Sanguisorba officinalis</i>)	-	-	-	Within the territory of the Plan
Devils Dyke	Semi-natural dry grasslands and scrubland facies on calcareous substrates (<i>Festuco-Brometalia</i>) (* important orchid sites)	-	-	-	Forms the boundary of the territory
Eversden and Wimpole Woods	-	-	Barbastelle bats (<i>Barbastella barbastellus</i>)	-	Within the territory of the Plan

Special Area of Conservation	Annex I habitats that are a primary reason for selection of this site	Annex I habitats present as a qualifying feature, but not a primary reason for selection of this site	Annex II species that are a primary reason for selection of this site	Annex II species present as a qualifying feature, but not a primary reason for site selection	Distance of the SAC feature to the closest part of the plan
Barnack Hills and Holes	Semi-natural dry grasslands and scrubland facies on calcareous substrates (<i>Festuco-Brometalia</i>) (* important orchid sites)	-	-	-	Within the territory of the Plan

Source: JNCC website (www.JNCC.gov.uk)

Table 6: Special Protection Areas and Ramsar sites and their key qualifying features

Special Protection Area and Ramsar Site	Key Qualifying Features	Distance of the SPA feature to the closest part of the plan
Nene Washes	<p>The site supports an important assemblage of nationally rare breeding birds. In addition, a wide range of raptors occur through the year. The site also supports several nationally scarce plants, and two vulnerable and two rare British Red Data Book invertebrate species have been recorded.</p> <p>Species/populations occurring at levels of international importance.</p> <p>Species with peak counts in winter:</p> <p>Tundra swan (<i>Cygnus columbianus bewickii</i>), NW Europe 694 individuals, representing an average of 2.3% of the population (5-year peak mean 1998/9-2002/3)</p>	Within the territory of the Plan
Ouse Washes	<p>The site is one of the most extensive areas of seasonally-flooding washland of its type in Britain.</p> <p>The site supports several nationally scarce plants, including small water pepper (<i>Polygonum minus</i>), whorled water-milfoil (<i>Myriophyllum verticillatum</i>), greater water parsnip (<i>Sium latifolium</i>), river water-dropwort (<i>Oenanthe fluviatilis</i>), fringed water-lily (<i>Nymphoides peltata</i>), long-stalked pondweed (<i>Potamogeton praelongus</i>), hair-like pondweed (<i>Potamogeton trichoides</i>), grass-wrack pondweed (<i>Potamogeton compressus</i>), tasteless water-pepper (<i>Polygonum mite</i>) and marsh dock <i>Rumex palustris</i>. Invertebrate records indicate that the site holds relict fenland fauna, including the British Red Data Book species large darter dragonfly (<i>Libellula fulva</i>) and the rifle beetle (<i>Oulimnius major</i>).</p> <p>The site also supports a diverse assemblage of nationally rare breeding waterfowl associated with seasonally-flooding wet grassland.</p> <p>Assemblages of international importance:</p> <p>Species with peak counts in winter: 59,133 waterfowl (5-year peak mean 1998/99-2002/2003)</p> <p>Species/populations occurring at levels of international importance</p> <p>Species with peak counts in winter:</p> <p>Tundra swan (<i>Cygnus columbianus bewickii</i>), NW Europe 1,140 individuals, representing an average of 3.9% of the population (5-year peak mean 1998/9-2002/3)</p> <p>Whooper swan (<i>Cygnus cygnus</i>), Iceland/UK/Ireland 653 individuals, representing an average of 3.1% of the population (5-year peak mean 1998/9-2002/3)</p> <p>Eurasian wigeon (<i>Anas penelope</i>), NW Europe 22,630 individuals, representing an average of 1.5% of the population (5-year peak mean 1998/9-2002/3)</p>	Within the territory of the Plan

Special Protection Area and Ramsar Site	Key Qualifying Features	Distance of the SPA feature to the closest part of the plan
	<p>Gadwall (<i>Anas strepera strepera</i>), NW Europe 438 individuals, representing an average of 2.5% of the GB population (5-year peak mean 1998/9-2002/3)</p> <p>Eurasian teal (<i>Anas crecca</i>), NW Europe 3,384 individuals, representing an average of 1.7% of the GB population (5-year peak mean 1998/9-2002/3)</p> <p>Northern pintail (<i>Anas acuta</i>), NW Europe 2,108 individuals, representing an average of 3.5% of the population (5-year peak mean 1998/9-2002/3)</p> <p>Northern shoveler (<i>Anas clypeata</i>), NW & C Europe 627 individuals, representing an average of 1.5% of the population (5-year peak mean 1998/9-2002/3)</p>	
Upper Nene Valley Gravel Pits	<p>Assemblages of international importance: Species with peak counts in winter: 23,821 individual water birds (5-year peak mean 1999/2000 – 2003/04)</p> <p>Species/populations occurring at levels of international importance</p> <p>Species with peak counts in winter:</p> <p>Mute swan (<i>Cygnus olor</i>) 629 individuals – wintering 5-year peak mean 1999/2000 – 2003/04 1.7% Britain</p> <p>Gadwall (<i>Anas Strepera</i>) 773 individuals – wintering 5-year peak mean 1999/2000 – 2003/04 2.0% <i>strepera</i>, NW Europe (breeding)</p>	Within the territory of the Plan
Wood Walten Fen	<p>The site is within an area that is one of the remaining parts of East Anglia which has not been drained. The fen is near natural and has developed where peat-digging took place in the 19th Century. The site has several types of open fen and swamp communities.</p> <p>The site supports two species of British Red Data Book plants, fen violet, (<i>Viola persicifolia</i>) and fen wood-rush (<i>Luzula pallidula</i>).</p> <p>Woodwalton also supports a large number of wetland invertebrates including 20 British Red Data Book species. Aquatic beetles, flies and moths are particularly well represented.</p>	Within the territory of the Plan
Chippenham Fen	<p>A spring-fed calcareous basin mire with a long history of management, which is partly reflected in the diversity of present-day vegetation.</p> <p>The invertebrate fauna is very rich, partly due to its transitional position between Fenland and Breckland. The species list is very long, including many rare and scarce invertebrates characteristic of ancient fenland sites in Britain.</p> <p>The site supports diverse vegetation types, rare and scarce plants. The site is the stronghold of Cambridge milk parsley (<i>Selinum carvifolia</i>).</p>	Within the territory of the Plan
Wicken Fen	<p>One of the most outstanding remnants of the East Anglian peat fens. The area is one of the few which has not been drained. Traditional management has created a mosaic of habitats from open water to sedge and litter fields.</p> <p>The site supports one species of British Red Data Book plant, fen violet (<i>Viola persicifolia</i>), which survives at only two other sites in Britain. It also contains eight nationally scarce plants and 121 British Red Data Book invertebrates.</p>	Within the territory of the Plan
Breckland	<p>The site qualifies under Article 4.1 of the Directive (79/409/EEC) as it is used regularly by 1.0% or more of the Great Britain populations of the following species listed in Annex I in any season:</p> <p>Stone curlew (<i>Burhinus oedipnemos</i>) 115 pairs – breeding 5 year mean (1994 – 98) 60.1% GB</p> <p>Nightjar (<i>Caprimulgus europaeus</i>) 415 males – breeding Count as at 1998 12.2% GB</p> <p>Woodlark (<i>Lullula arborea</i>) 430 pairs – breeding Count as at 1997 28.7% GB</p>	1km east

Source: JNCC

6 Characteristics of the European Sites

Table 7 details the characteristics of the European Sites in terms of the vision, current status and the vulnerabilities of the sites.

Table 7: Vision and Management of the European Sites

European Site	Vision of the site	Current status of species or habitats and vulnerabilities	
		Species or habitats	Status and vulnerabilities
Ouse Washes SAC, SPA and Ramsar	One of the country's few remaining areas of extensive washland habitat. A long, narrow area of seasonally flooded grassland provides flood storage, set between two channelised rivers. The dykes and rivers hold a great variety of aquatic plants and fauna. The Counter Drain, with its clear water and abundant aquatic plants, is particularly important, and a healthy population of spined loach (<i>Cobitis taenia</i>) is known to occur. Wintering water birds regularly exceed 20,000 individuals, including nationally and internationally important numbers of wintering swans and various duck species.	Spined loach Plant assemblage Invertebrate assemblage Tundra swan Whooper swan Eurasian wigeon Gadwall Eurasian teal Northern pintail Northern shoveler	15.0% FAVOURABLE: Areas of improved grassland act as flood defence. Barriers can act as a refuge for grazing winter ducks and breeding birds. The Hundred Foot River forms a part of the River Great Ouse which runs along the south-eastern boundary of the Ouse Washes. This river supplies water, through slackers, to the internal ditch system during dry, unflooded summers. There is no botanical interest in this river and no evidence that there ever has been. 4.0% UNFAVOURABLE – RECOVERING: A range of actions and timetables have been detailed in the Diffuse Water Pollution Plan agreed by the Environment Agency and Natural England to address pollution of streams and rivers. 81% UNFAVOURABLE - NO CHANGE: Assessment based on the decline of the majority of breeding bird features, some wintering bird features and the loss of extent and quality of neutral grassland feature. Increased flooding and water quality deterioration are identified in the Site Improvement Plan as issues that are currently impacting or threatening the designated features.
Nene Washes SAC, SPA and Ramsar	The Nene Washes is one of the country's few remaining areas of washland habitat. It is an extensive area of seasonally flooded wet grassland along channelised river reaches. The site is notable for the diversity of plant and associated animal life within its network of dykes. The site is important for various species of breeding and wintering water birds. Moreton's Leam, a large drainage channel running along the eastern flank of the washes, contains a high density of spined loach.	Spined loach Plant assemblage Invertebrate assemblage Tundra swan Black-tailed godwit Northern pintail Ruff Spotted crane Bewick's swan	20.0% FAVOURABLE 80.0% UNFAVOURABLE – RECOVERING: The continued international importance of the site is dependent on the maintenance of a winter flooding regime and a high, but controlled, summer water table. There is concern about the long-term sustainability of summer water supplies in a region where demand for water (domestic and agricultural) is rising. Hydrological changes due to flooding and water pollution, specifically elevated phosphate levels, have been identified as issues currently impacting or threatening the condition of the designated features.
Orton Pit SAC	Extensive pond system, occupying the disused ridge-and-furrow created by clay extraction, contains alkaline water low in nutrients.	Hard oligo-mesotrophic waters with benthic vegetation of Chara spp Great Crested Newt	29.0% FAVOURABLE: Standing open water and canals. Broadleaved, mixed and yew woodland 71.0% UNFAVOURABLE – RECOVERING: Standing open water and canals. Broadleaved, mixed and yew woodland.

European Site	Vision of the site	Current status of species or habitats and vulnerabilities	
		Species or habitats	Status and vulnerabilities
	<p>The site supports a total of ten species of charophyte including one of the main English populations of bearded stonewort (<i>Chara canescens</i>). Other nationally scarce stonewort species present include <i>Chara aspera</i>, <i>C. contraria</i>, <i>C. pedunculata</i> and <i>Tolypella glomerata</i>. The distribution of <i>Chara</i> species across the site varies according to the age and stage of succession of the ponds.</p> <p>Orton Pit supports a large population of great crested newts (<i>Triturus cristatus</i>). Areas of grassland and scrub around the ponds provide good conditions for breeding, feeding and sheltering newts.</p>		<p>Disease and predation have been identified as threats to the great crested newt population. Other issues that are currently impacting or threatening the designated features include: Inappropriate scrub control, inappropriate weed control and illegal activity at the site (e.g. off-roading, vandalism, arson).</p>
Fenland SAC	<p>One of the best examples in the United Kingdom of molinia meadows on calcareous, peaty or clayey-silt-laden soils (<i>Molinion caeruleae</i>). Calcareous fens with <i>Cladium mariscus</i> and species of the Caricion davallianae, for which this is considered to be one of the best areas in the United Kingdom. The site also supports a significant presence of both spined loach (<i>Cobitis taenia</i>) and great crested newt (<i>Triturus cristatus</i>).</p>	<p>Molinia meadows on calcareous, peaty or clayey-silt-laden soils (<i>Molinion caeruleae</i>)</p> <p>Spined loach</p> <p>Great Crested Newt</p>	<p>Chippenham Fen and Snailwell Poor's Fen SSSI:</p> <p>90.0% FAVOURABLE: Fenland, marsh and swamp (lowland) vegetation is as expected. Varied topography with diverse pools provides a range of microhabitats for macroinvertebrates. Large areas dominated by saw sedge. Mosaic of tall herb fen and shorter fen vegetation, with high flora diversity in areas. Broadleaved, mixed and yew woodland is managed with minimal intervention. Developing into interesting wet wood.</p> <p>10.0% UNFAVOURABLE – RECOVERING: Fen meadows responding well to grazing management. Areas of fen, marsh and swamp undergrazed (2010 season) and hard rush cover increasing.</p> <p>Wicken Fen SSSI:</p> <p>47.0% FAVOURABLE: Mosaic of reed, water and open wet grassland seems balanced in fen, marsh and swamp areas. Understory and canopy cover within targets ranges. Managed as non-intervention woodland, trees left to grow through maturity and dead wood to be left standing. No non-native species found.</p> <p>53.0% UNFAVOURABLE – RECOVERING: Areas of Sedge fen and Verrall's fen are gradually becoming too dry. An input of calcareous, low nutrient water is needed to maintain botanical and macroinvertebrate communities.</p> <p>Woodwalton Fen SSSI:</p> <p>53.0% FAVOURABLE: Broadleaved, mixed and yew woodland (lowland)</p> <p>45.0% UNFAVOURABLE – RECOVERING: Trend towards coarse grasses dominating sward in fen, marsh and swamp (lowland) areas. Unchecked, this could lead to a decline in species diversity as areas of the fen are changed to reed bed habitat. Drivers of change are prolonged waterlogging during winter and associated phosphate and sediment inputs.</p> <p>Reed growth cover in areas of neutral grassland (lowland) is high. Outside influences, e.g. the timing and duration of flood events and nutrient enrichment,</p>

European Site	Vision of the site	Current status of species or habitats and vulnerabilities	
		Species or habitats	Status and vulnerabilities
			are likely to be the primary drivers of this change. Solutions include revision of the Water Level Management Plan, increased grazing and cutting, and targeted use of herbicides
Portholme SAC	Considered one of the best examples of lowland hay meadow in the country. It is the largest surviving traditionally-managed meadow in the UK, with an area of 104 ha of alluvial flood meadow (7.0% of the total UK resource). There has been a long history of favourable management and very little of the site has been subject to agricultural improvement. It supports a small population of fritillary (<i>Fritillaria meleagris</i>).	Lowland hay meadows (<i>Alopecurus pratensis</i> , <i>Sanguisorba officinalis</i>)	UNFAVOURABLE – RECOVERING: Excessive winter flooding and the associated input of phosphates and sediments are having a detrimental effect upon habitats.
Devils Dyke SAC	Linear earthen barrier thought to be of Anglo-Saxon origin. Hosts the priority habitat type "orchid rich sites". Devil's Dyke consists of a mosaic of <i>Bromus erectus</i> and <i>Bromus erectus</i> – <i>Brachypodium pinnatum</i> calcareous grasslands. It is the only known UK semi-natural dry grassland site for lizard orchid (<i>Himantoglossum hircinum</i>).	Semi-natural dry grasslands and scrubland facies on calcareous substrates (<i>Festuco-Brometalia</i>) (* important orchid sites)	50.0% FAVOURABLE Broadleaved, mixed and yew woodland comprises mature trees, young trees, roots covered in mosses, open scrub and plentiful dead wood. Calcareous grassland determined as having acceptable extent of important plant communities, proportion of herbs in the sward, frequency of the characteristic plant species, limited agricultural weeds and other coarse species, as well as having an appropriate sward height and a lack of plant litter. 50.0% UNFAVOURABLE - RECOVERING Low tree and scrub cover, and areas of bare ground caused by rabbit activity are cause for concern in some areas of calcareous grassland. Plant community in areas is not the characteristic chalk grassland that is a notified feature of this SSSI. Continued careful management by appropriate grazing and cutting, combined with rabbit control, should encourage the establishment of chalk grassland in time. Inappropriate scrub control and air pollution (atmospheric nitrogen deposition) have been identified as issues that are currently impacting or threatening the condition of the features.
Eversden and Wimpole Wood SAC	The site comprises a mixture of ancient coppice woodland and high forest woods, likely to be of more recent origin. A colony of barbastelle (<i>Barbastella barbastellus</i>) is associated with the trees in Wimpole Woods. These trees are used as a summer maternity roost. Bats also use the site as a foraging area and as a flight path. Considered to be one of the best areas in the UK for this bat species.	Barbastelle bats	40.0% FAVOURABLE 60.0% UNFAVOURABLE - RECOVERING Issues impacting or threatening the condition of the features: Nearby barbastelle roosts and foraging sites are not protected, bats have limited area in which to roost/forage, woodland management, air pollution (atmospheric nitrogen deposition).

European Site	Vision of the site	Current status of species or habitats and vulnerabilities	
		Species or habitats	Status and vulnerabilities
	Other bat species recorded include: Pipistrelles (<i>Pipistrellus pygmaeus</i> and <i>P. pipistrellus</i>), brown long-eared (<i>Plecotus auritus</i>), Natterer's (<i>Myotis nattereri</i>) and noctule (<i>Nyctalus noctule</i>).		
Barnack Hill and Holes SAC	An area of Jurassic Limestone grassland which has developed on the site of a disused mineral quarry. The grassland is of a type which is characteristic of eastern England and which is now scarce in Britain because of reclamation for agriculture.	Semi-natural dry grasslands and scrubland facies on calcareous substrates (<i>Festuco-Brometalia</i>) (*important orchid sites)	FAVOURABLE Area of species-rich grassland has increased from the 1980s baseline due to ongoing scrub removal and grazing management. Average herb cover c. 70.0%; average Brachypodium cover c. 10.0%; bare ground cover low. Small areas with individual ragwort plants but cover falls below the threshold for concern. Varied sward height throughout site. Litter mainly absent. Change in the distribution of Man Orchid (<i>Aceras anthropophora</i>), public access/disturbance and air pollution (atmospheric nitrogen deposition) have been identified as issues that are currently impacting or threatening the condition of SAC features.
Upper Nene Valley Gravel Pits SPA and Ramsar	This chain of both active and disused sand and gravel pits form an extensive series of shallow and deep open waters which occur in association with a wide range of marginal features, such as sparsely-vegetated islands, gravel bars and shorelines and habitats including reedswamp, marsh, wet ditches, rush pasture, rough grassland and scattered scrub. This range of habitats and the varied topography of the lagoons provide valuable resting and feeding conditions for concentrations of wintering waterbirds, especially ducks and waders. Species such as golden plover and lapwing also spend time feeding and roosting on surrounding agricultural land outside the Ramsar site.	Mute swan Gadwall	42.0% FAVOURABLE Habitat is managed appropriately in some areas of the site, and key bird species remain in appropriate numbers. Minimum intervention in areas of woodland. Structure is varied and there is no evidence of non-native species encroachment. Ground flora as expected for this site. 58.0% UNFAVOURABLE – RECOVERING Parts of the site are not appropriately managed, which will eventually lead to a loss of bird feeding habitat. There are a number of invasive plants recorded on the site: Floating pennywort (<i>Hydrocotyle ranunculoides</i>) New Zealand Pigmy Weed (<i>Crassula helmsii</i>) Nuttall's Pondweed (<i>Elodea nuttallii</i>) Off site development can cause disturbance. A lack of grazing within the site is leading to succession for short grassland to rank grassland, scrub and woodland, which whilst desirable in some areas can, if left unchecked, lead to loss of suitable habitat for key species. Access by people and dogs both on and off of public rights of way is a significant cause of disturbance in some areas. The site is also subject to a variety of recreational activities including fishing & water sports.
Wood Walten Fen Ramsar	The site consists of a range of wetland communities, once characteristic of large areas of the East Anglian fens but now restricted to a few isolated sites. The site includes several	Open fen and swamp Fen violet, fen wood-rush Invertebrate assemblage	53.0% FAVOURABLE: Broadleaved, mixed and yew woodland (lowland) 45.0% UNFAVOURABLE – RECOVERING: Trend towards coarse grasses dominating sward in fen, marsh and swamp (lowland) areas. Unchecked, this could lead to a decline in species diversity as areas of the fen are changed to

European Site	Vision of the site	Current status of species or habitats and vulnerabilities	
		Species or habitats	Status and vulnerabilities
	types of open fen and swamp communities, a relict area of acid peat, some mixed fen and an important network of ditches. The site supports an appreciable assemblage of wetland plants and invertebrates.		<p>reed bed habitat. Drivers of change are prolonged waterlogging during winter and associated phosphate and sediment inputs.</p> <p>Reed growth cover in areas of neutral grassland (lowland) is high. Outside influences, e.g. the timing and duration of flood events and nutrient enrichment, are likely to be the primary drivers of this change. Solutions include revision of the Water Level Management Plan (WLMP; revised 2014/15), increased grazing and cutting, and targeted use of herbicides.</p> <p>2.0% UNFAVOURABLE - NO CHANGE: In lowland fen, march and swamp areas cover of large graminoids indicated a longer-term negative trend of larger, coarse dominant grasses taking an increasing proportion of the sward, which could lead to loss of diversity and prolonged water logging. Revision of WLMP and NNR management plan (2015 – 2020) to address issues.</p> <p>Standing open waters and canals are adversely impacted by siltation and pollution via agricultural run-off.</p> <p>Issues impacting or threatening the condition of the features: Water pollution (elevated nutrient levels), hydrological changes (winter flood water introduces high nutrient and silt load) and air pollution (atmospheric nitrogen deposition).</p>
Chippenham Fen Ramsar	A spring-fed calcareous basin mire with a long history of management. The site is notable for its ecological diversity, from characteristic sedge fen to fen meadow, chalk grassland, willow (<i>Alnus/Salix</i>) carr and ancient woodland. More than 300 species of flowering plants have been recorded, including very rare, regionally rare or local species, as have several rare invertebrates (moths). A notable assemblage of breeding birds includes common snipe (<i>Gallinago gallinago</i>), Eurasian woodcock (<i>Scolopax rusticola</i>), common nightingale (<i>Luscinia megarhynchos</i>), reed warbler (<i>Acrocephalus spp.</i>) and common grasshopper warbler (<i>Locustella naevia</i>). Scrub is periodically removed, and the fen meadows are mown.	<p>A spring-fed calcareous basin mire with a long history of management, which is partly reflected in the diversity of present-day vegetation.</p> <p>The invertebrate fauna is very rich, partly due to its transitional position between Fenland and Breckland. The species list is very long, including many rare and scarce invertebrates characteristic of ancient fenland sites in Britain.</p> <p>The site supports diverse vegetation types, rare and scarce plants. The site is the stronghold of Cambridge milk parsley (<i>Selinum carvifolia</i>).</p>	<p>90.0% FAVOURABLE: Fenland, marsh and swamp (lowland) vegetation is as expected. Varied topography with diverse pools provides a range of microhabitats for macroinvertebrates. Large areas dominated by saw sedge. Mosaic of tall herb fen and shorter fen vegetation, with high flora diversity in areas.</p> <p>Broadleaved, mixed and yew woodland is managed with minimal intervention. Developing into interesting wet wood.</p>

European Site	Vision of the site	Current status of species or habitats and vulnerabilities	
		Species or habitats	Status and vulnerabilities
Wicken Fen Ramsar	This site is a marginal remnant of the original peat fenland of the East Anglian basin. It has been preserved as a flood catchment area and its water level is controlled by sluice gates. The vegetation has a strongly mosaic character due to extensive peat-cutting and different systems of crop exploitation. Areas of the site subjected to frequent cutting have a greater species diversity including many sedges, rushes, spike rushes and marsh orchids with corresponding insect associations. Vegetation invasion by bushes resulting in closed Frangula carr, has occurred in the absence of mowing. The dykes, abandoned clay pits and the main lode support many aquatic angiosperms. Wildfowl interests include, mallard, teal, wigeon, shoveler, pochards and tufted duck.	Mosaic of habitats from open water to sedge and litter fields. Fen violet.	47.0% FAVOURABLE: Woodland passed on all but one target - presence of saplings and young trees. Understory and canopy cover within target ranges. Managed as non-intervention woodland, trees left to grow through maturity and dead wood to be left standing. Dead wood apparent, although mainly fallen. No non-native species found. No evidence of deer damage, but advice given to continue to monitor for deer presence. Ground flora completely referable to NVC community although sparse cover in some dense areas. Balance of reed, water and open wet grassland seems balanced in the lowland fen, marsh and swamp areas. Grazing by large herbivores should continue as part of the desired management of the area. It is recommended that any future surveys of this unit should also focus on the more southerly areas which were missed in this assessment, if suitable to do so. 53.0%: UNFAVOURABLE – RECOVERING Areas of Sedge Fen and Verrall's Fen are gradually becoming too dry and an input of calcareous, low nutrient status water is needed to maintain notified botanical communities and invertebrate habitats. A Water Level Management Plan has been implemented to address the problem. Work carried out on the nearby river system to prevent flooding in the 1960s means that the site no longer receives the amount of winter water as it did in the past. This has brought about a lowering of the water table over the past 40 years.
Breckland SPA	The remnants of dry heath and grassland which have not been planted with coniferous plantation support heathland breeding birds, where grazing by rabbits and sheep is sufficiently intense to create short turf and open ground. These breeding birds have also adapted to live in forestry and arable habitats. Woodlark and nightjar breed in clear-fell and open heath areas, whilst stone curlews establish nests on open ground provided by arable cultivation in the spring, as well as on Breckland grass-heath.	Dry heath and grassland	FAVOURABLE The component of the SPA which is close to the CPCA territory is the Breckland Farmland SSSI. This area is noted for stone curlew which use the fields for nesting. Spring sown crops that develop slowly are ideal in providing suitable nesting conditions. Areas of autumn sown crops or those that grow to greater than 10cm in height or cover greater than 10% of the ground surface by late May are generally avoided.

Source: JNCC, Natural England

7 Assessment of Likely Effects

7.1 Screening

Each policy within the LTP has been assessed in terms of whether an adverse impact on European Sites is likely based on the description of that policy's objectives. Table 8 assesses each policy and identifies those policies where an adverse impact is possible (shaded) and also where implementing the policy is considered to lead to beneficial effects.

Table 8: Assessment of Policies and Identification their Potential Impacts

Policy	Potential Impact
Deliver strategic transport and complementary connectivity infrastructure	This policy contains nine projects which have the objective of enabling development across the region. These are explored in detail in Section 7.2. No impact envisaged.
Early engagement with developers	No impact envisaged. This policy will encourage local planning and highway authorities to engage with developers.
Secure developer contributions for strategic and local infrastructure	Potential for beneficial effects through reductions in transport impacts from new developments. This policy encourages sustainable transport systems.
Support the provision of sustainable connectivity to and within developments	Potential for beneficial effects through reduced car journeys and improvements in air quality.
Ensure developers provide sufficient transport capacity and connectivity to support and meet the requirements arising from development	No impact envisaged. This policy sets out a number of requirements to be placed on developers to provide sustainable transport infrastructure, mitigate any cumulative impacts arising and make provision for monitoring targets for reducing transport impacts.
The design of parking	No impact envisaged. Parking provision will be targeted at urban centres and this policy encourages use of electric vehicles and requires improved walking and cycling facilities as well as links to public transport which should encourage fewer car journeys...
Support measures to reduce peak demand on the highway network	Potential for beneficial effects through reduced car journeys and improvements in air quality. This policy will encourage less use of private cars for short journeys and reduce the need to travel.
Improve the accessibility and connectivity of our public transport links to expand our labour market catchments	Potential for beneficial effects through reduced car journeys and improvements in air quality through making public transport more attractive.
Invest in our highway network to improve accessibility	Highway development that leads to increases in traffic may cause deterioration of European sites that are sensitive to air pollution. Road runoff may become polluted which could increase pollutant loadings on surface watercourses receiving rainfall run off. New roads located adjacent to European sites may increase disturbance to key species.
Support improvements to our transport infrastructure to enable efficient access for freight travelling to Felixstowe and Harwich, particularly by rail	Highway development that leads to increases in traffic may cause deterioration of European sites that are sensitive to air pollution. Road runoff may become polluted which could increase pollutant loadings on surface watercourses receiving rainfall run off. New roads located adjacent to European sites may increase disturbance.

Policy	Potential Impact
	Increasing use of rail freight would be expected to have positive effects on air quality across the region. This policy will seek to improve existing rail freight links with the purpose of reducing HGV use of the A14.
Support improved road and rail connectivity to nearby airports, in particular at Stansted	Increasing the capacity of passenger rail and coach services would be expected to have positive effects on air quality across the region. This policy will encourage less reliance on private car journeys.
Support the region's visitor economy through efficient passenger connectivity at Harwich	Highway development that leads to increases in traffic may cause deterioration of European sites that are sensitive to air pollution. Road runoff may become polluted which could increase pollutant loadings on surface watercourses receiving rainfall run off. New roads located adjacent to European sites may increase disturbance. This policy could lead to an increased number of car journeys from Harwich along the existing road network.
Work in partnership with port and airport operators to encourage sustainable commuting patterns to their sites for workers commuting from within the Combined Authority	Potential for beneficial effects through reduced car journeys and improvements in air quality. This policy will encourage less reliance on single occupant car journeys and encourage for sustainable modes of transport.
Improving connectivity to international gateways and larger centres	Highway development that leads to increases in traffic may cause deterioration of European sites that are sensitive to air pollution. Road runoff may become polluted which could increase pollutant loadings on surface watercourses receiving rainfall run off. New roads located adjacent to European sites may increase disturbance. Increasing the capacity of passenger rail and coach services would be expected to have positive effects on air quality across the region. This policy will encourage less reliance on private car journeys.
Delivering an integrated transport network navigable by passengers who are visiting the region for the first time	No impact envisaged, this policy relates to the provision of passenger information.
Delivering sustainable transport connectivity to tourist destinations in rural areas	Potential for beneficial effects through reduced car journeys and improvements in air quality. This policy supports the creation of sustainable travel options.
Providing sufficient space and appropriate infrastructure for coach services to manage the impacts of day visitors on our highway and parking infrastructure	Potential for beneficial effects through reduced car journeys and improvements in air quality. This policy will seek to make tourist journeys by coach more attractive.
Invest in our rail and highway networks to allow our firms, organisations and workers to trade and travel easily across the country and abroad	Highway development that leads to increases in traffic may cause deterioration of European sites that are sensitive to air pollution. Road runoff may become polluted which could increase pollutant loadings on surface watercourses receiving rainfall run off. New roads located adjacent to European sites may increase disturbance. Increasing the capacity of passenger and freight rail services would be expected to have positive effects on air quality across the region. This policy will encourage less reliance on private car journeys and make using rail for freight more attractive.
Improve local connectivity to bring firms and organisations in our towns and cities closer together	No impact envisaged. Any changes to urban transport patterns would not be expected to effect European Sites. This policy will encourage walking, cycling and use of mass transit systems.
Promoting rail freight	Potential for beneficial effects through increasing use of rail freight with positive effects on air quality across the region. This policy will encourage moving freight onto the rail system.
Promoting and enforcing appropriate Heavy Commercial Vehicle routing	No impact envisaged. This policy will encourage commercial vehicles to use the strategic road network rather than minor roads.
Promoting sustainable urban freight distribution	No impact envisaged, any changes to freight movements in urban areas would not be expected to have any effect on European Sites.

Policy	Potential Impact
Improving road freight facilities	No impact envisaged. This policy seeks to improve the provision of driver rest areas and encourage urban edge click and collect as well as freight consolidation to reduce vehicles entering urban areas.
Supporting efficient air freight and the aviation sector	No impact envisaged. This policy will maintain existing access provisions to airports.
Managing the risks to the transport network presented by climate change	No impact. This policy will require any new development to take account of climate change effects.
Sustainable road network maintenance	No impacts envisaged. This policy will encourage use of sustainable materials and promote asset management systems that reduce environmental impacts.
Utilising proven technologies as they become available to help the transport network adapt to the challenges presented by climate change	No impacts envisaged. This policy will encourage the adoption of appropriate technology.
Standardising highways and transport asset maintenance standards and performance indicators	No impact envisaged. This policy deals with the management of maintenance.
Supporting highway authorities in minimising the whole life costs of the highway	No impact envisaged. This policy deals with cost control.
Addressing the challenges of climate change and enhancing our communities and environment	Measures which address climate change impacts are unlikely to cause significant negative effects on European Sites and may cause improvements through improved air and water quality.
A multi-agency approach to improving road safety	No impact envisaged. This policy covers the management of safety across various responsible organisations.
Continuous and comprehensive monitoring and evaluation of key road safety indicators	No impact envisaged. This policy requires the authority to manage safety across the transport network.
Support improvement in road user behaviour through education, training and publicity programmes	No impact envisaged. This policy deals with education.
Adoption of the Safe System Approach into the mainstream of highway engineering	No impact envisaged. This policy deals with modifying highway infrastructure where safety improvements have been identified.
Addressing personal safety and security issues	No impact envisaged. This policy deals with safety of members of the public.
Improving the security of public transport stops, stations and hubs	No impact envisaged. This policy covers passenger safety.
Supporting and promoting demand-responsive community transport services	Potential for beneficial effects through reduced car journeys and improvements in air quality. This policy will encourage community transport schemes.
Facilitating access to education and wider mobility for vulnerable children	No impact envisaged. This policy deals with the provision of transport for a small number of people.
Improving the accessibility of transport infrastructure	No impact envisaged. This policy deals with accessibility to transport systems.
Promoting the provision of accessible transport information	No impact envisaged. This policy deals with provision of information.
Optimise the use of new technologies in improving accessibility	No impact envisaged. This policy deals with accessibility to transport systems.
Improve our public transport to provide an affordable alternative to the car	Potential for beneficial effects through reduced car journeys and improvements in air quality. This policy will encourage improved provision of public transport.
Increase the affordability of travelling by bus and rail	Potential for beneficial effects through reduced car journeys and improvements in air quality. This policy will make using public transport more attractive.

Policy	Potential Impact
Access to education	No impact envisaged. This policy may lead to reduced private car journeys by provision of transport to educational centres, but this is not expected to have any effects on European Sites.
Access to non-emergency health and social care and other key services and amenities	No impact envisaged. This policy may lead to reduced private car journeys by provision of transport to healthcare facilities, but this is not expected to have any effects on European Sites.
Digital inclusion	No impact is envisaged. This policy deals with information technology.
Promote and support research, innovation and engagement work undertaken by Smart Cambridge	No impact is envisaged. This policy promotes the use of information technology to manage data.
Provide the infrastructure which will enable the uptake and optimisation of new transport and digital connectivity technologies	Potential for beneficial effects through increased use of electric vehicles reducing emissions and improving air quality. This policy encourages the use of technology to monitor and manage vehicle movements which may increase transport efficiency, reducing vehicle emissions.
Guiding the development of a regulatory framework under which new transport technology providers operate	No impact is envisaged. This policy deals with regulating technology.
Align policies for Public Rights of Way across Cambridgeshire and Peterborough	No impact is envisaged. This policy seeks to promote a common management plan across the combined authority.
Improve access to the green spaces for all	Increased public access to European sites could cause deterioration of habitats and disturbance of species.
Develop a network which is safe and encourages healthy activities	No impact is envisaged. This policy deals with pedestrian safety.
Integrate new development into the Public Rights of Way network without damaging the countryside	No impact is envisaged. This policy will protect existing right of way from development.
Make available high quality, definitive information, maps and records on the network	No impact is envisaged. This policy deals with the provision of information.
Ensure the network is complete to meet the needs of today's users and land managers	No impact is envisaged. This policy seeks to enhance the public rights of way network where appropriate.
Support better land and waterway management	No impact is envisaged. This policy considers the management of green spaces.
Support travel plan development and implementation of travel plan measures within workplaces to ensure healthy, safe, low carbon travel options for commuters are actively encouraged and supported	Potential for beneficial effects through reduced car journeys and improvements in air quality.
Ensure the adoption and enforcement of local travel plan guidance, for new planning applications	Potential for beneficial effects through reduced car journeys and improvements in air quality.
Promote existing and new walking and cycling routes to commuters and residents	Potential for beneficial effects through reduced car journeys and improvements in air quality.
Continue to promote cycle training in schools and for adults	Potential for beneficial effects through reduced car journeys and improvements in air quality.
Improve availability, type and quality of information on sustainable modes ensuring health and air quality benefits are emphasised	Potential for beneficial effects through reduced car journeys and improvements in air quality.
Reducing physical inactivity through active travel infrastructure, education, training and promotion	Potential for beneficial effects through reduced car journeys and improvements in air quality.
Reducing air pollution through supporting zero and low emissions transport options and developing green infrastructure	Any measures implemented through this policy would have beneficial effects on European Sites through reduced air pollution.

Policy	Potential Impact
Improving street scene / public realm to improve safety	No impact envisaged. This policy will have no effects on European Sites.
Increasing ability to access health care and leisure facilities / amenities	No impact envisaged. This policy will have no effects on European Sites.
Increasing ability to access to wider opportunities - employment, social activities	No impact envisaged. This policy will have no effects on European Sites.
Monitoring and reducing noise pollution from the road network Monitoring and reducing noise pollution from airports Monitoring and reducing noise pollution from the railway network Monitoring and reducing noise pollution from construction	Any measures implemented through this policy would have beneficial effects on European Sites through reduced noise pollution
Reducing vehicle emissions	Any measures implemented through this policy would have beneficial effects on European Sites through improved air quality.
Keeping emissions low in the future	Any measures implemented through this policy would have beneficial effects on European Sites through improved air quality.
Improving public health	This policy is aimed at encouraging use of sustainable modes of transport and so should lead to improvements in air quality through reduction in car journeys.
Protection and enhancement of the natural environment	Any measures implemented through this policy would have beneficial effects on European Sites.
Improving sustainable access to the natural environment	No impact is envisaged. This policy will make sustainability a key factor in managing access to sensitive sites.
Delivering green infrastructure	No impact is envisaged. This policy focusses on providing non-vehicle transport routes in urban areas.
Work with our local highway and planning authority partners to enhance and protect our built and historic environment	No impact envisaged. This policy deals with development in the built environment.
Utilising new technologies as they become available to minimise the environmental impacts of transport	Any measures implemented through this policy would have beneficial effects on European Sites.
Managing and reducing transport emissions	Any measures implemented through this policy would have beneficial effects on European Sites.
Encouraging and enabling sustainable alternatives to the private car including reducing the need to travel	Any measures implemented through this policy would have beneficial effects on European Sites.
Support an increased number of walking trips by establishing safe, interconnected pedestrian connections between key destinations across our cities and towns	No impact envisaged. This policy will be used in urban areas to increase the number of walking trips made over short distances.
Ensure that new developments provide a high-quality walking environment	No impact envisaged. This policy will be used in urban areas to increase the number of walking trips made over short distances.
Enhance and expand cycling infrastructure across Cambridgeshire and Peterborough, including connecting links to surrounding towns, villages and rural areas	Potential for beneficial effects through reduced car journeys and improvements in air quality.
Provide secure, conveniently located cycle parking that meets demand	Potential for beneficial effects through reduced car journeys and improvements in air quality.
Ensure that new developments provide a high-quality cycling environment as well as linkages into the existing cycle network and new links to key destinations	Potential for beneficial effects through reduced car journeys and improvements in air quality.

Policy	Potential Impact
Promote cycling as a healthy, convenient and environmentally friendly mode of transport to residents, businesses and visitors including the uptake of new cycle technologies such as affordable e-bikes	Potential for beneficial effects through reduced car journeys and improvements in air quality.
Embed cyclists needs in the design stage of new transport infrastructure	No impact is envisaged. Increasing use of cycles would be expected to have positive effects on air quality across the region.
Explore new methods of ticketing to improve the ease and affordability of travel, including across transport modes and operators	No impact is envisaged. Increasing use of mass transit would be expected to have positive effects on air quality across the region.
Improve journey information to maximise the ease of travelling by public transport	No impact is envisaged. Increasing use of mass transit would be expected to have positive effects on air quality across the region.
Support the delivery of new and improved integrated, multi-modal transport hubs	No impact is envisaged. Increasing use of mass transit would be expected to have positive effects on air quality across the region.
Support additional Park & Ride provision, in conjunction with CAM, where fully integrated into local transport networks	No impact is envisaged as there are no designated sites within towns and cities which would be affected by park and ride facilities.
Explore different mechanisms to help deliver a more integrated, coherent rural transport network, in collaboration with operators, local councils, communities and stakeholders	No impact is envisaged. Increasing use of mass transit would be expected to have positive effects on air quality across the region.
Work with operators to develop a frequent, attractive rural bus network, forming the backbone of the rural public transport network	No impact is envisaged. Increasing use of mass transit would be expected to have positive effects on air quality across the region.
Support local community transport, fully integrated into the rural public transport network, for communities not served by the bus or rail network	No impact is envisaged. Increasing use of mass transit would be expected to have positive effects on air quality across the region.
Support the continued development of urban bus networks by working in partnership with bus operators and local authorities to improve service quality, reliability and frequency	No impact is envisaged. Increasing use of mass transit would be expected to have positive effects on air quality across the region.
Deliver transformational mass transit within our cities to support growth and deliver a step-change in accessibility	No impact is envisaged. Increasing use of mass transit would be expected to have positive effects on air quality across the region.
Support measures to better manage demand for road space following the provision of high-quality public transport infrastructure	No impact is envisaged. Increasing use of mass transit would be expected to have positive effects on air quality across the region.
Providing sufficient space and appropriate infrastructure for coach services	No impact is envisaged. Increasing use of mass transit would be expected to have positive effects on air quality across the region.
Integrating coach services with wider public transport and highway networks	No impact is envisaged. Increasing use of mass transit would be expected to have positive effects on air quality across the region.
Support measures to deliver a more reliable, integrated, passenger-friendly rail network	No impact is envisaged. Increasing use of mass transit would be expected to have positive effects on air quality across the region.
Facilitate improvements to our rail stations to improve the experience of travelling by train	No impact is envisaged. Increasing use of mass transit would be expected to have positive effects on air quality across the region.
Explore options to expand the rail network to link to new settlements, corridors and growth areas	Potential impact if new railway corridors were placed through or adjacent to European Sites. Any proposed new development would be assessed through the planning system.

Policy	Potential Impact
Support frequency and journey time enhancements our rural and intercity rail links to improve connectivity and capacity	No impact is envisaged. Increasing use of mass transit would be expected to have positive effects on air quality across the region.
Identifying a Key Route Network	No impact envisaged. This policy will identify the strategic road network to manage its maintenance.
Promoting more efficient use of the existing network	Potential for beneficial effects through improvements in air quality from reduced congestion.
Aligning approaches to management and maintenance	No impact envisaged; this policy deals with ensuring CPCA highway maintenance activities are coordinated with Dept for Transport and Highways England.
The design of parking	No impact envisaged. Parking provision will be targeted at urban centres.
Managing parking demand	No impact envisaged. Parking provision will be targeted at urban centres.
Parking technology and implications of disruptive technology	No impact envisaged. Parking provision will be targeted at urban centres.
Improve our highway network to alleviate congestion, improve reliability and enhance our region's accessibility	Highway development that leads to increases in traffic may cause deterioration of European sites that are sensitive to air pollution. Road runoff may become polluted which could increase pollutant loadings on surface watercourses receiving rainfall run off. New roads located adjacent to European sites may increase disturbance.
Support improvements on regional and national corridors to improve accessibility to the rest of the UK and abroad	Highway development that leads to increases in traffic may cause deterioration of European sites that are sensitive to air pollution. Road runoff may become polluted which could increase pollutant loadings on surface watercourses receiving rainfall run off. New roads located adjacent to European sites may increase disturbance.

Source: Mott MacDonald

The following policies are considered to have the potential for adverse effects on European sites due to the effects of their implementation:

- Invest in our highway network to improve accessibility;
- Support improvements to our transport infrastructure to enable efficient access for freight travelling to Felixstowe and Harwich, particularly by rail;
- Support the region's visitor economy through efficient passenger connectivity at Harwich;
- Improving connectivity to international gateways and larger centres;
- Invest in our rail and highway networks to allow our firms, organisations and workers to trade and travel easily across the country and abroad;
- To improve access to the green spaces for all;
- Explore options to expand the rail network to link to new settlements, corridors and growth areas;
- Improve our highway network to alleviate congestion, improve reliability and enhance our region's accessibility; and
- Support improvements on regional and national corridors to improve accessibility to the rest of the UK and abroad.

7.2 Assessment of Impacts

The individual projects undertaken in accordance with the LTP are likely to involve a variety of construction and operation activities which could potentially result in a significant effect on a European site. Each policy considered to have a potential to cause an adverse effect on a European site is

assessed against the direct and indirect impacts in Table 9. Table 10 assesses each policy element against anticipated impacts considered appropriate for the types of projects a transport plan would be expected to promote. Impacts have been split into direct and indirect:

- Direct Impacts
 - Habitat loss (including loss of breeding and resting sites);
 - Habitat fragmentation (including changes to habitat structure and function);
 - Wildlife casualties (due to increased frequency of traffic); and
 - Disturbance and/or displacement of species due to increased frequency of transport.
- Indirect Impacts
 - Air pollution for designated sites within 200m (DMRB Vol 11 Section 3 Part 1);
 - Noise and vibration;
 - Artificial lighting;
 - Water pollution; and
 - Contamination.

Table 9: Policies with Potential Adverse Effects

Policy	Direct Effects				Indirect Effects				
	Habitat loss (including loss of breeding and resting sites);	Habitat fragmentation (including changes to habitat structure and function);	Wildlife casualties (due to increased frequency of traffic)	Disturbance and/or displacement of species due to increased frequency of	Air pollution for designated sites within 200m	Noise and vibration;	Artificial lighting;	Water pollution	Contamination
Invest in our highway network to improve accessibility	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Support improvements to our transport infrastructure to enable efficient access for freight travelling to Felixstowe and Harwich, particularly by rail	No	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Support the region's visitor economy through efficient passenger connectivity at Harwich	No	No	Yes	Yes	Yes	Yes	No	Yes	Yes

Policy	Direct Effects				Indirect Effects				
	Habitat loss (including loss of breeding and resting sites);	Habitat fragmentation (including changes to habitat structure and function);	Wildlife casualties (due to increased frequency of traffic)	Disturbance and/or displacement of species due to increased frequency of	Air pollution for designated sites within 200m	Noise and vibration;	Artificial lighting;	Water pollution	Contamination
Improving connectivity to international gateways and larger centres;	No	No	Yes	Yes	Yes	Yes	No	Yes	Yes
Invest in our rail and highway networks to allow our firms, organisations and workers to trade and travel easily across the country and abroad	No	No	Yes	Yes	Yes	Yes	No	Yes	Yes
To improve access to the green spaces for all	No	No	No	Yes	No	Yes	No	No	No
Explore options to expand the rail network to link to new settlements, corridors and growth areas	Yes	Yes	No	No	No	Yes	No	No	No
Improve our highway network to alleviate congestion, improve reliability and enhance our region's accessibility	No	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Support improvements on regional and national corridors to improve accessibility to the rest of the UK and abroad	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

Source: Mott MacDonald

The LTP contains many policies, all of which act in conjunction with each other, rather than in isolation. Where a project is put forward for development it must be assessed against all the policies within the LTP to ensure that the project does not have the potential for significant adverse effects on European Sites. The direct and indirect impacts identified are assessed in terms of whether or not a potential impact would be caused in Table 10.

Table 10: Assessment of potential impacts

Type of impact	Site feature(s) potentially impacted	Activity which may cause impact	Assessment of a potential impact to be caused by the plan?	Explanation/Justification
Habitat loss	All habitats and species	Direct land loss through construction of highway or railway.	No	One of the policy themes requires that the transport network protects and enhances the natural environment. Any adverse effects on a European site would directly contravene this requirement. Projects put forward to implement the LTP would be required to be located outside the zone of influence of any European site. Breckland is designated for ground nesting birds which could be vulnerable to trampling by walkers. This site is however

Type of impact	Site feature(s) potentially impacted	Activity which may cause impact	Assessment of a potential impact to be caused by the plan?	Explanation/Justification
		Loss through increased trampling as a result of promoting walking.		commercial farmland not open to public access and so no significant effects are anticipated. Any proposed project that was located within the zone of influence of a European site would require project level HRA. It is considered highly unlikely that a project would be proposed that had the potential for a direct impact on a European site
Habitat fragmentation	All habitats	Creation of new transport infrastructure could create barriers between habitats.	No	One of the policy themes requires that the transport network protects and enhances the natural environment. Any adverse effects on a European site would directly contravene this requirement. Projects put forward to implement the LTP would be required to be located outside the zone of influence of any European site. Any proposed project that was located within the zone of influence of a European site would require project level HRA.
Wildlife casualties	Bird species Bats	Policies which could generate increases in traffic.	No	The existing road network will be responsible for casualties amongst birds and those species which search for food along roads are more likely to be killed. European sites designated for birds are designated for species which would not be expected to be searching for food or nesting along roads, such as water fowl, and so these species are considered unlikely to be significantly affected. The only site designated for bats, Eversden and Wimpole Wood, is remote from roads and so it is considered unlikely that a significant effect would be realised. Any proposed project that was located within the zone of influence of a European site would require project level HRA.
Disturbance/displacement	Bird species	Policies which could generate increases in traffic or increase built environment.	No	Nesting and foraging birds are already conditioned to tolerate road and rail traffic on the existing network. Any increases in traffic density on the existing network will not significantly increase this existing impact. Any new transport infrastructure located within the zone of influence of a European site designated for birds would require project level HRA to assess this potential effect.
Air pollution	Plant assemblages	Policies which lead to increases in nitrogen dioxide emissions.	No	One of the policy themes of the LTP is to conserve and enhance the environment and any projects brought forward will be assessed against this policy objective. Another policy theme is to reduce emissions in order to minimise climate change effects which would have a positive effect on air quality. Most Air Quality Management Areas within the CPCA territory are associated with town and city centres. An AQMA in Peterborough overlaps the Nene Washes SAC, however this site is vulnerable to hydrological effects rather than air quality. An AQMA in Huntingdon overlaps the Portholme SAC, however this site is vulnerable to sedimentation and water pollution from phosphates rather than air quality. The diversion of the A14 to the south of the site is likely to improve air quality in the immediate vicinity of Portholme.
Noise/Vibration	Breeding birds Bats	Policies which lead to increases in noise or vibration.	No	One of the policy themes of the LTP is to conserve and enhance the environment and any projects brought forward will be assessed against this policy objective. Sensitive species will be conditioned to accept noise and vibration from the existing road network and any increases in noise through increased traffic density are unlikely to cause a

Type of impact	Site feature(s) potentially impacted	Activity which may cause impact	Assessment of a potential impact to be caused by the plan?	Explanation/Justification
				significant effect. Any maintenance of the network or upgrading of infrastructure could have a temporary effect during construction periods, however any construction work would be undertaken in accordance with standard methods to control such operations. Any work undertaken within the zone of influence of any European site would require a project specific HRA.
Artificial lighting	Breeding birds Bats	Policies which lead to increases in light pollution.	No	Nesting birds are already conditioned to tolerate lighting on the existing road network. Any increases in light levels on the existing network will not significantly increase this impact. New lighting schemes will be designed to modern standards limiting the amount of overspill. Any new transport infrastructure located within the zone of influence of a European site designated for birds would require project level HRA.
Water pollution	All species	Policies which could generate increases in road traffic.	No	Portholme and Nene Washes are adjacent to roads and are suffering from phosphate contamination from surface water. Fenland/Wood Walton Fen is also vulnerable to water pollution but is remote from any transport network. The source of phosphates is discharges from sewage treatment works and agricultural run off with a very minor component attributable to road runoff and so it is considered unlikely that there will be any significant effect on any European site from water pollution attributable to the policies within the LTP. Any projects brought forward through the LTP which have the potential to cause water pollution would be subject to project specific HRA.
Contamination	All species	Policies which could generate increases in road traffic.	No	One of the objectives of the LTP is to conserve and enhance the environment and any projects brought forward will be assessed against this policy objective. Contamination arising from the existing transport network is managed to prevent significant effects. Any new transport development will go through the planning process which will examine potential effects. Any potential effects on a European site will be assessed through a project specific HRA.

Source: Mott MacDonald

7.3 Potential for Significant Effects on European Sites

The European sites considered within this study have varying sensitivities based on the features which make up the designation.

Table 11: Screening Table

Site	Qualifying Feature	Assessment of significance	Likely significance of impacts of the plan
Ouse Washes SAC, SPA and Ramsar	Spined loach Plant assemblage Invertebrate assemblage Tundra swan Whooper swan Eurasian wigeon Gadwall Eurasian teal Northern pintail Northern shoveler	This site is mostly in unfavourable condition due to the decline in features supporting breeding birds and loss of extent and quality of grassland. The site is suffering from diffuse pollution from sewage treatment works and agricultural run-off. It is considered that this site is not sensitive to any effects that might be caused by implementation of the policies within the LTP and so NO LIKELY SIGNIFICANT EFFECT is reasonably foreseeable.	NO LIKELY SIGNIFICANT EFFECT
Nene Washes SAC, SPA and Ramsar	Spined loach Plant assemblage Invertebrate assemblage Tundra swan Black-tailed godwit Northern pintail Ruff Spotted crane Bewick's swan	This site is mostly in unfavourable condition due to increased spring flooding and winter flood depths causing a decline in features supporting breeding birds. The site is suffering from diffuse pollution from sewage treatment works and agricultural run-off. It is considered that this site is not sensitive to any effects that might be caused by implementation of the policies within the LTP and so NO LIKELY SIGNIFICANT EFFECT is reasonably foreseeable.	NO LIKELY SIGNIFICANT EFFECT
Orton Pit SAC	Hard oligo-mesotrophic waters with benthic vegetation of <i>Chara spp</i> Great Crested Newt	This site is mostly in unfavourable condition due to disease and predation of great crested newts, inappropriate scrub control, inappropriate weed control and illegal activity at the site. It is considered that this site is not sensitive to any effects that might be caused by implementation of the policies within the LTP and so NO LIKELY SIGNIFICANT EFFECT is reasonably foreseeable.	NO LIKELY SIGNIFICANT EFFECT
Fenland SAC	Molinia meadows on calcareous, peaty or clayey-silt-laden soils (<i>Molinia caeruleae</i>) Spined loach Great Crested Newt	This site is generally in unfavourable condition with pressures from grazing management and water level causing unfavourable conditions. It is considered that this site is not sensitive to any effects that might be caused by implementation of the policies within the LTP and so NO LIKELY SIGNIFICANT EFFECT is reasonably foreseeable.	NO LIKELY SIGNIFICANT EFFECT

Site	Qualifying Feature	Assessment of significance	Likely significance of impacts of the plan
Portholme SAC	Lowland hay meadows (<i>Alopecurus pratensis</i> , <i>Sanguisorba officinalis</i>)	This site is in unfavourable condition due to excessive winter flooding with phosphate diffuse pollution and sedimentation. The current upgrading of the A14 project will remove a major trunk road from the boundary of this site which will reduce pollutant loading from highway runoff and vehicle emissions. It is considered that this site is not sensitive to any effects that might be caused by implementation of the policies within the LTP and so NO LIKELY SIGNIFICANT EFFECT is reasonably foreseeable.	NO LIKELY SIGNIFICANT EFFECT
Devils Dyke SAC	Semi-natural dry grasslands and scrubland facies on calcareous substrates (<i>Festuco-Brometalia</i>) (* important orchid sites)	50.0% of the woodland and grassland habitat in this site is considered to be in favourable condition with the other 50.0% in unfavourable condition though recovering due to low tree and scrub cover and areas of bare ground caused by over grazing of rabbits. The grassland species present are also not characteristic of the chalk grassland which forms the notifiable feature. The management plan for the site sets out a regime of appropriate grazing and cutting combined with control of the rabbit population to encourage the establishment of chalk grassland. Inappropriate scrub control and air pollution (atmospheric nitrogen deposition) have been identified as issues that are currently impacting or threatening the condition of the features. The published site improvement plan has an action on Natural England to investigate causes of nitrogen deposition. The site is adjacent to the A14/A11, a strategic trunk road connecting the ports of Harwich and Felixstowe with the Midlands and Norwich with London. The LTP will advance policies to protect the existing environment and reduce emissions from vehicles which will have beneficial effects on air quality. The cause of the unfavourable condition of the site is not related to impacts associated with traffic and so NO LIKELY SIGNIFICANT EFFECT is reasonably foreseeable.	NO LIKELY SIGNIFICANT EFFECT
Eversden and Wimpole Wood SAC	Barbastelle bats	This site is generally in unfavourable condition due to poor protection of nearby roosting and foraging sites. The supporting habitat is sensitive to changes in air quality, particularly nitrogen and acidity. The site is isolated from any major trunk roads in the region and is some 650m at closest approach to the nearest A class road (A1198). This separation is considered sufficient to reduce any possible impacts from traffic emissions to an insignificant level and so NO LIKELY SIGNIFICANT EFFECT is reasonably foreseeable. Furthermore, the LTP has a policy to reduce emissions from vehicles which will have beneficial effects on air quality.	NO LIKELY SIGNIFICANT EFFECT
Barnack Hill and Holes SAC	Semi-natural dry grasslands and scrubland facies on calcareous substrates (<i>Festuco-Brometalia</i>) (*important orchid sites)	This site is currently in favourable condition due to grazing management. Atmospheric nitrogen deposition has been identified as threatening the condition of the site. The site is located 2.2km from the nearest trunk road (A1M) and 1.7km from the nearest railway line with only minor roads approaching the site. This	NO LIKELY SIGNIFICANT EFFECT

Site	Qualifying Feature	Assessment of significance	Likely significance of impacts of the plan
		separation is considered sufficient to reduce any possible impacts from traffic emissions to an insignificant level and so NO LIKELY SIGNIFICANT EFFECT is reasonably foreseeable. Furthermore, the LTP has a policy to reduce emissions from vehicles which will have beneficial effects on air quality.	
Upper Nene Valley Gravel Pits SPA and Ramsar	Mute swan Gadwall	This site is generally in unfavourable condition due to inappropriate grazing management with invasive species present. The site is located outside the territory of the LPA and so NO LIKELY SIGNIFICANT EFFECT is reasonably foreseeable.	NO LIKELY SIGNIFICANT EFFECT
Wood Walten Fen Ramsar	Open fen and swamp Fen violet, fen wood-rush Invertebrate assemblage	This site is generally in favourable condition. Habitat succession from grassland to reeds due to poor water management is being countered by revision to the water level management plan with increased grazing and cutting. It is considered that this site is not sensitive to any effects that might be caused by implementation of the policies within the LTP and so NO LIKELY SIGNIFICANT EFFECT is reasonably foreseeable.	NO LIKELY SIGNIFICANT EFFECT
Chippenham Fen Ramsar	A spring-fed calcareous basin mire with a long history of management, which is partly reflected in the diversity of present-day vegetation. The invertebrate fauna is very rich, partly due to its transitional position between Fenland and Breckland. The species list is very long, including many rare and scarce invertebrates characteristic of ancient fenland sites in Britain. The site supports diverse vegetation types, rare and scarce plants. The site is the stronghold of Cambridge milk parsley (<i>Selinum carvifolia</i>).	The site is almost entirely in favourable condition. The site is isolated from the trunk road network being over 2km from the nearest (A14). It is considered that this site is not sensitive to any effects that might be caused by implementation of the policies within the LTP and so NO LIKELY SIGNIFICANT EFFECT is reasonably foreseeable.	NO LIKELY SIGNIFICANT EFFECT
Wicken Fen Ramsar	Mosaic of habitats from open water to sedge and litter fields. Fen violet.	This site is generally in unfavourable condition with pressures from grazing management and water level causing unfavourable conditions. It is considered that this site is not sensitive to any effects that might be caused by implementation of the policies within the LTP and so NO LIKELY SIGNIFICANT EFFECT is reasonably foreseeable.	NO LIKELY SIGNIFICANT EFFECT
Breckland SPA	Dry heath and grassland	The site is in favourable condition and is managed farmland. As long as the land continues to be used sensitively with crop rotation	NO LIKELY SIGNIFICANT EFFECT

Site	Qualifying Feature	Assessment of significance	Likely significance of impacts of the plan
		patterns that favour ground nesting birds the condition of the site is not expected to deteriorate. It is considered that this site is not sensitive to any effects that might be caused by implementation of the policies within the LTP and so NO LIKELY SIGNIFICANT EFFECT is reasonably foreseeable.	

Source: Mott MacDonald Limited

7.4 Projects

Various projects will be taken forward in order to implement the LTP. Each proposed project is assessed by the local planning authority in terms of its potential for environmental impacts and effects on European sites. Appendix B lists various projects that have gone through the planning system, many of which have undergone screening in accordance with the Town and Country Planning (Environmental Impact Assessment) (England) Regulations. The established planning mechanisms take account of in-combination effects a proposed development would have, and these are assessed before the proposal achieves consent.

It is considered reasonable to assume that there will be no likely significant effects arising from adoption of the LTP in combination with projects that have already been consented.

The LTP refers to projects that are currently being planned or developed. These are discussed below.

Sustainable Travel Improvements Peterborough City Council

Promoting sustainable travel and infrastructure improvements in Peterborough will address the current poor-quality walking and cycling infrastructure within Peterborough and increase levels of active travel. This project would tend to reduce car journeys and would consequently have beneficial effects on two European sites close to the city, Orton Pit and Nene Washes.

Peterborough University Access

A package of improvements to create and enhance walking and cycling links to the University, improve highway access to the Parkway network, and consider how best to replace the surface-level parking provision that currently occupies the University site. Improving active travel links to the campus will reduce car journeys. The campus is located within the city centre and is remote from any European site, buffered by other developments. It is considered reasonable to assume no likely significant effect on any European site from this project.

Eastern Industries Fengate Capacity, Peterborough City Council

Improvements to existing roads and junctions with pedestrian and cycling improvements. The Fengate business district is to the north of Nene Washes. Improving cycling and pedestrian infrastructure may reduce car journeys to the area and so it is considered reasonable to assume no likely significant effect on any European site from this project.

Cambridgeshire Strategic Bus Review

Implementing recommendations from the Strategic Bus Review within Greater Cambridge, with the aim of ensuring a more reliable, better quality and more attractive bus network to passengers. When this system is operational it is envisaged that there will be fewer car journeys leading to improvements in air quality and reductions in noise. It is considered reasonable to assume no likely significant effect on any European site from this project.

Central tunnelled infrastructure within Cambridge

Delivery of a segregated, high-quality mass transit network connecting market towns and new settlements in Greater Cambridge to key destinations in Cambridge. This section of route provides high quality, segregated connectivity – unaffected by traffic congestion – for CAM services across and within Cambridge, transforming accessibility to key destinations and employment sites from across Cambridgeshire and Peterborough. When this system is operational it is envisaged that there will be fewer car journeys leading to improvements in air quality and reductions in noise. It is considered reasonable to assume no likely significant effect on any European site from this project.

Cambridge towards St Ives, Huntingdon, Alconbury Weald and Peterborough and/or Fenland

Delivery of a segregated, high-quality mass transit network connecting market towns and new settlements in Greater Cambridge to key destinations in Cambridge. This section will connect St Ives, at the end of the Cambridgeshire Guided Busway, to Huntingdon and Alconbury Weald, with the potential for further extensions to Peterborough and/or Fenland. The route will also include high-quality provision for pedestrians, cyclists, horse riders and other non-motorised users, encouraging active travel by providing safe and attractive facilities. When this system is operational it is envisaged that there will be fewer car journeys leading to improvements in air quality and reductions in noise. It is considered reasonable to assume no likely significant effect on any European site from this project.

Cambridge East towards Mildenhall

Delivery of a segregated, high-quality mass transit network connecting market towns and new settlements in Greater Cambridge to key destinations in Cambridge. This section of the route will provide important connectivity to the east of Cambridge, opening up development for 2,500 homes, and includes a connection to the Newmarket Road P&R site and/or the relocation of the P&R site to Airport Way closer to the A14. The route will also include high-quality provision for pedestrians, cyclists, horse riders and other non-motorised users, encouraging active travel by providing safe and attractive facilities. When this system is operational it is envisaged that there will be fewer car journeys leading to improvements in air quality and reductions in noise. It is considered reasonable to assume no likely significant effect on any European site from this project..

Royston to Granta Park Strategic Growth and Transport Study

A strategic economic growth and transport study to include outline business case development for a scheme(s) in the area to facilitate growth at the internationally important biotech cluster to the south of Cambridge. There are no specific developments proposed as yet with this project. The route between Royston and Granta Park following the A505 and mainline railway is not close to any European site and so no likely significant effect is reasonably assumed.

Cambridge Biomedical Campus towards Haverhill (Cambridge South East Transport Study)

Delivery of a segregated, high-quality mass transit network connecting market towns and new settlements in Greater Cambridge to key destinations in Cambridge. This section will connect the future Cambridge South station, Cambridge Biomedical Campus and Babraham Research Campus to new developments in Granta Park, and a new Park & Ride site at the A11, with the potential for a future extension to Haverhill. The route will also include high-quality provision for pedestrians, cyclists, horse riders and other non-motorised users, encouraging active travel by providing safe and attractive facilities. When this system is operational it is envisaged that there will be fewer car journeys leading to improvements in air quality and reductions in noise. It is considered reasonable to assume no likely significant effect on any European site from this project.

Cambridge Science Park to Waterbeach (Cambridge North East Transport Study)

Delivery of a segregated, high-quality mass transit network connecting market towns and new settlements in Greater Cambridge to key destinations in Cambridge. This component of the route will help to connect Waterbeach New Town to the Science park and City Centre, encouraging the development of over 9,000 new homes in Waterbeach and 5,000 jobs at the Science Park as well as supporting development at Cambridge Northern Fringe East. It will also provide new Park & Ride capacity on the A10 corridor, at an expanded Milton Park & Ride and/or a new site near Waterbeach. When this system is operational it is envisaged that there will be fewer car journeys leading to improvements in air quality and reductions in noise. It is considered reasonable to assume no likely significant effect on any European site from this project.

Cambridge to Cambourne and St Neots

Delivery of a segregated, high-quality mass transit network connecting existing market towns and new settlements in Greater Cambridge to key destinations in Cambridge. This section will connect Central Cambridge to Cambourne, serving major developments at West Cambridge, Bourn Airfield and Cambourne, with potential for a future extension to St Neots. When this system is operational it is envisaged that there will be fewer car journeys leading to improvements in air quality and reductions in noise. It is considered reasonable to assume no likely significant effect on any European site from this project.

Coldhams Lane Improvements, Cambridge

Design phase of improvements to the junction of Coldhams Lane, Brooks Road and Barnwell Road, Cambridge. Aim to improve safety for cyclists. This project is within Cambridge city centre and remote from any European sites. No likely significant effect is reasonably assumed.

St Neots River Great Ouse cycle bridge

Delivery of a new foot and cycle bridge in St Neots, located to the north of the town, offering a safer, traffic-free crossing of the River Great Ouse. This project is within St Neots town centre and remote from any European sites. No likely significant effect is reasonably assumed.

Capacity enhancements around Huntingdon

Study to determine capacity enhancements surrounding Huntingdon, which could include junction upgrades on the A141, re- routing of the A141 north of Huntingdon, and/or a new route between the A141 / A1123 and the A1307 (old A14). The nearest European site is Portholme SAC, over 2.0km away. No significant effect is reasonably predicted.

March Access Package

Package of measures to increase capacity and improve accessibility to March including the March Northern Link Road and junction improvements. These schemes are all located within March town and are remote from any European sites. No significant effect is reasonably predicted. Wisbech Access Study package

Study investigating the feasibility of a package of individual transport schemes that aim to improve the transport network in Wisbech. These schemes are all located within Wisbech town and are remote from any European sites. No significant effect is reasonably predicted.

Rail Services

Cambridge South Station – delivery of a new station at Cambridge South, neighbouring the Cambridge Biomedical Campus, including four-tracking and associated junction improvements. Improvements to the existing rail system will encourage fewer car journeys, improving air quality. It is considered reasonable to assume no likely significant effect on any European site from this project.

Ely Area Capacity Enhancement – junction upgrade at Ely North to enable additional freight and passenger trains, while retaining road access for Prickwillow, Queen Adelaide and North Ely residents. Improvements to the existing rail system will encourage fewer car journeys, improving air quality. It is considered reasonable to assume no likely significant effect on any European site from this project.

Soham station – construction of a new railway station at Soham, served by Ipswich to Peterborough rail services. Improvements to the existing rail system will encourage fewer car journeys, improving air quality. It is considered reasonable to assume no likely significant effect on any European site from this project.

Ely to Soham Track Doubling – doubling the track between Ely and Soham, facilitating additional passenger and freight services. Improvements to the existing rail system will encourage fewer car journeys, improving air quality. It is considered reasonable to assume no likely significant effect on any European site from this project.

Regeneration of Fenland railway stations – March, Manea and Whittlesea – a package of improvements, including platform lengthening, with the aim of encouraging rail travel and allowing longer trains with greater capacity to call at these stations. Improvements to the existing rail system will encourage fewer car journeys, improving air quality. It is considered reasonable to assume no likely significant effect on any European site from this project.

Wisbech Rail – reopening of the disused railway line between March and Wisbech, with direct services from Wisbech to Ely and Cambridge. Improvements to the existing rail system will encourage fewer car journeys, improving air quality. It is considered reasonable to assume no likely significant effect on any European site from this project.

Huntingdon to Peterborough Four Tracking - The East Coast Mainline between Huntingdon and Peterborough is remote from any European site. No significant effects are envisaged.

Hampton East Coast Main Line Crossing – a new bridge and link road between the A605 Stanground Bypass and the London Road/The Serpentine roundabout. This project is in the centre of Peterborough. No significant effects are envisaged.

Newmarket to Cambridge Track Doubling – additional passing loops or double tracking to enable half-hourly services between Cambridge, Newmarket and Ipswich. Improvements to the existing rail system will encourage fewer car journeys, improving air quality. It is considered reasonable to assume no likely significant effect on any European site from this project.

East West Rail (Central Section) – delivering a new railway corridor between Bedford and Cambridge, which will enable direct rail services between Cambridge, Milton Keynes and Oxford. Improvements to the existing rail system will encourage fewer car journeys, improving air quality. It is considered reasonable to assume no likely significant effect on any European site from this project.

Electrification of rural rail routes would require minor temporary works to erect stanchions and trim lineside vegetation where required. Electrifying railways would be anticipated to lead to reductions in noise and improvements in air quality.

Waterbeach Station Relocation – relocation of Waterbeach station to better serve future development at Waterbeach New Town, and provide capacity for longer 8 – 12 car trains.

A10 Foxton Travel Hub and Whittlesford Travel Hub – encouraging onward travel into Cambridge by train. No significant effect is reasonably predicted. Road Schemes

A number of road schemes are being developed.

A10 Ely to Cambridge Capacity Improvements – dualling of the A10 (either completely, or at particular sections) between the Milton Interchange and the A10/A142 'BP' roundabout in Ely, improvements to the A14/A10 Milton interchange in Cambridge, and a parallel segregated walking and cycling route. Designed to increase capacity and support proposed housing development at Waterbeach. Implementation of this project should reduce car journeys and lead to improvements in air quality along the road corridor. There are no European Sites close to the A10, the nearest being Wicken Fen 4.5km away. It is considered reasonable to assume no likely significant effect on any European site from this project.

A16 Norwood Dualling – dualling a small section near the Norwood development with a longer-term aspiration of dualling into South Lincolnshire. This project is to the north of Peterborough and remote from any European site. It is considered reasonable to assume no likely significant effect on any European site from this project.

A47 corridor improvement programme – completion of the dualling between Wisbech and the A1(M) west of Peterborough along with improvements at the A141 junction. This road lies adjacent to the Nene Washes SAC/Ramsar site at its eastern end. As noted previously this site is in unfavourable

condition due to increased spring flooding and winter flood depths causing a decline in features supporting breeding birds. The site is suffering from diffuse pollution from sewage treatment works and agricultural run-off. The dualling of the A47 and junction improvements will reduce congestion along the single-track sections of road and it is considered no likely significant effect is reasonably predicted.

A47 Wansford to Sutton - dualling of the A47 between Wansford and Sutton, and associated junction improvements at the Wansford / A1 roundabouts. This section of road is remote from any European site and it is considered no likely significant effect is reasonably predicted.

A47 Junction 18 improvements – the junction is located within the city centre and is remote from any European site, buffered by other developments. It is considered reasonable to assume no likely significant effect on any European site from this project.

A505 – there is a long term aim to dual this road from its junction with the A11 and Royston to the south. The A505 is not located within the Zol of any European Site and so no significant effect is reasonably predicted.

M11 'Smart Motorway' – there is a long term aim to upgrade this road to a 3-lane smart motorway between Stansted airport and the Girton interchange north of Cambridge. The M11 is not located within the Zol of any European site and so no significant effect is reasonably predicted.

A1 Wittering Improvement – new grade separated junction to improve road safety and access to Wittering village. This junction is not located within the Zol of any European Site and so no significant effect is reasonably predicted.

A1 Baldock – Brampton capacity improvements –upgraded alignment and/or junction improvements. The road is not located within the Zol of any European site and so no significant effect is reasonably predicted.

A605 Oundle Road Widening - Alwalton to Lynch Wood Business Park – this project is located to the west of Peterborough some 2km from Orton Pit. It is considered reasonable to assume no likely significant effect on any European site from this project.

A605 King's Dyke level crossing replacement– highway improvement and level crossing replacement. A new bridge over the railway will prevent this congestion. The site is 1.1km from the Nene Washes Ramsar/SAC. Reducing stationary traffic on the road should improve air quality and so no significant effect is reasonably predicted.

A1260 Nene Parkway Junction 15 – capacity enhancements at junction (lane widening). This junction connects the A1260 with the A47 to the north of Peterborough and is remote from any European sites. It is considered reasonable to assume no likely significant effect on any European site from this project.

A1260 Nene Parkway Junction 32/33 Carriageway widening to three lanes in each direction over River Nene, and/or alternative options to relieve traffic flow – these junctions are in the centre of Peterborough, 1.5km north of Orton Pit and buffered by residential districts. It is considered reasonable to assume no likely significant effect on any European site from this project.

A1139 Fletton Parkway Junction 3/3A and Frank Perkins Parkway Junction 4/5 Improvements – the existing junctions are being widened to improve traffic flow onto and off this road. The road runs adjacent to the Orton Pit SAC which supports great crested newts. The construction work will be undertaken in accordance with legislative requirements to prevent harm to newts and so no significant effect is reasonably predicted. The Nene Washes SAC, SPA and Ramsar site is over 500m from the junctions on this road and buffered by residential and commercial development. No significant effect is reasonably predicted.

Oxford to Cambridge Expressway and A428 Dualling - delivering a grade-separated Expressway between Oxford, Milton Keynes and Cambridge, including a new highway corridor between the M1 and M40 ('missing strategic link'). Includes dualling of the A428 between Caxton Gibbet and Black Cat and capacity improvements at the A428/A1198 Caxton Gibbet roundabout. The A428 is not located within the Zol of any European site and so no significant effect is reasonably predicted.

A15 Paston Parkway Junction 22 to Glinton Roundabout – dualling of the A15 between Junction 22 and the Glinton Roundabout and associated junction improvements. Longer term goal of dualling into southern Lincolnshire. The road is not located within the Zol of any European site and so no significant effect is reasonably predicted.

Wider Cambridgeshire Cycling Interventions – local cycling improvements across urban centres in Cambridgeshire. No significant effect is reasonably predicted.

Additional M11 Park & Ride capacity – expanding Trumpington or providing a new facility on Junction 11. The road is not located within the Zol of any European site and so no significant effect is reasonably predicted.

Histon Road/Milton Road/Madingley Road: Bus, Cycling and Walking Improvements, Cambridge – this project is within Cambridge city centre, no significant effect is reasonably predicted.

Chisholm Trail, Cambridge – new walking and cycling route within Cambridge, no significant effect is reasonably predicted.

Greenways – network of active routes connecting Cambridge with South Cambridgeshire villages. No significant effect is reasonably predicted.

Longstanton Park & Ride Expansion – expansion to 1000 spaces. Encouraging fewer car journeys between Huntingdon and Cambridge. No significant effect is reasonably predicted.

A141 / Alconbury Weald Enterprise Zone Southern Access - highway schemes to mitigate development impact, which will also support high-quality bus provision from St Ives (Busway) to Huntingdon/Alconbury. The road is not located within the Zol of any European site and so no significant effect is reasonably predicted.

A14 junction 37 and 38 improvements – junction upgrades, including an all-movements junction to increase capacity at J38. The road is not located within the Zol of any European site and so no significant effect is reasonably predicted.

8 In Combination Effects

Where the LTP interacts with other plans or projects there is a potential for in-combination effects.

8.1 Plans

The Local Plan for each local authority forms the main policy document for delivering development within each area. The Habitat Regulations Assessments of these Local Plans conclude that there are no likely significant effects on any European sites reasonably anticipated through adoption of the Local Plans; except for Huntingdon District Council where an Appropriate Assessment (Task 2 of the assessment process) has determined potential effects relating to recreational use and flooding of Portholme SAC and the Ouse Washes SAC/SPA/Ramsar site. It is considered reasonable to conclude that the Local Transport Plan will not have any in-combination effects on these impact pathways at these two European sites.

Local transport plans for the surrounding local authorities have been reviewed; all propose similar policies to CPCA. Three of the adjoining local authorities, Suffolk County Council, Rutland County Council and Central Bedfordshire Council have published HRA of their Local Transport Plans. Each of these three HRAs also conclude no likely significant effects on European sites following adoption of the LTPs.

It is considered reasonable to assume that there will be no likely significant effects arising from adoption of the LTP in combination with other plans.

8.2 Projects

The planning portals for each planning authority have been searched for projects being progressed in the region. Any potential effects on European sites in combination with the policy and projects have been assessed in Table 12.

Table 12: Screening Table

Project	Site	Assessment of significance	Likely significance of impacts of the plan
Former Ridgeons site, Cromwell Road, Cambridge	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project
Old Press/Mill Lane (University of Cambridge)	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project
Plots 1 To 21 Cambridge Science Park Cambridge Cambridgeshire	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project
Cambridge City Council Mill Road Depot Mill Road Cambridge Cambridgeshire CB1 2AZ	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project
Lot S3 North West Development Site Madingley Road Cambridge Cambridgeshire	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project
ARM 100 Peterhouse Technology Park Fulbourn Road Cambridge Cambridgeshire CB1 9PT	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project
West Cambridge Site Madingley Road Cambridge Cambridgeshire	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project
Scotsdales Garden Centre 41 Market Street Fordham Ely Cambridgeshire CB7 5LH	Chippenham Fen (Ramsar) and	This project is within 2.0km of the Chippenham Fen (Ramsar) and Fenland SAC designated for calcareous basin mire and great crested newts. The site is a disused garden centre which has been intensively managed. It is considered that there are NO LIKELY IN-	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project

Project	Site	Assessment of significance	Likely significance of impacts of the plan
	Fenland SAC	COMBINATION EFFECTS from the plan in combination with this project.	
Site of Former Eastfield Nursery Eastrea Road Whittlesey Cambridgeshire	Nene Washes Ramsar and SPA	This project is within 2.0km of the Nene Washes Ramsar and SPA designated for rare bird assemblages and the three spined loach. The site is a disused garden centre which is being redeveloped into housing. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Land East of 18 To 52 And Including 28 And 30 Peterborough Road Farcet	Eversden, SAC, Wimpole Wood SAC, Orton Pit SAC and Nene Washes SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. There are no impact pathways to Orton Pit or Nene Washes SACs which are 2.0km from the site. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Land North of Mill Road Buckden	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Land East of Houghton Hill Farm Houghton Road St Ives	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Land North of The Memorial Hall School Lane Alconbury	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Land West of Park Road and The Malting On Biggin Lane Ramsey	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Land North of Wyton Piggery Cottage Sawtry Way Wyton	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.

Project	Site	Assessment of significance	Likely significance of impacts of the plan
Cambridge Research Park, Beach Drive, Off Ely Road (A10), Landbeach, Cambridge, CB25 9TL	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Land at Site H 1/B, Babraham Road, Sawston, Cambridgeshire	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Land north of Melbourn Science Park, East of the Moor, Melbourn, Royston, Herts	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Land To The East Of Ridgeway, Papworth Everard, Cambridgeshire	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Barrington Cement Plant, Haslingfield Road, Barrington, Cambridge, Cambridgeshire, CB22 7RQ	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Relocated Railway Station, Bannold Road, Waterbeach, Cambs	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Plots 1 to 21, Cambridge Science Park	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Land at Chesterton Sidings, Cowley Road, Milton	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.

Project	Site	Assessment of significance	Likely significance of impacts of the plan
Screening opinion for land off Teversham Road, Fulbourn	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Land at Rampton Road, Cottenham	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Eternit UK, Whaddon Road, Meldreth, Royston, Cambridgeshire, SG8 5RL Land to west of Hall Drive, Hardwick, Cambridge	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Land at The Ridgeway, Papworth Everard	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Land to the south west of Rampton Road, Cottenham, Cambridgeshire	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
land east of New Road, Melbourn	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Land off Teversham Road, Fulbourn, Cambridge.	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.
Northstowe Primary School	Eversden and Wimpole Wood SAC	This project is within 30.0km of the Eversden and Wimpole Wood SAC designated for Barbastelle bats. There is limited vegetation clearance and the project is in an urban setting. It is considered that there are NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.	NO LIKELY IN-COMBINATION EFFECTS from the plan in combination with this project.

Source: Mott MacDonald

9 Consultations

Consultations have been undertaken with the following stakeholders:

- Historic England
- Peterborough City Council
- Huntingdonshire District Council
- Cambridgeshire County Council
- East Cambridgeshire District Council
- Fenland District Council
- Highways England
- Cambridge City Council
- South Cambridgeshire District Council
- Natural England
- Network Rail

Comments from local authorities have tended to be focussed on the policies to be adopted within the LTP. Network Rail have noted the LTP and have committed to consider it in their future strategic planning. Historic England have noted the potential for impacts to the historic environment. Full details of the consultees responses and Steers responses to their comments are detailed within Cambridgeshire and Peterborough Local Transport Plan Consultation Report, Steer, 2020.

10 Conclusion

An assessment of likely significant effects on European sites within 2.0km (20.0km for otter SAC's and 30.0km for bat SAC's) of the Local Transport Plan was undertaken. 13 European sites were identified as being within the Zone of Influence of the Plan.

The proposed Plan is not directly connected with or necessary to the management of any of the European Sites, and consequently a screening assessment has been completed.

This screening concludes that the Local Transport Plan as a standalone plan is unlikely to result in a likely significant effect on any European site or their associated features.

Further, the assessment of in-combination effects of the plan and other plans or projects identified no likely in-combination effects.

The potential impacts of projects brought through under the terms of the Local Transport Plan will be assessed as their design progresses. Any likely significant effects arising from individual projects will be assessed and where required mitigation identified during the appropriate assessment implemented.

This HRA Task 1 screening considers that the proposed Local Transport Plan, either alone or in-combination, is not likely to have a significant effect on any European site or their associated features.

11 References

Chapman, C. & Tyldesley, D. 2016. Functional linkage: How areas that are functionally linked to European sites have been considered when they may be affected by plans and projects - a review of authoritative decisions. Natural England Commissioned Reports, Number 207.

Department for Communities and Local Government, 2006. Planning for the Protection of European Sites: Appropriate Assessment Under The Conservation (Natural Habitats, &C) (Amendment) (England and Wales) Regulations 2006 Guidance For Regional Spatial Strategies. [pdf] Available at:

European Commission (2000) Managing Natura 2000 sites: the provisions of Article 6 of the Habitats Directive 92/43/EEC

European Commission (2002) Methodological guidance on the provisions of article 6.3 and 6.4 of the Habitats Directive 92/43/EEC

Highways Agency 2009, Design Manual for Roads and Bridges (DMRB) Volume 11 HD 44/09. Assessment of Implications on European Sites.

European Commission, 2001. Assessment of plans and projects significantly affecting Natura 2000 sites: Methodological guidance on the provisions of Article 6(3) and (4) of the Habitats Directive 92/43/EEC. [pdf] Office for Official Publications of the European Communities. Available at:

http://ec.europa.eu/environment/nature/natura2000/management/docs/art6/natura_2000_asses_s_en.pdf

JNCC website - www.jncc.gov.uk (All data was accessed during week commencing 25th May 2017)

Natural England, 2017. Designated Sites View. [online] Available at:

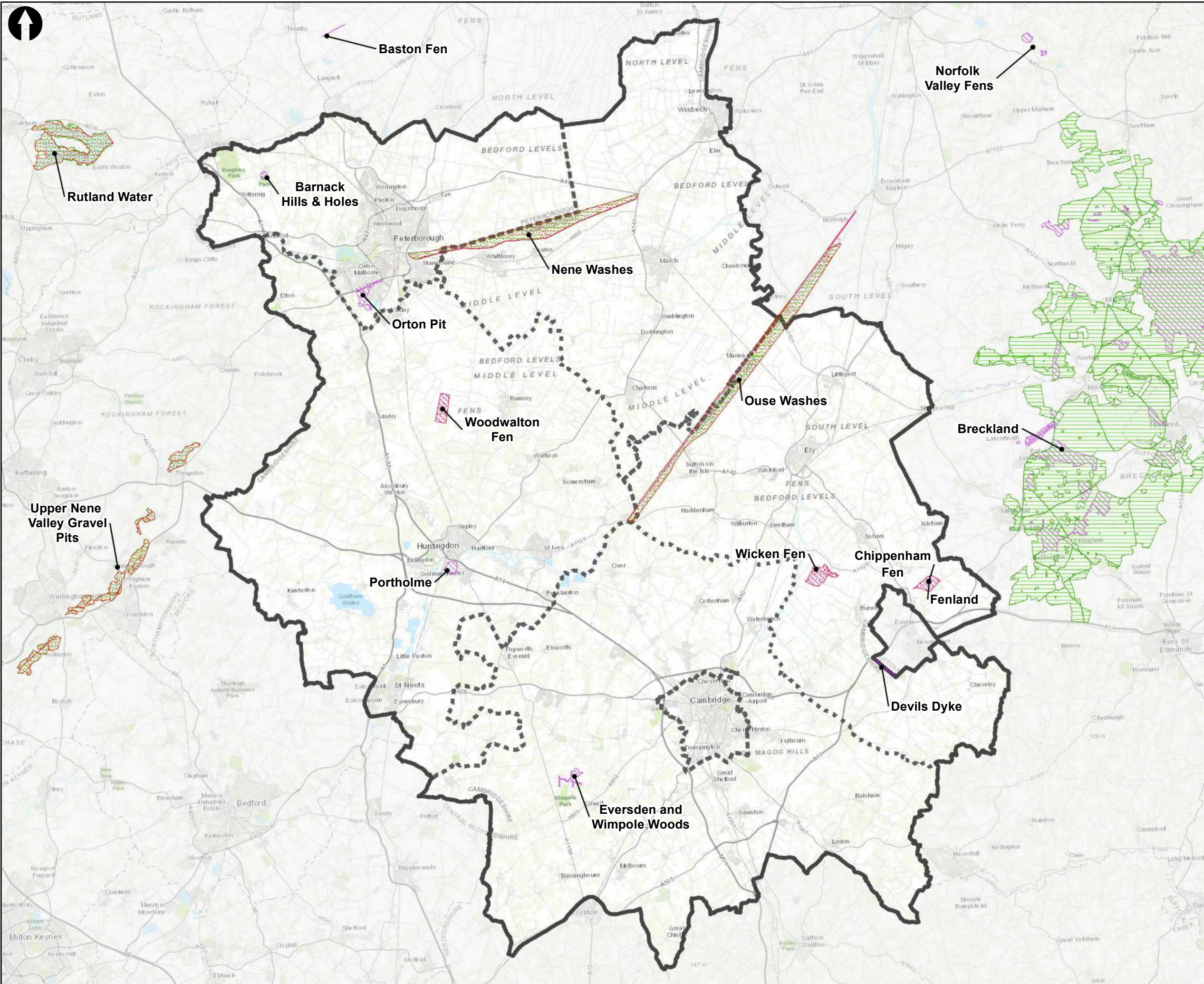
<https://designatedsites.naturalengland.org.uk/>

Steer Cambridgeshire and Peterborough Local Transport Plan Consultation Report (2020)

Appendices

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A. Drawings



Key to Symbols	
	Ramsar
	Special Protection Area (SPA)
	Special Areas of Conservation (SAC)
	Local Authority Boundary
	CPCA Boundary

Notes

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01	09/05/19	NC	Local Transport Plan SEA	JB	SP
Rev	Date	Drawn	Description	Ch'k'd	App'd

Mott MacDonald House
8-10 Sydenham Road
Croydon, CR0 2EE
United Kingdom
T +44 (0)20 8774 2000
W mottmac.com

Client

Title

CPCA Local Transport Plan
Strategic Environmental Assessment
Designated Sites

Designed	N/A	Eng Check	J Bates
Drawn	N Critten	Coordination	J Bates
GIS Check	E Bacon	Approved	S Price
Scale at A3	Status	Rev	Security
1:310,000	PRE	P1	STD

B. Planning Portal Search

Cambridge City Council

Request for EIA Screening Opinion in respect of the proposed development of the former Ridgeons site, Cromwell Road, Cambridge for the development of up to 295 dwellings, a basement car park and approximately 272m² nursery and community facility.

Ridgeons 75 Cromwell Road Cambridge Cambridgeshire CB1 3EB

Ref. No: 18/5332/SCRE | Validated: Fri 19 Oct 2018 | Status: Awaiting decision

Request for EIA Screening Opinion in respect of Old Press/Mill Lane (University of Cambridge). Redevelopment of Old Press/Mill Lane site comprising re-purposing of existing buildings, demolition and erection of new buildings for a mix of uses comprising student residential, A1,A2,A3,A4 retail floorspace, B1 office space floorspace, D1 university and teaching space, D2 leisure floorspace, landscaping, public realm and highways improvements and associated works..

Old Press Site Mill Lane Cambridge Cambridgeshire CB2 1RX

Ref. No: 18/5154/SCRE | Validated: Wed 25 Apr 2018 | Status: Awaiting decision

Request for screening opinion: Plots 1 to 21, Cambridge Science Park Demolition of existing buildings and erection of two four story buildings for B1 use and multi-storey car park, including access and landscaping.

Plots 1 To 21 Cambridge Science Park Cambridge Cambridgeshire

Ref. No: 17/1553/SCRE | Validated: Fri 01 Sep 2017 | Status: Awaiting decision

Request for EIA Screening Opinion in respect of the proposed redevelopment of the site comprising the erection of 183 dwellings together with ancillary floorspace for Community / retail use (A1, A2, A3, D1 - 72sq m), a basement car park (100 spaces), surface water pumping station, and associated open space and landscaping following demolition of all buildings at Mill Road Depot.

Cambridge City Council Mill Road Depot Mill Road Cambridge Cambridgeshire CB1 2AZ

Ref. No: 17/2057/SCRE | Validated: Mon 27 Nov 2017 | Status: Awaiting decision

Environmental Impact Assessment Screening for Lot S3 of Phase 1 of the North West Cambridge Development Construction of 184 residential units, access road, cycle parking, landscaping, utilities and associated ancillary structures

Lot S3 North West Development Site Madingley Road Cambridge Cambridgeshire

Ref. No: 17/1111/SCRE | Validated: Fri 16 Jun 2017 | Decision EIA Screening not required

This is part of the wider North West Cambridge site which was granted planning permission in February 2013 (11/1114/OUT and SS/1886/11). Subsequently superseded by the Section 73 consent (S/2036/13/VC and 13/1402/s73). The wider approved development comprises up to 3,000 dwellings, up to 2,000 student bed spaces; 100,000m² employment floorspace, of which up to 40,000m² commercial floorspace and at least 60,000m². academic floor space, up to 5,300m² gross retail floorspace; senior living, up to 6,500m²; community centre; indoor sports

provision; police; primary health care, primary school, nurseries, hotel, energy centre; and associated infrastructure including roads, pedestrian, cycle and vehicle routes, parking, drainage, open spaces and earthworks.

Request for EIA Screening Opinion in respect of the proposed development of 'ARM C', approx. 11,695m² (Class B1 Use) and associated parking, at Peterhouse Technology Park. Open for comment icon

ARM 100 Peterhouse Technology Park Fulbourn Road Cambridge Cambridgeshire CB1 9PT

Ref. No: 17/0868/SCRE | Validated: Fri 12 May 2017 | Decision: EIA Screening required

Request for EIA Screening Opinion in respect of proposed shared facilities hub for University of Cambridge, West Cambridge Site, Madingley Road.

West Cambridge Site Madingley Road Cambridge Cambridgeshire

Ref. No: 17/0735/SCRE | Validated: Mon 24 Apr 2017 | Status: Awaiting decision

East Cambridgeshire District Council

SCREENING OPINION - for the erection of 200 dwellings

Site Between Cherrytree Lane And Orchard Row Fordham Road Soham Cambridgeshire

Ref. No: 19/00067/SCREEN | Received: Thu 10 Jan 2019 | Validated: Thu 10 Jan 2019 |
Status: Pending Consideration

SCREENING OPINION - Erection of 168 dwellings (8 self build plots) and associated access, Parking and Open space.

Land South Of Blackberry Lane Soham Cambridgeshire

Ref. No: 17/00926/SCREEN | Received: Tue 23 May 2017 | Validated: Tue 23 May 2017 |
Status: Unknown

SCREENING OPINION - outline planning application for 150 new homes, a 75-bed care home and a retail unit along with public open space and associated infrastructure on approximately 9 hectares of the site.

Scotsdales Garden Centre 41 Market Street Fordham Ely Cambridgeshire CB7 5LH

Ref. No: 17/00572/SCREEN | Received: Thu 30 Mar 2017 | Validated: Thu 30 Mar 2017 |
Status: Unknown

SCREENING OPINION Erection of 300 Dwellings and Associated Works

Site Northwest of Kingfisher Drive Soham Cambridgeshire

Ref. No: 16/00164/SCREEN | Received: Wed 03 Feb 2016 | Validated: Wed 03 Feb 2016 |
Status: Unknown

SCREENING OPINION 126 Residential Dwellings, Open Space and Cemetery

Land West of The Cherry Tree Public House Cherrytree Lane Soham Cambridgeshire

Ref. No: 15/01569/SCREEN | Received: Thu 03 Dec 2015 | Validated: Thu 03 Dec 2015 |
Status: Unknown

SCREENING OPINION 300 Dwellings

Site Northwest of Kingfisher Drive Soham Cambridgeshire

Ref. No: 15/01565/SCREEN | Received: Wed 25 Nov 2015 | Validated: Mon 21 Dec 2015 |

Status: Unknown

SCREENING OPINION Food Superstore and Petrol Filling Station. Six Retail Warehouse Units.
A Pub Restaurant and Associated Landscaping and Highway Enhancements.

Downham Road Playing Fields Downham Road Ely Cambridgeshire

Ref. No: 14/00434/SCREEN | Received: Tue 15 Apr 2014 | Validated: Tue 15 Apr 2014 | Status:

Unknown

SCREENING OPINION Proposed Leisure Development

Land Adjacent to Ely Rugby Club Downham Road Ely Cambridgeshire

Ref. No: 14/00215/SCREEN | Received: Tue 25 Feb 2014 | Validated: Tue 25 Feb 2014 |

Status: Unknown

SCREENING OPINION Development of 100 Houses and Associated Landscaping

Land South Of 18 Wilburton Road Haddenham Cambridgeshire

Ref. No: 14/00092/SCREEN | Received: Tue 28 Jan 2014 | Validated: Tue 28 Jan 2014 |

Status: Unknown

Fenland District Council

Screening Opinion: Construction Plant and Logistics site (workshop, office/welfare building, car park, trailer park and storage and drainage areas)

Lattersey Field Benwick Road Whittlesey Cambridgeshire

Ref. No: F/YR18/0201/SC | Received: Mon 26 Feb 2018 | Validated: Mon 26 Feb 2018 | Status:

Further information not required

Screening Opinion: Residential Development (up to 600 dwellings)

Land to the South Of Barkers Lane March Cambridgeshire

Ref. No: F/YR16/0345/SC | Received: Thu 12 May 2016 | Validated: Thu 12 May 2016 | Status:

Further information not required

Screening Opinion: Residential development (139 dwellings max) with associated landscaping

The College of West Anglia Elm High Road Wisbech Cambridgeshire PE13 2SJ

Ref. No: F/YR16/0319/SC | Received: Mon 09 May 2016 | Validated: Mon 09 May 2016 | Status:

Further information not required

Screening Opinion: Residential development (350 dwellings max) with associated landscaping, open space and infrastructure

Land East of Wenny Road Chatteris Cambridgeshire

Ref. No: F/YR16/0093/SC | Received: Wed 10 Feb 2016 | Validated: Wed 10 Feb 2016 | Status:

Further information not required

Screening Opinion and Scoping Opinion: Residential and associated development (14.37 hectares)

Land East of Halfpenny Lane Wisbech Cambridgeshire

Ref. No: F/YR15/1125/SC | Received: Wed 23 Dec 2015 | Validated: Wed 23 Dec 2015 | Status: Further information required

Screening/Scoping Opinion: Erection of 169 dwellings with associated infrastructure and landscaping

Site of Former Eastfield Nursery Eastrea Road Whittlesey Cambridgeshire

Ref. No: F/YR15/0505/SC | Received: Wed 17 Jun 2015 | Validated: Wed 17 Jun 2015 | Status: Further information not required

Huntingdonshire District Council

SCREENING OPINION - Outline planning application for the demolition of two existing dwellings and erection of up to 185 dwellings with public open space, landscaping and sustainable drainage system (SuDS) and vehicular access point and separate pedestrian access from Peterborough Road and St Mary's Street. All matters reserved except for means of access

Land East Of 18 To 52 And Including 28 And 30 Peterborough Road Farcet

Ref. No: 18/70188/SCRE | Received: Wed 15 Aug 2018 | Validated: Wed 15 Aug 2018 | Status: Unknown

Screening Opinion: Up to 250 residential dwellings including 40% Affordable Housing

Land North of Mill Road Buckden

Ref. No: 18/70136/SCRE | Received: Tue 29 May 2018 | Validated: Tue 29 May 2018 | Status: Unknown

Screening Opinion: Outline planning (with all matters reserved except for means of site access) for the erection of up to 350 dwellings, provision of new internal access roads and footpaths, public open space and landscaping, surface water attenuation and associated infrastructure

Land East of Houghton Hill Farm Houghton Road St Ives

Ref. No: 18/70137/SCRE | Received: Tue 22 May 2018 | Validated: Wed 30 May 2018 | Status: Unknown

Screening Opinion: development of up to 140 residential units, open space, access and associated infrastructure.

Land North of The Memorial Hall School Lane Alconbury

Ref. No: 18/70074/SCRE | Received: Mon 26 Mar 2018 | Validated: Mon 26 Mar 2018 | Status: Unknown

Screening Opinion: Railway Track Between Woodwalton And Huntingdon Station Approach Huntingdon

Ref. No: 17/70105/SCRE | Received: Fri 19 May 2017 | Validated: Fri 19 May 2017 | Status: Unknown

Proposed Residential Development involving the Erection of 141 Dwellings, proposed access arrangements, and associated works at land to the north and south of Biggin Lane.

Land West of Park Road and The Malting On Biggin Lane Ramsey a

Ref. No: 16/70147/SCRE | Received: Fri 09 Sep 2016 | Validated: Fri 09 Sep 2016 | Status: Unknown

Crematorium - SCREENING

Land North of Wyton Piggery Cottage Sawtry Way Wyton

Ref. No: 16/70145/SCRE | Received: Wed 31 Aug 2016 | Validated: Wed 31 Aug 2016 | Status: Unknown

South Cambridgeshire District Council

S/3825/18/E1 EIA screening opinion Plots 4,000 (formerly Zone X), 500 (formerly Zone W) and, 6200/6300 (formerly Part Zone Y), Cambridge Research Park, Beach Drive, Off Ely Road (A10), Landbeach, Cambridge, CB25 9TL

S/3078/18/E1 EIA Screening Opinion: Land at Site H 1/B, Babraham Road, Sawston, Cambridgeshire (160 residential units)

S/2652/18/E1 EIA Screening Opinion: Land north of Melbourn Science Park, East of The moor, Melbourn, Royston, Herts (11477 sqm GEA of office and research accommodation)

S/1026/18/E1 EIA Screening Opinion: Land To The East Of Ridgeway, Papworth Everard, Cambridgeshire (175 residential dwellings)

S/1097/18/E1 EIA Screening Opinion: for reserved matters application for 220 residential units Barrington Cement Plant, Haslingfield Road, Barrington, Cambridge, Cambridgeshire, CB22 7RQ

S/4177/17/E1 EIA Screening Opinion: Relocated Railway Station, Bannold Road, Waterbeach, Cambs

S/3156/17/E1 EIA Screening Opinion: Relocated Railway Station, Bannold Road, Waterbeach, Cambs

S/3051/17/E1 Screening Opinion: request Plots 1 to 21, Cambridge Science Park

S/1245/17/E1 Screening Opinion: Land at Chesterton Sidings, Cowley Road, Milton (Up to 1,000 residential units, up to 3,000m² of ancillary communal space, up to 1,500 m² of retail space, associated landscaping, public space, car and cycle parking, sustainable drainage and other infrastructure).

S/0626/17/E1 Screening Opinion: for land off Teversham Road, Fulbourn (110 new residential dwellings)

S/2828/16/E1 Screening Opinion: for land at Rampton Road, Cottenham (154 dwellings)

S/2228/16/E1 EIA Screening Opinion: for mixed use development (up to 150 dwellings) Eternit UK, Whaddon Road, Meldreth, Royston, Cambridgeshire, SG8 5RL

S/0113/16/E1 EIA Screening Opinion: for up to 200 dwellings, associated Land to west of Hall Drive, Hardwick, Cambridge.

S/2636/15/E1 EIA Screening Opinion: Land at The Ridgeway, Papworth Everard (215 dwellings)

S/1816/15/E1 Proposed residential development screening opinion Land to the south west of Rampton Road, Cottenham, Cambridgeshire (225 residential dwellings and 70 apartments with care)

S/2749/14/E1 Request for EIA Screening Opinion: in respect of proposed development on land east of New Road, Melbourn (199 dwellings with care home of up to 75 beds)

S/1642/14/E1 Request for Screening Opinion for Residential Development Land off Teversham Road, Fulbourn, Cambridge. 100 - 125 new residential dwellings)

S/0847/14/E1 Screening Opinion carried out by Cambridgeshire County Council for Northstowe Pr' off B1050 in the parish of Longstanton' (Primary school and pre-school)

Peterborough City Council

Planning application lists are online, but associated documents are not, so there is insufficient details to screen projects in or out. Various residential applications listed but number of units are not detailed, all applications currently screened out based on lack of available information.

Control Information

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**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

Engagement: LTCP

16/05/2023



Version History

Revision Number	Revision Date	Nature of Revision	Checked by	Reviewed by	Approved by
1	26/04/2023	EW	TB	TB	
2	16/05/2023	EW	TB	TB	TB

Local Transport and Connectivity Plan

Introduction

This paper provides a summary on engagement for the Local Transport and Connectivity Plan (LTCP).

LTCP

The future of local transport planning for the Cambridgeshire and Peterborough area has and continues to undergo rapid change. Since the publication of the Local Transport Plan (LTP) in early 2020 there have been significant changes that have directly and indirectly impacted on the current transport network and the appropriateness of the overarching strategy.

The draft LTCP describes how transport and digital interventions can be used to address current and future challenges and opportunities for the region. It will set out the revised policies and strategies needed to secure growth and ensure that planned developments can take place in the county in a sustainable way.

The purpose of a LTP is to:

- Outline the current baseline regarding transport, accessibility, and pollution
- Set out challenging, but achievable, objectives
- Set out the timeline for achieving these objectives
- Outline 'bids' for funding from the DfT.

Stakeholder engagement

Collaboration is a core organisational value. The LTCP has been developed alongside County, District and City Council partners from an early phase, including its foundational vision, goals, and objectives.

A summary of engagement is shown below:

Before May 2022	<p>3 meetings offered to each constituent council officer and members including:</p> <ul style="list-style-type: none"> - Cambridgeshire County Council - Peterborough City Council - Huntingdon District Council - East Cambridgeshire District Council - South Cambridge District Council - Fenland District Council - Greater Cambridge Partnership (GCP) - Greater Cambridge Shared Planning (GCSP) <p>Meetings included discussing updates to Overall strategy and Local Section. Drafting was done by CPCA and reviewed or by Council itself. These updates were used for the draft LTCP for Public Consultation/ Meetings with MPs to update on LTCP..</p>
May - October 2022	<p><i>Public Consultation</i></p> <p>Part of consultation constituent councils submitted feedback – this became part of Consultation Report and "You Said We Did" document.</p>
Nov -Jan 2023	<p>Following consultation each constituent council offered meetings to go through comments on draft LTCP. Again each council either reviewed the updates or helped redraft. CCC team supported drafting of LTCP.</p>
Jan-Feb 2023	<p>Following January Combined Authority Board - Draft LTCP was reissued to all constituent council for further comment / updates on both Overall Strategy and Local Sections.</p>
March-April 2023	<p>Following March Combined Authority Board - further updates made with constituent Councils on overarching strategy and local sections Reached out to all neighbouring councils for comment on LTCP Request to all constituent Councils for pictures and case studies to include in document. Cambridgeshire County Council also commented on Fenland, Huntingdon, Greater Cambridge and East Cambridge Local section.</p>
May 2023	<p>Further engagement with constituent Councils to finalise LTCP and Local Sections</p>

Public Consultation

Pre-engagement

We held a public pre-statutory consultation engagement phase in November 2021 with key stakeholders including local employers, education, and health organisations, as well as members of the public. This phase asked for feedback on the overall vision, goals, and objectives. Mapping was undertaken to identify a range of stakeholders across the region and from a variety of sectors. Communications activities including press releases, newsletters and a social media strategy were developed. The aim was to gain from stakeholders their feedback on what the LTCP should seek to achieve before the full draft of the document was made.

A dedicated website, yourltcp.co.uk, was established so people could give feedback in the pre-engagement phase of the Plan's development.

This collaborative and listening-led approach involved an engagement process more rigorous and long-lasting than the usual consultative process. The work with the public and stakeholders at the early phase also raised awareness of the LTCP.

Public Consultation

Communications on the progress of the Plan continued throughout the full 12-week public consultation that ran from May to August 2022. Members of the public could sign a 'register of interest' updating on the LTCP's progress, including when the consultation would launch. The consultation involved an in-depth stakeholder engagement plan, which included continued collaboration with local councils and the stakeholders who participated in the pre-engagement. As with the pre-engagement, stakeholders from a range of sectors from private, to public and third sectors were invited to briefings on the draft LTCP where they could also ask questions and give feedback. They included businesses from a range of sectors, campaign groups, charities, health, and education stakeholders. Information about the Plan was also passed through wider networks in business and public sectors.

The consultation was widely promoted through media, social media, and advertising, including at 800 bus stops in the region, to raise awareness of the consultation.

The yourltcp.co.uk website was updated and expanded to serve as a full consultation website where people could read more information about the draft LTCP and take part in the consultation. Fourteen in-person consultation events were held at various venues across each of the Districts and cities in our area and were advertised in local newspapers and through the local media. Consultation packs and survey forms were also available at local pick-up points in each District, and these could be returned freepost. Consultees could also call a freephone information line.

The consultation questions were broken down into the LTCP's draft vision, goals, and objectives, and then inviting feedback on the overall and regional transport strategies for Cambridgeshire and Peterborough. Consultees could also give more general feedback about the document.

A consultation report and a 'You Said, We Did' document describing how the feedback shaped the Plan was produced following analysis of the consultation feedback and is available as part of this Plan's documentation suite.

Summary of Engagement

Leaders Strategy Meeting

Leaders Strategy Meeting to provide updates on Briefing on LTCP. Dates are shown below:

3/17/2021
8/4/2021
12/8/2021
1/12/2022
3/9/2022
4/13/2022
9/7/2022
5/10/2022
10/5/2023

Transport and Infrastructure Committee

Transport and Infrastructure Committee meeting to provide updates on LTCP. Dates are shown below:

11/04/2020
03/10/2021
09/08/2021
01/12/2022
01/18/2023
03/15/2023

Combined Authority Board Meeting

Combined Authority Board meeting to provide updates on LTCP. Dates are shown below:

11/25/2020
3/24/2021
1/26/2022
3/22/2023

Member of Parliament (MP) Meeting

Meeting with MPs to provide update on LTCP. Dates are shown below:

04/02/2022	Lucy Frazer MP
04/02/2022	Shailesh Vara MP
10/02/2022	Anthony Brown MP
11/02/2022	Jonathon Djanogly
25/02/2022	Daniel Zeichner MP

Council Meetings

Meetings with Constituent Councils providing update and input on LTCP are shown below:

Greater Cambridge including Cambridge City Council, South Cambridge District Council (SCDC), Greater Cambridge Partnership (GCP) and Greater Cambridge Planning Services (GCPS)	12
Cambridge County Council	11
Fenland District Council	6
Huntingdonshire District Council	7
Peterborough City Council	7
Invite to all	18
Combined Authority officers presented at Member Meetings with constituent Councils	13

2 meetings were also undertaken with neighbouring Councils.



Combined Authority Board		Agenda Item
20 September 2023		16
Title:	Recommendations from Skills and Employment Committee	
Committee Date:	4 September 2023	
Meeting Link:	Skills & Employment Committee 4 September 2023	

Agenda Item	Skills Bootcamps 2024-25 FY KD2023/035
Recommendations:	The Combined Authority is recommended to: <ul style="list-style-type: none">• Approve the submission of the grant proposal to Department for Education (DfE) for Skills Bootcamp funding for the 2024-25 Financial Year (FY)• To delegate authority to the Executive Director for Economy and Growth to procure, enter into, award and extend contracts (subject to confirmation of grant funding approval from the Department for Education).
Voting Arrangements:	A simple majority of voting members
Strategic Objectives:	Achieving ambitious skills and employment opportunities Achieving good growth
Purpose:	To seek approval of the submission of a grant proposal to DfE by the 30th September 2023 to secure Skills Bootcamp funding for the 2024-25 FY.
Report and Appendices:	Skills & Employment Committee 4 September 2023 - Item 8 - Skills Bootcamps 2024-25 FY
Background Papers:	Recommendations from Skills Committee – 9 January 2023 Wave Four Skills Bootcamps (January 2023)

Agenda Item	UK SPF Skills Projects Mobilisation and Succession Planning for Skills Brokerage Services KD2023/033
Recommendations:	The Combined Authority Board is recommended to: <ul style="list-style-type: none">• Delegate authority to the Executive Director Economy and Growth to proceed to implement plans to mobilise UK Shared Prosperity Fund (SPF) People and Skills funded projects as outlined• Approve the proposal outlined to bring together the Careers and Enterprise Company (CEC) funded Careers Hub delivery and the UKSPF funded People and Skills projects to provide a successive service to the Growth Works with Skills Programme, and delegate authority to the Executive Director Economy and Growth to proceed to engage in financial, legal and procurement activities as necessary to enact mobilisation plans.• To approve the virements across the revenue budgets within the Medium-Term Finance Plan to create the appropriate delivery budgets set out in Appendix 1.

Voting Arrangements:	A simple majority of voting members
Strategic Objectives:	<p>Achieving ambitious skills and employment opportunities</p> <p>Achieving good growth</p> <p>Enabling resilient communities</p> <p>Achieving best value and high performance</p>
Purpose:	<p>To provide members with detailed proposals for the mobilisation of the three Combined Authority wide UK SPF funded people and skills projects as defined within the Combined Authorities UKSPF Investment and Implementation Plans;</p> <ol style="list-style-type: none"> 1 Holistic Online skills support incorporating (incorporating Growthworks with Skills Service offering and Integrating the Region of Learning Platform) 2 All Age Careers Service across Cambridgeshire & Peterborough 3 Supported Internships across Cambridgeshire & Peterborough <p>To provide members with an overview of how the UKSPF projects will align with CEC funded careers hub activities to form a future Skills brokerage offering, and successor to the current Growthworks with Skills Programme, which comes to an end on the 31st December 2023.</p>
Report and Appendices:	<p>Skills & Employment Committee 4 September 2023 - Item 12 - UK SPF - Skills Projects Mobilisation and Succession Planning for Skills Brokerage Services</p> <p>Appendix1: Budget</p>
Background Papers:	<p>Expansion of Careers Hub (March 2023)</p> <p>UK SPF – Skills Projects and Succession Planning for Skills Brokerage Service (June 2023)</p>



Combined Authority Board		Agenda Item 17
20 September 2023		
Title:	Recommendations from Transport and Infrastructure Committee	
Committee Date:	13 September 2023	
Meeting Link:	Transport and Infrastructure Committee 13 September 2023	

Agenda Item	Electric Vehicles (EV)
Recommendations:	<p>The Combined Authority Board is recommended to:</p> <ul style="list-style-type: none">• (subject to confirmation of receipt of funding) approve the drawdown of £403,440 of the LEVI Capability Fund to be spent in financial years 2023/2024 and 2024/2025• delegate authority to the Interim Head of Transport in consultation with the Chief Finance Officer and Monitoring Officer to enter into Grant Funding Agreements with Cambridgeshire County Council and Peterborough City Council• delegate authority to the Interim Head of Transport in consultation with the Chief Finance Officer and Monitoring Officer to enter into one or more contracts with a consultant as needed to continue the development of the overarching programme
Voting Arrangements:	A vote in favour by at least two thirds of all Members (or their Substitute Members) appointed by the Constituent Councils, to include the Members appointed by Cambridgeshire County Council and Peterborough City Council, or their Substitute Members.
Strategic Objectives:	Increased connectivity Enabling resilient communities
Purpose:	To provide an update on the work on Electric Vehicles and drawdown £403,440 of the LEVI Capability Fund.
Report and Appendices:	Transport and Infrastructure Committee 13 September 2023 – Item 6 – Electric Vehicles (EV)
Background Papers:	Combined Authority Board Report - 22 March 2023 - Alternative Fuel Strategy

Agenda Item	Bus Network Review – initial recommendations KD2023/039
Recommendations:	<p>The Combined Authority Board is recommended to:</p> <ul style="list-style-type: none">• approve the extension of 51 bus service contracts to March 2025• approve the extension of the Ting contract to March 2024
Voting Arrangements:	A vote in favour by at least two thirds of all Members (or their Substitute Members) appointed by the Constituent Councils, to include the Members appointed by Cambridgeshire County Council and Peterborough City Council, or their Substitute Members.

Strategic Objectives:	Increased connectivity
Purpose:	<p>The Combined Authority and its partners are seeking an approach to provide the 'best possible' tendered bus network within the funding available. The previous approach was limited as decision makers did not have a clear process and sufficient data. The Bus Network Review is required to enable the CPCA Board to make future decisions on a more structured and balanced basis.</p> <p>This paper sets out the initial findings of the Bus Network Review and sets out recommendations for services to be retained and further work required to complete the review.</p>
Report and Appendices:	Transport and Infrastructure Committee 13 September 2023 – Item 8 – Bus Network Review - initial recommendations
Background Papers:	Transport and Infrastructure Committee report - 18 January 2023 - Bus Update, including Framework

Agenda Item	Bus Reform – Draft Outline Business Case KD2023/026
Recommendations:	<p>The Combined Authority Board is recommended to:</p> <ul style="list-style-type: none"> delegate authority to the Executive Director of Place and Connectivity to commission a review from an independent auditor of the Bus Franchising Assessment in accordance with the provisions of the Bus Services Act.
Voting Arrangements:	A vote in favour by at least two thirds of all Members (or their Substitute Members) appointed by the Constituent Councils, to include the Members appointed by Cambridgeshire County Council and Peterborough City Council, or their Substitute Members.
Strategic Objectives:	Increased connectivity
Purpose:	The [Draft] Assessment sets out the considerations for the introduction of franchising against an enhanced partnership and three levels of investment in each case i.e., low, medium, and high. If the CPCA desires the recommendation in the Assessment to make the franchising scheme, then the next step is to ask an independent auditor to review the Assessment giving its opinion on the specific areas set out in the Act and Guidance and then bring back the auditor's report to the CPCA Board. The CPCA Board could then take a decision on whether or not to proceed to consult the public on a franchised model, or to adopt an enhanced partnership.
Report and Appendices:	<p>Transport and Infrastructure Committee 13 September 2023 – Item 9 – Bus Reform, Draft Outline Business Case</p> <p>Appendix A: [EXEMPT] Draft Bus Reform Outline Business Case</p>
Background Papers:	Transport and Infrastructure Committee report - 29 April 2020 - Bus Reform Task Force

Agenda Item	Depot for Electric Buses, Peterborough
<p>Recommendations:</p> <p>[as amended at the committee meeting]</p>	<p>The Combined Authority Board is recommended to:</p> <ul style="list-style-type: none"> approve the drawdown of £200,000 from the 'subject to approval' budget to the 'approved budget' to meet expenses yet to be incurred by Peterborough City Council (PCC) to commission further feasibility work, investigate governance and funding models, establish site infrastructure requirements, and formulate a site specification.

	<ul style="list-style-type: none"> delegate authority to the Executive Director of Place and Connectivity in consultation with the Chief Finance Officer and Monitoring Officer, to enter into a grant funding agreement with PCC for the feasibility study.
Voting Arrangements:	A simple majority of all Members present and voting
Strategic Objectives:	Increased connectivity Enabling resilient communities
Purpose:	To update Members on proposals to utilise funding secured from DLUHC (Department for Levelling Up, Housing and Communities) to provide a depot for electric buses in Peterborough. To notify Members of arrangements for project planning and delivery.
Report and Appendices:	Transport and Infrastructure Committee 13 September 2023 – Item 10 – Depot for Electric Buses, Peterborough Appendix A – Indicative Project Milestones and Timeline Appendix B – Link to PIRI Initiative
Background Papers:	Combined Authority Board report – 22 March 2023 – Property Acquisition for Peterborough Bus Depot

Agenda Item	ITSO Approved Support Contracts for ENCTS KD2023/027
Recommendations:	<p>The Combined Authority Board is recommended to:</p> <ul style="list-style-type: none"> approve for the Host Operator Processing System (HOPS) and Smartcard Services to continue to be outsourced delegate authority to the Interim Head of Transport, or any subsequent permanent postholder, in consultation with the Chief Finance Officer and Monitoring Officer to: <ul style="list-style-type: none"> approve the procurement of replacement HOPS and Smartcard Services through an Integrated Transport Smartcard Organisation (ITSO) approved framework for a period of 5 years to commence on 1 April 2024 award a contract or contracts for HOPS and Smartcard Services following the procurement via a framework enter into and execute the contract or contracts for HOPS and Smartcard Services
Voting Arrangements:	A simple majority of voting members.
Strategic Objectives:	Increased connectivity Enabling resilient communities
Purpose:	The Combined Authority is the Travel Concession Authority (TCA) acting on behalf of the Department for Transport (DfT) for the purposes of administering the Statutory English National Concessionary Travel Scheme (ENCTS) for Cambridgeshire and Peterborough residents. This scheme provides concessionary travel passes (bus pass) to eligible older and disabled residents allowing them off-peak travel on scheduled bus services. The rules for eligibility and guidance relating to how TCAs operate the scheme are set by the DfT.
Report and Appendices:	Transport and Infrastructure Committee 13 September 2023 - Item 14 - ITSO Approved Contracts for ENCTS Appendix 1 – Relationship Map of ENCTS Current Service Interactions Appendix 2 – [EXEMPT] ENCTS In-House Cost Benefit Analysis
Background Papers:	None



Combined Authority Board		Agenda Item 18
20 September 2023		
Title:	Recommendations from Business Board	
Committee Date:	4 September 2023	
Meeting Link:	Business Board 4 September 2023	

Agenda Item	Net Zero Training Centre – Project Change Request KD2023/043
Recommendations:	The Combined Authority Board is recommended to: <ul style="list-style-type: none">• Approve the proposed project change
Voting Arrangements:	A simple majority of voting Members
Strategic Objectives:	Achieving ambitious skills and employment opportunities Achieving good growth Enabling resilient communities
Purpose:	<p>The Combined Authority Board noted the Mayoral Decision Notice MDN 38-2022 approving the recycled LGF fund allocation of Business £2m grant to College of West Anglia (COWA) for delivery of a Net Zero Training Centre on the 27th July 2022, subject to a successful Round 2 Levelling Up application being submitted by Fenland District Council; unfortunately, the application was not successful.</p> <p>COWA approached the Combined Authority and requested time to investigate whether investment could be secured to support the project in a slightly reduced form.</p> <p>COWA submitted a change request including the proposed changes to the project and the secured additional funding to support the delivery of the project on the 4th August, Appendix 1, this has been re-evaluated by external independent due diligence with a positive outcome, the independent evaluation concluded the project was one the Combined Authority could support, it offered value for money and excellent returns in terms of a community asset and long-term training facility.</p> <p>As a result of the independent review and the changes proposed the team are supportive of the project and recommend the change be approved.</p>
Report and Appendices:	Business Board – 4 September 2023 – Item 3.2 – Net Zero Training Centre - Project Change Request Appendix 1 – Change request including drawings, delivery programme, risk register and budget Appendix 2 – [EXEMPT] Due Diligence Report
Background Papers:	Business Board Report - 24 June 2022 – Recycled Local Growth Fund Project Funding Awards Mayoral Decision Notice – 30 June 2022 – Recycled Local Growth Fund Category 2 Funding Approval Combined Authority Board Report – 27 July 2022 – Recycled Growth Fund Project Funding Awards: MDN 38-2022