|         |   |             | Residual RAG Score |            | Movement |                   |
|---------|---|-------------|--------------------|------------|----------|-------------------|
| Risk ID | Risk Event  | Risk Status | Impact             | Likelihood | Score    | Movement          |
| 1       | External delivery partners do not meet deadlines, budget or qualitative requirements of their agreements with the Combined Authority.   | Open        | 4                  | 3          | 12       | $\leftrightarrow$ |
| 6       | Lack of structural resilience / insufficient internal resources   | Open        | 1                  | 4          | 4        | $\leftrightarrow$ |
| 7       | Potential impact of Brexit on delivery of the Combined Authority's Growth Ambition Programme in the short term.   | Open        | 2                  | 2          | 4        | $\leftrightarrow$ |
| 8       | Ambitious and long stalled programmes can not proceed due to lack of government funding and or private investment. The levelling up fund has been announced and provides a £4b opportunity for CPCA bid a list is being prepared.           | Open        | 2                  | 2          | 4        | $\downarrow$      |
| 10      | Absence of Resource Planning & Financial Management   | Open        | 3                  | 1          | 3        | $\leftrightarrow$ |
| 13      | Access to Gainshare funding called into question by the Gateway Review evaluation of Gainshare  | Open        | 4                  | 2          | 8        | $\leftrightarrow$ |
| 14      | Disruption to the operation of the Combined Authority   | Open        | 4                  | 3          | 12       | $\leftrightarrow$ |
| 16      | Disruption of the delivery of the Combined Authority objectives in regard to the short term economic objectives   | Open        | 4                  | 3          | 12       | $\leftrightarrow$ |
| 17      | Unplanned significant increases in costs lead to requests for additional funding to the Combined Authority to enable schemes to proceed.  | Open        | 3                  | 3          | 9        | $\leftrightarrow$ |
| 18      | Climate change related events, policies and political pressures e.g. policy designed to reduce carbon emissions that restricts growth   | Open        | 2                  | 4          | 8        | $\leftrightarrow$ |
| 19      | Disruption of the delivery of the Combined Authority objectives in regard to the long term economic objectives  | Open        | 2                  | 5          | 10       | $\leftrightarrow$ |
| 20      | Potential impact of the new Trade Deal on delivery of the Combined Authority's Growth Ambition Programme in the long term   | Open        | 3                  | 2          | 6        | $\leftrightarrow$ |
| 21      | Up to £45m of Government funding not provided, change of end date of £100m Housing Programme from 31st March 2022 to 31st March 2021 and potential programme loss of 243 housing units at Northstowe which MHCLG may not recognise.         | Open        | 3                  | 3          | 9        | $\leftrightarrow$ |
| 22      | Grant funding which is expected to be treated as capital expenditure is required to be treated as revenue expenditure by CPCA, as a result of a determination by a partner delivery authority.  | Open        | 3                  | 1          | 3        | $\leftrightarrow$ |
| 23      | Shortfall in the provision of an adequate ICT platform for future need - including software and systems, and equipment. Failure to have access to an application/system needed for the delivery of the CPCA project, programme, or service. | Open        | 1                  | 4          | 4        | $\leftrightarrow$ |
| 24      | Changes in Political Management and change in priorities for the CPCA   | Open        | 2                  | 2          | 4        | $\leftrightarrow$ |
| 25      | No access to finance systems  | Open        | 2                  | 2          | 4        | $\leftrightarrow$ |
| 30      | Insufficient internal resource to deliver the Authority's priorities  | Open        | 2                  | 4          | 8        | $\leftrightarrow$ |
|         |   |             |                    |            |          |                   |



