



Report title: Review of Corporate Risk Register & Risk Management Strategy

To: Audit and Governance Committee

Meeting Date: 24 September 2021

From: Robert Parkin
Monitoring Officer

Key decision: No

Recommendations: The Audit and Governance Committee is recommended to:

- a) Note and review the Combined Authority's Corporate Risk Register (Appendix 1)
- b) Recommend any proposed changes to the Corporate Risk Register to be reported to the next Combined Authority Board meeting for approval.

Voting arrangements: Item a) Note only, no vote

Item b) a simple majority of all Members.

1. Purpose

- 1.1 The Audit and Governance Committee's terms of reference include monitoring the Combined Authority's risk management arrangements including the risk register.
- 1.2 This report provides the Committee with an update on the Corporate Risk Register.
- 1.3 In the interests of good governance, the Committee is requested to review the Corporate Risk Register and suggest any changes they would like to put forward as a recommendation to the Combined Authority Board.

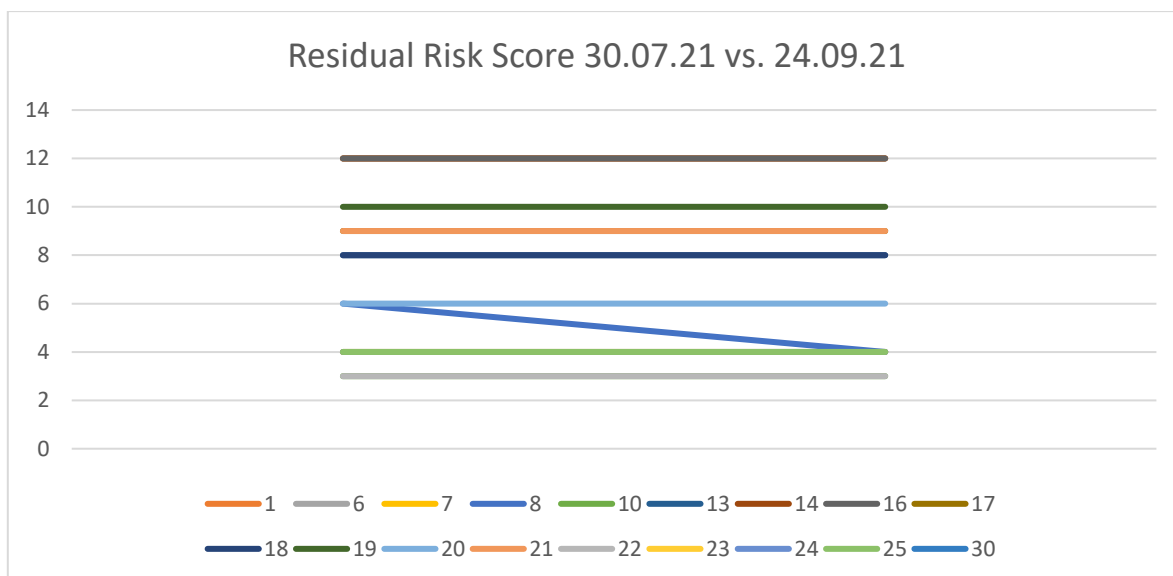
2. Background

- 2.1 The Corporate Risk Register is populated by reference to individual project risk assessments and over-arching corporate risks.
- 2.2 The Corporate Risk Register is reviewed by the Corporate Management Team, any risks which arise, or which become more significant between their meetings are escalated to the next Corporate Management Team meeting.
- 2.3 The same risk register template and terminology are used by all Project Managers during the reporting process for each project. Any risks that score over the agreed threshold on an individual project register will then also appear on the main risk register so that it can be monitored accordingly. Again, the report of the internal auditor on risk includes some recommendations around the corporate risk register.
- 2.4 Officers are currently working with RSM to examine the current Risk Strategy, and to work with the Corporate Management Team to ensure that it represents an effective and efficient approach which fits the needs of the Combined Authority. Once this work is concluded, any revisions will be reported to this committee, and (once adopted) the revised Risk Strategy will be the subject of training for officers across the organisation.

Significant Implications

- 2.5 Directors and directorates have reviewed the risk register and affirmed the currency of entries and considered the necessity for new items. New items are discussed at meetings of the CPCA Corporate Management Team.
- 2.6 Risk ID 21 – MHCLG Review of £100m Housing Programme:
The mitigation plans and actions on this risk have been amended following meetings with MHCLG.
- 2.7 Risk ID 27 – One or more constituent councils issuing s.114 notices:
This risk was discussed at the Combined Authority Corporate Management Team meeting on 8 September and this risk has now been merged into Risk ID 1 as the risk associated with it are inherent within Risk ID 1.
- 2.8 Risk ID 29 – Financial Services Level Agreement with Peterborough City Council is out-of-date:
This risk was escalated by the Chief Finance Officer and presented on the risk register at the previous meeting of the Committee on 30 July 2021. This risk has now been downgraded and, thus, deleted from the register.
- 2.9 Risk ID 30 – Insufficient Internal Resource to Deliver the Authority's Priorities:
This risk has been escalated by the Director of Delivery and Strategy and relates to some lines of work currently being either un- or under-resourced.
- 2.10 The Committee agreed at its last meeting that the residual risk for Climate Change (Risk ID 18) should be considered by the CA Board at their next meeting to determine whether the significance of the risk had been properly calibrated. This meeting will take place on 29 September 2021 and will be reported back to this Committee.

- 2.10 Below is a graph demonstrating the changes in residual risk score from the previous Audit and Governance Meeting on 30 July 2021 to the current Audit and Governance meeting. This reflects the changes noted above.



3. Financial Implications

- 3.1 All of the work has been carried out in-house, therefore, there are no significant financial implications to this activity.

4. Legal Implications

- 4.1 No significant legal implications.

6. Appendices

- 6.1 Appendix 1 – Corporate Risk Dashboard
- 6.2 Appendix 2 – Corporate Risk Heat Map
- 6.3 Appendix 3 – Corporate Risk Register