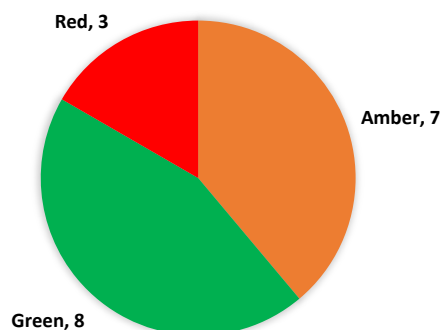


Risk ID	Risk Event	Risk Status	Residual RAG Score			Movement
			Impact	Likelihood	Score	
1	External delivery partners do not meet deadlines, budget or qualitative requirements of their agreements with the Combined Authority.	Open	4	3	12	↔
6	Lack of structural resilience / insufficient internal resources	Open	1	4	4	↔
7	Potential impact of Brexit on delivery of the Combined Authority's Growth Ambition Programme in the short term.	Open	2	2	4	↔
8	Ambitious and long stalled programmes can not proceed due to lack of government funding and or private investment. The levelling up fund has been announced and provides a £4b opportunity for CPCA bid a list is being prepared.	Open	2	2	4	↔
10	Absence of Resource Planning & Financial Management	Open	3	1	3	↔
14	Disruption to the operation of the Combined Authority	Open	4	3	12	↔
16	Disruption of the delivery of the Combined Authority objectives in regard to the short term economic objectives	Open	4	3	12	↔
17	Unplanned significant increases in costs lead to requests for additional funding to the Combined Authority to enable schemes to proceed.	Open	3	3	9	↔
18	Climate change related events, policies and political pressures e.g. policy designed to reduce carbon emissions that restricts growth	Open	2	4	8	↔
19	Disruption of the delivery of the Combined Authority objectives in regard to the long term economic objectives	Open	2	5	10	↔
20	Potential impact of the new Trade Deal on delivery of the Combined Authority's Growth Ambition Programme in the long term	Open	3	2	6	↔
21	Up to £45m of Government funding not provided, change of end date of £100m Housing Programme from 31st March 2022 to 31st March 2021 and potential programme loss of 243 housing units at Northstowe which MHCLG may not recognise.	Open	1	3	3	↓
22	Grant funding which is expected to be treated as capital expenditure is required to be treated as revenue expenditure by CPCA, as a result of a determination by a partner delivery authority.	Open	3	1	3	↔
23	Shortfall in the provision of an adequate ICT platform for future need - including software and systems, and equipment. Failure to have access to an application/system needed for the delivery of the CPCA project, programme, or service.	Open	1	4	4	↔
24	Changes in Political Management and change in priorities for the CPCA	Open	2	2	4	↔
25	No access to finance systems	Open	2	2	4	↔
30	Insufficient internal resource to deliver the Authority's priorities	Open	2	4	8	↔
31	Lack of political agreement on forward strategy	Open	4	2	8	↔
32	DLUHC confirming no future funding for a bespoke CPCA Housing Programme	Open	4	5	20	↔

**Total RAG Count - Meeting 24/09/2021**



**Total RAG Count - Meeting 26/11/2021**

